

TWIN DISC INC  
Form 10-Q  
February 09, 2011

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarter ended December 31, 2010

Commission File Number 1-7635

TWIN DISC, INCORPORATED  
(Exact name of registrant as specified in its charter)

Wisconsin  
(State or other jurisdiction of  
Incorporation or organization)

39-0667110  
(I.R.S. Employer  
Identification No.)

1328 Racine Street, Racine, Wisconsin 53403  
(Address of principal executive offices)

(262) 638-4000  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer  Accelerated Filer   
Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

At January 31, 2011, the registrant had 11,338,694 shares of its common stock outstanding.



## Part I. FINANCIAL INFORMATION

## Item 1. Financial Statements

TWIN DISC, INCORPORATED  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(In Thousands, Unaudited)

|   | December<br>31,<br>2010 | June 30,<br>2010 |
|---|-------------------------|------------------|
| Assets  |                         |                  |
| Current assets:   |                         |                  |
| Cash  | \$26,239                | \$19,022         |
| Trade accounts receivable, net  | 42,300                  | 43,014           |
| Inventories, net  | 87,643                  | 72,799           |
| Deferred income taxes   | 6,107                   | 5,224            |
| Other   | 8,554                   | 7,391            |
| Total current assets  | 170,843                 | 147,450          |
| Property, plant and equipment, net  | 59,119                  | 58,243           |
| Goodwill, net   | 17,115                  | 16,440           |
| Deferred income taxes   | 23,679                  | 24,029           |
| Intangible assets, net  | 6,362                   | 6,268            |
| Other assets  | 6,852                   | 6,626            |
| Total assets  | \$283,970               | \$259,056        |
| Liabilities and Equity  |                         |                  |
| Current liabilities:  |                         |                  |
| Short-term borrowings and current maturities of long-term debt              | \$3,974                 | \$3,920          |
| Accounts payable  | 28,997                  | 23,842           |
| Accrued liabilities   | 35,289                  | 35,545           |
| Total current liabilities   | 68,260                  | 63,307           |
| Long-term debt  | 28,649                  | 27,211           |
| Accrued retirement benefits   | 71,726                  | 72,833           |
| Deferred income taxes   | 3,914                   | 3,914            |
| Other long-term   | 4,588                   | 2,472            |
| Total liabilities   | 177,137                 | 169,737          |
| Equity  |                         |                  |
| Twin Disc shareholders' equity:   |                         |                  |
| Common shares authorized: 30,000,000;<br>issued: 13,099,468; no par value   | 9,767                   | 10,667           |
| Retained earnings   | 152,542                 | 147,438          |
| Accumulated other comprehensive loss  | (30,783 )               | (42,048 )        |
| Less treasury stock, at cost (1,760,774 and 1,901,242 shares, respectively) | 131,526                 | 116,057          |
|   | 25,560                  | 27,597           |

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|                                      |           |           |
|--------------------------------------|-----------|-----------|
| Total Twin Disc shareholders' equity | 105,966   | 88,460    |
| Noncontrolling interest              | 867       | 859       |
| Total equity                         | 106,833   | 89,319    |
| Total liabilities and equity         | \$283,970 | \$259,056 |

The notes to condensed consolidated financial statements are an integral part of these statements.

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TWIN DISC, INCORPORATED  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME  
(In Thousands Except Per Share Data, Unaudited)

|   | Three Months Ended |                  | Six Months Ended |                  |
|---|--------------------|------------------|------------------|------------------|
|   | Dec. 31,<br>2010   | Dec. 25,<br>2009 | Dec. 31,<br>2010 | Dec. 25,<br>2009 |
| Net sales   | \$75,160           | \$55,186         | \$136,555        | \$102,243        |
| Cost of goods sold  | 51,403             | 40,400           | 92,775           | 77,710           |
| Gross profit  | 23,757             | 14,786           | 43,780           | 24,533           |
| Marketing, engineering and administrative expenses                              | 18,639             | 14,895           | 33,416           | 27,673           |
| Earnings (loss) from operations   | 5,118              | (109 )           | 10,364           | (3,140 )         |
| Interest expense  | 440                | 563              | 879              | 1,182            |
| Other expense, net  | 89                 | 137              | 643              | 197              |
|   | 529                | 700              | 1,522            | 1,379            |
| Earnings (loss) before income taxes and noncontrolling interest                 | 4,589              | (809 )           | 8,842            | (4,519 )         |
| Income taxes  | 529                | (300 )           | 2,085            | (1,698 )         |
| Net earnings (loss)   | 4,060              | (509 )           | 6,757            | (2,821 )         |
| Less: Net (earnings) loss attributable to noncontrolling interest, net of tax   | (26 )              | 19               | (67 )            | (73 )            |
| Net earnings (loss) attributable to Twin Disc                                   | \$4,034            | \$(490 )         | \$6,690          | \$(2,894 )       |
| Dividends per share   | \$0.07             | \$0.07           | \$0.14           | \$0.14           |
| Earnings (loss) per share data:   |                    |                  |                  |                  |
| Basic earnings (loss) per share attributable to Twin Disc common shareholders   | \$0.36             | \$(0.04 )        | \$0.59           | \$(0.26 )        |
| Diluted earnings (loss) per share attributable to Twin Disc common shareholders | \$0.35             | \$(0.04 )        | \$0.59           | \$(0.26 )        |
| Weighted average shares outstanding data:                                       |                    |                  |                  |                  |
| Basic shares outstanding  | 11,334             | 11,185           | 11,291           | 11,158           |
| Dilutive stock awards   | 117                | -                | 112              | -                |
| Diluted shares outstanding  | 11,451             | 11,185           | 11,403           | 11,158           |
| Comprehensive income:   |                    |                  |                  |                  |
| Net earnings (loss)   | \$4,060            | \$(509 )         | \$6,757          | \$(2,821 )       |

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|  |         |         |          |         |
|--|---------|---------|----------|---------|
| Adjustment for amortization of net actuarial loss and prior service cost, net of tax | 567     | 470     | 1,120    | 917     |
| Foreign currency translation adjustment  | 2,830   | 2,987   | 10,225   | 5,915   |
| Comprehensive income   | 7,457   | 2,948   | 18,102   | 4,011   |
| Comprehensive (earnings) loss attributable to noncontrolling interest                | (26 )   | 19      | (67 )    | (73 )   |
| Comprehensive income attributable to Twin Disc                                       | \$7,431 | \$2,967 | \$18,035 | \$3,938 |

The notes to condensed consolidated financial statements are an integral part of these statements.

TWIN DISC, INCORPORATED  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(In Thousands, Unaudited)

|   | Six Months Ended        |                         |
|---|-------------------------|-------------------------|
|   | December<br>31,<br>2010 | December<br>25,<br>2009 |
| Cash flows from operating activities:   |                         |                         |
| Net earnings (loss)   | \$6,757                 | \$(2,821 )              |
| Adjustments to reconcile net earnings (loss) to<br>net cash provided by operating activities: |                         |                         |
| Depreciation and amortization   | 4,618                   | 4,872                   |
| Other non-cash changes, net   | 3,289                   | 237                     |
| Net change in working capital, excluding cash   | (6,181 )                | 13,773                  |
| Net cash provided by operating activities   | 8,483                   | 16,061                  |
| Cash flows from investing activities:   |                         |                         |
| Acquisitions of fixed assets  | (2,915 )                | (1,664 )                |
| Proceeds from sale of fixed assets  | 53                      | 30                      |
| Other, net  | (293 )                  | (293 )                  |
| Net cash used by investing activities   | (3,155 )                | (1,927 )                |
| Cash flows from financing activities:   |                         |                         |
| Proceeds from notes payable   | 19                      | 73                      |
| Payments of notes payable   | (67 )                   | -                       |
| Proceeds from (payments of) long-term debt  | 1,474                   | (9,232 )                |
| Proceeds from exercise of stock options   | 107                     | 80                      |
| Dividends paid to shareholders  | (1,586 )                | (1,567 )                |
| Dividends paid to noncontrolling interest   | (139 )                  | (160 )                  |
| Other   | 188                     | (468 )                  |
| Net cash used by financing activities   | (4 )                    | (11,274 )               |
| Effect of exchange rate changes on cash   | 1,893                   | 636                     |
| Net change in cash  | 7,217                   | 3,496                   |
| Cash:   |                         |                         |
| Beginning of period   | 19,022                  | 13,266                  |
| End of period   | \$26,239                | \$16,762                |

The notes to condensed consolidated financial statements are an integral part of these statements.





NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

A. Basis of Presentation

The unaudited condensed consolidated financial statements have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”) and, in the opinion of the Company, include all adjustments, consisting only of normal recurring items, necessary for a fair presentation of results for each period. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such SEC rules and regulations. The Company believes that the disclosures made are adequate to make the information presented not misleading. It is suggested that these financial statements be read in conjunction with the consolidated financial statements and the notes thereto included in the Company’s latest Annual Report. The year-end condensed balance sheet data was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America.

New Accounting Releases

In April 2010, the Financial Accounting Standards Board (“FASB”) issued a standards update providing guidance on defining a milestone and determining when it may be appropriate to apply the milestone method of revenue recognition. Consideration that is contingent on achievement of a milestone in its entirety may be recognized as revenue in the period in which the milestone is achieved only if the milestone is judged to meet certain criteria to be considered substantive. This update was effective for milestones achieved in fiscal years, and interim periods within those years, beginning on or after June 15, 2010 (July 1, 2010 for the Company) and did not have a material impact on the Company’s financial statements.

In June 2009, the FASB issued an amendment changing how a reporting entity determines when an entity that is insufficiently capitalized or is not controlled through voting (or similar rights) should be consolidated. New disclosures will be required regarding involvement with variable interest entities and any significant changes in risk exposure due to that involvement. This change was effective for the start of the first fiscal year beginning after November 15, 2009 (July 1, 2010 for the Company) and did not have a material impact on the Company’s financial statements.

In June 2009, the FASB issued a revision which requires more information about transfers of financial assets, including securitization transactions, and where entities have continuing exposure to the risks related to transferred financial assets. It eliminates the concept of a “qualifying special-purpose entity,” and changes the requirements for derecognizing financial assets, and requires additional disclosures. This change was effective for the start of the first fiscal year beginning after November 15, 2009 (July 1, 2010 for the Company) and did not have a material impact on the Company’s financial statements.

B. Inventory

The major classes of inventories were as follows (in thousands):

|          |          |
|----------|----------|
| December | June 30, |
| 31,      |          |
| 2010     | 2010     |

Inventories:

|                 |          |          |
|-----------------|----------|----------|
| Finished parts  | \$54,578 | \$47,051 |
| Work in process | 12,236   | 8,998    |
| Raw materials   | 20,829   | 16,750   |
|                 | \$87,643 | \$72,799 |

### C. Warranty

The Company engages in extensive product quality programs and processes, including actively monitoring and evaluating the quality of its suppliers. However, its warranty obligation is affected by product failure rates, the extent of the market affected by the failure and the expense involved in satisfactorily addressing the situation. The warranty reserve is established based on our best estimate of the amounts necessary to settle future and existing claims on products sold as of the balance sheet date. When evaluating the adequacy of the reserve for warranty costs, management takes into consideration the term of the warranty coverage, historical claim rates and costs of repair, knowledge of the type and volume of new products and economic trends. While we believe the warranty reserve is adequate and that the judgment applied is appropriate, such amounts estimated to be due and payable in the future could differ materially from what actually transpires. The following is a listing of the activity in the warranty reserve during the three and six month periods ended December 31, 2010 and December 25, 2009 (in thousands):

|                                      | Three Months Ended |                  | Six Months Ended |                  |
|--------------------------------------|--------------------|------------------|------------------|------------------|
|                                      | Dec. 31,<br>2010   | Dec. 25,<br>2009 | Dec. 31,<br>2010 | Dec. 25,<br>2009 |
| Reserve balance, beginning of period | \$6,782            | \$7,667          | \$6,061          | \$8,028          |
| Current period expense               | 1,264              | 1,222            | 2,971            | 2,419            |
| Payments or credits to customers     | (928 )             | (1,755 )         | (2,402 )         | (3,441 )         |
| Translation                          | (225 )             | (19 )            | 263              | 109              |
| Reserve balance, end of period       | \$6,893            | \$7,115          | \$6,893          | \$7,115          |

### D. Contingencies

The Company is involved in litigation of which the ultimate outcome and liability to the Company, if any, is not presently determinable. Management believes that final disposition of such litigation will not have a material impact on the Company's results of operations, financial position or cash flows.

### E. Business Segments

Information about the Company's segments is summarized as follows (in thousands):

|   | Three Months Ended |                  | Six Months Ended |                  |
|---|--------------------|------------------|------------------|------------------|
|   | Dec. 31,<br>2010   | Dec. 25,<br>2009 | Dec. 31,<br>2010 | Dec. 25,<br>2009 |
| Manufacturing segment sales                     | \$63,527           | \$46,921         | \$114,329        | \$79,659         |
| Distribution segment sales                      | 35,737             | 23,484           | 64,281           | 51,436           |
| Inter/Intra segment elimination - manufacturing | (17,377 )          | (11,072 )        | (31,845 )        | (17,480 )        |
| Inter/Intra segment elimination - distribution  | (6,727 )           | (4,147 )         | (10,210 )        | (11,372 )        |

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|   |           |           |           |            |
|---|-----------|-----------|-----------|------------|
| Net sales   | \$75,160  | \$55,186  | \$136,555 | \$102,243  |
| Manufacturing segment earnings (loss)                           | \$7,080   | \$(222 )  | \$13,533  | \$(4,396 ) |
| Distribution segment earnings                                   | 2,802     | 1,474     | 4,835     | 3,741      |
| Corporate and eliminations                                      | (5,293 )  | (2,061 )  | (9,526 )  | (3,864 )   |
| Earnings (loss) before income taxes and noncontrolling interest | \$4,589   | \$(809 )  | \$8,842   | \$(4,519 ) |
|   | Dec. 31,  | June 30,  |           |            |
| Assets  | 2010      | 2010      |           |            |
| Manufacturing segment assets                                    | \$241,507 | \$217,656 |           |            |
| Distribution segment assets                                     | 58,918    | 53,514    |           |            |
| Corporate assets and elimination of inter-company assets        | (16,455 ) | (12,114 ) |           |            |
|   | \$283,970 | \$259,056 |           |            |

F. Stock-Based Compensation

In the first half of fiscal 2011 and 2010, the Company granted a target number of 98,358 and 91,807 performance stock unit awards, respectively, to various employees of the Company, including executive officers. The performance stock unit awards granted in fiscal 2011 will vest if the Company achieves a specified target objective relating to consolidated economic profit (as defined in the Performance Stock Unit Award Grant Agreement) in the cumulative three fiscal year period ending June 30, 2013. The performance stock unit awards granted in fiscal 2011 are subject to adjustment if the Company's economic profit for the period falls below or exceeds the specified target objective, and the maximum number of performance stock units that can be awarded if the target objective is exceeded is 118,030. Based upon actual results to date and the probability of achieving the targeted performance levels, the Company is accruing the performance stock unit awards granted in fiscal 2011 at the target level. The performance stock unit awards granted in fiscal 2010 will vest if the Company achieves a specified target objective relating to consolidated economic profit (as defined in the Performance Stock Unit Award Grant Agreement) in the cumulative three fiscal year period ending June 30, 2012. The performance stock unit awards granted in fiscal 2010 are subject to adjustment if the Company's economic profit for the period falls below or exceeds the specified target objective, and the maximum number of performance stock units that can be awarded if the target objective is exceeded is 110,168. Based upon actual results to date and the probability of achieving the threshold performance levels, the Company is accruing the performance stock unit awards granted in fiscal 2010 at the threshold level. Previous to the first quarter of fiscal 2011, the Company was not accruing for the performance stock unit awards granted in fiscal 2010 based upon the low probability of achieving the threshold performance levels. There were 278,665 and 233,065 unvested stock unit awards outstanding at December 31, 2010 and December 25, 2009, respectively. The performance stock unit awards are remeasured at fair-value based upon the Company's stock price at the end of each reporting period. The fair-value of the stock unit awards are expensed over the performance period for the shares that are expected to ultimately vest. The compensation expense for the three and six months ended December 31, 2010, related to the performance stock unit awards, approximated \$1,002,000 and \$1,463,000, respectively. There was no compensation expense for the three and six months ended December 25, 2009 due to the low probability of achieving threshold performance levels.

In the first half of fiscal 2011 and 2010, the Company granted a target number of 72,546 and 74,173 performance stock awards, respectively, to various employees of the Company, including executive officers. The performance

stock awards granted in fiscal 2011 will vest if the Company achieves a specified target objective relating to consolidated economic profit (as defined in the Performance Stock Award Grant Agreement) in the cumulative three fiscal year period ending June 30, 2013. The performance stock awards granted in fiscal 2011 are subject to adjustment if the Company's economic profit for the period falls below or exceeds the specified target objective, and the maximum number of performance shares that can be awarded if the target objective is exceeded is 87,055. Based upon actual results to date and the probability of achieving the targeted performance levels, the Company is accruing the performance stock unit awards granted in fiscal 2011 at the target level. The performance stock awards granted in fiscal 2010 will vest if the Company achieves a specified target objective relating to consolidated economic profit (as defined in the Performance Stock Award Grant Agreement) in the cumulative three fiscal year period ending June 30, 2012. The performance stock awards granted in fiscal 2010 are subject to adjustment if the Company's economic profit for the period falls below or exceeds the specified target objective, and the maximum number of performance shares that can be awarded if the target objective is exceeded is 89,008. Based upon actual results to date and the probability of achieving the threshold performance levels, the Company is accruing the performance stock awards granted in fiscal 2010 at the threshold level. Previous to the first quarter of fiscal 2011, the Company was not accruing for the performance stock awards granted in fiscal 2010 based upon the low probability of achieving the threshold performance levels. There were 213,219 and 177,983 unvested stock awards outstanding at December 31, 2010 and December 25, 2009, respectively. The fair value of the stock awards (on the date of grant) is expensed over the performance period for the shares that are expected to ultimately vest. The compensation expense for the three and six months ended December 31, 2010, related to performance stock awards, approximated \$126,000 and \$391,000, respectively. There was no compensation expense for the three and six months ended December 25, 2009 due to the low probability of achieving threshold performance levels.

In addition to the performance shares mentioned above, the Company has unvested restricted stock outstanding that will vest if certain service conditions are fulfilled. The fair value of the restricted stock grants is recorded as compensation over the vesting period, which is generally 1 to 3 years. During the first half of fiscal 2011 and 2010, the Company granted 115,265 and 109,123 service based restricted shares, respectively, to employees and non-employee directors in each year. There were 233,691 and 126,423 unvested shares outstanding at December 31, 2010 and December 25, 2009, respectively. The compensation expense for the three and six months ended December 31, 2010, related to these service-based awards approximated \$259,000 and \$452,000, respectively. The compensation expense for the three and six months ended December 25, 2009, related to these service-based awards approximated \$96,000 and \$220,000, respectively.

#### G. Pension and Other Postretirement Benefit Plans

The Company has non-contributory, qualified defined benefit plans covering substantially all domestic employees hired prior to October 1, 2003 and certain foreign employees. Additionally, the Company provides health care and life insurance benefits for certain domestic retirees. Components of net periodic benefit cost for the defined benefit pension plans and the other postretirement benefit plan are as follows (in thousands):

|                                       | Three Months Ended |                  | Six Months Ended |                  |
|---------------------------------------|--------------------|------------------|------------------|------------------|
|                                       | Dec. 31,<br>2010   | Dec. 25,<br>2009 | Dec. 31,<br>2010 | Dec. 25,<br>2009 |
| Pension Benefits:                     |                    |                  |                  |                  |
| Service cost                          | \$46               | \$73             | \$84             | \$135            |
| Interest cost                         | 1,565              | 1,832            | 3,121            | 3,647            |
| Expected return on plan assets        | (1,524 )           | (1,526 )         | (3,037 )         | (3,033 )         |
| Amortization of prior service cost    | -                  | 4                | -                | 6                |
| Amortization of transition obligation | -                  | 20               | -                | 33               |
| Amortization of net loss              | 783                | 657              | 1,567            | 1,313            |
| Net periodic benefit cost             | \$870              | \$1,060          | \$1,735          | \$2,101          |

| Postretirement Benefits:           |       |       |       |       |
|------------------------------------|-------|-------|-------|-------|
| Service cost                       | \$8   | \$7   | \$16  | \$14  |
| Interest cost                      | 274   | 336   | 548   | 673   |
| Amortization of net actuarial loss | 112   | 46    | 223   | 91    |
| Net periodic benefit cost          | \$394 | \$389 | \$787 | \$778 |

The Company expects to contribute at least \$2,206,000 to its pension plans in fiscal 2011, the minimum required. As of December 31, 2010, \$1,199,000 in contributions have been made.

#### H. Income Taxes

The effective tax rate for the first six months of fiscal 2011 is 23.6 percent (11.5 percent for the fiscal 2011 second quarter), which is significantly lower than the prior year's 37.6 percent (37.1 percent for the fiscal 2010 second quarter). The second quarter and year to date rate includes a \$794,000 benefit due to a favorable adjustment to domestic net deferred tax assets resulting from the increase in the estimated tax rate from 34 percent to 35 percent. The second quarter and year to date rate also includes the favorable impact of the reinstatement of the R&D credit (\$123,000), which was passed into law during the fiscal 2011 second quarter. The increase in the estimated tax rate in the second quarter was necessitated by the Company's continued strong results at its domestic manufacturing operations, the location that produces the 8500 series oilfield transmission.

The Company has approximately \$928,000 of unrecognized tax benefits, excluding related interest and penalties, as of December 31, 2010, which, if recognized, would favorably impact the effective tax rate. The Company does not anticipate that the net amount of unrecognized tax benefits will change significantly during the next twelve months.

Total unrecognized tax benefits increased in the second quarter due to uncertainties related to the benefits associated with the reinstatement of the extension for the R&D tax credit in the current quarter. There was no change in the total unrecognized tax benefits due to the settlement of audits or the expiration of statutes of limitations during the quarter ended December 31, 2010.

Annually, the Company files income tax returns in various taxing jurisdictions inside and outside the United States. In general, the tax years that remain subject to examination are 2006 through 2009 for the major operations in the U.S., Italy, Belgium, and Japan. The U.S. Internal Revenue Service is currently auditing the consolidated income tax return for fiscal 2003 through 2007. Other audits currently underway include those in Italy and Canada. It is reasonably possible that at least one of these audit cycles will be completed during fiscal 2011.

The Company maintains valuation allowances when it is more likely than not that all or a portion of a deferred tax asset will not be realized. Changes in valuation allowances from period to period are included in the tax provision in the period of change. In determining whether a valuation allowance is required, the Company takes into account such factors as prior earnings history, expected future earnings, carry-back and carry-forward periods, and tax strategies that could potentially enhance the likelihood of realization of a deferred tax asset. Due to recent operating losses in certain foreign jurisdictions including the first half of the fiscal year, the Company has evaluated the realizability of the net deferred tax assets related to these jurisdictions (approximately \$2,219,000 at December 31, 2010). This evaluation concluded that it continues to be more likely than not that the net deferred tax assets will be realized, and no valuation allowance is warranted. The Company will continue to evaluate the realizability of its net deferred tax assets in the future, and will establish a valuation allowance in the event that it becomes more likely than not that all or a portion of a net deferred tax asset will not be realized.

Due to current year operating income from domestic operations, the Company concluded that it is more likely than not that all state tax credits will be fully realized before they expire. Therefore the valuation allowance of \$260,000 was reversed during the quarter ended September 24, 2010. The Company will continue to evaluate the realization of state tax credits before expiration.

The Company recognizes accrued interest and penalties related to unrecognized tax benefits in income tax expense. As of December 31, 2010, total accrued interest and penalties with respect to income taxes was approximately \$112,000 that would favorably affect the effective tax rate if recognized.

#### I. Goodwill and Other Intangibles

The changes in the carrying amount of goodwill, substantially all of which is allocated to the manufacturing segment, for the six months ended December 31, 2010 were as follows (in thousands):

|                              |          |
|------------------------------|----------|
| Balance at June 30, 2010     | \$16,440 |
| Translation adjustment       | 675      |
| Balance at December 31, 2010 | \$17,115 |

The gross carrying amount and accumulated amortization of the Company's intangible assets that have defined useful lives and are subject to amortization as of December 31, 2010 and June 30, 2010 were as follows (in thousands):

|                                      | December<br>31,<br>2010 | June 30,<br>2010 |
|--------------------------------------|-------------------------|------------------|
| Intangible assets with finite lives: |                         |                  |
| Licensing agreements                 | \$3,015                 | \$3,015          |
| Non-compete agreements               | 2,050                   | 2,050            |
| Other                                | 5,991                   | 5,991            |
|                                      | 11,056                  | 11,056           |
| Accumulated amortization             | (7,381 )                | (6,980 )         |
| Translation adjustment               | 535                     | 211              |
| Total                                | \$4,210                 | \$4,287          |

The weighted average remaining useful life of the intangible assets included in the table above is approximately 7 years.

Intangible amortization expense was \$202,000 and \$401,000 for the three and six months ended December 31, 2010, respectively, and \$210,000 and \$409,000 for the three and six months ended December 25, 2009, respectively. Estimated intangible amortization expense for the remainder of fiscal 2011 and each of the next five fiscal years is as follows (in thousands):

| Fiscal Year |       |
|-------------|-------|
| 2011        | \$387 |
| 2012        | 774   |

|      |     |
|------|-----|
| 2013 | 724 |
| 2014 | 724 |
| 2015 | 427 |
| 2016 | 285 |

The gross carrying amount of the Company's intangible assets that have indefinite lives and are not subject to amortization as of December 31, 2010 and June 30, 2010 are \$2,152,000 and \$1,981,000, respectively. These assets are comprised of acquired tradenames.

#### J. Long-term Debt

Long-term debt at December 31, 2010 and June 30, 2010 consisted of the following (in thousands):

|  | December<br>31,<br>2010 | June 30,<br>2010 |
|--|-------------------------|------------------|
| Revolving loan                                     | \$10,525                | \$9,000          |
| 10-year unsecured senior notes                     | 21,429                  | 21,429           |
| Other  | 669                     | 702              |
| Subtotal   | 32,623                  | 31,131           |
| Less: current maturities and short-term borrowings | (3,974 )                | (3,920 )         |
| Total long-term debt                               | \$28,649                | \$27,211         |

The revolving loan and unsecured senior notes listed above are subject to certain covenants, including restrictions on investments, acquisitions and indebtedness. Financial covenants include a minimum consolidated net worth, as defined, a minimum EBITDA for the most recent four fiscal quarters, and a maximum total funded debt to EBITDA ratio. As of December 31, 2010, the Company was in compliance with these covenants. Based on its current projections, including the Company's results in the first six months of fiscal 2011, the Company believes it will generate sufficient earnings EBITDA levels throughout fiscal 2011 in order to maintain compliance with the above covenants. However, as with all forward-looking information, there can be no assurance that the Company will achieve the planned results in future periods due to the uncertainties in certain of its markets.

The fair value of long-term debt is estimated by discounting the future cash flows at rates offered to the Company for similar debt instruments of comparable maturities. This rate was represented by the US Treasury Three-Year Yield Curve Rate (1.02% and 1.00% for December 31, 2010 and June 30, 2010, respectively), plus the current add-on related to the revolving loan agreement (2.25% and 3.00% for December 31, 2010 and June 30, 2010, respectively). The fair value of the Company's 10-year unsecured senior notes due April 10, 2016 was approximately \$23,219,000 and \$22,977,000 at December 31, 2010 and June 30, 2010, respectively. The Company's revolving loan agreement approximates fair value at December 31, 2010 and June 30, 2010.

#### K. Shareholders' Equity

On February 1, 2008, the Board of Directors authorized the purchase of 500,000 shares of Common Stock at market values. The Company purchased no shares of its outstanding Common Stock in fiscal 2010 or the first half of fiscal 2011.

The following is a reconciliation of the Company's equity balances for the first fiscal six months of 2010 and 2011 (in thousands):

Twin Disc, Inc. Shareholders' Equity  
Accumulated



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|  | Common<br>Stock | Retained<br>Earnings | Other<br>Comprehensive<br>Income (Loss) | Treasury<br>Stock | Non-<br>Controlling<br>Interest | Total<br>Equity |
|--|-----------------|----------------------|---|-------------------|---------------------------------|-----------------|
| Balance –June 30, 2009                               | \$13,205        | \$149,974            | (\$25,935)                              | (\$30,256)        | \$837                           | \$107,825       |
| Net (loss) income                                    |                 | (2,894)              |   |                   | 73                              | (2,821)         |
| Translation adjustments                              |                 |                      | 5,843                                   |                   | 72                              | 5,915           |
| Benefit plan adjustments,<br>net of tax              |                 |                      | 917                                     |                   |                                 | 917             |
| Cash dividends                                       |                 | (1,567)              |   |                   | (160)                           | (1,727)         |
| Compensation expense<br>and<br>windfall tax benefits | 66              |                      |   |                   |                                 | 66              |
| Shares (acquired) issued,<br>net                     | (2,803)         |                      |   | 2,566             |                                 | (237)           |
| Balance-December 25,<br>2009                         | \$10,468        | \$145,513            | (\$19,175)                              | (\$27,690)        | \$822                           | \$109,938       |

Twin Disc, Inc. Shareholders' Equity

|  | Common<br>Stock | Retained<br>Earnings | Other<br>Comprehensive<br>Income (Loss) | Treasury<br>Stock | Non-<br>Controlling<br>Interest | Total<br>Equity |
|--|-----------------|----------------------|---|-------------------|---------------------------------|-----------------|
| Balance-June 30, 2010                                | \$10,667        | \$147,438            | (\$42,048)                              | (\$27,597)        | \$859                           | \$89,319        |
| Net income   |                 | 6,690                |   |                   | 67                              | 6,757           |
| Translation adjustments                              |                 |                      | 10,145                                  |                   | 80                              | 10,225          |
| Benefit plan adjustments,<br>net of tax              |                 |                      | 1,120                                   |                   |                                 | 1,120           |
| Cash dividends                                       |                 | (1,586)              |   |                   | (139)                           | (1,725)         |
| Compensation expense<br>and<br>windfall tax benefits | 1,030           |                      |   |                   |                                 | 1,030           |
| Shares (acquired) issued,<br>net                     | (1,930)         |                      |   | 2,037             |                                 | 107             |
| Balance-December 31,<br>2010                         | \$9,767         | \$152,542            | (\$30,783)                              | (\$25,560)        | \$867                           | \$106,833       |

Item 2. Management Discussion and Analysis

In the financial review that follows, we discuss our results of operations, financial condition and certain other information. This discussion should be read in conjunction with our consolidated fiscal 2010 financial statements and related notes.

Some of the statements in this Quarterly Report on Form 10-Q are “forward looking statements” as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements include the Company’s description of plans and objectives for future operations and assumptions behind those plans. The words “anticipates,” “believes,” “intends,” “estimates,” and “expects,” or similar anticipatory expressions, usually identify forward-looking statements. In addition, goals established by Twin Disc, Incorporated should not be viewed as guarantees or promises of future performance. There can be no assurance the Company will be successful in achieving its goals.

In addition to the assumptions and information referred to specifically in the forward-looking statements, other factors, including but not limited to those factors discussed under Item 1A, Risk Factors, of the Company’s Annual



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Report filed on Form 10-K for June 30, 2010 could cause actual results to be materially different from what is presented here.

Results of Operations

(In thousands)

|   | Three Months Ended   |        |                      |        | Six Months Ended     |        |                      |        |
|---|----------------------|--------|----------------------|--------|----------------------|--------|----------------------|--------|
|   | December 31,<br>2010 | %      | December 25,<br>2009 | %      | December 31,<br>2010 | %      | December 25,<br>2009 | %      |
| Net sales   | \$75,160             |        | \$55,186             |        | \$136,555            |        | \$102,243            |        |
| Cost of goods sold  | 51,403               |        | 40,400               |        | 92,775               |        | 77,710               |        |
| Gross profit  | 23,757               | 31.6 % | 14,786               | 26.8 % | 43,780               | 32.1 % | 24,533               | 24.0 % |
| Marketing,<br>engineering and<br>administrative<br>expenses | 18,639               | 24.8   | 14,895               | 27.0   | 33,416               | 24.5   | 27,673               | 27.1   |
| Earnings from<br>operations                                 | \$5,118              | 6.8    | \$(109 )             | (0.2 ) | \$10,364             | 7.6    | \$(3,140 )           | (3.1 ) |

Comparison of the Second Quarter of FY 2011 with the Second Quarter of FY 2010

Net sales for the second quarter increased 36.2%, or \$20.0 million, to \$75.2 million from \$55.2 million in the same period a year ago. Compared to the second quarter of fiscal 2010, on average, the Euro weakened and Asian currencies strengthened against the U.S. Dollar. The net translation effect of this on foreign operations was to decrease revenues by approximately \$0.5 million versus the prior year, before eliminations. The increase in sales for the fiscal 2011 second quarter was primarily the result of growing demand from customers in the oil and gas market. Stable demand continues from the airport, rescue and fire fighting (ARFF), land- and marine-based military and commercial marine markets. Shipments to the mega yacht market remained weak during the fiscal 2011 second quarter.

Sales at our manufacturing segment were up 35.4% versus the same period last year. Compared to the second quarter of fiscal 2010, on average, the Euro weakened against the U.S. Dollar. The net translation effect of this on foreign manufacturing operations was to decrease revenues for the manufacturing segment by approximately \$1.2 million versus the prior year, before eliminations. In the current fiscal year's second quarter, our domestic manufacturing operation saw the largest growth, with a nearly 60% increase in sales versus the second fiscal quarter of 2010. The primary driver for this increase was the sale of transmissions and related products for the oil and gas markets as well as increased aftermarket shipments. The Company's Italian manufacturing operations, which were adversely impacted by the softness in the European mega yacht and industrial markets, experienced modest increases compared to the prior fiscal year's second quarter. The Company's Belgian manufacturing operation, which also continued to be adversely impacted by the softness in the Global mega yacht market, saw an 8% decline in sales versus the prior fiscal year's second quarter. The Company's Swiss manufacturing operation, which supplies customized propellers for the global mega yacht and patrol boat markets, experienced a 14% decrease in sales, primarily due to timing of shipments to the patrol boat and mega yacht markets.

Our distribution segment, buoyed by continued growth in Asia and the North American oil and gas markets, experienced an increase of 52% in sales compared to the second quarter of fiscal 2010. Compared to the second

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quarter of fiscal 2010, on average, the Asian currencies strengthened against the U.S. Dollar. The net translation effect of this on foreign distribution operations was to increase revenues for the distribution segment by approximately \$1.7 million versus the prior year, before eliminations. The Company's distribution operations in Singapore continued to experience strong demand for marine transmission products for use in various commercial applications. This operation saw an over 11% increase in sales versus the same period a year ago, and set a new sales record for its second fiscal quarter. The Company's distribution operation in the Northwest of the United States and Southwest of Canada experienced significant growth in sales due to continued strength in the Canadian oil and gas market. The Company's distribution operation in Italy, which provides boat accessories and propulsion systems for the pleasure craft market, saw a 5% decrease in sales due to continued weakness in the global mega yacht market. The Company's distribution operation in Australia, which provides boat accessories, propulsion and marine transmission systems for the pleasure craft market, saw an increase in sales of nearly 70%, due to improved market conditions, including sales of component parts for the Company's new Express Joystick System®.

The elimination for net inter/intra segment sales increased \$8.9 million, including an unfavorable exchange impact of \$1.0 million, accounting for the remainder of the net change in sales versus the same period last year.

Gross profit as a percentage of sales increased nearly 480 basis points to 31.6% of sales, compared to 26.8% of sales for the same period last year. Gross profit for fiscal 2011's second quarter was significantly impacted by higher sales volumes (approximately \$8.8 million) and a more profitable mix related to the Company's oil and gas transmission business (approximately \$1.6 million), offset by costs associated with reinstating the Company's hourly incentive plan, and unfavorable geographic and other product mix. The Company also continues to benefit from the cost reduction and avoidance programs announced in the fourth fiscal quarter of 2009. As noted above, the majority of the sales volume increase came at the Company's domestic manufacturing operation, where the Company's 8500 series transmission for the oil and gas markets is produced. The growth in sales of this product was the primary driver of the favorable volume and mix benefits experienced in the quarter. Also favorably impacting gross profit as a percentage of sales, total warranty expense remained relatively flat at \$1.3 million in fiscal 2011's second quarter, despite a 36.2% increase in sales year-over-year.

For the fiscal 2011 second quarter, marketing, engineering and administrative (ME&A) expenses, as a percentage of sales, were 24.8 percent, compared to 27.0 percent for the fiscal 2010 second quarter. ME&A expenses increased \$3.7 million versus the same period last fiscal year. The table below summarizes significant changes in certain ME&A expenses for the quarter:

| \$ thousands – (Income)/Expense | Three Months Ended |                                 | Increase/<br>(Decrease) |
|---------------------------------|--------------------|---------------------------------|-------------------------|
|                                 | Dec. 31,<br>2010   | Dec. 25,<br>2009                |                         |
| Stock-Based Compensation        | \$ 1,388           | \$ 168                          | \$ 1,220                |
| Domestic Incentive/Bonus Exp.   | 964                | 0                               | 964                     |
|                                 |                    |                                 | 2,184                   |
|                                 |                    | Foreign Currency<br>Translation | (160)                   |
|                                 |                    |                                 | 2,024                   |
|                                 |                    | All Other, Net                  | 1,720                   |
|                                 |                    |                                 | \$ 3,744                |

The net remaining increase in ME&A expenses of \$1.7 million was primarily driven by higher salary and benefit costs, increased travel, higher project related expenses and a continued emphasis on the Company's product development program.

Interest expense of \$0.4 million for the quarter was down 21.8% versus last year's second fiscal quarter. For both the second quarter of fiscal 2011 and 2010, the interest rate on the Company's revolving credit facility was 4.0%, which

represents the minimum interest rate available on the revolver. The average balance of the Company's revolving credit facility decreased nearly 40% and the total interest on the revolver decreased over 30% to \$0.1 million. The interest expense on the Company's \$25 million Senior Note decreased 14%, at a fixed rate of 6.05%, to \$0.3 million.

The effective tax rate for the first six months of fiscal 2011 is 23.6 percent (11.5 percent for the fiscal 2011 second quarter), which is significantly lower than the prior year's 37.6 percent (37.1 percent for the fiscal 2010 second quarter). The second quarter and year to date rate includes a \$794,000 benefit due to a favorable adjustment to domestic net deferred tax assets resulting from the increase in the estimated tax rate from 34 percent to 35 percent. The second quarter and year to date rate also includes the favorable impact of the reinstatement of the R&D credit (\$123,000), which was passed into law during the fiscal 2011 second quarter. The increase in the estimated tax rate in the second quarter was necessitated by the Company's continued strong results at its domestic manufacturing operations, the location that produces the 8500 series oilfield transmission. The Company maintains valuation allowances when it is more likely than not that all or a portion of a deferred tax asset will not be realized. Changes in valuation allowances from period to period are included in the tax provision in the period of change. In determining whether a valuation allowance is required, the Company takes into account such factors as prior earnings history, expected future earnings, carry-back and carry-forward periods, and tax strategies that could potentially enhance the likelihood of realization of a deferred tax asset. Due to recent operating losses in certain foreign jurisdictions including the first half of the fiscal year, the Company has evaluated the realizability of the net deferred tax assets related to these jurisdictions (approximately \$2,219,000 at December 31, 2010). This evaluation concluded that it continues to be more likely than not that the net deferred tax assets will be realized, and no valuation allowance is warranted. The Company will continue to evaluate the realizability of its net deferred tax assets in the future, and will establish a valuation allowance in the event that it becomes more likely than not that all or a portion of a net deferred tax asset will not be realized.

#### Comparison of the First Six Months of FY 2011 with the First Six Months of FY 2010

Net sales for the first six months of fiscal 2011 increased 33.6%, or \$34.4 million, to \$136.6 million from \$102.2 million in the same period a year ago. Compared to the first six months of fiscal 2010, on average, the Euro weakened and Asian currencies strengthened against the U.S. Dollar. The net translation effect of this on foreign operations was to decrease revenues by approximately \$1.4 million versus the prior year, before eliminations. The increase in sales for the fiscal 2011 first half was primarily the result of growing demand from customers in the oil and gas market. Stable demand continues from the airport, rescue and fire fighting (ARFF), land- and marine-based military and commercial marine markets. Shipments to the mega yacht market remained weak during the fiscal 2011 first half.

Sales at our manufacturing segment were up 43.5% versus the same period last year. Compared to the first six months of fiscal 2010, on average, the Euro weakened again the U.S. Dollar. The net translation effect of this on foreign manufacturing operations was to decrease revenues for the manufacturing segment by approximately \$2.3 million versus the prior year, before eliminations. In the current fiscal year's first six months, our domestic manufacturing operation saw the largest growth, with a 74% increase in sales versus the first six months of fiscal 2010. The primary driver for this increase was the sale of transmissions and related products for the oil and gas markets as well as increased aftermarket shipments. The Company's Italian manufacturing operations, which were adversely impacted by the softness in the European mega yacht and industrial markets, experienced modest increases compared to the prior fiscal year's first six months. The Company's Belgian manufacturing operation which also continued to be adversely impacted by the softness in the Global mega yacht market saw a 4% decline in sales versus the prior fiscal year's first six months. The Company's Swiss manufacturing operation, which supplies customized propellers for the global mega yacht and patrol boat markets, experienced a 2% decrease in sales, primarily due to timing of shipments to the patrol boat and mega yacht markets in the second fiscal quarter.

Our distribution segment, buoyed by continued growth in Asia and the North American oil and gas markets, experienced an increase of 25% in sales compared to the first six months of fiscal 2010. Compared to the first six months of fiscal 2010, on average, the Asian currencies strengthened again the U.S. Dollar. The net translation effect

of this on foreign distribution operations was to increase revenues for the distribution segment by approximately \$2.8 million versus the prior year, before eliminations. The Company's distribution operations in Singapore continued to experience strong demand for marine transmission products for use in various commercial applications. This operation saw an 11% increase in sales versus the same period a year ago, and set a new sales record for its first six months. The Company's distribution operation in the Northwest of the United States and Southwest of Canada experienced a more than tripling of its sales due to continued strength in the Canadian oil and gas market. The Company's distribution operation in Italy, which provides boat accessories and propulsion systems for the pleasure craft market, saw a decrease in sales of 10% due to continued weakness in the global mega yacht market. The Company's distribution operation in Australia, which provides boat accessories, propulsion and marine transmission systems for the pleasure craft market, saw an increase in sales of over 18%, due to improving market conditions, including sales of components parts for the Company's new Express Joystick System® that were shipped in the second quarter of fiscal 2011.

The elimination for net inter/intra segment sales increased \$13.2 million, including an unfavorable exchange movement of \$1.9 million, accounting for the remainder of the net change in sales versus the same period last year.

Gross profit as a percentage of sales increased nearly 810 basis points to 32.1% of sales, compared to 24.0% of sales for the same period last year. Gross profit for fiscal 2011's first six months was significantly impacted by higher sales volumes (approximately \$14.0 million) and a more profitable mix related to the Company's oil and gas transmission business (approximately \$4.0 million). The Company also continues to benefit from the cost reduction and avoidance programs announced in the fourth fiscal quarter of 2009. As noted above, the majority of the sales volume increase came at the Company's domestic manufacturing operation, where the Company's 8500 series transmission for the oil and gas markets is produced. The growth in sales of this product was the primary driver of the favorable volume and mix benefits experienced in the first six months. Also favorably impacting gross profit as a percentage of sales, total warranty expense increased \$0.6 million, or 23%, to \$3.0 million in the first six months of fiscal 2011 compared to the same period a year ago, despite a 36.2% increase in sales year-over-year.

For the first six months of fiscal 2011, marketing, engineering and administrative (ME&A) expenses, as a percentage of sales, were 24.5 percent, compared to 27.1 percent for the first six months of fiscal 2010. ME&A expenses increased \$5.7 million versus the same period last fiscal year. The table below summarizes significant changes in certain ME&A expenses for the quarter:

| \$ thousands – (Income)/Expense | Six Months Ended |                                 | Increase/<br>(Decrease) |
|---------------------------------|------------------|---------------------------------|-------------------------|
|                                 | Dec. 31, 2010    | Dec. 25,<br>2009                |                         |
| Stock-Based Compensation        | \$ 2,306         | \$ 262                          | \$ 2,044                |
| Domestic Incentive/Bonus Exp.   | 1,900            | 0                               | 1,900                   |
|                                 |                  |                                 | 3,944                   |
|                                 |                  | Foreign Currency<br>Translation | (389)                   |
|                                 |                  |                                 | 3,555                   |
|                                 |                  | All Other, Net                  | 2,188                   |
|                                 |                  |                                 | \$ 5,743                |

The net remaining increase in ME&A expenses of \$2.2 million was primarily driven by higher salary and benefit costs, increased travel, higher project related expenses and a continued emphasis on the Company's product development program.

Interest expense of \$0.9 million for the first six months was down 25.6% versus last fiscal year's first six months. For both the first six months of fiscal 2011 and 2010, the interest rate on the Company's revolving credit facility was 4.0%, which represents the minimum interest rate available on the revolver. The average balance of the Company's

revolving credit facility decreased nearly 47% and the total interest on the revolver decreased over 40% to \$0.2 million. The interest expense on the Company's \$25 million Senior Note decreased 14%, at a fixed rate of 6.05%, to \$0.6 million.

The effective tax rate for the first six months of fiscal 2011 is 23.6 percent (11.5 percent for the fiscal 2011 second quarter), which is significantly lower than the prior year's 37.6 percent (37.1 percent for the fiscal 2010 second quarter). The second quarter and year to date rate includes a \$794,000 benefit due to a favorable adjustment to domestic net deferred tax assets resulting from the increase in the estimated tax rate from 34 percent to 35 percent. The second quarter and year to date rate also includes the favorable impact of the reinstatement of the R&D credit (\$123,000), which was passed into law during the fiscal 2011 second quarter. The increase in the estimated tax rate in the second quarter was necessitated by the Company's continued strong results at its domestic manufacturing operations, the location that produces the 8500 series oilfield transmission. The Company maintains valuation allowances when it is more likely than not that all or a portion of a deferred tax asset will not be realized. Changes in valuation allowances from period to period are included in the tax provision in the period of change. In determining whether a valuation allowance is required, the Company takes into account such factors as prior earnings history, expected future earnings, carry-back and carry-forward periods, and tax strategies that could potentially enhance the likelihood of realization of a deferred tax asset. Due to recent operating losses in certain foreign jurisdictions including the first half of the fiscal year, the Company has evaluated the realizability of the net deferred tax assets related to these jurisdictions (approximately \$2,219,000 at December 31, 2010). This evaluation concluded that it continues to be more likely than not that the net deferred tax assets will be realized, and no valuation allowance is warranted. The Company will continue to evaluate the realizability of its net deferred tax assets in the future, and will establish a valuation allowance in the event that it becomes more likely than not that all or a portion of a net deferred tax asset will not be realized.

## Financial Condition, Liquidity and Capital Resources

### Comparison between December 31, 2010 and June 30, 2010

As of December 31, 2010, the Company had net working capital of \$102.6 million, which represents an increase of \$18.5 million, or 21.9%, from the net working capital of \$84.1 million as of June 30, 2010. The primary driver of the net increase in net working capital was a \$14.8 million, or 20.4%, increase in inventories.

Cash increased \$7.2 million to \$26.2 million as of December 31, 2010, versus \$19.0 million as of June 30, 2010. The majority of the cash as of December 31, 2010 is at our overseas operations in Europe and Asia-Pacific.

Trade receivables of \$42.3 million were down \$0.7 million, or just under 2%, when compared to last fiscal year-end. The impact of foreign currency translation was to increase accounts receivables by \$2.4 million versus June 30, 2010. Adjusted for the impact of foreign currency movements, the net remaining decrease is consistent with the sales volume shift across the Company's global operations and management's continued focus on monitoring customer receivables.

Net inventory increased by \$14.8 million versus June 30, 2010 to \$87.6 million. The impact of foreign currency translation was to increase net inventory by \$4.8 million versus June 30, 2010. After adjusting for the impact of foreign currency translation, the net increase of \$9.9 million primarily came at the Company's domestic manufacturing and Canadian distribution operations and was driven by increased production volume and order activity due to the increase in overall demand for the Company's oil and gas related products. On a consolidated basis, as of December 31, 2010, the Company's backlog of orders to be shipped over the next six months approximates \$118.8 million, compared to \$84.4 million at June 30, 2010 and \$70.0 million at December 25, 2009. The majority of the increase is being experienced at the Company's domestic manufacturing location.

Net property, plant and equipment (PP&E) increased \$0.9 million versus June 30, 2010. This includes the addition of \$2.9 million in capital expenditures, primarily at the Company's Racine-based manufacturing operation, which was more than offset by depreciation of \$4.2 million. The net remaining increase is due to foreign currency translation effects. In total, the Company expects to invest between \$14 and \$16 million in capital assets in fiscal 2011. The Company continues to review its capital plans based on overall market conditions and availability of capital, and may make changes to its capital plans accordingly. In addition, the quoted lead times on certain manufacturing equipment purchases may push some of the capital expenditures into the next fiscal year. In fiscal 2010, the Company spent \$4.5 million for capital expenditures, down from \$8.9 million and \$15.0 million in fiscal years 2009 and 2008, respectively. The Company's capital program is focused on modernizing key core manufacturing, assembly and testing processes at its facilities around the world.

Accounts payable as of December 31, 2010 of \$29.0 million were up \$5.1 million, or 21.6%, from June 30, 2010. The impact of foreign currency translation was to increase accounts payable by \$1.7 million versus June 30, 2010. The net remaining increase in accounts payable was consistent with the overall increase in inventory in the quarter as well as the increase in production levels at the Company's domestic manufacturing operation due to the increase in overall demand for the Company's oil and gas related products.

Total borrowings and long-term debt as of December 31, 2010 increased by \$1.5 million, or roughly 5%, to \$32.6 million versus June 30, 2010. This net increase was driven by the overall increase in working capital levels, primarily driven by an increase in inventory, partially offset by cash provided by operating activities.

Total equity increased \$17.5 million, or 20%, to \$106.8 million as of December 31, 2010. Retained earnings increased by \$5.1 million. The net increase in retained earnings included \$6.7 million in net earnings for the first fiscal half offset by \$1.6 million in dividend payments. Net favorable foreign currency translation of \$10.2 million was reported. The remaining movement of \$1.1 million represents an adjustment for the amortization of net actuarial loss and prior service cost on the Company's defined benefit pension plans.

In December 2002, the Company entered into a \$20,000,000 revolving loan agreement with M&I Marshall & Ilsley Bank ("M&I"), which had an original expiration date of October 31, 2005. In September 2004, the revolving loan agreement was amended to increase the commitment to \$35,000,000 and the termination date of the agreement was extended to October 31, 2007. During the first quarter of fiscal 2007, the term was extended by an additional two years to October 31, 2009. An additional amendment was agreed to in the first quarter of fiscal 2008 to extend the term by an additional year to October 31, 2010, and eliminate the covenants limiting capital expenditures and restricted payments (dividend payments and stock repurchases). During the fourth quarter of fiscal 2009, the term was further extended to May 31, 2012 and the funded debt to EBITDA maximum was increased from 2.5 to 3.0. This agreement contains certain covenants, including restrictions on investments, acquisitions and indebtedness. Financial covenants include a minimum consolidated net worth, minimum EBITDA for the most recent four fiscal quarters of \$11,000,000 at December 31, 2010, and a maximum total funded debt to EBITDA ratio of 3.0 at December 31, 2010. As of December 31, 2010, the Company was in compliance with these covenants with a four quarter EBITDA total of \$26,498,000 and a funded debt to EBITDA ratio of 1.23. The minimum net worth covenant fluctuates based upon actual earnings and is subject to adjustment for certain pension accounting adjustments to equity. As of December 31, 2010, the minimum equity requirement was \$104,178,000 (after a \$34,000,000 pension adjustment) compared to an actual result of \$139,966,000 after all required adjustments. The outstanding balance of \$10,525,000 and \$9,000,000 at December 31, 2010 and June 30, 2010, respectively, is classified as long-term debt. In accordance with the loan agreement as amended, the Company has the option of borrowing at the prime interest rate or LIBOR plus an additional "Add-On," between 2% and 3.5%, depending on the Company's Total Funded Debt to EBITDA ratio, subject to a minimum interest rate of 4%. The rate was 4.0% at December 31, 2010 and June 30, 2010.

On April 10, 2006, the Company entered into a Note Agreement (the "Note Agreement") with The Prudential Insurance Company of America and certain other entities (collectively, "Purchasers"). Pursuant to the Note Agreement, Purchasers acquired, in the aggregate, \$25,000,000 in 6.05% Senior Notes due April 10, 2016 (the "Notes"). The Notes

mature and become due and payable in full on April 10, 2016 (the “Payment Date”). Prior to the Payment Date, the Company is obligated to make quarterly payments of interest during the term of the Notes, plus prepayments of principal of \$3,571,429 on April 10 of each year from 2010 to 2015, inclusive. The outstanding balance was \$21,428,571 at December 31, 2010 and June 30, 2010. Of the outstanding balance, \$3,571,000 was classified as a current maturity of long-term debt at December 31, 2010 and June 30, 2010. The remaining \$17,857,142 is classified as long-term debt. The Company also has the option of making additional prepayments subject to certain limitations, including the payment of a Yield-Maintenance Amount as defined in the Note Agreement. In addition, the Company will be required to make an offer to purchase the Notes upon a Change of Control, and any such offer must include the payment of a Yield-Maintenance Amount. The Note Agreement includes certain financial covenants which are identical to those associated with the revolving loan agreement discussed above. The Note Agreement also includes certain restrictive covenants that limit, among other things, the incurrence of additional indebtedness and the disposition of assets outside the ordinary course of business. The Note Agreement provides that it shall automatically include any covenants or events of default not previously included in the Note Agreement to the extent such covenants or events of default are granted to any other lender of an amount in excess of \$1,000,000. Following an Event of Default, each Purchaser may accelerate all amounts outstanding under the Notes held by such party.

Four quarter EBITDA and total funded debt are non-GAAP measures, and are included herein for the purpose of disclosing the status of the Company’s compliance with the four quarter EBITDA covenant and the total funded debt to four quarter EBITDA ratio covenant described above. In accordance with the Company’s revolving loan agreement with M&I and the Note Agreement:

- “Four quarter EBITDA” is defined as “the sum of (i) Net Income plus, to the extent deducted in the calculation of Net Income, (ii) interest expense, (iii) depreciation and amortization expense, and (iv) income tax expense;” and
- “Total funded debt” is defined as “(i) all Indebtedness for borrowed money (including without limitation, Indebtedness evidenced by promissory notes, bonds, debentures and similar interest-bearing instruments), plus (ii) all purchase money Indebtedness, plus (iii) the principal portion of capital lease obligations, plus (iv) the maximum amount which is available to be drawn under letters of credit then outstanding, all as determined for the Company and its consolidated Subsidiaries as of the date of determination, without duplication, and in accordance with generally accepted accounting principles applied on a consistent basis.”
- “Total funded debt to four quarter EBITDA” is defined as the ratio of total funded debt to four quarter EBITDA calculated in accordance with the above definitions.

The Company’s total funded debt as of December 31, 2010 and June 30, 2010 was equal to the total debt reported on the Company’s December 31, 2010 and June 30, 2010 Condensed Consolidated Balance Sheet, and therefore no reconciliation is included herein. The following table sets forth the reconciliation of the Company’s reported Net Earnings to the calculation of four quarter EBITDA for the four quarters ended December 31, 2010:

|  |              |
|--|--------------|
| Four Quarter EBITDA                      |              |
| Reconciliation                           |              |
| Net Earnings                             | \$10,181,000 |
| Depreciation & Amortization              | 9,563,000    |
| Interest Expense                         | 1,979,000    |
| Income Taxes                             | 4,775,000    |
| Four Quarter EBITDA                      | \$26,498,000 |
| Total Funded Debt to Four Quarter EBITDA |              |
| Total Debt                               | \$32,623,000 |



|  |            |
|--|------------|
| Divided by: Four Quarter EBITDA          | 26,498,000 |
| Total Funded Debt to Four Quarter EBITDA | 1.23       |

As of December 31, 2010, the Company was in compliance with all of the covenants described above. Based on its annual and long range financial plans as well as the recent, significant increase in the Company's order backlog, the Company does not expect to violate any of its financial covenants in fiscal 2011 and 2012. Please see the factors discussed under Item 1A, Risk Factors, of the Company's Annual Report filed on Form 10-K for June 30, 2010 for further discussion of this topic.

The Company's balance sheet remains very strong, there are no off-balance-sheet arrangements other than the operating leases listed below, and we continue to have sufficient liquidity for near-term needs. The Company had \$24.5 million of available borrowings on our \$35 million revolving loan agreement as of December 31, 2010, and continues to generate enough cash from operations to meet our operating and investing needs. For the six months ended December 31, 2010, the Company generated net cash from operating activities of \$8.5 million. As of December 31, 2010, the Company also had cash of \$26.2 million, primarily at its overseas operations. These funds, with limited restrictions, are available for repatriation as deemed necessary by the Company. In fiscal 2011, the Company expects to contribute \$2,206,000 to its defined benefit pension plans, the minimum contributions required. However, if the Company elects to make voluntary contributions in fiscal 2011, it intends to do so using cash from operations and, if necessary, from available borrowings under existing credit facilities.

As of December 31, 2010, the Company has obligations under non-cancelable operating lease contracts and loan and senior note agreements for certain future payments. A summary of those commitments follows (in thousands):

| Contractual Obligations | Total    | Less than<br>1 year | 1-3<br>Years | 3-5<br>Years | After 5<br>Years |
|-------------------------|----------|---------------------|--------------|--------------|------------------|
| Revolver borrowing      | \$10,525 |                     | \$10,525     |              |                  |
| Long-term debt          | \$22,098 | \$3,974             | \$7,381      | \$7,142      | \$3,601          |
| Operating leases        | \$5,573  | \$2,694             | \$2,549      | \$154        | \$176            |
| Total obligations       | \$38,196 | \$6,668             | \$20,455     | \$7,296      | \$3,777          |

The table above does not include tax liabilities related to uncertain income tax positions totaling \$928,000, excluding related interest and penalties, as the timing of their resolution can not be estimated. See Note H of the Condensed Consolidated Financial Statements for disclosures surrounding uncertain income tax positions.

The Company maintains defined benefit pension plans for some of its operations in the United States and Europe. The Company has established the Pension Committee to manage the operations and administration of the defined benefit plans. The Company estimates that fiscal 2011 contributions to all defined benefit plans will total \$2,206,000, the minimum contributions required.

#### New Accounting Releases

In April 2010, the Financial Accounting Standards Board ("FASB") issued a standards update providing guidance on defining a milestone and determining when it may be appropriate to apply the milestone method of revenue recognition. Consideration that is contingent on achievement of a milestone in its entirety may be recognized as revenue in the period in which the milestone is achieved only if the milestone is judged to meet certain criteria to be considered substantive. This update was effective for milestones achieved in fiscal years, and interim periods within those years, beginning on or after June 15, 2010 (July 1, 2010 for the Company) and did not have a material impact on the Company's financial statements.



In June 2009, the FASB issued an amendment changing how a reporting entity determines when an entity that is insufficiently capitalized or is not controlled through voting (or similar rights) should be consolidated. New disclosures will be required regarding involvement with variable interest entities and any significant changes in risk exposure due to that involvement. This change was effective for the start of the first fiscal year beginning after November 15, 2009 (July 1, 2010 for the Company) and did not have a material impact on the Company's financial statements.

In June 2009, the FASB issued a revision which requires more information about transfers of financial assets, including securitization transactions, and where entities have continuing exposure to the risks related to transferred financial assets. It eliminates the concept of a "qualifying special-purpose entity," and changes the requirements for derecognizing financial assets, and requires additional disclosures. This change was effective for the start of the first fiscal year beginning after November 15, 2009 (July 1, 2010 for the Company) and did not have a material impact on the Company's financial statements.

### Critical Accounting Policies

The preparation of this Quarterly Report requires management's judgment to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the dates of the financial statements, and the reported amounts of revenues and expenses during the reporting period. There can be no assurance that actual results will not differ from those estimates.

Twin Disc's critical accounting policies are described in Item 7 of the Company's Annual Report filed on Form 10-K for June 30, 2010. There have been no significant changes to those accounting policies subsequent to June 30, 2010.

### Item 3. Quantitative and Qualitative Disclosure About Market Risk

The Company is exposed to market risks from changes in interest rates, commodities and foreign exchange. To reduce such risks, the Company selectively uses financial instruments and other pro-active management techniques. All hedging transactions are authorized and executed pursuant to clearly defined policies and procedures, which prohibit the use of financial instruments for trading or speculative purposes.

**Interest rate risk** - The Company's earnings exposure related to adverse movements of interest rates is primarily derived from outstanding floating rate debt instruments that are indexed to the prime and LIBOR interest rates. In accordance with the \$35,000,000 revolving loan agreement expiring May 31, 2012, the Company has the option of borrowing at the prime interest rate or LIBOR plus an additional "Add-On", between 2% and 3.5%, depending on the Company's Total Funded Debt to EBITDA ratio, subject to a minimum interest rate of 4%. Due to the relative stability of interest rates, the Company did not utilize any financial instruments at December 31, 2010 to manage interest rate risk exposure. A 10 percent increase or decrease in the applicable interest rate would result in a change in pretax interest expense of approximately \$42,000.

**Commodity price risk** - The Company is exposed to fluctuation in market prices for such commodities as steel and aluminum. The Company does not utilize commodity price hedges to manage commodity price risk exposure.

**Stock market risk** - The Company's earnings are exposed to stock market risk relative to the Performance Stock Unit Awards. These are cash based awards which are revalued at the end of each reporting period based upon the Company's closing stock price as of the end of the period. A one dollar increase or decrease in the Company's stock price would result in a decrease or increase, respectively, in earnings from operations of approximately \$50,000 as of December 31, 2010. These awards were valued based upon the average of the high and low of the Company's December 31, 2010 stock price of \$29.43.

Currency risk - The Company has exposure to foreign currency exchange fluctuations. Approximately 24% of the Company's revenues in the six months ended December 31, 2010 were denominated in currencies other than the U.S. Dollar. Of that total, approximately 80% was denominated in Euros with the balance composed of Japanese Yen, the Swiss Franc and the Australian and Singapore Dollars. The Company does not hedge the translation exposure represented by the net assets of its foreign subsidiaries. Foreign currency translation adjustments are recorded as a component of shareholders' equity. Forward foreign exchange contracts are used to hedge the currency fluctuations on significant transactions denominated in foreign currencies.

Derivative financial instruments - The Company has written policies and procedures that place all financial instruments under the direction of the company corporate treasury and restrict derivative transactions to those intended for hedging purposes. The use of financial instruments for trading purposes is prohibited. The Company uses financial instruments to manage the market risk from changes in foreign exchange rates.

The Company primarily enters into forward exchange contracts to reduce the earnings and cash flow impact of non-functional currency denominated receivables and payables. These contracts are highly effective in hedging the cash flows attributable to changes in currency exchange rates. Gains and losses resulting from these contracts offset the foreign exchange gains or losses on the underlying assets and liabilities being hedged. The maturities of the forward exchange contracts generally coincide with the settlement dates of the related transactions. Gains and losses on these contracts are recorded in Other expense, net in the Condensed Consolidated Statement of Operations as the changes in the fair value of the contracts are recognized and generally offset the gains and losses on the hedged items in the same period. The primary currency to which the Company was exposed in fiscal 2011 and 2010 was the Euro. The Company had no outstanding forward exchange contracts at December 31, 2010 or June 30, 2010.

#### Item 4. Controls and Procedures

##### (a) Evaluation of Disclosure Controls and Procedures

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, have evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ("the Exchange Act")) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective in recording, processing, summarizing, and reporting, on a timely basis, information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act, and that such information is accumulated and communicated to the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely discussions regarding required disclosure.

##### (b) Changes in Internal Control Over Financial Reporting

Management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). During the period covered by this report, no changes were made which have materially affected, or which are reasonably likely to materially affect, our internal control over financial reporting.

## Part II. OTHER INFORMATION

### Item 1. Legal Proceedings

Twin Disc is a defendant in several product liability or related claims which are considered either adequately covered by appropriate liability insurance or involving amounts not deemed material to the business or financial condition of the Company.

## Item 1A. Risk Factors

There have been no material changes to the risk factors previously disclosed in response to Item 1A to Part I of our 2010 Annual Report on Form 10-K.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

There were no securities of the Company sold by the Company during the six months ended December 31, 2010, which were not registered under the Securities Act of 1933, in reliance upon an exemption from registration provided by Section 4 (2) of the Act.

During the period covered by this report, the Company offered participants in the Twin Disc, Incorporated - The Accelerator 401(k) Savings Plan (the "Plan") the option to invest their Plan accounts in a fund comprised of Company stock. Participation interests of Plan participants in the Plan, which may be considered securities, were not registered with the SEC. Participant accounts in the Plan consist of a combination of employee deferrals, Company matching contributions, and, in some cases, additional Company profit-sharing contributions. No underwriters were involved in these transactions. On September 6, 2002, the Company filed a Form S-8 to register 200,000 shares of Company common stock offered through the Plan, as well as an indeterminate amount of Plan participation interests.

## Issuer Purchases of Equity Securities

| Period                        | (a) Total Number of Shares Purchased | (b) Average Price Paid per Share | (c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | (d) Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs |
|-------------------------------|--------------------------------------|----------------------------------|--|--|
| Sep. 25, 2010 – Oct. 29, 2010 | 0                                    | NA                               | 0  | 250,000  |
| Oct. 30, 2010 – Nov. 26, 2010 | 0                                    | NA                               | 0  | 250,000  |
| Nov. 27, 2010 – Dec. 31, 2010 | 0                                    | NA                               | 0  | 250,000  |
| <b>Total</b>                  | <b>0</b>                             |                                  | <b>0</b>   |  |

On February 1, 2008, the Board of Directors authorized the purchase of up to 500,000 shares of Common Stock at market values, of which 250,000 shares were purchased during the second quarter of fiscal 2009.

## Item 3. Defaults Upon Senior Securities

None.

## Item 5. Other Information

None.

## Item 6. Exhibits

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- 31a Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
  - 31b Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
  - 32a Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
  - 32b Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TWIN DISC, INCORPORATED  
(Registrant)

Date: February 9, 2011

/s/ JEFFREY S. KNUTSON  
Jeffrey S. Knutson  
Corporate Controller  
Chief Accounting Officer

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