

AVIALL INC  
Form 10-Q  
July 29, 2004

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**

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**FORM 10-Q**

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(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2004

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-12380

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**AVIALL, INC.**

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(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**65-0433083**  
(I.R.S. Employer  
Identification No.)

**2750 Regent Boulevard**  
**DFW Airport, Texas**  
(Address of principal executive offices)

**75261-9048**  
(Zip Code)

**(972) 586-1000**

(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of common stock, par value \$0.01 per share, outstanding at July 26, 2004 was 32,398,306.

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## PART I - FINANCIAL INFORMATION

## Item 1: Financial Statements

## AVIALL, INC

## CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in Thousands, Except Share Data)

(Unaudited)

	<i>Three Months Ended June 30,</i>		<i>Six Months Ended June 30,</i>	
	<i>2004</i>	<i>2003</i>	<i>2004</i>	<i>2003</i>
Net sales	\$ 314,048	250,848	597,580	502,338
Cost of sales	263,904	208,461	500,338	417,611
Gross profit	50,144	42,387	97,242	84,727
Selling and administrative expenses	29,653	24,115	57,252	49,358
Impairment loss		1,707		1,707
Operating income	20,491	16,565	39,990	33,662
Loss on extinguishment of debt		17,315		17,315
Interest expense	4,207	5,609	8,552	11,472
Earnings (loss) before income taxes	16,284	(6,359)	31,438	4,875
Provision (benefit) for income taxes	2,819	(2,395)	7,996	1,669
Net earnings (loss)	13,465	(3,964)	23,442	3,206
Less preferred stock dividends		(907)		(2,016)
Less noncash reduction for conversion of preferred stock		(24,335)		(24,335)
Net earnings (loss) applicable to common shares	\$ 13,465	(29,206)	23,442	(23,145)
Basic net earnings (loss) per share	\$ 0.42	(1.35)	0.74	(1.22)
Weighted average common shares	31,954,552	21,705,400	31,849,586	20,551,965
Diluted net earnings (loss) per share	\$ 0.40	(1.35)	0.70	(1.22)
Weighted average common and potentially dilutive common shares	33,550,653	30,112,651	33,396,705	29,619,716

See accompanying notes to consolidated financial statements.

## AVIALL, INC.

## CONSOLIDATED BALANCE SHEETS

(Dollars in Thousands, Except Share Data)

	<i>June 30,</i>	<i>December 31,</i>
	<i>2004</i>	<i>2003</i>
	<u>          </u>	<u>          </u>
	<i>(Unaudited)</i>	
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 41,381	23,424
Receivables	166,443	139,279
Inventories	295,386	327,860
Prepaid expenses and other current assets	3,701	2,501
Deferred income taxes	19,075	19,075
	<u>          </u>	<u>          </u>
Total current assets	525,986	512,139
	<u>          </u>	<u>          </u>
Property and equipment	32,207	32,029
Goodwill	46,843	46,843
Intangible assets	49,174	51,908
Deferred income taxes	29,289	35,749
Other assets	12,446	12,524
	<u>          </u>	<u>          </u>
Total assets	\$ 695,945	691,192
	<u>          </u>	<u>          </u>
<b>Liabilities and Shareholders' Equity</b>		
Current liabilities:		
Current portion of long-term debt	\$ 2,495	3,293
Revolving line of credit	367	509
Accounts payable	107,788	138,437
Accrued expenses	51,391	39,567
	<u>          </u>	<u>          </u>
Total current liabilities	162,041	181,806
	<u>          </u>	<u>          </u>
Long-term debt	201,459	203,411
Other liabilities	6,313	5,891
Commitments and contingencies		
Shareholders' equity:		
Common stock (\$0.01 par value per share, 80,000,000 shares authorized; 34,327,241 shares and 33,950,107 shares issued at June 30, 2004 and December 31, 2003, respectively)	343	339
Additional paid-in-capital	441,649	439,080
Accumulated deficit	(81,857)	(105,299)
Treasury stock, at cost (2,035,124 shares and 2,012,743 shares at June 30, 2004 and December 31, 2003, respectively)	(28,218)	(27,867)
Unearned compensation - restricted stock	(1,135)	(1,519)
Accumulated other comprehensive loss	(4,650)	(4,650)
	<u>          </u>	<u>          </u>
Total shareholders' equity	326,132	300,084
	<u>          </u>	<u>          </u>
Total liabilities and shareholders' equity	\$ 695,945	691,192
	<u>          </u>	<u>          </u>

*See accompanying notes to consolidated financial statements.*

## AVIALL, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in Thousands)

(Unaudited)

	<i>Six Months Ended June 30,</i>	
	<u>2004</u>	<u>2003</u>
<b><i>Operating activities:</i></b>		
Net earnings	\$ 23,442	3,206
Loss on extinguishment of debt		17,315
Impairment loss		1,707
Depreciation and amortization	8,674	9,331
Deferred income taxes	6,436	1,596
Paid-in-kind interest		405
Compensation expense on restricted stock awards	331	316
Changes in:		
Receivables	(27,164)	(8,606)
Inventories	32,474	33,600
Accounts payable	5,902	(10,201)
Accrued expenses	11,824	(3,284)
Other, net	(1,862)	(2,809)
Net cash provided by operating activities	<u>60,057</u>	<u>42,576</u>
<b><i>Investing activities:</i></b>		
Capital expenditures	(4,390)	(3,600)
Purchase of distribution rights	(800)	
Sales of property, plant and equipment	5	
Net cash used for investing activities	<u>(5,185)</u>	<u>(3,600)</u>
<b><i>Financing activities:</i></b>		
Cash overdrafts	(36,551)	(9,314)
Issuance of common stock	2,627	110
Debt repaid	(1,762)	(82,894)
Debt issuance cost paid	(736)	(7,514)
Purchase of treasury stock	(351)	
Net change in revolving credit facility	(142)	(138,763)
Debt proceeds		200,000
Other		(1)
Net cash used for financing activities	<u>(36,915)</u>	<u>(38,376)</u>
Change in cash and cash equivalents	17,957	600
Cash and cash equivalents, beginning of period	23,424	4,997
Cash and cash equivalents, end of period	<u>\$ 41,381</u>	<u>5,597</u>
<b><i>Cash paid for interest and income taxes:</i></b>		

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Interest	\$	775	9,367
Income taxes	\$	665	625
<b><i>Noncash investing and financing activities:</i></b>			
Property and equipment acquired with debt	\$	121	829
Conversion of redeemable preferred stock into common stock	\$		46,385
Noncash reduction in retained earnings due to conversion of redeemable preferred stock	\$		24,335
Dividends on redeemable preferred stock	\$		2,015

*See accompanying notes to consolidated financial statements.*

## AVIALL, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## NOTE 1 - BASIS OF PRESENTATION

The accompanying unaudited financial statements have been prepared in accordance with generally accepted accounting principles, or GAAP, for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, these financial statements do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair presentation have been included. Operating results for the three- and six-month periods ended June 30, 2004 are not necessarily indicative of the results that may be expected for the year ending December 31, 2004. For further information, refer to the consolidated financial statements and footnotes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2003.

## NOTE 2 - STOCK-BASED COMPENSATION

We account for our stock-based compensation plans in accordance with the recognition and measurement principles of Accounting Principles Board Opinion No. 25, or APB 25, Accounting for Stock Issued to Employees, and related interpretations. All options granted under our plans have an exercise price equal to the market value of the underlying common stock on the date of grant. Therefore, no compensation cost related to these plans is included in net earnings. We also make the appropriate disclosures as required by Statement of Financial Accounting Standards No. 123, or SFAS 123, Accounting for Stock-Based Compensation, and Statement of Financial Accounting Standards No. 148, or SFAS 148, Accounting for Stock-Based Compensation - Transition and Disclosure - an Amendment of FAS 123. Awards of restricted stock are valued at the market price of our common stock on the date of grant and recorded as unearned compensation within shareholders' equity. The unearned compensation is amortized to compensation expense over the vesting period of the restricted stock.

The following table illustrates the effect on net earnings and earnings per share, or EPS, if we had applied the fair-value recognition provisions of SFAS 123 to stock-based employee compensation (in thousands, except share data):

	<i>Three Months Ended</i>		<i>Six Months Ended</i>	
	<i>June 30,</i>		<i>June 30,</i>	
	<i>2004</i>	<i>2003</i>	<i>2004</i>	<i>2003</i>
Net earnings (loss), as reported	\$ 13,465	(3,964)	23,442	3,206
Deduct: Total stock-based employee compensation expense determined under fair-value-based method for all awards, net of related tax effects	(450)	(285)	(901)	(595)
Pro forma net earnings (loss)	\$ 13,015	(4,249)	22,541	2,611
Earnings (loss) per share:				
Basic - as reported	\$ 0.42	(1.35)	0.74	(1.22)
Basic - pro forma	\$ 0.41	(1.36)	0.71	(1.25)
Diluted - as reported	\$ 0.40	(1.35)	0.70	(1.22)



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Diluted - pro forma	\$	0.39	(1.36)	0.67	(1.25)
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**NOTE 3 - NEW ACCOUNTING PRONOUNCEMENTS**

In May 2004, the Financial Accounting Standards Board, or FASB, issued FASB Staff Position No. FAS 106-2, or FSP 106-2, Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003. Beginning in 2006, the Medicare Prescription Drug, Improvement and Modernization Act of 2003, or Medicare Act, introduces a federal subsidy to sponsors of healthcare benefit plans in certain circumstances and a prescription drug benefit to eligible participants under Medicare. FSP 106-2 provides guidance on the accounting for the effects of the Medicare Act. We are currently evaluating the effects of the Medicare Act. The accumulated postretirement benefit obligation and net postretirement benefit cost for 2004 do not reflect the effects of the Medicare Act. We do not believe the adoption of this statement will have a material effect on our consolidated financial position and results of operations.

In December 2003, the FASB issued a revised Interpretation No. 46, or FIN 46R, Consolidation of Variable Interest Entities, an Interpretation of ARB No. 51, replacing the original interpretation issued in January 2003. FIN 46R requires certain entities to be consolidated by enterprises that lack majority voting interest when equity investors of those entities have insignificant capital at risk or they lack voting rights, the obligation to absorb expected losses, or the right to receive expected returns. Entities identified with these characteristics are called variable interest entities and the interests that enterprises have in these entities are called variable interests. These interests can derive from certain guarantees, leases, loans or other arrangements that result in risks and rewards that are disproportionate to the voting interests in the entities. We adopted FIN 46R as of March 31, 2004. Because we have no variable interest entities, the adoption of this statement did not have an effect on our consolidated financial position and results of operations.

In December 2003, the FASB issued a revised Statement of Financial Accounting Standards No. 132, or SFAS 132R, Employers' Disclosures about Pensions and Other Postretirement Benefits, an Amendment of FASB Statements No. 87, 88, and 106, and a Revision of FASB Statement No. 132. This statement revises employers' disclosures about pension plans and other postretirement benefit plans. It does not change the measurement or recognition of those plans required by FASB Statements No. 87, Employers' Accounting for Pensions, No. 88, Employers' Accounting for Settlements and Curtailments of Defined Benefit Pension Plans and for Termination Benefits, and No. 106, Employers' Accounting for Postretirement Benefits Other Than Pensions. The new fiscal disclosure requirements have been included in Note 13 - Pension Plans and Postretirement Benefits to the consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2003. The new interim disclosure requirements have been included in Note 6 - Pension Plans and Postretirement Benefits.

**NOTE 4 - SEGMENT INFORMATION**

The following tables present information by operating segment (in thousands):

	<i>Three Months Ended</i>		<i>Six Months Ended</i>	
	<i>June 30,</i>		<i>June 30,</i>	
	<i>2004</i>	<i>2003</i>	<i>2004</i>	<i>2003</i>
<b>Net Sales</b>				
Aviall Services	\$ 306,873	243,837	583,294	488,314
ILS	7,175	7,011	14,286	14,024
Total net sales	\$ 314,048	250,848	597,580	502,338
<b>Profit</b>				

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Aviall Services	\$ 22,339	18,412	42,605	35,520
ILS	2,703	702	5,251	3,070
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Reportable segment profit	25,042	19,114	47,856	38,590
Loss on extinguishment of debt		(17,315)		(17,315)
Corporate	(4,551)	(2,549)	(7,866)	(4,928)
Interest expense	(4,207)	(5,609)	(8,552)	(11,472)
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Earnings (loss) before income taxes	\$ 16,284	(6,359)	31,438	4,875
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

**NOTE 5 - EARNINGS PER SHARE**

A reconciliation of the numerator and denominator of the basic and diluted net EPS calculations for net earnings follows:

<i>Numerator (In Thousands)</i>	<i>Three Months Ended June 30,</i>		<i>Six Months Ended June 30,</i>	
	<i>2004</i>	<i>2003</i>	<i>2004</i>	<i>2003</i>
Net earnings (loss)	\$ 13,465	(3,964)	23,442	3,206
Preferred stock dividends		(907)		(2,016)
Noncash reduction for conversion of preferred stock		(24,335)		(24,335)
Net earnings (loss) available for distribution	13,465	(29,206)	23,442	(23,145)
Undistributed earnings allocated to participating preferred stockholders				(1,847)
Net earnings (loss) for purposes of computing basic net EPS	13,465	(29,206)	23,442	(24,992)
Preferred stock dividends		907		2,016
Noncash reduction for conversion of preferred stock		24,335		24,335
Undistributed earnings allocated to participating preferred stockholders				1,847
Net earnings (loss) for purposes of computing diluted net EPS	\$ 13,465	(3,964)	23,442	3,206
<b><i>Denominator</i></b>				
Weighted average common shares outstanding for purposes of computing basic net EPS	31,954,552	21,705,400	31,849,586	20,551,965
Effect of dilutive securities:				
Stock options	1,010,469	346,957	970,904	218,854
Restricted stock rights	323,285	362,124	313,876	339,030
Warrants	262,347	821,611	262,339	821,501
Convertible redeemable preferred stock		6,876,559		7,688,366
Weighted average common shares outstanding for purposes of computing diluted net EPS	33,550,653	30,112,651	33,396,705	29,619,716

For the three- and six-month periods ended June 30, 2004, basic EPS is computed by dividing net earnings by the weighted average number of common shares outstanding during the period and diluted EPS is computed by dividing net earnings by the weighted average number of common and dilutive potential common shares outstanding during the period.

For the three- and six-month periods ended June 30, 2003, basic EPS is computed by allocating net earnings available for distribution to the common and participating preferred shareholders using the two-class method prescribed by Statement of Financial Accounting Standards No. 128, or SFAS 128, Earnings per Share. Net earnings are reduced by dividends to preferred stockholders to arrive at net earnings available for distribution. Net earnings available for distribution are then allocated between the common and participating preferred stockholders based on the weighted average common and preferred shares outstanding, on an as-converted basis. For the three- and six-month periods ended June 30, 2003, diluted EPS is computed using the if-converted method by dividing net earnings by the weighted average number of common and dilutive potential common shares outstanding during the period.

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Diluted EPS was not dilutive, or lower than basic, for the three- and six-month periods ended June 30, 2003 and is therefore presented equal to basic EPS.

**NOTE 6 - INCOME TAXES**

Our income tax expense for the second quarter of 2004 was \$2.8 million, and our effective tax rate was 17.3%. The provision for income taxes for the three month period ended June 30, 2004 includes a \$2.8 million benefit from the release of a valuation allowance for certain state tax net operating loss, or NOL, carryforwards. Based on our recent earnings history, it appears more likely than not that a majority of the NOL carryforwards in certain states will be utilized prior to expiration. Without the release of these state tax NOL carryforwards, our provision for taxes would have been \$5.6 million, and our effective rate would have been 34.7%.

**NOTE 7 - PENSION PLANS AND POSTRETIREMENT BENEFITS**

The following table sets forth the components of net pension expense for all our plans (in thousands):

	<i>Three Months Ended</i>		<i>Six Months Ended</i>	
	<i>June 30,</i>		<i>June 30,</i>	
	<i>2004</i>	<i>2003</i>	<i>2004</i>	<i>2003</i>
Service cost	\$ 615	430	1,230	860
Interest cost	969	886	1,938	1,772
Expected return on plan assets	(963)	(910)	(1,926)	(1,820)
Transition obligation amortization	35		70	
Prior service cost amortization	1	1	2	2
Net loss recognition	117	16	234	32
<b>Net pension expense</b>	<b>\$ 774</b>	<b>423</b>	<b>1,548</b>	<b>846</b>

The following table sets forth the components of net postretirement benefit income for all our plans (in thousands):

	<i>Three Months Ended</i>		<i>Six Months Ended</i>	
	<i>June 30,</i>		<i>June 30,</i>	
	<i>2004</i>	<i>2003</i>	<i>2004</i>	<i>2003</i>
Service cost	\$			
Interest cost	23	25	45	49
Net amortization and deferral	(33)	(32)	(67)	(64)
<b>Net postretirement benefit income</b>	<b>\$ (10)</b>	<b>(7)</b>	<b>(22)</b>	<b>(15)</b>

**NOTE 8 - GUARANTOR AND NONGUARANTOR FINANCIAL STATEMENTS**

Our senior unsecured notes, or the Senior Notes, are fully and unconditionally and jointly and severally guaranteed on a senior unsecured basis by each direct and indirect domestic subsidiary of Aviall, Inc., or Aviall, each a guarantor subsidiary. Each guarantor subsidiary is directly or indirectly 100% owned by Aviall. The Senior Notes are not guaranteed by any direct or indirect foreign subsidiary of Aviall, each a nonguarantor subsidiary.

The consolidating financial information presents the consolidating balance sheets as of June 30, 2004 and December 31, 2003, the related statements of operations for the three- and six-month periods ended June 30, 2004 and 2003 and the statements of cash flows for the six month periods ended June 30, 2004 and 2003 with separate columns for:

- a) Aviall, the parent;
- b) the guarantor subsidiaries on a combined basis;
- c) the nonguarantor subsidiaries on a combined basis; and
- d) total consolidated amounts.

The information includes elimination entries necessary to consolidate Aviall, the parent, with the guarantor and nonguarantor subsidiaries.

Investments in subsidiaries are accounted for by the parent using the equity method of accounting. The guarantor and nonguarantor subsidiaries are presented on a combined basis. The principal elimination entries eliminate investments in subsidiaries and intercompany balances and transactions. Separate financial statements for the guarantor and nonguarantor subsidiaries are not presented because management believes such financial statements would not be meaningful to investors.

Pursuant to the terms of our senior secured credit facility, or the Credit Facility, no subsidiary of Aviall other than Aviall Services may pay cash dividends to Aviall, other than to fund limited repurchases or redemptions of outstanding securities. In addition, Aviall Services may pay cash dividends to Aviall for the purpose of funding (i) ordinary operating expenses and scheduled debt service and (ii) payments by Aviall of taxes in respect of Aviall and its subsidiaries, up to the amount that would be payable by Aviall Services, on a consolidated basis, if it were the taxpayer. Additionally, the Credit Facility restricts intercompany loans made to Aviall from its direct and indirect subsidiaries, with the exception of intercompany loans made to fund limited repurchases or redemptions of outstanding securities and loans made by Aviall Services to fund required payments under the Senior Notes. The net assets of consolidating subsidiaries subject to these restrictions were \$718.1 million and \$707.4 million at June 30, 2004 and December 31, 2003, respectively.



**CONSOLIDATED STATEMENT OF OPERATIONS***Three Months Ended June 30, 2004*

<i>(In Thousands)</i>	<i>Parent</i>	<i>Guarantor Subsidiaries</i>	<i>Nonguarantor Subsidiaries</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
Net sales	\$	296,237	32,875	(15,064)	314,048
Cost of sales		252,273	26,695	(15,064)	263,904
Gross profit		43,964	6,180		50,144
Selling and administrative expenses		25,635	4,018		29,653
Operating income		18,329	2,162		20,491
Interest expense (income)	(4,246)	8,386	67		4,207
Equity in (earnings) loss of subsidiaries	(10,756)	(1,486)		12,242	
Earnings (loss) before income taxes	15,002	11,429	2,095	(12,242)	16,284
Provision for income taxes	1,537	673	609		2,819
Net earnings (loss)	\$ 13,465	10,756	1,486	(12,242)	13,465

**CONSOLIDATED STATEMENT OF OPERATIONS***Six Months Ended June 30, 2004*

<i>(In Thousands)</i>	<i>Parent</i>	<i>Guarantor Subsidiaries</i>	<i>Nonguarantor Subsidiaries</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
Net sales	\$	564,422	64,429	(31,271)	597,580
Cost of sales		479,533	52,076	(31,271)	500,338
Gross profit		84,889	12,353		97,242
Selling and administrative expenses		49,927	7,325		57,252
Operating income		34,962	5,028		39,990
Interest expense (income)	(8,489)	16,883	158		8,552
Equity in (earnings) loss of subsidiaries	(18,026)	(3,523)		21,549	
Earnings (loss) before income taxes	26,515	21,602	4,870	(21,549)	31,438
Provision for income taxes	3,073	3,576	1,347		7,996
Net earnings (loss)	\$ 23,442	18,026	3,523	(21,549)	23,442

**CONSOLIDATED STATEMENT OF OPERATIONS***Three Months Ended June 30, 2003*

<i>(In Thousands)</i>	<i>Parent</i>	<i>Guarantor Subsidiaries</i>	<i>Nonguarantor Subsidiaries</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
Net sales	\$	239,463	25,012	(13,627)	250,848
Cost of sales		202,010	20,078	(13,627)	208,461
Gross profit		37,453	4,934		42,387
Selling and administrative expenses	5	22,262	1,848		24,115
Impairment loss		1,707			1,707
Operating (expense) income	(5)	13,484	3,086		16,565
Loss on extinguishment of debt		17,315			17,315
Interest expense (income)	(5,785)	11,427	(33)		5,609
Equity in (earnings) loss of subsidiaries	7,652	(2,400)		(5,252)	
Earnings (loss) before income taxes	(1,872)	(12,858)	3,119	5,252	(6,359)
Provision (benefit) for income taxes	2,092	(5,206)	719		(2,395)
Net earnings (loss)	\$ (3,964)	(7,652)	2,400	5,252	(3,964)

**CONSOLIDATED STATEMENT OF OPERATIONS***Six Months Ended June 30, 2003*

<i>(In Thousands)</i>	<i>Parent</i>	<i>Guarantor Subsidiaries</i>	<i>Nonguarantor Subsidiaries</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
Net sales	\$	476,650	51,694	(26,006)	502,338
Cost of sales		401,532	42,085	(26,006)	417,611
Gross profit		75,118	9,609		84,727
Selling and administrative expenses	5	43,975	5,378		49,358
Impairment loss		1,707			1,707
Operating (expense) income	(5)	29,436	4,231		33,662
Loss on extinguishment of debt		17,315			17,315
Interest expense (income)	(11,146)	22,359	259		11,472
Equity in (earnings) loss of subsidiaries	3,902	(3,009)		(893)	
Earnings (loss) before income taxes	7,239	(7,229)	3,972	893	4,875
Provision (benefit) for income taxes	4,033	(3,327)	963		1,669
Net earnings (loss)	\$ 3,206	(3,902)	3,009	893	3,206



**CONSOLIDATED BALANCE SHEET**

	<i>June 30, 2004</i>				
<i>(In Thousands)</i>	<i>Parent</i>	<i>Guarantor Subsidiaries</i>	<i>Nonguarantor Subsidiaries</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
<b>Assets</b>					
Current assets:					
Cash and cash equivalents	\$ 26	34,496	6,859		41,381
Receivables		144,008	22,435		166,443
Inventories		282,584	12,802		295,386
Prepaid expenses and other current assets		3,542	159		3,701
Deferred income taxes		19,036	39		19,075
<b>Total current assets</b>	<b>26</b>	<b>483,666</b>	<b>42,294</b>		<b>525,986</b>
Property and equipment		31,533	674		32,207
Investment in subsidiaries	763,078	34,316		(797,394)	
Intercompany receivables		245,195		(245,195)	
Goodwill		44,904	1,939		46,843
Intangible assets		49,174			49,174
Deferred income taxes		28,938	351		29,289
Other assets	6,998	5,447	1		12,446
<b>Total assets</b>	<b>\$ 770,102</b>	<b>923,173</b>	<b>45,259</b>	<b>(1,042,589)</b>	<b>695,945</b>
<b>Liabilities and Shareholders' Equity</b>					
Current liabilities:					
Current portion of long-term debt	\$	2,484	11		2,495
Revolving line of credit			367		367
Accounts payable	1	106,606	1,181		107,788
Accrued expenses	11,192	34,937	5,262		51,391
<b>Total current liabilities</b>	<b>11,193</b>	<b>144,027</b>	<b>6,821</b>		<b>162,041</b>
Long-term debt	200,000	1,444	15		201,459
Intercompany payables	232,777		12,418	(245,195)	
Other liabilities		6,313			6,313
Commitments and contingencies					
Shareholders' equity					
Common stock	343	33	7,542	(7,575)	343
Additional paid-in-capital	441,649	862,358	9,918	(872,276)	441,649
Retained earnings (accumulated deficit)	(81,857)	(86,352)	8,545	77,807	(81,857)
Treasury stock, at cost	(28,218)				(28,218)
Unearned compensation - restricted stock	(1,135)				(1,135)
Accumulated other comprehensive income	(4,650)	(4,650)		4,650	(4,650)
<b>Total shareholders' equity</b>	<b>326,132</b>	<b>771,389</b>	<b>26,005</b>	<b>(797,394)</b>	<b>326,132</b>
<b>Total liabilities and shareholders' equity</b>	<b>\$ 770,102</b>	<b>923,173</b>	<b>45,259</b>	<b>(1,042,589)</b>	<b>695,945</b>



## CONSOLIDATED BALANCE SHEET

	<i>December 31, 2003</i>				
<i>(In Thousands)</i>	<i>Parent</i>	<i>Guarantor Subsidiaries</i>	<i>Nonguarantor Subsidiaries</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
<b>Assets</b>					
Current assets:					
Cash and cash equivalents	\$	21,187	2,237		23,424
Receivables		118,972	20,307		139,279
Inventories		315,896	11,964		327,860
Prepaid expenses and other current assets		2,344	157		2,501
Deferred income taxes		19,036	39		19,075
<b>Total current assets</b>		<b>477,435</b>	<b>34,704</b>		<b>512,139</b>
Property and equipment		31,226	803		32,029
Investment in subsidiaries	748,125	30,793		(778,918)	
Intercompany receivables		262,513		(262,513)	
Goodwill		44,904	1,939		46,843
Intangible assets		51,908			51,908
Deferred income taxes		35,376	373		35,749
Other assets	7,376	5,147	1		12,524
<b>Total assets</b>	<b>\$ 755,501</b>	<b>939,302</b>	<b>37,820</b>	<b>(1,041,431)</b>	<b>691,192</b>
<b>Liabilities and Shareholders Equity</b>					
Current liabilities:					
Current portion of long-term debt	\$	3,282	11		3,293
Revolving line of credit			509		509
Accounts payable	34	137,548	855		138,437
Accrued expenses	3,567	32,756	3,244		39,567
<b>Total current liabilities</b>	<b>3,601</b>	<b>173,586</b>	<b>4,619</b>		<b>181,806</b>
Long-term debt	200,000	3,391	20		203,411
Intercompany payables	251,816		10,697	(262,513)	
Other liabilities		5,891			5,891
Commitments and contingencies					
Shareholders equity					
Common stock	339	33	7,542	(7,575)	339
Additional paid-in-capital	439,080	862,357	9,918	(872,275)	439,080
Retained earnings (accumulated deficit)	(105,299)	(101,306)	5,024	96,282	(105,299)
Treasury stock, at cost	(27,867)				(27,867)
Unearned compensation - restricted stock	(1,519)				(1,519)
Accumulated other comprehensive income	(4,650)	(4,650)		4,650	(4,650)
<b>Total shareholders equity</b>	<b>300,084</b>	<b>756,434</b>	<b>22,484</b>	<b>(778,918)</b>	<b>300,084</b>
<b>Total liabilities and shareholders equity</b>	<b>\$ 755,501</b>	<b>939,302</b>	<b>37,820</b>	<b>(1,041,431)</b>	<b>691,192</b>



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**CONSOLIDATED STATEMENT OF CASH FLOWS**

*Six Months Ended June 30, 2004*

<i>(In Thousands)</i>	<i>Parent</i>	<i>Guarantor Subsidiaries</i>	<i>Nonguarantor Subsidiaries</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
<b><i>Operating activities:</i></b>					
Net earnings (loss)	\$ 23,442	18,026	3,523	(21,549)	23,442
Depreciation and amortization	508	8,025	141		8,674
Deferred income taxes		6,439	(3)		6,436
Compensation expense on restricted stock awards	331				331
Changes in:					
Receivables		(25,036)	(2,128)		(27,164)
Inventories		33,312	(838)		32,474
Intercompany receivables and payables	(19,039)	17,318	1,721		
Accounts payable	(34)	5,568	368		5,902
Accrued expenses	7,625	2,181	2,018		11,824
Other, net	3,072	(4,956)	22		(1,862)
Net cash provided by (used for) operating activities	15,905	60,877	4,824	(21,549)	60,057
<b><i>Investing activities:</i></b>					
Capital expenditures		(4,378)	(12)		(4,390)
Purchase of distribution rights		(800)			(800)
Investment in subsidiaries	(18,026)	(3,523)		21,549	
Sales of property, plant and equipment		5			5
Net cash provided by (used for) investing activities	(18,026)	(8,696)	(12)	21,549	(5,185)
<b><i>Financing activities:</i></b>					
Debt issue costs paid	(130)	(606)			(736)
Issuance of common stock	2,627				2,627
Purchase of treasury stock	(351)				(351)
Net change in revolving credit facility			(142)		(142)
Cash overdrafts	1	(36,510)	(42)		(36,551)
Debt repaid		(1,756)	(6)		(1,762)
Net cash provided by (used for) financing activities	2,147	(38,872)	(190)		(36,915)
Change in cash and cash equivalents	26	13,309	4,622		17,957
Cash and cash equivalents, beginning of period		21,187	2,237		23,424
Cash and cash equivalents, end of period	\$ 26	34,496	6,859		41,381



**CONSOLIDATED STATEMENT OF CASH FLOWS**
*Six Months Ended June 30, 2003*

<i>(In Thousands)</i>	<i>Parent</i>	<i>Guarantor Subsidiaries</i>	<i>Nonguarantor Subsidiaries</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
<b>Operating activities:</b>					
Net earnings (loss)	\$ 3,206	(3,902)	3,009	893	3,206
Loss on extinguishment of debt		17,315			17,315
Impairment loss		1,707			1,707
Depreciation and amortization		9,252	79		9,331
Deferred income taxes		1,611	(15)		1,596
Paid-in-kind interest		405			405
Compensation expense on restricted stock awards	316				316
Changes in:					
Receivables		(9,001)	395		(8,606)
Inventories		34,352	(752)		33,600
Intercompany receivables and payables	(204,039)	205,110	(1,071)		
Accounts payable		(9,971)	(230)		(10,201)
Accrued expenses	4,020	(7,679)	375		(3,284)
Other, net		(2,670)	(139)		(2,809)
Net cash provided by (used for) operating activities	(196,497)	236,529	1,651	893	42,576
<b>Investing activities:</b>					
Capital expenditures		(3,126)	(474)		(3,600)
Investment in subsidiaries	3,902	(3,029)	20	(893)	
Net cash provided by (used for) investing activities	3,902	(6,155)	(454)	(893)	(3,600)
<b>Financing activities:</b>					
Debt proceeds	200,000				200,000
Debt issue costs paid	(7,514)				(7,514)
Issuance of common stock	110				110
Net change in revolving credit facility		(138,673)	(90)		(138,763)
Cash overdrafts		(9,346)	32		(9,314)
Debt repaid		(82,889)	(5)		(82,894)
Cash dividends paid on redeemable preferred stock	(1)				(1)
Net cash provided by (used for) financing activities	192,595	(230,908)	(63)		(38,376)
Change in cash and cash equivalents		(534)	1,134		600
Cash and cash equivalents, beginning of period		3,330	1,667		4,997
Cash and cash equivalents, end of period	\$	2,796	2,801		5,597



**Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations**

*Executive Overview*

We are the largest independent global provider of new parts, supply-chain management and other related value-added services to the aerospace aftermarket. The aerospace aftermarket consists of parts needed for the scheduled and unscheduled maintenance, repair and modification of aircraft already in use but does not include parts used in the construction of new aircraft or engines. We serve this market through our two wholly-owned subsidiaries, Aviall Services, Inc., or Aviall Services, and Inventory Locator Service, LLC, or ILS. Aviall Services provides new parts and related supply-chain management services to the aerospace industry, and ILS operates electronic marketplaces for buying and selling parts, equipment and services for the aerospace, defense and marine industries.

Aviall Services purchases a broad range of new parts, components and supplies from over 200 original equipment manufacturers, including in some cases several business units within such manufacturers, or OEMs, and resells them to over 17,500 government/military, general aviation/corporate and commercial airline customers, including over 290 airlines. Aviall Services also provides value-added services to our customers and suppliers, such as repair and assembly services, supply-chain management services and information-gathering and delivery services.

ILS operates electronic marketplaces for buying and selling parts, equipment and services for the global aerospace, defense and marine industries. With more than 13,000 users in more than 82 countries, ILS's electronic marketplaces contain more than 53 million line items representing over five billion parts for sale. ILS also maintains databases of over 112 million cross-referenced United States, or U.S., government records, allowing users to research manufacturers and prices for specific parts, locate alternate parts, find additional uses and markets for parts and review U.S. government procurement histories.

Our second quarter 2004 net earnings of \$13.5 million or \$0.40 diluted earnings per share included the impact of a \$0.08 per diluted share release of a state tax net operating loss, or NOL, valuation allowance which was no longer necessary. Our second quarter 2003 net loss of \$4.0 million or \$1.35 diluted loss per share included a \$17.3 million pretax noncash charge for the extinguishment of debt following our June 2003 debt refinancing. Our operating income in the second quarter of 2004 was \$20.5 million, an increase of \$3.9 million or 24% from the same quarter in 2003. These positive results were driven by Aviall Services' strong sales across all geographic regions and market sectors, the incremental impact of new Honeywell products added in 2003 and the ongoing growth of military-related parts sales. Sales of products under the Rolls-Royce T56 distribution agreement were \$139.1 million and \$119.4 million in the second quarter of 2004 and 2003, respectively. Aggregate sales of products supplied by Rolls-Royce and Honeywell were \$206.8 million and \$162.8 million in the second quarter of 2004 and 2003, respectively. In addition, while our selling and administrative expense increased \$5.5 million in the second quarter of 2004 compared to the second quarter of 2003, we continue to benefit from leveraging selling and administrative expense as a percentage of sales. Our second quarter 2004 selling and administrative expense as a percentage of sales was 9.4% compared to 9.6% in the second quarter of 2003.

Our future strategy will continue to focus on the acquisition of new long-term supplier contracts as well as adding other traditional supplier relationships, delivering superior customer service, expanding the supplier base and product offerings and investing in technology and infrastructure to increase supplier and customer efficiencies. We will also continue to evaluate potential strategic acquisitions and changes to our capital structure. We believe our ability to grow at a pace similar to that which we have experienced since 2000 will depend on the award of one or a series of new long-term contracts, the expansion of our traditional supplier base and product offerings and/or completion of a strategic acquisition. The timing and length of the process to procure new long-term agreements or relationships or a strategic acquisition is unpredictable. We are pursuing a number of opportunities for additional growth. In addition, the economies of scale derived from recent contracts may not be indicative of our future results.

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In July 2004, we raised our guidance for net earnings from continuing operations in 2004 to be in the range of approximately \$41.5 million to \$43.0 million, or equivalent to approximately \$1.24 to \$1.28 per diluted share based upon the current number of diluted shares. This estimate includes the \$2.8 million or \$0.08 per diluted share reversal of a valuation allowance for the state tax NOL carryforwards.

### *Critical Accounting Policies*

For a discussion of our critical accounting policies refer to Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations - Critical Accounting Policies included in our Annual Report on Form 10-K for the year ended December 31, 2003. There have been no material changes to the critical accounting policies discussed in our Annual Report on Form 10-K for the year ended December 31, 2003.

**Results of Operations-Three Months Ended June 30, 2004 Compared to Three Months Ended June 30, 2003**

**Net Sales.** Net sales for Aviall Services were \$306.9 million, an increase of \$63.1 million or 25.9% from the \$243.8 million recorded in the second quarter of 2003.

Sales for Aviall Services improved in each of our geographic regions and in all markets with a general strengthening seen across all sectors as follows (amounts in millions):

	<i>Amount</i>	<i>Percentage</i>
	<i>of Increase</i>	<i>Increase</i>
<b>Geographic region:</b>		
Americas	\$ 46.9	22.9%
Asia-Pacific	\$ 10.4	41.4%
Europe	\$ 5.8	42.1%
<b>Market sector:</b>		
Government/Military	\$ 31.4	24.1%
Commercial Airline	\$ 22.5	44.1%
General Aviation/Corporate	\$ 9.2	14.6%

Sales in the general aviation/corporate sector increased primarily as the overall market strengthened. Sales in the commercial airline sector increased due primarily to stronger sales volumes in the sector as well as the addition of a new Honeywell lighting product line. Sales in the government/military sector increased primarily due to the ongoing growth of military-related parts under the Rolls-Royce T-56, or RR T56, distribution agreement. Sales of RR T56 products were \$139.1 million in the second quarter of 2004 and \$119.4 million in the second quarter of 2003. Aggregate sales of products supplied by Rolls-Royce and Honeywell were \$206.8 million and \$162.8 million in the second quarter of 2004 and 2003, respectively.

Net sales for ILS were \$7.2 million, an increase of \$0.2 million or 2.9% from the \$7.0 million recorded in the second quarter of 2003.

**Gross Profit.** Gross profit of \$50.1 million increased \$7.7 million or 18.2% in the second quarter of 2004 compared to \$42.4 million in the second quarter of 2003. Gross profit as a percentage of net sales was 16.0% in the second quarter of 2004 as compared to 16.9% in the second quarter of 2003. The decreased gross profit percentage was due to a higher proportion of lower margin sales in Aviall Services as price levels were substantially similar year-over-year.

**Selling and Administrative Expense.** Selling and administrative expense increased \$5.5 million to \$29.7 million in the second quarter of 2004 but decreased as a percentage of net sales to 9.4% from 9.6% in the second quarter of 2003. Selling and administrative expense increased primarily due to higher salary and benefit costs, higher commission expenses, Sarbanes-Oxley implementation costs, increased allowance for doubtful accounts and costs associated with the underwritten resale of common stock by affiliates of The Carlyle Group in April 2004.

**Impairment Loss.** The \$1.7 million impairment loss resulted from the write-off in June 2003 of a vendor software license purchased in 2001. Beginning in the second quarter of 2003, we began to pursue other cost-effective alternatives resulting from the vendor's change in strategic

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focus. These alternatives will allow ILS to proceed in a less expensive and more timely manner with a strategy of offering electronic marketplace capabilities from the initial contact between buyer and seller through the conclusion of a transaction.

**Loss on Extinguishment of Debt.** On June 30, 2003, Aviall issued \$200 million of our senior unsecured notes, or Senior Notes. A portion of the net proceeds was used to redeem the entire principal amount of Aviall Services 14% senior notes due 2007, or the 14% Notes. The remaining proceeds were used to repay approximately \$106.3 million of outstanding indebtedness under our revolving credit facility. This refinancing resulted in a \$17.3 million noncash charge in June 2003 arising from the extinguishment of debt.

**Interest Expense.** Interest expense decreased \$1.4 million to \$4.2 million in the second quarter of 2004 from \$5.6 million in the second quarter of 2003. Noncash interest expense amounted to \$0.4 million and \$1.3 million in 2004 and 2003, respectively. Our interest expense declined due to the combination of the refinancing completed in June 2003 and the \$50.0 million fixed to floating interest rate swap put in place in the fourth quarter of 2003.

**Provision (Benefit) for Income Taxes.** Our income tax expense for the second quarter of 2004 was \$2.8 million, and our effective tax rate was 17.3%. Our income tax benefit for the second quarter of 2003 was \$2.4 million, and our effective tax rate was 37.7%. Tax expense for the second quarter of 2004 includes a \$2.8 million benefit from the release of a valuation allowance for certain state tax NOL carryforwards, which have become useable because of our profitability in these states. Without the release of the state tax NOL valuation allowance, our tax expense would have been \$5.6 million, and our effective tax rate would have been 34.7%. Excluding the state tax NOL benefit, the reduction in our effective tax rate from 37.7% in 2003 to 34.7% in 2004 resulted primarily from higher earnings in 2004 and an increase in the benefit for 2004 from the Extraterritorial Income, or ETI, exclusion.

Cash payments made for federal, state and foreign income taxes were \$0.9 million and \$0.4 million in the second quarter of 2004 and 2003, respectively. Our cash income tax expense is primarily comprised of Alternative Minimum Tax, or AMT, and foreign taxes on our foreign operations. Our cash income tax expense continues to be substantially lower than the U.S. federal statutory rate through the use of our U.S. federal NOL carryforward.

**Preferred Stock Dividend in 2003.** The noncash preferred stock dividend of \$0.9 million in the second quarter of 2003 represents accrued and unpaid payable-in-kind dividends on the Series D Senior Convertible Participating Preferred Stock, or Series D Redeemable Preferred Stock, prior to being converted into shares of common stock on June 12, 2003.

**Noncash Reduction for Conversion of Preferred Stock in 2003.** The \$24.3 million noncash reduction for conversion of preferred stock in the second quarter of 2003 resulted from the conversion of all of our outstanding shares of Series D Redeemable Preferred Stock into 11,100,878 shares of our common stock on June 12, 2003 following a reduction by our board of directors of the conversion price of the shares of Series D Redeemable Preferred Stock from \$5.80 per share to approximately \$4.62 per share.

***Results of Operations-Six Months Ended June 30, 2004 Compared to Six Months Ended June 30, 2003***

**Net Sales.** Net sales for Aviall Services were \$583.3 million, an increase of \$95.0 million or 19.5% from the \$488.3 million recorded in the first six months of 2003.

Sales for Aviall Services improved in each geographic region and in all markets with a general strengthening seen across all sectors as follows (amounts in millions):

	<i>Amount</i>	<i>Percentage</i>
	<u><i>of Increase</i></u>	<u><i>Increase</i></u>
Geographic region:		
Americas	\$ 71.3	17.4%

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Asia-Pacific	\$	15.1	32.0%
Europe	\$	8.6	27.9%
<b>Market sector:</b>			
Government/Military	\$	43.4	16.6%
Commercial Airline	\$	36.3	35.4%
General Aviation/Corporate	\$	15.3	12.4%

Sales in the general aviation/corporate sector increased primarily as the overall market strengthened. Sales in the commercial airline sector increased due primarily to stronger sales volumes in the sector as well as the addition of a new Honeywell product line. Sales in the government/military sector increased primarily due to the ongoing growth of military-related parts sales under the RR T56 distribution agreement. Sales of RR T56 products were \$265.1 million in the first six months of 2004 and \$241.9 million in the first six months of 2003. Aggregate sales of products supplied by Rolls-Royce and Honeywell were \$392.7 million and \$327.8 million in the first six months of 2004 and 2003, respectively.

Net sales for ILS were \$14.3 million, an increase of \$0.3 million or 2.1% from the \$14.0 million recorded in the first six months of 2003.



**Gross Profit.** Gross profit of \$97.2 million increased \$12.5 million or 14.8% in the first six months of 2004 compared to \$84.7 million in the first six months of 2003. Gross profit as a percentage of net sales was 16.3% in the first six months of 2004 as compared to 16.9% in the first six months of 2003. The decreased gross profit percentage was due to a higher proportion of lower margin sales in Aviall Services as price levels were substantially similar year-over-year.

**Selling and Administrative Expense.** Selling and administrative expense increased \$7.9 million to \$57.3 million in the first six months of 2004 but decreased as a percentage of net sales to 9.6% from 9.8% in the first six months of 2003. Selling and administrative expense increased primarily due to higher salary and benefit costs, higher commission expenses, Sarbanes-Oxley implementation costs, increased allowance for doubtful accounts, and costs associated with the registration of securities in the first quarter of 2004 and the subsequent underwritten resale of common stock by affiliates of The Carlyle Group in April 2004.

**Impairment Loss.** The \$1.7 million impairment loss resulted from the write-off in June 2003 of a vendor software license purchased in 2001. Beginning in the second quarter of 2003, we decided to pursue other cost-effective alternatives resulting from the vendor's change in strategic focus.

**Loss on Extinguishment of Debt.** On June 30, 2003, Aviall issued \$200 million of Senior Notes. A portion of the net proceeds was used to redeem the entire principal amount of 14% Notes. The remaining proceeds were used to repay approximately \$106.3 million of outstanding indebtedness under our revolving credit facility. All costs associated with this transaction were reflected in the second quarter of 2003.

**Interest Expense.** Interest expense decreased \$2.9 million to \$8.6 million in the first six months of 2004 from \$11.5 million in the first six months of 2003. Noncash interest expense amounted to \$0.8 million and \$2.7 million in 2004 and 2003, respectively. Our interest expense declined due to the combination of the refinancing completed in June 2003 and the \$50.0 million fixed to floating interest rate swap put in place in the fourth quarter of 2003.

**Provision (Benefit) for Income Taxes.** Our income tax expense for the first six months of 2004 was \$8.0 million, and our effective tax rate was 25.4%. Our income tax expense for the first six months of 2003 was \$1.7 million, and our effective tax rate was 34.2%. Tax expense for the first six months of 2004 includes a \$2.8 million benefit from the release of a valuation allowance for certain state tax NOL carryforwards, which have become useable because of our profitability in these states. Without the release of the state tax NOL valuation allowance, our tax expense would have been \$10.8 million, and our effective tax rate would have been 34.4%.

Cash payments made for federal, state and foreign income taxes were \$0.7 million and \$0.6 million in the first six months of 2004 and 2003, respectively. Our cash income tax expense is primarily comprised of AMT and foreign taxes on our foreign operations. Our cash income tax expense continues to be substantially lower than the U.S. federal statutory rate through the use of our U.S. federal NOL carryforward.

**Preferred Stock Dividend in 2003.** The noncash preferred stock dividend of \$0.9 million in the first six months of 2003 represents accrued and unpaid payable-in-kind dividends on the Series D Redeemable Preferred Stock prior to their conversion into shares of common stock on June 12, 2003.

**Noncash Reduction for Conversion of Preferred Stock in 2003.** The \$24.3 million noncash reduction for conversion of preferred stock in the first six months of 2003 resulted from the conversion of all of our outstanding shares of Series D Redeemable Preferred Stock into 11,100,878 shares of our common stock on June 12, 2003 following a reduction by our board of directors of the conversion price of the shares of Series D Redeemable Preferred Stock from \$5.80 per share to approximately \$4.62 per share.



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*Liquidity and Capital Resources*

**Cash Flow.** Net cash flow provided by operations was \$60.1 million in the first six months of 2004 compared to \$42.6 million in the first six months of 2003. The \$17.5 million increase in cash provided by operating activities in 2004 compared to the same period in 2003 resulted primarily from increased cash earnings in 2004 and the increase in accrued expenses related to payment timing on the Senior Notes. Aviall Services' inventory turns improved from 3.1 turns in December 2003 to 3.4 turns in June 2004 due to higher sales volumes and lower inventory levels, which declined by \$11.2 million. The days' sales outstanding for Aviall's receivables increased from 43 days at December 31, 2003 to 46 days at June 30, 2004 associated with longer terms granted to selected customers.

Capital expenditures were \$4.4 million and \$3.6 million in the first six months of 2004 and 2003, respectively. Capital spending in both 2004 and 2003 was primarily for upgrades to Aviall Services' enterprise resource planning software, computer hardware and operations infrastructure. Based on capital projects currently approved by our board of directors, we expect to make capital expenditures, including noncash capital amounts, totaling approximately \$12.9 million in 2004. This assumes that no major distribution agreements with suppliers are entered into in 2004. We review our capital expenditure program periodically and modify it as required to meet current business needs. Under our senior secured credit facility, or the Credit Facility, our capital expenditure limit is approximately \$15.6 million, comprised of a \$11.0 million limit for 2004 plus \$4.6 million of carryover amounts from prior years.

In summary, our cash provided by operating activities increased by \$17.5 million to \$60.1 million during the six month period ended June 30, 2004 compared to the same period in 2003. This includes a reduction of \$11.2 million in Variable Working Capital (see definition below), in the aggregate, in 2004 as compared to a reduction of \$14.8 million, in the aggregate, in 2003. In 2004, we invested \$5.2 million in net capital expenditures and distribution rights as compared to \$3.6 million in 2003. The combined cash provided in the first six months of 2004 of \$54.9 million for both operating and investing activities together with the \$2.6 million of common stock issued was primarily used to fund the \$36.6 million decrease in our cash overdraft position. This resulted in an \$18.0 million increase in our cash balance.

In the first six months of 2003, the combined cash of \$39.0 million from operating and investing activities was primarily used to repay our outstanding indebtedness and fund the decrease in our cash overdraft position, with a negligible change in our cash balance. Overdraft positions arise when we settle our accounts payable by issuing checks at month end and the recipients of these checks have not presented them to our banks for payment before our cut-off for accounting purposes. Generally accepted accounting principles, or GAAP, treats these amounts similar to debt in the statement of cash flows by presenting cash overdrafts as a financing activity; however, the balance sheet reflects these amounts as accounts payable. We expect to continue large month end settlements with our major suppliers but the overdrafts will change in accordance with the variable amounts of product shipped to us from time to time.

Assuming our current level of internal growth, profitability, and the present relationship between increased revenues, Variable Working Capital requirements and our annual capital expenditures, we expect to generate strong positive cash flows from operations although these may be offset by overdraft obligations and increases in Variable Working Capital when our business is growing. Assuming the foregoing, we project cash flow in 2004 for operating activities will exceed \$40.0 million. Our cash flow from operating activities also depends on the timing of the delivery and payment for inventory as discussed in connection with the cash flow summary analysis. In some months, we receive much larger deliveries than the average of the preceding several months. These larger deliveries can significantly alter our cash flow for that month and on a cumulative basis for both the quarter and the fiscal year to date. In 2003 and 2002, we received large deliveries in November, which when paid for in December reduced our cash flow from operations for that quarter and twelve month period.

In 2004, we expect to fund internal growth, working capital and capital expenditures from cash flow from operations. In 2004, we do not expect to borrow any material amounts under our Credit Facility nor to sell debt, equity or other securities on our behalf under our shelf registration statement to fund expected internal growth, working capital and capital expenditures. However, if we are awarded one or more long-term supplier agreements in 2004 that require significant investments in distribution rights and inventory, if we enter into a strategic acquisition or if our current projections prove to be inaccurate, we may be required to borrow significant amounts under our Credit Facility or to sell debt, equity or other securities under our shelf registration statement.



The following table presents a reconciliation of our Variable Working Capital to working capital for the periods presented:

<i>(In Thousands)</i>	<i>Six Months Ended June 30,</i>	
	<i>2004</i>	<i>2003</i>
Receivables	\$ 166,443	103,828
Plus: Inventories	295,386	314,427
Less: Accounts payable (excluding cash overdrafts)	(100,725)	(69,885)
<b>Variable Working Capital</b>	<b>361,104</b>	<b>348,370</b>
Plus:		
Cash and cash equivalents	41,381	5,597
Prepays and other current assets	3,701	3,787
Deferred taxes	19,075	23,266
Less:		
Current portion of long-term debt	(2,495)	(3,686)
Cash overdrafts	(7,063)	(24,863)
Revolving line of credit	(367)	(1,628)
Accrued expenses	(51,391)	(37,701)
<b>Working capital</b>	<b>\$ 363,945</b>	<b>313,142</b>

We define Variable Working Capital as receivables plus inventories less accounts payable (excluding cash overdrafts). In no event should Variable Working Capital be considered as an alternative to working capital or any other GAAP measure as an indicator of our performance, nor should Variable Working Capital be considered as an alternative to working capital as an indicator of our relative liquidity to meet our obligations within an ordinary business cycle. We believe that Variable Working Capital is a useful measure, along with measurements under GAAP, in evaluating our financial performance and our ability to leverage sales and earnings. In addition, we use Variable Working Capital as a financial measure to evaluate our management of working capital and as a metric to measure contract and supplier performance.

**Senior Unsecured Debt.** We have \$200.0 million of Senior Notes outstanding. The Senior Notes bear interest at 7.625% per annum and mature on July 1, 2011, unless previously redeemed at our option. We may redeem some or all of the Senior Notes at specified redemption prices at any time after July 1, 2007. In addition, prior to July 1, 2006, we may redeem up to 35% of the Senior Notes from the proceeds of qualifying equity offerings.

The Senior Notes are our senior unsecured obligations and are equal in right of payment to all of our senior indebtedness. The Senior Notes are guaranteed on a senior unsecured basis by each of our domestic subsidiaries.

In November 2003, we entered into an interest rate swap agreement to shorten the duration of our interest rate over the average life of the Senior Notes on \$50.0 million of the \$200.0 million principal amount of Senior Notes. Under this agreement, we pay floating interest amounts in exchange for giving up the right to pay a fixed amount without an exchange of the underlying principal amount.

**Senior Secured Debt.** On June 30, 2004, we entered into an amendment to the Credit Facility to reduce interest payments, change certain financial ratios and covenants and to permit limited repurchases and redemptions of outstanding securities. Our amended Credit Facility consists of a \$200.0 million revolving credit and letter of credit facility due as a balloon payment in 2006, with availability determined by reference to a borrowing base calculated using our eligible accounts receivable and inventory and after deducting reserves required by the lenders. As of June 30, 2004, we had no borrowings outstanding under the Credit Facility and had issued letters of credit for \$1.0 million. We had \$191.0 million available for additional borrowings under the Credit Facility and our borrowing base was \$192.0 million as of June 30, 2004. Until December 31, 2004, borrowings under the Credit Facility bear interest, at our option, at a Base Rate plus an applicable margin equal to 1.0% per annum; or at a Eurodollar Rate plus an applicable margin equal to 2.0% per annum. After December 31, 2004, borrowings under the Credit Facility bear interest based upon either: a Eurodollar Rate plus an applicable margin ranging from 1.5% to 2.25% depending upon our financial ratios or a Base Rate plus an applicable margin ranging from 0.5% to 1.25% depending upon the same financial ratios. We expect to utilize both of these interest rate options. As of June 30, 2004, the interest rate on the Credit Facility would have been 5.75%. A commitment fee of 0.5% is payable monthly in arrears on the daily unused portion of the Credit Facility. Obligations under the Credit Facility are collateralized by substantially all of our domestic assets and 65% of the stock of certain of our foreign subsidiaries. The Credit Facility also contains default clauses that permit the acceleration of all amounts due following an event of default at the discretion of the lenders, and lock-box provisions that apply our cash collections to outstanding borrowings. Based on the terms of the Credit Facility and pursuant to EITF Issue No. 95-22, Balance Sheet Classification of Revolving Credit Agreement Obligations Involving Lock-Box Arrangements, we classify amounts outstanding under the Credit Facility, if any, as current.

We also maintain a secured revolving credit facility in Canada with a total availability of Canadian \$6.0 million. At June 30, 2004, we had an outstanding balance under this Canadian facility equivalent to U.S. \$0.4 million.

**Debt Covenants.** The Credit Facility contains various restrictive operating and financial covenants, including several that are based on earnings before interest, taxes, depreciation, amortization, extraordinary gains or losses, and one-time items, or Adjusted EBITDA.

We must comply with a maximum leverage ratio covenant that measures the ratio of our outstanding debt to our Adjusted EBITDA for the trailing four quarters. This maximum leverage ratio covenant was 3.25 to 1 at June 30, 2004 and will remain at that level for all periods thereafter. We must also comply with a minimum interest coverage ratio covenant that measures the ratio of our Adjusted EBITDA for the trailing four quarters to our interest expense during the trailing four quarters. The minimum interest coverage ratio covenant was 3.0 to 1 at June 30, 2004 and periodically increases until it reaches 3.50 to 1 for December 31, 2004 and all periods thereafter. Furthermore, we must maintain a tangible net worth of not less than \$205.8 million plus 75% of the cumulative consolidated net income for each fiscal quarter ending on or after June 30, 2004. As of June 30, 2004, the required tangible net worth was \$215.9 million. Finally, we must limit our capital expenditures to no more than \$15.6 million, which includes \$4.6 million of allowed carryover spending from prior years, and \$11.0 million for each of 2005 and 2006 plus any unused carryover, up to a maximum amount of \$10.0 million in such fiscal year.

The Senior Notes also contain various restrictive covenants. We may not incur additional indebtedness unless we maintain a consolidated interest coverage ratio of at least 2.0 to 1.0 or unless the debt is otherwise permitted under the indenture. The consolidated interest coverage ratio measures the ratio of our EBITDA, as defined in the indenture relating to the Senior Notes, for the trailing four quarters to our interest expense for such quarters. Subject to specified exceptions, we may not make payments on or redeem our capital stock, make certain investments or make other restricted payments unless we maintain a consolidated interest coverage ratio of at least 2.0 to 1.0 and otherwise have available 50% of cumulative consolidated net income or capital stock sale proceeds from which such payments may be made. We are unable to incur liens unless expressly permitted under the Senior Notes or unless the Senior Notes are equally and ratably secured. We may not sell or otherwise dispose of any of the capital stock of our subsidiaries unless specifically authorized. We must receive fair market value for any asset sales and the consideration must be paid at least 75% in cash, cash equivalents or assumed liabilities. To the extent such proceeds are received, we must reinvest any proceeds exceeding \$10 million in additional assets within a period of 365 days or thereafter repay senior debt or repurchase Senior Notes. Additionally, we must repurchase the Senior Notes at a price equal to 101% of the principal amount of the Senior Notes upon a change of control. The indenture relating to the Senior Notes also contains additional covenants.

We are currently, and expect to remain, in compliance for at least the next twelve months in all material respects with the covenants in the Credit Facility and the Senior Notes.



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The following table presents a reconciliation of our EBITDA and Adjusted EBITDA, as defined in the Credit Facility, to net earnings for the trailing four quarters ended June 30, 2004:

<i>(In Thousands)</i>	<i>Third Quarter 2003</i>	<i>Fourth Quarter 2003</i>	<i>First Quarter 2004</i>	<i>Second Quarter 2004</i>	<i>Total</i>
Net earnings	\$ 8,166	9,406	9,977	13,465	41,014
Earnings from discontinued operations		125			125
Earnings from continuing operations	8,166	9,281	9,977	13,465	40,889
Plus:					
Income tax expense	3,366	3,770	5,177	2,819	15,132
Interest and related expense	4,938	4,565	4,345	4,207	18,055
Depreciation and amortization expense	3,732	3,804	3,842	3,914	15,292
EBITDA	20,202	21,420	23,341	24,405	89,368
Noncash (gains) losses	(146)	(418)	(125)	615	(74)
Adjusted EBITDA	\$ 20,056	21,002	23,216	25,020	89,294

The Adjusted EBITDA calculation above is prepared in accordance with the terms of the Credit Facility. The noncash gains, which are included in the Adjusted EBITDA calculation in accordance with the terms of the Credit Facility, may occur again in the future. Depreciation and amortization expense above excludes debt issue cost and debt discount amortization. Adjusted EBITDA is presented solely to provide information on our debt covenants, and EBITDA and Adjusted EBITDA should not be considered an alternative to operating results or cash flows calculated in accordance with GAAP.

**Contractual Obligations.** There have been no material changes in our contractual obligations as set forth in Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations - Contractual Obligations in our Annual Report on Form 10-K for the year ended December 31, 2003.

**New Accounting Pronouncements.** In May 2004, the Financial Accounting Standards Board, or FASB, issued FASB Staff Position No. FAS 106-2, or FSP 106-2, Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003. Beginning in 2006, the Medicare Prescription Drug, Improvement and Modernization Act of 2003, or Medicare Act, introduces a federal subsidy to sponsors of healthcare benefit plans in certain circumstances and a prescription drug benefit to eligible participants under Medicare. FSP 106-2 provides guidance on the accounting for the effects of the Medicare Act. We are currently evaluating the effects of the Medicare Act. The accumulated postretirement benefit obligation and net postretirement benefit cost for 2004 does not reflect the effects of the Medicare Act. We do not believe the adoption of this statement will have a material effect on our consolidated financial position and results of operations.

In December 2003, the FASB issued a revised Interpretation No. 46, or FIN 46R, Consolidation of Variable Interest Entities, an Interpretation of ARB No. 51, replacing the original interpretation issued in January 2003. FIN 46R requires certain entities to be consolidated by enterprises that lack majority voting interest when equity investors of those entities have insignificant capital at risk or they lack voting rights, the obligation to absorb expected losses, or the right to receive expected returns. Entities identified with these characteristics are called variable interest entities and the interests that enterprises have in these entities are called variable interests. These interests can derive from certain guarantees, leases, loans or other arrangements that result in risks and rewards that are disproportionate to the voting interests in the entities. We adopted FIN 46R as of March 31, 2004. Because we have no variable interest entities, the adoption of this statement did not have an effect on our consolidated financial position and results of operations.





In December 2003, the FASB issued a revised Statement of Financial Accounting Standards No. 132, or SFAS 132R, *Employers' Disclosures about Pensions and Other Postretirement Benefits*, an Amendment of FASB Statements No. 87, 88, and 106, and a Revision of FASB Statement No. 132. This statement revises employers' disclosures about pension plans and other postretirement benefit plans. It does not change the measurement or recognition of those plans required by FASB Statements No. 87, *Employers' Accounting for Pensions*, No. 88, *Employers' Accounting for Settlements and Curtailments of Defined Benefit Pension Plans and for Termination Benefits* and No. 106, *Employers' Accounting for Postretirement Benefits Other Than Pensions*. The new fiscal disclosure requirements have been included in Note 13 - Pension Plans and Postretirement Benefits to the consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2003. The new interim disclosure requirements have been included in Note 6 - Pension Plans and Postretirement Benefits.

### *Forward-Looking Statements*

This report contains certain forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) that are based on the beliefs of our management, as well as assumptions and estimates made by, and information currently available to, our management. When used in this report, the words *anticipate*, *believe*, *estimate*, *expect*, *intend* and similar expressions, as they relate to us or our management, identify forward-looking statements. Such statements reflect our current views with respect to future events and are subject to risks, uncertainties and assumptions relating to our operations and results of operations as well as those of our customers and suppliers, including as a result of competitive factors and pricing pressures, shifts in market demand, general economic conditions and other factors including, among others, those that affect flight activity in the commercial, business, government/military, and general/corporate aviation segments, the business activities of our customers and suppliers and developments in information and communication technology. Additional risks are set forth in our Annual Report on Form 10-K for the year ended December 31, 2003. Should one or more of these risks or uncertainties materialize, or should underlying assumptions or estimates prove incorrect, actual results may vary materially from those described in the forward-looking statements.

### **Item 3: Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to market risk from changes in interest rates and foreign exchange rates. From time to time, we have used financial instruments to offset these risks. These financial instruments are not used for trading or speculative purposes. We did not experience any significant changes in market risk during the first six months of 2004. Our market risk is described in more detail in *Item 7A: Quantitative and Qualitative Disclosures About Market Risk* in our Annual Report on Form 10-K for the year ended December 31, 2003.

### **Item 4: Controls and Procedures**

The term *disclosure controls and procedures* is defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, or the Exchange Act. This term refers to the controls and procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission. Our management, including our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this quarterly report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective as of the end of the period covered by this quarterly report.

During the second quarter of 2004, our management discovered approximately \$0.6 million of misappropriated funds which dated from 1999 to the present resulting from an internal control failure related to a lack of segregation of duties at our Singapore subsidiary. Due to the method used to effectuate the misappropriation of funds, the losses were in most cases expensed during the periods in which they actually occurred. These amounts were not material to the financial statements in any of the financial periods affected. During the second quarter of 2004, we terminated the employee and instituted additional internal controls over cash functions, including transferring responsibility for those functions

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to the Treasury and Accounting departments at Aviall's headquarters. Our investigation is substantially complete. We have instituted criminal proceedings against the former employee and expect to obtain partial restitution.

With regard to the ILS accounting control issue discussed in our Annual Report on Form 10-K for 2003, the accounting functions for ILS were successfully transferred to Aviall's headquarters effective April 1, 2004.

Except as noted above, there were no changes to our internal control over financial reporting during our second quarter of 2004 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. At all times and even given the foregoing, we believe our disclosure controls and procedures provided reasonable assurance that information required to be disclosed in our reports under the Exchange Act was recorded, processed, summarized and reported within the time periods specified by the SEC.

## PART II - OTHER INFORMATION

### Item 1: Legal Proceedings

Not applicable.

### Item 2: Changes in Securities and Use of Proceeds

Not applicable.

### Item 3: Defaults Upon Senior Securities

Not applicable.

### Item 4: Submission of Matters to a Vote of Security Holders

We held our 2004 Annual Meeting of Stockholders on June 18, 2004. The three matters voted upon at that meeting and the votes recorded were as follows:

- (1) The election of Donald R. Muzyka, Jonathan M. Schofield and Peter J. Clare to serve as directors for a term expiring at our 2007 Annual Meeting of Stockholders.

<u>Nominee</u>	<u>Votes For</u>	<u>Votes Withheld</u>
Donald R. Muzyka	27,792,660	212,482

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Jonathan M. Schofield	27,792,660	212,482
Peter J. Clare	27,792,660	212,482

In addition, the terms of office as a director of Richard J. Schnieders, Bruce N. Whitman, Allan M. Holt, Alberto F. Fernández, Paul E. Fulchino and Arthur E. Wegner continued after the meeting.

- (2) The approval of an amendment to the Aviall, Inc. Amended and Restated 1998 Directors Stock Plan to increase the number of shares of common stock authorized for issuance by 150,000 shares.

Votes For	Votes Against	Votes Abstaining	Broker Non-Vote
22,329,922	1,810,467	959,094	None

- (3) The approval of an amendment to the Aviall, Inc. 1998 Stock Incentive Plan to increase the number of shares of common stock authorized for issuance by 1,350,000 shares and to remove the restriction that no more than 20% of the shares available for issuance may be issued as restricted shares, deferred shares or performance shares.

Votes For	Votes Against	Votes Abstaining	Broker Non-Vote
21,481,154	2,662,706	955,623	None

**Item 5: Other Information**

Not applicable.

**Item 6: Exhibits and Reports on Form 8-K**

(a) Exhibits

- 10.1 Amendment Number Three to the Aviall, Inc. Amended and Restated 1998 Directors Stock Plan, dated as of June 18, 2004
- 10.2 Amendment to the Aviall, Inc. 1998 Stock Incentive Plan, dated as of June 18, 2004
- 10.3 Amendment No. 2 to the Second Amended and Restated Credit Agreement, dated as of June 30, 2004, by and among Aviall, Inc., Aviall Services, Inc., Citicorp USA, Inc. and the lenders and issuers party thereto
- 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934
- 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934
- 32.1 Certifications pursuant to Rule 13a-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

(b) Reports on Form 8-K

On April 30, 2004, we filed a Form 8-K (Items 5 and 7) reporting the underwritten offering of 2,500,000 shares of our common stock by affiliates of The Carlyle Group.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AVIALL, INC.

July 28, 2004

By: /s/ Colin M. Cohen

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Colin M. Cohen  
Vice President and Chief Financial Officer  
(Principal Financial Officer)

**INDEX TO EXHIBITS**

<b>Exhibit No.</b>	<b>Description</b>
10.1	Amendment Number Three to the Aviall, Inc. Amended and Restated 1998 Directors Stock Plan, dated as of June 18, 2004
10.2	Amendment to the Aviall, Inc. 1998 Stock Incentive Plan, dated as of June 18, 2004
10.3	Amendment No. 2 to the Second Amended and Restated Credit Agreement, dated as of June 30, 2004, by and among Aviall, Inc., Aviall Services, Inc., Citicorp USA, Inc. and the lenders and issuers party thereto
31.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934
31.2	Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934
32.1	Certifications pursuant to Rule 13a-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002