

AVIS BUDGET GROUP, INC.

Form 11-K

June 26, 2009

Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**Form 11-K**

x **ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2008

OR

.. **TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 1-10308

A. Full title of the plan and address of the plan, if different from that of the issuer named below:

**Avis Budget Group, Inc.**

# Employee Savings Plan

**B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:  
Avis Budget Group, Inc.**

**6 Sylvan Way**

**Parsippany, N.J. 07054**

**Table of Contents**

**AVIS BUDGET GROUP, INC. EMPLOYEE SAVINGS PLAN**

**TABLE OF CONTENTS**

	<b>Page</b>
<b><u>REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM</u></b>	1
FINANCIAL STATEMENTS:	
<u>Statements of Net Assets Available for Benefits as of December 31, 2008 and 2007</u>	2
<u>Statement of Changes in Net Assets Available for Benefits for the Year Ended December 31, 2008</u>	3
<u>Notes to Financial Statements</u>	4
SUPPLEMENTAL SCHEDULE:	
<u>Form 5500, Schedule H, Part IV, Line 4i - Schedule of Assets (Held At End of Year) as of December 31, 2008</u>	11
<u>Form 5500, Schedule H, Part IV, Line 4A - Schedule of Delinquent Participant Contributions Year Ended December 31, 2008</u>	12
<b><u>SIGNATURE</u></b>	13
<b><u>EXHIBIT 23.1 CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM</u></b>	14
All other schedules required by Section 2520.103-10 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 have been omitted because they are not applicable.	

**Table of Contents**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Trustee and Participants of the

Avis Budget Group, Inc. Employee Savings Plan:

We have audited the accompanying statements of net assets available for benefits of the Avis Budget Group, Inc. Employee Savings Plan (the Plan ) as of December 31, 2008 and 2007, and the related statement of changes in net assets available for benefits for the year ended December 31, 2008. These financial statements are the responsibility of the Plan s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Plan is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan s internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2008 and 2007, and the changes in net assets available for benefits for the year ended December 31, 2008 in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedules of (1) assets (held at end of year) as of December 31, 2008 and (2) delinquent participant contributions for the year ended December 31, 2008 are presented for the purpose of additional analysis and are not a required part of the basic financial statements, but are supplementary information required by the Department of Labor s Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. These schedules are the responsibility of the Plan s management. Such schedules have been subjected to the auditing procedures applied in our audit of the basic 2008 financial statements and, in our opinion, are fairly stated in all material respects when considered in relation to the basic financial statements taken as a whole.

/s/ Deloitte & Touche LLP  
New York, New York  
June 26, 2009

**Table of Contents****AVIS BUDGET GROUP, INC.****EMPLOYEE SAVINGS PLAN****STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS****AS OF DECEMBER 31, 2008 AND 2007**

	2008	2007
<b>ASSETS:</b>		
Participant directed investments at fair value:		
Cash and cash equivalents	\$ 678,893	\$ 545,886
Mutual funds	186,712,101	334,596,620
Common/collective trusts	133,877,263	207,074,107
Avis Budget Group, Inc. common stock	1,059,538	2,909,461
Other common stock		4,721,718
Loans to participants	7,770,529	9,004,504
<b>Total investments</b>	<b>330,098,324</b>	<b>558,852,296</b>
Receivables:		
Participant contributions	381,140	1,026,365
Employer contributions	265,053	920,760
Interest and dividends	225,469	211,354
<b>Total receivables</b>	<b>871,662</b>	<b>2,158,479</b>
<b>Total Assets</b>	<b>330,969,986</b>	<b>561,010,775</b>
<b>LIABILITIES</b>		
Excess deferrals due to participants	11,163	
<b>Total Liabilities</b>	<b>11,163</b>	
<b>NET ASSETS AVAILABLE FOR BENEFITS AT FAIR VALUE</b>	<b>330,958,823</b>	<b>561,010,775</b>
Adjustments from fair value to contract value for fully benefit-responsive investment contracts	16,839,417	1,268,570
<b>NET ASSETS AVAILABLE FOR BENEFITS</b>	<b>\$ 347,798,240</b>	<b>\$ 562,279,345</b>

The accompanying notes are an integral part of these financial statements.

**Table of Contents****AVIS BUDGET GROUP, INC.****EMPLOYEE SAVINGS PLAN****STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS****FOR THE YEAR ENDED DECEMBER 31, 2008**

<b>ADDITIONS TO NET ASSETS:</b>	
Net investment loss:	
Dividends	\$ 9,295,224
Interest	6,666,649
Net depreciation in fair value of investments	(127,482,745)
Net investment loss	(111,520,872)
<b>Contributions:</b>	
Participants	12,659,125
Employer	8,390,369
Rollovers	489,699
<b>Total contributions</b>	<b>21,539,193</b>
<b>Total reductions</b>	<b>(89,981,679)</b>
<b>DEDUCTIONS FROM NET ASSETS:</b>	
Benefits paid to participants	70,960,695
Net assets transferred out during the year	53,515,857
Administrative expenses	22,874
<b>Total deductions</b>	<b>124,499,426</b>
<b>NET DECREASE IN ASSETS</b>	<b>(214,481,105)</b>
<b>NET ASSETS AVAILABLE FOR BENEFITS:</b>	
<b>BEGINNING OF YEAR</b>	<b>562,279,345</b>
<b>END OF YEAR</b>	<b>\$ 347,798,240</b>

The accompanying notes are an integral part of these financial statements.

---

**Table of Contents**

**AVIS BUDGET GROUP, INC.**

**EMPLOYEE SAVINGS PLAN**

**NOTES TO FINANCIAL STATEMENTS**

**1. DESCRIPTION OF THE PLAN**

The following description of the Avis Budget Group, Inc. Employee Savings Plan (the Plan) provides only general information. Participants should refer to the Summary Plan Description or the Plan document, which are available from Avis Budget Group, Inc. (the Company), for a more complete description of the Plan's provisions.

The Plan is a defined contribution plan that provides Internal Revenue Code (IRC) Section 401(k) employee salary deferral benefits and additional employer contributions for the Company's eligible employees. The Plan is subject to the provisions of Employee Retirement Income Security Act of 1974 (ERISA). Merrill Lynch Trust Company FSB (the Trustee) is the Plan's trustee.

The following is a summary of certain Plan provisions:

*Eligibility* Each regular employee of the Company (as defined in the Plan document) is eligible to participate in the Plan following the later of commencement of employment or the attainment of age eighteen. Each part-time employee of the Company (as defined in the Plan document) is eligible to participate in the Plan following the later of one year of eligible service or the attainment of age eighteen.

*Participant Contributions* Participants may elect to make pre-tax contributions up to 50% of pre-tax annual compensation up to the statutory maximum of \$15,500 for 2008. Certain eligible participants (age 50 and over) are permitted to contribute an additional \$5,000 as a catch up contribution, resulting in a total pre-tax contribution of \$20,500 for 2008. Participants may change their contribution investment direction on a daily basis.

*Employer Contributions* Following the completion of one year of employment, the Company makes contributions to the Plan equal to 100% of each eligible participant's salary deferral up to 6% of such participants' eligible compensation.

*Rollovers* All employees, upon commencement of employment, are provided the option of making a rollover contribution into the Plan in accordance with Internal Revenue Service (IRS) regulations.

*Investments* Participants direct the investment of contributions to various investment options and may reallocate investments among the various funds. The fund reallocation must be in 1% increments, include both employee and employer contributions and is limited to one reallocation per day, subject to restrictions imposed by the mutual fund companies to curb short-term trading. Participants should refer to the Plan document regarding investments in Company common stock. Participants should refer to each fund's prospectus for a more complete description of the risks and restrictions associated with each fund.

*Vesting* At any time, participants are 100% vested in their pre-tax contributions plus actual earnings thereon and the Company's matching contributions.

*Loan Provision* Participants actively employed by the Company may borrow from their fund accounts up to the lesser of \$50,000 or 50% of their vested balance, provided the vested balance is at least \$1,000. The loans are secured by the participant's vested account balance and bear interest at a rate commensurate to that charged by major financial institutions as determined by the Plan administrator. Loan repayments are made through payroll deductions over a term not to exceed five years, unless the proceeds of the loan are used to purchase the principal residence of the participant, in which case the term is not to exceed 15 years.

---

**Table of Contents**

*Participant Accounts* A separate account is maintained for each participant. Each participant's account is credited with the participant's contributions and allocations of the Company's contributions and Plan earnings, including interest, dividends and net realized and unrealized appreciation in fair value of investments. Each participant's account is also charged an allocation of net realized and unrealized depreciation in fair value of investments, certain administrative expenses and withdrawals. Allocations are based on participant account balances, as defined in the Plan document. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

*Payment of Benefits to Participants* Participants are entitled to withdraw all or any portion of their vested accounts in accordance with the terms of the Plan and applicable law. Participants are permitted to process in-service withdrawals in accordance with Plan provisions upon attaining age 59 1/2 or for hardship in certain circumstances, as defined in the Plan document, before that age. A terminated participant with an account balance of more than \$5,000 (excluding any rollover contributions and related earnings thereon) may elect to remain in the Plan and continue to be credited with fund earnings, or receive a lump-sum amount equal to the value of the participant's vested interest in his or her account. A terminated participant with an account balance of \$5,000 or less will automatically receive a lump-sum distribution.

*Forfeited Accounts* Forfeited balances of terminated participants' non-vested accounts are first used to pay Plan expenses, if any, and then to decrease employer contributions. As of December 31, 2008 and 2007, forfeited account balances amounted to \$94,662 and \$434,240, respectively. During 2008, \$912,290 of forfeited non-vested accounts were used to reduce employer match.

*Administrative Expenses* Administrative expenses of the Plan may be paid by the Company; otherwise, such expenses are paid by the Plan. Fees for participants' distributions, withdrawals and loans and similar expenses are paid by the Plan.

*Transfers to Affiliated Plans* Net transfers of participant account balances to affiliated plans of the Company totaled \$53,515,857 for the year ended December 31, 2008.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

*Basis of Accounting* The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ( U.S. GAAP ).

*Use of Estimates* The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported and related disclosures. Actual results could differ from those estimates.

*Risks and Uncertainties* The Plan invests in various securities including mutual funds, common/collective trusts, Avis Budget Group, Inc. common stock and other common stock. Investment securities are exposed to various risks, such as interest rate and credit risks and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes would materially affect the amounts reported in the financial statements.

*Cash and Cash Equivalents* The Plan considers highly liquid investments with an original maturity of three months or less to be cash equivalents.

*Investment Contracts* As described in Financial Accounting Standards Board Staff Position, FSP AAG INV-1 and SOP 94-4-1, *Reporting of Fully Benefit-Responsive Contracts Held by Certain Investment Companies Subject to the AICPA Investment Company Guide and Defined-Contribution Health and Welfare and Pension Plans* (the FSP ), investment contracts held by a defined-contribution plan are required to be reported at fair value. However, contract value is the relevant measurement attribute for that portion of the net assets available for benefits of a defined-contribution plan attributable to fully benefit-responsive



## **Table of Contents**

investment contracts because contract value is the amount participants would receive if they were to initiate permitted transactions under the terms of the plan. As required by the FSP, the Statements of Net Assets Available for Benefits presents investment contracts at fair value as well as an additional line item showing an adjustment of fully benefit- responsive investment contracts from fair value to contract value.

*Valuation of Investments and Income Recognition* The Plan's investments are stated at fair value. Securities traded on a national securities exchange are valued at the last reported sales price on the last business day of the Plan year. Mutual funds are valued at the quoted market price, which represents the net asset value of shares held by the Plan at year-end. Common/collective trusts are valued at the net asset value of the shares held by the Plan at year-end, which is based on the fair value of the underlying assets. Loans to participants, which are secured by the borrowing participant's vested account balance, are valued at outstanding loan balances, which approximate fair value.

One of the Plan's common/collective trust investments is the Merrill Lynch Retirement Preservation Trust ( MLPT ). The MLPT invests primarily in synthetic guaranteed investment contracts that are primarily collateralized by graded debt securities and are valued at fair value of the underlying investments and then adjusted by the issuer to contract value. The fair value of the underlying debt securities are valued at the last available bid price in over the counter markets or on the basis of values obtained by independent valuation groups. The synthetic guaranteed investment wrapper contracts are valued by determining the difference between the present value of the replacement cost of the wrapper contract and the present value of the contractually obligated payments in the original wrapper contract. Participants may direct the withdrawal or transfer of all or a portion of their investment at contract value. Contract value represents contributions made to the fund, plus earnings, less participant withdrawals. The fair value recorded in the Plan's financial statements for such fund was \$104,305,513 and \$136,907,408 at December 31, 2008 and 2007, respectively. The average yield earned by the MLPT was 4.67% and 5.03% for the years ended December 31, 2008 and 2007, respectively. The average yield earned with an adjustment to reflect the actual interest rate credited to participants, was 4.27% and 4.73%, for the years ended December 31, 2008 and 2007, respectively.

Purchases and sales of securities are recorded on a trade-date basis. Dividends are recorded on the ex-dividend date and interest is recorded when earned. The accompanying Statement of Changes in Net Assets Available for Benefits presents net appreciation in fair value of investments, which includes unrealized gains and losses on investments held at December 31, 2008, realized gains and losses on investments sold during the year then ended and management and operating expenses associated with the Plan's investments in mutual funds and common/collective trusts.

Management fees and operating expenses charged to the Plan for investments in the mutual funds and common/collective trusts are deducted from income earned on a daily basis and are not separately reflected. Consequently, management fees and operating expenses are reflected as a reduction of investment return for such investments.

*Benefit Payments* Benefits to participants are recorded upon distribution. Amounts allocated to accounts of participants who have elected to withdraw from the Plan, but have not yet received payments from the Plan totaled \$676,910 and \$665,608 at December 31, 2008 and 2007, respectively (see Note 7 Reconciliation to Form 5500).

## **Accounting Pronouncements Adopted During 2008**

*Fair Value Measurements.* In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement on Financial Accounting Standards No. 157, Fair Value Measurements ( SFAS No. 157 ). SFAS No. 157 defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurement. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 17, 2007. The Plan adopted SFAS No. 157 prospectively on January 1, 2008, as required, and it had no impact on the Plan's financial statements at the time of adoption.

**Table of Contents**

*Fair Value Option.* In February 2007, the FASB issued SFAS No. 159, The Fair Value Options for Financial Assets and Financial Liabilities, including an amendment of FASB Statement No. 115 ( SFAS No. 159 ). SFAS No. 159 permits entities to choose to measure many financial instruments at fair value that are not currently required to be measured at fair value. It also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. The Plan adopted SFAS No. 159 on January 1, 2008, as required, and elected not to apply the option to measure any assets at the time of adoption.

**3. INVESTMENTS**

The following tables present investments at fair value that represent five percent or more of the Plan's net assets available for benefits as of December 31:

	<b>2008</b>
Merrill Lynch Retirement Preservation Trust <sup>(i) (ii)</sup>	\$ 104,305,313
PIMCO Total Return Fund	35,919,883
Oakmark Equity & Income Fund	31,715,427
Davis NY Venture Fund	20,588,832
	<b>2007</b>
Merrill Lynch Retirement Preservation Trust <sup>(i) (ii)</sup>	\$ 136,907,408
Davis NY Venture Fund	42,536,808
PIMCO Total Return Fund	39,526,629
ING International Value Fund	33,251,726
Oakmark Equity & Income Fund	32,143,516
MASS Investors Growth Stock Fund	30,204,626

(i) Permitted party-in-interest.

(ii) The contract value of Merrill Lynch Retirement Preservation Trust was \$121,144,930 and \$138,175,978 at December 31, 2008 and 2007, respectively.

During 2008, the Plan's investments (including gains and losses on investments bought and sold, as well as held during the year) depreciated in fair value, as follows:

	<b>2008</b>
Mutual funds	\$ (97,460,122)
Common/collective trusts	(25,535,243)
Common stock <sup>(*)</sup>	(4,487,380)
	\$ (127,482,745)

(\*) Includes the common stock of Avis Budget Group, Inc. and Wyndham Worldwide Corp.

**4. FEDERAL INCOME TAX STATUS**

The IRS determined and informed the Company by letter dated October 16, 2002 that the Plan and related trust are designed in accordance with applicable sections of the IRC. The Plan has been amended and restated since receiving this determination letter. However, the Plan Administrator and the Plan's tax counsel believe that the Plan is designed and is currently being operated in compliance with the applicable requirements of the IRC and that the Plan and related trust continue to be tax-exempt. Therefore, no provision for income taxes has been included in the Plan's financial statements.



**Table of Contents****5. EXEMPT PARTY-IN-INTEREST TRANSACTIONS**

A portion of the Plan's investments represents shares in funds managed by Merrill Lynch Trust Company FSB, the trustee of the Plan. Therefore, these transactions qualify as exempt party-in-interest transactions.

At December 31, 2008 and 2007, the Plan held 1,513,625 and 223,805 shares, respectively, of Avis Budget Group, Inc. common stock with a cost basis of \$9,903,832 and \$9,700,872, respectively. During 2008, the Plan did not receive dividend income from Avis Budget Group, Inc., which is the sponsoring employer of the Plan.

**6. PLAN TERMINATION**

Although the Company has not expressed any intention to do so, the Company reserves the rights to modify, suspend, amend or terminate the Plan in whole or in part at any time subject to the provisions of ERISA.

**7. RECONCILIATION TO FORM 5500**

The following is a reconciliation of net assets available for benefits per the financial statements to Form 5500 at December 31:

	2008	2007
Net assets available for benefits per the financial statements	\$ 347,798,240	\$ 562,279,345
Less: Amounts allocated to withdrawing participants	(676,910)	(665,608)
Adjustment from contract value to fair value for fully benefit-responsive investment contracts	(16,839,417)	(1,268,570)
Net assets available for benefits per Form 5500	\$ 330,281,913	\$ 560,345,167

The following is a reconciliation of benefits paid to participants per the financial statements for the year ended December 31, 2008, to Form 5500:

Benefits paid to participants per the financial statements	\$ 70,960,695
Less: Amounts allocated to withdrawing participants at December 31, 2007	(665,608)
Certain deemed distributions of participant loans	(944,550)
Add: Amounts allocated to withdrawing participants at December 31, 2008	676,910
Benefits paid to participants per Form 5500	\$ 70,027,447

Amounts allocated to withdrawing participants are recorded on the Form 5500 for benefit claims that have been processed and approved for payment prior to December 31, 2008, but not yet paid as of that date.

**Table of Contents**

The following is a reconciliation of change in net assets available for benefits per the financial statements for the year ended December 31, 2008, to the net loss per Form 5500:

Decrease in net assets available for benefits per the financial statements	\$ (214,481,105)
Less: Amounts allocated to withdrawing participants at December 31, 2008	(676,910)
December 31, 2008 adjustment for contract value to fair value for fully benefit-responsive investment contracts	(16,839,417)
Add: December 31, 2007 adjustment for contract value to fair value for fully benefit-responsive investment contracts	1,268,570
Transfer of assets from the Plan (Reflected in Line L-Transfer of assets-of Form 5500)	53,515,857
Amounts allocated to withdrawing participants at December 31, 2007	665,608
<b>Net loss per Form 5500</b>	<b>\$ (176,547,397)</b>

**8. FAIR VALUE MEASUREMENTS**

SFAS No. 157 requires disclosures about the Plan's assets and liabilities that are measured at fair value on a recurring basis. In accordance with SFAS No. 157, the Plan classifies its investments into (i) Level 1, which refers to securities valued using quoted prices from active markets for identical assets, includes the common stock of publicly traded companies, mutual funds with quoted market prices and common-collective trusts with quoted market prices which operate similar to mutual funds, (ii) Level 2, which refers to securities for which significant other observable market inputs are readily available, including common-collective trusts for which quoted market prices are not readily available and participant loans, which are fully secured by the participant's vested account balance, the principle and interest are repaid through payroll deductions and bear interest rates commensurate with prevailing market rates that market participants would use for similar assets, and (iii) Level 3, which refers to securities valued based on significant unobservable inputs. See Note 2 Summary of Significant Accounting Policies for the Plan's valuation methodology used to measure fair value.

The following table presents the Plan's investments and assets measured at fair value on a recurring basis, as of December 31, 2008:

Asset Class	Level 1	Level 2	Total
Common stock	\$ 1,059,538	\$	\$ 1,059,538
Mutual funds	186,712,101		186,712,101
Common-collective trusts		133,877,263	133,877,263
Participant loans		7,770,529	7,770,529
<b>Total</b>	<b>\$ 187,771,639</b>	<b>\$ 141,647,792</b>	<b>\$ 329,419,431</b>

**9. PROHIBITED TRANSACTIONS**

During the plan year ending December 31, 2008, the Company was delinquent in remitting to the Trustee certain employee contributions totaling \$13,300,358 within the time period set forth in the Department of Labor's (DOL) plan asset regulation at 2510.3-102. As of January 31, 2009 all such delinquent participants' contributions have been remitted to the Plan. In addition, participants will be credited with the amount of investment that would have been earned had the participant contributions been remitted on a timely basis.

**10. EXCESS CONTRIBUTIONS**

In December 2008, the Company was notified that \$11,163 must be returned to certain active participants as excess deferral contributions, originally contributed during the Plan year ended December 31, 2007, as required to satisfy the applicable Rule 415(c) of the IRC limits. This amount is included in the Plan's statement of net assets available for benefits as excess deferrals due to participants at December 31, 2008.



**Table of Contents**

**11. SUBSEQUENT EVENT**

During 2009, the Company suspended the employer matching contributions for participants deemed as Highly Compensated Employees ( HCE ) under Rule §412(c) of the IRC limits.

\*\*\*\*\*

**Table of Contents**

Plan Number: 002

EIN: 06-0918165

**AVIS BUDGET GROUP, INC.****EMPLOYEE SAVINGS PLAN****FORM 5500, SCHEDULE H, PART IV, LINE 4i SCHEDULE OF ASSETS (HELD AT END OF YEAR)****AS OF DECEMBER 31, 2008**

<b>Identity of Issue, Borrower, Current Lessor or Similar Party</b>	<b>Description of Investment</b>	<b>Number of Shares, Units or Par Value</b>	<b>Cost ***</b>	<b>Current Value ****</b>
* Avis Budget Group, Inc. Common Stock	Common stock	1,513,625		\$ 1,059,538
* Merrill Lynch Retirement Preservation Trust	Common/collective trust	121,144,930		104,305,513
* Merrill Lynch Equity Index Trust	Common/collective trust	1,296,980		14,331,629
Oppenheimer International Growth Trust	Common/collective trust	687,026		6,458,045
Harding Loevner Emerging Market Fund	Common/collective trust	1,527,318		8,782,076
ALLIANZ CCM Capital Appreciation Fund	Registered investment company	814,486		9,920,443
Harbor Small Cap Value Fund	Registered investment company	1,129,273		14,974,156
Harbor Mid-Cap Growth Fund	Registered investment company	1,344,038		7,190,602
ING International Value Fund	Registered investment company	1,586,813		14,995,384
Lord Abbett Bond Debenture Fund	Registered investment company	454,288		2,653,044
Oppenheimer Capital Fund	Registered investment company	381,784		11,003,022
PIMCO Total Return Fund	Registered investment company	3,542,395		35,919,883
The Oakmark Equity and Income Fund	Registered investment company	1,471,031		31,715,427
Scudder RREEF Real Estate Fund	Registered investment company	356,327		3,962,357
Vanguard Explorer Admiral Fund	Registered investment company	67,240		2,634,453
Columbia Mid-Cap Value Fund	Registered investment company	710,174		6,000,969
American Growth Fund of America	Registered investment company	839,169		17,152,606
Davis NY Venture Fund	Registered investment company	863,263		20,588,832
MFS Value Fund	Registered investment company	456,413		8,000,923
* Various participants ** Cash and cash equivalents	Loans to participants			7,770,529 678,893
<b>Total</b>				<b>\$ 330,098,324</b>

\* Represents a permitted party-in-interest.

\*\* Maturity dates range principally from January 2009 to October 2029. Interest rates range from 4.8% to 11.5%.

\*\*\* Cost information is not required for participant-directed investments.

\*\*\*\* Form 5500 instructions require reporting of common/collective trusts at fair value on this schedule.

\*\*\*\*\*





**Table of Contents**

Plan Number: 002

EIN: 06-0918165

**AVIS BUDGET GROUP, INC.**

**EMPLOYEE SAVINGS PLAN**

**FORM 5500, SCHEDULE H, PART IV, LINE 4A SCHEDULE OF DELINQUENT PARTICIPANT CONTRIBUTIONS**

**YEAR ENDED DECEMBER 31, 2008**

**Participant Contributions**

<b>Transferred Late to Plan</b>	<b>Contributions Not Corrected</b>	<b>Contributions Corrected Outside of VFCP</b>	<b>Contributions Pending Correction in VFCP</b>	<b>Total Full Corrected Under VFCP and PTE 2002-51</b>
\$ 13,300,358		\$ 13,300,358		\$ 13,300,358

**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

Avis Budget Group, Inc.

Employee Savings Plan

By: /s/ Mark Servodidio  
Mark Servodidio  
Executive Vice President and  
Chief Human Resources Officer  
Avis Budget Group, Inc.

Date: June 26, 2009