

Perfumania Holdings, Inc.
Form 10-Q
December 15, 2009
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended October 31, 2009

OR

.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number: 0-19714

PERFUMANIA HOLDINGS, INC.

(Exact name of Registrant as specified in its charter)

Edgar Filing: Perfumania Holdings, Inc. - Form 10-Q

Florida
(State or other jurisdiction of
incorporation or organization)

65-0977964
(I.R.S. Employer
Identification No.)

35 Sawgrass Drive, Suite 2

Bellport, NY
(Address of principal executive offices)

11713
(Zip Code)

Registrant's telephone number, including area code: (631) 866-4100

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (Check one):

Large Accelerated Filer Accelerated Filer

Non-Accelerated Filer (Do not check if a smaller reporting company) Smaller Reporting Company

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares outstanding of the registrant's common stock, as of the latest practicable date: At December 14, 2009 there were 8,966,417 outstanding shares of its common stock, \$0.01 par value.

Table of Contents

TABLE OF CONTENTS

PERFUMANIA HOLDINGS, INC. AND SUBSIDIARIES

PART I

FINANCIAL INFORMATION

<u>ITEM 1</u>	<u>FINANCIAL STATEMENTS</u>	3
	<u>Condensed Consolidated Balance Sheets as of October 31, 2009 (unaudited) and January 31, 2009</u>	3
	<u>Condensed Consolidated Statements of Operations for the thirteen and thirty-nine weeks ended October 31, 2009 and November 1, 2008 (all periods unaudited)</u>	4
	<u>Condensed Consolidated Statements of Cash Flows for the thirty-nine weeks ended October 31, 2009 and November 1, 2008 (all periods unaudited)</u>	5
	<u>Notes to Condensed Consolidated Financial Statements (unaudited)</u>	6
<u>ITEM 2</u>	<u>MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u>	17
<u>ITEM 3</u>	<u>QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u>	25
<u>ITEM 4</u>	<u>CONTROLS AND PROCEDURES</u>	25

PART II

OTHER INFORMATION

<u>ITEM 1</u>	<u>LEGAL PROCEEDINGS</u>	26
<u>ITEM 1A</u>	<u>RISK FACTORS</u>	26
<u>ITEM 2</u>	<u>UNREGISTERED SALES OF EQUITY SECURITIES AND PROCEEDS THEREOF</u>	26
<u>ITEM 3</u>	<u>DEFAULTS UPON SENIOR SECURITIES</u>	26
<u>ITEM 4</u>	<u>SUBMISSION OF MATTERS TO A VOTE OF SECURITYHOLDERS</u>	26
<u>ITEM 5</u>	<u>OTHER INFORMATION</u>	26
<u>ITEM 6</u>	<u>EXHIBITS</u>	26
	<u>SIGNATURES</u>	27

Table of Contents**PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****PERFUMANIA HOLDINGS, INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS**

(in thousands, except share amounts)

	October 31, 2009 (unaudited)	January 31, 2009
ASSETS:		
Current assets:		
Cash	\$ 1,487	\$ 4,202
Accounts receivable, net of allowances of \$816 and \$1,049, as of October 31, 2009 and January 31, 2009, respectively	42,209	29,035
Inventories	254,028	301,883
Prepaid expenses and other current assets	11,501	5,813
Total current assets	309,225	340,933
Property and equipment, net	39,785	41,755
Other assets, net	16,679	17,442
Total assets	\$ 365,689	\$ 400,130
LIABILITIES AND SHAREHOLDERS EQUITY:		
Current liabilities:		
Revolving credit facility	\$ 104,885	\$ 153,383
Accounts payable	40,790	28,834
Accounts payable-affiliates	30,220	12,169
Accrued expenses and other liabilities	23,248	20,717
Current portion of notes payable-affiliate	640	640
Current portion of obligations under capital leases	1,179	1,102
Total current liabilities	200,962	216,845
Notes payable-affiliates	95,899	96,379
Long-term portion of obligations under capital leases	2,249	3,253
Other long-term liabilities	12,762	3,772
Total liabilities	311,872	320,249
Commitments and contingencies (see Note 9)		
Shareholders equity:		
Preferred stock, \$.10 par value, 1,000,000 shares authorized, as of October 31, 2009 and January 31, 2009, none issued		
Common stock, \$.01 par value 20,000,000 shares authorized; 9,864,666 shares issued and outstanding as of October 31, 2009 and January 31, 2009	99	99
Additional paid-in capital	125,027	125,007

Edgar Filing: Perfumania Holdings, Inc. - Form 10-Q

Accumulated deficit	(62,732)	(36,648)
Treasury stock, at cost, 898,249 shares as of October 31, 2009 and January 31, 2009	(8,577)	(8,577)
Total shareholders' equity	53,817	79,881
Total liabilities and shareholders' equity	\$ 365,689	\$ 400,130

See accompanying notes to condensed consolidated financial statements.

Table of Contents

PERFUMANIA HOLDINGS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(in thousands, except share and per share amounts)

	Thirteen Weeks Ended October 31, 2009	Thirteen Weeks Ended November 1, 2008	Thirty-nine Weeks Ended October 31, 2009	Thirty-nine Weeks Ended November 1, 2008
Net sales	\$ 123,671	\$ 126,399	\$ 327,619	\$ 251,302
Cost of goods sold	83,563	81,975	214,608	172,189
Gross profit	40,108	44,424	113,011	79,113
Operating expenses:				
Selling, general and administrative expenses	40,084	41,332	117,477	66,609
Depreciation and amortization	2,832	2,706	8,673	3,597
Total operating expenses	42,916	44,038	126,150	70,206
(Loss) income from operations	(2,808)	386	(13,139)	8,907
Interest expense	(3,873)	(3,125)	(12,945)	(8,291)
(Loss) income before income tax expense	(6,681)	(2,739)	(26,084)	616
Income tax (benefit) expense		(1,101)		270
Net (loss) income	\$ (6,681)	\$ (1,638)	\$ (26,084)	\$ 346
Net (loss) income per common share:				
Basic and diluted	\$ (0.75)	\$ (0.19)	\$ (2.91)	\$ 0.05
Weighted average number of common shares outstanding:				
Basic and diluted	8,966,417	8,690,451	8,966,417	6,830,150

See accompanying notes to condensed consolidated financial statements.

Table of Contents**PERFUMANIA HOLDINGS, INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)****(in thousands)**

	Thirty-nine Weeks Ended October 31, 2009	Thirty-nine Weeks Ended November 1, 2008
Cash flows from operating activities:		
Net (loss) income	\$ (26,084)	\$ 346
Adjustments to reconcile net (loss) income to net cash provided by (used in) operating activities:		
Depreciation and amortization	8,673	3,597
Provision for losses on accounts receivable	369	475
Share based compensation	20	175
Change in operating assets and liabilities:		
Trade receivables	(13,543)	(14,027)
Receivables from affiliate		(11,988)
Inventories	47,855	(49,314)
Prepaid expenses and other assets	(5,957)	(7,914)
Accounts payable-non affiliates	11,956	(3,023)
Accounts payable-affiliates	18,051	2,429
Accrued expenses and other liabilities and long-term interest	11,641	(1,696)
Net cash provided by (used in) operating activities	52,981	(80,940)
Cash flows from investing activities:		
Additions to property and equipment	(4,171)	(5,432)
Other investing activities	(1,500)	(2,270)
Net cash used in investing activities	(5,671)	(7,702)
Cash flows from financing activities:		
Net repayments under bank line of credit	(48,498)	54,156
(Payments) proceeds from affiliated notes payable	(480)	29,946
Principal payments under capital lease obligations	(927)	
Payments of long-term debt and other	(120)	761
Proceeds from exercise of stock options		8
Net cash (used in) provided by financing activities	(50,025)	84,871
Decrease in cash	(2,715)	(3,771)
Cash at beginning of period	4,202	6,495
Cash at end of period	\$ 1,487	\$ 2,724

Supplemental Information:

Edgar Filing: Perfumania Holdings, Inc. - Form 10-Q

Cash paid during the period for:			
Interest	\$	7,158	\$ 1,988
Income taxes		195	3,070

See accompanying notes to condensed consolidated financial statements.

Table of Contents

PERFUMANIA HOLDINGS, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

NOTE 1 OPERATIONS AND BASIS OF PRESENTATION

On August 11, 2008, Model Reorg, Inc. (Model Reorg) was merged into a wholly owned subsidiary of Perfumania Holdings, Inc. (the Merger). Perfumania Holdings, Inc. had been named E Com Ventures, Inc. (E Com) before the Merger. We use the term the Company in this Form 10-Q to refer to Perfumania Holdings, Inc. following the Merger.

For accounting purposes, Model Reorg was considered to be the acquirer in the Merger. Accordingly, the historical financial statements included in this Form 10-Q are those of Model Reorg for periods before the Merger and those of the combined companies beginning August 11, 2008. All intercompany balances and transactions have been eliminated in consolidation. The Company elected to continue to use the same fiscal year end, the Saturday closest to January 31, as E Com had used before the Merger.

The Company is an independent, national, vertically integrated wholesale distributor and specialty retailer of perfumes and fragrances that does business through four primary operating subsidiaries, Perfumania, Inc. (Perfumania), Quality King Fragrance, Inc. (QFG), Scents of Worth, Inc. (SOW), and Five Star Fragrance Company, Inc. (Five Star). We operate in two industry segments, wholesale distribution and specialty retail sales of designer fragrance and related products. Before the Merger, Model Reorg was a diversified wholesale and retail fragrance company, doing business through QFG, Five Star and SOW, and E Com was a specialty retailer and wholesale distributor of fragrances, doing business primarily through the Perfumania retail store chain and over the Internet through perfumania.com.

Our wholesale business, which is conducted through QFG, distributes designer fragrances to mass market retailers, drug and other chain stores, retail wholesale clubs, traditional wholesalers, and other distributors throughout the United States. For reporting purposes, the wholesale business also includes the Company's manufacturing division, operated by Five Star, which owns and licenses designer and other fragrance brands that are sold principally through the Company's wholesale business, SOW's consignment business and Perfumania's retail stores, paying royalties to the licensors based on a percentage of sales. All manufacturing operations are outsourced to third party manufacturers. Five Star's sales and results of operations are not significant to the Company's results on a consolidated basis.

Our retail business is conducted through three subsidiaries:

Perfumania, a specialty retailer of fragrances and related products,

SOW, which sells fragrances in retail stores on a consignment basis, and

perfumania.com, Inc., an Internet retailer of fragrances and other specialty items.

As of October 31, 2009, Perfumania operated a chain of 371 retail stores specializing in the sale of fragrances and related products at discounted prices up to 75% below the manufacturers' suggested retail prices. Prior to the Merger, Perfumania's wholesale division distributed fragrances and related products primarily to Model Reorg. Perfumania.com offers a selection of our more popular products for sale over the Internet and serves as an alternative shopping experience to the Perfumania retail stores. SOW operates the largest national designer fragrance consignment program, with contractual relationships to sell products on a consignment basis in approximately 3,100 stores, including more than 1,400 Kmart locations nationwide. Its other retail customers include Burlington Coat Factory, SYMS, Loehmann's, Fred Meyer, Daffy's and Duane Reade.

Table of Contents

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission (the "SEC"). Certain information and note disclosures normally included in annual financial statements, prepared in accordance with accounting principles generally accepted in the United States of America ("US GAAP"), have been condensed or omitted pursuant to those rules and regulations. The financial information presented herein, which is not necessarily indicative of results to be expected for the current fiscal year, reflects all adjustments which, in the opinion of management, are necessary for a fair presentation of the interim unaudited condensed consolidated financial statements. These condensed consolidated financial statements should be read in conjunction with the financial statements and the notes thereto included in our Annual Report on Form 10-K for the fiscal year ended January 31, 2009.

OTHER MATTERS LIQUIDITY ENHANCEMENT AND COST REDUCTION

The Company was greatly impacted by the recessionary pressures in fiscal 2008 and continuing into fiscal 2009, including a significant decline in consumer spending. As consumer spending and confidence remained depressed throughout the first thirty-nine weeks of fiscal 2009 and may not return to pre 2008 levels for some time, the Company has focused on carefully managing those factors within its control, most importantly spending, including reducing its planned fiscal 2009 and 2010 capital budget, and improving inventory productivity to maximize inventory turns for both wholesale and retail operations. The Company will also continue its efforts to improve its retail operations and in-store experience to maximize retail revenues, reduce its cost base and minimize discretionary spending, as well as improving working capital and operating cash flows.

In May 2009, the Company completed an amendment of its Senior Credit Facility (see Note 6), waiving the events of default which existed at that time. The Company currently anticipates that cash flows from operations and the projected borrowing availability under the Senior Credit Facility will be sufficient to fund its liquidity requirements for at least the next twelve months. Nevertheless, there can be no certainty that availability under the Senior Credit Facility will be sufficient to fund the Company's liquidity needs. The sufficiency and availability of the Company's projected sources of liquidity may be adversely affected by a variety of factors, including, without limitation, the level of the Company's operating cash flows, which will be impacted by retailer and consumer acceptance of the Company's products, general economic conditions and the level of consumer spending; the Company's ability to comply with financial covenants (as amended) and other covenants included in its Senior Credit Facility.

If the Company does not have a sufficient borrowing base at any given time, borrowing availability under the Senior Credit Facility may not be sufficient to support liquidity needs. Insufficient borrowing availability under the Senior Credit Facility would have a material adverse effect on the Company's financial condition and results of operations. If the Company were unable to comply with the requirements of the Senior Credit Facility, it would be unable to borrow under such agreement and any amounts outstanding would become immediately due and payable, which would have a material adverse effect on the Company's financial condition, results of operations and liquidity.

NOTE 2 RECENT ACCOUNTING PRONOUNCEMENTS

In June 2009, the Financial Accounting Standards Board ("FASB") established the FASB Accounting Standards Codification (the "Codification") as the single source of authoritative US GAAP recognized by the FASB to be applied by nongovernmental entities. Rules and interpretive releases of the SEC under authority of federal securities laws are also sources of authoritative US GAAP for SEC registrants. The Codification did not have a material impact on the Company's consolidated financial statements upon adoption. Accordingly, the Company's notes to consolidated financial statements will explain accounting concepts rather than cite the topics of specific US GAAP.

Table of Contents

Effective February 1, 2009, the first day of fiscal 2009, the Company adopted new accounting guidance on fair value measurements with respect to non-financial assets and liabilities measured on a non-recurring basis. The application of the fair value framework to these fair value measurements did not have a material impact on the Company's consolidated results of operations, financial position or cash flows.

Effective February 1, 2009, the first day of fiscal 2009, the Company adopted new accounting guidance regarding noncontrolling interests in consolidated financial statements. The new accounting guidance requires (i) classification of noncontrolling interests, commonly referred to as minority interests, within stockholders' equity; (ii) net income to include the net income attributable to the noncontrolling interest; and (iii) enhanced disclosure of activity related to noncontrolling interests. The application of this guidance regarding noncontrolling interests in consolidated financial statements did not have any impact on the Company's consolidated results of operations, financial position or cash flows.

Effective February 1, 2009, the first day of fiscal 2009, the Company adopted new accounting guidance which enhances the disclosure requirements for derivative instruments and hedging activities, including: (a) the manner in which an entity uses derivative instruments; (b) the manner in which derivative instruments and related hedged items are accounted for and (c) the effect of derivative instruments and related hedged items on an entity's financial position, financial performance, and cash flows. The adoption of this new guidance had no impact on the Company's consolidated results of operations, financial position or cash flows.

In December 2007, the FASB issued authoritative guidance to affirm that the acquisition method of accounting (previously referred to as the purchase method) be used for all business combinations and for an acquirer to be identified for each business combination. This guidance defines the acquirer as the entity that obtains control of one or more businesses in the business combination and establishes the acquisition date as the date that the acquirer achieves control. Among other requirements, this guidance requires the acquiring entity in a business combination to recognize the identifiable assets acquired, liabilities assumed and any noncontrolling interest in the acquiree at their acquisition-date fair values, with limited exceptions; acquisition-related costs generally will be expensed as incurred. This guidance requires certain financial statement disclosures to enable users to evaluate and understand the nature and financial effects of the business combination. This guidance was effective February 1, 2009, the first day of fiscal 2009 and must be applied prospectively to business combinations that are consummated subsequent to this date. The adoption of this new accounting policy did not have a significant impact on the Company's consolidated financial statements, and the impact it will have on its consolidated financial statements in future periods will depend on the nature and size of any future business combinations.

In the second quarter of fiscal 2009, the Company adopted new accounting guidance on subsequent events. The new accounting guidance establishes standards for accounting and disclosure of events that occur after the balance sheet date but before financial statements are issued. The adoption did not impact the Company's condensed consolidated financial statements.

In June 2009, the FASB issued rules which modify how a company determines when an entity that is insufficiently capitalized or is not controlled through voting (or similar rights) should be consolidated. The FASB clarified that the determination of whether a company is required to consolidate an entity is based on, among other things, an entity's purpose and design and a company's ability to direct the activities of the entity that most significantly impact the entity's economic performance. An ongoing reassessment is required of whether a company is the primary beneficiary of a variable interest entity. Additional disclosures are also required about a company's involvement in variable interest entities and any significant changes in risk exposure due to that involvement. These rules are effective for fiscal years beginning after November 15, 2009. Although we have not completed our analysis, we currently do not anticipate that these rules will have a material effect on the Company's consolidated results of operations, financial position or cash flows.

Table of Contents**NOTE 3 ACQUISITION OF MODEL REORG**

On August 11, 2008, we issued 5,900,000 shares of our common stock and warrants to purchase an additional 1,500,000 shares of our common stock in exchange for the shares of Model Reorg, which merged into our wholly owned subsidiary, Model Reorg Acquisition LLC. Due to a number of factors, including that the shares issued to the Model Reorg shareholders amounted to approximately 66% of our shares outstanding after the transaction (71% assuming exercise of all Warrants), the transaction has been accounted for as a reverse acquisition, and Model Reorg is being treated as the accounting acquirer in accordance with US GAAP. Accordingly, our historical financial statements reflect the historical results of Model Reorg prior to the transaction date of August 11, 2008 and those of the combined companies beginning August 11, 2008.

In accordance with the accounting guidance for reverse acquisitions, the total purchase price was allocated to the net tangible and intangible assets acquired and liabilities assumed of E Com in connection with the transaction, based on their fair values as of August 11, 2008, while the assets and liabilities of Model Reorg were reflected at historical cost in the Company's consolidated balance sheet. Management determined the fair value of the assets acquired and liabilities assumed with the assistance of an independent valuation firm, and the allocation of the purchase price described below reflects that determination.

Since Model Reorg was deemed to be the accounting acquirer for accounting purposes, the total purchase price was determined based on the outstanding shares of E Com as of August 11, 2008, plus the Model Reorg transaction costs, as follows:

	<i>(in thousands)</i>
Fair value of E Com common stock (1)	\$ 76,384
Model Reorg transaction costs	5,945
Total purchase price	\$ 82,329

- (1) 3,059,041 E Com common shares outstanding as of August 11, 2008 at \$24.97 per share, representing the average closing market price over the two days prior to and two days after December 21, 2007, the day the Merger was agreed to and announced. The total purchase price, as finally determined, was allocated as follows:

	<i>(in thousands)</i>
Current assets	\$ 140,408
Property and equipment, net	38,505
Other assets	6,686
Tradename	13,000
Goodwill	39,891
Liabilities assumed	(156,161)
Total purchase price	\$ 82,329

The Company performed an impairment assessment on goodwill and tradenames in the fourth quarter of fiscal 2008 and determined that the entirety of goodwill and a portion of the tradename recorded in the above purchase price allocation was impaired. See Note 4.

Table of Contents

NOTE 4 GOODWILL AND INTANGIBLES

Goodwill and intangible assets with indefinite lives are not amortized, but rather tested for impairment at least annually. The Company's annual impairment test is performed at the end of the Company's fiscal year or more frequently if events or changes in circumstances indicate the carrying value of goodwill may not fully be recoverable. There is a two step process for impairment testing of goodwill. The first step of this test, used to identify potential impairment, compares the fair value of a reporting unit with its carrying amount, including goodwill. The second step, if necessary, measures the amount of the impairment. Owned tradenames that have been determined to have indefinite lives are not subject to amortization but are reviewed at least annually for potential impairment as mentioned above. The fair values are estimated and compared to their carrying values.

Trademarks, including tradenames and owned licenses having finite lives, are amortized over their respective lives to their estimated residual values and are also reviewed for impairment. The recoverability of the carrying values of all long-lived assets with finite lives is re-evaluated when changes in circumstances indicate the assets' value may be impaired. Impairment testing is based on a review of forecasted operating cash flows and the profitability of the related brand. There were no triggering events during the thirteen and thirty-nine weeks ended October 31, 2009 that would indicate potential impairment and the requirement to review the carrying value of intangible assets.

At the end of fiscal 2008, the Company performed its annual impairment testing of goodwill and intangible assets with indefinite lives. Based on its analysis, the Company concluded that \$4.5 million of trademarks, all of which related to trademarks recorded as a result of the acquisition of Model Reorg in August 2008, was impaired, and that its remaining goodwill of \$60.3 million, including \$39.9 million of goodwill recorded as a result of the acquisition of Model was fully impaired. During the thirteen and thirty-nine weeks ended October 31, 2009, there were no changes in the carrying value of trademarks and tradenames. Included in other assets, net, on the accompanying condensed consolidated balance as of October 31, 2009 are \$8.5 million related to the value of the Perfumania tradename, \$4.0 million for trademarks and licenses of Five Star and \$1.2 million of amortizable intangible assets related to lease agreements for three acquired retail stores.

Amortization expense associated with intangible assets subject to amortization is included in depreciation and amortization on the accompanying condensed consolidated statements of operations. For the thirteen and thirty-nine weeks ended October 31, 2009, amortization expense for intangible assets subject to amortization was \$0.3 million and \$0.8 million, respectively. For the remainder of fiscal 2009, we expect amortization expense to be \$0.3 million. As of October 31, 2009, future amortization expense associated with intangible assets subject to amortization for each of the five succeeding fiscal years is projected to be \$0.6 million in each of fiscal years 2010 and 2011, and \$0.5 million in each of fiscal years 2012, 2013 and 2014.

NOTE 5 ACCOUNTING FOR SHARE-BASED PAYMENTS

The Company has two stock option plans which provide for equity-based awards to its employees and directors (collectively, the Plans). Under the Plans, the Company has reserved 1,165,000 shares of common stock, of which 215,066 options are outstanding. All stock options have an exercise price that is equal to the fair value of the Company's stock on the date the options were granted. The term of the stock option awards is ten years from the date of grant.

Table of Contents

The following is a summary of the stock option activity during the thirty-nine weeks ended October 31, 2009:

	Number of Shares	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life	Aggregate Intrinsic Value
Outstanding and exercisable as of January 31, 2009	253,194	\$ 9.52	6.85	\$
Granted				
Exercised				
Forfeited	(38,128)	4.87		
Outstanding as of October 31, 2009	215,066	\$ 10.34	6.18	\$
Exercisable as of October 31, 2009	191,736	\$ 11.01	6.05	\$

The aggregate intrinsic value in the table above is the value before applicable income taxes which would have been received by the optionees based on the Company's closing stock price as of the last business day of the respective period had all options been exercised on that date.

During the thirteen and thirty-nine week periods ended October 31, 2009 the Company recognized share-based compensation expense of \$5,738 and \$20,411, respectively. During the thirteen and thirty-nine week periods ended November 1, 2008, the Company recognized share-based compensation expense of \$175,106.

NOTE 6 REVOLVING CREDIT FACILITY, NOTES PAYABLE TO AFFILIATES AND SUBORDINATED CONVERTIBLE NOTE PAYABLE TO AFFILIATE

The revolving credit facility, notes payable to affiliates and subordinated convertible note payable to affiliate consist of the following:

	October 31, 2009	January 31, 2009
	(in thousands)	
Revolving credit facility interest payable monthly, secured by a pledge of substantially all of the Company's assets	\$ 104,885	\$ 153,383
Subordinated convertible note payable-affiliate	5,000	5,000
Subordinated non-convertible notes payable-affiliates	91,539	92,019
	201,424	250,402
Less current portion	(105,525)	(154,023)
Total long-term debt	\$ 95,899	\$ 96,379

Table of Contents

The Company has a \$250 million revolving credit facility with a syndicate of banks for which General Electric Capital Corporation (GECC) serves as Agent, Collateral Agent and Lender, GE Capital Markets, Inc. serves as Joint Lead Arranger and Book Runner and Wachovia Capital Markets serves as Joint Lead Arranger (the Senior Credit Facility). The Senior Credit Facility is used for the Company s general corporate purposes and those of its subsidiaries, including working capital. The Company and certain of its subsidiaries are co-borrowers under the Senior Credit Facility, and the Company s other subsidiaries have guaranteed all of their obligations thereunder.

The Senior Credit Facility is scheduled to expire on August 11, 2011, when all amounts will be due and payable in full. The Senior Credit Facility does not require amortization of principal and may be paid before maturity in whole or in part at the Company s option without penalty or premium; provided that, if the Company permanently reduces the revolving commitment in connection with a prepayment, on or before August 11, 2009, it must pay a prepayment fee equal to 1% of the amount of such reduction, or after such date and on or before August 11, 2010, it must pay a prepayment fee equal to 0.5% of the prepayment.

Revolving loans under the Senior Credit Facility may be drawn, repaid and reborrowed up to the amount available under a borrowing base calculated with reference to a specified percentage of the borrowers eligible accounts and a specified percentage of the borrowers eligible inventory from time to time. GECC has the right to impose reserves in its reasonable credit judgment, whether or not there is an Event of Default, which would effectively reduce the borrowing base and thereby the amount that the borrowers may borrow under the Senior Credit Facility. Under an amendment to the Senior Credit Facility executed as of May 26, 2009 (Waiver and Amendment No.1), reserves against borrowing availability increasing from \$9 million to \$15 million at August 4, 2009 and thereafter will automatically apply, in addition to any reserves that may be imposed from time to time in GECC s reasonable credit judgment. The Senior Credit Facility also includes a sub-limit of \$25 million for letters of credit and a sub-limit of \$12.5 million for swing line loans (that is, same-day loans from the lead or agent bank).

As a result of the covenant defaults described below which were waived by Waiver and Amendment No.1, effective January 23, 2009 through May 26, 2009, GECC elected to impose the Default Rate of interest on outstanding borrowings, which is 2% higher than the interest rate otherwise applicable. The Company was also required to pay fees equal to 0.375% of the unused amount of the Senior Credit Facility and the outstanding amount of letters of credit under that facility. Under Waiver and Amendment No.1, interest under the Senior Credit Facility for periods after May 26, 2009 will be, at the Company s election unless an event of default exists, either (i) the highest of (A) The Wall Street Journal prime rate, (B) the federal funds rate plus .50% or (C) the sum of 3-month LIBOR plus 1.00% (the Index Rate), in each case plus 3.50% or (ii) LIBOR (but not less than 2.00%) plus 4.50%. The Company is also now required to pay fees equal to 1.00% of the unused amount of the Senior Credit Facility and 4.50% of the outstanding amount of any letters of credit under that facility.

All obligations of the Company under the Senior Credit Facility and under any interest rate protection or other hedging arrangements entered into in connection with the Senior Credit Facility are secured by a first priority perfected security interest in all existing and after-acquired personal property and owned real property owned by the Company and its subsidiaries, which are co-borrowers or guarantors, including, without limitation, 100% (or, in the case of excluded foreign subsidiaries, 66%) of the outstanding equity interests in their subsidiaries.

The Senior Credit Facility limits the Company s and its subsidiaries ability to, among other things: incur additional indebtedness; incur liens or guarantee obligations; pay dividends and make other distributions; make investments and enter into joint ventures; dispose of assets; and engage in transactions with affiliates, except for certain existing arrangements under which the Company leases space and obtains certain business services from affiliated companies and other arrangements in the ordinary course of business. The Senior Credit Facility also provides that short-term advances to suppliers by the Company and its subsidiaries may not exceed \$8 million with respect to all suppliers or \$3 million with respect to any one supplier (together with its affiliates).

Table of Contents

Under the Senior Credit Facility, the Company and its subsidiaries have been required to maintain certain financial ratios, as specified in the agreement. As the Company was not in compliance with certain of these ratios as of November 1, 2008 and January 31, 2009, GECC imposed the Default Rate of interest on outstanding borrowings, as described above. In order to better align the provisions of the Senior Credit Facility with the Company's current business situation, Waiver and Amendment No.1 waived the covenant defaults and certain other defaults under the facility, provided for no testing of the minimum fixed charge coverage ratio, the inventory turnover ratio or the maximum leverage ratio covenants for the fiscal quarter ended May 2, 2009, deleted the inventory turnover ratio covenant and the maximum leverage ratio covenant thereafter, and suspended the minimum fixed charge coverage ratio covenant until the fiscal quarter ending January 30, 2010. The Company was in compliance with all applicable covenants under the Senior Credit Facility as of October 31, 2009.

The Senior Credit Facility also includes other customary events of default that, if not waived, would permit the lenders to accelerate the indebtedness and terminate the credit facility. Any future defaults that are not waived could result in our having to refinance the Senior Credit Facility and obtain an alternative source of financing. Due to the current weakness in the credit markets, there is no assurance that such financing would be obtained, or if such refinancing is obtained, that the terms of a new facility would be on terms comparable to the current Senior Credit Facility. If the Company were unable to obtain such financing, its operations and financial condition would be materially adversely affected and it would be forced to seek an alternative source of liquidity, such as by selling additional securities, to continue operations, or to limit its operations.

At the closing of the Merger, six estate planning trusts established by Glenn, Stephen and Arlene Nussdorf (the Nussdorf Trusts) loaned an aggregate of approximately \$55 million to the Company on an unsecured basis. At the same time, we issued an unsecured subordinated promissory note in the principal amount of \$35 million to Quality King Distributors, Inc. (Quality King). All of the subordinated promissory notes issued to the Nussdorf Trusts and Quality King are subordinated to the Senior Credit Facility and, pursuant to amendments as of May 26, 2009, no payments of principal or interest may be made before the maturity of the Senior Credit Facility on August 11, 2011. The maturity date of the subordinated promissory notes payable to the Nussdorf Trusts is February 8, 2012 and that of the note payable to Quality King is June 30, 2012. The Nussdorf Trusts notes bear interest at a rate equal to 2% over the rate in effect from time to time on the revolving loans under the Senior Credit Facility, and the Quality King note bears interest at a rate equal to 1% over the rate in effect from time to time on the revolving loans under the Senior Credit Facility. Quality King and the Nussdorf Trusts have acknowledged that the Company's nonpayment, because of the subordination provisions, of amounts otherwise due under these notes will not constitute a default under the notes.

On December 9, 2004, E Com issued a Subordinated Convertible Note (the Convertible Note) to Glenn and Stephen Nussdorf in exchange for a \$5 million subordinated secured demand loan made in March 2004. The Convertible Note was originally secured by E Com's assets, but, in connection with the August 11, 2008 financing transactions, Glenn and Stephen Nussdorf released and terminated their security interest. The Convertible Note was originally payable in January 2007; however it was modified in January 2006 to extend the due date to January 2009. The Convertible Note is subordinate to all bank related indebtedness and, pursuant to a May 26, 2009 amendment, no payments of principal or interest may be made before the maturity of the Senior Credit Facility on August 11, 2011. As a result, the Convertible Note is currently in default, resulting in an increase of 2% in the nominal interest rate, which is the prime rate plus 1%. The Convertible Note allows Glenn and Stephen Nussdorf to convert any or all of the principal and accrued interest due on the Convertible Note into shares of the Company's common stock. The conversion price was originally \$11.25, which equaled the closing market price of E Com's common stock on December 9, 2004, and was reduced to \$7.00 by the May 26, 2009 amendment.

Accrued interest payable due at October 31, 2009 and January 31, 2009 on the Nussdorf Trust Notes, the Quality King Note and the Convertible Note was approximately \$9.1 million and \$3.0 million, respectively.

Table of Contents

NOTE 7 ACCOUNTING FOR INCOME TAXES

The Company conducts business throughout the United States and Puerto Rico and as a result, files income tax returns in the U.S. federal jurisdiction and various state jurisdictions and Puerto Rico. In the normal course of business the Company is subject to examinations in these jurisdictions. With few exceptions, the Company is no longer subject to U.S. federal, state, local or Puerto Rico income tax examinations for fiscal years prior to 2004. State and foreign income tax returns are generally subject to examination for a period of three to five years after filing of the respective return. The state impact of any federal changes remains subject to examination by various states for a period of up to one year after formal notification to the states. The Company is not currently under examination in any state or foreign jurisdictions.

The Company continues to provide a full valuation allowance against all deferred tax assets due to the uncertainty as to when business conditions will improve sufficiently to enable it to utilize its deferred tax assets. As a result, the Company did not record a federal or state tax benefit on its operating loss for the thirteen or thirty-nine weeks ended October 31, 2009.

During the thirteen and thirty-nine weeks ended October 31, 2009, there were no changes to the liability for income tax associated with uncertain tax positions. The Company accrues interest related to unrecognized tax benefits as well as any related penalties in operating expenses in its condensed consolidated statements of operations, which is consistent with the recognition of these items in prior reporting periods. The accrual for interest and penalties related to uncertain tax positions as of October 31, 2009 and January 31, 2009 was not significant.

The Company does not anticipate any material adjustments relating to unrecognized tax benefits within the next twelve months; however the ultimate outcome of tax matters is uncertain and unforeseen results can occur.

NOTE 8 BASIC AND DILUTED (LOSS) INCOME PER COMMON SHARE

Basic (loss) income per common share has been computed by dividing net (loss) income by the weighted average number of common shares outstanding during the period.

Diluted net (loss) income per common share includes, in periods in which they are dilutive, the effect of those common stock equivalents where the average market price of the common stock exceeds the exercise prices for the respective periods. All common stock equivalents, which include outstanding stock options, the subordinated convertible note payable to affiliate and warrants outstanding were not included in diluted net income for any period presented because the results would be anti-dilutive.

NOTE 9 CONTINGENCIES

The Company is involved in various legal proceedings in the ordinary course of business. Management cannot presently predict the outcome of these matters, although management believes, based in part on the advice of counsel, that the ultimate resolution of these matters will not have a materially adverse effect on the Company's consolidated financial position, results of operations or cash flows.

NOTE 10 RELATED PARTY TRANSACTIONS

Glenn and Stephen Nussdorf and their sister, Arlene Nussdorf, owned an aggregate 6,649,476 shares or approximately 74% of the total number of shares of the Company's common stock as of October 31, 2009, excluding shares issuable upon conversion of the Warrants discussed in Note 3 or the Convertible Note discussed in Note 6, and not assuming the exercise of any outstanding options held by the Company's officers and directors. Stephen Nussdorf has served as the Chairman of the Company's Board of Directors since February 2004.

Table of Contents

The Nussdorfs are officers and principals of Quality King, which distributes pharmaceuticals and health and beauty care products. Before the Merger with Model Reorg, the Company's President and Chief Executive Officer, Michael W. Katz (Mr. Katz) was, and he continues to be, an executive of Quality King. Before the Merger, the Nussdorfs were also shareholders, and Stephen and Glenn Nussdorf were executives, of Model Reorg.

Effective August 1, 2008, the 2003 Stockholder Agreement between Model Reorg and Mr. Katz was amended and restated (the Agreement) and the Company's subsidiary, Model Reorg Acquisition LLC, issued a \$1.9 million promissory note payable to Mr. Katz. The note, which bears interest at 4% and is payable in equal monthly installments of \$53,333 commencing September 1, 2008 and terminating August 1, 2011, liquidated Model Reorg's preexisting obligation to Mr. Katz under the Agreement, which had provided for stock ownership and an earnings participation in Model Reorg. Under the Agreement, Mr. Katz is bound by certain non-compete, non-solicitation and confidentiality covenants. The note payable is included in current and long term notes payable-affiliate as of October 31, 2009 and January 31, 2009, in the amount of \$1.2 million and \$1.7 million, respectively.

Transactions With Affiliated Companies

Glenn Nussdorf beneficially owns approximately 9.9% of the outstanding common stock of Parlux Fragrances, Inc. (Parlux), a manufacturer and distributor of prestige fragrances and beauty products. The Company has historically purchased certain merchandise from Parlux. During fiscal year 2009, the Company also purchased merchandise from Quality King. The Company's total purchases from these related companies aggregated approximately \$25.5 million and \$34.2 million for the thirteen and thirty-nine weeks ended October 31, 2009. The amounts due to these related companies at October 31, 2009 and January 31, 2009 were approximately \$30.2 and \$12.2 million, respectively. These amounts are non-interest bearing and are included in accounts payable-affiliate in the accompanying condensed consolidated balance sheet. Purchases from related parties are generally payable in 90 days, however, due to the seasonality of the Company's business, these terms are generally extended. Related party accounts have historically been brought closer to terms at the end of the holiday season. During the rest of the year, the Company has relied upon these extended terms to provide a portion of its liquidity.

Model Reorg sold approximately \$15.4 million of wholesale merchandise to E Com for the period February 3, 2008 to August 10, 2008. Model Reorg's purchases of product from E Com for the period February 3, 2008 to August 10, 2008 was approximately \$15.2 million. Effective with the Merger on August 11, 2008, all transactions between the former Model Reorg and E Com subsidiaries are eliminated in consolidation.

Quality King occupies a leased 560,000 square foot facility in Bellport, NY. Model Reorg began occupying approximately half of this facility in December 2007 under a sublease that terminates on September 30, 2027, and this is now the location of the Company's principal offices. As of October 31, 2009, monthly sublease payments were approximately \$199,000 and increase by 3% annually.

Model Reorg historically received shared services from Quality King pursuant to a service agreement. The agreement with Quality King provided for the allocation of expenses which were calculated based on various assumptions and methods. The methods employed utilized various allocation bases including the number of transactions processed, estimated delivery miles, warehouse square footage, payroll dollars and sales and inventory ratios. Effective with the Merger on August 11, 2008, the Company and Quality King executed a new Services Agreement providing for the Company's participation in certain third party arrangements, including 401(k), medical, dental, and flex spending plans, at the Company's respective share of Quality King's cost, including allocated overhead, plus a 2% administrative fee, and the provision of legal services. The Company will also share with Quality King the economic benefit of the bulk rate contract that the Company has with UPS to ship Quality King's merchandise and related items. The new Services Agreement will terminate on thirty days' written notice from either party. During the thirteen and thirty-nine weeks ended October 31, 2009 the expenses charged under these arrangements to the Company, including the sublease payments discussed

Table of Contents

above were \$0.6 million and \$2.3 million, respectively. During the thirteen and thirty-nine weeks ended November 1, 2008, the expenses allocated under these arrangements to Model Reorg were \$0.5 million and \$2.4 million, respectively.

NOTE 11 SEGMENT INFORMATION

The Company operates in two industry segments, wholesale distribution and specialty retail sales of designer fragrance and related products. Management reviews segment information by segment and on a consolidated basis each month. Retail sales include sales through Perfumania retail stores, the Scents of Worth consignment business and the Company's internet site, perfumania.com. Transactions between Five Star and unrelated customers are included in our wholesale segment information. The accounting policies of the segments are the same as those described in the summary of significant accounting policies in the Annual Report on Form 10-K for the fiscal year ended January 31, 2009. The Company's chief operating decision maker who is its Chief Executive Officer, assesses segment performance by reference to gross profit. Each of the segments has its own assets, liabilities, revenues and cost of goods sold. While each segment has certain unallocated operating expenses, these expenses are not reviewed by the chief operating decision maker on a segment basis but rather on a consolidated basis. Financial information for these segments is summarized in the following table.

	Thirteen Weeks Ended October 31, 2009	Thirteen Weeks Ended November 1, 2008	Thirty-nine Weeks Ended October 31, 2009	Thirty-nine Weeks Ended November 1, 2008
	(in thousands)			
Net sales:				
Retail	\$ 71,694	\$ 61,178	\$ 207,582	\$ 93,863
Wholesale	51,977	65,221	120,037	157,439
	\$ 123,671	\$ 126,399	\$ 327,619	\$ 251,302
Gross profit:				
Retail	\$ 30,159	\$ 28,768	\$ 90,152	\$ 42,349
Wholesale	9,949	15,656	22,859	36,764
	\$ 40,108	\$ 44,424	\$ 113,011	\$ 79,113
	October 31, 2009	January 31, 2009		
Total assets:				
Wholesale	\$ 354,526	\$ 375,497		
Retail	244,950	235,363		
	\$ 599,476	\$ 610,860		
Eliminations (a)	(233,787)	(210,730)		
Consolidated assets	\$ 365,689	\$ 400,130		

(a) Adjustment to eliminate intercompany receivables and investment in subsidiaries

NOTE 12 SUBSEQUENT EVENTS

Public entities must evaluate subsequent events through the date that the financial statements are issued. Accordingly, we have evaluated subsequent events through the time of filing these financial statements with the SEC on December 15, 2009 and concluded that no subsequent events have occurred that would require additional disclosure.

Table of Contents**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

On August 11, 2008, we issued 5,900,000 shares of our common stock and Warrants to purchase an additional 1,500,000 shares in exchange for the shares of Model Reorg, which merged into our wholly-owned subsidiary, Model Reorg Acquisition LLC. Due to a number of factors, including that the shares issued to the Model Reorg shareholders amounted to approximately 66% of our shares outstanding after the issuance, the transaction has been accounted for as a reverse acquisition, and Model Reorg is being treated as the accounting acquirer in accordance with US GAAP. Accordingly, our historical financial statements reflect the historical results of Model Reorg prior to the transaction date of August 11, 2008 and those of the combined companies beginning effective August 11, 2008. The Company is continuing to use the same fiscal year end, the Saturday closest to January 31, as E Com used before the Merger. Model Reorg's fiscal year end before the Merger was October 31. The audited consolidated financial statements of Model Reorg as of October 31, 2007 and 2006 and for the years ended October 31, 2007, 2006 and 2005 were previously filed with the SEC. The audited consolidated financial statements of Model Reorg as of and for the thirteen weeks ended February 2, 2008 and the unaudited financial statements of Model Reorg as of July 31, 2008 and for the three months and nine months ended July 31, 2008 and 2007 have been filed with the SEC as well.

Comparison of the Thirteen Weeks Ended October 31, 2009 with the Thirteen Weeks Ended November 1, 2008.**Net Sales**

	Thirteen Weeks Ended October 31, 2009	Percentage of Net Sales	Thirteen Weeks Ended November 1, 2008	Percentage of Net Sales
	(\$ in thousands)			
Retail	\$ 71,694	58.0%	\$ 61,178	48.4%
Wholesale	51,977	42.0%	65,221	51.6%
Total net sales	\$ 123,671	100.0%	\$ 126,399	100.0%

Net sales decreased 2.2% from \$126.4 million in the thirteen weeks ended November 1, 2008 to \$123.7 million in the thirteen weeks ended October 31, 2009.

As discussed above, because the Merger with Model Reorg is treated as a reverse acquisition for accounting purposes, in fiscal 2008, Perfumania's retail sales are included in our condensed consolidated financial statements only for the period from August 11, 2008 through November 1, 2008. Accordingly, reported retail sales for the thirteen weeks ended November 1, 2008 omit the \$5.3 million of sales that Perfumania recorded between August 3 and August 10, 2008.

Perfumania's retail sales of \$56.6 million for the thirteen weeks ended October 31, 2009 increased by 11.1% compared with the same period in 2008. The average number of stores operated was 370 in the thirteen week period ended October 31, 2009, versus 333 in the prior year's comparable period. Perfumania's comparable store sales increased by 0.9% during the thirteen weeks ended October 31, 2009 from the same period in 2008. Comparable store sales measure sales from stores that have been open for one year or more. We exclude stores that are closed for renovation from comparable store sales from the month during which renovation commences until the first full month after reopening. The average retail price per unit sold during the thirteen weeks ended October 31, 2009 decreased 8.8% from the prior year's comparable period while the total number of units sold increased by 21.6%. The decrease in the average retail price per unit sold was due to increased promotional activity to drive sales. The increase in the number of units sold was primarily attributable to the increase in the number of stores operated as well as the increased promotional activity.

Table of Contents

Approximately \$0.2 million of the \$13.2 million decrease in wholesale sales are represented by affiliate sales to Perfumania in the period from August 3, 2008 through August 10, 2008. As a result of the Merger on August 11, 2008, wholesale sales to Perfumania became intercompany transactions, which are eliminated in consolidation. The remaining decrease in wholesale sales of \$13.0 million is the result of the tightening of credit resources generally during the past year, which has decreased our customers' ability to purchase, and lower consumer demand.

We expect the softness in wholesale and retail sales to continue for the foreseeable future until consumer confidence and the United States economy improve.

Gross Profit

	Thirteen Weeks Ended October 31, 2009	Thirteen Weeks Ended November 1, 2008
	(in thousands)	
Retail	\$ 30,159	\$ 28,768
Wholesale	9,949	15,656
Total gross profit	\$ 40,108	\$ 44,424

Gross Profit Percentages

	Thirteen Weeks Ended October 31, 2009	Thirteen Weeks Ended November 1, 2008
Retail	42.1%	47.0%
Wholesale	19.1%	24.0%
Total gross profit percentage	32.4%	35.1%

Gross profit decreased 9.7% from \$44.4 million in the thirteen weeks ended November 1, 2008 (35.1% of total net sales) to \$40.1 million in the thirteen weeks ended October 31, 2009 (32.4% of total net sales). As with reported sales discussed above, reported gross profit for the thirteen weeks ended November 1, 2008 omits \$2.4 million of gross profit attributable to the Perfumania retail business between August 3 and August 10, 2008.

Perfumania's retail gross profit for the thirteen weeks ended October 31, 2009 decreased by 0.8% to \$23.7 million compared with the comparative same period in 2008. For these same periods, Perfumania's retail gross margins were 41.8% and 46.8%, respectively. The decrease in Perfumania's retail gross margins was due to increased promotional activity during the thirteen weeks ended October 31, 2009. Wholesale gross profit for the period decreased by \$5.7 million compared with the thirteen weeks ended November 1, 2008 due to the decrease in wholesale sales volume discussed above and greater discounting to customers.

Table of Contents

Expenses

Selling, general and administrative expenses include payroll and related benefits for our distribution centers, sales, store operations, field management, purchasing and other corporate office and administrative personnel; rent, common area maintenance, real estate taxes and utilities for our stores, distribution centers and corporate office; advertising, consignment fees, sales promotion, insurance, supplies, freight out, and other administrative expenses. Selling, general and administrative expenses decreased by 3.0% from \$41.3 million in the thirteen weeks ended November 1, 2008 to \$40.1 million in the thirteen weeks ended October 31, 2009.

Reported expenses for the thirteen weeks ended November 1, 2008 exclude \$3.9 million in selling, general and administrative expenses of Perfumania's retail division for the period August 3 to August 10, 2008. Included in selling, general and administrative expenses are expenses charged by Quality King for shared services, which were \$0.6 and \$0.5 million for the thirteen weeks ended October 31, 2009 and November 1, 2008, respectively. These amounts include the sublease payments to Quality King discussed in Note 10 of these condensed consolidated financial statements.

Perfumania's selling, general and administrative expenses for the thirteen weeks ended October 31, 2009, were \$27.1 million compared to \$27.2 million in the same period of 2008. While store occupancy costs increased due to the opening of 31 net new stores over the past year, certain corporate functions, including warehousing and distribution of merchandise were relocated to the Company's principal executive offices and distribution center in Bellport, New York and these costs are not included in Perfumania's selling, general and administrative expenses for the thirteen weeks ended October 31, 2009.

Depreciation and amortization was approximately \$2.8 million in the thirteen weeks ended October 31, 2009, compared to \$2.7 million for the thirteen weeks ended November 1, 2008.

Interest expense was approximately \$3.9 million for the thirteen weeks ended October 31, 2009 compared with approximately \$3.1 million for the thirteen weeks ended November 1, 2008. The thirteen week period ended October 31, 2009 includes the combined Company for the whole period, whereas the thirteen weeks ended November 1, 2008 includes the combined Company only from August 11, 2008 through November 1, 2008. The interest rates on total variable interest debt increased by approximately 2.4% during the thirteen weeks ended October 31, 2009 as compared to the thirteen weeks ended November 1, 2008.

Since the Company continues to record a full valuation allowance against all deferred tax assets, no income tax benefit was recorded during the thirteen weeks ended October 31, 2009, compared with an income tax benefit of \$1.1 million during the thirteen weeks ended November 1, 2008.

Net Loss

As a result of the foregoing, we realized a net loss of approximately \$6.7 million in the thirteen weeks ended October 31, 2009, of which \$7.5 million is attributable to Perfumania, compared to a net loss of \$1.6 million in the thirteen weeks ended November 1, 2008. As discussed above, certain corporate expenses were not allocated to Perfumania in the thirteen weeks ended October 31, 2009.

Table of Contents**Comparison of the Thirty-nine Weeks Ended October 31, 2009 with the Thirty-nine Weeks Ended November 1, 2008.****Net Sales**

	Thirty-nine Weeks Ended October 31, 2009	Percentage of Net Sales	Thirty-nine Weeks Ended November 1, 2008	Percentage of Net Sales
	(\$ in thousands)			
Retail	\$ 207,582	63.4%	\$ 93,863	37.4%
Wholesale	120,037	36.6%	157,439	62.6%
Total net sales	\$ 327,619	100.0%	\$ 251,302	100.0%

Net sales increased 30.4% from \$251.3 million in the thirty-nine weeks ended November 1, 2008 to \$327.6 million in the thirty-nine weeks ended October 31, 2009. Excluding the sales from Perfumania's retail division which are included in the above sales information for the periods from February 1, 2009 through October 31, 2009 but only August 11, 2008 through November 1, 2008 in the prior year, net sales decreased by \$38.9 million or 18.9%. Excluding Perfumania's results, the decrease in sales was primarily due to a decrease in wholesale sales of \$37.4 million. See further discussion of wholesale sales decrease below.

As discussed above, because the Merger with Model is treated as a reverse acquisition for accounting purposes, Perfumania's retail sales are included in our condensed consolidated financial statements for the thirty-nine weeks ended October 31, 2009 but only for the period from August 11, 2008 through November 1, 2008. Perfumania's retail sales of \$160.9 million for the thirty-nine weeks ended October 31, 2009 increased by 3.7% compared with the same period in 2008. Perfumania's comparable store sales decreased by 6.7% during the thirty-nine weeks ended October 31, 2009. The average retail price per unit sold during the thirty-nine weeks ended October 31, 2009 decreased 2.7% from the prior year's comparable period and the total number of units sold increased by 6.6%. The increase in the number of units sold was due to the increase in the number of stores operated as well as increased promotional activity in the current year, although sales continue to be adversely affected by the continuing softness in the United States economy and the resulting weak mall traffic. The average number of stores operated was 365 in the thirty-nine week period ended October 31, 2009, versus 320 in the prior year's comparable period.

Approximately \$15.4 million of the \$37.4 million decrease in wholesale sales are represented by affiliate sales to Perfumania during the period February 3, 2008 through August 10, 2008. As a result of the Merger on August 11, 2008, wholesale sales to Perfumania became intercompany transactions, which are eliminated in consolidation. The remaining decrease in wholesale sales of \$22.0 million is the result of the tightening of credit resources generally and weakened consumer demand.

Gross Profit

	Thirty-nine Weeks Ended October 31, 2009	Thirty-nine Weeks Ended November 1, 2008
	(in thousands)	
Retail	\$ 90,152	\$ 42,349
Wholesale	22,859	36,764
Total gross profit	\$ 113,011	\$ 79,113

Table of Contents**Gross Profit Percentages**

	Thirty-nine Weeks Ended October 31, 2009	Thirty-nine Weeks Ended November 1, 2008
Retail	43.4%	45.1%
Wholesale	19.0%	23.4%
Total gross profit percentage	34.5%	31.5%

Gross profit increased 42.8% from \$79.1 million in the thirty-nine weeks ended November 1, 2008 (31.5% of total net sales) to \$113.0 million in the thirty-nine weeks ended October 31, 2009 (34.6% of total net sales). Excluding the gross profit from Perfumania's retail division which is included in the above gross profit information for the thirty-nine weeks ended October 31, 2009 but only the period August 11, 2008 through November 1, 2008 in the prior year, gross profit decreased by \$15.2 million. Excluding Perfumania's results, the decrease in gross profit was due to a decrease in wholesale sales volume as discussed above and greater discounting to customers.

Perfumania's retail gross profit for the thirty-nine weeks ended October 31, 2009 decreased by 2.2% to \$70.6 million compared with the comparative period in 2008. For these same periods, Perfumania's retail gross margins were 43.9% and 46.5%, respectively. The decrease in Perfumania's retail gross margins was due to increased promotional activity, primarily during the latter part of the thirty-nine weeks ended October 31, 2009.

Expenses

Selling, general and administrative expenses increased by 76.4% from \$66.6 million in the thirty-nine weeks ended November 1, 2008 to \$117.5 million in the thirty-nine weeks ended October 31, 2009. Excluding the selling, general and administrative expenses of Perfumania's retail division, which are included for the thirty-nine weeks ended October 31, 2009 and the period August 11, 2008 through November 1, 2008, selling, general and administrative expenses decreased by \$5.5 million or 13.2%. Included in selling, general and administrative expenses are expenses charged by Quality King for shared services, which were \$2.3 million and \$2.4 million for the thirty-nine weeks ended October 31, 2009 and November 1, 2008, respectively. These amounts include the sublease payments to Quality King discussed in Note 10 of these condensed consolidated financial statements.

Perfumania's selling, general and administrative expenses for the thirty-nine weeks ended October 31, 2009, increased by 3.4% to \$81.6 million compared to \$78.9 million in the same period of 2008. The increase is attributable primarily to store occupancy costs due to the opening of 31 net new stores over the past year, offset by the costs of certain corporate functions that were relocated to the Company's principal executive offices and distribution center in Bellport, New York and which are not included in Perfumania's selling, general and administrative expenses for the thirty-nine weeks ended October 31, 2009 as discussed above.

Depreciation and amortization was approximately \$8.7 million in the thirty-nine weeks ended October 31, 2009, compared to \$3.6 million for the thirty-nine weeks ended November 1, 2008. Approximately \$4.4 million of the total increase is attributable to including Perfumania's retail division in the reported results for the full thirty-nine weeks in 2009, versus only the period from August 11 through November 1 in 2008.

Interest expense was approximately \$12.9 million for the thirty-nine weeks ended October 31, 2009 compared with approximately \$8.3 million for the thirty-nine weeks ended November 1, 2008. The thirty-nine week period ended October 31, 2009 includes the combined Company for the entire period whereas the thirty-nine ended November 1, 2008 includes the combined Company only for the period August 11, 2008 through November 1, 2008. The interest rates on total variable interest debt increased by approximately 3.0% during the thirty-nine weeks ended October 31, 2009 as compared to the thirty-nine weeks ended November 1, 2008.

Table of Contents

Since the Company continues to record a full valuation allowance against all deferred tax assets, no income tax benefit was recorded during the thirty-nine weeks ended October 31, 2009, compared with an income tax provision of \$0.3 million during the thirty-nine weeks ended November 1, 2008.

Net Loss

As a result of the foregoing, we realized a net loss of approximately \$26.1 million in the thirty-nine weeks ended October 31, 2009, of which \$23.4 million is attributable to Perfumania, compared to net income of \$0.3 million in the thirty-nine weeks ended November 1, 2008. As discussed above, certain corporate expenses were not allocated to Perfumania in the thirty-nine weeks ended October 31, 2009.

LIQUIDITY AND CAPITAL RESOURCES

Our principal funding requirements are for inventory purchases, financing extended terms on accounts receivable, paying down accounts payable and debt, opening new stores and renovation of existing stores. Prior to the Merger, Model Reorg also financed extended terms on accounts receivable from E Com. These capital requirements generally have been satisfied through borrowings under the respective revolving credit facilities and notes payable to affiliates.

The Company has a \$250 million revolving credit facility with a syndicate of banks for which General Electric Capital Corporation (GECC) serves as Agent, Collateral Agent and Lender, GE Capital Markets, Inc. serves as Joint Lead Arranger and Book Runner and Wachovia Capital Markets serves as Joint Lead Arranger (the Senior Credit Facility). The Senior Credit Facility is used for the Company's general corporate purposes and those of its subsidiaries, including working capital. The Company and certain of its subsidiaries are co-borrowers under the Senior Credit Facility, and the Company's other subsidiaries have guaranteed all of their obligations thereunder.

The Senior Credit Facility is scheduled to expire on August 11, 2011, when all amounts will be due and payable in full. The Senior Credit Facility does not require amortization of principal and may be paid before maturity in whole or in part at the Company's option without penalty or premium; provided that, if the Company permanently reduces the revolving commitment in connection with a prepayment, on or before August 11, 2009, it must pay a prepayment fee equal to 1% of the amount of such reduction, or after such date and on or before August 11, 2010, it must pay a prepayment fee equal to 0.5% of the prepayment.

Revolving loans under the Senior Credit Facility may be drawn, repaid and reborrowed up to the amount available under a borrowing base calculated with reference to a specified percentage of the borrowers' eligible accounts and a specified percentage of the borrowers' eligible inventory from time to time. GECC has the right to impose reserves in its reasonable credit judgment, whether or not there is an Event of Default, which would effectively reduce the borrowing base and thereby the amount that the borrowers may borrow under the Senior Credit Facility. Under an amendment to the Senior Credit Facility executed as of May 26, 2009 (Waiver and Amendment No. 1), reserves against borrowing availability increasing from \$9 million to \$15 million at August 4, 2009 and thereafter will automatically apply, in addition to any reserves that may be imposed from time to time in GECC's reasonable credit judgment. The Senior Credit Facility also includes a sub-limit of \$25 million for letters of credit and a sub-limit of \$12.5 million for swing line loans (that is, same-day loans from the lead or agent bank).

As a result of the covenant defaults described below which were waived by Waiver and Amendment No. 1, effective January 23, 2009 through May 26, 2009, GECC elected to impose the Default Rate of interest on outstanding borrowings, which is 2% higher than the interest rate otherwise applicable. The Company was also required to pay fees equal to 0.375% of the unused amount of the Senior Credit Facility and the outstanding amount of letters of credit under that facility. Under Waiver and Amendment No. 1, interest

Table of Contents

under the Senior Credit Facility for periods after May 26, 2009 will be, at the Company's election unless an event of default exists, either (i) the highest of (A) The Wall Street Journal prime rate, (B) the federal funds rate plus .50% or (C) the sum of 3-month LIBOR plus 1.00% (the Index Rate), in each case plus 3.50% or (ii) LIBOR (but not less than 2.00%) plus 4.50%. The Company is also now required to pay fees equal to 1.00% of the unused amount of the Senior Credit Facility and 4.50% of the outstanding amount of any letters of credit under that facility.

All obligations of the Company under the Senior Credit Facility and under any interest rate protection or other hedging arrangements entered into in connection with the Senior Credit Facility are secured by a first priority perfected security interest in all existing and after-acquired personal property and owned real property owned by the Company and its subsidiaries, which are co-borrowers or guarantors, including, without limitation, 100% (or, in the case of excluded foreign subsidiaries, 66%) of the outstanding equity interests in their subsidiaries.

The Senior Credit Facility limits the Company's and its subsidiaries' ability to, among other things: incur additional indebtedness; incur liens or guarantee obligations; pay dividends and make other distributions; make investments and enter into joint ventures; dispose of assets; and engage in transactions with affiliates, except for certain existing arrangements under which the Company leases space and obtains certain business services from affiliated companies and other arrangements in the ordinary course of business. The Senior Credit Facility also provides that short-term advances to suppliers by the Company and its subsidiaries may not exceed \$8 million with respect to all suppliers or \$3 million with respect to any one supplier (together with its affiliates).

Under the Senior Credit Facility, the Company and its subsidiaries have been required to maintain certain financial ratios, as specified in the agreement. As the Company was not in compliance with certain of these ratios as of November 1, 2008 and January 31, 2009, GECC imposed the Default Rate of interest on outstanding borrowings, as described above. In order to better align the provisions of the Senior Credit Facility with the Company's current business situation, Waiver and Amendment No.1 waived the covenant defaults and certain other defaults under the facility, provided for no testing of the minimum fixed charge coverage ratio, the inventory turnover ratio or the maximum leverage ratio covenants for the fiscal quarter ended May 2, 2009, deleted the inventory turnover ratio covenant and the maximum leverage ratio covenant thereafter, and suspended the minimum fixed charge coverage ratio covenant until the fiscal quarter ending January 30, 2010. The Company was in compliance with all applicable covenants under the Senior Credit Facility as of October 31, 2009.

The Senior Credit Facility also includes other customary events of default that, if not waived, would permit the lenders to accelerate the indebtedness and terminate the credit facility. Any future defaults that are not waived could result in our having to refinance the Senior Credit Facility and obtain an alternative source of financing. Due to the current weakness in the credit markets, there is no assurance that such financing would be obtained, or if such refinancing is obtained, that the terms of a new facility would be on terms comparable to the current Senior Credit Facility. If the Company were unable to obtain such financing, its operations and financial condition would be materially adversely affected and it would be forced to seek an alternative source of liquidity, such as by selling additional securities, to continue operations, or to limit its operations.

At the closing of the Merger, six estate planning trusts established by Glenn, Stephen and Arlene Nussdorf (the Nussdorf Trusts) loaned an aggregate of approximately \$55 million to the Company on an unsecured basis. At the same time, we issued an unsecured subordinated promissory note in the principal amount of \$35 million to Quality King. All of the subordinated promissory notes issued to the Nussdorf Trusts and Quality King are subordinated to the Senior Credit Facility and, pursuant to amendments as of May 26, 2009, no payments of principal or interest may be made before the maturity of the Senior Credit Facility on August 11, 2011. The maturity date of the subordinated promissory notes payable to the Nussdorf Trusts is February 8, 2012 and that of the note payable to Quality King is June 30, 2012. The Nussdorf Trusts notes bear interest at a rate equal to 2% over the rate in effect from time to time on the revolving loans under the Senior Credit Facility, and the Quality King note bears interest at a rate equal to 1% over the rate in effect from time to time on the revolving loans under the Senior Credit Facility. Quality King and the Nussdorf Trusts have acknowledged that the Company's nonpayment, because of the subordination provisions, of amounts otherwise due under these notes will not constitute a default under the notes.

Table of Contents

On December 9, 2004, E Com issued a Subordinated Convertible Note (the Convertible Note) to Glenn and Stephen Nussdorf in exchange for a \$5 million subordinated secured demand loan made in March 2004. The Convertible Note was originally secured by E Com s assets, but, in connection with the August 11, 2008 financing transactions, Glenn and Stephen Nussdorf released and terminated their security interest. The Convertible Note was originally payable in January 2007; however it was modified in January 2006 to extend the due date to January 2009. The Convertible Note is subordinate to all bank related indebtedness and, pursuant to a May 26, 2009 amendment, no payments of principal or interest may be made before the maturity of the Senior Credit Facility on August 11, 2011. As a result, the Convertible Note is currently in default, resulting in an increase of 2% in the nominal interest rate, which is the prime rate plus 1%. The Convertible Note allows Glenn and Stephen Nussdorf to convert any or all of the principal and accrued interest due on the Convertible Note into shares of the Company s common stock. The conversion price was originally \$11.25, which equaled the closing market price of E Com s common stock on December 9, 2004, and was reduced to \$7.00 by the May 26, 2009 amendment.

Accrued interest payable due at October 31, 2009 and January 31, 2009 on the Nussdorf Trust Notes, the Quality King Note and the Convertible Note was approximately \$9.1 million and \$3.0 million, respectively.

Net cash provided by operating activities during the thirty-nine weeks ended October 31, 2009 was approximately \$53.0 million compared with approximately \$80.9 million used in operating activities during the thirty-nine weeks ended November 1, 2008. The substantial decrease in inventory is due to a planned reduction in inventory purchases during the thirty-nine weeks ended October 31, 2009. The increase in accounts payable-non affiliates and accounts payable-affiliates is due to the seasonality of both the wholesale and retail businesses.

Our purchases from related parties (E Com before the Merger and Parlux Fragrances, Inc. and Quality King throughout the periods discussed) are generally payable in 90 days; however due to the seasonality of our business these terms are generally extended. Related party accounts have historically been brought closer to terms at the end of the holiday season. During the rest of the year, the Company has relied upon these extended terms to provide a portion of its liquidity.

Net cash used in investing activities was approximately \$5.7 million in the thirty-nine weeks ended October 31, 2009 compared to \$7.7 million in the thirty-nine weeks ended November 1, 2008. The current period s investing activities primarily represented spending for renovation of existing stores and new stores that either opened or were under construction during the thirty-nine weeks ended October 31, 2009. During the thirty-nine weeks ended October 31, 2009, Perfumania opened 19 new stores, relocated two existing stores and closed three stores. In addition, during the thirty-nine weeks ended October 31, 2009, we purchased three existing retail stores from an unrelated party for \$1.5 million. Due to the current and anticipated economic environment in 2009, we do not plan to open any new Perfumania stores for the remainder of fiscal 2009 and plan to close approximately one store.

Net cash used in financing activities during the thirty-nine weeks ended October 31, 2009 was approximately \$50.0 million, primarily from net repayments under our credit facility, compared with approximately \$84.9 million provided by financing activities for the thirty-nine weeks ended November 1, 2008.

Based on our current projections, we believe that our existing resources, as well as results of operations, will provide adequate capital to fund our foreseeable requirements over both the short and long term.

Table of Contents

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our consolidated financial statements have been prepared in accordance with US GAAP. Preparation of these statements requires management to make judgments and estimates that affect the reported amounts of assets, liabilities, revenues and expenses. On an on-going basis, management evaluates its estimates, including those related to bad debts, inventories, asset impairments, sales returns and allowances, and other assets and liabilities which are subjective and based on estimates. As such, some accounting policies have a significant impact on amounts reported in these financial statements. The judgments and estimates made can significantly affect results. Materially different amounts might be reported under different conditions or by using different assumptions. We consider an accounting policy to be critical if it is both important to the portrayal of our financial condition and results of operations, and requires significant judgment and estimates by management in its application. We have identified certain critical accounting policies that affect the significant estimates and judgments used in the preparation of its financial statements. There have been no significant changes to our critical accounting policies and estimates as discussed in our Annual Report on Form 10-K for the year ended January 31, 2009.

FORWARD LOOKING STATEMENTS

Some of the statements in this quarterly report, including those that contain the words anticipate, believe, plan, estimate, expect, should, and other similar expressions, are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements of those of our industry to be materially different from any future results, performance or achievements expressed or implied by those forward-looking statements. Among the factors that could cause actual results, performance or achievement to differ materially from those described or implied in the forward-looking statements are our ability to integrate and achieve synergies between the Perfumania and Model Reorg businesses, our ability to service our obligations, our ability to comply with the covenants in our Senior Credit Facility, general economic conditions including a decrease in discretionary spending by consumers, competition, the ability to raise additional capital to finance our expansion and other factors included in our filings with the SEC, including the Risk Factors included in our 2008 Annual Report on Form 10-K. Those Risk Factors contained in our 2008 Annual Report on Form 10-K are incorporated herein by this reference to them. Copies of our SEC filings are available from the SEC or may be obtained upon request from us.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Not applicable.

ITEM 4. CONTROLS AND PROCEDURES

Management's Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures, as defined in SEC Rule 13a-15(e), which our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated as of the end of the fiscal quarter covered by this report. Those controls and procedures are designed to ensure, among other things, that information we are required to disclose in the reports that we file with the SEC is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

Based on our management's evaluation of our disclosure controls and procedures as of October 31, 2009, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures are effective.

Table of Contents

Changes in Internal Control over Financial Reporting

We have substantially completed the integration of the Model Reorg business operations, systems and processes. There were no changes in our internal control over financial reporting during the quarter ended October 31, 2009 that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

None.

ITEM 1A. RISK FACTORS

Not applicable.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND PROCEEDS THEREOF

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITYHOLDERS

None.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS

The exhibits listed in the following Exhibit Index are filed herewith.

- 3.1 Amended and Restated Articles of Incorporation, as amended through August 8, 2008 (Incorporated by reference to Exhibit 3.1 to the Company's Form 10-K filed July 2, 2009).
- 3.2 Bylaws (Incorporated by reference to Exhibit 3.2 to the Company's Registration Statement on Form S-1 (No 33-46833)).
- 31.1 Certification by Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification by Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Edgar Filing: Perfumania Holdings, Inc. - Form 10-Q

- 32.1 Certification by Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification by Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

Table of Contents

PERFUMANIA HOLDINGS, INC.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

PERFUMANIA HOLDINGS, INC.
(Registrant)

Date: December 15, 2009

By: /s/ Michael W. Katz
Michael W. Katz
President and Chief Executive Officer
(Principal Executive Officer)

By: /s/ Donna Dellomo
Donna Dellomo
Chief Financial Officer
(Principal Financial and Accounting Officer)