

KOHLS Corp  
Form 10-Q  
December 02, 2011  
[Table of Contents](#)

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended October 29, 2011

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-11084

# KOHL S CORPORATION

(Exact name of registrant as specified in its charter)

# Edgar Filing: KOHLS Corp - Form 10-Q

**Wisconsin**  
(State or other jurisdiction of incorporation

**39-1630919**  
(I.R.S. Employer Identification No.)

or organization)

**N56 W17000 Ridgewood Drive,**

**Menomonee Falls, Wisconsin**  
(Address of principal executive offices)

**53051**  
(Zip Code)

**Registrant's telephone number, including area code (262) 703-7000**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☒

Accelerated filer ☐

Non-accelerated filer ☐ (Do not check if a smaller reporting company)

Smaller reporting company ☐

Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: November 26, 2011  
Common Stock, Par Value \$0.01 per Share, 253,430,813 shares outstanding.

---

**Table of Contents**

**KOHL S CORPORATION**

**INDEX**

**PART I FINANCIAL INFORMATION**

Item 1	<u>Financial Statements:</u>	
	<u>Condensed Consolidated Balance Sheets</u>	3
	<u>Condensed Consolidated Statements of Income</u>	4
	<u>Condensed Consolidated Statement of Changes in Shareholders' Equity</u>	5
	<u>Condensed Consolidated Statements of Cash Flows</u>	6
	<u>Notes to Condensed Consolidated Financial Statements</u>	7
Item 2	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	16
Item 3	<u>Quantitative and Qualitative Disclosures about Market Risk</u>	25
Item 4	<u>Controls and Procedures</u>	25

**PART II OTHER INFORMATION**

Item 1A	<u>Risk Factors</u>	26
Item 2	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	27
Item 6	<u>Exhibits</u>	28
	<u>Signatures</u>	29

**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**

**KOHL S CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In Millions)

	Oct. 29, 2011 (Unaudited)	Jan. 29, 2011 (Audited)	Oct. 30, 2010 (Unaudited) (Restated)
<b><u>Assets</u></b>			
Current assets:			
Cash and cash equivalents	\$ 760	\$ 2,277	\$ 2,441
Merchandise inventories	4,130	3,036	4,030
Income taxes receivable	105		25
Deferred income taxes	91	77	92
Other	257	252	215
Total current assets	5,343	5,642	6,803
Property and equipment, net	8,918	8,692	8,698
Long-term investments	158	277	275
Other assets	263	238	229
Total assets	\$ 14,682	\$ 14,849	\$ 16,005
<b><u>Liabilities and Shareholders' Equity</u></b>			
Current liabilities:			
Accounts payable	\$ 2,080	\$ 1,138	\$ 2,125
Accrued liabilities	1,025	1,030	930
Income taxes payable		127	
Current portion of long-term debt		400	400
Current portion of capital lease and financing obligations	95	86	87
Total current liabilities	3,200	2,781	3,542
Long-term debt	2,141	1,494	1,494
Capital lease and financing obligations	2,003	2,018	2,005
Deferred income taxes	408	256	216
Other long-term liabilities	459	450	435
Shareholders' equity:			
Common stock	4	4	4
Paid-in capital	2,313	2,225	2,185
Treasury stock, at cost	(5,597)	(3,643)	(2,642)
Accumulated other comprehensive loss	(52)	(37)	(40)
Retained earnings	9,803	9,301	8,806
Total shareholders' equity	6,471	7,850	8,313

## Edgar Filing: KOHLS Corp - Form 10-Q

Total liabilities and shareholders' equity	\$ 14,682	\$ 14,849	\$ 16,005
--	-----------	-----------	-----------

See accompanying Notes to Condensed Consolidated Financial Statements

**Table of Contents****KOHL S CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF INCOME****(Unaudited)****(In Millions, Except per Share Data)**

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>Oct. 29, 2011</b>	<b>Oct. 30, 2010 (Restated)</b>	<b>Oct. 29, 2011</b>	<b>Oct. 30, 2010 (Restated)</b>
Net sales	<b>\$ 4,376</b>	<b>\$ 4,218</b>	<b>\$ 12,786</b>	<b>\$ 12,353</b>
Cost of merchandise sold (exclusive of depreciation shown separately below)	<b>2,688</b>	<b>2,596</b>	<b>7,784</b>	<b>7,543</b>
Gross margin	<b>1,688</b>	<b>1,622</b>	<b>5,002</b>	<b>4,810</b>
Operating expenses:				
Selling, general, and administrative	<b>1,071</b>	<b>1,059</b>	<b>3,066</b>	<b>3,016</b>
Depreciation and amortization	<b>202</b>	<b>207</b>	<b>583</b>	<b>563</b>
Operating income	<b>415</b>	<b>356</b>	<b>1,353</b>	<b>1,231</b>
Interest expense, net	<b>75</b>	<b>79</b>	<b>223</b>	<b>233</b>
Income before income taxes	<b>340</b>	<b>277</b>	<b>1,130</b>	<b>998</b>
Provision for income taxes	<b>129</b>	<b>101</b>	<b>419</b>	<b>372</b>
Net income	<b>\$ 211</b>	<b>\$ 176</b>	<b>\$ 711</b>	<b>\$ 626</b>
Net income per share:				
Basic:				
Basic	<b>\$ 0.80</b>	<b>\$ 0.57</b>	<b>\$ 2.58</b>	<b>\$ 2.04</b>
Average number of shares	<b>264</b>	<b>307</b>	<b>276</b>	<b>307</b>
Diluted:				
Diluted	<b>\$ 0.80</b>	<b>\$ 0.57</b>	<b>\$ 2.56</b>	<b>\$ 2.03</b>
Average number of shares	<b>265</b>	<b>308</b>	<b>278</b>	<b>308</b>

See accompanying Notes to Condensed Consolidated Financial Statements

Table of Contents

**KOHL S CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENT**  
**OF CHANGES IN SHAREHOLDERS' EQUITY**  
**(Unaudited)**  
**(In Millions)**

							Accumulated Other	Retained Earnings	Total
	Common Stock Shares	Amount	Paid-In Capital	Treasury Stock Shares	Amount	Comprehensive Loss			
Balance at January 29, 2011	355	\$ 4	\$ 2,225	(64)	\$ (3,643)	\$ (37)		\$ 9,301	\$ 7,850
Net income								711	711
Other comprehensive loss:									
Unrealized gain(loss) on:									
Investments, net of tax of \$9						15			15
Interest rate derivative, net of tax of \$18						(30)			(30)
Total comprehensive income									696
Stock options and awards	2		94						94
Net income tax impact from exercise of stock options			(6)						(6)
Dividends paid (\$0.75 per share)					2			(209)	(207)
Treasury stock purchases				(39)	(1,956)				(1,956)
<b>Balance at October 29, 2011</b>	<b>357</b>	<b>\$ 4</b>	<b>\$ 2,313</b>	<b>(103)</b>	<b>\$ (5,597)</b>	<b>\$ (52)</b>		<b>\$ 9,803</b>	<b>\$ 6,471</b>

See accompanying Notes to Condensed Consolidated Financial Statements

**Table of Contents****KOHL S CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)****(In Millions)**

	<b>Nine Months Ended</b>	
	<b>Oct. 29, 2011</b>	<b>Oct. 30, 2010 (Restated)</b>
<b>Operating activities</b>		
Net income	\$ 711	\$ 626
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	583	563
Share-based compensation	43	47
Excess tax benefits from share-based compensation	2	3
Deferred income taxes	146	(14)
Other non-cash revenues and expenses	19	26
Changes in operating assets and liabilities:		
Merchandise inventories	(1,091)	(1,107)
Other current and long-term assets	(1)	1
Accounts payable	942	937
Accrued and other long-term liabilities	(16)	(76)
Income taxes	(238)	(212)
<b>Net cash provided by operating activities</b>	<b>1,100</b>	<b>794</b>
<b>Investing activities</b>		
Acquisition of property and equipment	(755)	(673)
Sales of investments in auction rate securities	143	40
Other	(20)	4
<b>Net cash used in investing activities</b>	<b>(632)</b>	<b>(629)</b>
<b>Financing activities</b>		
Treasury stock purchases	(1,956)	(4)
Dividends paid	(207)	
Proceeds from issuance of debt	646	
Deferred financing costs	(8)	
Interest rate hedge payment	(48)	
Long-term debt payments	(400)	
Proceeds from financing obligations	12	28
Capital lease and financing obligation payments	(69)	(64)
Proceeds from stock option exercises	47	52
Excess tax benefits from share-based compensation	(2)	(3)
<b>Net cash (used in) provided by financing activities</b>	<b>(1,985)</b>	<b>9</b>
<b>Net (decrease) increase in cash and cash equivalents</b>	<b>(1,517)</b>	<b>174</b>



# Edgar Filing: KOHLS Corp - Form 10-Q

Cash and cash equivalents at beginning of period	2,277	2,267
Cash and cash equivalents at end of period	\$ 760	\$ 2,441
<b>Supplemental information:</b>		
Interest paid, net of capitalized interest	\$ 205	\$ 215
Income taxes paid	512	599
<b>Non-Cash Investing and Financing Activities</b>		
Property and equipment acquired through capital lease and financing obligations	57	75
See accompanying Notes to Condensed Consolidated Financial Statements		

**Table of Contents**

**KOHL S CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**1. Basis of Presentation**

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for fiscal year end financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. For further information, refer to the financial statements and related footnotes included in our Form 10-K/A for the fiscal year ended January 29, 2011 (Commission File No. 1-11084) as filed with the Securities and Exchange Commission on September 13, 2011.

Due to the seasonality of our business, results for any quarter are not necessarily indicative of the results that may be achieved for a full fiscal year. In addition, quarterly results of operations depend significantly upon the timing and amount of sales and costs associated with the opening of new stores.

We operate as a single business unit.

Certain reclassifications have been made to the prior period financial statements to conform to the 2011 presentation.

**2. Restatement**

On September 13, 2011, we filed an amended Annual Report on Form 10-K/A for the fiscal year ended January 29, 2011 to correct various errors in our accounting for leases. We are also restating herein our previously issued consolidated financial statements for the three and nine month periods ended October 30, 2010 to correct these errors.

The most significant of the corrections resulted from improper application of the sale-leaseback provisions of ASC 840, Leases. We are often involved extensively in the construction of leased stores. In many cases, we are responsible for construction cost over runs and/or we construct non-standard tenant improvements (e.g. roof or HVAC systems). As a result of this involvement, we are deemed the owner for accounting purposes during the construction period, so are required to capitalize the construction costs on our Balance Sheet. Upon completion of the project, we must perform a sale-leaseback analysis pursuant to ASC 840 to determine if we can remove the assets from our Balance Sheet. In many of our leases, we are reimbursed a portion of the construction costs via adjusted rental and/or cash payments and/or have terms which fix the rental payments for a significant percentage of the leased asset's economic life. These items are generally considered continuing involvement which preclude us from derecognizing the constructed assets from our Balance Sheet when construction is complete.

Additionally, certain store and equipment leases were improperly recorded as operating leases, rather than capital leases.

**Table of Contents**

To correct the accounting errors, we have recorded additional property and the related capital lease and financing obligations on our Balance Sheets. In our Statements of Income, lease payments related to these properties are now recognized as depreciation and interest expense, rather than rent expense (which we record in Selling, General and Administrative Expense). The corrections impact the classification of cash flows from operations, financing activities and investing activities, but have no impact on the net increase or decrease in cash and cash equivalents reported in our Statements of Cash Flows. As part of the restatement, we also reversed a \$31 million cumulative lease accounting correction to net income which was recorded in the quarterly period ended October 30, 2010 (as disclosed in our quarterly report on Form 10-Q which was filed on December 9, 2010) and recorded the adjustment in the proper accounting period.

The following tables present the corrections that were made to our financial statements for the period ended October 30, 2010.

	Previously Reported (1)	October 30, 2010 Adjust- ments (In Millions)	Restated
<b><u>Assets</u></b>			
Current assets:			
Cash and cash equivalents	\$ 2,441		\$ 2,441
Merchandise inventories	4,030		4,030
Income taxes receivable	25		25
Deferred income taxes	92		92
Other	218	(3)	215
Total current assets	6,806	(3)	6,803
Property and equipment, net	7,274	1,424	8,698
Long-term investments	275		275
Other assets	379	(150)	229
Total assets	\$ 14,734	\$ 1,271	\$ 16,005
<b><u>Liabilities and Shareholders' Equity</u></b>			
Current liabilities:			
Accounts payable	\$ 2,125		\$ 2,125
Accrued liabilities	927	3	930
Current portion of long-term debt	400		400
Current portion of capital lease and financing obligations	17	70	87
Total current liabilities	3,469	73	3,542
Long-term debt	1,494		1,494
Capital lease and financing obligations	187	1,818	2,005
Deferred income taxes	379	(163)	216
Other long-term liabilities	638	(203)	435
Shareholders' equity	8,567	(254)	8,313
Total liabilities and shareholders' equity	\$ 14,734	\$ 1,271	\$ 16,005

(1) Includes certain reclassifications to conform to the current period presentation.

**Table of Contents**

	Three Months Ended October 30, 2010		
	Previously Reported	Adjust- ments	Restated
	(In Millions, Except per Share Data)		
Sales	\$ 4,218		\$ 4,218
Cost of merchandise sold	2,596		2,596
Gross margin	1,622		1,622
Operating expenses:			
Selling, general, & administrative	1,138	(79)	1,059
Depreciation and amortization	190	17	207
Operating income	294	62	356
Interest expense, net	38	41	79
Income before income taxes	256	21	277
Provision for income taxes	93	8	101
Net income	\$ 163	\$ 13	\$ 176
Net income per share:			
Basic	\$ 0.53	\$ 0.04	\$ 0.57
Diluted	0.53	0.04	0.57

	Nine Months Ended October 30, 2010		
	Previously Reported	Adjust- ments	Restated
	(In Millions, Except per Share Data)		
Sales	\$ 12,353		\$ 12,353
Cost of merchandise sold	7,543		7,543
Gross margin	4,810		4,810
Operating expenses:			
Selling, general, & administrative	3,221	(205)	3,016
Depreciation and amortization	495	68	563
Operating income	1,094	137	1,231
Interest expense, net	100	133	233
Income before income taxes	994	4	998
Provision for income taxes	372		372
Net income	\$ 622	\$ 4	\$ 626
Net income per share:			
Basic	\$ 2.03	\$ 0.01	\$ 2.04
Diluted	2.02	0.01	2.03

**Table of Contents**

	Nine Months Ended October 30, 2010		
	Previously Reported	Adjust- ments (In Millions)	Restated
<b>Operating activities</b>			
Net income	\$ 622	\$ 4	\$ 626
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	495	68	563
Share-based compensation	47		47
Excess tax benefits from share-based compensation	3		3
Deferred income taxes	(14)		(14)
Other non-cash revenues and expenses	50	(24)	26
Changes in operating assets and liabilities:			
Merchandise inventories	(1,107)		(1,107)
Other current and long-term assets	1		1
Accounts payable	937		937
Accrued and other long-term liabilities	(89)	13	(76)
Income taxes	(212)		(212)
Net cash provided by operating activities	733	61	794
<b>Investing activities</b>			
Acquisition of property and equipment	(636)	(37)	(673)
Sales of investments in auction rate securities	40		40
Other	4		4
Net cash used in investing activities	(592)	(37)	(629)
<b>Financing activities</b>			
Treasury stock purchases	(4)		(4)
Proceeds from financing obligations		28	28
Capital lease and financing obligation payments	(12)	(52)	(64)
Proceeds from stock option exercises	52		52
Excess tax benefits from share-based compensation	(3)		(3)
Net cash (used in) provided by financing activities	33	(24)	9
Net increase in cash and cash equivalents	174		174
Cash and cash equivalents at beginning of period	2,267		2,267
Cash and cash equivalents at end of period	\$ 2,441		\$ 2,441

**Table of Contents****3. Long-term Debt**

Long-term debt consists of the following non-callable and unsecured senior debt:

<b>Maturing</b>	<b>Weighted Average Effective Rate</b>	<b>Oct. 29, 2011</b>	<b>Jan. 29, 2011</b>	<b>Oct. 30, 2010</b>
(Dollars in Millions)				
2017	<b>6.31 %</b>	<b>\$ 650</b>	<b>\$ 650</b>	<b>\$ 650</b>
2021	<b>4.81 %</b>	<b>650</b>		
2029	<b>7.36 %</b>	<b>200</b>	200	200
2033	<b>6.05 %</b>	<b>300</b>	300	300
2037	<b>6.89 %</b>	<b>350</b>	350	350
March 2011			300	300
October 2011			100	100
Total senior debt	<b>6.01 %</b>	<b>2,150</b>	1,900	1,900
Unamortized debt discount		<b>(9)</b>	(6)	(6)
Less current portion			(400)	(400)
Long-term debt		<b>\$ 2,141</b>	<b>\$ 1,494</b>	<b>\$ 1,494</b>

We repaid long-term debt of \$300 million in March 2011 and \$100 million in October 2011. In October 2011, we issued \$650 million of 4.00% notes with semi-annual interest payments beginning May 2012. Including the impact of interest rate hedges and debt issuance expenses, the effective interest rate of these notes is 4.81%. The notes mature on November 1, 2021. In anticipation of this debt issuance, we entered into interest rate hedges in December 2010 and May 2011 to hedge our exposure to the risk of increases in interest rates on \$400 million of debt. In conjunction with the debt issuance, we paid \$48 million, the fair market value of the hedges, to settle the hedges. The unrealized loss on the hedges will be recognized as interest expense at a rate of \$5 million per year.

**4. Fair Value Measurements**

ASC No. 820, Fair Value Measurements and Disclosures, requires fair value measurements be classified and disclosed in one of the following three categories:

Level 1: Financial instruments with unadjusted, quoted prices listed on active market exchanges.

Level 2: Financial instruments lacking unadjusted, quoted prices from active market exchanges, including over-the-counter traded financial instruments. The prices for the financial instruments are determined using prices for recently traded financial instruments with similar underlying terms as well as directly or indirectly observable inputs, such as interest rates and yield curves that are observable at commonly quoted intervals.

Level 3: Financial instruments that are not actively traded on a market exchange. This category includes situations where there is little, if any, market activity for the financial instrument. The prices are determined using significant unobservable inputs or valuation techniques.

**Table of Contents**

Our cash and cash equivalents and long-term debt are financial instruments classified as a Level 1 pricing category. The carrying value of our cash and cash equivalents approximates fair value because maturities are three months or less. As of October 29, 2011, our long-term debt had a carrying value of \$2.1 billion and a fair value of \$2.5 billion.

As of October 29, 2011, the par value of our long-term investments was \$195 million and the estimated fair value was \$158 million. Our long-term investments consist primarily of investments in auction rate securities (ARS), which are long-term debt instruments with interest rates which originally reset through periodic short-term auctions.

We intend to hold these ARS until maturity or until we can liquidate them at or near par value. Based on our other sources of liquidity, we do not believe we will be required to sell them before recovery of par value. Therefore, impairment charges are considered temporary and have been included in Accumulated Other Comprehensive Loss within our Consolidated Balance Sheets. In certain cases, holding the investments until recovery may mean until maturity, which range from 2015 to 2041. The weighted-average maturity date is 2033.

The fair value of our ARS is based on third-party pricing models and is classified as a Level 3 pricing category. We utilized a discounted cash flow model to estimate the current fair market value for each of the securities we owned as there was no recent activity in the secondary markets in these types of securities. This model used unique inputs for each security including discount rate, interest rate currently being paid and maturity. The discount rate was calculated using the closest match available for other insured asset backed securities. A market failure scenario was employed as recent successful auctions of these securities were very limited.

The following table presents a rollforward of our long-term investments, all of which are measured at fair value on a recurring basis using unobservable inputs (Level 3):

	Oct. 30, 2011	Oct. 29, 2010
	(In Millions)	
Balance at beginning of year	\$ 277	\$ 321
Sales	(143)	(40)
Unrealized gains (losses)	24	(6)
Balance at end of quarter	\$ 158	\$ 275

**5. Share-Based Compensation**

We currently grant share-based compensation, including options to purchase shares of our common stock and nonvested stock to employees and outside directors, pursuant to the Kohl's Corporation 2010 Long-Term Compensation Plan. Annual grants of stock options and nonvested stock are generally made to eligible employees in the first quarter of the fiscal year. Grants to newly-hired and promoted employees and other discretionary grants are made periodically throughout the remainder of the year. Grants of stock options and nonvested stock are generally made to eligible outside directors upon their initial election to the Board of Directors and annually upon each such director's re-election.

**Table of Contents**

The Black-Scholes option valuation model was used to estimate the fair value of each option award during the first nine months of the respective fiscal year based on the following assumptions:

	2011	2010
Volatility	33.0%	33.5%
Risk-free interest rate	2.1%	2.3%
Expected life in years	5.5	5.5
Dividend yield	1.8%	0%
Weighted-average fair value at grant date	\$ 14.60	\$ 19.14

The following table summarizes our stock option activity for the first nine months of 2011 and 2010:

	2011 Shares	2011 Weighted Average Exercise Price (Shares in Thousands)	2010 Shares	2010 Weighted Average Exercise Price
Balance at beginning of year	17,869	\$ 53.17	19,848	\$ 52.10
Granted	1,008	52.61	613	54.65
Exercised	(1,098)	43.20	(1,364)	38.15
Forfeited/expired	(854)	62.27	(661)	56.51
Balance at end of quarter	16,925	\$ 53.32	18,436	\$ 53.06

The following table summarizes our nonvested stock activity for the first nine months of 2011 and 2010:

	2011 Shares	2011 Weighted Average Grant Date Fair Value (Shares in Thousands)	2010 Shares	2010 Weighted Average Grant Date Fair Value
Balance at beginning of year	1,116	\$ 49.30	883	\$ 45.44
Granted (1)	1,175	52.35	483	55.30
Vested	(283)	49.61	(215)	47.81
Forfeited	(37)	51.35	(45)	47.62
Balance at end of quarter	1,971	\$ 51.04	1,106	\$ 49.19

(1) Includes 578 thousand shares granted in March and May 2011 which include both performance and service vesting conditions. Total share-based compensation expense was \$14 million for the three months ended October 29, 2011, \$16 million for the three months ended October 30, 2010, \$43 million for the nine months ended October 29, 2011 and \$47 million for the nine months ended October 30, 2010.



**Table of Contents**

At October 29, 2011, we had approximately \$150 million of unrecognized share-based compensation expense (before forfeitures and capitalization), which is expected to be recognized over a weighted-average period of 3.3 years.

**6. Contingencies**

We are involved in various legal matters arising in the normal course of business. In the opinion of management, the outcome of such proceedings and litigation will not have a material adverse impact on our consolidated financial statements.

**7. Net Income Per Share**

The calculations of the numerator and denominator for basic and diluted net income per share are summarized as follows:

	Three Months Ended		Nine Months Ended	
	Oct. 29, 2011	Oct. 30, 2010 (Restated)	Oct. 29, 2011	Oct. 30, 2010 (Restated)
(In Millions)				
Numerator Net income	\$ 211	\$ 176	\$ 711	\$ 626
Denominator Weighted average shares:				
Basic	264	307	276	307
Impact of dilutive employee stock options	1	1	2	1
Diluted	265	308	278	308
Antidilutive Shares	12	13	10	12

**8. Recent Accounting Pronouncements***Disclosures about Fair Value Measurements*

In May 2011, the Financial Accounting Standards Board ( FASB ) issued an accounting standards update which amends the definition of fair value measurement principles and disclosure requirements to eliminate differences between U.S. GAAP and International Financial Reporting Standards. The update requires new quantitative and qualitative disclosures about the sensitivity of recurring Level 3 measurement disclosures, as well as transfers between Level 1 and Level 2 of the fair value hierarchy. The update will be effective for us in the first quarter of Fiscal 2012. It will primarily impact our disclosures, and is not expected to have a material impact on our results of operations, cash flows or financial position.

*Presentation of Comprehensive Income*

In June 2011, the FASB issued an accounting standards update which will increase the prominence of other comprehensive income ( OCI ) in our financial statements. The new guidance removes the presentation options in existing guidance and requires entities to report components of comprehensive income in either a continuous statement of comprehensive income or two separate but consecutive statements. Under the two-statement approach, the first statement would include components of net income, which is consistent with the income statement format used today, and the second statement would include components of OCI. The

**Table of Contents**

update does not change the items that must be reported in OCI and its amendments are effective for fiscal years, and interim periods within those years. Early adoption is permitted, but we do not expect to provide the new disclosures until required to do so in the first quarter of Fiscal 2012. The guidance must be applied retrospectively for all periods presented in the financial statements. As this update only relates to financial statement presentation, it will have no effect on our results of operations, cash flows or financial position.

---

**Table of Contents**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

For purposes of the following discussion, all references to the quarter are for the three month (13-week) fiscal periods ended October 29, 2011 and October 30, 2010 and all references to year to date are for the nine month (39-week) fiscal periods ended October 29, 2011 and October 30, 2010.

The following discussion should be read in conjunction with our Condensed Consolidated Financial Statements and the related notes included elsewhere in this report, as well as the financial and other information included in our 2010 Annual Report on Form 10-K, as amended and restated on September 13, 2011 (our 2010 Form 10-K/A). The following discussion contains forward-looking statements that reflect our plans, estimates and beliefs. Our actual results could materially differ from those discussed in these forward-looking statements. Factors that could cause or contribute to those differences include, but are not limited to, those discussed elsewhere in this report and in our 2010 Form 10-K/A (particularly in Risk Factors).

**Executive Summary**

We believe that consumers will remain focused on value during the Holiday shopping season. We intend to continue to be flexible in our sales and inventory planning and in our expense management in order to react to changes in consumer demand. Additionally, overall merchandise costs in all apparel categories are approximately 10% to 15% higher for Fall 2011 than Fall 2010 due to inflation in the cost of raw materials, labor and fuel. We believe that we've been successful in navigating through these increases. The impact of apparel cost increases resulted in a 9.5% increase in average unit retail, a 4.3% decrease in units per transaction and a 5.2% increase in average transaction value.

For the quarter, diluted earnings per share increased 40% over the third quarter of 2010 to \$0.80 and net income increased 20% to \$211 million. Year to date, net income increased 14% to \$711 million, or \$2.56 per diluted share, compared to net income of \$626 million and diluted earnings per share of \$2.03 last year.

Total sales increased 3.8% for the quarter and 3.5% year to date. Comparable store sales increased 2.1% for the quarter and 1.7% year to date. Year to date, E-Commerce sales increased 36% to \$555 million.

We launched the Jennifer Lopez and Marc Anthony lines in September 2011. The brands launched in all stores and on-line concurrently and across multiple departments. The launches were the largest in our company history both in breadth of content and sales dollars.

Gross margin as a percent of net sales increased 10 basis points in the quarter and 19 basis points year to date. Strong inventory management, as well as successful private and exclusive brand strategies, contributed to the margin strength.

## Table of Contents

As of October 29, 2011, we operated 1,127 stores in 49 states, compared to 1,089 stores as of October 30, 2010. Of the 40 new stores that we opened in 2011, approximately 75 percent were small stores with 64,000 or less square feet of retail space. We expect to open approximately 30 new stores in 2012. Selling square footage totaled 82 million square feet at October 29, 2011 and 80 million square feet at October 30, 2010. We also remodeled 100 stores in 2011.

We have installed electronic signs in approximately 250 stores. We expect to have installed electronic signs in all stores by the 2012 holiday season.

On April 1, 2011, we commenced a seven-year private label credit card program agreement with Capital One, National Association (Capital One). Pursuant to this agreement, Capital One offers private label credit cards to new and existing customers of Kohl's. We handle all customer service functions, including processing billings, collecting on accounts, responding to customer inquiries, and maintaining data systems. We are also responsible for all advertising and marketing related to our credit card customers. Kohl's and Capital One share in the net risk-adjusted revenue of the portfolio as defined by the sum of finance charges, late fees and other revenue less write-offs of uncollectible accounts. Unlike the previous program agreement, we also share the costs of funding the outstanding receivables, so our profitability may be impacted by changes in interest rates.

## Results of Operations

### Net Sales

Net sales increased 3.8% from \$4.2 billion in the third quarter of 2010 to \$4.4 billion in the third quarter of 2011. Year to date, net sales increased 3.5% from \$12.4 billion for the first nine months of 2010 to \$12.8 billion for the first nine months of 2011.

On a comparable store basis, sales increased 2.1% for the quarter and 1.7% year to date. We define comparable store sales as sales from stores (including relocated and remodeled stores) open throughout the full current and prior fiscal periods and from E-Commerce.

The sales increases were due to the following:

	Quarter		Year to Date	
	(Dollars in millions)			
Comparable stores:				
Stores	\$ 42	1.1%	\$ 65	0.6%
E-Commerce	44	28.4	148	36.4
Total	86	2.1	213	1.7
New stores	72		220	
Net sales	\$ 158	3.8%	\$ 433	3.5%

**Table of Contents**

Drivers of the changes in comparable store sales were as follows:

	<b>Quarter</b>	<b>Year to Date</b>
Selling price per unit	9.5%	6.2%
Units per transaction	(4.3)	(3.9)
Average transaction value	5.2	2.3
Number of transactions	(3.1)	(0.6)
Comparable store sales	2.1%	1.7%

The increase in selling price per unit reflects higher sales prices as we passed higher apparel costs to our customer and reduced clearance inventory sales. Units per transaction decreased as our customers purchased fewer items as a result of the higher prices. Increases in the number of E-Commerce transactions were more than offset by lower transactions in our stores.

From a line of business perspective, Children's reported the highest comparable store sales for the quarter on strength in both boys and girls. Men's also outperformed the company average and was led by dress shirts and basics. Home, Accessories and Women's were generally consistent with the company average. Notable strong performers were small electrics in Home; watches and fashion jewelry in Accessories; and active and updated sportswear in Women's. Footwear was the only line of business to report a decline in comparable store sales for the quarter as high double-digit increases in women's shoes were more than offset by declines in athletic shoes.

Year to date, Home was the strongest line of business. Accessories, Men's, Children's and Women's all reported comparable store sales slightly higher than the company average. Footwear was the only line of business to report a decrease in comparable store sales.

From a regional perspective, the Southeast reported the strongest comparable store sales for the quarter. The Midwest and Southcentral regions were consistent with the company average. The Northeast and Mid-Atlantic regions slightly underperformed the company average, but were positive. The West was the only region to report a decline in comparable store sales.

Year to date, the Southeast and Northeast regions reported the strongest comparable store sales with low single-digit increases. The Midwest, Southcentral and Mid-Atlantic regions reported increases in comparable store sales, but were below the company average. The West region reported slightly lower comparable store sales.

From a brand perspective, we launched the Jennifer Lopez and Marc Anthony lines in September. The brands launched in all stores and on-line concurrently and across multiple departments. The launches were the largest in our company history both in breadth of content and sales dollars.

Private and exclusive brand sales penetration increased 270 basis points to approximately 51 percent of total sales for the third quarter. In our private brand portfolio, Apt. 9, So and Urban Pipeline all reported double-digit sales increases as did FILA, Food Network, Lauren Conrad, MUDD and Simply Vera Vera Wang in our exclusive brand portfolio.

**Table of Contents**

E-Commerce sales increased 28% for the quarter to almost \$200 million and 36% to \$555 million year to date. The sales growth is primarily the result of an increase in the number of transactions. We expect our E-Commerce business to generate \$1 billion of sales in Fiscal 2011.

**Gross Margin**

	\$0000.00	\$0000.00	\$0000.00	\$0000.00
	2011	2010	Increase	
			\$	%
(Dollars in Millions)				
Quarter	\$ 1,688	\$ 1,622	\$ 66	4%
Year to date	5,002	4,810	192	4
<b>Gross margin as a percent of sales</b>				
Quarter	38.6%	38.5%		
Year to date	39.1	38.9		

Gross margin includes the total cost of products sold, including product development costs, net of vendor payments other than reimbursement of specific, incremental and identifiable costs; inventory shrink; markdowns; freight expenses associated with moving merchandise from our vendors to our distribution centers; shipping and handling expenses of E-Commerce sales; and terms cash discount. Our gross margin may not be comparable with that of other retailers because we include distribution center costs in selling, general and administrative expenses while other retailers may include these expenses in cost of merchandise sold.

Gross margin as a percent of net sales increased 10 basis points to 38.6% for the third quarter of 2011 and 19 basis points to 39.1% year to date. Inventory management, increased penetration of private and exclusive brands, and our ongoing markdown and size optimization initiatives contributed to the increase in gross margin as a percent of net sales. These increases were partially offset by our E-Commerce business which currently has a lower gross margin than our stores due to the mix of products sold on-line and free or reduced cost shipping promotions.

**Operating Expenses**

	\$000.00	\$000.00	\$000.00	\$000.00
	2011	2010	Increase	
		(Restated)	\$	%
(Dollars in Millions)				
<b>SG&amp;A</b>				
Quarter	\$ 1,071	\$ 1,059	\$ 12	1%
Year to date	3,066	3,016	50	2
<b>S,G&amp;A as a percent of net sales</b>				
Quarter	24.5%	25.1%		
Year to date	24.0	24.4		

Selling, general and administrative expenses ( SG&A ) include compensation and benefit costs (including stores, headquarters, buying and merchandising and distribution centers); rent expense and other occupancy and operating costs of our retail, distribution and corporate facilities; freight expenses associated with moving merchandise from our distribution centers to our retail stores and among distribution and retail facilities; advertising expenses, offset by vendor payments for reimbursement of specific, incremental and identifiable costs; net revenues

**Table of Contents**

from our Kohl's credit card operations; and other administrative costs. SG&A also includes the costs incurred prior to new store openings, such as advertising, hiring and training costs for new employees, processing and transporting initial merchandise, and rent expense. We do not include depreciation and amortization in SG&A. The classification of these expenses varies across the retail industry.

SG&A was generally consistent with the prior-year quarter. SG&A as a percentage of net sales decreased, or leveraged, 66 basis points in the quarter and 44 basis points year to date. Our credit card operations reported significantly higher revenues as a result of higher finance charges due to receivable growth, higher late fees due to regulatory changes in 2010, and lower receivable write-offs due to improved delinquency rates. A more favorable revenue sharing percentage under the current Capital One agreement also contributed to the increase. Our store organization also leveraged in both periods as a result of strong payroll and operating expense management. Advertising expenses increased more than sales due to planned incremental spending to drive customer traffic and support the Jennifer Lopez and Marc Anthony brand launches.

	\$0000.00	\$0000.00	\$0000.00	\$0000.00
			Increase (Decrease)	
	2011	2010	\$	%
(Dollars in Millions)		(Restated)		
<b>Depreciation &amp; amortization</b>				
Quarter	\$ 202	\$ 207	\$ (5)	(2)%
Year to date	583	563	20	4

New stores and remodels resulted in higher depreciation and amortization expenses in both 2011 periods. Offsetting these increases were one-time reductions related to the lease accounting corrections made in the third quarter of 2010.

**Operating Income**

	\$000.00	\$000.00	\$000.00	\$000.00
			Increase	
	2011	2010	\$	%
(Dollars in Millions)		(Restated)		
Quarter	\$ 415	\$ 356	\$ 59	16%
Year to date	1,353	1,231	122	10
<b>Operating income as a percent of sales</b>				
Quarter	9.5%	8.4%		
Year to date	10.6	10.0		

As a result of the above factors, operating income as a percent of net sales increased over 100 basis points to 9.5% of net sales for the three months ended October 29, 2011, compared to 8.4% of net sales for the three months ended October 30, 2010. For the year-to-date period, operating income as a percent of net sales increased approximately 60 basis points to 10.6% of net sales for 2011 compared to 10.0% of net sales for 2010.

**Table of Contents****Interest Expense, Net**

	\$0000.0	\$0000.0	\$0000.0	\$0000.0
	2011	2010	Decrease	
(Dollars in Millions)		(Restated)	\$	%
Quarter	\$ 75	\$ 79	\$ (4)	(5)%
Year to date	223	233	(10)	(5)

The decrease in net interest expense is primarily attributable to the \$300 million of debt repaid in March 2011.

**Provision for Income Taxes**

	\$000.0	\$000.0	\$000.0	\$000.0
	2011	2010	Increase	
(Dollars in Millions)		(Restated)	\$	%
Quarter	\$ 129	\$ 101	\$ 28	27%
Year to date	419	372	47	12
Effective tax rate:				
Quarter	37.8%	36.5%		
Year to date	37.1%	37.3%		

The increase in the effective tax rate for the quarter was due to lower trust and municipal income in 2011 and favorable resolution of state tax audits which lowered the 2010 effective tax rate.

**Seasonality & Inflation**

Our business, like that of most retailers, is subject to seasonal influences, with the major portion of sales and income typically realized during the second half of each fiscal year, which includes the back-to-school and holiday seasons. Approximately 15% of annual sales typically occur during the back-to-school season and 30% during the holiday season. Because of the seasonality of our business, results for any quarter are not necessarily indicative of the results that may be achieved for a full fiscal year. In addition, quarterly results of operations are impacted by the timing and amount of sales and costs associated with the opening of new stores.

Although we expect that our operations will be influenced by general economic conditions affecting consumers, including rising food, fuel and energy prices, we do not believe that inflation has had a material effect on our results of operations. However, there can be no assurance that our business will not be affected by such factors in the future.

We are, however, experiencing increases in our merchandise costs due to higher raw material, labor and fuel costs. We experienced low to mid single-digit cost increases throughout the first six months of 2011 and 10% to 15% increases in the second half of 2010. We currently expect more modest increases in the first half of 2012. In our private and exclusive brands, where we have more control over the production and manufacture of the merchandise, we have been able to mitigate inflationary pressures through measures such as committing earlier for fabric and certain other raw materials and shifting production to lower cost markets. Our third-party brand vendors are also facing the same inflationary pressures. We will continue to work with these vendors, as possible, to minimize the impact of inflation on our merchandise costs and our selling prices.



**Table of Contents****Financial Condition and Liquidity**

Our primary ongoing cash requirements are for capital expenditures in connection with our expansion and remodeling programs and seasonal and new store inventory purchases. Share repurchases and dividend payments to shareholders are currently another significant usage of cash. Our primary source of funds for our business activities are cash flow from operations, short-term trade credit and our lines of credit. We believe that our available cash and cash equivalents and sources of funds are sufficient to meet our cash requirements.

	2011	2010	Increase (Decrease) in Cash	
(Dollars in Millions)		(Restated)	\$	%
<b>Net cash provided by (used in):</b>				
Operating activities	\$ 1,100	\$ 794	\$ 306	39%
Investing activities	(632)	(629)	(3)	(0)
Financing activities	(1,985)	9	(1,994)	(100+)

*Operating Activities.* Operating activities generated \$1.1 billion of cash in 2011, \$306 million more than the \$794 million generated in 2010.

Merchandise inventories per store decreased 1% from \$3.70 million at October 30, 2010 to \$3.66 million at October 29, 2011. Total inventory units per store as of October 29, 2011 are 8% lower than October 30, 2010. Clearance units per store increased slightly, but account for less than 3.5% of total units.

Accounts payable as a percent of inventory was 50.4% at October 29, 2011, compared to 52.7% at October 30, 2010. The decrease is primarily due to vendor payment initiatives and lower inventory turn.

*Investing Activities.* Investing activities used cash of approximately \$630 million in both 2011 and 2010. Proceeds from sales of auction rate securities increased \$103 million as changes in the interest rate environment have motivated issuers to call the investments. This increase was substantially offset by increases in capital spending for new stores, remodels, our third E-Commerce fulfillment center, and a call center in Texas.

*Financing Activities.* Financing activities used cash of \$2.0 billion in 2011 and generated cash of \$9 million in 2010.

Year to date, we have repurchased 38 million shares of our common stock for approximately \$2.0 billion. The shares were purchased as part of our \$3.5 billion share repurchase program. Pursuant to this program, we may repurchase shares from time to time in open market transactions, accelerated stock repurchase programs, tender offers, privately negotiated transactions or by other means. Subject to market conditions, we expect to repurchase approximately \$300 million of our stock in the fourth quarter of 2011 and to complete the program by the end of Fiscal 2013.

## Table of Contents

We repaid long-term debt of \$300 million in March 2011 and \$100 million in October 2011. In October 2011, we issued \$650 million of 4.00% notes with semi-annual interest payments beginning May 2012. The notes mature on November 1, 2021. In conjunction with the debt issuance, we paid \$48 million to settle interest-rate hedges which were entered into in December 2010 and May 2011 in anticipation of the October debt issuance.

We have various facilities upon which we may draw funds, including a 5-year, \$1 billion senior unsecured revolving credit facility which was signed in June 2011. The co-leads of this facility, Bank of America, U.S. Bank, and Wells Fargo Bank, have each committed \$110 million. The remaining 13 lenders have each committed between \$30 and \$85 million. The \$1 billion facility replaced a \$900 million facility which was scheduled to expire in October 2011. We also have a demand note with availability of \$30 million. There were no draws on these facilities during 2011 or 2010.

Year to date, we paid cash dividends of \$207 million as detailed in the following table:

	First Quarter	Second Quarter	Third Quarter
<b>Declaration date</b>	February 23, 2011	May 11, 2011	August 11, 2011
<b>Record date</b>	March 9, 2011	June 8, 2011	September 7, 2011
<b>Payment date</b>	March 30, 2011	June 29, 2011	September 28, 2011
<b>Amount</b>	\$0.25 per common share	\$0.25 per common share	\$0.25 per common share

On November 9, 2011, our Board of Directors approved a quarterly dividend of \$0.25 per share which will be paid on December 28, 2011 to shareholders of record as of December 7, 2011.

*Key Financial Ratios.* Key financial ratios that provide certain measures of our liquidity are as follows:

	Oct. 29, 2011	January 29, 2011 (Restated)	Oct. 30, 2010
Working capital (In Millions)	\$ 2,143	\$ 2,861	\$ 3,261
Current ratio	1.67:1	2.03:1	1.92:1
Debt/capitalization	39.6%	33.7%	32.4%

The decrease in working capital and the current ratio as of October 29, 2011 compared to October 30, 2010 was due to lower cash and cash equivalents, primarily driven by \$3 billion of share repurchases in 2011 and the fourth quarter of 2010. The increase in the debt/capitalization ratio is primarily due to share repurchases in 2011.

## Table of Contents

*Debt Covenant Compliance.* As of October 29, 2011, we were in compliance with all debt covenants and expect to remain in compliance during fiscal 2011.

	(Dollars in Millions)
Total Debt	\$ 4,248
Permitted Exclusions	(9)
Subtotal	4,239
Rent x 8	2,074
Included Indebtedness (A)	\$ 6,313
Net Worth	\$ 6,471
Investments (accounted for under equity method)	
Subtotal	6,471
Included Indebtedness	6,313
Capitalization (B)	\$ 12,784
Leverage Ratio (A/B)	0.49
Maximum permitted Leverage Ratio	0.70

*Free Cash Flow.* We generated free cash flow of \$288 million in 2011 compared to \$85 million in 2010. The increase in free cash flow is primarily due to cash provided by operations and, more specifically, deferred tax liabilities due to depreciation deductions. Free cash flow is a non-GAAP financial measure which we define as net cash provided by operating activities and proceeds from financing obligations (which generally represent landlord reimbursements of construction costs) less capital expenditures and capital lease and financing obligation payments. Free cash flow should be evaluated in addition to, and not considered a substitute for, other financial measures such as net income and cash flow provided by operations. We believe that free cash flow represents our ability to generate additional cash flow from our business operations.

The following table reconciles net cash provided by operating activities, a GAAP measure, to free cash flow, a non-GAAP measure.

(In Millions)	2011	2010 (Restated)
Net cash provided by operating activities	\$ 1,100	\$ 794
Acquisition of property and equipment	(755)	(673)
Capital lease and financing obligation payments	(69)	(64)
Proceeds from financing obligations	12	28
Free cash flow	\$ 288	\$ 85

## Contractual Obligations

There have been no significant changes in the contractual obligations disclosed in our 2010 Form 10-K/A.

## **Table of Contents**

### **Off-Balance Sheet Arrangements**

We have not provided any financial guarantees as of October 29, 2011. We have not created, and are not party to, any special-purpose or off-balance sheet entities for the purpose of raising capital, incurring debt or operating our business. We do not have any arrangements or relationships with entities that are not consolidated into our financial statements that are reasonably likely to materially affect our liquidity or the availability of capital resources.

### **Critical Accounting Policies and Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires us to make estimates and assumptions that affect reported amounts. Management has discussed the development, selection and disclosure of its estimates and assumptions with the Audit Committee of our Board of Directors. There have been no significant changes in the critical accounting policies and estimates discussed in our 2010 Form 10-K/A.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

There have been no significant changes in the market risks described in our 2010 Form 10-K/A.

### **Item 4. Controls and Procedures**

#### *(a) Evaluation of Disclosure Controls and Procedures*

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (the "Evaluation") at a reasonable assurance level as of the last day of the period covered by this Report.

Disclosure controls and procedures are defined by Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934 (the "Exchange Act") as controls and other procedures that are designed to ensure that information required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified by the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosures.

It should be noted that the design of any system of controls is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving our stated goals under all potential future conditions, regardless of how remote.

Based upon the Evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were not effective at the reasonable assurance level because of a material weakness in our controls over the accounting for leases. The principal factor that contributed to this material weakness was the misinterpretation of

## **Table of Contents**

complex standards related to leases where we, as the lessee, are involved in asset construction pursuant to ASC 840, Leases. This material weakness resulted in a number of errors in our accounting for leases and contributed to our restatement of previously issued financial statements as more fully described in Note 2 to the Consolidated Financial Statements. In management's opinion, the remedial actions described below relating to the material weakness in our internal control over financial reporting will also address the ineffectiveness of our disclosure controls and procedures.

### ***(b) Planned Remediation Efforts to Address Material Weakness***

To remediate the material weakness described above, we have implemented or plan to implement remedial measures including a review of all of our leases to correct instances where we were not complying with generally accepted accounting principles. In addition, we are developing updated procedures to reflect the technical guidance for lease accounting and will institute additional management review to confirm the proper implementation of accounting standards going forward. However, the material weakness will not be considered remediated until the applicable remedial controls operate for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively.

We expect that the remediation of the material weakness related to controls over the accounting for leases will be completed prior to the fiscal year end January 28, 2012. However, we cannot make any assurances that we will successfully remediate this material weakness within the anticipated timeframe and thus reduce to remote the likelihood that material misstatements concerning lease accounting will not be prevented or detected in a timely manner.

### ***(c) Changes in Internal Control Over Financial Reporting***

Except as otherwise discussed above, there were no changes in our internal control over financial reporting that have materially affected or are reasonably likely to materially affect such controls, including any corrective actions with regard to significant deficiencies and material weaknesses.

## **PART II. OTHER INFORMATION**

### **Item 1A. Risk Factors**

There have been no significant changes in our risk factors from those described in our 2010 Form 10-K/A.

### ***Forward-looking Statements***

This report contains statements that may constitute forward-looking statements within the meaning of the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. Those statements relate to developments, results, conditions or other events we expect or anticipate will occur in the future. Words such as believes, anticipates, plans, expects and similar expressions are intended to identify forward-looking statements. Without limiting the foregoing, these statements may relate to future outlook, revenues, earnings, store openings, planned capital expenditures, market conditions, new strategies and the competitive environment. Forward-looking statements are

## Table of Contents

based on our management's then current views and assumptions and, as a result, are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected. Any such forward-looking statements are qualified by the important risk factors, described in Item 1A of our 2010 Form 10-K/A, that could cause actual results to differ materially from those predicted by the forward-looking statements. Forward-looking statements relate to the date initially made, and we undertake no obligation to update them. An investment in our common stock or other securities carries certain risks. Investors should carefully consider the risks as stated in our 2010 Form 10-K/A and other risks which may be disclosed from time to time in our filings with the SEC before investing in our securities.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

We did not sell any securities during the quarter ended October 29, 2011, which were not registered under the Securities Act.

In February 2011, our Board of Directors increased the remaining share repurchase authorization under our existing share repurchase program by \$2.6 billion, from \$900 million to \$3.5 billion. Pursuant to this program, we may repurchase shares from time to time in open market transactions, accelerated stock repurchase programs, tender offers, privately negotiated transactions or by other means. Subject to market conditions, we expect to complete the program by the end of Fiscal 2013.

The following table contains information for shares repurchased and shares acquired from employees in lieu of amounts required to satisfy minimum tax withholding requirements upon the vesting of the employees' restricted stock during the three fiscal months ended October 29, 2011:

Period	Total Number of Shares Purchased During Period	Average Price Paid Per Share	Total Number of Shares Purchased as Part of a Publicly Announced Program	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program (In millions)
July 31 - August 27, 2011	25,462	\$ 54.37	25,372	\$ 2,300
August 28 - October 1, 2011	7,844,228	47.02	7,844,000	1,931
October 2 - October 29, 2011	7,538,908	50.64	7,532,099	1,550
Total	15,408,598	\$ 48.80	15,401,471	\$ 1,550

---

**Table of Contents**

**Item 6. Exhibits**

3.1	Amended and Restated Bylaws of Kohl's Corporation (the Company) incorporated by reference to Exhibit 3.1 of the Company's Current Report on Form 8-K dated October 3, 2011.
4.1	Fifth Supplemental Indenture dated October 17, 2011, between the Company and the Bank of New York Mellon Trust Company, N.A., formerly known as the Bank of New York Trust Company, N.A., as successor to the Bank of New York, as Trustee, incorporated by reference to Exhibit 4.1 of the Company's Current Report on Form 8-K dated October 12, 2011.
4.2	Form of \$500,000,000 4.000% Notes due 2021, incorporated by reference to Exhibit 4.2 of the Company's Current Report on Form 8-K dated October 12, 2011.
4.3	Form of \$150,000,000 4.000% Notes due 2021, incorporated by reference to Exhibit 4.3 of the Company's Current Report on Form 8-K dated October 12, 2011.
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of Periodic Report by Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of Periodic Report by Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema
101.CAL	XBRL Taxonomy Extension Calculation Linkbase
101.DEF	XBRL Taxonomy Extension Definition Linkbase
101.LAB	XBRL Taxonomy Extension Label Linkbase
101.PRE	XBRL Taxonomy Extension Presentation Linkbase

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Kohl's Corporation

(Registrant)

Date: December 1, 2011

/s/ Wesley S. McDonald

Wesley S. McDonald

Senior Executive Vice President and Chief Financial Officer

(Principal Financial and Chief Accounting Officer)