

COMPX INTERNATIONAL INC  
Form 10-K  
March 05, 2012  
Table of Contents

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-K**

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES

EXCHANGE ACT OF 1934 - For the fiscal year ended December 31, 2011

Commission file number 1-13905

**COMPX INTERNATIONAL INC.**

(Exact name of Registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**57-0981653**  
(IRS Employer  
Identification No.)

**5430 LBJ Freeway, Suite 1700,**

**Three Lincoln Centre, Dallas, Texas**  
(Address of principal executive offices)

**75240-2697**  
(Zip Code)

Registrant's telephone number, including area code

**(972) 448-1400**

**Securities registered pursuant to Section 12(b) of the Act:**

**Name of each exchange**

**Title of each class**  
Class A common stock

**on which registered**  
NYSE Amex

(\$01 par value per share)

**Securities registered pursuant to Section 12(g) of the Act: None.**

Indicate by check mark:

If the Registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

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If the Registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registration was required to submit and post such file). Yes  No

If disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. Yes  No

Whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer (as defined in Rule 12b-2 of the Act). Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Whether the Registrant is a shell Company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The aggregate market value of the 1.2 million shares of voting stock held by nonaffiliates of CompX International Inc. as of June 30, 2011 (the last business day of the Registrant's most recently completed second fiscal quarter) approximated \$16.4 million.

As of February 27, 2012, 2,386,107 shares of Class A common stock were outstanding.

### **Documents incorporated by reference**

The information required by Part III is incorporated by reference from the Registrant's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A not later than 120 days after the end of the fiscal year covered by this report.

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**Table of Contents**

**PART I**

**ITEM 1. BUSINESS**

**General**

CompX International Inc. (NYSE Amex: CIX), incorporated in Delaware in 1993, is a leading manufacturer of security products, precision ball bearing slides and ergonomic computer support systems used in the office furniture, transportation, postal, tool storage, appliance and a variety of other industries. We are also a leading manufacturer of stainless steel exhaust systems, gauges, and throttle controls for the performance marine industry. Our products are principally designed for use in medium to high-end product applications, where design, quality and durability are valued by our customers.

At December 31, 2011, (i) NL Industries, Inc. (NYSE: NL) owned 87% of our outstanding common stock; (ii) Valhi, Inc. (NYSE: VHI) holds approximately 83% of NL's outstanding common stock; and (iii) subsidiaries of Contran Corporation hold approximately 95% of Valhi's outstanding common stock. Substantially all of Contran's outstanding voting stock is held by trusts established for the benefit of certain children and grandchildren of Harold C. Simmons, (for which Mr. Simmons is sole trustee) or is held directly by Mr. Simmons or other persons or entities related to Mr. Simmons. Consequently, Mr. Simmons may be deemed to control each of these companies and us.

Our corporate offices are located at Three Lincoln Centre, 5430 LBJ Freeway, Suite 1700, Dallas, Texas 75240. Our telephone number is (972) 448-1400. We maintain a website at [www.compx.com](http://www.compx.com).

Unless otherwise indicated, references in this report to we, us, or our refer to CompX International Inc. and its subsidiaries taken as a whole.

**Forward-Looking Statements**

This Annual Report on Form 10-K contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. Statements in this Annual Report that are not historical facts are forward-looking in nature and represent management's beliefs and assumptions based on currently available information. In some cases, you can identify forward-looking statements by the use of words such as believes, intends, may, should, could, anticipates, expects or comparable terminology, or by discussions of trends. Although we believe that the expectations reflected in such forward-looking statements are reasonable, we do not know if these expectations will be correct. Such statements by their nature involve substantial risks and uncertainties that could significantly impact expected results. Actual future results could differ materially from those predicted. The factors that could cause actual future results to differ materially from those described herein are the risks and uncertainties discussed in this Annual Report and those described from time to time in our other filings with the U.S. Securities and Exchange Commission (the SEC) and include, but are not limited to, the following:

Future demand for our products,

Changes in our raw material and other operating costs (such as steel and energy costs) and our ability to pass those costs on to our customers or offset them with reductions in other operating costs,

Demand for office furniture,

Price and product competition from low-cost manufacturing sources (such as China),

The impact of pricing and production decisions,

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Customer and competitor strategies including substitute products,

Uncertainties associated with the development of new product features,

- 1 -

## **Table of Contents**

Fluctuations in the value of the U.S. dollar relative to other currencies (such as the Canadian dollar and New Taiwan dollar),

Future litigation,

Potential difficulties in integrating completed or future acquisitions,

Decisions to sell operating assets other than in the ordinary course of business,

Environmental matters (such as those requiring emission and discharge standards for existing and new facilities),

Our ability to comply with covenants contained in our revolving bank credit facility,

The ultimate outcome of income tax audits, tax settlement initiatives or other tax matters,

The impact of current or future government regulations (including employee healthcare benefit related regulations),

Potential difficulties in upgrading or implementing new manufacturing and accounting software systems,

General global economic and political conditions (such as changes in the level of gross domestic product in various regions of the world),

Operating interruptions (including, but not limited to labor disputes, hazardous chemical leaks, natural disasters, fires, explosions, unscheduled or unplanned downtime and transportation interruptions); and

Possible disruption of our business or increases in the cost of doing business resulting from terrorist activities or global conflicts.

Should one or more of these risks materialize or if the consequences worsen, or if the underlying assumptions prove incorrect, actual results could differ materially from those currently forecasted or expected. We disclaim any intention or obligation to update or revise any forward-looking statement whether as a result of changes in information, future events or otherwise.

## **Industry Overview**

We manufacture engineered components that are sold to a variety of industries including office furniture, recreational transportation (including boats), mailboxes, toolboxes, home appliances, banking equipment, vending equipment and computer related equipment. While a significant portion of our sales are to the office furniture market (32% in 2011 and 33% in each of 2010 and 2009), we continuously seek to diversify into new markets and identify new applications and features for our products, which we believe provide a greater potential for higher rates of earnings growth as well as diversification of risk. See also Item 6 Selected Financial Data and Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations.

## **Business Segments**

We currently have three operating business segments Security Products, Furniture Components and Marine Components. For additional information regarding our segments, see Part II Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and Note 2 to our Consolidated Financial Statements.



## Table of Contents

### *Manufacturing, Operations, and Products*

*Security Products.* Our Security Products segment, with one manufacturing facility in South Carolina and one in Illinois shared with Marine Components, manufactures mechanical and electronic cabinet locks and other locking mechanisms used in a variety of applications including ignition systems, mailboxes, file cabinets, desk drawers, tool storage cabinets, vending and gaming machines, high security medical cabinetry, electrical circuit panels, storage compartments and gas station security. We believe we are a North American market leader in the manufacture and sale of cabinet locks and other locking mechanisms. These products include:

disc tumbler locks which provide moderate security and generally represent the lowest cost lock to produce;

pin tumbler locking mechanisms which are more costly to produce and are used in applications requiring higher levels of security, including *KeSet*<sup>®</sup> and *System 64* (which each allow the user to change the keying on a single lock 64 times without removing the lock from its enclosure) and *TuBar*<sup>®</sup>; and

our innovative eLock and StealthLock electronic locks which provide stand alone or networked security and audit trail capability for drug storage and other valuables through the use of a proximity card, magnetic stripe or keypad credentials.

A substantial portion of our Security Products sales consist of products with specialized adaptations to an individual customer's specifications, some of which are listed above. We also have a standardized product line suitable for many customers, which is offered through a North American distribution network to lock distributors and smaller original equipment manufacturers (OEMs) via our *STOCK LOCKS* distribution program.

*Furniture Components.* Our Furniture Components segment, with facilities in Canada and Taiwan, manufactures a complete line of precision ball bearing slides and computer keyboard, monitor and CPU support systems for use in applications such as file cabinets, desks, computer server racks, wall mounted computer applications, home appliances, tool storage cabinets, imaging equipment, automated teller machines and other applications. These products are manufactured to customer specifications and include:

our patented *Integrated Slide Lock* which allows a file cabinet manufacturer to reduce the possibility of multiple drawers being opened at the same time;

our patented adjustable *Ball Lock* which reduces the risk of heavily-filled drawers, such as mechanic toolboxes, from opening while in movement;

our *Self-Closing Slide*, which is designed to assist in closing a drawer and is used in applications such as bottom mount freezers;

articulating computer keyboard support arms (designed to attach to desks in the workplace and home office environments to alleviate possible user strains and stress and maximize usable workspace), along with our patented *LeverLock* keyboard arm, which is designed to make ergonomic adjustments to the keyboard arm easier;

CPU storage devices which minimize adverse effects of dust and moisture on desktop computers;

flat panel computer monitor support systems designed to support one to eight screens which can be adjusted for tilt, swing and rotation to enable achievement of the correct ergonomic position; and

keyboard, monitor and CPU wall mounts that retract against a wall for use in healthcare environments such as hospital rooms where healthcare professionals need access to technology that can be recessed against a wall when not in use.

*Marine Components.* Our Marine Components segment, with a facility in Wisconsin and a facility shared with Security Products in Illinois, manufactures and distributes stainless steel exhaust components, gauges, throttle controls, hardware



**Table of Contents**

and accessories primarily for performance and ski/wakeboard boats. Our specialty Marine Component products are high precision components designed to operate within tight tolerances in the highly demanding marine environment. These products include:

original equipment and aftermarket stainless steel exhaust headers, exhaust pipes, mufflers and other exhaust components;

high performance gauges such as GPS speedometers and tachometers;

controls, throttles, steering wheels and other billet aluminum accessories; and

dash panels, LED lighting, rigging and other accessories.

Our business segments operated five manufacturing facilities at December 31, 2011. For additional information, see also Item 2 Properties, including information regarding leased and distribution-only facilities.

Security Products  
Mauldin, SC

Furniture Components  
Kitchener, Ontario

Marine Components  
Neenah, WI

Grayslake, IL  
**Raw Materials**

Taipei, Taiwan

Grayslake, IL

Our primary raw materials are:

coiled steel (used in the Furniture Components segment for the manufacture of precision ball bearing slides and ergonomic computer support systems);

zinc and brass (used in the Security Products segment for the manufacture of locking mechanisms);

stainless steel (used primarily in the Marine Components segment for the manufacture of exhaust headers and pipes and other components); and

plastic resins (used primarily in the Furniture Components segment for injection molded plastics employed in the manufacturing of ergonomic computer support systems).

These raw materials are purchased from several suppliers, are readily available from numerous sources and accounted for approximately 18% of our total cost of sales for 2011.

We occasionally enter into short-term supply arrangements for our commodity related raw materials to mitigate the impact of future increases in raw material prices that are affected by commodity markets. These arrangements generally provide for stated unit prices based upon specified purchase volumes, which helps us stabilize our commodity related raw material costs to a certain extent. Commodity related raw materials purchased outside of these arrangements are sometimes subject to unanticipated and sudden price increases. We generally seek to mitigate the impact of fluctuations in these raw material costs on our margins through improvements in production efficiencies or other operating cost reductions. In the event we are unable to offset raw material cost increases with other cost reductions, it may be difficult to recover those cost increases through increased product selling prices or raw material surcharges due to the competitive nature of the markets served by our

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products. Consequently, overall operating margins can be affected by commodity related raw material cost pressures. Commodity market prices are cyclical, reflecting overall economic trends, specific developments in consuming industries and speculative investor activities.

### *Patents and Trademarks*

We hold a number of patents relating to our component products, certain of which are believed to be important to us and our continuing business activity. Patents generally have a term of 20 years, and our patents have remaining terms ranging from less than one year to 11 years at December 31, 2011. Our major trademarks and brand names include:

- 4 -

**Table of Contents**

|   |  |  |
|---|--|--|
| Security Products<br><i>CompX<sup>®</sup> Security Products</i><br><i>National Cabinet Lock</i> | Furniture Components<br><i>CompX<sup>®</sup> Precision Slides</i><br><i>CompX<sup>®</sup> Waterloo</i> | Marine Components<br><i>Custom Marine<sup>®</sup></i><br><i>Livorsi<sup>®</sup> Marine</i> |
| <i>Fort Lock</i>  | <i>CompX ErgonomX<sup>®</sup></i>  | <i>Livorsi II<sup>®</sup> Marine</i>   |
| <i>Fort<sup>®</sup></i>   | <i>Dyanslide</i>   | <i>CMI Industrial Mufflers</i>   |
| <i>Timberline<sup>®</sup></i>   | <i>Waterloo Furniture Components Limited</i>   | <i>Custom Marine Stainless Exhaust</i>   |
| <i>Chicago Lock</i>   | <i>WFC</i>   | <i>The #1 Choice in Performance Boating<sup>®</sup></i>                                    |
| <i>STOCK LOCKS</i>  |  | <i>Mega Rim<sup>®</sup></i>  |
| <i>KeSet<sup>®</sup></i>  |  | <i>Race Rim<sup>®</sup></i>  |
| <i>TuBar</i>  |  | <i>CompX Marine<sup>®</sup></i>  |
| <i>StealthLock<sup>®</sup></i>  |  |  |
| <i>ACE<sup>®</sup></i>  |  |  |
| <i>ACE<sup>®</sup> II</i>   |  |  |
| <i>CompX eLock<sup>®</sup></i>  |  |  |
| <i>Lockview<sup>®</sup> Software</i>  |  |  |
| <i>System 64<sup>®</sup></i>  |  |  |
| <b><i>Sales, Marketing and Distribution.</i></b>  |  |  |

A majority of our component sales are direct to large OEM customers through our factory-based sales and marketing professionals supported by engineers working in concert with field salespeople and independent manufacturers' representatives. We select manufacturers' representatives based on special skills in certain markets or relationships with current or potential customers.

A significant portion of our Security Products sales are made through distributors. We have a significant North American market share of cabinet lock security product sales as a result of the locksmith distribution channel. We support our locksmith distributor sales with a line of standardized products used by the largest segments of the marketplace. These products are packaged and merchandised for easy availability and handling by distributors and end users.

A significant portion of our Furniture Component ergonomic product sales are made through value-added resellers and distributors. Value-added resellers generally provide services to end-customers in addition to those of a distributor, such as installation services or packaging our products with other products. We support our ergonomic value-added resellers by providing them with products that may be customized or packaged to meet their needs. We support our ergonomic distributor sales with a line of standardized products used by the largest segments of the marketplace. These products are packaged and merchandised for easy availability and handling by distributors and end users.

In 2011, our ten largest customers accounted for approximately 37% of our total sales; however, no one customer accounted for more than 10% of our sales. Of the 37% of total sales, 15% related to three Security Products customers, 9% related to four Furniture Components customers and 13% related to three customers in both of our Security Products and Furniture Components segments. Overall, our customer base is diverse and the loss of any single customer would not in itself have a material adverse effect on our operations.

**Table of Contents****Competition**

The markets in which we participate are highly competitive. We compete primarily on the basis of product design, including ergonomic and aesthetic factors, product quality and durability, price, on-time delivery, service and technical support. We focus our efforts on the middle and high-end segments of the market, where product design, quality, durability and service are valued by the customer. Our Security Products and Furniture Components segments compete against a number of domestic and foreign manufacturers. Our Marine Components segment competes with small domestic manufacturers and is minimally affected by foreign competitors.

**International Operations**

We have substantial operations and assets located outside the United States, principally Furniture Component operations in Canada and Taiwan. The majority of our 2011 non-U.S. sales are to customers located in Canada. These operations are subject to, among other things, currency exchange rate fluctuations. Our results of operations have in the past been both favorably and unfavorably affected by fluctuations in currency exchange rates. Political and economic uncertainties in certain of the countries in which we operate may expose us to risk of loss. We do not believe that there is currently any likelihood of material loss through political or economic instability, seizure, nationalization or a similar event. We cannot predict, however, whether events of this type in the future could have a material adverse effect on our operations. See Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations, Item 7A Quantitative and Qualitative Disclosures About Market Risk and Note 1 to the Consolidated Financial Statements.

**Regulatory and Environmental Matters**

Our operations are subject to federal, state, local and foreign laws and regulations relating to the use, storage, handling, generation, transportation, treatment, emission, discharge, disposal, remediation of and exposure to hazardous and non-hazardous substances, materials and wastes ( Environmental Laws ). Our operations also are subject to federal, state, local and foreign laws and regulations relating to worker health and safety. We believe we are in substantial compliance with all such laws and regulations. To date, the costs of maintaining compliance with such laws and regulations have not significantly impacted our results. We currently do not anticipate any significant costs or expenses relating to such matters; however, it is possible future laws and regulations may require us to incur significant additional expenditures.

**Employees**

As of December 31, 2011, we employed the following number of people:

|                       |     |
|-----------------------|-----|
| United States         | 457 |
| Canada <sup>(1)</sup> | 254 |
| Taiwan                | 83  |
| Total                 | 794 |

- (1) Approximately 74% of our Canadian employees are represented by a labor union covered by a collective bargaining agreement. A new collective bargaining agreement, providing for wage increases from 1% to 2%, was ratified in January 2012 and expires January 2015.

We believe our labor relations are good at all of our facilities.

**Available Information**

Our fiscal year end is always the Sunday closest to December 31, and our

## **Table of Contents**

operations are reported on a 52 or 53-week fiscal year. We furnish our stockholders with annual reports containing audited financial statements. In addition, we file annual, quarterly and current reports; proxy and information statements; and other information with the SEC. We also make our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all related amendments, available free of charge through our website at [www.compx.com](http://www.compx.com) as soon as reasonably practical after they have been filed with the SEC. We also provide to anyone, without charge, copies of the documents upon written request. Requests should be directed to the attention of the Corporate Secretary at our address on the cover page of this Form 10-K.

Additional information, including our Audit Committee Charter, our Code of Business Conduct and Ethics and our Corporate Governance Guidelines, can also be found on our website. Information contained on our website is not a part of this Annual Report.

The general public may read and copy any materials we file with the SEC at the SEC's Public Reference Room at 100 F. Street, NE, Washington, DC 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. We are an electronic filer. The SEC maintains an Internet website at [www.sec.gov](http://www.sec.gov) that contains reports, proxy and information statements and other information regarding issuers, such as us, that file electronically with the SEC.

### **ITEM 1A. RISK FACTORS**

Listed below are certain risk factors associated with us and our businesses. In addition to the potential effect of these risk factors discussed below, any risk factor which could result in reduced earnings or operating losses, or reduced liquidity, could in turn adversely affect our ability to service our liabilities or pay dividends on our common stock or adversely affect the quoted market prices for our securities.

#### **Many of the markets in which we operate are mature and highly competitive resulting in pricing pressure and the need to continuously reduce costs.**

Many of the markets we serve are highly competitive, with a number of competitors offering similar products. We focus our efforts on the middle and high-end segment of the market where we feel that we can compete due to the importance of product design, quality and durability to the customer. However, our ability to effectively compete is impacted by a number of factors. The occurrence of any of these factors could result in reduced earnings or operating losses.

Competitors may be able to drive down prices for our products beyond our ability to adjust costs because their costs are lower than ours, especially products sourced from Asia.

Competitors' financial, technological and other resources may be greater than our resources, which may enable them to more effectively withstand changes in market conditions.

Competitors may be able to respond more quickly than we can to new or emerging technologies and changes in customer requirements.

Consolidation of our competitors or customers in any of the markets in which we compete may result in reduced demand for our products.

New competitors could emerge by modifying their existing production facilities to manufacture products that compete with our products.

We may not be able to sustain a cost structure that enables us to be competitive.

Customers may no longer value our product design, quality or durability over the lower cost products of our competitors.



## **Table of Contents**

**Sales for certain precision slides and ergonomic products are concentrated in the office furniture market, which has periodically experienced significant reductions in demand that could result in reduced earnings or operating losses.**

Sales of our products to the office furniture market accounted for approximately 32% in 2011 and 33% in each of 2010 and 2009 of our total net sales. The future growth, if any, of the office furniture market will be affected by a variety of macroeconomic factors, such as service industry employment levels, corporate cash flows and non-residential commercial construction, as well as industry factors such as corporate reengineering and restructuring, technology demands, ergonomic, health and safety concerns and corporate relocations. There can be no assurance that current or future economic or industry trends will not have a material adverse affect on our business.

**Our failure to enter into new markets would result in the continued significant impact of fluctuations in office furniture market demand on our operating results.**

In an effort to reduce our dependence on the office furniture market for certain products and to increase our participation in other markets, we have been devoting resources to identify new customers and develop new applications for our products in markets outside of the office furniture market, such as home appliances, toolboxes, healthcare and server racks. Additionally, we seek to expand our product offering and enter new markets through acquisitions. Developing new applications for our products or acquiring new products through acquisitions involves substantial risk and uncertainties due to our limited experience with customers and applications in these markets as well as facing competitors who are already established in these markets. We may not be successful in developing new customers or applications for our products or acquiring new product lines focused on markets outside of the office furniture industry. Significant time may be required to develop new applications and complete acquisitions and uncertainty exists as to the extent to which we will face competition in this regard.

**Our development of innovative features for current products is critical to sustaining and growing our sales.**

Historically, our ability to provide value-added custom engineered products that address requirements of technology and space utilization has been a key element of our success. We spend a significant amount of time and effort to refine, improve and adapt our existing products for new customers and applications. Since expenditures for these types of activities are not considered research and development expense under accounting principles generally accepted in the United States of America ( GAAP ), the amount of our research and development expenditures, which is not significant, is not indicative of the overall effort involved in the development of new product features. The introduction of new product features requires the coordination of the design, manufacturing and marketing of the new product features with current and potential customers. The ability to coordinate these activities with current and potential customers may be affected by factors beyond our control. While we will continue to emphasize the introduction of innovative new product features that target customer-specific opportunities, there can be no assurance that any new product features we introduce will achieve the same degree of success that we have achieved with our existing products. Introduction of new product features typically requires us to increase production volume on a timely basis while maintaining product quality. Manufacturers often encounter difficulties in increasing production volumes, including delays, quality control problems and shortages of qualified personnel or raw materials. As we attempt to introduce new product features in the future, there can be no assurance that we will be able to increase production volume without encountering these or other problems, which might negatively impact our financial condition or results of operations.

## **Table of Contents**

### **Recent and future acquisitions could subject us to a number of operational risks.**

A key component of our strategy is to grow and diversify our business through acquisitions. Our ability to successfully execute this component of our strategy entails a number of risks, including:

the identification of suitable growth opportunities;

an inaccurate assessment of acquired liabilities that were undisclosed or not properly disclosed;

the entry into markets in which we may have limited or no experience;

the diversion of management's attention from our core businesses;

the potential loss of key employees or customers of the acquired businesses;

the potential of not identifying that acquired products infringe on the intellectual property rights of others;

difficulties in realizing projected efficiencies, synergies and cost savings; and

an increase in our indebtedness and a limitation in our ability to access additional capital when needed.

### **Higher costs of our commodity related raw materials may decrease our liquidity.**

Certain of the raw materials used in our products are commodities that are subject to significant fluctuations in price in response to world-wide supply and demand as well as speculative investor activity. Coiled steel is the major raw material used in the manufacture of precision ball bearing slides and ergonomic computer support systems. Plastic resins for injection molded plastics are also an integral material for ergonomic computer support systems. Zinc and brass are the principal raw materials used in the manufacture of security products. Stainless steel tubing is the major raw material used in the manufacture of marine exhaust systems. These raw materials are purchased from several suppliers and are generally readily available from numerous sources. We occasionally enter into short-term raw material supply arrangements to mitigate the impact of future increases in commodity raw material costs. Materials purchased outside of these arrangements are sometimes subject to unanticipated and sudden price increases. Should our vendors not be able to meet their contractual obligations or should we be otherwise unable to obtain necessary raw materials, we may incur higher costs for raw materials or may be required to reduce production levels, either of which may decrease our liquidity as we may be unable to offset the higher costs with increases in our selling prices or reductions in other operating costs.

### **Failure to protect our intellectual property rights or claims by others that we infringe their intellectual property rights could substantially harm our business.**

We rely on patent, trademark and trade secret laws in the United States and similar laws in other countries to establish and maintain our intellectual property rights in our technology and designs. Despite these measures, any of our intellectual property rights could be challenged, invalidated, circumvented or misappropriated. Others may independently discover our trade secrets and proprietary information, and in such cases we could not assert any trade secret rights against such parties. Further, there can be no assurance that any of our pending trademark or patent applications will be approved. Costly and time-consuming litigation could be necessary to enforce and determine the scope of our intellectual property rights. In addition, the laws of certain countries do not protect intellectual property rights to the same extent as the laws of the United States. Therefore, in certain jurisdictions, we may be unable to protect our technology and designs adequately against unauthorized third party use, which could adversely affect our competitive position.



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Third parties may claim that we or our customers are infringing upon their intellectual property rights. Even if we believe that such claims are without

**Table of Contents**

merit, they can be time-consuming and costly to defend and distract our management's and technical staff's attention and resources. Claims of intellectual property infringement also might require us to redesign affected technology, enter into costly settlement or license agreements or pay costly damage awards, or face a temporary or permanent injunction prohibiting us from marketing or selling certain of our technology. If we cannot or do not license the infringed technology on reasonable pricing terms or at all, or substitute similar technology from another source, our business could be adversely impacted.

**Global climate change legislation could negatively impact our financial results or limit our ability to operate our businesses.**

We operate production facilities in several countries (the United States, Canada and Taiwan), and we believe all of our worldwide production facilities are in substantial compliance with applicable environmental laws. In many of the countries in which we operate, legislation has been passed, or proposed legislation is being considered, to limit green house gases through various means, including emissions permits and/or energy taxes. To date the climate change legislation in effect in the various countries in which we operate has not had a material adverse effect on our financial results. However, if green house gas legislation were to be enacted in one or more countries, it could negatively impact our future results from operations through increased costs of production, particularly as it relates to our energy requirements. If such increased costs of production were to materialize, we may be unable to pass price increases onto our customers to compensate for increased production costs, which may decrease our liquidity, operating income and results of operations.

**ITEM 1B. UNRESOLVED STAFF COMMENTS**

None.

**Table of Contents****ITEM 2. PROPERTIES**

Our principal executive offices are located in leased space at 5430 LBJ Freeway, Dallas, Texas 75240. The following table sets forth the location, size, business operating segment and general product types produced for each of our operating facilities.

| Facility Name             | Business |                      | Size          | Products Produced/<br>Distributed  |
|---------------------------|----------|----------------------|---------------|------------------------------------|
|                           | Segment  | Location             | (square feet) |                                    |
| <b>Owned Facilities:</b>  |          |                      |               |                                    |
| Waterloo <sup>(1)</sup>   | FC       | Kitchener, Ontario   | 276,000       | Slides/ergonomic products          |
| National <sup>(1)</sup>   | SP       | Mauldin, SC          | 198,000       | Security products                  |
| Grayslake <sup>(1)</sup>  | SP/MC    | Grayslake, IL        | 120,000       | Security products/ marine products |
| Custom <sup>(2)</sup>     | MC       | Neenah, WI           | 95,000        | Marine products                    |
| Dynaslide <sup>(2)</sup>  | FC       | Taipei, Taiwan       | 38,400        | Slides                             |
| <b>Leased Facilities:</b> |          |                      |               |                                    |
| Dynaslide                 | FC       | Taipei, Taiwan       | 38,400        | Slides                             |
| Dynaslide                 | FC       | Taipei, Taiwan       | 36,000        | Slides                             |
| Distribution Center       | SP/FC/MC | Rancho Cucamonga, CA | 11,500        | Security products/ ergonomic       |

products/ marine products

SP Security Products business segment

FC Furniture Components business segment

MC Marine Components business segment

<sup>(1)</sup> ISO-9001 registered facilities

<sup>(2)</sup> ISO-9002 registered facilities

We believe all of our facilities are well maintained and satisfactory for their intended purposes.

**ITEM 3. LEGAL PROCEEDINGS**

We are involved, from time to time, in various environmental, contractual, product liability, patent (or intellectual property) and other claims and disputes incidental to our business. See Note 13 to the Consolidated Financial Statements. We currently believe that the disposition of all claims and disputes, individually or in the aggregate, should not have a material adverse effect on our consolidated financial condition, results of operations or liquidity.

**ITEM 4. MINE SAFETY DISCLOSURES**

Not applicable.

**Table of Contents****PART II****ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS**

**Common Stock and Dividends.** Our Class A common stock is listed and traded on the NYSE Amex LLC (symbol: CIX). As of February 27, 2012, there were approximately 18 holders of record of CompX Class A common stock. The following table sets forth the high and low closing sales prices per share for our Class A common stock for the periods indicated, according to Bloomberg, and dividends paid during each period. On February 27, 2012, the closing price per share of our Class A common stock was \$17.18.

|  | High     | Low      | Dividends<br>paid |
|--|----------|----------|-------------------|
| <i>Year ended December 31, 2010</i>              |          |          |                   |
| First Quarter                                    | \$ 9.30  | \$ 7.19  | \$ .125           |
| Second Quarter                                   | 14.75    | 9.21     | .125              |
| Third Quarter                                    | 13.80    | 9.14     | .125              |
| Fourth Quarter                                   | 12.12    | 9.67     | .125              |
| <i>Year ended December 31, 2011</i>              |          |          |                   |
| First Quarter                                    | \$ 16.25 | \$ 11.50 | \$ .125           |
| Second Quarter                                   | 15.94    | 11.75    | .125              |
| Third Quarter                                    | 14.73    | 12.30    | .125              |
| Fourth Quarter                                   | 16.40    | 12.50    | .125              |
| <i>January 1, 2012 through February 27, 2012</i> | \$ 17.51 | \$ 15.12 | \$                |

We paid regular quarterly dividends of \$.125 per share during 2010 and 2011. In February of 2012, our board of directors declared a first quarter 2012 dividend of \$.125 per share, to be paid on March 20, 2012 to CompX stockholders of record as of March 8, 2012. However, declaration and payment of future dividends and the amount thereof, if any, is discretionary and is dependent upon our results of operations, financial condition, cash requirements for our businesses, contractual requirements and restrictions and other factors deemed relevant by our board of directors. The amount and timing of past dividends is not necessarily indicative of the amount or timing of any future dividends which we might pay. In this regard, our revolving bank credit facility places certain restrictions on the payment of dividends. We are limited to a \$.125 per share quarterly dividend, not to exceed an aggregate of \$8.0 million in any calendar year.

**Performance Graph.** Set forth below is a line graph comparing the yearly change in our cumulative total stockholder returns on our Class A common stock against the cumulative total return of the Russell 2000 Index and an index of a self-selected peer group of companies for the period from December 31, 2006 through December 31, 2011. The peer group index is comprised of The Eastern Company and Leggett & Platt Inc. The graph shows the value at December 31 of each year assuming an original investment of \$100 at December 31, 2006 and reinvestment of dividends.

|                                 | 2006   | 2007  | December 31, |       |       |       |
|---------------------------------|--------|-------|--------------|-------|-------|-------|
|                                 | 2006   | 2007  | 2008         | 2009  | 2010  | 2011  |
| <b>CompX International Inc.</b> | \$ 100 | \$ 75 | \$ 29        | \$ 45 | \$ 72 | \$ 95 |
| <b>Russell 2000 Index</b>       | 100    | 98    | 65           | 83    | 105   | 101   |
| <b>Peer Group</b>               | 100    | 76    | 69           | 99    | 117   | 124   |

**Table of Contents**

***Equity compensation plan information.*** We have an equity compensation plan, approved by our stockholders, which provides for the discretionary grant to our employees and directors of, among other things, options to purchase our Class A common stock and stock awards. As of December 31, 2011, there were 9,200 options outstanding to purchase an equivalent number of shares of our Class A common stock, and approximately 978,820 shares of our Class A common stock were available for future grants or issuances. We do not have any equity compensation plans that were not approved by our stockholders.

In February 2012, our board of directors voted to replace the equity compensation plan with a new plan pursuant to which an aggregate of 200,000 shares of our common stock can be awarded to members of our board of directors. The new plan is subject to shareholders' approval at our May 2012 shareholder meeting. See Note 8 to our Consolidated Financial Statements.

**Table of Contents****ITEM 6. SELECTED FINANCIAL DATA**

The following selected financial data should be read in conjunction with our Consolidated Financial Statements and Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations.

Our fiscal year end is always the Sunday closest to December 31, and our operations are reported on a 52 or 53-week fiscal year. 2009 was a 53-week year, all other years shown are 52-week years.

|  | 2007     | Years ended December 31,                |                      |                    | 2011                   |
|--|----------|---|----------------------|--------------------|------------------------|
|  |          | 2008                                    | 2009                 | 2010               |                        |
|  |          | (\$ in millions, except per share data) |                      |                    |                        |
| <b>Statements of Operations Data:</b>                                      |          |   |                      |                    |                        |
| Net sales  | \$ 177.7 | \$ 165.5                                | \$ 116.1             | \$ 135.3           | \$ 138.8               |
| Gross profit   | 45.2     | 40.3                                    | 23.8                 | 36.0               | 35.2                   |
| Operating income (loss)  | 15.6     | 6.2 <sup>(1)</sup>                      | (4.0) <sup>(2)</sup> | 9.3 <sup>(2)</sup> | 15.5 <sup>(2)(3)</sup> |
| Provision (benefit) for income taxes                                       | 6.9      | 7.2                                     | (3.1)                | 5.7 <sup>(4)</sup> | 7.4                    |
| Net income (loss)  | \$ 9.0   | \$ (3.1)                                | \$ (2.0)             | \$ 3.1             | \$ 7.7                 |
| <b>Diluted Earnings Per Share Data:</b>                                    |          |   |                      |                    |                        |
| Net income (loss)  | \$ .61   | \$ (.25)                                | \$ (.16)             | \$ .25             | \$ .62                 |
| Cash dividends   | \$ .50   | \$ .50                                  | \$ .50               | \$ .50             | \$ .50                 |
| Weighted average common shares outstanding                                 | 14.8     | 12.4                                    | 12.4                 | 12.4               | 12.4                   |
| <b>Balance Sheet Data (at year end):</b>                                   |          |   |                      |                    |                        |
| Cash and other current assets  | \$ 68.2  | \$ 59.5                                 | \$ 55.1              | \$ 65.4            | \$ 47.4                |
| Total assets   | 187.7    | 163.4                                   | 154.0                | 160.1              | 141.5                  |
| Current liabilities  | 18.9     | 17.0                                    | 14.6                 | 20.1               | 18.8                   |
| Long-term debt and note payable to affiliate, including current maturities | 50.0     | 43.0                                    | 42.2                 | 45.2               | 24.2                   |
| Stockholders' equity   | 104.1    | 91.3                                    | 85.0                 | 83.9               | 84.7                   |
| <b>Statements of Cash Flow Data:</b>                                       |          |   |                      |                    |                        |
| Cash provided by (used in):  |          |   |                      |                    |                        |
| Operating activities   | \$ 11.9  | \$ 5.7                                  | \$ 15.3              | \$ 13.0            | \$ 16.0                |
| Investing activities   | (12.4)   | (5.1)                                   | (2.1)                | (17.1)             | 7.2                    |
| Financing activities   | (11.7)   | (14.2)                                  | (7.1)                | (3.2)              | (26.7)                 |

<sup>(1)</sup> Includes a \$9.9 million goodwill impairment charge related to our Marine Components segment.

<sup>(2)</sup> Includes litigation expense of \$4.6 million in 2009, \$2.4 million in 2010, and \$227,000 in 2011. See Note 13 to our Consolidated Financial Statements.

<sup>(3)</sup> Includes a 2011 patent litigation settlement gain of \$7.5 million. See Note 13 to our Consolidated Financial Statements.

<sup>(4)</sup> Includes a \$1.9 million provision for deferred income taxes on pre-2005 undistributed earnings of our Taiwanese subsidiary. See Note 7 to our Consolidated Financial Statements.

**Table of Contents**

**ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Business Overview**

We are a leading manufacturer of engineered components utilized in a variety of applications and industries. Through our Security Products segment we manufacture mechanical and electrical cabinet locks and other locking mechanisms used in postal, office and institutional furniture, transportation, vending, tool storage and general cabinetry applications. Our Furniture Components segment manufactures precision ball bearing slides and ergonomic computer support systems used in office and institutional furniture, home appliances, tool storage, healthcare and a variety of other applications. We also manufacture stainless steel exhaust systems, gauges and throttle controls for the performance and ski/wakeboard boat markets through our Marine Components segment.

**Operating Income Overview**

We reported operating income of \$15.5 million in 2011 compared to operating income of \$9.3 million in 2010 and an operating loss of \$4.0 million in 2009. The comparison between 2011 and 2010 was primarily impacted by:

the positive impact of a litigation settlement gain in 2011 as well as the positive impact of lower litigation expense in 2011;

the positive impact of higher sales in 2011 from an increase in customer order rates primarily in Security Products due to improved economic conditions in North America;

the negative impact in 2011 of relocation costs and production inefficiencies related to the consolidation of our precision slides facilities;

the negative impact on margins in 2011 from higher raw material costs;

the negative impact of a higher write-down on assets held for sale in 2011; and

the negative impact of relative changes in foreign currency exchange rates in 2011.  
The comparison between 2010 and 2009 was primarily impacted by:

the positive impact of higher sales in 2010 from an increase in customer order rates across all of our business segments due to improved economic conditions in North America;

improved margins in 2010 due to an increase in utilization of production capacity and improved coverage of fixed manufacturing costs from the above noted higher sales;

the positive impact of lower litigation expense in 2010; and

the negative impact of relative changes in foreign currency exchange rates in 2010.

**Table of Contents****Results of Operations 2011 Compared to 2010 and 2010 Compared to 2009**

|                                 | Years ended December 31, |          |          | % Change |         |
|---------------------------------|--------------------------|----------|----------|----------|---------|
|                                 | 2009                     | 2010     | 2011     | 2009-10  | 2010-11 |
|                                 | (Dollars in millions)    |          |          |          |         |
| Net sales                       | \$ 116.1                 | \$ 135.3 | \$ 138.8 | 16%      | 3%      |
| Cost of goods sold              | 92.3                     | 99.3     | 103.6    | 8%       | 4%      |
| Gross profit                    | 23.8                     | 36.0     | 35.2     | 51%      | (2%)    |
| Operating costs and expenses    | 22.5                     | 23.6     | 23.9     | 5%       | 1%      |
| Litigation settlement           |                          |          | (7.5)    |          | n.m.    |
| Litigation expense              | 4.6                      | 2.4      | 0.2      | (48%)    | (90%)   |
| Facility consolidation costs    |                          | 0.2      | 2.0      |          | n.m.    |
| Asset held for sale write-downs | 0.7                      | 0.5      | 1.1      | (30%)    | 127%    |
| Operating income (loss)         | \$ (4.0)                 | \$ 9.3   | \$ 15.5  | 331%     | 66%     |
| Percent of net sales:           |                          |          |          |          |         |
| Cost of goods sold              | 80%                      | 73%      | 75%      |          |         |
| Gross margin                    | 20%                      | 27%      | 25%      |          |         |
| Operating costs and expenses    | 19%                      | 17%      | 17%      |          |         |
| Litigation settlement           |                          |          | (5%)     |          |         |
| Litigation expenses             | 4%                       | 2%       |          |          |         |
| Facility consolidation          |                          |          | 1%       |          |         |
| Asset held for sale write-down  | 1%                       |          | 1%       |          |         |
| Operating income (loss)         | (3%)                     | 7%       | 11%      |          |         |
| n.m. not meaningful             |                          |          |          |          |         |

*Net Sales.* Net sales increased approximately \$3.5 million in 2011 as compared to 2010 principally due to improved sales in the Security Products segment. Security Products experienced a significant increase in sales to customers in the leisure transportation industry as well as improved customer order rates across most customers as a result of some improvement in the economy and new specific customer projects. Furniture Components net sales were positively impacted by \$1.9 million in sales relating to the July acquisition of an ergonomics component products business. See Note 2 to our Consolidated Financial Statements. The increase in sales was fully offset by a decrease in sales of our other ergonomics component products due to a decrease in customer projects associated with government spending. Additionally, we experienced a slight decline in overall demand for ergonomic products due to the somewhat discretionary nature of ergonomic products and the overall challenging economic environment. Net sales for Marine Components were comparable from 2010 to 2011.

Net sales increased approximately \$19.2 million in 2010 as compared to 2009 principally due to an increase in order rates from our customers resulting from improved economic conditions in North America. Our Furniture Components, Security Products and Marine Components segments accounted for approximately 57%, 34% and 9%, respectively, of the total increase in sales year over year. Furniture Components sales was a greater percentage of the total increase because this segment experienced a greater contraction in demand during the economic downturn in 2009, resulting in a greater relative increase as customer demand began to return. The Marine Components segment accounted for a smaller percentage of the total increase due to the smaller sales volume associated with that segment.

*Costs of Goods Sold and Gross Margin.* Cost of goods sold increased from 2010 to 2011 primarily due to increased sales volumes. As a percentage of sales, gross margin decreased in 2011 from the prior year. The gross margin percentage was negatively impacted by higher raw material costs, inefficiencies relating to the 2011



## **Table of Contents**

consolidation of Furniture Components facilities and the relative changes in currency exchange rates, partially offset by the positive impact of increased leverage of fixed costs from higher sales. The gross margin impact relating to the above noted July 2011 acquisition of an ergonomics component products business was not significant.

Cost of goods sold increased from 2009 to 2010 primarily due to increased sales volumes. As a percentage of sales, gross margin increased in 2010 from the prior year. The increase in gross margin percentage is primarily due to improved coverage of overhead and fixed manufacturing costs from higher sales volume and the related efficiency gains.

*Operating Costs and Expenses.* Operating costs and expenses consists primarily of sales and administrative related personnel costs, sales commissions and advertising expenses directly related to product sales and administrative costs relating to business unit and corporate management activities, as well as gains and losses on plant, property and equipment and currency transaction gains and losses. As a percentage of net sales, operating costs and expenses were comparable at 17% in 2011 and 2010. Operating costs and expenses as a percentage of net sales decreased 1% in 2010 compared to 2009 primarily due to selling, general and administrative costs increasing at a slower rate than sales volumes.

*Litigation settlement gain and expenses.* The litigation settlement gain recorded in 2011 of approximately \$7.5 million is discussed in Note 13 to the Consolidated Financial Statements. Additionally, as a result of the settlement, legal expenses relating to Furniture Components decreased approximately \$2.2 million in 2011 compared to 2010.

Patent litigation expenses relating to Furniture Components decreased \$2.2 million in 2010 compared to 2009, primarily due to the timing of litigation proceedings, discussed above.

*Assets Held for Sale Write-down.* We recorded write-downs on assets held for sale of \$1.1 million, \$500,000 and \$717,000 in 2011, 2010 and 2009, respectively, relating to certain facilities held for sale that are no longer in use. The write-downs are included in corporate operating expense. See Note 10 to the Consolidated Financial Statements.

*Operating Income.* The comparison of operating income for 2011 to 2010 was primarily impacted by:

the positive impact of a \$7.5 million settlement gain in 2011 and lower related litigation expense of approximately \$2.2 million;

the negative impact of \$2.0 million of facility consolidation costs in 2011, and related production inefficiencies;

the negative impact of higher raw material costs;

the \$1.1 million write-down on assets held for sale in 2011 compared to \$500,000 in 2010; and

the negative \$743,000 impact of relative changes in foreign currency exchange rates in 2011.

The comparison of operating income for 2010 to 2009 was primarily impacted by:

a \$12.2 million improvement in gross profit in 2010 due to higher sales and continued control of fixed manufacturing costs, resulting in an increase in utilization of production capacity and improved coverage of fixed manufacturing costs;

the positive impact of \$2.2 million in lower litigation expense in 2010; and

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the negative \$1.8 million impact of relative changes in foreign currency exchange rates in 2010.

*Currency.* Our Furniture Components segment has substantial operations and assets located outside the United States (in Canada and Taiwan). The majority of sales generated from our non-U.S. operations are denominated in the U.S. dollar with

- 17 -

**Table of Contents**

the remainder denominated in other currencies, principally the Canadian dollar and the New Taiwan dollar. Most materials, labor and other production costs for our non-U.S. operations are denominated primarily in local currencies. Consequently, the translated U.S. dollar values of our non-U.S. sales and operating results are subject to currency exchange rate fluctuations which may favorably or unfavorably impact reported earnings and may affect comparability of period-to-period operating results. In addition to the impact of the translation of sales and expenses over time, our non-U.S. operations also generate currency transaction gains and losses which primarily relate to the difference between the currency exchange rates in effect when non-local currency sales or operating costs are initially accrued and when such amounts are settled with the non-local currency.

Overall, fluctuations in currency exchange rates had the following effects on our Furniture Component segment's net sales and operating income:

|                   | 2010 vs 2011 (in thousands) |      |        | Translation<br>gain/loss-<br>impact of rate<br>changes | Total<br>currency<br>impact<br>2010 vs<br>2011 |
|-------------------|-----------------------------|------|--------|--|--|
|                   | Transaction gains/(losses)  |      |        |  |  |
|                   | 2010                        | 2011 | Change |  |  |
| <b>Impact on:</b> |                             |      |        |  |  |
| Net Sales         | \$                          | \$   | \$     | \$ 476   | \$ 476   |
| Operating income  | (354)                       | 410  | 764    | (1,507)  | (743)  |

|                   | 2009 vs 2010 (in thousands) |       |        | Translation<br>gain/loss-<br>impact of rate<br>changes | Total<br>currency<br>impact<br>2009 vs<br>2010 |
|-------------------|-----------------------------|-------|--------|--|--|
|                   | Transaction gains/(losses)  |       |        |  |  |
|                   | 2009                        | 2010  | Change |  |  |
| <b>Impact on:</b> |                             |       |        |  |  |
| Net Sales         | \$                          | \$    | \$     | \$ 999   | \$ 999   |
| Operating income  | (236)                       | (354) | (118)  | (1,645)  | (1,763)  |

The positive impact on sales for both comparative periods relates to sales denominated in non-U.S. dollar currencies translated into higher U.S. dollar sales due to a strengthening of the local currency in relation to the U.S. dollar.

The negative impact on operating income for both comparative periods results from the U.S. dollar denominated sales of non-U.S. operations converted into lower local currency amounts due to the weakening of the U.S. dollar. This negatively impacted our gross margin as it results in less local currency generated from sales to cover the costs of non-U.S. operations which are denominated in local currency.

*General*

Our profitability primarily depends on our ability to utilize our production capacity effectively, which is affected by, among other things, the demand for our products and our ability to control our manufacturing costs, primarily comprised of labor costs and materials. The materials used in our products consist of purchased components and raw materials some of which are subject to fluctuations in the commodity markets such as coiled steel, zinc, copper, plastic resin and stainless steel. Total material costs represented approximately 53% of our cost of sales in 2011, with commodity related raw materials accounting for approximately 18% of our cost of sales. Worldwide commodity raw material costs declined in 2009 and began increasing in the second half of 2010 and continued increasing throughout 2011. We occasionally enter into short-term commodity related raw material supply arrangements to mitigate the impact of future increases in commodity related raw material costs. These arrangements generally provide for stated unit prices based upon specified purchase volumes, which helps us to stabilize commodity related raw material purchase prices to a certain extent. We enter into such arrangements for zinc, brass and

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**Table of Contents**

coiled steel. We expect commodity related raw material prices to increase in 2012 in conjunction with higher demand as a result of the expected improvement in the world wide economy. These raw materials purchased on the spot market are sometimes subject to unanticipated and sudden price increases. We generally seek to mitigate the impact of fluctuations in commodity raw material costs on our margins through improvements in production efficiencies or other operating cost reductions. In the event we are unable to offset cost increases for these raw materials with other cost reductions, it may be difficult to recover those cost increases through increased product selling prices or raw material surcharges due to the competitive nature of the markets served by our products. Consequently, overall operating margins may be affected by raw material cost pressures.

*Other non-operating income, net*

As summarized in Note 11 to the Consolidated Financial Statements, other non-operating income, net primarily includes interest income. Interest income was comparable at \$373,000 in 2011 and \$345,000 in 2010. Interest income in both periods includes interest on our \$15 million promissory note receivable discussed in Note 12 to our Consolidated Financial Statements. Interest income increased approximately \$302,000 in 2010 compared to 2009 primarily due to the higher interest earned on the \$15 million note receivable purchased in May 2010 which carried an average interest rate of 3.15% during 2010. We expect our interest income to decrease in 2012 as a result of lower balances available for investment.

*Interest expense*

Interest expense was comparable from 2009 to 2010 and to 2011 as the significant reduction to the note payable to affiliate of \$15.0 million was not paid until October 2011. The average interest rate on the note payable to affiliate at December 31, 2009, 2010, and 2011 was 1.92%, 1.34%, and 1.33%. In addition, we averaged \$3.1 million and \$2.4 million outstanding on our revolving credit facility (interest rate of 3.5% at December 31, 2010 and 4.4% at December 31, 2011) during 2010 and 2011, respectively. See Note 6 to the Consolidated Financial Statements. We expect our interest expense to decrease in 2012 as a result of lower debt balances outstanding.

*Provision for income taxes*

A tabular reconciliation between our effective income tax rate and the U.S. federal statutory income tax rate of 35% is included in Note 7 to our Consolidated Financial Statements. As a member of the group of companies consolidated for U.S. federal income tax purposes with Contran, the parent of our consolidated U.S. federal income tax group, we compute our provision for income taxes on a separate company basis, using the tax elections made by Contran. Our separate company basis income tax rates vary by jurisdiction (country and/or state), and relative changes in the geographic mix of our pre-tax earnings can result in fluctuations in the effective income tax rate. Generally, the effective tax rate on income derived from our U.S. operations, including the effect of U.S. state income taxes, is lower than the effective tax rate on income derived from our non-U.S. operations, in part due to the deferred tax on all of our foreign earnings as they are deemed to be not permanently reinvested and an election for each of the last three years to not claim a credit with respect to foreign income taxes paid but instead to claim a tax deduction, consistent with the elections of Contran.

Our effective income tax rate decreased from 65% in 2010 to 49% in 2011. The decrease in our effective income tax rate is primarily due to a \$1.9 million provision for deferred income taxes recorded in 2010 on undistributed earnings of our Taiwanese subsidiary discussed below. Our provision for income taxes in 2011 includes a \$2.1 million provision for deferred income taxes related to the undistributed earnings of our Canadian subsidiary attributable to the \$7.5 million patent litigation settlement gain. See Notes 7 and 13 to our Consolidated Financial Statements. We currently expect our effective income tax rate for 2012 to be lower than our effective rate for 2011.

**Table of Contents**

Prior to the first quarter of 2010, we had not recognized a deferred tax liability related to incremental income taxes on the pre-2005 undistributed earnings of our Taiwanese subsidiary, as those earnings were deemed to be permanently reinvested. We are required to reassess the permanent reinvestment conclusion on an ongoing basis to determine if our intentions have changed. At the end of March 2010, and based primarily upon changes in our cash management plans, we determined that all of the undistributed earnings of our Taiwanese subsidiary can no longer be considered permanently reinvested in Taiwan. Accordingly, in the first quarter of 2010 we recognized an aggregate \$1.9 million provision for deferred income taxes on the pre-2005 undistributed earnings of our Taiwanese subsidiary. Consequently, all of the undistributed earnings of our non-U.S. operations are now considered to not be permanently reinvested.

Our effective income tax rate increased from 61% in 2009 to 65% in 2010, primarily as a result of the above mentioned \$1.9 million provision for deferred income taxes in 2010 related to undistributed earnings of our Taiwanese subsidiary.

**Segment Results**

The key performance indicator for our segments is the level of their operating income (see discussion below). For additional information regarding our segments refer to Note 2 to the Consolidated Financial Statements.

|  | Years ended December 31, |                       |                 | % Change |              |
|--|--------------------------|-----------------------|-----------------|----------|--------------|
|  | 2009                     | 2010<br>(In millions) | 2011            | 2009     | 2010         |
| <b>Net sales:</b>                      |                          |                       |                 |          |              |
| Security Products                      | \$ 61.4                  | \$ 68.0               | \$ <b>71.4</b>  | 11%      | <b>5%</b>    |
| Furniture Components                   | 48.2                     | 59.1                  | <b>59.0</b>     | 23%      |              |
| Marine Components                      | 6.5                      | 8.2                   | <b>8.4</b>      | 25%      | <b>4%</b>    |
| <b>Total net sales</b>                 | <b>\$ 116.1</b>          | <b>\$ 135.3</b>       | <b>\$ 138.8</b> | 16%      | <b>3%</b>    |
| <b>Gross profit:</b>                   |                          |                       |                 |          |              |
| Security Products                      | \$ 17.8                  | \$ 21.6               | \$ <b>23.1</b>  | 21%      | <b>7%</b>    |
| Furniture Components                   | 6.5                      | 13.5                  | <b>11.1</b>     | 108%     | <b>(18%)</b> |
| Marine Components                      | (0.5)                    | 0.9                   | <b>1.0</b>      | 260%     | <b>5%</b>    |
| <b>Total gross profit</b>              | <b>\$ 23.8</b>           | <b>\$ 36.0</b>        | <b>\$ 35.2</b>  | 51%      | <b>(2%)</b>  |
| <b>Operating income (loss):</b>        |                          |                       |                 |          |              |
| Security Products                      | \$ 9.7                   | \$ 13.1               | \$ <b>14.4</b>  | 35%      | <b>10%</b>   |
| Furniture Components                   | (4.7)                    | 3.4                   | <b>9.0</b>      | 173%     | <b>163%</b>  |
| Marine Components                      | (3.0)                    | (1.4)                 | <b>(1.2)</b>    | 53%      | <b>15%</b>   |
| Corporate operating expenses           | (6.0)                    | (5.8)                 | <b>(6.7)</b>    | 4%       | <b>(17%)</b> |
| <b>Total operating income (loss)</b>   | <b>\$ (4.0)</b>          | <b>\$ 9.3</b>         | <b>\$ 15.5</b>  | 331%     | <b>66%</b>   |
| <b>Operating income (loss) margin:</b> |                          |                       |                 |          |              |
| Security Products                      | 16%                      | 19%                   | <b>20%</b>      |          |              |
| Furniture Components                   | (10%)                    | 6%                    | <b>15%</b>      |          |              |
| Marine Components                      | (47%)                    | (18%)                 | <b>(15%)</b>    |          |              |
| <b>Total operating income margin</b>   | <b>(3%)</b>              | <b>7%</b>             | <b>11%</b>      |          |              |

*Security Products.* Security Products net sales increased 5% to \$71.4 million in 2011 compared to \$68.0 million in 2010. The increase in sales is primarily due to improved customer order rates across most customers with a greater increase among



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**Table of Contents**

leisure transportation market customers resulting from some improvement in the economic conditions in North America and specific customer projects. Gross margin and operating income percentages increased in 2011 compared to 2010 by one percentage point due to greater leverage of fixed manufacturing costs on the higher level of sales in 2011. Although sales increased by \$3.4 million from 2010 to 2011, fixed manufacturing expenses were comparable between years as a \$350,000 decrease in depreciation expense relating to the timing of historical capital expenditures and retirements offset an increase in other fixed manufacturing expenses associated with the increase in sales.

Security Products net sales increased 11% to \$68.0 million in 2010 compared to \$61.4 million in 2009. The increase in sales is primarily due to an increase in order rates across most of our customers resulting from improved economic conditions in North America. Gross margin and operating income percentages increased in 2010 compared to 2009 due to the positive impact of (i) a \$4.0 million increase in variable contribution primarily as a result of higher sales and improved production efficiencies directly resulting from the higher sales, and (ii) improved leverage of fixed manufacturing costs (which increased only \$264,000) and selling, general and administrative costs (which increased only \$381,000) on higher sales.

*Furniture Components.* Furniture Components net sales were flat in 2011 compared 2010. Net sales were positively impacted by \$1.9 million in sales relating to the July acquisition of an ergonomics component products business. See Note 2 to our Consolidated Financial Statements. The increase in sales was fully offset by a decrease in sales of our other ergonomics component products due to a decrease in customer projects associated with government spending. Additionally, we experienced a slight decline in overall demand for ergonomic products due to the somewhat discretionary nature of ergonomic products and the overall challenging economic environment. Gross margin percentage decreased approximately 4% in 2011 compared to 2010 primarily due to production inefficiencies relating to the 2011 facility consolidation and a negative \$1.2 million impact of relative changes in currency exchange rates. The impact of the acquired ergonomics component business on gross margin percentage for 2011 was not significant. For the 2010 and 2011 comparative period, Furniture Components operating income includes: (i) a patent litigation settlement gain of \$7.5 million recognized in 2011, (ii) patent litigation expenses of \$2.4 million and \$227,000 in 2010 and 2011, respectively, and (iii) facility consolidation costs of approximately \$2.0 million in 2011. Excluding the patent litigation settlement gain, patent litigation expenses and facility consolidation costs, operating income percentage decreased 4 percentage points in 2011 compared to 2010 primarily due to the decrease in gross margin for the comparative period, as noted above. See Notes 13 and 9 to the Consolidated Financial Statements regarding the litigation settlement gain and the facility consolidation costs in 2011, respectively.

In July of 2011, we completed the above noted acquisition of an ergonomic component products business for cash consideration of approximately \$4.8 million. The acquisition is intended to expand our Furniture Components ergonomics product line. See Note 2 to our Consolidated Financial Statements.

Furniture Components net sales increased 23% to \$59.1 million in 2010 from \$48.2 million in 2009, primarily due to an increase in customer order rates across most customers resulting from improved economic conditions in North America. Gross margin percentage increased approximately 10% in 2010 compared to 2009. Operating income increased from a loss of \$4.7 million in 2009 to income of \$3.4 million in 2010. The increases in the gross margin percentage and operating income are primarily the result of (i) a \$6.6 million increase in variable contribution primarily as a result of higher sales and improved production efficiencies directly resulting from the higher sales, (ii) improved leverage of fixed manufacturing costs due to the significant increase in sales and continued control of costs, and (iii) lower selling, general and administrative costs primarily due to a \$2.2 million decrease in litigation expense which was partially offset by limited cost increases in response to the higher sales and the negative impact of changes in currency exchange rates. See Note 13 to the Consolidated Financial Statements.

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**Table of Contents**

*Marine Components.* Marine Components net sales increased 4% in 2011 as compared to 2010. As a percentage of net sales, gross margin was flat over the comparative period. Operating loss percentage improved in 2011 compared to 2010 primarily due to increased leverage of fixed costs as a result of the higher sales and lower intangible amortization expense due to intangibles that became fully amortized in 2010 and the first six months of 2011.

Marine Components net sales increased 25% in 2010 as compared to 2009 primarily due to an increase in customer order rates resulting from improved economic conditions in North America. As a result of the improved labor efficiency and coverage of overhead and fixed cost from the higher sales, gross margin percentage increased approximately 20% from 2009 to 2010. Consequently, the operating loss decreased to \$1.4 million in 2010 as compared to a loss of \$3.0 million in 2009.

*Outlook*

Sales demand across all of our segments increased during the first quarter of 2011 compared to the prior year as conditions in the overall economy improved. Our Security Products segment continued to see improved demand over the prior year throughout the remainder of the year due to the diversity of the customers that it serves. However, during the later part of the second quarter and through the remainder of the year, our Furniture Components segment experienced flat customer demand due to slowing orders in the appliance and office furniture markets as well as a decline in projects driven by government spending. The Furniture Components sales were positively impacted by \$1.9 million relating to the business acquired in July 2011 which on a pro forma basis had net sales of \$5.1 million in 2011. Due to the current economic situation, it is uncertain (i) whether sales growth will return to the Furniture Components segment over the next several months, (ii) what the future impact on sales of the acquired business will be or (iii) the extent that sales will grow in the Security Products segment during 2012. While changes in market demand are not within our control, we are focused on the areas we can impact. Staffing levels are continuously evaluated in relation to sales order rates which may result in headcount adjustments, to the extent possible, to match staffing levels with demand. We expect our continuous lean manufacturing and cost improvement initiatives, such as the consolidation of our Furniture Components facilities, to positively impact our productivity and result in a more efficient infrastructure. Additionally, we continue to seek opportunities to gain market share in markets we currently serve, to expand into new markets and to develop new product features in order to mitigate the impact of changes in demand as well as broaden our sales base.

Volatility in the costs of commodity raw materials is ongoing. Our primary commodity raw materials are steel, brass, alloyed zinc and stainless steel which together represent approximately 18% of our total cost of goods sold. Compared to 2010, our cost of these raw materials increased in 2011 between approximately 10% and 21%. We generally seek to mitigate the impact of fluctuations in commodity raw material costs on our margins through improvements in production efficiencies or other operating cost reductions as well as occasionally executing larger quantity tactical spot buys of these raw materials, which may result in higher inventory balances for a period of time. In the event we are unable to offset commodity raw material cost increases with other cost reductions, it may be difficult to recover those cost increases through increased product selling prices or surcharges due to the competitive nature of the markets served by our products. Additionally, significant surcharges may negatively affect our margins as they typically only recover the increased cost of the raw material without adding margin dollars resulting in a lower margin percentage. Consequently, overall operating margins may be negatively affected by commodity raw material cost pressures as is currently the case.

As discussed in Note 13 to the Condensed Consolidated Financial Statements, we have been involved in certain patent infringement litigation, which has in the past resulted in our incurring significant litigation expense. With the settlement reached during the first quarter of 2011, we do not expect to incur significant litigation expense relating to these patent infringement claims going forward.



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## **Table of Contents**

The U.S. dollar weakened in 2011 in comparison to the Canadian dollar and the New Taiwan dollar, which are the primary currencies of our non-U.S. operations. We expect the U.S. dollar to continue to weaken during 2012 which will likely have a negative impact on our 2012 results in comparison to 2011. When practical, we will seek to mitigate the negative impact of changes in currency exchange rates on our results by entering into currency hedging contracts. However, such strategies cannot fully mitigate the negative impact of changes in currency exchange rates. See Note 14 to the Consolidated Financial Statements for currency hedging contracts in place at December 31, 2011.

### **Liquidity and Capital Resources**

#### *Summary.*

Our primary source of liquidity on an on-going basis is our cash flow from operating activities, which is generally used to (i) fund capital expenditures, (ii) repay short-term or long-term indebtedness incurred primarily for capital expenditures, business combinations or buying back shares of our outstanding stock and (iii) provide for the payment of dividends (if declared). From time-to-time, we will incur indebtedness to fund capital expenditures, business combinations or other investment activities. In addition, from time-to-time, we may also sell assets outside the ordinary course of business, the proceeds of which are generally used to repay indebtedness (including indebtedness which may have been collateralized by the assets sold) or to fund capital expenditures or business combinations.

#### *Consolidated cash flows.*

*Operating activities.* Trends in cash flows from operating activities, excluding changes in assets and liabilities, for the last three years have generally been similar to the trends in our earnings. Depreciation and amortization expense decreased in 2011 compared to 2010, and in 2010 compared to 2009 due to lower capital expenditure requirements in recent years as a result of lower customer demand, as well as the timing of certain assets that have become fully depreciated. See Notes 1 and 4 to the Consolidated Financial Statements.

Changes in assets and liabilities result primarily from the timing of production, sales and purchases. Such changes in assets and liabilities generally tend to even out over time. However, year-to-year relative changes in assets and liabilities can significantly affect the comparability of cash flows from operating activities. Cash provided by operating activities was \$16.0 million in 2011 compared to \$13.0 million in 2010. The \$3.0 million increase in cash provided by operating activities is primarily the net result of:

Higher operating income in 2011 of approximately \$6.1 million (primarily as a result of a \$7.5 million litigation settlement gain recognized in 2011 and higher Security Products earnings of \$1.3 million, partially offset by \$2.0 million in facility consolidation costs);

Lower net cash used by relative changes in our inventories, receivables, payables and non-tax related accruals of \$1.7 million in 2011;

Higher cash paid for income taxes in 2011 of approximately \$4.6 million due to increased earnings; and

Higher cash paid for interest in 2011 of \$1.3 due to the timing of interest payments discussed in Note 6 to the Consolidated Financial Statements.

Cash provided by operating activities was \$13.0 million in 2010 compared to \$15.3 million in 2009. The \$2.3 million decline in cash provided by operating activities is primarily the net result of:

**Table of Contents**

Improved operating results in 2010 of approximately \$12.7 million (exclusive of the noncash asset held for sale write-downs of \$717,000 in 2009 and \$500,000 in 2010, and the impact of lower depreciation and amortization expense in 2010 of approximately \$533,000);

Lower net cash provided by relative changes in our inventories, receivables, payables and non-tax related accruals of \$14.3 million in 2010;

Lower cash paid for income taxes in 2010 of approximately \$578,000 due to timing of payments; and

Lower cash paid for interest in 2010 of \$968,000 due to the 2010 deferral of interest on our note payable to affiliate until March 2011. Relative changes in working capital can have a significant effect on cash flows from operating activities. As shown below, our average days sales outstanding decreased from December 31, 2010 to December 31, 2011 across all of our segments, with the exception of Marine Components, which does not have a significant amount of receivables. In absolute terms, accounts receivable decreased by \$355,000 at December 31, 2011 as compared to December 31, 2010 while fourth quarter sales increased by \$741,000. As a result, our overall December 31, 2011 days sales outstanding compared to December 31, 2010 is in line with our expectations. For comparative purposes, we have provided 2009 numbers below.

| Days Sales Outstanding: | December 31,<br>2009 | December 31,<br>2010 | December 31,<br>2011 |
|-------------------------|----------------------|----------------------|----------------------|
| Security Products       | 34 Days              | 40 Days              | 39 Days              |
| Furniture Components    | 40 Days              | 44 Days              | 38 Days              |
| Marine Components       | 33 Days              | 34 Days              | 44 Days              |
| Total                   | 37 Days              | 41 Days              | 39 Days              |

As shown below, our average number of days in inventory increased from December 31, 2010 to December 31, 2011 with the exception of Marine Components. In addition, inventory increased by \$1.2 million in 2011 as compared to 2010, and 2011 fourth quarter cost of goods sold also increased by \$1.2 million over the same period in 2010. A significant portion of the increase in inventory is attributable to the ergonomics business acquired in the third quarter of 2011. The variability in days in inventory among our segments primarily relates to the complexity of the production processes and therefore the length of time it takes to produce end products. As a result, our overall December 31, 2011 days in inventory compared to December 31, 2010 is in line with our expectations. For comparative purposes, we have provided 2009 numbers below.

| Days in Inventory:   | December 31,<br>2009 | December 31,<br>2010 | December 31,<br>2011 |
|----------------------|----------------------|----------------------|----------------------|
| Security Products    | 77 Days              | 73 Days              | 79 Days              |
| Furniture Components | 44 Days              | 58 Days              | 59 Days              |
| Marine Components    | 109 Days             | 143 Days             | 114 Days             |
| Total                | 64 Days              | 70 Days              | 71 Days              |

*Investing activities.* Net cash used by investing activities totaled \$2.1 million and \$17.1 million, for the years ended December 31, 2009 and 2010, respectively. Net cash provided by investing activities totaled \$7.2 million for the year ended December 31, 2011. Capital expenditures have primarily emphasized improving our manufacturing facilities and investing in manufacturing equipment, which utilizes new technologies and increases automation of the manufacturing process to provide for increased productivity and efficiency. The significant items impacting the increase in net cash provided by investing activities in 2011 over net cash used in 2010 and 2009 are as follows:

During 2011,

**Table of Contents**

we received the \$15.0 million principal amount due to us under our promissory note receivable, and

we acquired an ergonomic component products business for \$4.8 million; and  
During 2010,

we purchased a promissory note receivable for \$15.0 million.

Capital expenditures for 2012 are estimated at approximately \$6.2 million compared to capital expenditures of \$2.3 million in 2009, \$2.1 million in 2010, and \$3.2 in 2011. Our capital expenditures over all three years were limited to expenditures required to meet expected customer demand and properly maintain our facilities. A significant portion of the increase in expected capital expenditures for 2012 relates to the implementation of a new manufacturing and accounting system for our Security Products and Marine Components segments. Capital spending for 2012 is expected to be funded through cash on hand and cash generated from operations and relates to expenditures required to meet expected customer demand and properly maintain our facilities.

In February 2010, we entered into an unsecured demand promissory note with NL whereby we agreed to loan NL up to \$8 million. We loaned NL a total of \$9 million in 2010 under the promissory note, which NL subsequently repaid during 2010 although the maximum outstanding at any time during the year was \$7.0 million. No amounts were outstanding as of December 31, 2010 or December 31, 2011. See Note 12 to the Consolidated Financial Statements.

In May of 2010, we purchased from NL and one of its subsidiaries, for \$15.0 million in cash, all of their right, title, and interest in a subordinated secured mortgage note receivable dated October 15, 2008 in the original principal amount of \$15.0 million, originally payable to NL and its subsidiary. We received the full \$15.0 million in principal in October 2011. See Notes 6 and 12 to the Consolidated Financial Statements.

*Financing activities.* Net cash used by financing activities totaled \$7.1 million, \$3.2 million, and \$26.7 million in 2009, 2010 and 2011, respectively. These amounts were primarily impacted by the following items:

During 2011,

we repaid \$3.0 million that was outstanding under our credit facility at December 31, 2010,

we borrowed \$5.3 million in connection with our acquisition of an ergonomics products business and subsequently repaid \$2.9 million during 2011, and

we repaid \$20 million in principal payments on our promissory note payable to affiliate;  
During 2010,

we borrowed \$5.0 million under our credit facility, and subsequently repaid \$2.0 million during 2010; and  
During 2009,

we made scheduled payments on our promissory note payable to affiliate of \$750,000.  
Cash dividends paid totaled \$6.2 million (\$.50 per share) in each of 2009, 2010, and 2011.

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At December 31, 2011, there was approximately \$2.0 million outstanding under our revolving bank credit facility. In January 2012, we amended and restated the facility to, among other things, decrease the size of the facility to \$30 million. At December 31, 2011, and based on the amended size of the facility, we could borrow the remaining \$28 million without violating any debt covenants. We were in compliance with all of our amended and restated financial covenants at December 31, 2011. See Note 6 to our Consolidated Financial Statements.

- 25 -

**Table of Contents**

Provisions contained in our revolving credit facility could result in the acceleration of any outstanding indebtedness prior to its stated maturity for reasons other than defaults from failing to comply with typical financial covenants. For example, our revolving credit facility allows the lender to accelerate the maturity of the indebtedness upon a change of control (as defined) of the borrower. The terms of our revolving credit facility could result in the acceleration of all or a portion of the indebtedness following a sale of assets outside of the ordinary course of business. Although there are no current expectations to borrow on the revolving credit facility, significantly lower future operating results would likely reduce or eliminate our amount available to borrow and restrict future dividends. See also Note 6 to the Consolidated Financial Statements.

*Off balance sheet financing arrangements.* Other than certain operating leases discussed in Note 13 to the Consolidated Financial Statements, neither we nor any of our subsidiaries or affiliates are parties to any off-balance sheet financing arrangements.

*Other*

We believe cash generated from operations together with cash on hand will be sufficient to meet our liquidity needs for working capital, capital expenditures, debt service and dividends (if declared) for the next twelve months and our long term obligations for the next five years. To the extent that actual operating results or other developments differ from our expectations, our liquidity could be adversely affected.

Of the \$10.1 million aggregate cash and cash equivalents at December 31, 2011, \$6.3 million was held by our non-U.S. subsidiaries.

We periodically evaluate our liquidity requirements, alternative uses of capital, capital needs and available resources in view of, among other things, our capital expenditure requirements, dividend policy and estimated future operating cash flows. As a result of this process, we have in the past and may in the future seek to raise additional capital, refinance or restructure indebtedness, issue additional securities, repurchase shares of our common stock, modify our dividend policy or take a combination of such steps to manage our liquidity and capital resources. In the normal course of business, we may review opportunities for acquisitions, joint ventures or other business combinations in the component products industry. In the event of any such transaction, we may consider using available cash, issuing additional equity securities or increasing our indebtedness or that of our subsidiaries.

*Contractual obligations.* As more fully described in the notes to the Consolidated Financial Statements, we are a party to various debt, lease and other agreements that contractually and unconditionally commit us to pay certain amounts in the future. See Notes 6 and 12 to the Consolidated Financial Statements. The following table summarizes such contractual commitments as of December 31, 2011 by the type and date of payment.

|   | Total            | Payments due by period |                  |                 | 2017 and<br>after |
|---|------------------|------------------------|------------------|-----------------|-------------------|
|   |                  | 2012                   | 2013             | 2014            |                   |
|   |                  | (In thousands)         |                  |                 |                   |
| Note and interest payable to affiliate    | \$ 23,126        | \$ 1,339               | \$ 21,787        | \$              | \$                |
| Long-term debt, including interest        | 2,218            | 86                     | 170              | 1,962           |                   |
| Operating leases                          | 1,075            | 397                    | 486              | 185             | 7                 |
| Purchase obligations                      | 13,101           | 13,101                 |                  |                 |                   |
| Income taxes                              | 1,520            | 1,520                  |                  |                 |                   |
| Fixed asset acquisitions                  | 740              | 740                    |                  |                 |                   |
| <b>Total contractual cash obligations</b> | <b>\$ 41,780</b> | <b>\$ 17,183</b>       | <b>\$ 22,443</b> | <b>\$ 2,147</b> | <b>\$ 7</b>       |

## **Table of Contents**

The timing and amount shown for our commitments related to indebtedness, operating leases and fixed asset acquisitions are based upon the contractual payment amount and the contractual payment date for those commitments. The amounts shown for interest on indebtedness are based upon the December 31, 2011 interest rates on outstanding indebtedness, and assumes such interest rates remain unchanged through the maturity date of the indebtedness (unless the interest rate has changed significantly subsequent to December 31, 2011 in which case the most current rate would be used through the maturity of the indebtedness). The timing and amount shown for purchase obligations, which consist of all open purchase orders and contractual obligations (primarily commitments to purchase raw materials) is also based on the contractual payment amount and the contractual payment date for those commitments. The amount shown for income taxes is the consolidated amount of income taxes payable at December 31, 2011, which is assumed to be paid during 2012. Fixed asset acquisitions include firm purchase commitments for capital projects.

*Commitments and contingencies.* See Note 13 to the Consolidated Financial Statements.

*Recent accounting pronouncements.* See Note 15 to the Consolidated Financial Statements.

## **Critical Accounting Policies and Estimates**

We have based the accompanying Management's Discussion and Analysis of Financial Condition and Results of Operations upon our Consolidated Financial Statements. We prepared our Consolidated Financial Statements in accordance with GAAP. In preparing our Consolidated Financial Statements, we are required to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amount of revenues and expenses during the reported period. On an on-going basis, we evaluate our estimates, including those related to inventory reserves, the recoverability of long-lived assets (including goodwill and other intangible assets) and the realization of deferred income tax assets. We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances, the results of which form the basis for making judgments about the reported amounts of assets, liabilities, revenues and expenses. Our actual future results might differ from previously-estimated amounts under different assumptions or conditions.

We believe the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our Consolidated Financial Statements and are applicable to all of our operating segments:

*Goodwill* Our goodwill totaled \$34.2 million at December 31, 2011. We perform a goodwill impairment test annually in the third quarter of each year. Goodwill is also evaluated for impairment at other times whenever an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying value. The estimated fair values of our three reporting units are determined using Level 3 inputs of a discounted cash flow technique since Level 1 or Level 2 inputs of market prices are not available at the reporting unit level. If the fair value is less than the book value, the asset is written down to the estimated fair value.

Considerable management judgment is necessary to evaluate the impact of operating changes and to estimate future cash flows. Assumptions used in our impairment evaluations, such as forecasted growth rates and our cost of capital, are consistent with our internal projections and operating plans. However, different assumptions and estimates could result in materially different findings which could result in the recognition of a material goodwill impairment.

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**Table of Contents**

No goodwill impairments were deemed to exist as a result of our annual impairment review completed during the third quarter of 2011, as the estimated fair value of each reporting unit with goodwill (Security Products and Furniture Components) was substantially in excess of the net carrying value of the respective reporting unit. See Notes 1 and 4 to the Consolidated Financial Statements.

*Long-lived assets* We assess property and equipment for impairment only when circumstances (as specified in ASC 360-10-35, *Property, Plant, and Equipment*) indicate an impairment may exist. Our determination is based upon, among other things, our estimates of the amount of future net cash flows to be generated by the long-lived asset (Level 3 inputs) and our estimates of the current fair value of the asset. Considerable management judgment is necessary to evaluate the impact of operating changes and to estimate future cash flows. Assumptions used in our impairment evaluations, such as forecasted growth rates and our cost of capital, are consistent with our internal projections and operating plans.

Due to management's approval of a restructuring plan for our Furniture Components reporting unit in November of 2010, which included moving precision slide production and most of the related furniture and equipment from our Byron Center, Michigan facility to other precision slide manufacturing facilities within our Furniture Components unit, we evaluated the long lived assets to be moved from our Byron Center facility. As of December 31, 2011, we concluded no impairments were present relating to the moved furniture and equipment. However, if our future cash flows from operations less capital expenditures were to drop significantly below our current expectations, it is reasonably likely we would conclude an impairment was present. The net asset value of the furniture and equipment that was not moved was not significant and was substantially disposed of as of December 31, 2011. See *Assets Held for Sale* below regarding the impairment evaluation for the Byron Center land and building.

As a result of continued losses in the Marine Components reporting unit, we evaluated the recoverability of the Marine Components long-lived assets during the third quarter of 2011. We determined that the undiscounted cash flows exceed the current net asset value and therefore the Marine Components long-lived assets are not impaired. However, if our future cash flows from operations less capital expenditures were to drop significantly below our current expectations (approximately 50% for Custom Marine and 60% for Livorsi Marine), it is reasonably likely we would conclude an impairment was present. At December 31, 2011 the net asset carrying values of Custom Marine and Livorsi Marine were \$4.0 million and \$3.8 million, respectively. No other long-lived assets in our other reporting units were tested for impairment during 2011 because there were no circumstances indicating an impairment might exist.

*Income taxes* We recognize deferred taxes for future tax effects of temporary differences between financial and income tax reporting. While we have considered future taxable income and ongoing prudent and feasible tax planning strategies in assessing the need for a valuation allowance, it is possible that in the future we may change our estimate of the amount of the deferred income tax assets that would more-likely-than-not be realized in the future resulting in an adjustment to the deferred income tax asset valuation allowance that would either increase or decrease, as applicable, reported net income in the period the change in estimate was made.

We reevaluate at the end of each reporting period whether or not some or all of the undistributed earnings of our foreign subsidiaries are not permanently reinvested (as that term is defined in GAAP). At the end of March 2010, and

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**Table of Contents**

based primarily upon changes in our cash management plans, we determined that all of the undistributed earnings of our Taiwanese subsidiary could no longer be considered permanently reinvested in Taiwan. Accordingly, in the first quarter of 2010 we recognized an aggregate \$1.9 million provision for deferred income taxes on the pre-2005 undistributed earnings of our Taiwanese subsidiary. Consequently, all of the undistributed earnings of our non-U.S. operations are now considered to not be permanently reinvested. While we may have currently concluded that all of the undistributed earnings are not permanently reinvested, facts and circumstances can change in the future, and it is possible that a change in facts and circumstances, such as a change in the expectation regarding the capital needs of our foreign subsidiaries, could result in a conclusion that some or all of the undistributed earnings are permanently reinvested. If our prior conclusions change, we would be required to derecognize a previously recognized deferred income tax liability in an amount equal to the estimated incremental U.S. income tax and withholding tax liability related to the amount of undistributed earnings considered to be permanently reinvested.

We record a reserve for uncertain tax positions in accordance with the provisions of ASC Topic 740, Income Taxes, for tax positions where we believe it is more-likely-than-not our position will not prevail with the applicable tax authorities. Our reserve for uncertain tax positions is nil for each of 2010, and 2011.

*Accruals* We record accruals for environmental, legal and other contingencies and commitments when estimated future expenditures associated with the contingencies become probable, and we can reasonably estimate the amounts of the future expenditures. However, new information may become available to us, or circumstances (such as applicable laws and regulations) may change, thereby resulting in an increase or decrease in the amount we are required to accrue for such matters (and, therefore, a corresponding decrease or increase of our reported net income in the period of such change.)

*Assets Held for Sale* Our assets held for sale at December 31, 2011, consist of a facility in Byron Center, Michigan, a facility in River Grove, Illinois and land in Neenah, Wisconsin. These three properties (primarily land, buildings and building improvements) were formerly used in our operations. In September of 2011, management made the decision to sell the Byron Center facility (see Notes 9 and 10 to the Consolidated Financial Statements), at which time the facility met all of the criteria under GAAP to be classified as an asset held for sale. In classifying the Byron Center facility (land and building) as held for sale, we concluded that the carrying amount of the assets exceeded the estimated fair value less costs to sell the assets. In determining the estimated fair value of the land and building, we obtained an independent appraisal. Based on this appraisal, we recognized a write-down of \$910,000 in 2011 to reduce the carrying value of the asset to its estimated fair value less cost to sell.

Additionally, in 2011 due to continued negative local market conditions, we obtained an updated independent appraisal for the River Grove facility, the most significant of the remaining two properties. Based on this appraisal, we recognized an additional write-down of \$225,000 in 2011 to reduce the carrying value of that asset to its estimated fair value less cost to sell.

The write-downs as of December 31, 2011 totaled \$1.1 million and are included in corporate operating expense. The appraisals represent a Level 2 input as defined by ASC 820-10-35. All properties are being actively marketed. However, due to the current state of the commercial real estate market, we can not be certain of the timing of the disposition of the assets. If we continue to experience difficulty in disposing of the assets at or above their carrying value, we may have to record additional write-downs of the assets in the future.



**Table of Contents****ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

*General.* We are exposed to market risk from changes in interest rates, currency exchange rates and raw materials prices.

*Interest rates.* We are exposed to market risk from changes in interest rates, primarily related to indebtedness. At December 31, 2010 and 2011, all of our outstanding indebtedness was comprised of variable-rate instruments. The following table presents principal amounts, interest rates and fair value for our outstanding indebtedness at December 31, 2010 and 2011. See Note 6 to our Consolidated Financial Statements.

| Indebtedness                 | Amount           |                  | Interest rate | Maturity date |
|------------------------------|------------------|------------------|---------------|---------------|
|                              | Carrying value   | Fair value       |               |               |
| <b>December 31, 2011:</b>    |                  |                  |               |               |
| Variable-rate indebtedness - |                  |                  |               |               |
| Promissory note to TIMET     | \$ 22,230        | \$ 22,230        | 1.4%          | 2014          |
| Revolving credit facility    | 1,955            | 1,955            | 4.4%          | 2015          |
| <b>Total</b>                 | <b>\$ 24,185</b> | <b>\$ 24,185</b> |               |               |
| <b>December 31, 2010:</b>    |                  |                  |               |               |
| Variable-rate indebtedness - |                  |                  |               |               |
| Promissory note to TIMET     | \$ 42,230        | \$ 42,230        | 1.3%          | 2014          |
| Revolving credit facility    | 3,000            | 3,000            | 3.5%          | 2012          |
| <b>Total</b>                 | <b>\$ 45,230</b> | <b>\$ 45,230</b> |               |               |

All of our debt is at variable interest rates. We have performed a sensitivity analysis assuming a hypothetical 10% adverse movement in interest rates. As of December 31, 2011 the analysis indicated that such rate movements would not have a material effect on our financial results from operations or cash flows. However, actual gains or losses in the future may differ materially from our analysis based on changes in the timing and amount of interest rate movement.

*Currency exchange rates.* We are exposed to market risk arising from changes in currency exchange rates as a result of manufacturing and selling our products outside the United States (principally Canada and Taiwan). A portion of our sales generated from our non-U.S. operations are denominated in currencies other than the U.S. dollar, principally the Canadian dollar and the New Taiwan dollar. In addition, a substantial portion of our sales generated from our non-U.S. operations are denominated in the U.S. dollar. Most materials, labor and other production costs for these non-U.S. operations are primarily denominated in local currencies. As a result, the translated U.S. dollar value of our non-U.S. sales and operating results are subject to currency exchange rate fluctuations which may favorably or unfavorably impact reported earnings and may affect comparability of period-to-period operating results.

As previously noted, certain of our sales generated by our Canadian operations are denominated in U.S. dollars. Consequently, we periodically enter into forward currency contracts to mitigate the financial statement impact of changes in currency exchange rates. At each balance sheet date, outstanding forward currency contracts are marked-to-market with any resulting gain or loss recognized in income currently unless the contract is designated as a hedge upon which the mark-to-market adjustment is recorded in other comprehensive income. At December 31, 2011, we held a series of

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**Table of Contents**

contracts to exchange an aggregate of U.S. \$17.9 million for an equivalent value of Canadian dollars at exchange rates ranging from Cdn. \$1.03 to Cdn. \$0.99 per U.S. dollar. These contracts qualified for hedge accounting and mature through December 2012. The exchange rate was Cdn. \$1.02 per U.S. dollar at December 31, 2011. The estimated fair value of the contracts was a liability of approximately \$19,000 at December 31, 2011. We had no forward currency contracts outstanding at December 31, 2010.

*Raw materials.* We will occasionally enter into short term commodity related raw material supply arrangements to mitigate the impact of future increases in commodity related raw material costs. We do not have long-term supply agreements for our raw material requirements because either we believe the risk of unavailability of those raw materials is low and we believe the the downside risk of price volatility to be too great or because long-term supply agreements for those materials are generally not available. We do not engage in commodity raw material hedging programs.

*Other.* The above discussion includes forward-looking statements of market risk which assumes hypothetical changes in market prices. Actual future market conditions will likely differ materially from such assumptions. Accordingly, such forward-looking statements should not be considered to be our projections of future events, gains or losses. Such forward-looking statements are subject to certain risks and uncertainties some of which are listed in Business-General.

**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

The information called for by this Item is contained in a separate section of this Annual Report. See Index of Financial Statements (page F-1).

**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

**ITEM 9A. CONTROLS AND PROCEDURES**

**Evaluation of Disclosure Controls and Procedures.** We maintain a system of disclosure controls and procedures. The term disclosure controls and procedures, as defined by regulations of the SEC, means controls and other procedures that are designed to ensure that information required to be disclosed in the reports that we file or submit to the SEC under the Securities Exchange Act of 1934, as amended (the Act), is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit to the SEC under the Act is accumulated and communicated to our management, including its principal executive officer and its principal financial officer, or persons performing similar functions, as appropriate to allow timely decisions to be made regarding required disclosure. Each of David A. Bowers, our Vice Chairman of the Board, President and Chief Executive Officer, and Darryl R. Halbert, our Vice President, Chief Financial Officer and Controller, have evaluated our disclosure controls and procedures as of December 31, 2011. Based upon their evaluation, these executive officers have concluded that our disclosure controls and procedures are effective as of the date of such evaluation.

**Scope of Management Report on Internal Control Over Financial Reporting.** We also maintain a system of internal control over financial reporting. The term internal control over financial reporting, as defined by regulations of the SEC, means a process designed by, or under the supervision of, our principal executive and principal financial officers, or persons performing similar functions, and effected by our board of directors, management and other personnel, to provide

## **Table of Contents**

reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America ( GAAP ), and includes those policies and procedures that:

Pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of our assets.

Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with GAAP, and that receipts and expenditures are being made only in accordance with authorizations of our management and directors, and

Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on our consolidated financial statements.

Section 404 of the Sarbanes-Oxley Act of 2002, requires us to include a management report on internal control over financial reporting in the Annual Report on Form 10-K for the year ended December 31, 2011. Under the rules of the SEC, our independent registered public accounting firm is not required to, and therefore has not, audited our internal control over financial reporting as of December 31, 2011.

**Management s Report on Internal Control Over Financial Reporting.** Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). Our evaluation of the effectiveness of our internal control over financial reporting is based upon the framework established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (commonly referred to as the COSO framework). Based on our evaluation under that framework, our management has concluded that our internal control over financial reporting was effective as of December 31, 2011.

This annual report does not include an attestation report of our registered public accounting firm regarding internal control over financial reporting. Management s report was not subject to attestation by our registered public accounting firm pursuant to rules of the SEC that permit us to provide only management s report in this annual report. See Scope of Management s Report on Internal Control Over Financial Reporting above.

**Changes in Internal Control Over Financial Reporting.** There has been no change to our system of internal control over financial reporting during the quarter ended December 31, 2011 that has materially affected, or is reasonably likely to materially affect, our system of internal control over financial reporting.

**Certifications.** Our chief executive officer and chief financial officer are required to, among other things, quarterly file a certification with the SEC regarding the quality of our public disclosures, as required by Section 302 of the Sarbanes-Oxley Act of 2002. We have filed the certifications for the quarter ended December 31, 2011 as exhibits 31.1 and 31.2 to this Annual Report on Form 10-K.

## **ITEM 9B. OTHER INFORMATION**

Not applicable.

**Table of Contents**

**PART III**

**ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE**

The information required by this Item is incorporated by reference to our definitive Proxy Statement to be filed with the Securities and Exchange Commission pursuant to Regulation 14A within 120 days after the end of the fiscal year covered by this report ( Proxy Statement ).

**ITEM 11. EXECUTIVE COMPENSATION**

The information required by this Item is incorporated by reference to our Proxy Statement.

**ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS**

The information required by this Item is incorporated by reference to our Proxy Statement.

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS AND DIRECTOR INDEPENDENCE**

The information required by this Item is incorporated by reference to our Proxy Statement. See also Note 12 to the Consolidated Financial Statements.

**ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES**

The information required by this Item is incorporated by reference to our Proxy Statement.

**Table of Contents****PART IV****ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES**

(a) and (c) Financial Statements

The consolidated financial statements listed on the accompanying Index of Financial Statements (see page F-1) are filed as part of this Annual Report.

All financial statement schedules have been omitted either because they are not applicable or required, or the information that would be required to be included is disclosed in the notes to the consolidated financial statements.

## (b) Exhibits

We have retained a signed original of any of these exhibits that contain signatures, and we will provide such exhibits to the Commission or its staff. Included as exhibits are the items listed in the Exhibit Index. We, upon request, will furnish a copy of any of the exhibits listed below upon payment of \$4.00 per exhibit to cover our costs of furnishing the exhibits. Instruments defining the rights of holders of long-term debt issues which do not exceed 10% of consolidated total assets will be furnished to the Commission upon request. We, upon request, will also furnish, without charge, a copy of our Amended and Restated Code of Business Conduct and Ethics, as adopted by the board of directors on February 22, 2012, upon request. Such requests should be directed to the attention of our Corporate Secretary at our corporate offices located at 5430 LBJ Freeway, Suite 1700, Dallas, Texas 75240.

| Item No. | Exhibit Item   |
|----------|--|
| 3.1      | Restated Certificate of Incorporation of Registrant incorporated by reference to Exhibit 3.1 of the Registrant's Registration Statement on Form S-1 (File No. 333-42643).  |
| 3.2      | Amended and Restated Bylaws of Registrant, adopted by the Board of Directors October 24, 2007 incorporated by reference to Exhibit 3.1 of the Registrant's Current Report on Form 8-K filed October 30, 2007 (File No 1-13905).  |
| 10.1     | Intercorporate Services Agreement between the Registrant and Contran Corporation effective as of January 1, 2004 incorporated by reference to Exhibit 10.2 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2003 (File No. 1-13905).   |
| 10.2*    | CompX International Inc. 1997 Long-Term Incentive Plan incorporated by reference to Exhibit 10.2 of the Registrant's Registration Statement on Form S-1 (File No. 333-42643).  |
| 10.3     | Tax Sharing Agreement between the Registrant, NL Industries, Inc. and Contran Corporation dated as of October 5, 2004 incorporated by reference to Exhibit 10.6 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2004 (File No.1-13905).   |
| 10.4     | Form of Subordination Agreement among the Registrant, TIMET Finance Management Company, CompX Security Products Inc., CompX Precision Slides Inc., CompX Marine Inc., Custom Marine Inc., Livorsi Marine Inc., Wachovia Bank, National Association as administrative agent for itself, Compass Bank and Comerica Bank incorporated by reference to Exhibit 10.4 of the Registrant's Current Report on Form 8-K filed on October 22, 2007 (File No. 1-13905). |

**Table of Contents**

| <b>Item No.</b> | <b>Exhibit Item (continued)</b>   |
|-----------------|---|
| 10.5            | First Amendment to Subordination Agreement dated as of the September 21, 2009 by TIMET Finance Management Company and Wachovia Bank,<br><br>National Association incorporated by reference to Exhibit 10.2 of the Registrant's Current Report on Form 8-K filed on September 24, 2009 (File No. 1-13905).   |
| 10.6            | Amended and Restated Subordinated Term Loan Promissory Note dated September 21, 2009 in the original principal amount of \$42,230,190 payable to the order of TIMET Finance Management Company by the Registrant incorporated by reference to Exhibit 10.3 of the Registrant's Current Report on Form 8-K filed on September 24, 2009 (File No. 1-13905).   |
| 10.7            | Agreement Regarding Shared Insurance among the Registrant, Contran Corporation, Keystone Consolidated Industries, Inc., Kronos Worldwide, Inc., NL Industries, Inc., Titanium Metals Corporation, and Valhi, Inc. dated October 30, 2003 incorporated by reference to Exhibit 10.12 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2003 (File No. 1-13905).   |
| 10.8            | \$50,000,000 Credit Agreement between the Registrant and Wachovia Bank, National Association, as Agent and various lending institutions dated December 23, 2005 incorporated by reference to Exhibit 10.9 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2009 (File No. 1-13905).   |
| 10.9            | First Amendment to Credit Agreement dated as of October 16, 2007 among the Registrant, CompX Security Products Inc., CompX Precision Slides Inc., CompX Marine Inc., Custom Marine Inc., Livorsi Marine Inc., Wachovia Bank, National Association for itself and as administrative agent for Compass Bank and Comerica Bank - incorporated by reference to Exhibit 10.3 of the Registrant's Current Report on Form 8-K filed on October 22, 2007 (File No. 1-13905).    |
| 10.10           | Second Amendment to Credit Agreement dated as of January 15, 2009 among the Registrant, CompX Security Products Inc., CompX Precision Slides Inc., CompX Marine Inc., Custom Marine Inc., Livorsi Marine Inc., Wachovia Bank, National Association for itself and as administrative agent for Compass Bank and Comerica Bank - incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed on January 21, 2009 (File No. 1-13905).   |
| 10.11           | Third Amendment to Credit Agreement dated as of September 21, 2009 by and among the Registrant, CompX Security Products Inc., CompX Precision Slides Inc., CompX Marine Inc., Custom Marine Inc., Livorsi Marine Inc., Wachovia Bank, National Association and Comerica Bank - incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed on September 24, 2009 (File No. 1-13905).   |
| 10.12           | Fourth Amendment to Credit Agreement dated as of May 10, 2010 among the Registrant, CompX Security Products Inc., CompX Precision Slides Inc., CompX Marine Inc., Custom Marine Inc., Livorsi Marine, Inc., Wells Fargo Bank, National Association, as successor-by-merger to Wachovia Bank, National Association and Comerica Bank incorporated by reference to Exhibit 10.10 of the Registrant's Current Report on Form 8-K filed on May 19, 2010 (File No. 1-13905). |
| 10.13           | Fifth Amendment to Credit Agreement dated as of July 26, 2011 among CompX International Inc., CompX Security Products Inc., CompX Precision Slides Inc., CompX Marine Inc., Custom Marine Inc., Livorsi   |

**Table of Contents**

Marine, Inc., Wells Fargo Bank, National Association and Comerica Bank incorporated by reference to Exhibit 10.1 of the Registrant's Quarterly Report on Form 10-Q filed on August 2, 2011 (File No. 1-13905).

10.14 Amended and Restated Credit Agreement dated as of January 13, 2012 between CompX International Inc. and Wells Fargo Bank, National Association incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed on January 17, 2012 (File No. 1-13905).

10.15\*\* Second Amended and Restated Unsecured Revolving Demand Promissory Note dated December 13, 2011 between the Registrant and NL Industries, Inc.

10.16 Mortgage Note, dated October 15, 2008 executed by Sayreville Seaport Associates, L.P. and payable to the order of NL Industries, Inc. and NL Environmental Management Services, Inc. incorporated by reference to Exhibit 10.13 of the Registrant's Current Report on Form 8-K filed on May 19, 2010 (File No. 1-13905).

10.17 Leasehold Mortgage, Assignment, Security Agreement and Fixture Filing dated October 15, 2008 executed by Sayreville Seaport Associates, L.P. in favor of NL Industries, Inc. and NL Environmental Management Services, Inc. incorporated by reference to Exhibit 10.2 of the Registrant's Current Report on Form 8-K filed on May 19, 2010 (File No. 1-13905).

10.18 Intercreditor, Subordination and Standstill Agreement, dated October 15, 2008 executed by NL Industries, Inc., NL Environmental Management Services, Inc., Bank of America, N.A. on behalf of itself and the other financial institutions, and acknowledged and consented to by Sayreville Seaport Associates, L.P. and J. Brian O'Neill incorporated by reference to Exhibit 10.3 of the Registrant's Current Report on Form 8-K filed on May 19, 2010 (File No. 1-13905).

10.19 Multi-Party Agreement dated October 15, 2008 among Sayreville Seaport Associates, L.P., Sayreville Seaport Associates Acquisition Company, LLC, OPG Participation, LLC, J. Brian O'Neill, NL Industries, Inc., NL Environmental Management Services, Inc., The Prudential Insurance Company of America and Sayreville PRISA II LLC incorporated by reference to Exhibit 10.4 of the Registrant's Current Report on Form 8-K filed on May 19, 2010 (File No. 1-13905).

10.20 Guaranty Agreement dated October 15, 2008 executed by J. Brian O'Neill in favor of NL Industries, Inc. and NL Environmental Management Services, Inc. incorporated by reference to Exhibit 10.5 of the Registrant's Current Report on Form 8-K filed on May 19, 2010 (File No. 1-13905).

10.21 Bill of Sale, Assignment and Assumption Agreement dated May 13, 2010 between the NL Industries, Inc., NL Environmental Management Services, Inc. and the Registrant incorporated by reference to Exhibit 10.11 of the Registrant's Current Report on Form 8-K filed on May 19, 2010 (File No. 1-13905).

**Table of Contents**

| <b><u>Item No.</u></b> | <b>Exhibit Item (continued)</b>               |
|------------------------|---|
| 21.1**                 | Subsidiaries of the Registrant.               |
| 23.1**                 | Consent of PricewaterhouseCoopers LLP.        |
| 31.1**                 | Certification                                 |
| 31.2**                 | Certification                                 |
| 32.1**                 | Certification                                 |
| 101.INS                | XBRL Instance Document                        |
| 101.SCH                | XBRL Taxonomy Extension Schema                |
| 101.CAL                | XBRL Taxonomy Extension Calculation Linkbase  |
| 101.DEF                | XBRL Taxonomy Extension Definition Linkbase   |
| 101.LAB                | XBRL Taxonomy Extension Label Linkbase        |
| 101.PRE                | XBRL Taxonomy Extension Presentation Linkbase |

\* Management contract, compensatory plan or agreement.

\*\* Filed herewith.



**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**COMPX INTERNATIONAL INC.**

Date: March 2, 2012

By: /s/ David A. Bowers  
 David A. Bowers  
  
 Vice Chairman of the Board,  
  
 President and Chief Executive Officer  
  
 (Principal Executive Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons in the capacities and on the dates indicated.

| <b>Signature</b>                           | <b>Title</b>   | <b>Date</b>   |
|--|--|---------------|
| /s/ Glenn R. Simmons<br>Glenn R. Simmons   | Chairman of the Board  | March 2, 2012 |
| /s/ David A. Bowers<br>David A. Bowers     | Vice Chairman of the<br>Board, President and Chief<br>Executive Officer<br>(Principal Executive Officer)     | March 2, 2012 |
| /s/ Darryl R. Halbert<br>Darryl R. Halbert | Vice President,<br>Chief Financial Officer<br>and Controller<br>(Principal Financial and Accounting Officer) | March 2, 2012 |
| /s/ Serena Connelly<br>Serena Connelly     | Director   | March 2, 2012 |
| /s/ Norman S. Edelcup<br>Norman S. Edelcup | Director   | March 2, 2012 |
| /s/ Edward J. Hardin<br>Edward J. Hardin   | Director   | March 2, 2012 |
| /s/ Ann Manix<br>Ann Manix                 | Director   | March 2, 2012 |
| /s/ Steven L. Watson<br>Steven L. Watson   | Director   | March 2, 2012 |



**Table of Contents**

**Annual Report on Form 10-K**

**Items 8 and 15(a)**

**Index of Financial Statements**

| <b>Financial Statements</b>  | <b>Page</b> |
|--|-------------|
| <u>Report of Independent Registered Public Accounting Firm</u>   | F-2         |
| <u>Consolidated Balance Sheets - December 31, 2010 and 2011</u>  | F-3         |
| <u>Consolidated Statements of Operations - Years ended December 31, 2009, 2010 and 2011</u>                  | F-5         |
| <u>Consolidated Statements of Comprehensive Income (Loss) - Years ended December 31, 2009, 2010 and 2011</u> | F-6         |
| <u>Consolidated Statements of Cash Flows - Years ended December 31, 2009, 2010 and 2011</u>                  | F-7         |
| <u>Consolidated Statements of Stockholders' Equity - Years ended December 31, 2009, 2010 and 2011</u>        | F-9         |
| <u>Notes to Consolidated Financial Statements</u>  | F-10        |

All financial statement schedules have been omitted either because they are not applicable or required, or the information that would be required to be included is disclosed in the notes to the consolidated financial statements.

**Table of Contents**

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of CompX International Inc.:

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of CompX International Inc. and its Subsidiaries at December 31, 2010 and 2011, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2011 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

/s/ PricewaterhouseCoopers LLP

Dallas, Texas

March 2, 2012

F-2

**Table of Contents****COMPX INTERNATIONAL INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS**

(In thousands, except share data)

| ASSETS   | December 31, |            |
|--|--------------|------------|
|  | 2010         | 2011       |
| Current assets:  |              |            |
| Cash and cash equivalents  | \$ 13,919    | \$ 10,081  |
| Accounts receivable, less allowance for doubtful accounts of \$389 and \$401 | 14,601       | 14,246     |
| Inventories  | 18,424       | 19,578     |
| Deferred income taxes  | 2,366        | 2,495      |
| Promissory note receivable   | 15,000       | -          |
| Prepaid expenses and other   | 1,050        | 1,025      |
| Total current assets   | 65,360       | 47,425     |
| Other assets:  |              |            |
| Goodwill   | 31,452       | 34,186     |
| Other intangible assets  | 840          | 2,045      |
| Assets held for sale   | 2,415        | 6,649      |
| Other  | 102          | 94         |
| Total other assets   | 34,809       | 42,974     |
| Property and equipment:  |              |            |
| Land   | 12,646       | 11,321     |
| Buildings  | 39,934       | 32,255     |
| Equipment  | 123,725      | 124,100    |
| Construction in progress   | 965          | 1,477      |
|  | 177,270      | 169,153    |
| Less accumulated depreciation  | 117,367      | 118,026    |
| Net property and equipment   | 59,903       | 51,127     |
| Total assets   | \$ 160,072   | \$ 141,526 |

**Table of Contents****COMPX INTERNATIONAL INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS (CONTINUED)**

(In thousands, except share data)

| LIABILITIES AND STOCKHOLDERS EQUITY  | December 31,      |                   |
|--|-------------------|-------------------|
|  | 2010              | 2011              |
| Current liabilities:   |                   |                   |
| Current maturities of note payable to affiliate  | \$ 1,000          | \$ 1,000          |
| Accounts payable and accrued liabilities   | 16,182            | 16,240            |
| Interest payable to affiliate  | 876               |                   |
| Income taxes payable to affiliates and other   | 1,087             | 194               |
| Income taxes   | 907               | 1,326             |
| <b>Total current liabilities</b>   | <b>20,052</b>     | <b>18,760</b>     |
| Noncurrent liabilities:  |                   |                   |
| Long-term debt   | 44,230            | 23,185            |
| Deferred income taxes  | 11,889            | 14,166            |
| Other  | 6                 | 705               |
| <b>Total noncurrent liabilities</b>  | <b>56,125</b>     | <b>38,056</b>     |
| Stockholders equity:   |                   |                   |
| Preferred stock, \$.01 par value; 1,000 shares authorized, none issued   | -                 | -                 |
| Class A common stock, \$.01 par value; 20,000,000 shares authorized; 2,375,307 and 2,386,107 shares issued and outstanding | 24                | 24                |
| Class B common stock, \$.01 par value; 10,000,000 shares authorized, issued and outstanding                                | 100               | 100               |
| Additional paid-in capital   | 54,982            | 55,125            |
| Retained earnings  | 16,486            | 17,967            |
| Accumulated other comprehensive income   | 12,303            | 11,494            |
| <b>Total stockholders equity</b>   | <b>83,895</b>     | <b>84,710</b>     |
| <b>Total liabilities and stockholders equity</b>   | <b>\$ 160,072</b> | <b>\$ 141,526</b> |

Commitments and contingencies (Note 13)

See accompanying Notes to Consolidated Financial Statements.

**Table of Contents****COMPX INTERNATIONAL INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF OPERATIONS****(In thousands, except per share data)**

|  | <b>Years Ended December 31,</b> |                 |                 |
|--|---------------------------------|-----------------|-----------------|
|  | <b>2009</b>                     | <b>2010</b>     | <b>2011</b>     |
| Net sales  | \$ 116,125                      | \$ 135,264      | \$ 138,835      |
| Cost of goods sold   | 92,345                          | 99,273          | 103,637         |
| <b>Gross profit</b>  | <b>23,780</b>                   | <b>35,991</b>   | <b>35,198</b>   |
| Selling, general and administrative expense                  | 22,250                          | 23,241          | 24,268          |
| Other operating income (expense):                            |                                 |                 |                 |
| Assets held for sale write-down                              | (717)                           | (500)           | (1,135)         |
| Litigation settlement gain                                   | -                               | -               | 7,468           |
| Litigation expense   | (4,613)                         | (2,388)         | (227)           |
| Facility consolidation costs                                 | -                               | (177)           | (1,973)         |
| Currency transaction gains (losses), net                     | (236)                           | (354)           | 410             |
| <b>Operating income (loss)</b>                               | <b>(4,036)</b>                  | <b>9,331</b>    | <b>15,473</b>   |
| Other non-operating income, net                              | 45                              | 379             | 424             |
| Interest expense   | (1,060)                         | (914)           | (804)           |
| <b>Income (loss) before income taxes</b>                     | <b>(5,051)</b>                  | <b>8,796</b>    | <b>15,093</b>   |
| <b>Provision (benefit) for income taxes</b>                  | <b>(3,058)</b>                  | <b>5,744</b>    | <b>7,420</b>    |
| <b>Net income (loss)</b>                                     | <b>\$ (1,993)</b>               | <b>\$ 3,052</b> | <b>\$ 7,673</b> |
| <b>Basic and diluted earnings (loss) per common share</b>    | <b>\$ (.16)</b>                 | <b>\$ .25</b>   | <b>\$ .62</b>   |
| Cash dividends per share                                     | \$ .50                          | \$ .50          | \$ .50          |
| <b>Basic and diluted weighted average shares outstanding</b> | <b>12,367</b>                   | <b>12,373</b>   | <b>12,382</b>   |

See accompanying Notes to Consolidated Financial Statements.





**Table of Contents****COMPX INTERNATIONAL INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)****(In thousands)**

|  | <b>Years Ended December 31,</b> |             |             |
|--|---------------------------------|-------------|-------------|
|  | <b>2009</b>                     | <b>2010</b> | <b>2011</b> |
| Net income (loss)                              | \$ (1,993)                      | \$ 3,052    | \$ 7,673    |
| Other comprehensive income (loss), net of tax: |                                 |             |             |
| Currency translation adjustment                | 1,998                           | 1,949       | (813)       |
| Impact from cash flow hedges, net              | (126)                           |             | 4           |
| Total other comprehensive income (loss), net   | 1,872                           | 1,949       | (809)       |
| Comprehensive income (loss)                    | \$ (121)                        | \$ 5,001    | \$ 6,864    |

See accompanying Notes to Consolidated Financial Statements.

**Table of Contents****COMPX INTERNATIONAL INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS****(In thousands)**

|   | <b>Years Ended December 31,</b> |                 |                 |
|---|---------------------------------|-----------------|-----------------|
|   | <b>2009</b>                     | <b>2010</b>     | <b>2011</b>     |
| <b>Cash flows from operating activities:</b>                                |                                 |                 |                 |
| Net income (loss)   | \$ (1,993)                      | \$ 3,052        | \$ 7,673        |
| Depreciation and amortization   | 8,209                           | 7,676           | 6,778           |
| Deferred income taxes   | (2,093)                         | (756)           | 1,981           |
| Provision for inventory reserves  | 1,022                           | 556             | 255             |
| Assets held for sale write-down   | 717                             | 500             | 1,135           |
| Other, net  | 458                             | 174             | 357             |
| <b>Change in assets and liabilities (net of the effect of acquisition):</b> |                                 |                 |                 |
| Accounts receivable, net  | 5,318                           | (2,669)         | 518             |
| Inventories, net  | 5,878                           | (2,482)         | (439)           |
| Accounts payable and accrued liabilities                                    | (356)                           | 1,700           | (1,810)         |
| Accounts with affiliates  | (15)                            | 2,520           | (839)           |
| Income taxes  | (2,778)                         | 2,704           | 471             |
| Other, net  | 899                             | 44              | (108)           |
| <b>Net cash provided by operating activities</b>                            | <b>15,266</b>                   | <b>13,019</b>   | <b>15,972</b>   |
| <b>Cash flows from investing activities:</b>                                |                                 |                 |                 |
| Capital expenditures  | (2,321)                         | (2,120)         | (3,195)         |
| Acquisition, net of cash acquired   | -                               | -               | (4,752)         |
| Purchase of promissory note receivable                                      | -                               | (15,000)        | -               |
| <b>Note receivable from affiliate:</b>                                      |                                 |                 |                 |
| Advances  | -                               | (9,000)         | -               |
| Collections   | -                               | 9,000           | -               |
| Proceeds from sale of fixed assets  | -                               | -               | 184             |
| Cash collected on promissory notes receivable                               | 261                             | -               | 15,000          |
| <b>Net cash provided by (used in) investing activities</b>                  | <b>(2,060)</b>                  | <b>(17,120)</b> | <b>7,237</b>    |
| <b>Cash flows from financing activities:</b>                                |                                 |                 |                 |
| Borrowings under long-term debt   | -                               | 5,000           | 5,294           |
| Repayment of long-term debt   | -                               | (2,000)         | (5,898)         |
| Repayment of loan from affiliate  | (750)                           | -               | (20,000)        |
| Dividends paid  | (6,184)                         | (6,187)         | (6,192)         |
| Other, net  | (133)                           | (28)            | 62              |
| <b>Net cash used in financing activities</b>                                | <b>(7,067)</b>                  | <b>(3,215)</b>  | <b>(26,734)</b> |

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|                         |          |            |            |
|-------------------------|----------|------------|------------|
| Net increase (decrease) | \$ 6,139 | \$ (7,316) | \$ (3,525) |
|-------------------------|----------|------------|------------|

See accompanying Notes to Consolidated Financial Statements.

F-7

**Table of Contents****COMPX INTERNATIONAL INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)**

(In thousands)

|  | <b>Years Ended December 31,</b>                              |             |             |
|--|--|-------------|-------------|
|  | <b>2009</b>  | <b>2010</b> | <b>2011</b> |
| <b>Cash and cash equivalents:</b>                  |  |             |             |
| Net increase (decrease) from -                     |  |             |             |
| Operating, investing and financing activities      | \$ 6,139   | \$ (7,316)  | \$ (3,525)  |
| Effect of exchange rate on cash                    | 238  | 447         | (313)       |
| Balance at beginning of year                       | 14,411   | 20,788      | 13,919      |
| <br>   |  |             |             |
| Balance at end of year                             | \$ 20,788  | \$ 13,919   | \$ 10,081   |
| <br>   |  |             |             |
| <b>Supplemental disclosures:</b>                   |  |             |             |
| Cash paid for:                                     |  |             |             |
| Interest   | \$ 1,246   | \$ 278      | \$ 1,611    |
| Income taxes                                       | 1,819  | 1,241       | 5,822       |
| <br>   |  |             |             |
| <b>Noncash investing and financing activities:</b> |  |             |             |
| Accrual for capital expenditures                   | \$ 101   | \$ 159      | \$ 178      |
|  | See accompanying Notes to Consolidated Financial Statements. |             |             |

Table of Contents

**COMPX INTERNATIONAL INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY**

Years ended December 31, 2009, 2010 and 2011

(In thousands)

|   | Common stock |         | Additional<br>paid-in<br>Capital | Retained<br>earnings | Accumulated other<br>comprehensive<br>income |                        | Total<br>stockholders<br>equity |
|---|--------------|---------|----------------------------------|----------------------|--|------------------------|---------------------------------|
|   | Class A      | Class B |                                  |                      | Currency<br>translation                      | Hedging<br>derivatives |                                 |
| Balance at December 31, 2008            | \$ 24        | \$ 100  | \$ 54,873                        | \$ 27,798            | \$ 8,356                                     | \$ 126                 | \$ 91,277                       |
| Net loss                                | -            | -       | -                                | (1,993)              | -  | -                      | (1,993)                         |
| Other comprehensive income              | -            | -       | -                                | -                    | 1,998  | (126)                  | 1,872                           |
| Cash dividends                          | -            | -       | -                                | (6,184)              | -  | -                      | (6,184)                         |
| Issuance of common stock and other, net | -            | -       | 55                               | -                    | -  | -                      | 55                              |
| Balance at December 31, 2009            | 24           | 100     | 54,928                           | 19,621               | 10,354                                       | -                      | 85,027                          |
| Net income                              | -            | -       | -                                | 3,052                | -  | -                      | 3,052                           |
| Other comprehensive income              | -            | -       | -                                | -                    | 1,949  | -                      | 1,949                           |
| Cash dividends                          | -            | -       | -                                | (6,187)              | -  | -                      | (6,187)                         |
| Issuance of common stock and other, net | -            | -       | 54                               | -                    | -  | -                      | 54                              |
| Balance at December 31, 2010            | 24           | 100     | 54,982                           | 16,486               | 12,303                                       | -                      | 83,895                          |
| Net income                              | -            | -       | -                                | 7,673                | -  | -                      | 7,673                           |
| Other comprehensive loss                | -            | -       | -                                | -                    | (813)  | 4                      | (809)                           |
| Cash dividends                          | -            | -       | -                                | (6,192)              | -  | -                      | (6,192)                         |
| Issuance of common stock and other, net | -            | -       | 143                              | -                    | -  | -                      | 143                             |
| Balance at December 31, 2011            | \$ 24        | \$ 100  | \$ 55,125                        | \$ 17,967            | \$ 11,490                                    | \$ 4                   | \$ 84,710                       |

See accompanying Notes to Consolidated Financial Statements.

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**Table of Contents**

**COMPX INTERNATIONAL INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**December 31, 2011**

**Note 1 - Summary of significant accounting policies:**

**Organization.** We (NYSE Amex: CIX) are 87% owned by NL Industries, Inc. (NYSE: NL) at December 31, 2011. We manufacture and sell component products (security products, precision ball bearing slides, ergonomic computer support systems and performance marine components). At December 31, 2011, (i) Valhi, Inc. holds approximately 83% of NL's outstanding common stock and (ii) subsidiaries of Contran Corporation hold approximately 95% of Valhi's outstanding common stock. Substantially all of Contran's outstanding voting stock is held by trusts established for the benefit of certain children and grandchildren of Harold C. Simmons (of which Mr. Simmons is sole trustee), or is held by Mr. Simmons or persons or other entities related to Mr. Simmons. Consequently, Mr. Simmons may be deemed to control each of these companies and us.

Unless otherwise indicated, references in this report to we, us, or our refer to CompX International Inc. and its subsidiaries, taken as a whole.

**Management estimates.** In preparing our financial statements in conformity with accounting principles generally accepted in the United States of America ( GAAP ) we are required to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at each balance sheet date and the reported amounts of our revenues and expenses during each reporting period. Actual results may differ significantly from previously estimated amounts under different assumptions or conditions.

**Principles of consolidation.** Our consolidated financial statements include the accounts of CompX International Inc. and our wholly-owned subsidiaries. We eliminate all material intercompany accounts and balances.

**Fiscal year.** Our fiscal year end is always the Sunday closest to December 31, and our operations are reported on a 52 or 53-week fiscal year. The year ended December 31, 2009 consisted of 53 weeks. Each of the years ended December 31, 2010 and December 31, 2011 consisted of 52 weeks.

**Translation of foreign currencies.** We translate the assets and liabilities of our subsidiaries whose functional currency is not the U.S. dollar at year-end rates of exchange, while we translate their revenues and expenses at average exchange rates prevailing during the year. We accumulate the resulting translation adjustments in stockholders' equity as part of accumulated other comprehensive income, net of related deferred income taxes. We recognize currency transaction gains and losses in income.

**Cash and cash equivalents.** We classify as cash and cash equivalents bank time deposits and government and commercial notes and bills with original maturities of three months or less.

**Net sales.** We record sales when products are shipped and title and other risks and rewards of ownership have passed to the customer. Amounts charged to customers for shipping and handling are not material. Sales are stated net of price, early payment and distributor discounts and volume rebates. We report any tax assessed by a governmental authority that we collect from our customers that is both imposed on and concurrent with our revenue producing activities (such as sales, use, value added and excise taxes) on a net basis (meaning we do not recognize these taxes either in our revenues or in our costs and expenses).

## **Table of Contents**

***Accounts receivable.*** We provide an allowance for doubtful accounts for known and estimated potential losses arising from our sales to customers based on a periodic review of these accounts.

***Inventories and cost of sales.*** We state inventories at the lower of cost or market, net of allowance for obsolete and slow-moving inventories. We generally base inventory costs for all inventory categories on average cost that approximates the first-in, first-out method. Inventories include the costs for raw materials, the cost to manufacture the raw materials into finished goods and overhead. Depending on the inventory's stage of completion, our manufacturing costs can include the costs of packing and finishing, utilities, maintenance and depreciation, shipping and handling, and salaries and benefits associated with our manufacturing process. We allocate fixed manufacturing overheads based on normal production capacity. Unallocated overhead costs resulting from periods with abnormally low production levels are charged to expense as incurred. As inventory is sold to third parties, we recognize the cost of sales in the same period that the sale occurs. We periodically review our inventory for estimated obsolescence or instances when inventory is no longer marketable for its intended use, and we record any write-down equal to the difference between the cost of inventory and its estimated net realizable value based on assumptions about alternative uses, market conditions and other factors.

***Selling, general and administrative expenses; advertising costs.*** Selling, general and administrative expenses include costs related to marketing, sales, distribution, research and development and administrative functions such as accounting, treasury and finance, and includes costs for salaries and benefits, travel and entertainment, promotional materials and professional fees. We expense advertising and research and development costs as incurred. Advertising costs were approximately \$466,000 in 2009, \$369,000 in 2010, and \$467,000 in 2011.

***Goodwill and other intangible assets; amortization expense.*** Goodwill represents the excess of cost over fair value of individual net assets acquired in business combinations. Goodwill is not subject to periodic amortization. We amortize other intangible assets, consisting principally of certain acquired patents and tradenames, using the straight line method over their estimated lives and state them net of accumulated amortization. We evaluate goodwill for impairment, annually, or when circumstances indicate the carrying value may not be recoverable. We evaluate other intangible assets for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. See Note 4.

***Property and equipment; depreciation expense.*** We state property and equipment, including purchased computer software for internal use, at cost. We compute depreciation of property and equipment for financial reporting purposes principally by the straight-line method over the estimated useful lives of 15 to 40 years for buildings and 3 to 20 years for equipment and software. We use accelerated depreciation methods for income tax purposes, as permitted. Depreciation expense was \$7.6 million in 2009, \$7.1 million in 2010, and \$6.2 million in 2011. Upon sale or retirement of an asset, the related cost and accumulated depreciation are removed from the accounts and any gain or loss is recognized in income currently. Expenditures for maintenance, repairs and minor renewals are expensed; expenditures for major improvements are capitalized.

We perform impairment tests when events or changes in circumstances indicate the carrying value may not be recoverable. We consider all relevant factors. We perform the impairment test by comparing the estimated future undiscounted cash flows associated with the asset to the asset's net carrying value to determine if impairment exists.

***Employee benefit plans.*** We maintain various defined contribution plans in which we make contributions based on matching or other formulas. Defined contribution plan expense approximated \$1.5 million in 2009, \$1.9 million in 2010 and \$2.1 million in 2011.

## **Table of Contents**

**Self-insurance.** We are partially self-insured for workers' compensation and certain employee health benefits and self-insured for most environmental issues. We purchase coverage in order to limit our exposure to any significant levels of workers' compensation or employee health benefit claims. We accrue self-insured losses based upon estimates of the aggregate liability for uninsured claims incurred using certain actuarial assumptions followed in the insurance industry and our own historical claims experience.

**Derivatives and hedging activities.** We recognize derivatives as either an asset or liability measured at fair value in accordance with ASC Topic 815, *Derivatives and Hedging*. We recognize the effect of changes in the fair value of derivatives either in net income or other comprehensive income, depending on the intended use of the derivative. See Note 14.

**Income taxes.** We, and our parent NL, are members of the Contran Tax Group. We have been and currently are a part of the consolidated tax returns filed by Contran in certain United States state jurisdictions. As a member of the Contran Tax Group, we are jointly and severally liable for the federal income tax liability of Contran and the other companies included in the Contran Tax Group for all periods in which we are included in the Contran Tax Group. See Note 13.

As a member of the Contran Tax Group, we are a party to a tax sharing agreement which provides that we compute our provision for U.S. income taxes on a separate-company basis. Pursuant to the tax sharing agreement, we make payments to or receive payments from NL in amounts we would have paid to or received from the U.S. Internal Revenue Service or the applicable state tax authority had we not been a member of the Contran Tax Group. The separate company provisions and payments are computed using the tax elections made by Contran. Under certain circumstances, such tax elections could require Contran to treat items differently than we would on a stand alone basis, and in such instances GAAP requires us to conform to Contran's tax election. We received a net refund from NL of approximately \$360,000 in 2009. We made net cash payments for taxes to NL of \$2.2 million in 2010 and \$3.7 million in 2011.

Deferred income tax assets and liabilities are recognized for the expected future tax consequences of temporary differences between the income tax and financial reporting carrying amounts of assets and liabilities, including undistributed earnings of foreign subsidiaries that are not permanently reinvested. At December 31, 2010 and 2011, we had no earnings of foreign subsidiaries subject to permanent reinvestment plans. We periodically evaluate our deferred tax assets in the various taxing jurisdictions in which we operate and adjust any related valuation allowance based on the estimate of the amount of such deferred tax assets which we believe do not meet the more-likely-than-not recognition criteria. See Note 7.

We record a reserve for uncertain tax positions for tax positions where we believe it is more-likely-than-not our position will not prevail with the applicable tax authorities. Our reserve for uncertain tax positions was nil in each of 2010 and 2011.

**Earnings per share.** Basic earnings per share of common stock is computed using the weighted average number of common shares actually outstanding during each period. Diluted earnings per share of common stock includes the impact of outstanding dilutive stock options. The weighted average number of outstanding stock options excluded from the calculation of diluted earnings per share because their impact would have been antidilutive aggregated approximately 91,000 in 2009, 27,000 in 2010 and 9,200 in 2011.



## **Table of Contents**

### **Note 2 - Business and geographic segments:**

Our operating segments are defined as components of our operations about which separate financial information is available that is regularly evaluated by our chief operating decision maker in determining how to allocate resources and in assessing performance. We have three operating segments Security Products, Furniture Components and Marine Components.

The Security Products segment, with a facility in South Carolina and a facility shared with Marine Components in Illinois, manufactures locking mechanisms and other security products for sale to the office furniture, transportation, postal, banking, vending and other industries.

The Furniture Components segment, with facilities in Canada and Taiwan, manufactures and distributes a complete line of precision ball bearing slides and ergonomic computer support systems for use in office furniture, computer-related equipment, tool storage cabinets, appliances and other applications.

Our Marine Components segment, with a facility in Wisconsin and a facility shared with Security Products in Illinois, manufactures and distributes marine instruments, hardware and accessories primarily for performance boats.

In July of 2011, we completed the acquisition of 100% of the stock of a Canadian ergonomic component products company for initial cash consideration of the equivalent of approximately \$4.8 million, net of approximately \$3,000 of cash acquired, with potential additional cash consideration ranging from nil to approximately \$1.5 million payable in the first quarter of 2013, contingent upon the acquired business achieving certain acquired product line sales targets during 2012. The estimated fair value of the contingent consideration at December 31, 2011 was \$705,000. The acquisition is intended to expand our Furniture Components ergonomics product line. We have included the results of operations and cash flows of the acquired business in our Consolidated Financial Statements subsequent to the acquisition date. The purchase price has been allocated among net assets acquired, consisting of (i) net working capital (receivable, inventory and payables) of \$879,000, (ii) identifiable intangibles other than goodwill of \$1.9 million, (iii) goodwill of \$3.1 million and (iv) deferred income tax liabilities of \$417,000. The tangible and intangible net assets acquired (other than goodwill) were valued based upon an estimate of the fair value of such net assets, with the remainder of the purchase price allocated to goodwill. The business had net sales of \$4.2 million in 2010 and the pro-forma effect to us, assuming this acquisition had been completed as of January 1, 2011, is not material.

The chief operating decision maker evaluates segment performance based on segment operating income, which is defined as income before income taxes, and interest expense, exclusive of certain general corporate income and expense items (primarily interest income) and certain non-recurring items (such as gains or losses on the disposition of business units and other long-lived assets outside the ordinary course of business). The accounting policies of the reportable operating segments are the same as those described in Note 1. Capital expenditures include additions to property and equipment, but exclude amounts attributable to business combinations.

Segment assets are comprised of all assets attributable to the reportable segments. Corporate assets are not attributable to the operating segments and consist primarily of cash, cash equivalents, notes receivable and assets held for sale. See Note 10. For geographic information, net sales are attributable to the place of manufacture (point of origin) and the location of the customer (point of destination); property and equipment are attributable to their physical location. At December 31, 2010 and 2011, the net assets of non-U.S. subsidiaries included in consolidated net assets approximated \$30.4 million and \$36.8 million, respectively. Intersegment sales are not material.

**Table of Contents**

|  | Years ended December 31, |                        |                        |
|--|--------------------------|------------------------|------------------------|
|  | 2009                     | 2010                   | 2011                   |
|  | (In thousands)           |                        |                        |
| <b>Net sales:</b>                        |                          |                        |                        |
| Security Products                        | \$ 61,429                | \$ 68,006              | \$ 71,396              |
| Furniture Components                     | 48,212                   | 59,125                 | 59,021                 |
| Marine Components                        | 6,484                    | 8,133                  | 8,418                  |
| <b>Total</b>                             | <b>\$ 116,125</b>        | <b>\$ 135,264</b>      | <b>\$ 138,835</b>      |
| <b>Operating income (loss):</b>          |                          |                        |                        |
| Security Products                        | \$ 9,714                 | \$ 13,066              | \$ 14,361              |
| Furniture Components                     | (4,693) <sup>(a)</sup>   | 3,447 <sup>(a)</sup>   | 9,059 <sup>(a)</sup>   |
| Marine Components                        | (3,046)                  | (1,432)                | (1,223)                |
| Corporate                                | (6,011) <sup>(b)</sup>   | (5,750) <sup>(b)</sup> | (6,724) <sup>(b)</sup> |
| <b>Total operating income (loss)</b>     | <b>(4,036)</b>           | <b>9,331</b>           | <b>15,473</b>          |
| Other non-operating income, net          | 45                       | 379                    | 424                    |
| Interest expense                         | (1,060)                  | (914)                  | (804)                  |
| <b>Income (loss) before income taxes</b> | <b>\$ (5,051)</b>        | <b>\$ 8,796</b>        | <b>\$ 15,093</b>       |
| <b>Depreciation and amortization:</b>    |                          |                        |                        |
| Security Products                        | \$ 3,560                 | \$ 3,383               | \$ 2,976               |
| Furniture Components                     | 3,475                    | 3,191                  | 2,853                  |
| Marine Components                        | 1,170                    | 1,099                  | 907                    |
| Corporate                                | 4                        | 3                      | 42                     |
| <b>Total</b>                             | <b>\$ 8,209</b>          | <b>\$ 7,676</b>        | <b>\$ 6,778</b>        |
| <b>Capital expenditures:</b>             |                          |                        |                        |
| Security Products                        | \$ 1,361                 | \$ 771                 | \$ 1,804               |
| Furniture Components                     | 1,010                    | 1,096                  | 1,346                  |
| Marine Components                        | 51                       | 271                    | 187                    |
| Corporate                                | -                        | 141                    | 36                     |
| <b>Total</b>                             | <b>\$ 2,422</b>          | <b>\$ 2,279</b>        | <b>\$ 3,373</b>        |

(a) Furniture Components operating income includes the following:

a 2011 patent litigation settlement gain of \$7.5 million as discussed in Note 13;  
facility consolidation costs of approximately \$177,000 and \$2.0 million at December 31, 2010 and 2011, respectively, as discussed in Note 9; and  
patent litigation expenses of \$4.6 million, \$2.4 million and \$227,000 at December 31, 2009, 2010 and 2011, respectively. See Note 13.

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(b) Corporate operating expenses include write-downs to our assets held for sale of \$717,000 in 2009, \$500,000 in 2010 and \$1.1 million in 2011. See Note 10.

F-14

**Table of Contents**

|                                    | <b>Years ended December 31,</b> |                   |                   |
|------------------------------------|---------------------------------|-------------------|-------------------|
|                                    | <b>2009</b>                     | <b>2010</b>       | <b>2011</b>       |
|                                    | <b>(In thousands)</b>           |                   |                   |
| <b>Net sales:</b>                  |                                 |                   |                   |
| <b>Point of origin:</b>            |                                 |                   |                   |
| United States                      | \$ 84,786                       | \$ 95,979         | \$ 85,400         |
| Canada                             | 29,065                          | 36,122            | 51,450            |
| Taiwan                             | 5,811                           | 8,820             | 9,344             |
| Eliminations                       | (3,537)                         | (5,657)           | (7,359)           |
| <b>Total</b>                       | <b>\$ 116,125</b>               | <b>\$ 135,264</b> | <b>\$ 138,835</b> |
| <br>                               |                                 |                   |                   |
| <b>Point of destination:</b>       |                                 |                   |                   |
| United States                      | \$ 95,974                       | \$ 111,848        | \$ 117,217        |
| Canada                             | 10,445                          | 12,933            | 12,072            |
| Other                              | 9,706                           | 10,483            | 9,546             |
| <b>Total</b>                       | <b>\$ 116,125</b>               | <b>\$ 135,264</b> | <b>\$ 138,835</b> |
| <br>                               |                                 |                   |                   |
| <b>Total assets:</b>               |                                 |                   |                   |
| Security Products                  | \$ 70,938                       | \$ 68,929         | \$ 69,185         |
| Furniture Components               | 54,512                          | 52,761            | 50,174            |
| Marine Components                  | 12,118                          | 11,337            | 10,531            |
| Corporate and eliminations         | 16,479                          | 27,045            | 11,636            |
| <b>Total</b>                       | <b>\$ 154,047</b>               | <b>\$ 160,072</b> | <b>\$ 141,526</b> |
| <br>                               |                                 |                   |                   |
| <b>Net property and equipment:</b> |                                 |                   |                   |
| United States                      | \$ 47,086                       | \$ 42,570         | \$ 33,704         |
| Canada                             | 9,224                           | 9,444             | 9,681             |
| Taiwan                             | 7,326                           | 7,889             | 7,742             |
| <b>Total</b>                       | <b>\$ 63,636</b>                | <b>\$ 59,903</b>  | <b>\$ 51,127</b>  |

**Note 3 - Inventories:**

|                       | <b>December 31,</b>   |             |
|-----------------------|-----------------------|-------------|
|                       | <b>2010</b>           | <b>2011</b> |
|                       | <b>(In thousands)</b> |             |
| <b>Raw materials:</b> |                       |             |
| Security Products     | \$ 2,174              | \$ 2,510    |
| Furniture Components  | 3,325                 | 3,314       |
| Marine Components     | 894                   | 933         |

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|                        |           |           |
|------------------------|-----------|-----------|
| Total raw materials    | 6,393     | 6,757     |
| Work-in-process:       |           |           |
| Security Products      | 5,178     | 5,778     |
| Furniture Components   | 1,068     | 1,260     |
| Marine Components      | 434       | 399       |
| Total work-in-process  | 6,680     | 7,437     |
| Finished goods:        |           |           |
| Security Products      | 1,720     | 1,700     |
| Furniture Components   | 2,717     | 2,994     |
| Marine Components      | 914       | 690       |
| Total finished goods   | 5,351     | 5,384     |
| Total inventories, net | \$ 18,424 | \$ 19,578 |

F-15

**Table of Contents****Note 4 - Goodwill and other intangible assets:**

We have assigned goodwill to each of our *reporting units* (as that term is defined in ASC Topic 350-20-20, *Goodwill*) which correspond to our operating segments. We test for goodwill impairment at the reporting unit level. In accordance with the requirements of ASC Topic 350-20-20, we review goodwill for each of our three reporting units for impairment during the third quarter of each year or when circumstances arise that indicate an impairment might be present. In determining the estimated fair value of the reporting units, we use appropriate valuation techniques, such as discounted cash flows. Such discounted cash flows are a Level 3 input as defined by ASC 820-10-35. If the carrying amount of goodwill exceeds its implied fair value, an impairment charge is recorded.

During 2009 due to continued unfavorable economic trends associated with our Furniture Components reporting unit including, among other things, sales and operating income falling materially below our projections, we re-evaluated goodwill associated with this reporting unit at the first and second interim periods of 2009, along with the annual testing date in the third quarter. At each interim and annual testing date, we concluded that no impairments were present.

As operations improved in 2010 and 2011, goodwill for all applicable reporting units was tested for impairment only in the third quarter of each year in connection with our annual testing date. No impairment was indicated as part of our 2010 or 2011 annual review of goodwill. In 2008, we recorded a \$9.9 million goodwill impairment in our Marine Components Segment. Our gross goodwill at December 31, 2011 is \$44.1 million.

Changes in the carrying amount of goodwill related to our operations during the past three years are presented in the table below. Goodwill acquired in 2011 relates to the acquisition of an ergonomic components product business included in our Furniture Components operating segment. See Note 2. The remaining net goodwill balance was generated from acquisitions relating to Security Products and Furniture Components prior to 2001.

|                                    | <b>Security<br/>Products</b> | <b>Furniture<br/>Components</b> | <b>Total</b> |
|------------------------------------|------------------------------|---------------------------------|--------------|
|                                    | (In millions)                |                                 |              |
| Balance at December 31, 2008       | \$ 23.7                      | \$ 7.1                          | \$ 30.8      |
| Changes in currency exchange rates | -                            | 0.1                             | 0.1          |
| Balance at December 31, 2009       | 23.7                         | 7.2                             | 30.9         |
| Changes in currency exchange rates | -                            | 0.5                             | 0.5          |
| Balance at December 31, 2010       | 23.7                         | 7.7                             | 31.4         |
| Goodwill acquired during the year  | -                            | 3.1                             | 3.1          |
| Changes in currency exchange rates | -                            | (0.3)                           | (0.3)        |
| Balance at December 31, 2011       | \$ 23.7                      | \$ 10.5                         | \$ 34.2      |

Other intangible assets totaled \$840,000 and \$2.0 million net of accumulated amortization of \$4.6 million and \$3.8 million at December 31, 2010 and 2011, respectively. The increase in intangible assets in 2011 is also related to the acquisition of the ergonomic component products business mentioned above. See Note 2.

**Table of Contents**

Amortization of intangible assets was \$588,000 in 2009, \$562,000 in 2010, and \$549,000 in 2011, respectively. Estimated aggregate intangible asset amortization expense for the next five years is as follows:

| Years ending December 31, | Amount<br>(In thousands) |
|---------------------------|--------------------------|
| 2012                      | \$ 649                   |
| 2013                      | 380                      |
| 2014                      | 185                      |
| 2015                      | 161                      |
| 2016                      | 138                      |
| Thereafter                | 532                      |
| <b>Total</b>              | <b>\$ 2,045</b>          |

**Note 5 - Accounts payable and accrued liabilities:**

|                            | December 31,<br>2010      2011<br>(In thousands) |                  |
|----------------------------|--|------------------|
| Accounts payable           | \$ 4,890   | \$ 6,203         |
| Accrued liabilities:       |  |                  |
| Employee benefits          | 8,345  | 7,764            |
| Customer tooling           | 561  | 425              |
| Taxes other than on income | 479  | 401              |
| Insurance                  | 641  | 372              |
| Professional               | 487  | 242              |
| Other                      | 779  | 833              |
| <b>Total</b>               | <b>\$ 16,182</b>                                 | <b>\$ 16,240</b> |

**Note 6 - Long-term Debt:**

|                                | December 31,<br>2010      2011<br>(In thousands) |                  |
|--------------------------------|--|------------------|
| Revolving bank credit facility | \$ 3,000   | \$ 1,955         |
| Note payable to affiliate      | 42,230   | 22,230           |
| <b>Total debt</b>              | <b>45,230</b>                                    | <b>24,185</b>    |
| Less current maturities        | 1,000  | 1,000            |
| <b>Total long-term debt</b>    | <b>\$ 44,230</b>                                 | <b>\$ 23,185</b> |

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*Revolving bank credit facility.* At December 31, 2011 we had a \$37.5 million revolving bank credit facility that matured in January 2012. We had net borrowings of \$3.0 million under the credit facility in 2010, which was repaid in February 2011. In July 2011, we borrowed the equivalent of approximately \$5.3 million under the credit facility in connection with the acquisition discussed in Note 2 (such borrowing was denominated in Canadian dollars, as permitted by the terms of the credit facility), and we subsequently repaid the equivalent of \$2.9 million of such borrowing during the remainder of 2011. The interest rate on the \$2.0 million outstanding under the credit facility at December 31, 2011 was 4.4%. We were in compliance with all covenants of the credit facility at December 31, 2011.

F-17



**Table of Contents**

In January 2012, we amended and restated the terms of the credit facility to extend the maturity date to January 2015 and to reduce the size of the facility from \$37.5 million to \$30.0 million. Any amounts outstanding under the credit facility bear interest at LIBOR plus a margin of 2.25%. The credit facility is collateralized by 65% of the ownership interests in our first-tier non-U.S. subsidiaries. The facility contains certain covenants and restrictions customary in lending transactions of this type, which among other things restricts our ability to incur debt, incur liens, pay dividends or merge or consolidate with, or transfer all or substantially all assets to, another entity. The facility also requires maintenance of specified levels of net worth (as defined in the agreement). In the event of a change of control, as defined in the agreement, the lenders would have the right to accelerate the maturity of the facility. The credit facility permits us to pay dividends and/or repurchase common stock in an amount equal to the sum of \$.125 per share in any calendar quarter, not to exceed \$8.0 million in any calendar year. At December 31, 2011, and based on the new \$30 million size of the amended and restated credit facility, approximately \$28.0 million was available for borrowings. Because the amended and restated credit facility extended the maturity date of our prior credit facility, we have classified the \$2.0 million outstanding at December 31, 2011 under our prior credit facility as a noncurrent liability at such date.

*Note payable to affiliate.* In October 2007, we purchased and/or cancelled a net 2.7 million shares of our Class A common stock from Timet Finance Management Company (TFMC). TFMC is a wholly-owned subsidiary of Titanium Metals Corporation, one of our affiliates. We purchased and/or cancelled these shares for \$19.50 per share, or aggregate consideration of \$52.6 million, which we paid in the form of a promissory note. The promissory note, as amended, bears interest at LIBOR plus 1% (1.4% at December 31, 2011) and provides for quarterly principal repayments of \$250,000, with the balance due at maturity in September 2014. The promissory note is prepayable, in whole or in part, at any time at our option without penalty. The promissory note is subordinated to our amended and restated U.S. revolving bank credit facility, although we are permitted to make future principal prepayments not to exceed \$15 million in the aggregate. The promissory note was amended in September 2009 resulting in the deferral of interest payments until March 2011 and the postponement of the quarterly principal repayments until March 2011. We had net repayments on the note payable to affiliate of \$750,000 in 2009, nil in 2010 and \$20 million in 2011, including \$15.0 million of prepayments in 2011 using cash we received upon collection of our promissory note receivable. See Note 12. We recognized interest expense of approximately \$816,000 in 2009, \$565,000 in 2010 and \$464,000 in 2011 on the promissory note.

The scheduled principal repayments of the revolving bank credit facility and the promissory note are shown in the table below.

| <b>Years ending December 31,</b> | <b>Amount<br/>(In thousands)</b> |
|----------------------------------|----------------------------------|
| 2012                             | \$ 1,000                         |
| 2013                             | 1,000                            |
| 2014                             | 20,230                           |
| 2015                             | 1,955                            |
| 2016                             | -                                |
| Thereafter                       | -                                |
| <b>Total</b>                     | <b>\$ 24,185</b>                 |

**Table of Contents****Note 7 - Income taxes:**

The components of pre-tax income, the provision for income taxes, the difference between the provision for income taxes and the amount that would be expected using the U.S. federal statutory income tax rate of 35%, and the comprehensive provision for income taxes are presented below.

|  | <b>Years ended December 31,</b> |             |             |
|--|---------------------------------|-------------|-------------|
|  | <b>2009</b>                     | <b>2010</b> | <b>2011</b> |
|  | <b>(In thousands)</b>           |             |             |
| <b>Components of pre-tax income (loss):</b>  |                                 |             |             |
| United States  | \$ (3,063)                      | \$ 4,135    | \$ 5,088    |
| Non-U.S.   | (1,988)                         | 4,661       | 10,005      |
| <br>   |                                 |             |             |
| Total  | \$ (5,051)                      | \$ 8,796    | \$ 15,093   |
| <br>   |                                 |             |             |
| <b>Provision (benefit) for income taxes:</b>   |                                 |             |             |
| <b>Currently payable (refundable):</b>   |                                 |             |             |
| U.S. federal and state   | \$ (271)                        | \$ 4,889    | \$ 2,892    |
| Foreign  | (694)                           | 1,611       | 2,547       |
|  | (965)                           | 6,500       | 5,439       |
| <br>   |                                 |             |             |
| <b>Deferred income taxes (benefit):</b>  |                                 |             |             |
| U.S. federal and state   | (1,992)                         | (717)       | 1,995       |
| Foreign  | (101)                           | (39)        | (14)        |
|  | (2,093)                         | (756)       | 1,981       |
| <br>   |                                 |             |             |
| Total  | \$ (3,058)                      | \$ 5,744    | \$ 7,420    |
| <br>   |                                 |             |             |
| Expected tax expense (benefit), at the U.S. federal statutory income tax rate of 35% | \$ (1,768)                      | \$ 3,079    | \$ 5,282    |
| Non-U.S. tax rates   | 74                              | (424)       | (994)       |
| Incremental U.S. tax on earnings of foreign subsidiaries                             | (1,092)                         | 3,439       | 2,799       |
| State income taxes and other, net  | 3                               | 218         | 391         |
| Impact of tax rate changes   | (76)                            | (46)        | 43          |
| Tax credits  | (199)                           | (522)       | (442)       |
| Valuation allowance  |                                 |             | 341         |
| <br>   |                                 |             |             |
| Total  | \$ (3,058)                      | \$ 5,744    | \$ 7,420    |

In the first quarter of 2011, we recognized a \$2.1 million provision for deferred income taxes related to the undistributed earnings of our Canadian subsidiary attributable to the \$7.5 million patent litigation settlement gain discussed in Note 13.

Under GAAP, we are required to recognize a deferred income tax liability with respect to the incremental U.S. (federal and state) and foreign withholding taxes that would be incurred when undistributed earnings of a foreign subsidiary are subsequently repatriated, unless management has determined that those undistributed earnings are permanently reinvested for the foreseeable future. Prior to March 31, 2010, we had not recognized a deferred income tax liability related to incremental income taxes on the pre-2005 undistributed earnings of our Taiwanese subsidiary, as those earnings were deemed to be permanently reinvested. We are required to reassess the permanent reinvestment conclusion on

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an ongoing basis to determine if our intentions have changed. At the end of March 2010, and based primarily upon changes in our cash management plans, we determined that all of the undistributed earnings of our Taiwanese subsidiary could no longer be considered to be permanently reinvested in Taiwan. Accordingly, in the first quarter of 2010 we recognized an

F-19

**Table of Contents**

aggregate \$1.9 million provision for deferred income taxes on the pre-2005 undistributed earnings of our Taiwanese subsidiary. Consequently, all of the undistributed earnings of our non-U.S. operations are now considered to be not permanently reinvested.

The components of net deferred tax assets (liabilities) are summarized below.

|  | <b>December 31,</b>   |                    |
|--|-----------------------|--------------------|
|  | <b>2010</b>           | <b>2011</b>        |
|  | <b>(In thousands)</b> |                    |
| Tax effect of temporary differences related to:      |                       |                    |
| Inventories  | \$ 1,303              | \$ 932             |
| Tax on unremitted earnings of non-U.S. subsidiaries  | (5,198)               | (7,671)            |
| Property and equipment                               | (4,916)               | (3,971)            |
| Accrued liabilities and other deductible differences | 171                   | 164                |
| Accrued employee benefits                            | 893                   | 1,412              |
| Tax loss and credit carryforwards                    | 472                   | 494                |
| Goodwill   | (1,958)               | (2,179)            |
| Other taxable differences                            | (277)                 | (511)              |
| Valuation allowance                                  | -                     | (341)              |
| <b>Total</b>   | <b>\$ (9,510)</b>     | <b>\$ (11,671)</b> |
| <br>   |                       |                    |
| Net current deferred tax assets                      | 2,366                 | 2,495              |
| Net noncurrent deferred tax liabilities              | (11,876)              | (14,166)           |
| <br>   |                       |                    |
| <b>Total</b>   | <b>\$ (9,510)</b>     | <b>\$ (11,671)</b> |

Our tax loss carryforwards at December 31, 2010 and 2011 relates to carryforwards in various U.S. state jurisdictions. At December 31, 2011, we had approximately \$5.7 million of such state net operating loss carryforwards with expiration dates ranging from 2016 to 2031. At December 31, 2011, we have concluded that a portion of our U.S. state net operating losses do not meet the more-likely-than-not recognition criteria, accordingly we have recognized a deferred income tax asset valuation allowance of \$341,000 with respect to such carryforwards.

We file income tax returns in various U.S. federal, state and local jurisdictions. We also file income tax returns in various foreign jurisdictions, principally in Canada and Taiwan. Our domestic income tax returns prior to 2008 are generally considered closed to examination by applicable tax authorities. Our foreign income tax returns are generally considered closed to examination for years prior to 2006 for Taiwan, and 2007 for Canada.

**Table of Contents****Note 8 - Stockholders equity:**

|                              | <b>Shares of common stock<br/>Class A<br/>Issued<br/>and<br/>outstanding</b> | <b>Class B<br/>Issued and<br/>outstanding</b> |
|------------------------------|--|---|
| Balance at December 31, 2008 | 2,361,307  | 10,000,000                                    |
| Issued                       | 9,000  |   |
| Balance at December 31, 2009 | 2,370,307  | 10,000,000                                    |
| Issued                       | 5,000  |   |
| Balance at December 31, 2010 | 2,375,307  | 10,000,000                                    |
| Issued                       | 10,800   |   |
| Balance at December 31, 2011 | 2,386,107  | 10,000,000                                    |

*Class A and Class B common stock.* The shares of Class A common stock and Class B common stock are identical in all respects, except for certain voting rights and certain conversion rights in respect of the shares of the Class B common stock. Holders of Class A common stock are entitled to one vote per share. NL, which holds all of the outstanding shares of Class B common stock, is entitled to one vote per share in all matters except for election of directors, for which NL is entitled to ten votes per share. Holders of all classes of common stock entitled to vote will vote together as a single class on all matters presented to the stockholders for their vote or approval, except as otherwise required by applicable law. Each share of Class A common stock and Class B common stock have an equal and ratable right to receive dividends to be paid from our assets when, and if declared by the board of directors. In the event of the dissolution, liquidation or winding up of our operations, the holders of Class A common stock and Class B common stock will be entitled to share equally and ratably in the assets available for distribution after payments are made to our creditors and to the holders of any of our preferred stock that may be outstanding at the time. Shares of the Class A common stock have no conversion rights. Under certain conditions, shares of Class B common stock will convert, on a share-for-share basis, into shares of Class A common stock.

*Share repurchases and cancellations.* Prior to 2009, our board of directors authorized various repurchases of shares of our Class A common stock in open market transactions, including block purchases, or in privately-negotiated transactions at unspecified prices and over an unspecified period of time. We may repurchase our common stock from time to time as market conditions permit. The stock repurchase program does not include specific price targets or timetables and may be suspended at any time. Depending on market conditions, we may terminate the program prior to its completion. We will generally use cash on hand to acquire the shares. Repurchased shares will be added to our treasury and cancelled. We made no treasury purchases during 2009, 2010 or 2011 and at December 31, 2011, approximately 678,000 shares were available for purchase under these authorizations.

*Incentive compensation plan.* The CompX International Inc. 1997 Long-Term Incentive Plan (the Plan) provides for the award or grant of stock options, stock appreciation rights, performance grants and other awards to employees and other individuals who provide services to us. Up to 1.5 million shares of Class A Common Stock may be issued pursuant to the Plan. Employee stock options are granted at prices not less than the market price of our stock on the date of grant, vest over five years and expire ten years from the date of grant. The following table sets forth changes in outstanding options during the past three years.

**Table of Contents**

|                                  | Shares<br>(In 000 s) | Exercise<br>price per<br>share | Amount<br>payable<br>upon<br>exercise<br>(In 000 s) | Weighted<br>average<br>exercise<br>price |
|----------------------------------|----------------------|--------------------------------|---|--|
| Outstanding at December 31, 2008 | 134                  | \$12.15 - 19.25                | \$ 2,343  | \$ 17.49                                 |
| Canceled                         | (53)                 | 15.88 - 18.38                  | (936)   | 17.66                                    |
| Outstanding at December 31, 2009 | 81                   | \$12.15 - 19.25                | \$ 1,407  | \$ 17.37                                 |
| Canceled                         | (63)                 | 18.38 - 19.25                  | (1,168)   | 18.54                                    |
| Outstanding at December 31, 2010 | 18                   | \$12.15 - 14.30                | \$ 239  | \$ 13.28                                 |
| Exercised                        | (5)                  | 12.15                          | (58)  | 12.15                                    |
| Canceled                         | (4)                  | 12.15                          | (49)  | 12.15                                    |
| Outstanding at December 31, 2011 | 9                    | \$14.30                        | \$ 132  | \$ 14.30                                 |

Outstanding options at December 31, 2011 represent less than 1% of our total outstanding shares of common stock at that date and expire in May 2012. Our market price per share at December 31, 2011 was \$14.73. All of the fully-vested 9,200 outstanding options at December 31, 2011 were exercisable at \$14.30 with a nominal aggregate intrinsic value (defined as the excess of the market price of our common stock over the exercise price). At December 31, 2011, an aggregate of 978,820 shares were available for future grants. Shares issued under the Plan are generally newly-issued shares. The intrinsic value and related income tax benefit of our options exercised in 2011 was insignificant. No stock options were exercised in 2009 or 2010.

In February 2012, our board of directors voted to replace the compensation plan with a new plan pursuant to which an aggregate of 200,000 shares of our common stock can be awarded to members of our board of directors. The new plan is subject to shareholders' approval at our May 2012 shareholder meeting.

**Note 9 - Facility consolidation costs:**

In November 2010, management approved a restructuring plan for our Furniture Components segment to move precision slide production from our Byron Center, Michigan facility to our other precision slide manufacturing facilities in Kitchener, Ontario and Taipei, Taiwan. The move, which was substantially completed in April 2011, reduced the facilities where we produce precision slides from three to two and is expected to enhance the operating efficiency of our precision slide production capacity. As of December 31, 2011, approximately \$191,000 of severance costs and approximately \$2.0 million of machinery and equipment relocation costs from the Byron Center facility to the Kitchener facility had been expensed, mostly in the first six months of 2011. No additional severance and equipment relocation costs are expected to be incurred subsequent to December 31, 2011.

At the time management approved the Furniture Components restructuring discussed above in November 2010, we intended to continue to utilize the Byron Center facility for light assembly and warehousing of product to service our U.S. customers. After operating the facility from the first quarter of 2011 to the latter part of the third quarter of 2011, we determined that continued use of the Byron Center facility for warehousing and light assembly was no longer necessary to serve our U.S. customers. Accordingly, in September 2011 management made the decision to sell the facility, at which time such facility met all of the criteria under GAAP to be classified as an asset held for sale. (See Note 10)

**Table of Contents****Note 10 - Assets held for sale:**

|                            | <b>December 31,</b>   |             |
|----------------------------|-----------------------|-------------|
|                            | <b>2010</b>           | <b>2011</b> |
|                            | <b>(In thousands)</b> |             |
| Byron Center facility      | \$ -                  | \$ 4,444    |
| River Grove facility       | 2,000                 | 1,775       |
| Neenah land                | 415                   | 430         |
| <br>                       |                       |             |
| Total Assets Held for Sale | \$ 2,415              | \$ 6,649    |

At December 31, 2011 our assets held for sale consisted of the Byron Center and River Grove facilities (land, building and building improvements) and the Neenah land, all of which were formerly used in our operations. These assets were classified as assets held for sale when they ceased to be used in our operations and met all of the applicable criteria under GAAP. The Byron Center facility became classified as held for sale in September 2011, as discussed in Note 9. In classifying the Byron Center facility as held for sale, we concluded that the carrying amount of the assets exceeded the estimated fair value less costs to sell such assets. In determining the estimated fair value of the land and building, we obtained an independent appraisal. Based on this appraisal, we recognized a write-down of \$910,000 in 2011 to reduce the carrying value of the asset to its estimated fair value less cost to sell.

Additionally, in 2011 due to continued negative local market conditions, we obtained an updated independent appraisal for the River Grove facility, the most significant of the remaining two properties. Based on this appraisal, we recognized an additional write-down of \$225,000 in 2011 to reduce the carrying value of that asset to its estimated fair value less cost to sell.

These write-downs as of December 31, 2011 totaled \$1.1 million and are included in corporate operating expense. We also recognized other asset held for sale write-downs of \$717,000 in 2009 and \$500,000 in 2010 related to these properties, associated with obtaining updated appraisals on such properties. These appraisals represent a Level 2 input as defined by ASC 820-10-35. All three properties are being actively marketed; however, due to the current state of the commercial real estate market, we cannot be certain of the timing of the disposition of these assets or the potential for future write-downs associated with these assets.

**Note 11 - Other non-operating income, net:**

|                             | <b>Years ended December 31,</b> |             |             |
|-----------------------------|---------------------------------|-------------|-------------|
|                             | <b>2009</b>                     | <b>2010</b> | <b>2011</b> |
|                             | <b>(In thousands)</b>           |             |             |
| Interest income             | \$ 43                           | \$ 345      | \$ 373      |
| Other income (expense), net | 2                               | 34          | 51          |
| <br>                        |                                 |             |             |
| Total                       | \$ 45                           | \$ 379      | \$ 424      |

**Note 12 - Related party transactions:**

We may be deemed to be controlled by Harold C. Simmons. See Note 1. Corporations that may be deemed to be controlled by or affiliated with Mr. Simmons sometimes engage in (a) intercorporate transactions such as guarantees, management and expense sharing arrangements, shared fee arrangements, joint ventures, partnerships, loans, options, advances of funds on open account, and sales, leases





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**Table of Contents**

and exchanges of assets, including securities issued by both related and unrelated parties and (b) common investment and acquisition strategies, business combinations, reorganizations, recapitalizations, securities repurchases, and purchases and sales (and other acquisitions and dispositions) of subsidiaries, divisions or other business units, which transactions have involved both related and unrelated parties and have included transactions that resulted in the acquisition by one related party of a publicly-held minority equity interest in another related party. We continuously consider, review and evaluate, and understand that Contran and related entities consider, review and evaluate such transactions. Depending upon the business, tax and other objectives then relevant, it is possible that we might be a party to one or more such transactions in the future.

From time to time, we will have loans and advances outstanding between us and various related parties pursuant to term and demand notes. We generally enter into these loans and advances for cash management purposes. When we loan funds to related parties, we are generally able to earn a higher rate of return on the loan than we would earn if we invested the funds in other instruments. While certain of these loans may be of a lesser credit quality than cash equivalent instruments otherwise available to us, we believe we have evaluated the credit risks in the terms of the applicable loans. In this regard, in February 2010 we entered into an unsecured revolving demand promissory note with NL whereby we agreed to loan NL up to \$8.0 million. As amended, our loans to NL will bear interest at the prime rate less .75%, with all principal due on demand on or after March 31, 2013 (and in any event no later than December 31, 2013), with interest payable quarterly. The principal amount we lend to NL at any time is at our discretion. As of December 31, 2010 and 2011, we had no loans outstanding to NL. Interest income on our loans to NL was \$23,000 in 2010.

In May 2010, we purchased from NL and one of its wholly-owned subsidiaries, for \$15.0 million in cash, all of their right, title and interest in (i) a subordinated secured mortgage note receivable dated October 15, 2008 and in the original principal amount of \$15.0 million executed by Sayreville Seaport Associates, L.P., a Delaware limited partnership, and originally payable to NL and its subsidiary, and (ii) certain other documents related to the note receivable. We purchased the promissory note for our investment purposes. The promissory note bore interest at LIBOR plus 2.75%, payable monthly, and all principal was due no later than October 2011. We amended our bank credit facility in May 2010 to enable us to borrow \$5.0 million under the Credit Agreement, which we utilized along with \$10.0 million of existing cash to complete the purchase of the note receivable. The purchase was also approved by the independent members of our board of directors. In October 2011, we collected in full the \$15.0 million principal amount due to us under our promissory note receivable. See Note 6.

Under the terms of an Intercorporate Service Agreement ( ISA ) with Contran, employees of Contran perform certain management, tax planning, financial, legal and administrative services for us on a fee basis. Such fees are based upon estimates of time devoted to our affairs by individual Contran employees and the compensation of such persons. Because of the large number of companies affiliated with Contran, we believe we benefit from cost savings and economies of scale gained by not having certain management, financial and administrative staffs duplicated at each entity, thus allowing certain individuals to provide services to multiple companies but only be compensated by one entity. Fees pursuant to these agreements aggregated \$3.2 million in 2009, \$3.1 million in 2010 and \$3.4 million in 2011.

Tall Pines Insurance Company ( Tall Pines ) and EWI RE, Inc. ( EWI ) provide for or broker certain insurance policies for Contran and certain of its subsidiaries and affiliates, including us. Tall Pines and EWI are subsidiaries of Valhi. Consistent with insurance industry practices, Tall Pines and EWI receive commissions from the insurance and reinsurance underwriters and/or assess fees for the policies that they provide or broker. The aggregate premiums we paid to Tall Pines and EWI were approximately \$1.1 million in 2009 and 2010 and \$1.3 million in 2011. These amounts principally included payments for insurance, but also included commissions paid to Tall Pines and EWI. Tall Pines purchases reinsurance from third-party

## **Table of Contents**

insurance carriers with an A.M. Best Company rating of generally at least A-(Excellent) for substantially all of the risks it underwrites. We expect that these relationships with Tall Pines and EWI will continue in 2012.

Contran and certain of its subsidiaries and affiliates, including us, purchase certain of their insurance policies as a group, with the costs of the jointly-owned policies being apportioned among the participating companies. With respect to certain of these policies, it is possible that unusually large losses incurred by one or more insureds during a given policy period could leave the other participating companies without adequate coverage under that policy for the balance of the policy period. As a result, Contran and certain of its subsidiaries and affiliates, including us, have entered into a loss sharing agreement under which any uninsured loss is shared by those entities who have submitted claims under the relevant policy. We believe the benefits in the form of reduced premiums and broader coverage associated with the group coverage for such policies justifies the risk associated with the potential for any uninsured loss.

### **Note 13 - Commitments and contingencies:**

*Legal proceedings.* We are involved, from time to time, in various contractual, product liability, patent (or intellectual property), employment and other claims and disputes incidental to our business. Prior to March 9, 2011, we were involved in certain patent litigation with a competitor, and in March 2011, we entered into a confidential settlement agreement with the competitor. Under the terms of the agreement, the competitor paid our Canadian subsidiary approximately \$7.5 million in cash (which is recognized as a litigation settlement gain in 2011), and we each agreed to cross-license certain patents and to withdraw certain legal proceedings against the other party.

We currently believe the disposition of all claims and disputes, individually or in the aggregate, should not have a material long-term adverse effect on our consolidated financial condition, results of operations or liquidity.

*Environmental matters and litigation.* Our operations are governed by various federal, state, local and foreign environmental laws and regulations. Our policy is to comply with environmental laws and regulations at all of our plants and to continually strive to improve environmental performance in association with applicable industry initiatives. We believe that our operations are in substantial compliance with applicable requirements of environmental laws. From time to time, we may be subject to environmental regulatory enforcement under various statutes, resolution of which typically involves the establishment of compliance programs.

*Income taxes.* From time to time, we undergo examinations of our income tax returns, and tax authorities have or may propose tax deficiencies. We believe that we have adequately provided accruals for additional income taxes and related interest expense which may ultimately result from such examinations and we believe that the ultimate disposition of all such examinations should not have a material adverse effect on our consolidated financial position, results of operations or liquidity.

We have agreed to a policy with Contran and NL providing for the allocation of tax liabilities and tax payments as described in Note 1. Under applicable law, we, as well as every other member of the Contran Tax Group, are each jointly and severally liable for the aggregate federal income tax liability of Contran and the other companies included in the Contran Tax Group for all periods in which we are included in the Contran Tax Group. NL has agreed, however, to indemnify us for any liability for income taxes of the Contran Tax Group in excess of our tax liability in accordance with the tax allocation policy.

*Concentration of credit risk.* Our products are sold primarily in North America to original equipment manufacturers. The ten largest customers accounted for approximately 39% of sales in 2009, 38% in 2010 and 37% in 2011. No customer accounted for more than 10% of our sales in 2009, 2010 or 2011.

**Table of Contents**

Rent expense, principally for buildings, was \$478,000 in 2009, \$464,000 in 2010 and \$427,000 in 2011. At December 31, 2011, future minimum rentals under noncancellable operating leases are shown below.

| Years ending December 31, | Amount<br>(In thousands) |
|---------------------------|--------------------------|
| 2012                      | \$ 397                   |
| 2013                      | 368                      |
| 2014                      | 118                      |
| 2015                      | 111                      |
| 2016                      | 74                       |
| Thereafter                | 7                        |
| <b>Total</b>              | <b>\$ 1,075</b>          |

**Note 14 - Financial instruments:**

The following table presents the carrying value and estimated fair value of our financial instruments:

|   | December 31,<br>2010 |               | December 31,<br>2011 |               |
|---|----------------------|---------------|----------------------|---------------|
|   | Carrying<br>amount   | Fair<br>value | Carrying<br>amount   | Fair<br>value |
| Cash and cash equivalents                                     | \$ 13,919            | \$ 13,919     | \$ 10,081            | \$ 10,081     |
| Accounts receivable, net                                      | 14,601               | 14,601        | 14,246               | 14,246        |
| Promissory note receivable                                    | 15,000               | 15,000        |                      |               |
| Accounts payable  | 4,890                | 4,890         | 6,203                | 6,203         |
| Variable rate long-term debt - (including current maturities) | 45,230               | 45,230        | 24,185               | 24,185        |

Due to their near-term maturities, the carrying amounts of accounts receivable and accounts payable are considered equivalent to fair value. The fair values of our variable-rate promissory note receivable and long-term debt are deemed to approximate book value. The fair values of our promissory note receivable and long-term debt are Level 2 inputs as defined by ASC Topic 820-10-35.

We periodically use currency forward contracts to manage a portion of currency exchange rate market risk associated with receivables, or similar exchange rate risk associated with future sales, denominated in a currency other than the holder's functional currency. We have not entered into these contracts for trading or speculative purposes in the past, nor do we anticipate entering into such contracts for trading or speculative purposes in the future. Most of our currency forward contracts meet the criteria for hedge accounting under GAAP and are designated as cash flow hedges. For these currency forward contracts, gains and losses representing the effective portion of our hedges are deferred as a component of accumulated other comprehensive income, and are subsequently recognized in earnings at the time the hedged item affects earnings. Occasionally, we enter into currency forward contracts which do not meet the criteria for hedge accounting. For these contracts, we mark-to-market the estimated fair value of the contracts at each balance sheet date based on quoted market prices for the forward contracts, with any resulting gain or loss recognized in income currently as part of net currency transactions. The quoted market prices for the forward contracts are a Level 1 input as defined by ASC Topic 820-10-35.

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**Table of Contents**

At December 31, 2011, we held a series of contracts to exchange an aggregate of U.S. \$17.9 million for an equivalent value of Canadian dollars at exchange rates ranging from Cdn. \$1.03 to Cdn. \$0.99 per U.S. dollar. These contracts qualified for hedge accounting and mature through December 2012. The exchange rate was \$1.02 per U.S. dollar at December 31, 2011. The estimated fair value of the contracts based on quoted market prices was a liability of approximately \$19,000 at December 31, 2011. We had no currency forward contracts outstanding at December 31, 2010.

**Note 15 - Recent accounting pronouncements:**

In May 2011 the Financial Accounting Standards Board issued Accounting Standards Update ( ASU ) 2011-04, *Amendments to Achieve Common Fair Value Measurements and Disclosure Requirements in U.S. GAAP and IFRSs*. ASU 2011-04 contains technical adjustments and clarifications to more closely align the U.S. GAAP and International Financial Reporting Standards ( IFRS ) for fair value and will be effective for our first quarter 2012 report. We do not believe the adoption of this standard will have a material effect on our Consolidated Financial Statements.

In June 2011 the FASB issued ASU 2011-05, *Presentation of Comprehensive Income*. ASU 2011-05 eliminates the option of presenting comprehensive income as a component of the Consolidated Statement of Shareholders' Equity and instead requires comprehensive income to be presented as a component of the Consolidated Statement of Income or in a separate Consolidated Statement of Comprehensive Income immediately following the Consolidated Statement of Income. This standard will be effective for our first quarter 2012 report, we intend to present our comprehensive income in a separate Consolidated Statement of Comprehensive Income, the same manner in which we present our comprehensive income in these Consolidated Financial Statements.

Additionally, ASU 2011-05 would have required us to present on the face of our financial statements the effect of reclassifications out of accumulative other comprehensive income on the components of net income and other comprehensive income. However, in December 2011 the FASB issued ASU 2011-12, *Comprehensive Income (Topic 220): Deferral of the Effective Date for Amendments to the Presentation of Reclassifications of Items Out of Accumulated Other Comprehensive Income in Accounting Standards Update No. 2011-05*. ASU 2011-12 defers the effectiveness for the requirement to present on the face of our financial statements the effects of reclassifications out of accumulated other comprehensive income on the components of net income and other comprehensive income. Adoption of ASU 2011-05, as amended by ASU 2011-12, will not have a material effect on our Consolidated Financial Statements.

In September 2011 the FASB issued ASU 2011-08 *Testing Goodwill for Impairment* (the revised standard). ASU 2011-08 provides the option to first assess qualitatively whether events or circumstances exist to indicate goodwill impairment may be present to determine whether further impairment testing is necessary. This standard will be effective for annual and interim goodwill testing beginning with our first quarter 2012 report, although early adoption is permitted. We do not believe the adoption of this standard will have a material effect on our Consolidated Financial Statements and we did not avail ourselves of the qualitative goodwill impairment assessment as part of our 2011 annual goodwill impairment analysis which was performed in the third quarter.

In December 2011 the FASB issued ASU 2011-11 *Disclosures about Offsetting Assets and Liabilities*. ASU 2011-11 requires entities to disclose both gross information and net information about both instruments and transactions eligible for offset in the balance sheet and instruments and transactions subject to an agreement similar to a master netting arrangement. This standard will be effective for annual and interim periods beginning with our first quarter 2013 report. We do not believe the adoption of this standard will have a material effect on our Consolidated Financial Statements.

**Table of Contents****Note 16 - Quarterly results of operations (unaudited):**

|   | Quarter ended        |         |                    |         |
|---|----------------------|---------|--------------------|---------|
|   | March 31             | June 30 | Sept. 30           | Dec. 31 |
| (In millions, except per share amounts)     |                      |         |                    |         |
| <b>2010:</b>                                |                      |         |                    |         |
| Net sales                                   | \$ 32.8              | \$ 34.4 | \$ 35.7            | \$ 32.3 |
| Gross profit                                | 9.1                  | 8.9     | 9.7                | 8.3     |
| Operating income                            | 1.7                  | 2.9     | 3.1 <sup>(b)</sup> | 1.5     |
| Net income (loss)                           | (1.0) <sup>(a)</sup> | 1.7     | 1.7                | 0.6     |
| Basic and diluted earnings (loss) per share | \$ (.08)             | \$ .14  | \$ .13             | \$ .05  |
| <b>2011:</b>                                |                      |         |                    |         |
| Net sales                                   | \$ 34.8              | \$ 35.2 | \$ 35.7            | \$ 33.1 |
| Gross profit                                | 8.7                  | 9.8     | 8.5                | 8.1     |
| Operating income                            | 8.8 <sup>(c)</sup>   | 3.1     | 1.5 <sup>(b)</sup> | 2.1     |
| Net income                                  | 4.0 <sup>(c)</sup>   | 1.6     | 1.1                | 1.0     |
| Basic and diluted earnings per share        | \$ .32               | \$ .13  | \$ .09             | \$ .08  |

The sum of the quarterly per share amounts may not equal the annual per share amounts due to relative changes in the weighted-average number of shares used in the per share computations.

(a) Includes a \$1.9 million provision for deferred income taxes on pre-2005 undistributed earnings of our Taiwanese subsidiary. See Note 7 to our Consolidated Financial Statements.

(b) Includes a \$500,000 and a \$1.1 million write-down on assets held for sale in the third quarters of 2010 and 2011, respectively.

(c) We recorded a patent litigation settlement gain of \$7.5 million (\$3.4 million net of income taxes) in the first quarter of 2011. See Note 13.