

THERMO FISHER SCIENTIFIC INC.

Form 424B5

August 16, 2012

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CALCULATION OF REGISTRATION FEE

Title of Each Class of Securities Offered	Amount to be Registered	Maximum Offering Price Per Unit	Maximum Aggregate Offering Price	Amount of Registration Fee(1)
1.850% Senior Notes due 2018	\$500,000,000	99.985%	\$499,925,000	\$57,291.41
3.150% Senior Notes due 2023	\$800,000,000	99.475%	\$795,800,000	\$91,198.68

(1) The filing fee is calculated in accordance with Rule 457(r) under the Securities Act of 1933, as amended.

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Filed Pursuant to Rule 424(b)(5)

File No. 333-166176

PROSPECTUS SUPPLEMENT

(To prospectus dated April 20, 2010)

\$1,300,000,000**Thermo Fisher Scientific Inc.****\$500,000,000 1.850% Senior Notes due 2018****\$800,000,000 3.150% Senior Notes due 2023**

We are offering \$500,000,000 aggregate principal amount of 1.850% Senior Notes due 2018 (the *2018 notes*) and \$800,000,000 aggregate principal amount of 3.150% Senior Notes due 2023 (the *2023 notes*, and together with the 2018 notes, the *notes*). We will pay interest on the notes on January 15 and July 15, of each year, beginning January 15, 2013. The 2018 notes will mature on January 15, 2018 and the 2023 notes will mature on January 15, 2023.

We may redeem some or all of the 2018 notes and 2023 notes at any time at the applicable redemption prices described in this prospectus supplement. In the event that we do not consummate the One Lambda Acquisition (as defined herein) on or prior to December 31, 2012 or the Merger Agreement (as defined herein) is terminated at any time prior to such date, we will be required to redeem all of the 2023 notes on a special mandatory redemption date at a redemption price described in this prospectus supplement. The 2018 notes will not be subject to a special mandatory redemption. If a Change of Control Triggering Event as described in this prospectus supplement occurs, we may be required to offer to purchase the notes from the holders. There are no sinking funds for the notes.

The notes will be our general unsecured senior obligations and rank equally with our existing and future unsecured senior indebtedness.

Investing in the notes involves risks. See Risk Factors beginning on page S-13.

	Per 2018 Note	Per 2023 Note	Total
Public offering price	99.985%	99.475%	\$ 1,295,725,000
Underwriting discounts	0.600%	0.650%	\$ 8,200,000
Proceeds, before expenses, to us	99.385%	98.825%	\$ 1,287,525,000

Interest on the notes will accrue from August 22, 2012.

Neither the Securities and Exchange Commission (SEC) nor any state securities commission has approved or disapproved of these securities or determined if this prospectus supplement or the accompanying prospectus is truthful or complete. Any representation to the contrary is a criminal offense.

The notes will be ready for delivery in book-entry form only through the facilities of The Depository Trust Company (DTC) for the accounts of its participants, including Euroclear Bank S.A./N.V., as operator of the Euroclear System, and Clearstream Banking, *société anonyme*, on or about August 22, 2012.

Joint Book-Running Managers

Goldman, Sachs & Co.

J.P. Morgan

RBS

Barclays

BofA Merrill Lynch

Deutsche Bank Securities

Morgan Stanley

Co-Managers

BNP PARIBAS

HSBC

Mitsubishi UFJ Securities

Banca IMI

ING

KeyBanc Capital Markets

Scotia Capital

US Bancorp

The date of this prospectus supplement is August 15, 2012

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ABOUT THIS PROSPECTUS SUPPLEMENT

This document consists of two parts. The first part is the prospectus supplement, which describes the specific terms of this offering. The second part is the prospectus, which describes more general information, some of which may not apply to this offering. You should read this prospectus supplement, any related free writing prospectus, and the accompanying prospectus, together with the additional information described under the heading "Where You Can Find More Information and Incorporation By Reference" on page S-45.

In this prospectus supplement, except as otherwise indicated or unless the context otherwise requires, Thermo Fisher, the Company, we, us and our refer to Thermo Fisher Scientific Inc. and its consolidated subsidiaries. If the information set forth in this prospectus supplement differs in any way from the information set forth in the accompanying prospectus, you should rely on the information set forth in this prospectus supplement.

Currency amounts in this prospectus supplement are stated in U.S. dollars.

This prospectus supplement, any related free writing prospectus, and the accompanying prospectus may be used only for the purpose for which they have been prepared. No one is authorized to give information other than that contained in or incorporated by reference into this prospectus supplement, any related free writing prospectus, and the accompanying prospectus. We have not, and the underwriters have not, authorized any other person to provide you with different information. Neither we nor any of the underwriters or their affiliates take any responsibility for, nor can we or any of the underwriters or their affiliates provide any assurance as to the reliability of, any information that others may give you.

You should assume that the information appearing in this prospectus supplement, any related free writing prospectus, the accompanying prospectus and the documents incorporated by reference is accurate only as of their respective dates. Our business, financial condition, results of operations and prospects may have changed since those dates. Neither this prospectus supplement, any related free writing prospectus, nor the accompanying prospectus constitutes an offer, or a solicitation on our behalf or on behalf of the underwriters, to subscribe for and purchase any of the securities and may not be used for or in connection with an offer or solicitation by anyone in any jurisdiction in which such an offer or solicitation is not authorized or to any person to whom it is unlawful to make such an offer or solicitation.

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SPECIAL NOTE ABOUT FORWARD-LOOKING STATEMENTS

This prospectus supplement contains or incorporates by reference certain statements that are, or may be deemed to be, forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the *Securities Act*), and Section 21E of the Securities Exchange Act of 1934, as amended (the *Exchange Act*). Any statements contained in or incorporated by reference into this prospectus supplement, any related free writing prospectus, or the accompanying prospectus that are not statements of historical fact may be deemed to be forward-looking statements. Without limiting the foregoing, the words believes, anticipates, plans, expects, seeks, estimates, and similar expressions are intended to identify forward-looking statements. While we may elect to update forward-looking statements in the future, we specifically disclaim any obligation to do so even if our estimates change, and you should not rely on those forward-looking statements as representing our views as of any date subsequent to the date of this prospectus supplement.

A number of important factors could cause our results to differ materially from those indicated by such forward-looking statements, including those detailed under the heading Risk Factors below and in the documents incorporated herein by reference.

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SUMMARY

The following summary highlights information contained elsewhere in this prospectus supplement, the accompanying prospectus and the documents incorporated by reference herein. It may not contain all of the information that you should consider before investing in the notes. For a more complete discussion of the information you should consider before investing in the notes, you should carefully read this entire prospectus supplement, any related free writing prospectus, the accompanying prospectus and the documents incorporated by reference herein.

Our Company

Thermo Fisher is the world leader in serving science. Our mission is to enable our customers to make the world healthier, cleaner and safer by providing analytical instruments, equipment, reagents and consumables, software and services for research, manufacturing, analysis, discovery and diagnostics.

In November 2006, Thermo Electron Corporation merged with Fisher Scientific International Inc. to create Thermo Fisher. As of June 30, 2012, we have approximately 39,000 employees and serve more than 150,000 customers within pharmaceutical and biotech companies, hospitals and clinical diagnostic labs, universities, research institutions and government agencies, as well as environmental, industrial quality and process control settings.

We serve our customers through three premier brands, Thermo Scientific, Fisher Scientific and Unity Lab Services:

Thermo Scientific is our technology brand, offering customers a complete range of high-end analytical instruments as well as laboratory equipment, software, services, consumables and reagents to enable laboratory workflow solutions. Our portfolio of products includes innovative technologies for mass spectrometry, elemental analysis, molecular spectroscopy, sample preparation, informatics, fine- and high-purity chemistry production, cell culture, protein analysis, RNA-interference techniques, immunodiagnostic testing, microbiology, anatomical pathology, as well as environmental monitoring and process control.

Fisher Scientific is our channels brand, offering customers a complete portfolio of laboratory equipment, chemicals, supplies and services used in scientific research, healthcare, safety and education markets. These products are offered through an extensive network of direct sales professionals, industry-specific catalogs, e-commerce capabilities and supply-chain management services. We also offer a range of biopharma services for clinical trials management and biospecimen storage.

Unity Lab Services is our recently launched services brand, offering a complete portfolio of enterprise services for instruments and laboratory equipment, regardless of vendor, designed to help our customers improve productivity, reduce total cost of ownership and ensure compliance. Unity Lab Services offers a network of world-class service and support personnel with proven expertise to provide our customers with solutions that improve the efficiency of their laboratory operations.

In addition to our three premier brands, we offer a number of specialty brands that cover a range of consumable products.

We continuously increase our depth of capabilities in technologies, software and services, and leverage our extensive global channels to address our customers' emerging needs. Our goal is to make our customers more productive in an increasingly competitive business environment, and to allow them to solve their challenges, from complex research to improved patient care, environmental and process monitoring, and consumer safety.

Thermo Fisher is a Delaware corporation and was incorporated in 1956. The company completed its initial public offering in 1967 and was listed on the New York Stock Exchange in 1980. The company's principal executive offices are located at 81 Wyman Street, Waltham, Massachusetts 02451, and its telephone number is (781) 622-1000.

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Business Segments and Products

We report our business in three segments: Analytical Technologies; Specialty Diagnostics; and Laboratory Products and Services.

Analytical Technologies Segment

Through our Analytical Technologies segment, we provide a broad offering of instruments, reagents, consumables, software and services that are used for a range of applications in the laboratory, on the production line and in the field. These products are used by customers in all four of our key end markets: healthcare and diagnostics; pharmaceutical and biotechnology; academic and government; and industrial and applied. This segment includes four primary businesses – Chromatography and Mass Spectrometry, Chemical Analysis, Environmental and Process Instruments, and Biosciences.

Chromatography and Mass Spectrometry

Our chromatography and mass spectrometry business provides analytical instrumentation for organic and inorganic sample analysis. These products are complemented by laboratory information management systems (LIMS); chromatography data systems (CDS); database analytical tools; automation systems; and a range of consumables, such as a full line of chromatography columns. Our comprehensive mass spectrometry offering includes life sciences mass spectrometry systems; inorganic mass spectrometry systems; and elemental analysis instrumentation; as well as a range of sample preparation and separation products including auto-samplers and multiplexing systems. Our chromatography product line includes high performance liquid chromatography, ion chromatography and gas chromatography systems.

We also provide a complete portfolio of services, from single instrument support to enterprise-wide asset management solutions designed to help our customers improve productivity and quality while reducing total cost of ownership and ensuring regulatory compliance.

Chemical Analysis

Our chemical analysis products fall predominantly into two main categories: elemental analysis and molecular spectroscopy. Customers use these products to quickly and accurately analyze the composition of materials in small samples to optimize workflows in academic, life sciences, pharmaceutical, and industrial applications. Our product lines range from those used in the laboratory for research or forensics, to those used on the production line to improve quality and efficiency, to portable systems for rapid and real-time identification in the field. Our chemical analysis products fall into four main categories: materials and minerals, molecular spectroscopy, portable analytical instruments, and materials characterization.

Environmental and Process Instruments

Our environmental and process instruments help our customers comply with government regulations and industry safety standards; analyze, measure or respond to hazardous situations; and improve product quality or increase process efficiency. Our environmental analysis instruments include portable and fixed instrumentation that help our customers protect people and the environment, with particular focus on environmental compliance, product quality, and worker safety and security. Our process instrumentation is used for optimization and control in a range of process industries, and for detecting contamination in packaged materials and consumer goods. Key end markets include power generation; paper and petrochemical; oil and gas; food and beverage; and pharmaceuticals, as well as water and wastewater municipalities; federal, state and local agencies; and general commercial and academic laboratories.

Biosciences

Our biosciences offerings include instruments and consumables that help customers conduct scientific research, discover and produce new drugs, and diagnose disease. These products fall into three main categories: life science research, global chemicals and bioprocess production.

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Specialty Diagnostics Segment

Our Specialty Diagnostics segment offers a wide range of diagnostic test kits, reagents, culture media, instruments and associated products in order to serve customers in healthcare, clinical, pharmaceutical, industrial, and food safety laboratories. Our healthcare products are used to increase the speed and accuracy of diagnoses, which improves patient care in a more cost efficient manner. This segment has five primary businesses – ImmunoDiagnostics, Clinical Diagnostics, Microbiology, Anatomical Pathology, and our Healthcare Market Customer Channel.

ImmunoDiagnostics offerings include developing, manufacturing and marketing complete blood-test systems to support the clinical diagnosis and monitoring of allergy, asthma and autoimmune diseases.

Clinical Diagnostics products include a broad offering of liquid, ready-to-use and lyophilized immunodiagnostic reagent kits, calibrators, controls and calibration verification fluids.

Microbiology offerings include dehydrated and prepared culture media, collection and transport systems, diagnostic and rapid direct specimen tests, quality-control products and associated products for the microbiology laboratory.

Anatomical Pathology offerings include a broad portfolio of products primarily for cancer diagnosis and medical research in histology, cytology and hematology applications.

Healthcare Market Customer Channel offerings include a broad array of consumables, diagnostic kits and reagents, equipment, instruments, solutions and services for hospitals, clinical laboratories, reference laboratories, physicians' offices and other clinical testing facilities.

Laboratory Products and Services Segment

Our Laboratory Products and Services segment offers virtually everything needed for the laboratory. Our unique combination of self-manufactured and sourced products and extensive service offering enables our customers to focus on their core activities and helps them to be more efficient, productive and cost effective. We serve the pharmaceutical, biotechnology, academic, government and other research and industrial markets, as well as the clinical laboratory through four key businesses: Laboratory Equipment, Laboratory Consumables, Research and Safety Market Customer Channel, and BioPharma Services.

Laboratory Equipment

Our Laboratory Equipment solutions are used primarily by pharmaceutical companies for drug discovery and development and by biotechnology companies and universities for life science research to advance the prevention and cure of diseases and enhance quality of life. This offering consists of equipment, accessories, and services for sample preparation, storage and protection, and analysis, with product categories including: sample preparation and preservation equipment, cold storage equipment, centrifugation products, biological safety cabinets, temperature control products, laboratory furniture and other laboratory equipment

Laboratory Consumables

Our laboratory consumables products include plastic, glass and related equipment, which customers use every day to support their scientific research; drug discovery and development; quality and process control; and clinical and basic research and development needs. Our product categories include cell culture and bioproduction; sample preparation and storage; liquid handling; detection instruments; and specialty products and services.

Research and Safety Market Customer Channel

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Our Research and Safety Market Customer Channel serves academic, pharmaceutical, biotechnology, government, industrial and healthcare customers through our Fisher Scientific, Fisher Science Education and Cole-Parmer offerings. Our channel offers a mix of products that are manufactured by Thermo Fisher, by third parties

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for us on a private-label basis, and by third parties under their brand but offered for sale exclusively through us. We also offer a broad range of third-party products representing leading industry brand names on a non-exclusive basis.

BioPharma Services

Our BioPharma Services offerings include global services for pharmaceutical and biotechnology companies engaged in clinical trials, including specialized packaging; over-encapsulation; multi-lingual and specialized labeling and distribution for phase I through phase IV clinical trials; biological-specimen management; specialty pharmaceutical logistics; and clinical supply-chain management. Thermo Fisher's biorepository business provides temperature-controlled repository services for pharmaceutical, biotechnology, university, government, clinical and blood-processing customers.

Recent Developments

Acquisition of One Lambda

On July 15, 2012, we entered into a definitive agreement to acquire One Lambda, Inc., a California corporation (*One Lambda*), and leader in human leukocyte antigen (HLA) typing and testing for the organ transplant market, for \$925 million in cash, subject to a post-closing adjustment. The Agreement and Plan of Merger among One Lambda, Thermo Fisher and Dr. Emiko Terasaki, M.D., as the transaction representative (the *Merger Agreement*), provides for the merger of a wholly owned subsidiary of Thermo Fisher (*Buyer Sub*) with and into One Lambda whereupon the separate corporate existence of Buyer Sub shall cease and One Lambda shall continue as the surviving corporation and a wholly owned subsidiary of Thermo Fisher (the *One Lambda Acquisition*).

We intend to use the anticipated net proceeds of this offering to fund the cash consideration payable in connection with the One Lambda Acquisition (which is estimated to aggregate \$925 million) and to pay certain costs associated with the One Lambda Acquisition. If we are unable to issue the notes in the anticipated amounts, we intend to finance any shortfall with a combination of cash on hand, borrowings under our revolving credit facilities and/or the issuance of commercial paper. For additional information about our revolving credit facilities, please see our Current Report on Form 8-K filed with the SEC on April 13, 2012 and the exhibits thereto which are incorporated by reference into this prospectus supplement.

The closing of the transaction is subject to certain conditions, including the receipt of regulatory approvals. The transaction is expected to close in the fourth quarter of 2012. However, there can be no assurance that the transaction will be consummated.

A copy of the Merger Agreement is included as an exhibit to our Current Report on Form 8-K filed with the SEC on July 18, 2012, which is incorporated by reference into this prospectus supplement. The foregoing description of the Merger Agreement does not purport to be complete and is qualified in its entirety by reference to the Merger Agreement.

The Merger Agreement provides information regarding its terms only. It is not intended to provide any other factual information about One Lambda or us. The Merger Agreement contains warranties of the parties thereto made to and solely for the benefit of each other. Moreover, certain warranties in the Merger Agreement were used for the purpose of allocating risk rather than establishing matters of fact. Accordingly, you should not rely on the warranties as characterizations of the actual state of facts.

Based in Canoga Park, California, One Lambda develops and distributes several lines of HLA typing and antibody detection tests utilizing serological, molecular, ELISA, flow, and Luminex xMAP technologies.

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Founded in 1984, One Lambda is a worldwide leader in HLA typing and antibody detection assays. In addition, One Lambda manufactures laboratory instrumentation and computer software that are used to simplify and automate testing procedures and final test evaluations. One Lambda has advised us that it had 2011 total revenues of \$182 million. One Lambda will be part of Thermo Fisher's Specialty Diagnostics Segment. One Lambda has approximately 320 employees who serve more than 1,400 laboratories worldwide.

Risk Factors

An investment in the notes involves risk. You should carefully consider the information set forth in the section of this prospectus supplement entitled "Risk Factors" beginning on page S-13, as well as other information included or incorporated by reference in this prospectus supplement and the accompanying prospectus, before deciding whether to invest in the notes.

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The Offering

A brief description of the material terms of the offering follows. For a more complete description of the notes offered hereby, see Description of the Notes in this prospectus supplement and Description of Debt Securities in the accompanying prospectus.

Issuer	Thermo Fisher Scientific Inc.
Notes Offered	\$500,000,000 aggregate principal amount of 1.850% Senior Notes due 2018 and \$800,000,000 aggregate principal amount of 3.150% Senior Notes due 2023.
Interest	<p>The 2018 notes will bear interest at the rate of 1.850% per annum which will be paid semi-annually on each January 15 and July 15 to holders of record on the 15th calendar day, whether or not a business day, prior to the applicable interest payment date, commencing January 15, 2013.</p> <p>The 2023 notes will bear interest at the rate of 3.150% per annum which will be paid semi-annually on each January 15 and July 15 to holders of record on the 15th calendar day, whether or not a business day, prior to the applicable interest payment date, commencing January 15, 2013.</p>
Maturity	The 2018 notes will mature on January 15, 2018. The 2023 notes will mature on January 15, 2023.
Ranking	<p>The notes will be:</p> <ul style="list-style-type: none"> general unsecured obligations of ours; effectively subordinated in right of payment to all existing and future secured indebtedness of ours to the extent of the assets securing such indebtedness; structurally subordinated to all existing and future indebtedness and other liabilities and commitments (including trade payables and lease obligations) of our subsidiaries, to the extent of the assets of such subsidiaries; equal in right of payment with all existing and future unsecured and unsubordinated indebtedness of ours; and senior in right of payment to any existing and future indebtedness of ours that is subordinated to the notes.

Optional Redemption

Thermo Fisher may redeem at its option the 2018 notes, in whole at any time or in part from time to time, at a redemption price equal to the greater of (1) 100% of the principal amount of the notes to be redeemed and (2) the sum of the present values of the remaining scheduled payments of principal and interest in respect of the notes being redeemed (not including any portion of the payments of interest accrued but unpaid as of the date of redemption) discounted on a semi-annual basis (assuming a 360-day year of twelve 30-day months), at the Treasury Rate plus 20 basis points plus accrued and unpaid interest, if any, to, but excluding, the date of redemption.

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Prior to October 15, 2022 (three months prior to their maturity date), Thermo Fisher may redeem at its option the 2023 notes, in whole at any time or in part from time to time, at a redemption price equal to the greater of (1) 100% of the principal amount of the notes to be redeemed and (2) the sum of the present values of the remaining scheduled payments of principal and interest in respect of the notes being redeemed (not including any portion of the payments of interest accrued but unpaid as of the date of redemption) discounted on a semi-annual basis (assuming a 360-day year of twelve 30-day months), at the Treasury Rate plus 25 basis points plus accrued and unpaid interest, if any, to, but excluding, the date of redemption. In addition, on or after October 15, 2022 Thermo Fisher may redeem at its option the 2023 notes, in whole at any time or in part from time to time, at a redemption price equal to 100% of the principal amount of the 2023 notes to be redeemed, plus accrued and unpaid interest, if any, to, but excluding, the date of redemption. See Description of the Notes Optional Redemption.

Special Mandatory Redemption

In the event that we do not consummate the One Lambda Acquisition on or prior to December 31, 2012 or the Merger Agreement is terminated at any time prior to such date, we will be required to redeem all of the 2023 notes on a special mandatory redemption date at a redemption price equal to 101% of the aggregate principal amount of the notes, plus accrued and unpaid interest, if any, to, but excluding, the date of redemption. See Description of the Notes Special Mandatory Redemption. The 2018 notes will not be subject to a special mandatory redemption.

Purchase of Notes Upon a Change of Control Triggering Event

Upon the occurrence of a Change of Control Triggering Event (as defined herein), we will, in certain circumstances, be required to make an offer to purchase each series of notes at a price equal to 101% of their principal amount plus any accrued and unpaid interest, if any, to, but excluding, the date of repurchase. See Description of the Notes Repurchase Upon a Change of Control.

Use of Proceeds

We intend to use the anticipated net proceeds of this offering:

to fund the cash consideration payable for the One Lambda Acquisition, which is estimated in the aggregate to amount to approximately \$925 million, and certain costs associated with the One Lambda Acquisition; and

for general corporate purposes, which may include, without limitation, repayment, redemption or refinancing of indebtedness, capital expenditures, funding of possible acquisitions, working capital, satisfaction of other obligations or the repurchase of our outstanding equity securities.

See Use of Proceeds.

Additional Notes

Thermo Fisher may from time to time, without consent of the holders of the notes, issue notes having the same terms and conditions (except for the issue date, offering price and, if applicable,

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the first interest payment date) as the notes of any series being offered hereby. Additional notes issued in this manner will form a single series with the applicable outstanding series of notes.

Risk Factors

An investment in the notes involves risk. You should carefully consider the information set forth in the section of this prospectus supplement entitled Risk Factors beginning on page S-13, as well as other information included or incorporated by reference in this prospectus supplement and the accompanying prospectus, before deciding whether to invest in the notes.

Governing Law

The indenture and the notes will be governed by the laws of the State of New York.

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The following table presents summary consolidated financial data as of and for the periods indicated. The statement of income data for each of the fiscal years in the three-year period ended December 31, 2011 and the balance sheet data as of December 31, 2010 and 2011 have been derived from the audited consolidated financial statements included in our Current Report on Form 8-K filed with the SEC on August 10, 2012 (the *2012 Form 8-K*), which is incorporated herein by reference. The 2012 Form 8-K updates our Annual Report on Form 10-K for the year ended December 31, 2011, to reflect the reclassification of our laboratory workstations business as discontinued operations. The statement of income data for each of the six-month periods ended July 2, 2011 and June 30, 2012 and the balance sheet data as of June 30, 2012 have been derived from the unaudited consolidated financial statements included in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2012 filed with the SEC on August 3, 2012 (the *Second Quarter 2012 Form 10-Q*), which is incorporated herein by reference. In the opinion of management, our unaudited summary consolidated financial data reflect all adjustments of a normal recurring nature necessary for a fair presentation of such financial data. In the opinion of management, our interim financial statements have been prepared on the same basis as our audited consolidated financial statements. Interim results are not necessarily indicative of results of operations for the full year. You should read the following table in conjunction with our audited consolidated financial statements and related notes in our 2012 Form 8-K and our unaudited consolidated financial statements and related notes in our Second Quarter 2012 Form 10-Q.

	Six Months Ended		Fiscal Year Ended December 31,		
	June 30, 2012(a)	July 2, 2011(b)	2011(c)	2010(d)	2009(e)
	(In millions except per share amounts)				
	(unaudited)				
Statement of Income Data					
Revenues	\$ 6,164.9	\$ 5,536.6	\$ 11,558.8	\$ 10,393.1	\$ 9,741.0
Operating Income	729.3	587.3	1,250.8	1,118.1	976.3
Income from Continuing Operations	573.2	464.6	1,023.4	986.1	807.1
Net Income	511.1	775.6	1,329.9	1,035.6	850.3
Earnings per Share from Continuing Operations:					
Basic	1.56	1.21	2.69	2.45	1.96
Diluted	1.55	1.19	2.66	2.41	1.91
Earnings per Share:					
Basic	1.39	2.01	3.49	2.57	2.06
Diluted	1.38	1.99	3.46	2.53	2.01
	As of		As of December 31,		
	June 30, 2012(a)	July 2, 2011(b)	2011(c)	2010(d)	2009(e)
	(In millions)				
	(unaudited)				
Balance Sheet Data					
Working Capital	\$ 1,963.8	\$ 3,187.9	\$ 1,708.8	\$ 2,425.2	\$ 2,891.6
Total Assets	26,361.3	24,073.8	26,833.7	21,349.4	21,625.0
Long-term Obligations	5,745.9	4,008.8	5,755.2	2,031.3	2,064.0
Shareholders' Equity					