

HSBC HOLDINGS PLC
Form 20-F
March 12, 2013
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As filed with the Securities and Exchange Commission on March 12, 2013.

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 20-F

.. **REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR 12(g) OF THE SECURITIES EXCHANGE ACT OF 1934**

Or

b **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2012

Or

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Or

.. **SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Date of event requiring this shell company report _____

For the transition period from N/A to N/A

Commission file number: 1-14930

HSBC Holdings plc

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(Exact name of Registrant as specified in its charter)

<p>N/A (Translation of Registrant's name into English)</p>	<p>United Kingdom (Jurisdiction of incorporation or organisation)</p>
	8 Canada Square
	London E14 5HQ
	United Kingdom
	(Address of principal executive offices)
	Russell C Picot
	8 Canada Square
	London E14 5HQ
	United Kingdom
	Tel +44 (0) 20 7991 8888
	Fax +44 (0) 20 7992 4880

(Name, Telephone, Email and/or Facsimile number and Address of Company Contact Person)

Securities registered or to be registered pursuant to Section 12(b) of the Securities Exchange Act of 1934:

Title of each class	Name of each exchange on which registered
Ordinary Shares, nominal value US\$0.50 each.	London Stock Exchange Hong Kong Stock Exchange Euronext Paris Bermuda Stock Exchange New York Stock Exchange*
American Depositary Shares, each representing 5	New York Stock Exchange
Ordinary Shares of nominal value US\$0.50 each. 6.20% Non-Cumulative Dollar Preference Shares,	New York Stock Exchange*
Series A American Depositary Shares, each representing one-	New York Stock Exchange
fortieth of a Share of 6.20% Non-Cumulative Dollar	
Preference Shares, Series A	
5.10% Senior Unsecured Notes Due 2021	New York Stock Exchange
4.00% Senior Unsecured Notes Due 2022	New York Stock Exchange
4.875% Senior Unsecured Notes Due 2022	New York Stock Exchange
7.625% Subordinated Notes due 2032	New York Stock Exchange
7.35% Subordinated Notes due 2032	New York Stock Exchange
6.5% Subordinated Notes 2036	New York Stock Exchange
6.5% Subordinated Notes 2037	New York Stock Exchange
6.8% Subordinated Notes Due 2038	New York Stock Exchange

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6.100% Senior Unsecured Notes due 2042
8.125% Perpetual Subordinated Capital Securities

New York Stock Exchange
New York Stock Exchange

Exchangeable at the Issuer's Option into Non-

Cumulative Dollar Preference Shares
8.00% Perpetual Subordinated Capital Securities

New York Stock Exchange

Exchangeable at the Issuer's Option into Non-

Cumulative Dollar Preference Shares, Series 2
Securities registered or to be registered pursuant to Section 12(g) of the Securities Exchange Act of 1934: None

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Securities Exchange Act of 1934: None

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the period covered by the annual report:

Ordinary Shares, nominal value US\$0.50 each 18,476,008,664

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes No

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer
Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

U.S. GAAP International Financial Reporting Standards as issued by the International Accounting Standards Board Other

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If Other has been checked in response to the previous question indicate by check mark which financial statement item the registrant has elected to follow.

Item 17 Item 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

* Not for trading, but only in connection with the registration of American Depositary Shares.

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HSBC HOLDINGS PLC

Annual Report and Accounts 2012**Certain defined terms**

Unless the context requires otherwise, HSBC Holdings means HSBC Holdings plc and HSBC, the Group, we, us and our refers to HSBC Holdings together with its subsidiaries. Within this document the Hong Kong Special Administrative Region of the People's Republic of China is referred to as Hong Kong. When used in the terms shareholders equity and total shareholders equity, shareholders means holders of HSBC Holdings ordinary shares and those preference shares classified as equity. The abbreviations US\$m and US\$bn represent millions and billions (thousands of millions) of US dollars, respectively.

Financial statements

The consolidated financial statements of HSBC and the separate financial statements of HSBC Holdings have been prepared in accordance with International Financial Reporting Standards (IFRSs) as issued by the International Accounting Standards Board (IASB) and as endorsed by the European Union (EU). EU-endorsed IFRSs may differ from IFRSs as issued by the IASB if, at any point in time, new or amended IFRSs have not been endorsed by the EU. At 31 December 2012, there were no unendorsed standards effective for the year ended 31 December 2012 affecting these consolidated and separate financial statements, and there was no difference between IFRSs endorsed by the EU and IFRSs issued by the IASB in terms of their application to HSBC. Accordingly, HSBC's financial statements for the year ended 31 December 2012 are prepared in accordance with IFRSs as issued by the IASB.

We use the US dollar as our presentation currency because the US dollar and currencies linked to it form the major currency bloc in which we transact and fund our business. Unless otherwise stated, the information presented in this document has been prepared in accordance with IFRSs.

When reference to underlying is made in tables or commentaries, comparative information has been expressed at constant currency (see page 25), eliminating the impact of fair value movements in respect of credit spread changes on HSBC's own debt and adjusting for the effects of acquisitions and disposals as reconciled on page 28. Underlying RoRWA is defined and reconciled on page 52.

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Who we are and what we do

HSBC is one of the world's largest banking and financial services organisations, with around 6,600 offices in both established and faster-growing markets. We aim to be where the economic growth is, connecting customers to opportunities, enabling businesses to thrive and economies to prosper, and ultimately helping people to fulfil their hopes and realise their ambitions.

We serve around 58 million customers through our four global businesses: Retail Banking and Wealth Management, Commercial Banking, Global Banking and Markets, and Global Private Banking. Our network covers 81 countries and territories in six geographical regions: Europe, Hong Kong, Rest of Asia-Pacific, Middle East and North Africa, North America and Latin America. Our aim is to be acknowledged as the world's leading international bank.

Listed on the London, Hong Kong, New York, Paris and Bermuda stock exchanges, shares in HSBC Holdings plc are held by about 220,000 shareholders in 129 countries and territories.

Highlights

Profit before tax down 6% to US\$20.6bn and revenue down 5% to US\$68.3bn on a reported basis.

Underlying profit before tax up 18% to US\$16.4bn.

Continued to execute our strategy to grow, simplify and restructure the Group.

Underlying revenue up 7% reflecting revenue growth, notably in Global Banking and Markets and Commercial Banking.

Achieved sustainable savings of US\$2.0bn, taking our total annualised savings to US\$3.6bn, exceeding our cumulative target of US\$2.5bn to US\$3.5bn since 2011.

Announced 26 disposals and closures of non-strategic businesses and non-core investments in 2012.

Return on equity was 8.4%, down from 10.9% in 2011.

Dividends declared in respect of 2012 US\$8.3bn or US\$0.45 per ordinary share, up 10% on 2011.

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Core tier 1 capital ratio increased during the year from 10.1% to 12.3%.

Cover image

Financing trade has always been at the heart of HSBC's business, especially in our home market of Hong Kong. Today, Hong Kong International Airport is the world's busiest air cargo hub, with its freight volume accounting for over one-third of the total value of Hong Kong's external trade.

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HSBC HOLDINGS PLC

Report of the Directors: Overview

Financial highlights

Earnings per share

US\$0.74 *down 20%*

2011: US\$0.92

2010: US\$0.73

Dividends per ordinary share¹

US\$0.41

2011: US\$0.39

2010: US\$0.34

Net assets per share

US\$9.09 *up 7%*

2011: US\$8.48

2010: US\$7.94

For the year

Profit before taxation

US\$20,649m *down 6%*

2011: US\$21,872m

2010: US\$19,037m

Underlying profit before taxation

US\$16,385m *up 18%*

2011: US\$13,861m

Total operating income

US\$82,545m *down 1%*

2011: US\$83,461m

2010: US\$80,014m

Net operating income before loan

impairment charges and other

credit risk provisions

**Profit attributable to the ordinary
shareholders of the parent company**

US\$13,454m *down 17%*

US\$68,330m *down 5%*

2011: US\$16,224m

2011: US\$72,280m

2010: US\$12,746m

2010: US\$68,247m

At the year-end

Loans and advances

to customers

US\$998bn *up 6%*

2011: US\$940bn

2010: US\$958bn

Total equity

US\$183bn *up 10%*

2011: US\$166bn

2010: US\$155bn

Capital ratios

Core tier 1 ratio

12.3%

2011: 10.1%

2010: 10.5%

Customer accounts

US\$1,340bn *up 7%*

2011: US\$1,254bn

2010: US\$1,228bn

Average total shareholders

equity to average total assets

6.2%

2011: 5.6%

2010: 5.5%

Tier 1 ratio

13.4%

2011: 11.5%

2010: 12.1%

Ratio of customer advances

to customer accounts

74.4%

2011: 75.0%

2010: 78.1%

Risk-weighted assets

US\$1,124bn *down 7%*

2011: US\$1,210bn

2010: US\$1,103bn

Total capital ratio

16.1%

2011: 14.1%

2010: 15.2%

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HSBC HOLDINGS PLC

Report of the Directors: Overview (continued)

Performance ratios

Credit coverage ratios

Loan impairment charges to total operating income	Loan impairment charges to average gross customer advances	Total impairment allowances to impaired loans at year-end
9.9%	0.9%	41.7%
2011: 13.8%	2011: 1.2%	2011: 42.3%
2010: 16.9%	2010: 1.5%	2010: 43.0%
Return ratios		

Return on average ordinary shareholders equity	Return on average invested capital³	Post-tax return on average total assets	Pre-tax return on average risk-weighted assets
8.4%	8.0%	0.6%	1.8%
2011: 10.9%	2011: 10.2%	2011: 0.6%	2011: 1.9%
2010: 9.5%	2010: 8.7%	2010: 0.6%	2010: 1.7%

Efficiency and revenue mix ratios

Cost efficiency ratio⁴	Net interest income to total operating income	Net fee income to total operating income	Net trading income to total operating income
--	--	---	---

62.8%

45.6%

19.9%

8.6%

2011: 57.5%

2010: 55.2%

2011: 48.7%

2010: 49.3%

2011: 20.6%

2010: 21.7%

2011: 7.8%

2010: 9.0%

Share information at the year-end

US\$0.50 ordinary shares in issue	Market capitalisation	Closing market price		
		London	Hong Kong	American Depository Share ⁵
18,476m	US\$194bn	£6.47	HK\$81.3	US\$53.07
2011: 17,868m	2011: US\$136bn	2011: £4.91	2011: HK\$59.00	2011: US\$38.10
2010: 17,686m	2010: US\$180bn	2010: £6.51	2010: HK\$79.70	2010: US\$51.04
		Over 1 year	Total shareholder return ⁶ Over 3 years	Over 5 years
To 31 December 2012		139	104	113
Benchmarks:				
FTSE 100		110	121	111
MSCI World		117	124	97
MSCI Bank		128	106	68

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Overview (continued)

Cautionary statement regarding forward-looking statements

The *Annual Report and Accounts 2012* contains certain forward-looking statements with respect to HSBC's financial condition, results of operations and business.

Statements that are not historical facts, including statements about HSBC's beliefs and expectations, are forward-looking statements. Words such as expects, anticipates, intends, plans, believes, seeks, estimates, potential and reasonably possible, variations of these words and expressions are intended to identify forward-looking statements. These statements are based on current plans, estimates and projections, and therefore undue reliance should not be placed on them. Forward-looking statements speak only as of the date they are made. HSBC makes no commitment to revise or update any forward-looking statements to reflect events or circumstances occurring or existing after the date of any forward-looking statements.

Written and/or oral forward-looking statements may also be made in the periodic reports to the US Securities and Exchange Commission, summary financial statements to shareholders, proxy statements, offering circulars and prospectuses, press releases and other written materials, and in oral statements made by HSBC's Directors, officers or employees to third parties, including financial analysts.

Forward-looking statements involve inherent risks and uncertainties. Readers are cautioned that a number of factors could cause actual results to differ, in some instances materially, from those anticipated or implied in any forward-looking statement. These include, but are not limited to:

changes in general economic conditions in the markets in which we operate, such as continuing or deepening recessions and fluctuations in employment beyond those factored into consensus forecasts; changes in foreign exchange rates and interest rates; volatility in equity markets; lack of liquidity in wholesale funding markets; illiquidity and downward price pressure in national real estate markets; adverse changes in central banks' policies with respect to the provision of liquidity support to financial markets; heightened market concerns over sovereign creditworthiness in over-indebted countries; adverse changes in the funding status of public or private defined benefit pensions; and consumer perception as to the continuing availability of credit and price competition in the market segments we serve;

changes in government policy and regulation, including the monetary, interest rate and other policies of central banks and other regulatory authorities; initiatives to change the size, scope of activities and interconnectedness of financial institutions in connection with the implementation of stricter regulation of financial institutions in key markets worldwide; revised capital and liquidity benchmarks which could serve to deleverage bank balance sheets and lower returns available from the current business model and portfolio mix; imposition of levies or taxes designed to change business mix and risk appetite; the practices, pricing or responsibilities of financial institutions serving their consumer markets; expropriation, nationalisation, confiscation of assets and changes in legislation relating to foreign ownership; changes in bankruptcy legislation in the principal markets in which we operate and the consequences thereof; general changes in government policy that may significantly influence investor decisions; extraordinary government actions as a result of current market turmoil; other unfavourable political or diplomatic developments producing social instability or legal uncertainty which in turn may affect demand for our products and services; the costs, effects and outcomes of product regulatory reviews, actions or litigation, including any additional compliance requirements; and the effects of competition in the markets where we operate including increased competition from non-bank financial services companies, including securities firms; and

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factors specific to HSBC, including our success in adequately identifying the risks we face, such as the incidence of loan losses or delinquency, and managing those risks (through account management, hedging and other techniques). Effective risk management depends on, among other things, our ability through stress testing and other techniques to prepare for events that cannot be captured by the statistical models it uses; and our success in addressing operational, legal and regulatory, and litigation challenges, notably compliance with the DPA.

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HSBC HOLDINGS PLC

Report of the Directors: Overview (continued)

Group Chairman's Statement

2012 was a year of considerable progress in delivering on the strategic priorities which the Board has tasked management to address. Our decision to focus on reshaping the Group through targeted disposals and closures and internal reorganisation is paying dividends. It is bringing greater clarity and focus and is delivering sustainable cost savings while allowing incremental investment to be available and directed towards the areas of greatest opportunity.

This progress is all the more notable given that during 2012, the banking sector, including HSBC, faced continuing and in many ways unprecedented challenges. Banking has been given a huge wake-up call and we are determined to play our part in restoring its reputation and thereby regaining society's trust. Thus our restructuring agenda is not only justified economically but is helping the Group shape its response to the media, the regulatory and political challenges, and societal expectations which, simply put, all revolve around restoring the trust of all stakeholders. From depositors to investors, regulators to employees, public policy makers to consumer lobbyists we need to ensure the business model of banking is fair, transparent, sustainable and meeting its core objective of serving society.

Never has it been more important to put the customer first and provide the means and support to help them fulfil their financial aspirations and ambitions. That is our prime purpose and one of which we should never lose sight.

Over the last two years the Board was exercised greatly by the major US regulatory and law enforcement investigations we faced. I covered the background to these investigations, settlement of

which we reached in December, in our Interim Report.

Management is now delivering the required enhancements to our control framework and on top of this we have significantly augmented the Board's oversight and governance capabilities. This is dealt with in more detail below.

Encouragingly, there is now growing external recognition of the progress being made in delivering against our stated strategic priorities. This, together with our overweight exposure to the world's more attractive economies, contributed to a total shareholder return of 39% over the year 7% from dividends paid and 32% from share price appreciation. Over the course of the year the market capitalisation of HSBC grew by US\$58bn from US\$136bn to US\$194bn, returning shareholders once again to the position where their company is worth more than its contributed capital. We remained among the highest dividend payers in the FTSE 100, a performance which we know is of great importance to our shareholders.

The cover to this year's Annual Report again illustrates our strategy of connecting customers and markets. The scene depicted is the cargo terminal at Hong Kong International Airport, which has been ranked as the busiest airport for international air cargo since 1996. Today the airport's trade throughput represents over one third of Hong Kong's external trade. HSBC's connection with trade financing and trade services through Hong Kong goes back to our earliest days and remains one of our core strengths. Projections of trade growth in Asia and Hong Kong's role therein reinforce our investment focus in this area.

Performance in 2012

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There was much to be positive about in HSBC's performance in 2012. The majority of our core businesses in Asia, particularly in Hong Kong, continued to perform well, achieving good underlying revenue growth in the year. Increased market confidence around eurozone recovery contributed to a significant turnaround in Global Banking and Markets results in Europe. Targeted disposals and the continuing run-off from our exit portfolios in the United States, together with evidence of recovery in many housing areas were reflected in significantly lower US loan impairment charges.

Progress in managing costs to reflect a lower economic growth environment in developed markets was encouraging. Offsetting these positive factors, credit demand remained muted throughout Europe,

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HSBC HOLDINGS PLC

Report of the Directors: Overview (continued)

low interest rates continued to constrain the value of our liquid balance sheet and customer redress costs continued to weigh heavily in the UK.

The Group Chief Executive's Business Review covers financial performance and progress on strategy delivery in more detail.

Reported results include the benefit of profits arising from the significant disposals made in the year as well as bearing the burden of the fines and penalties levied as part of the settlement with US regulatory and law enforcement agencies and increased customer redress provisions in the UK. When the Board assesses management performance as part of reward measurement, these disposal gains are eliminated but the legal settlement and customer redress costs are not.

Looking through the reported results to underlying financial performance, the Board viewed positively the 2012 outcome.

Although earnings per share of US\$0.74 were 20% lower than 2011, this largely reflected a US\$9.1bn negative swing in the fair value of our own debt as credit spreads tightened, together with a higher tax rate.

With the Group's capital position strengthened from retained profits and from capital released from the divestments made in the year, the Board has approved a 29% increase in the final dividend in respect of the year to US\$0.18 per share, US\$0.04 higher than the final dividend in respect of 2011. Total dividends in respect of 2012 of US\$8.3bn, amounted to US\$0.45 per share, US\$0.9bn higher than in 2011. The Board also intends to increase the quarterly dividends in respect of the first three quarters of 2013 by US\$0.01 per share to US\$0.10 per share.

Shareholders' equity at the end of 2012 stood at US\$175bn, US\$17bn or some 10 % higher than at the beginning of the year. The core tier 1 capital ratio strengthened from 10.1% to 12.3% and the Group remains on track to deliver compliance with the more onerous Basel III requirements in the accelerated timetable being sought by UK regulators.

During 2012, the UK government increased the rate of levy applied on the global balance sheets of UK domiciled banks. The cost to HSBC of the revised levy for the current year was US\$571m of which US\$295m related to non-UK banking activity. The 2012 levy, which is not tax deductible, is the equivalent of US\$0.03 per ordinary share and, as indicated last year, would otherwise have been available for distribution to shareholders or used to strengthen the capital base further.

Progress on regulatory reform

2012 was a further year of progress in delivering key elements of the regulatory reform agenda mandated by the G20 in response to the financial crisis. After a long consultation period, the proposed Liquidity Coverage Ratio within the Basel III framework was recalibrated to better match industry experience, and so strengthen bank liquidity without unnecessarily constraining credit formation.

The list of banks to be designated as globally significant was announced and, as expected, HSBC was one of four placed in the highest category. Good progress was made on clarifying the possible approaches to resolving the failure of a bank with operations in multiple jurisdictions. One approach was directly applicable to the subsidiarised model favoured by HSBC.

On structural reform of banking entities, the Liikanen Group in Europe produced its report for consideration while draft alternatives have been proposed in France and Germany. In the UK, the Government substantially accepted the recommendations of the Independent Commission on Banking in a policy paper and a draft Financial Services (Banking Reform) Bill is expected to be approved in the first half of 2013. Thereafter, the government has signalled its intention to pass secondary legislation by the end of this parliament in 2015, with final implementation of the new regime by 2019.

The key structural change being legislated remains the separation of certain banking activities for personal and small business customers into a ring-fenced bank with its own financial and governance arrangements. The recently appointed Parliamentary Commission on Banking Standards

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in the UK has reviewed the proposed legislation and *inter alia* recommended strengthening the ring fence by empowering regulators to force full separation in the event of attempts to frustrate the objectives of the ring fence.

Ongoing work remains extensive. Major areas of policy development covering augmenting loss absorbency through bailing-in certain categories of creditor, addressing the systemic impact of central clearing counterparties, establishing a banking union within the eurozone and revisiting the risk weighting of assets to enhance transparency and consistency, are among the most important.

On top of this, the UK Parliamentary Commission on Banking Standards is currently examining all aspects of conduct, behaviour and

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HSBC HOLDINGS PLC

Report of the Directors: Overview (continued)

culture with a view to making recommendations designed to restore trust and confidence in banks.

We are committed to working constructively with public policy makers and our regulators to give effect to these proposals. We note, however, two areas of concern.

First, it is perplexing that, after the great international effort invested in the G20 programme of sound and consistent global financial regulation, and the extent of reform currently underway, an increasing number of countries now appear to be acting unilaterally, thereby putting globally consistent regulation at risk of fragmentation and balkanising the capital and liquidity resources of firms.

Second, we believe the sheer scale and timescale of the reform programme is hampering investors' line of sight to the long-term returns available.

Resolving these two issues, which will require inter-governmental direction and co-operation, would contribute to enhancing the ability of the industry to support the economic growth agenda now being prioritised in most parts of the world.

Enforcing global standards

The Board is determined to adopt and enforce the highest behavioural and compliance standards in HSBC. For well documented reasons, the last two years have been extremely damaging to HSBC's reputation and to our perception of ourselves. We faced serious failings both in the application of our standards and in our ability to identify, and so prevent, misuse and abuse of the financial system through our networks. Our strategy is entirely configured to eliminate the possibility of this happening again.

We have apologised unreservedly to all our stakeholders and have paid huge penalties both in monetary cost and reputational damage. More important than apologies, however, are the steps being taken to prevent recurrence. Management under Stuart Gulliver, the Group Chief Executive, is leading the work to simplify business and so reinforce risk management and control.

Our success in meeting our objectives will be subject to independent validation not simply through ongoing regulatory review but additionally through the appointment of an independent Monitor who will report to both UK and US authorities. We welcome the additional rigour this will bring to the process of upgrading and enforcing our global standards.

To reinforce the Board's ability to exercise rigorous governance over these endeavours, we announced the creation of a new Board committee, the Financial System Vulnerabilities Committee on 30 January 2013. This committee will provide governance, oversight and policy guidance over the framework of controls and procedures designed to identify areas where HSBC may become exposed and, through that exposure, expose the financial system more broadly to financial crime or system abuse.

Five subject matter experts drawn from the highest levels of public service will support the committee. Their expertise includes the combating of organised crime, terrorist financing, narcotics trafficking, tax evasion and money laundering as well as expertise in intelligence gathering and international payments systems. They will provide invaluable guidance and advice, and most importantly challenge, as we strengthen our capabilities and enforce the highest standards. Further details of the background and experience of these individuals are contained in the Directors' Report.

Recognising the need to augment the Board's own experience and expertise we have also added specialist expertise at Board level.

Board changes

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At the end of 2012 we said farewell to Narayana Murthy, who stepped down from the Board after serving with distinction for five years. Narayana, as co-founder and long-term CEO of Infosys, brought to the Board exceptional expertise in technology, operational efficiency and outsourcing matters as well as an in-depth knowledge of India and of international business through his experience on many multinational and educational boards. On behalf of the Board and shareholders I want to record our appreciation and gratitude for his contribution to HSBC.

We welcome two new directors to the Board.

Renato Fassbind joined the Board on 1 January and will serve on the Audit and Remuneration Committees. Renato brings to the Board considerable international business and financial expertise from a distinguished career in industrial, service and financial companies. He is currently Vice Chairman of the Supervisory Board and a member of the audit and the compensation committees of Swiss Reinsurance Company, a member of the Supervisory Board and audit committee of Kühne + Nagel International AG

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Report of the Directors: Overview (continued)

and a member of the Supervisory Board of the Swiss Federal Audit Oversight Authority.

Renato stepped down as Chief Financial Officer and a member of the executive board of Credit Suisse Group in September 2010, having served in that role since 2004.

Jim Comey joins the Board today and will serve on the newly created Financial System Vulnerabilities Committee. Jim brings to the Board outstanding governance experience from both the private and public sectors. In his private sector roles he acted as General Counsel to leading international businesses and in public life served at the apex of law enforcement in the United States. Most recently, within the private sector, Jim Comey served as General Counsel of Bridgewater Associates, LP and prior to that as Senior Vice President and General Counsel of the Lockheed Martin Corporation. In public life, from 2003 to 2005, he served as US Deputy Attorney General, where he was responsible for supervising the operations of the Department of Justice, and chaired the President's Corporate Fraud Task Force. From 2002 to 2003, he served as US Attorney for the Southern District of New York.

Fuller details of their background and experience are set out in the Directors' Report.

Social contribution

Much is currently being written and debated about the role banks should play in society. In large part, this reflects the fact that the economic success that underpins a harmonious society depends upon sustainable financing, confidence and trust in the financial system. That trust is founded upon the broader role that banks play in their local communities.

Within HSBC, many of my colleagues make tremendous personal contributions to their communities and I want to take this opportunity to pay tribute to them. HSBC's outreach in terms of community investment is primarily in the areas of education and the environment and, in 2012, in financial terms it amounted to some US\$120m.

In 2012, we extended our commitment to support disadvantaged and vulnerable young people who are neither in education, employment nor training. We support local and international charities working in this area, and also run our own staff-driven Future First programme, which helps street children, children in care and orphans to access education. Initiatives under this programme are developed and supported by HSBC colleagues

around the world and, in 2012, 2,717 members of staff volunteered to support the programme.

Importantly in all our community work we increasingly look to involve our staff to reinforce our links with the communities we serve. In 2012, for example, 114,982 HSBC colleagues spent 724,650 hours in volunteer activity.

We also launched the HSBC Water Programme last year. This is a five-year, US\$100m commitment to support Water Aid, WWF and Earthwatch to deliver freshwater and sanitation to poor rural communities in Asia and Africa, educate local communities on sustainable water management in five major river basins around the world, and involve more than 7,500 HSBC staff with local conservation partners to address urban water management issues and learn to carry out scientific water research tasks.

Looking ahead

It is often said that people come together in adversity, learning lessons from the past and each other to create the bonds that ensure a better future. I believe that this has happened within HSBC. The last year has been a difficult one for all at HSBC as we addressed the restructuring of the firm against a lower-growth economic backdrop and with legacy issues and regulatory challenges imposing a further set of imperatives. Our 270,000 staff have had to face up to bewildering descriptions of HSBC that contrasted with the way they conduct their relationships with the

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firm's customers and clients.

What has been inspirational is how everyone has pulled together, focused on the future and committed to do all and everything necessary to restore a reputation that we all believe can be positively distinctive. On behalf of the Board, I want to thank all our employees for that commitment and their loyal support.

I also want to thank our clients and customers, our shareholders, our regulators and those in government who believe, as we do, that we will meet the commitments we have made to allow us better to serve the communities who entrust their financial needs to HSBC.

D J Flint, *Group Chairman*

4 March 2013

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Report of the Directors: Overview (continued)

Group Chief Executive's

Business Review

HSBC made significant progress in 2012 despite a challenging operating environment characterised by low economic growth and a changing regulatory landscape. We continued to pursue the strategy outlined in May 2011, announcing the sale or closure of 26 businesses or non-core investments, surpassing our sustainable savings target and recording underlying revenue growth in the majority of our faster-growing regions. We also reached agreement with the US authorities and the FSA in relation to past inadequate compliance with anti-money laundering and sanction laws. Although reported pre-tax profit fell by 6% to US\$20.6bn in 2012, underlying profit, which includes the impact of fines and penalties and UK customer redress provisions totalling US\$4.3bn, grew by 18%. This was primarily due to revenue growth, notably in Global Banking and Markets and Commercial Banking, and lower loan impairment charges in North America. We regard this as a good performance.

Our strategy is founded on a clear sense of purpose – to be where the growth is, connecting customers to opportunities and enabling businesses to thrive, economies to prosper and individuals to realise their ambitions. This has given us clear parameters around the way that we behave and conduct business and where and how we compete.

Since 2011, we have created a consistent global structure with strong governance, consisting of four global businesses and 11 global functions. In 2012, we continued to execute our strategic priorities to grow, restructure and simplify HSBC.

We grew our business in 2012, achieving underlying revenue growth in most of our priority

markets. The growth in these markets was a factor in generating a record reported profit before tax in Commercial Banking as we maintained our position as the world's largest global trade finance bank, as reported in the *Oliver Wyman Global Transaction Banking Survey 2012*. The collaboration between Commercial Banking and Global Banking and Markets delivered incremental gross revenues of over US\$0.1bn in 2012. Wealth Management achieved more than US\$0.5bn of additional revenues, although further progress is required to achieve our strategic goals.

The restructuring of the US business progressed in 2012 as we continued to run off the Consumer and Mortgage Lending portfolio, resulting in a US\$14bn reduction in the value of average risk-weighted assets and a reduced loss before tax of US\$3.1bn, reflecting improved loan impairment charges. Following our agreement with the US authorities and the FSA in December 2012, we are adopting global standards as part of our effort to raise our practices to an industry-leading level. This is part of our wholehearted commitment to protect the integrity of the organisation and the financial system, and to do our part to fight financial crime.

We further simplified the Group structure in 2012, bringing the total number of announced disposals and closures of non-strategic businesses or non-core investments to 47 since the beginning of 2011, including 4 in 2013.

During 2012, we completed the disposal of the Card and Retail Services business and the upstate New York branches in the United States, and the sale or closure of our retail businesses in Thailand, Honduras, El Salvador and Costa Rica, as well as the full service retail brokerage businesses in Canada. Additionally we announced the sale of our operations in Colombia, Peru, Uruguay and Paraguay.

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Following completion of all the announced transactions we will have completed the refocus of Retail Banking and Wealth Management (RBWM) to 20 of our 22 home and priority markets, which represented 98% of the RBWM, excluding US CRS and the US run-off portfolio, profit before tax in 2012, plus a limited number of important network and smaller markets.

Notably, on top of the above, we reached agreement in December 2012 to sell our stake in Ping An for an aggregate cash consideration, the equivalent of US\$9.4bn. This transaction completed in two tranches, in December 2012 and February 2013, generating a profit of US\$3.0bn. In 2012 our share of Ping An s earnings was US\$0.8bn.

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HSBC HOLDINGS PLC

Report of the Directors: Overview (continued)

We also made progress in eliminating unnecessary organisational layers and streamlining various processes, achieving an additional US\$2.0bn in sustainable cost savings. This takes our total annualised savings to US\$3.6bn, surpassing our cumulative target of US\$2.5bn to US\$3.5bn of sustainable savings since 2011. Taken together, these changes have made HSBC much easier to manage and control.

Although we made some good progress in 2012, the cost efficiency ratio at 62.8% and ROE at 8.4% were outside our target ranges. These were both affected by UK customer redress provisions, as well as payments we were required to make as part of the settlement of the investigations noted above.

Implementing our strategy can add significant value to HSBC. We are on the right track and remain fully committed to achieving our ambition of being the world's leading international bank.

We are investing to build this distinctive international competitive position.

In Retail Banking and Wealth Management, we accelerated the transformation of the Wealth Management business in HSBC with infrastructure investment to improve customer experience and so drive growth. Technology solutions improved the customer offering in foreign exchange services and we introduced enhanced risk profiling and strategic financial planning tools.

In Commercial Banking we maintained our investment in the faster-growing regions in support of the strong network that helps connect customers with both developed and developing markets as they expand internationally. A great deal of attention is being devoted to the increasing internationalisation of the renminbi. During 2012, we were the first bank to settle cross-border renminbi trade across six continents with capabilities in over 50 countries, offering a competitive advantage to our customers as the renminbi positions to be a major global trade and investment currency. We have expanded our global network of dedicated China desks to cover our top markets, representing about half of the world's GDP. These are staffed by Mandarin-speaking experts who support mainland Chinese businesses to identify new opportunities to expand overseas.

In Global Banking and Markets, we invested in selective recruitment to support key strategic markets. We continued the successful build-out of our equities and e-FX platforms to broaden our product offerings. In Hong Kong we led the market in Hong Kong dollar bond issuance and were the leading bookrunner for high yield bonds in Asia,

excluding Japan. We now also rank in the top five of equities brokers in Hong Kong. We reinforced our leading position in the renminbi market in 2012, supporting a number of significant client transactions and, as an entity, issuing the first international renminbi bond outside Chinese sovereign territory. Reflecting our capabilities in Latin America, the Middle East and Asia-Pacific, HSBC was recognised as the 'Best Global Emerging Markets Debt House' at the 2012 *Euromoney* Awards for Excellence and was also recognised as 'RMB House of the Year' at the 2012 Asia Risk Awards.

I would like to thank all of our employees for their dedication and endurance throughout a difficult year for the bank. They have shown a real sense of passion, pride and duty in the face of critical and often deeply embarrassing media headlines and I too am very grateful for their efforts.

Group performance headlines

Reported profit before tax was US\$20.6bn, US\$1.2bn lower than in 2011, including US\$5.2bn of adverse movements in the fair value of our own debt attributable to credit spreads compared with favourable movements of US\$3.9bn in 2011. This variance of US\$9.1bn was partially offset by an increase of US\$7.5bn in respect of gains from the disposal of businesses, notably from the sale of the US Card and Retail Services business and the agreement to sell our stake in Ping An.

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Underlying profit before tax was US\$16.4bn, up US\$2.5bn, mainly due to higher revenues and lower loan impairment charges and other credit risk provisions. These factors were partially offset by an increase in operating expenses, primarily reflecting the settlement of the investigations into past inadequate compliance with anti-money laundering and sanction laws and increased provisions for UK customer redress programmes.

Underlying revenues rose by 7%, led by Global Banking and Markets where the majority of our businesses grew, notably Credit and Rates in Europe, as spreads tightened and investor sentiment improved following stimuli by central banks globally. Commercial Banking also recorded revenue growth as customer loans and advances increased in all regions, with over half of this growth coming from our faster-growing regions of Hong Kong, Rest of Asia-Pacific and Latin America, driven by higher trade-related lending. Customer deposits also rose as we continued to attract deposits through Payments

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Report of the Directors: Overview (continued)

and Cash Management products. In addition, Retail Banking and Wealth Management experienced revenue growth across all faster-growing regions, in particular Hong Kong and Latin America. These factors were partially offset by lower revenue in Global Private Banking, as we focused on repositioning our business model and target client base.

We achieved growth in reported loans and advances to customers of more than US\$57bn during the year, notably in residential mortgages and term and trade-related lending. Customer deposits increased by over US\$86bn, allowing us to maintain a strong ratio of customer advances to customer accounts of 74.4%.

Underlying costs were US\$4.3bn higher than in 2011 including payments of US\$1.9bn made as part of the settlement of the investigations into past inadequate compliance with anti-money laundering and sanctions laws, additional provisions in respect of UK customer redress programmes of US\$1.4bn, and a credit in 2011 of US\$0.6bn relating to defined benefit pension obligations in the UK which did not recur. Operating expenses also increased due to inflationary pressures, for example, on wages and salaries, in certain of our Latin American and Asian markets. Other increases arose from investment in strategic initiatives including certain business expansion projects, enhanced processes and technology capabilities, and increased investment in regulatory and compliance infrastructure primarily in the US.

The reported cost efficiency ratio deteriorated from 57.5% to 62.8% and from 63.4% to 66.0% on an underlying basis, as a result of higher notable cost items, as described above.

Return on equity was 8.4%, down from 10.9% in 2011, primarily reflecting the adverse movement in fair value of own debt attributable to movements in credit spreads, a higher tax charge and higher average shareholders' equity. Similarly, the Group's pre-tax return on average risk-weighted assets (RoRWA) for 2012 was 1.8% or 1.5% on an underlying basis. Adjusting for the negative returns on US consumer finance business and legacy credit in Global Banking and Markets, the remainder of the Group achieved a RoRWA of 1.9% in 2012 and 2.1% in 2011.

The core tier 1 ratio increased during the year from 10.1% at the end of 2011 to 12.3%. This increase was driven by capital generation and a reduction in risk-weighted assets following business disposals.

The Basel III capital rules began their staged 6-10 year implementation in some parts of the world in January 2013. Nevertheless, the FSA has set our 2013 capital target calculation on a Basel III end point basis. This effectively accelerates our implementation of Basel III by several years relative to European regulations and other global banks. Consistent with this, we now operate to an internal capital target set on a Basel III end point basis of 9.5%-10.5%.

Profit attributable to ordinary shareholders was US\$13.5bn, of which US\$8.3bn was declared in dividends in respect of the year. This compared with US\$2.9bn of variable pay awarded (net of tax) to our employees for 2012.

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Dividends per ordinary share declared in respect of 2012 were US\$0.45, an increase of 10% compared with 2011, with a fourth interim dividend for 2012 of US\$0.18 per ordinary share.

Global standards

As a global organisation which trades on its international connectivity, we recognise that we have a responsibility to play a part in protecting the integrity of the financial system. In order to do this effectively, in April 2012 we committed to implementing industry-leading controls to increase our ability to combat financial crime.

The highest compliance standards are being adopted and enforced across HSBC and our Compliance function has already been strengthened considerably. More than 3,500 people are now employed globally to work on compliance and the cost of the Compliance function has approximately doubled since 2010 to more than US\$500m. We have created and recruited externally for two new Compliance leadership roles Global Head of Regulatory Compliance and Head of Group Financial Crime Compliance and appointed a number of senior staff with extensive experience of handling relevant international legal and financial issues. A review of Know Your Customer files is under way across the entire Group and an enhanced global sanctions policy has been devised to ensure that we do not do business with key illicit actors anywhere, in any currency. In addition, we have moved to protect HSBC from the risks inherent in bearer shares by curtailing the ability of clients using bearer share companies to open accounts or transact with HSBC.

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We have also introduced a new filter, against which all existing and prospective clients and businesses are screened. This sixth filter focuses on financial crime risk. It means that where we cannot practically or economically apply the global standards to which we are committed we will stop writing business altogether or significantly restrict our activities. This policy is consistent with our commitments to adopt global standards, to simplify our business and operations, and to de-risk our business activities.

Implementing these standards will be a critical component of our work in 2013.

Outlook

Whilst the operating environment for financial institutions remains difficult, our core business will continue to reap the benefit of recovering economic growth in mainland China and its positive impact on other faster-growing regions. We expect the developing economies, led by mainland China, to continue to grow briskly at 5.4%, while developed economies should see more gradual growth of 1.0%. We forecast growth of 8.6% in mainland China in 2013.

The US economy should continue its gradual recovery, with continuing quantitative easing measures supporting a recovery in the housing market, although the recovery is still not strong enough to support a sustained reduction in

unemployment. We expect higher growth in Latin America in 2013, due in part to a modest recovery in Brazil. The biggest risk to the world economy remains an uncharted shock from Europe and an exacerbation of the sovereign debt crisis. We remain cautious on the outlook for Europe due to weak demand, slow growth, and political and regulatory uncertainty.

Finally, I am pleased to report that the business had a good start to the year. Our results in 2013 will include a dilution gain of US\$1.2bn on our investment in Industrial Bank, following its issue of additional share capital to third parties on 7 January. There was also a US\$0.6bn net gain on the completion of the sale of our shares in Ping An, which offsets the adverse fair value movement on the forward contract included within our 2012 results. On 19 February 2013 we announced the sale of our operations in Panama for US\$2.1bn.

S T Gulliver, *Group Chief Executive*

4 March 2013

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HSBC HOLDINGS PLC

Report of the Directors: Overview (continued)

Our disclosure philosophy

HSBC strives to maintain the highest standards of disclosure in our reporting

It has long been our policy to provide disclosures that help investors and other stakeholders understand the Group's performance, financial position and changes thereto. In accordance with this policy, the information provided in the *Notes on the Financial Statements* and the *Report of the Directors* goes beyond the minimum levels required by accounting standards, statutory and regulatory requirements and listing rules. For this reason, we wholeheartedly supported the work of the Enhanced Disclosure Task Force (EDTF) in 2012.

Enhanced Disclosure Task Force

Following increased demands for enhanced risk disclosures, the Financial Stability Board established the EDTF in May 2012 with the goal of developing principles for enhancing risk disclosures by major banks, recommending disclosure improvements and identifying existing leading practice disclosures by global financial institutions, starting with December

2012 risk disclosures and continuing into 2013 and beyond.

The task force brought together senior officials and experts from financial institutions, investors and audit firms from around the world and, on 29 October 2012, the EDTF issued its report, *Enhancing the Risk Disclosures of Banks*.

Our approach

HSBC's *Annual Report and Accounts 2011* contained disclosures consistent with a majority of the report's recommendations, including some disclosures referenced in the report as leading practice. We have implemented the recommendations of the report in 2012 and will further enhance our risk disclosures in 2013.

Guide to the implementation of EDTF recommendations in this Report

Our response to selected EDTF disclosure recommendations of particular significance may be found on the following pages, and in HSBC's *Pillar 3 Disclosures 2012* report:

Type of risk	Disclosure	Page
General	Risks to which the business is exposed, risk appetite and stress testing.	124 to 128
	Top and emerging risks.	130 to 136
Risk Governance and risk management strategies/business models		323 to 328
	Group Risk Committee.	20
	Diagram of risk exposures by global business.	

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Capital adequacy and risk-weighted assets	Reconciliation of the accounting balance sheet to the regulatory balance sheet.	287
	Regulatory capital flow statement.	285
	Analysis of credit risk by Basel asset class.	<i>Pillar 3 Disclosures 2012</i> 23 to 28 and 32 to 38 282 and 284
Liquidity	Risk-weighted assets flow statements for each risk-weighted asset type.	206 to 207
Funding	Liquid asset buffer.	211 to 214
	Encumbrance.	485 to 492
	Maturity analysis by balance sheet line.	209 to 211
Market risk	Sources of funding and funding strategy.	218 to 219
	Relationship between the market risk measures for trading and non-trading portfolios and balance sheet classification.	162 and 254 to 259
Credit risk	Policies for impaired loans and reconciliation of movement in impaired loans.	257
	Loan forbearance policies.	163 to 168
Other risks	Credit risk mitigation and collateral.	227 to 230
	Quantified measures on the management of operational risk.	

For a detailed list of all disclosure enhancements prepared in response to the recommendations of the EDTF, along with their locations, see page 119.

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HSBC HOLDINGS PLC

Report of the Directors: Overview (continued)

HSBC's vision

For footnote, see page 120.

Principal activities

Our purpose is to enable businesses to thrive and economies to prosper, helping people fulfil their hopes and realise their ambitions.

HSBC is one of the largest banking and financial services organisations in the world, with a market capitalisation of US\$194bn at 31 December 2012. We are headquartered in London.

Our products and services are delivered to clients through four global businesses, Retail Banking and Wealth Management (RBWM), Commercial Banking (CMB), Global Banking and Markets (GB&M) and Global Private Banking (GPB).

We operate through long-established businesses and have an international network of some 6,600 offices in 81 countries and territories in six geographical regions; Europe, Hong Kong, Rest of Asia-Pacific, Middle East and North Africa (MENA), North America and Latin America.

Taken together, our five largest customers do not account for more than 1% of our income. We have contractual and other arrangements with numerous third parties in support of our business activities. None of the arrangements is individually considered to be essential to the business of the Group.

Continuing the Group-wide review of our businesses, 26 disposals or closures of non-strategic and non core investments were announced in 2012 and a further four in 2013, taking the total to 47 since 2011. The most significant of these transactions which were completed in 2012 were the sale of the US Card and Retail Services business and

the upstate New York branches for a total gain of US\$4.0bn. In December 2012, we announced an agreement to sell our entire shareholding in Ping An Insurance (Group) Company of China, Limited (Ping An), the sale of which was completed on 6 February 2013, generating a gain of US\$3.0bn. For further information on all disposals, see page 27.

In 2012, we merged our operations in Oman with those of the Oman International Bank S.A.O.G. (OIB) and acquired the onshore retail and commercial banking businesses of Lloyds Banking Group in the United Arab Emirates (see page 470).

HSBC Values

Embedding global standards across HSBC in a consistent manner is a top priority and will shape the way we do business.

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The role of HSBC Values in daily operating practice is fundamental to our culture in the context of the financial services sector and the wider economy.

This is particularly so in the light of developments and changes in regulatory policy, investor confidence and society's view of the role of banks. We expect our executives and employees to act with courageous integrity in the execution of their duties by being:

dependable and doing the right thing;

open to different ideas and cultures; and

connected with our customers, communities, regulators and each other.

We continue to enhance our values-led culture by embedding HSBC Values into how we conduct our business and in the selection, assessment, recognition and training provided to staff.

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HSBC HOLDINGS PLC

Report of the Directors: Overview (continued)

Ensuring our conduct matches our values

In line with our ambition to be recognised as the world's leading international bank, we aspire to lead the industry in our standards of conduct. As international markets become more interconnected and complex and, as threats to the global financial system grow, we are strengthening further the policies and practices which govern how we do business and with whom.

Like any business, we greatly value our reputation. HSBC's success over the years is due in no small part to our reputation for trustworthiness and integrity. In April 2012, as part of this effort, we committed to adopting and enforcing the highest compliance standards across HSBC. Doing so will help us to achieve three key objectives:

strengthen our capabilities to combat the ongoing threat of financial crime;

make consistent and therefore simplify how we monitor and enforce high standards at HSBC; and

ensure that we consistently apply our values so as to serve positively the customers and societies who entrust their financial needs to HSBC. Under the supervision of HSBC's Global Standards Steering Committee, co-chaired by our Group Chief Risk Officer and our Chief Legal Officer, who report to the Group Chief Executive, we are already strengthening policies and processes in a number of important areas, described on the right.

We are also reinforcing the status of compliance and standards as an important element of how we assess and reward senior executives, and rolling out communication, training and assurance programmes to ensure that our staff understand and meet their responsibilities.

We have adopted the UK Code of Practice for the Taxation of Banks and seeks to apply the spirit as well as the letter of the law in all the territories in which it operates. We deal with tax authorities in an open and honest manner. We are strengthening our policies and controls with the objective of ensuring our services are not used by clients seeking to evade their tax obligations.

A new committee of the HSBC Holdings Board, the Financial System Vulnerabilities Committee, will provide governance, oversight and policy guidance over the framework of controls and procedures designed to identify areas where HSBC may become exposed and through that exposure, expose the financial system more broadly to financial crime or system abuse.

Global standards execution framework **priority areas**

Financial crime filter

Under the Group's strategy described on page 17, we analyse different markets against five financial filters to help us determine where to do business and the type of business we can do in line with our values and financial return objectives. In 2012, we added a sixth filter under which we also analyse all new and existing business to limit activity and client acquisition in jurisdictions with a high risk of financial crime.

Tax transparency

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We are strengthening our policies and controls with the objective of ensuring that HSBC's services are not used by clients seeking to evade their tax obligations.

Sanctions

We have expanded our application of financial sanctions to ensure that the most demanding standards are enforced for all currencies and in all jurisdictions. Through application of these standards, we screen clients and all cross-border payments to prevent the use of HSBC's banking services for the benefit of blacklisted countries, companies and individuals.

Information sharing

We are extending the sharing of key compliance information between different parts of HSBC, to the extent permitted by law, for the purpose of managing our exposure to financial crime.

Customer due diligence

We are applying a globally consistent approach to the knowledge needed to accept or retain a customer relationship. When any customer or potential customer is considered an unacceptable reputational risk or otherwise does not meet our standards that determination will be applied globally.

Affiliates due diligence

We are building a single central repository holding all required due diligence information on each of our affiliates in order to facilitate seamlessly cross-border transactions on behalf of our clients.

Bearer shares

Shares not registered to any owner, but beneficially owned by the person who has physical possession of the share certificates, carry inherent risks relating to money laundering and tax evasion. We have set out minimum, highly restrictive standards, applicable in all markets, for dealing with customers who utilise bearer shares.

Business and operating models

Our business model is based on an international network connecting faster-growing and developed markets.

Our businesses are organised to serve a cohesive portfolio of markets, as tabulated below.

Business model

We take deposits from our customers and use these funds to make loans, either directly or through the capital markets. Our direct lending includes residential and commercial mortgages and overdrafts, and term loan facilities. We finance importers and exporters engaged in international trade and provide

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HSBC HOLDINGS PLC

Report of the Directors: Overview (continued)

advances to companies secured on amounts owed to them by their customers. In addition, we offer a wide variety of products and financial services including broking, asset management, financial advisory, life insurance manufacturing, corporate finance, markets, securities services and alternative investments. We provide these products for clients ranging from governments to large and mid-market corporates, small and medium-sized enterprises (SMEs), high net worth individuals and retail customers.

Our operating income is primarily derived from:

net interest income interest income we earn on customer loans and advances and on our surplus funds, less interest expense we pay on interest-bearing customer accounts and debt securities in issue;

net fee income fee income we earn from the provision of financial services and products to customers; and
net trading income income from trading activities primarily conducted in Global Markets, including Foreign Exchange, Credit, Rates and Equities trading.

At our Investor Day in May 2012, we outlined our geographical priorities where we expect future growth opportunities to be concentrated. We have defined the UK and Hong Kong as our home markets, and a further 20 countries as priority growth markets. These 22 markets accounted for over 90% of our profit before tax in 2012, and will be the primary focus of capital deployment. Network markets are markets with strong international relevance which serve to complement our international network, operating mainly through CMB and GB&M. Our combination of home, priority growth and network markets covers around 85-90% of all international trade and financial flows.

The final category, small markets, includes those where our operations are of sufficient scale to operate profitably, or markets where we maintain representative offices. This structure is illustrated below.

HSBC's market structure

Operating model

HSBC has a matrix management structure which includes global businesses, geographical regions and global functions. Global businesses are responsible for setting globally consistent business strategies and operating models. Geographical regions execute business strategies set by the global businesses. Global functions, including HSBC Technology and Services, support and facilitate the execution of the strategy.

Holding company

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HSBC Holdings plc, the holding company of the Group, is listed in London, Hong Kong, New York, Paris and Bermuda. HSBC Holdings is the primary provider of equity capital to its subsidiaries and provides non-equity capital to them when necessary.

Under authority delegated by the Board of HSBC Holdings, the Group Management Board (GMB) is responsible for management and day-to-

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Report of the Directors: Overview (continued)

day running of the Group, within the risk appetite set by the Board. The Board, through the GMB, works to ensure that there are sufficient cash resources to pay dividends to shareholders, interest to bondholders, expenses and taxes.

HSBC Holdings does not provide core funding to any subsidiary, nor is a lender of last resort and does not carry out any banking business in its own right. HSBC has a legal entity-based Group structure, with subsidiaries operating under their own boards of directors as separately capitalised, ring-fenced entities, implementing Group strategy and delivering Group products and services, in most cases in the country or territory in which they are domiciled.

Global businesses

Our four global businesses are responsible for developing, implementing and managing their business propositions consistently across the Group, focusing on profitability and efficiency. They set their strategies within the confines of the Group strategy in liaison with the geographical regions, are responsible for issuing planning guidance regarding their businesses, are accountable for their profit and loss performance, and manage their headcount.

The main business activities of our global businesses are summarised below. Further details are provided on page 60.

Main business activities by global business

For footnotes, see page 120.

Geographical regions

The geographical regions share responsibility for executing the strategies set by the global businesses. They represent the Group to clients, regulators, employee groups and other stakeholders; allocate capital; manage risk appetite, liquidity and funding by legal entity; and are accountable for profit and loss performance in line with global business plans.

Within the geographical regions, the Group is structured as a network of regional banks and locally incorporated regulated banking entities. Each bank is separately capitalised in accordance with applicable prudential requirements and is required to consider its risk and maintain a capital buffer consistent with the Group's risk appetite for the relevant country or region. The banking entities manage their own funding and liquidity within parameters set centrally.

Global functions

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Our global functions are Communications, Company Secretaries, Corporate Sustainability, Finance, Human Resources, Internal Audit, Legal, Risk (including Compliance), Strategy and Planning, Marketing, and HSBC Technology and Services, our global service delivery organisation. The global functions establish and manage all policies, processes and delivery platforms relevant to their activities, are fully accountable for their costs globally and are responsible for managing their headcount.

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Report of the Directors: Overview (continued)

Strategic direction

Our strategic objective is to become the world's leading international bank.

Our strategic direction is aligned to two long-term trends:

International trade and capital flows the world economy is becoming ever more connected. Growth in world trade and cross-border capital flows continues to outstrip growth in average gross domestic product. Financial flows between countries and regions are highly concentrated, and over the next decade we expect 35 markets to generate 90% of world trade growth with a similar degree of concentration in cross-border capital flows.

Economic development and wealth creation we expect economies currently deemed emerging to have increased five-fold in size by 2050, benefiting from demographics and urbanisation, by which time they will be larger than the developed world. By then, we expect 19 of the 30 largest economies will be markets that are currently described as emerging.

HSBC is one of the few truly international banks and our advantages lie in the extent to which our network corresponds with markets relevant to international financial flows, our access and exposure to high growth markets and businesses, and our strong balance sheet, which helps to generate a resilient stream of earnings.

Based on these long-term trends and our competitive position, our strategy has two parts:

Network of businesses connecting the world HSBC is well positioned to capture the growing international financial flows. Our global reach and range of services put us in a strong position to serve corporate clients as they grow from small enterprises into large and international corporates. Our access to local retail funding and our suite of international products allows us to offer distinctive solutions for these clients profitably. We will focus on South-South trade, connecting faster-growing economies with each other.

Wealth management and retail with local scale social mobility and wealth creation in the faster-growing markets in which we are positioned will generate demand for financial services which we will meet through our Wealth Management and GPB businesses. We will only invest in retail businesses in markets where we can achieve critical mass.

To implement this strategy we have set priorities across three areas to simplify, restructure and grow the Group, as described below.

Simplifying HSBC

We will continue to make HSBC easier to manage and control. This includes (i) running off legacy assets in the US and in GB&M, (ii) addressing fragmentation in our business portfolio through our six filters disposing of non-strategic businesses, and (iii) improving organisational efficiency.

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In 2012, we added a sixth filter to the existing five strategic evaluation criteria used to assess our business (international connectivity, economic development, profitability, cost efficiency and liquidity). The sixth filter requires compliance with our global standards on financial crime and involves the assessment of existing and new client relationships and activities against those standards.

Run-off portfolios

Run-off portfolios comprise Consumer and Mortgage Lending portfolios and certain related treasury services in the US and, in GB&M, a legacy credit business. The latter comprises a separately identifiable, discretely managed business comprising Solitaire Funding Limited (Solitaire), securities investment conduits, asset-backed securities, trading portfolios and credit correlation portfolios, derivative transactions entered into with monoline insurers and certain structured credit transactions.

We continue to run off US legacy consumer assets and are actively analysing opportunities to reduce risk and improve returns.

Run-off of portfolio receivables in the US

For footnote, see page 120.

We have identified segments of the real estate portfolio in the US that represent a high risk and/or a high operational burden or may be sold on a capital

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accretive basis. We have also identified the non-real estate portfolio for sale to reduce operational risk.

In GB&M, decisions to hold or sell legacy assets depend on whether the net present value of future cash flows from the assets (e.g. the terminal value net of funding and operational costs and the cost of capital) exceed the total of the expected loss on sale and the costs of the transaction.

Addressing fragmentation

Fragmentation of the business is being addressed using the six filters to guide strategic actions.

Using the six filters in decision-making

Since 2011 we have announced and completed a significant number of disposals:

*Announced transactions*¹⁹

For footnote, see page 120.

Improving organisational efficiency

We continued to make headway with the Four Programmes that we launched in May 2011 designed to simplify HSBC and make the Group easier to manage and control. The Four Programmes are

- (i) implementing consistent business models;
- (ii) re-engineering global functions;
- (iii) re-engineering operational processes; and
- (iv) streamlining IT.

Our approach to organisation, talent and values

Restructuring HSBC

We will restructure certain businesses to adapt to the new environment, including GB&M, our US franchise and GPB.

Global Banking and Markets

Product profitability for the industry as a whole is declining with client activity relatively subdued and regulatory changes reducing available capital and liquidity while, at the same time, posing significant challenges to some traditional business models. Overall, there is downward pressure on returns on capital.

GB&M is well positioned for the new business environment, with its deep and diversified client base, network of markets covering the majority of global financial flows, global product capabilities and diversified funding base.

GB&M is actively managing its legacy credit exposures. In 2012, risk-weighted assets (RWA s) decreased mainly because of downgrades to positions which resulted in a change from being risk-weighted to being deducted from capital. A clear economic framework has been put in place for decision-making over when and how to dispose of legacy investments.

With regard to its ongoing business activities, GB&M manages its RWAs comprehensively and pro-actively, which helps mitigate RWA growth arising from regulatory and model changes.

Our US businesses

Our US operations are being reshaped to focus on core activities, with the sale of the US Card and Retail Services business and the upstate New York

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branches and the repositioning of our activities towards international businesses.

CMB is now focused on five hubs contributing over 50% of US corporate imports and exports, including the West Coast Southeast and Midwest.

Global Banking serves top-tier multinationals and Global Markets (New York) provides a hub for international clients across America and globally, providing US dollar funding.

RBWM and GPB target internationally mobile clients in large metropolitan centres on the West and East coasts.

Global Private Banking

The private banking industry faces challenges from stricter regulatory requirements, particularly to its international banking model, and increasing competition to capture new wealth inflows. To meet these challenges and better serve the needs of our clients, GPB is repositioning its business to focus on priority markets and improve its operational standards in the following ways:

operational risk and compliance GPB will adhere to the highest standards in the industry, and will continue to strengthen its compliance and risk framework, focusing on global standards and tax transparency;

integrated operating model GPB has implemented a new global operating model that will provide better integration and coordination between geographical regions, and it will complete the roll-out of improved data security and compliance governance, systems and processes;

integration with the Group GPB will intensify collaboration with CMB to access wealth created by entrepreneurs who already bank with HSBC on the business side. GPB will also contribute to a seamless Group wealth proposition for personal customers; and

capturing growth GPB will focus investment on the most attractive developed and faster-growing wealth markets where it can build access to well established client franchises and strong local and international product capabilities.

Growing HSBC

We continue to position HSBC for growth. We also continue to benefit from the closer coordination and collaboration among our four global businesses to

capture significant revenue opportunities utilising, in particular, CMB's potential for increasing referrals and cross-selling with GB&M and GPB.

Faster-growing regions²⁰ as a share of Group data

For footnotes, see page 120.

We will actively deploy capital in our home and priority growth markets (see HSBC's market structure on page 15), access faster-growing markets and all major trade corridors and capture growth opportunities in trade finance as competitors deleverage.

Our aim in executing our strategy is to be regarded as the world's leading international bank. We have defined financial targets to achieve a return on equity of between 12% and 15% with a core tier 1 ratio of between 9.5% and 10.5%, and achieve a cost efficiency ratio of between 48% and 52%. We have also defined Key Performance Indicators to monitor the outcomes of actions across the three areas of capital deployment, cost efficiency and growth (see page 22).

Risk

As a provider of banking and financial services, risk is at the core of our day-to-day activities.

The chart below is designed to provide a high level guide to how HSBC's business activities are reflected in our risk measures and in our balance sheet.

The third party assets and liabilities shown provide a guide to the proportion of the Group's balance sheet which is contributed by each of them. In addition, we have used the regulatory RWAs to illustrate the relative size of the risks each of them incur.

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Exposure to risks arising from the business activities of global businesses

For footnote, see page 120.

In carrying out its business activities, HSBC incurs a range of risks, some of which are measured and managed via capital, some by other mechanisms. For the former, we use both regulatory and economic capital. Currently, the Group's risk appetite is most affected by the regulatory capital dimension as it exceeds economic capital. The table above shows the Pillar 1 regulatory capital demand for those risks and is represented by RWAs. Under this regulatory capital framework, the capital invested in our Insurance business is deducted from regulatory capital; as at 31 December 2012, the capital invested in our Insurance business was US\$10.1bn. HSBC is also exposed to other risks as shown in the table above. The regulatory capital required against these other risks is covered within the total capital that HSBC holds.

We have identified a comprehensive suite of risk factors which encompasses the broad range of risks we are exposed to, but may not necessarily be deemed as top or emerging risks. The risk factors inform our ongoing assessment of our top and emerging risks. This assessment may result in our risk appetite being revised.

Risk factors

Our businesses are exposed to a variety of risk factors that could potentially affect the results of our operations or financial condition. These are:

Macroeconomic and geopolitical risk

Current economic and market conditions may adversely affect our results.

We have exposure to the ongoing economic crisis in the eurozone.

We are subject to political and economic risks in the countries in which we operate, including the risk of government intervention.

Changes in foreign currency exchange rates may affect our results.
Macro-prudential, regulatory and legal risks to our business model

Failure to comply with certain regulatory requirements would have an adverse material effect on our results and operations.

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We are subject to a number of legal and regulatory actions and investigations, the outcomes of which are inherently difficult to

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predict, but unfavourable outcomes could have a material adverse effect on our operating results and brand.

Unfavourable legislative or regulatory developments, or changes in the policy of regulators or governments, could generate model risk and could have a significant adverse effect on our operations, financial condition and prospects.

The UK Government has proposed draft legislation for banking reforms based on the recommendations of the Independent Commission on Banking. Additional proposals are being considered in France, Germany and the EU and any resulting structural changes could have a material adverse effect on us.

We are subject to tax-related risks in the countries in which we operate which could have a material adverse effect on our operating results. Risks related to our business operations, governance and internal control systems including compliance

Our risk management measures may not be successful.

Operational risks are inherent in our business.

Our operations are subject to the threat of fraudulent activity.

Our operations are subject to disruption from the external environment.

Our operations utilise third party suppliers.

Our operations are highly dependent on our information technology systems.

Our operations have inherent reputational risk.

We may suffer losses due to employee misconduct.

We rely on recruiting, retaining and developing appropriate senior management and skilled personnel.

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Our financial statements are based in part on assumptions and estimates which, if inaccurate, could cause material misstatement of the results and financial position of the Group.

Third parties may use us as a conduit for illegal activities without our knowledge, which could have a material adverse effect on us.

We may not achieve all the expected benefits of our strategic initiatives.

Risks related to our business

We have significant exposure to counterparty risk within the financial sector and to other risk concentrations.

Market fluctuations may reduce our income or the value of our portfolios.

Liquidity, or ready access to funds, is essential to our businesses.

Any reduction in the credit rating assigned to HSBC Holdings, any subsidiaries of HSBC Holdings or any of their respective debt securities could increase the cost or decrease the availability of our funding and adversely affect our liquidity position and interest margins.

Risks concerning borrower credit quality are inherent in our businesses.

Our Insurance business is subject to risks relating to insurance claim rates and changes in insurance customer behaviour.

HSBC Holdings is a holding company and, as a result, is dependent on dividends from its subsidiaries to meet its obligations, including obligations with respect to its debt securities, and to provide profits for payment of future dividends to shareholders.

We may be required to make substantial contributions to our pension plans.

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Macroeconomic and geopolitical risk

Current economic and market conditions may adversely affect our results

Our earnings are affected by global and local economic and market conditions. Following the global financial crisis in 2007, a difficult economic climate remains with continued pressures on household and corporate finances. During 2012, world economic growth slowed in all regions and growth is expected to remain well below its long-term potential in 2013. Mature economies are deleveraging and implementing austerity and structural reforms that are restricting economic activity in the short term. In emerging markets, growth was affected by lower overseas demand and cautious official policies even where domestic demand remained positive. Core difficulties remain in Europe, the US and Japan as economic growth is expected to resume at a very slow pace. In the US, the first quarter of 2013 will remain challenging as issues surrounding the fiscal policy and debt ceiling will have to be resolved. In the eurozone and in Japan, the ageing population, the structure of labour markets and the cost of the social welfare models are major concerns which are difficult to tackle without aggravating the sovereign debt crisis. In addition, mainland China experienced a slowdown in economic growth in 2011 and in 2012 and faces uncertainty over its future growth.

In the face of such economic uncertainty, markets have been very volatile throughout 2012 and are expected to remain so at least during the first half of 2013. The adverse economic conditions continue to create a challenging operating environment for financial services companies such as HSBC. In particular, we may face the following challenges to our operations and operating model in connection with these factors:

the demand for borrowing from creditworthy customers may diminish if economic activity slows or remains subdued;

as capital flows are increasingly disrupted, some emerging markets could be tempted to impose protectionist measures that could affect financial institutions and their clients;

European banks may come under renewed stress as a result of the interdependencies between economic conditions and the sovereign debt crisis in the eurozone;

geopolitical risks might grow in different regions of the world, affecting directly the economies of these countries and their economic policies. An immediate cause for concern is Egypt, where the political situation is leading to a shortage of liquidity in the banking system;

a prolonged period of modest interest rates will constrain, for example, through margin compression and low returns on assets, the net interest income we earn from investing our excess deposits;

our ability to borrow from other financial institutions or to engage in funding transactions may be adversely affected by market disruption, for example, in the event of contagion from stress in the eurozone sovereign and financial sectors; and

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market developments may continue to depress consumer and business confidence beyond expectations. If growth in the UK or the US remains subdued, for example, asset prices and payment patterns may be adversely affected, leading to increases in delinquencies, default rates, write-offs and loan impairment charges beyond our expectations.

The occurrence of any of these events or circumstances could have a material adverse effect on our business, our financial condition, our prospects, our customers and their operations and/or results of our operations.

We have exposure to the ongoing economic crisis in the eurozone

The risk of a split of the eurozone has been receding at the end of 2012, primarily as a result of the support given by the ECB and to the first steps taken to move towards fiscal union. This was however, obtained due in large part to the implementation of austerity measures in almost all countries in the eurozone and notably in the eurozone periphery. As a result, the region entered recession by mid-2012 and this recession is expected to continue during the first part of 2013. All European countries, including Germany and other Northern countries, are affected, by the lower demand and global deleveraging.

The risk of a vicious circle between economic recession and sovereign crisis throughout and beyond the eurozone remains significant. Although banks have reduced their exposure to sovereign debt issued by the weakest states, they are still vulnerable to a potential default or a significant widening of credit spreads. Although our direct exposure to peripheral eurozone economies is limited, we have substantial exposure to financial institutions and central banks in core European countries which may be affected by the ongoing crisis. For a further description of our exposures to selected eurozone

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countries, eurozone banks and other financial institutions and corporates see **Areas of special interest** on page 128.

We are subject to political and economic risks in the countries in which we operate, including the risk of government intervention

We operate through an international network of subsidiaries and affiliates in 81 countries and territories around the world. Our results are, therefore, subject to the risk of loss from unfavourable political developments, currency fluctuations, social instability and changes in government policies on such matters as expropriation, authorisations, international ownership, interest-rate caps, limits on dividend flows and tax in the jurisdictions in which we operate. For example, in the Middle East, the Arab Spring continues to create political instability across the region, while strategic risks to regional security and global oil prices arising from Iran's nuclear programme are likely to intensify in 2013. In East Asia, tensions over a number of maritime sovereignty disputes involving mainland China have increased in 2012. Leadership changes in the region at the end of 2012, particularly in Japan and mainland China, may result in tensions rising in 2013 with a concomitantly higher risk of military escalation. A break-up of the eurozone or continued social unrest triggered by the ongoing economic crisis and related austerity programmes may result in political and social disruption throughout Europe.

Changes in foreign currency exchange rates may affect our results

We prepare our accounts in US dollars, but because a substantial portion of our assets, liabilities, assets under management, revenues and expenses are denominated in other currencies, changes in foreign exchange rates have an effect on our reported income, cash flows and shareholders' equity and may have a material adverse effect on our business, prospects, financial condition and/or results of operations.

Macro-prudential, regulatory and legal risks to our business model

Failure to comply with certain regulatory requirements would have an adverse material effect on our results and operations.

In December 2012, HSBC reached agreement with US authorities in relation to investigations regarding inadequate compliance with anti-money laundering, the US Bank Secrecy Act and sanctions law. This

includes a DPA with the US Department of Justice (DoJ). We also reached agreement to achieve a resolution with all other US government agencies that have investigated our past conduct related to these issues, and finalised an undertaking with the FSA to comply with certain forward-looking obligations with respect to anti-money laundering and sanctions requirements over a five-year term. Under these agreements, we made payments totalling US\$1,921m to US authorities and take further action to strengthen our compliance policies and procedures. Over the five-year term of the agreement with the DoJ and the FSA, an independent monitor (who will, for FSA purposes, be a skilled person under section 166 of the Financial Services and Markets Act (FSMA)) will evaluate and assess our progress in fully implementing these and other measures it recommends and will produce regular assessment of the effectiveness of our Compliance function.

Additionally and as reflected in the agreement entered into with the Office of the Comptroller of the Currency (OCC) in December 2012 (the GLBA Agreement), the OCC has determined that HSBC Bank USA is not in compliance with the requirements set forth in 12 U.S.C. § 24a(a)(2)(c) and 12 C.F.R. § 5.39(g)(1), which provide that a national bank and each depository institution affiliate of the national bank must be both well capitalised and well managed in order to own or control a financial subsidiary. As a result, HSBC USA and its parent holding companies, including HSBC, no longer meet the qualification requirements for financial holding company status, and may not engage in any new types of financial activities without the prior approval of the Federal Reserve Board. In addition, HSBC Bank USA may not directly or indirectly acquire control of, or hold an interest in, any new financial subsidiary, nor commence a new activity in its existing financial subsidiary, unless it receives prior approval from the OCC. If all of our affiliate depository institutions are not in compliance with these requirements within the time periods specified in the GLBA Agreement, as they may be extended, HSBC could be required either to divest HSBC Bank USA or to divest or terminate any financial activities conducted in reliance on the Gramm-Leach Bliley Act (GLB Act). Similar consequences could result for subsidiaries of HSBC Bank USA that engage in financial activities in reliance on expanded powers provided for in the GLB Act. Any such divestiture or termination of activities would have a material adverse effect on our business, prospects, financial

condition and results of operation.

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We are subject to a number of legal and regulatory actions and investigations, the outcomes of which are inherently difficult to predict, but unfavourable outcomes could have a material adverse effect on our operating results and brand

We face significant legal and regulatory risks in our business. The volume and amount of damages claimed in litigation, regulatory proceedings and other adversarial proceedings against financial institutions are increasing for many reasons, including a substantial increase in the number of regulatory changes taking place globally and higher expectations from regulators and the public.

Additionally, we continue to be subject to a number of material legal proceedings, regulatory actions and investigations as described in Note 43 on the Financial Statements. It is inherently difficult to predict the outcome of many of the legal, regulatory and other adversarial proceedings involving our businesses, particularly those cases in which the matters are brought on behalf of various classes of claimants, seek damages of unspecified or indeterminate amounts or involve novel legal claims. An unfavourable result in one or more of these proceedings could have a material adverse effect on our business, prospects, financial condition, reputation and/or results of operations.

Unfavourable legislative or regulatory developments, or changes in the policy of regulators or governments, could generate model risk and could have a material adverse effect on our operations, financial condition and prospects

Our businesses are subject to ongoing regulation and associated regulatory risks, including the effects of changes in the laws, regulations, policies, voluntary codes of practice and interpretations in the UK, the US, Hong Kong, the EU and the other markets where we operate. This is particularly so in the current environment, where we expect government and regulatory intervention in the banking sector to continue to increase for the foreseeable future. Since 2008, regulators and governments have focused on reforming both the prudential regulation of the financial services industry, to improve financial stability, and the ways in which business is conducted. Measures include enhanced capital, liquidity and funding requirements, the separation or prohibition of certain activities by banks, changes in the capital regime and the operation of capital markets activities, the introduction of tax levies and transaction taxes, changes in compensation practices and adjustments to how business is conducted. The US government, the UK government, our regulators in the UK, US, Hong Kong, the EU or elsewhere

may intervene further in relation to areas of industry risk already identified, or in new areas, which could adversely affect us.

Changes in laws, rules or regulations, or in their interpretation or enforcement, or in how new laws, rules or regulations are implemented may adversely affect our business, prospects, financial condition and/or results of operations. Further, uncertainty and lack of international regulatory coordination as enhanced supervisory standards are developed and implemented may adversely affect our ability to engage in effective business, capital and risk management planning.

More stringent regulatory requirements governing the development of parameters applied and controls around models used for measuring risk can give rise to changes, including increases in capital requirements.

We may fail to comply with all applicable regulations, particularly in areas where applicable regulations may be unclear or where regulators revise existing guidance or courts overturn previous rulings. Authorities in many jurisdictions have the power to bring administrative or judicial proceedings against us which could result in, among other things, the suspension or revocation of our licenses, cease and desist orders, fines, civil penalties, criminal penalties or other disciplinary action which could have a material adverse effect on our business, prospects, financial condition, reputation and/or results of operations and seriously harm our reputation.

Areas where changes could have an adverse effect include, but are not limited to:

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general changes in government, central bank or regulatory policy, or changes in regulatory regimes that may influence investor decisions in particular markets in which we operate;

proposed changes in and the implementation of regulations for derivatives and central counterparties, the UK ICB ring-fencing proposals, recovery and resolution plans, the Volcker Rule and the Foreign Account Tax Compliance Act (FATCA), which may change the structure of those markets and the products offered or may increase the costs of doing business in those markets;

external bodies applying or interpreting standards or laws differently to us;

further requirements relating to financial reporting, corporate governance, conduct of business and employee compensation; and

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expropriation, nationalisation, confiscation of assets and changes in legislation or regulations relating to foreign ownership. The FSA supervises HSBC on a consolidated basis but the UK financial services regulatory structure is currently in the process of substantial reform. Legislation has been passed to abolish the FSA and establish three new regulatory bodies from 1 April 2013. These three bodies will comprise the Financial Policy Committee (FPC), the Prudential Regulation Authority (PRA) and the Financial Conduct Authority (FCA). The FPC will not directly supervise firms, being responsible for macro-prudential regulation and considering systemic risk affecting economic and financial stability. The PRA and the FCA will inherit the majority of the FSA's existing functions as the micro-prudential supervisors. Some subsidiaries such as HSBC Bank will be dual-regulated firms, subject to prudential regulation by the PRA and to conduct regulation by the FCA. These reforms will endow the new regulatory bodies with additional powers. For example, under certain circumstances, the PRA and the FCA will be able to issue directions to unregulated qualifying parent undertakings such as HSBC Holdings plc. The FPC will have powers to give a direction to the FCA or the PRA, and it may make recommendations within the Bank of England to the Treasury, to the FCA or the PRA or to other persons. In addition, new European supervisory authorities, the EBA, the European Insurance and Occupational Pensions Authority (EIOPA) and the European Securities and Markets Authority (ESMA) are likely to exert greater influence on regulatory issues across the EU. These developments are expected to continue to change the way in which we are regulated and supervised.

The Basel Committee has approved significant changes to the regulation of banking institutions' capital and liquidity, involving a substantial strengthening of the minimum requirements. Implementation at the national level remains ongoing.

HSBC has been classified by the Financial Stability Board (FSB) as a Global Systemically Important Bank (G-SIB) which will require the Group to meet higher capital standards at least 2.5% above the Basel III minimum core equity requirement of 7%, although the implications for capital management of our locally incorporated banks and branch operations are unclear. The rules for G-SIBS also provide a framework for more intensive supervision of these firms.

The ongoing implementation of Dodd-Frank and related final regulations in the US could result in additional costs or limit or restrict the way we conduct our business. Uncertainty remains about many of the details, impact and timing of these reforms and the effect they will ultimately have on HSBC. Within Dodd-Frank, the Volcker Rule is intended to prohibit deposit-taking banks from engaging in proprietary trading and investing in or sponsoring hedge funds or private equity funds. The Volcker rule came into force in July 2012 with a two-year conformance period ending in full implementation in July 2014. This could affect our various businesses widely, and geographically beyond North America, although the initial draft rules are being revised. In addition, in December 2012, the Federal Reserve Board issued draft proposals to apply enhanced supervisory standards to large foreign banking organisations such as HSBC. These are subject to comment and amendment and the possible effect on HSBC is unclear.

There are also a number of ongoing regulatory initiatives at the EU and at a national level in the UK in various stages of development which could result in additional costs or limit or restrict the way we conduct business. The UK and EU proposals on recovery and resolution could lead to changes in the structure of the Group and relationships between underlying legal entities. In addition, at an EU level, the initiatives include the EU's implementation of the Basel III proposals (CRD IV), the proposed Recovery and Resolution Directive (RRD) and the implementation of The European Markets Infrastructure Regulation (EMIR) and the revised Markets in Financial Instruments Directive (MiFID). Although the target implementation date for the Basel III capital framework was 1 January 2013, CRD IV has not yet been finalised and increased capital requirements and changes to what is defined to constitute capital may constrain the Group's planned activities and could increase costs and contribute to adverse impacts on the Group's earnings. Additionally, during periods of market dislocation, increasing the Group's capital resources in order to meet targets may prove more difficult or costly.

At a national level in the UK, other relevant regulatory initiatives include the FSA's Retail Distribution and Mortgage Market Reviews and an ever greater focus on conduct risk including attention to sales processes and incentives, product and investment suitability and conduct of business concerns more generally. Uncertainty remains about the details and timing of some of these reforms and the effect they will ultimately have on HSBC.

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These measures are concerned principally, but not exclusively, with the conduct of business with retail customers and in conjunction with this focus, the UK regulators are making increasing use of existing and new powers of intervention and enforcement, including powers to consider past business undertaken and implement customer compensation and redress schemes or other, potentially significant remedial work. Additionally, the UK and other regulators may increasingly take actions in response to customer complaints either specific to an institution or more generally in relation to a particular product. We have seen recent examples of this approach in the context of the mis-selling of payment protection insurance and of interest rate derivative products to SME.

The UK and other regulators may identify future industry-wide mis-selling or other issues that could affect the Group. This may lead from time to time to: (i) significant direct costs or liabilities (including in relation to mis-selling); and (ii) changes in the practices of such businesses which benefit customers at a cost to shareholders. Further, decisions taken in the UK by the Financial Ombudsman Service in relation to customer complaints (or any overseas equivalent that has jurisdiction) could, if applied to a wider class or grouping of customers, have a material adverse effect on the business, operating results, financial condition and prospects of the Group.

The UK Government has proposed draft legislation for banking reforms based on the recommendations of the Independent Commission on Banking. Additional proposals are being considered in France and the EU and any resulting structural changes could have a material adverse effect on us

The UK Independent Commission on Banking (ICB) published its final report in September 2011 and the UK Government expressed broad approval for the principle of establishing a ring-fenced bank and greater primary loss absorbing capacity. The ICB further recommends that the first £85,000 of an eligible person's deposits in a bank are proposed to be made preferred debts, so that in the event of an insolvency they will rank ahead of other creditors.

The UK Government subsequently undertook consultation on the ICB proposals during 2012. In October 2012, draft primary legislation was presented to the UK's Parliamentary Commission on Banking Standards for pre-legislative scrutiny and the UK Government is now considering whether its original proposal should be adjusted in the light of these deliberations. The draft legislation did not incorporate some of the details set out in the final

report from the ICB or adjustments arising from the subsequent consultations. These details will be reflected in secondary legislation and underlying rules from supervisory authorities. The UK Chancellor announced in February 2013 that if banks attempt to game or flout the rules establishing the ring-fence, they could be subject to full legal separation.

The UK Government has proposed a deadline of May 2015 (the end of the current session of Parliament) for the Banking Reform Bill and all relevant secondary legislation to be completed. The UK Government has also indicated that it will follow the ICB's preferred deadline of 1 January 2019 for the implementation of the ring-fencing reforms and the introduction of depositor preference.

In respect of UK universal banks, including HSBC's major UK banking subsidiary, HSBC Bank, the ICB has proposed a separation of the UK retail and wholesale banking operations through the creation of a ring-fenced retail bank. A requirement is that all deposits and overdrafts of UK personal customers and smaller companies and payments services would be provided by this ring-fenced bank, but it could also include banking services for larger customers. The UK Government also proposed that some simpler hedging activities could be undertaken within this bank.

In addition, the ICB proposed that large UK-headquartered groups (which would include HSBC) should have primary loss-absorbing capacity (PLAC) equal to at least 17% of risk-weighted assets (RWA) calculated under Basel III. This capacity should be satisfied by the issuance of additional equity and/or debt that is loss-absorbing at the point of non-viability. The UK supervisor would retain the power to increase this minimum loss-absorbing capacity if it had concerns about the ability of the bank to restructure or liquidate at the point of failure.

The UK Government has indicated that if a large UK-headquartered group has non-UK subsidiaries which are demonstrably resolvable without an adverse effect on UK financial stability, they would be excluded from the calculation of the PLAC requirement.

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The ICB also recommended that a large ring-fenced bank should be required to maintain an equity ring-fence buffer of at least 10% of RWAs, and the minimum leverage ratio of equity-to-total assets should be adjusted to 4.06% for larger banks, including HSBC Bank. The UK Government has however proposed that the leverage ratio should

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remain at the minimum of 3% as set out in the Basel III proposals.

If the proposals described above regarding ICB are adopted substantially in the form described, major changes to our corporate structure and business activities conducted in the UK through HSBC Bank might be required. The changes would include separating the ring-fenced bank from the existing UK incorporated universal bank. The proposals would take an extended period of time to implement and would significantly increase our costs, both from implementation and from running our operations as restructured.

In February 2012, the European Commission appointed a High Level Expert Group under the Governor of the Bank of Finland, Erkki Liikanen, to consider potential structural changes in banks within the EU. The Liikanen Group presented its recommendations on 2 October 2012, which included the ring-fencing of certain market-making and trading activities from the deposit-taking and retail payments activities of major banks and possible amendments to the use of bail-in instruments as a resolution tool, changes to banks' capital requirements, particularly relating to trading assets and real estate-related loans as well as a number of other recommendations. The European Commission has held a consultation on the recommendations and may make its own proposals during 2013. A summary of responses to the consultation were published on 21 December 2012, which state that the proposal for mandatory separation of bank trading activities was subject to the most comment and controversy. The Commission has indicated in January 2013 that it intended to publish a directive or a regulation on the reform of the structure of EU banks in the third quarter of 2013.

The French Government has also made legislative proposals to prohibit a limited range of trading activities within banks and these are now being subjected to parliamentary scrutiny. The relationship between the ICB proposals in the UK, the French proposals and the Liikanen proposals at the EU level has still to be clarified.

We are subject to tax-related risks in the countries in which we operate which could have a material adverse effect on our operating results

HSBC is subject to the substance and interpretation of tax laws in all countries in which we operate and is subject to routine review and audit by tax authorities in relation thereto. We provide for potential tax liabilities that may arise on the basis

of the amounts expected to be paid to the tax authorities. The amounts ultimately paid may differ materially from the amounts provided depending on the ultimate resolution of such matters. Changes to tax law, tax rates and penalties for failure to comply could have a material adverse effect on our business, financial condition and/or results of operations.

Risks related to our business operations, governance and internal control systems including compliance

Our risk management measures may not be successful

The management of risk is an integral part of all our activities. Risk constitutes our exposure to uncertainty and the consequent variability of return. Specifically, risk equates to the adverse effect on profitability or financial condition arising from different sources of uncertainty including retail and wholesale credit risk, market risk, operational risk, non-traded market risk, insurance risk, concentration risk, liquidity and funding risk, litigation risk, reputational risk, strategic risk, pension obligation risk and regulatory risk. We seek to monitor and manage our risk exposure through a variety of separate but complementary control and reporting systems such as financial, credit, market, operational, compliance and legal. While we employ a broad and diversified set of risk monitoring and risk mitigation techniques, such techniques and the judgements that accompany their application cannot anticipate every unfavourable event or the specifics and timing of every outcome. Failure to manage risks appropriately could have a significant effect on our business prospects, financial condition and/or results of operations.

Operational risks are inherent in our business

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We are exposed to many types of operational risk, that are inherent in banking operations including fraudulent and other criminal activities (both internal and external), breakdowns in processes or procedures and systems failure or non-availability. These risks apply equally when we rely on outside suppliers or vendors to provide services to us and our customers. Any such divestiture or termination of activities would have a material adverse effect on our business, prospects, financial condition and results of operation.

Our operations are subject to the threat of fraudulent activity

Fraudsters may target any of our products, services and delivery channels including lending, internet banking, payments, cards services and account

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takeover. This may result in financial loss to the bank, an adverse customer experience, reputational damage and potential regulatory action depending on the circumstances of the event. Any such divestiture or termination of activities would have a material adverse effect on our business, prospects, financial condition and results of operation.

Our operations are subject to disruption from the external environment

HSBC operates in many geographic locations, which are subject to events which are outside our control. These events may be acts of god such as natural disasters and epidemics, geopolitical risks including acts of terrorism and social unrest and infrastructure issues such as transport or power failure. These risk events may give rise to disruption to our services, result in physical damage and/or loss of life, and have an economic impact on us. Any such divestiture or termination of activities would have a material adverse effect on our business, prospects, financial condition and results of operation.

Our operations utilise third party suppliers

HSBC also utilises third party firms for the supply of certain of its goods and services. The inadequate management of its significant third party supplies of goods and services could lead to a failure to meet our operational and business requirements which, in turn, may involve regulatory breaches, civil or monetary penalties or damage both to shareholder value and to our reputation/brand image. Any such divestiture or termination of activities would have a material adverse effect on our business, prospects, financial condition and results of operation.

Our operations are highly dependent on our information technology systems

The reliability and security of our information and technology infrastructure and our customer databases are crucial to maintaining the service availability of banking applications and processes and to protecting the HSBC brand. The proper functioning of our payment systems, financial control, risk management, credit analysis and reporting, accounting, customer service and other information technology systems, as well as the communication networks between our branches and main data processing centres, are critical to our operations.

Critical system failure, any prolonged loss of service availability or any material breach of data security, particularly involving confidential customer data, could cause serious damage to our ability to

service our clients, could breach regulations under which we operate and could cause long-term damage to our business and brand that could have a material adverse effect on our business, prospects, financial condition, reputation and/or results of operations. This includes the operation of our key payments services. During 2012, a major payment systems outage experienced by another UK Bank demonstrated the potential damage, in particular to its reputation, associated with a prolonged systems outage.

The threat from cyber attacks is a concern for our organisation and failure to protect our operations from internet crime or cyber attacks may result in financial loss and loss of customer data or other sensitive information which could undermine our reputation and our ability to attract and keep customers. This could have a material adverse effect on our business, financial condition and/or results of our operations. We face various cyber risks in line with other multinational organisations. During 2012, we were subjected to six denial of service attacks on our external facing websites across Latin America, Asia and North America. A denial of service attack is the attempt to intentionally paralyse a computer network by flooding it with data sent simultaneously from many individual computers.

One of these attacks affected several geographical regions and lasted 15 hours; there was limited effect from the five other attacks with services maintained. We did not experience any loss of data as a result of these attacks.

Our operations have inherent reputational risk

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Reputational risk is the risk that illegal, unethical or inappropriate behaviour by the Group itself, members of staff, representatives of the Group or its clients act in a way that will damage HSBC's reputation leading, potentially, to a loss of business, fines or penalties. Reputational risk could arise from negative public opinion about the actual, or perceived, manner in which we conduct our business activities, our financial performance, and actual or perceived practices in banking and the financial services industry generally.

Modern technologies, in particular online social networks and other broadcast tools which facilitate communication with large audiences in short time frames and with minimal costs, may significantly enhance and accelerate the impact of damaging information and allegations. Negative public opinion may adversely affect our ability to keep and attract customers and, in particular, corporate and retail depositors and could have a material adverse effect

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on our business, prospects, financial condition, reputation and/or results of operations.

We may suffer losses due to employee misconduct

Our businesses are exposed to risk from potential non-compliance with policies, employee misconduct or negligence and fraud, which could result in regulatory sanctions and serious reputational or financial harm. In recent years, a number of multinational financial institutions have suffered material losses due to the actions of rogue traders or other employees. It is not always possible to deter employee misconduct and the precautions we take to prevent and detect this activity may not always be effective.

We rely on recruiting, retaining and developing appropriate senior management and skilled personnel

Our continued success depends in part on the continued service of key members of our management team. The ability to continue to attract, train, motivate and retain highly qualified professionals is a key element of our strategy. The successful implementation of our growth strategy depends on the availability of skilled management, both at our head office and at each of our business units. If one of our business units or other functions fails to staff its operations appropriately or loses one or more of its key senior executives, and fails to replace them in a satisfactory and timely manner, our business prospects, financial condition and/or results of operations, including control and operational risks, may be materially adversely affected. Likewise, if we fail to attract and appropriately train, motivate and retain qualified professionals, our business may be adversely affected.

Our financial statements are based in part on assumptions and estimates which, if inaccurate, could cause material misstatement of the results and financial position of the Group

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses. Due to the inherent uncertainty in making estimates, actual results reported in future periods may be based upon amounts which differ from those estimates. Estimates, judgements and assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Revisions to accounting

estimates are recognised in the period in which the estimate is revised and in any future periods affected. The accounting policies deemed critical to our results and financial position, based upon materiality and significant judgements and estimates, include impairment of loans and advances, goodwill impairment, valuation of financial instruments, deferred tax assets and provision for liabilities, which are discussed in detail in Critical accounting policies on page 54.

The valuation of financial instruments measured at fair value can be subjective, in particular where models are used which include unobservable inputs. Given the uncertainty and subjectivity associated with valuing such instruments it is possible that the results of operations and the financial position of the Group could be materially misstated if the estimates and assumptions used prove to be inaccurate. For further details, see Critical accounting policies on page 54.

If the judgement, estimates and assumptions we use in preparing our consolidated financial statements are subsequently found to be incorrect, this could materially affect our business, financial conditions, prospects, and/or results of operations and have a corresponding effect on our funding requirements and capital ratios.

Third parties may use us as a conduit for illegal activities without our knowledge, which could have a material adverse effect on us

We are required to comply with applicable anti-money laundering laws and regulations and have adopted various policies and procedures, including internal control and know-your-customer procedures, aimed at preventing use of HSBC for money laundering. A major focus of US

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governmental policy relating to financial institutions in recent years has been combating money laundering and enforcing compliance with US economic sanctions, and this prioritisation is evidenced by our agreements with US authorities relating to various investigations regarding inadequate compliance with anti-money laundering and sanctions law including DPAs with the US DoJ and others. Certain US subsidiaries of HSBC Holdings have entered into a consent cease and desist order with the OCC and a similar consent order with the Federal Reserve Board which requires the implementation of improvements to compliance procedures regarding obligations under the US Bank Secrecy Act (the BSA) and anti-money laundering (AML) rules. These consent orders do not preclude additional enforcement actions by bank regulatory,

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governmental or law enforcement agencies or private litigation.

In relevant situations and where permitted by regulation, we may rely upon certain counterparties to maintain and properly apply their own appropriate AML procedures. While permitted by regulation, such reliance may not be completely effective in preventing third parties from using us (and our relevant counterparties) as a conduit for money laundering including illegal cash operations without our (and our relevant counterparties') knowledge. If we are associated with, or even accused of being associated with, or become a party to, money laundering, our reputation could suffer and we could become subject to fines, sanctions and/or legal enforcement (including being added to any blacklists that would prohibit certain parties from engaging in transactions with us), any one of which could have a material adverse effect on our business, prospects, financial condition and/or results of operations.

A number of the remedial actions taken or being taken as a result of the matters to which the DPA relates are intended to ensure that the Group's businesses are better protected in respect of these risks. These actions are listed in the DPA. It will, however, take time to complete these remedial actions. Breach of the DPA at any time during its term may allow the DoJ or the New York County District Attorney's Office to prosecute HSBC in relation to the matters which are the subject of the DPA.

We may not achieve all the expected benefits of our strategic initiatives

In 2011 we developed and presented a new strategy for the Group (see *Strategic direction* on page 17). Our strategy is built around two trends, the continued growth of international trade and capital flows, and wealth creation, particularly in faster-growing markets. We have analysed those trends, and have developed criteria to help us better deploy capital in response. We have also launched an initiative to reduce costs, part of which includes the disposal of non-core businesses. The development and implementation of our strategy requires difficult, subjective and complex judgements, including forecasts of economic conditions in various parts of the world. We may fail to correctly identify the trends we seek to exploit and the relevant factors in making decisions as to capital deployment and cost reduction. Our ability to execute our strategy may also be limited by our operational capacity and the increasing complexity of the regulatory environment in which we operate. For example,

the complexities of separating disposed assets from continuing operations, including transitional arrangements, could increase operational and reputational risks and threaten successful execution of an announced disposal. In addition, factors beyond our control, including but not limited to the market and economic conditions and other challenges discussed in detail above, could limit our ability to achieve all of the expected benefits of these initiatives.

Risks related to our business

We have significant exposure to counterparty risk within the financial sector and to other risk concentrations

We have exposure to virtually all major industries and counterparties, and we routinely execute transactions with counterparties in financial services, including brokers and dealers, commercial banks, investment banks, mutual and hedge funds, and other institutional clients. Many of these transactions expose us to credit risk in the event of default by our counterparty or client. Our ability to engage in routine transactions to fund our operations and manage our risks could be materially adversely affected by the actions and commercial soundness of other financial services institutions. Financial institutions are necessarily interdependent because of trading, clearing, counterparty or other relationships. As a consequence, a default by, or decline in market confidence in, individual institutions, or anxiety about the financial services industry generally, can lead to further individual and/or systemic difficulties, defaults and losses. Where counterparty risk has been mitigated by taking collateral, our credit risk may remain high if the collateral we hold cannot be realised or has to be liquidated at prices which are insufficient to recover the full amount of our loan or derivative exposure. There is a risk that a change in the law could affect our ability to forecast on collateral or otherwise enforce contractual rights.

This risk that collateral cannot be realised includes situations where this arises by change of law that may impact our ability to foreclose on collateral or otherwise enforce contractual rights.

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The Group also has credit exposure arising from mitigants such as credit default swaps (CDS s), and other credit derivatives, each of which is carried at fair value. The risk of default by counterparties to CDSs and other credit derivatives used as mitigants impacts on the fair value of these instruments depending on the valuation and the perceived credit risk of the underlying instrument against which protection has been purchased. Any such

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adjustments or fair value changes may have a material adverse effect and on our financial condition and results of operations.

Market fluctuations may reduce our income or the value of our portfolios

Our businesses are inherently subject to risks in financial markets and in the wider economy, including changes in, and increased volatility of, interest rates, inflation rates, credit spreads, foreign exchange rates, commodity, equity, bond and property prices and the risk that our customers act in a manner inconsistent with our business, pricing and hedging assumptions.

Market movements will continue to have a significant impact on us in a number of key areas. For example, our pension scheme assets include equity and debt securities, the cash flows of which change as equity prices and interest rates vary. Banking and trading activities are subject to interest rate risk, foreign exchange risk, inflation risk and credit spread risk. Changes in interest rate levels, interbank spreads over official rates, yield curves and spreads affect the interest rate spread realised between lending and borrowing costs. The potential for future volatility and margin changes remains. Competitive pressures on fixed rates or product terms in existing loans and deposits sometimes restrict our ability to change interest rates applying to customers in response to changes in official and wholesale market rates.

Our insurance businesses are exposed to the risk that market fluctuations will cause mismatches to occur between product liabilities and the investment assets which back them. Market risks can affect our insurance products in a number of ways depending upon the product and associated contract. For example, mismatches between assets and liability yields and maturities give rise to interest rate risk. Some of these risks are borne directly by the customer and some are borne by the insurance businesses themselves, with their excess capital invested in the markets. Some insurance contracts involve guarantees and options that increase in value in adverse investment markets. There is a risk that the insurance businesses will bear some of the cost of such guarantees and options. The performance of the investment markets will thus have a direct impact upon the value embedded in the insurance and investment contracts and our operating results, financial condition and prospects.

It is difficult to predict with any accuracy changes in market conditions, and such changes may

have a material adverse effect on our business, operating results, financial condition and prospects.

Liquidity, or ready access to funds, is essential to our businesses

Our ability to borrow on a secured or unsecured basis and the cost of so doing can be affected by increases in interest rates or credit spreads, the availability of credit, regulatory requirements relating to liquidity or the market perceptions of risk relating to us or the banking sector, including our perceived or actual creditworthiness.

Current accounts and savings deposits payable on demand or at short notice form a significant part of our funding, and we place considerable importance on maintaining their stability. For deposits, stability depends upon preserving investor confidence in our capital strength and liquidity, and on comparable and transparent pricing. Although deposits have been, over time, a stable source of funding, this may not continue.

We also access wholesale markets in order to provide funding for entities that do not accept deposits, to align asset and liability maturities and currencies and to maintain a presence in local markets. An inability to obtain financing in the unsecured long-term or short-term debt capital markets, or to access the secured lending markets, could have a substantial adverse effect on our liquidity. We continued to have good access to debt capital markets in 2012. Our cost of issuing new debt fell significantly, principally in the second half of the year. However, unfavourable macroeconomic developments, market disruptions or regulatory developments may increase our funding costs or challenge our ability to raise funds to support or expand our businesses, materially adversely affecting our business, prospects, financial condition and/or results of operations.

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If we are unable to raise funds through deposits and/or in the capital markets, our liquidity position could be adversely affected and we might be unable to meet deposit withdrawals on demand or at their contractual maturity, to repay borrowings as they mature, to meet our obligations under committed financing facilities and insurance contracts, or to fund new loans, investments and businesses. We may need to liquidate unencumbered assets to meet our liabilities. In a time of reduced liquidity, we may be unable to sell some of our assets, or we may need to sell assets at depressed prices, which in either case could materially adversely affect our business, prospects, results of operations and/or financial condition.

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Any reduction in the credit rating assigned to HSBC Holdings, any subsidiaries of HSBC Holdings or any of their respective debt securities could increase the cost or decrease the availability of our funding and adversely affect our liquidity position and interest margins

Credit ratings affect the cost and other terms upon which we are able to obtain market funding. Rating agencies regularly evaluate HSBC Holdings and certain of its subsidiaries, as well as their respective debt securities. Their ratings are based on a number of factors, including their assessment of the relative financial strength of HSBC or of the relevant entity, as well as conditions affecting the financial services industry generally. There can be no assurance that the rating agencies will maintain HSBC's or the relevant entity's current ratings or outlook, especially in light of the difficulties in the financial services industry and the financial markets. In 2012, HSBC Holdings' long-term credit ratings were downgraded by Moody's (to AA2) and Fitch (to AA-) due to Moody's global review of bank credit ratings and Fitch's reassessment of HSBC's financial strengths. We experienced no change in market demand or the cost of issuing liabilities and negligible changes in our collateral requirements arising from these changes in rating. Further reductions in these ratings and outlook could increase the cost of our funding, limit access to capital markets and require additional collateral to be placed and, consequently, materially adversely affect our interest margins and/or our liquidity position.

Under the terms of our current collateral obligations under derivative contracts, we estimate that HSBC could be required to post additional collateral of up to US\$1.5bn (2011: US\$3.0bn) in the event of a one notch downgrade in credit ratings, which would increase to US\$2.5bn (2011:US\$3.8bn) in the event of a two notch downgrade.

Risks concerning borrower credit quality are inherent in our businesses

Risks arising from changes in credit quality and the recoverability of loans and amounts due from borrowers and counterparties (e.g. reinsurers and counterparties in derivative transactions) are inherent in a wide range of our businesses. Adverse changes in the credit quality of our borrowers and counterparties arising from a general deterioration in economic conditions or systemic risks in the financial systems could reduce the recoverability and value of our assets and require an increase in our loan impairment charges.

We estimate and recognise impairment allowances for credit losses inherent in our credit exposure. This process, which is critical to our results and financial condition, requires difficult, subjective and complex judgements, including forecasts of how these economic conditions might impair the ability of our borrowers to repay their loans and the ability of other counterparties to meet their obligations. As is the case with any such assessments, we may fail to estimate accurately the effect of factors that we identify or fail to identify relevant factors. Further, the information we use to assess the creditworthiness of our counterparties may be inaccurate or incorrect. Any failure by us to accurately estimate the ability of our counterparties to meet their obligations may have a material adverse effect on our business, prospects, financial conditions and/or results of operations.

Our insurance businesses are subject to risks relating to insurance claim rates and changes in insurance customer behaviour

We provide various insurance products for customers with whom we have a banking relationship, including several types of life insurance products. The cost of claims and benefits can be influenced by many factors, including mortality and morbidity rates, lapse and surrender rates and, if the policy has a savings element, the performance of assets to support the liabilities. Adverse developments in any of these factors may materially adversely affect our financial condition and results of operations.

Our general insurance businesses are exposed to the risk of uncertain insurance claim rates. For example, extreme weather conditions can result in high property damage claims, higher levels of theft can increase claims on home insurance and changes to unemployment levels can increase claims on loan protection insurance. These claims rates may differ from business assumptions and negative developments may materially adversely affect our financial condition and results of operations.

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HSBC Holdings is a holding company and as a result, is dependent on dividends from its subsidiaries to meet its obligations, including obligations with respect to its debt securities, and to provide profits for payment of future dividends to shareholders

HSBC Holdings is a non-operating holding company and as such the principal sources of its income are from operating subsidiaries which hold the principal assets of HSBC. As a separate legal entity, HSBC Holdings relies on remittance of its subsidiaries' profits and other funds in order to be able to pay

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Report of the Directors: Overview (continued)

obligations to shareholders and debt holders as they fall due. The ability of HSBC Holdings subsidiaries and affiliates to pay dividends could be restricted by changes in official banking measures, exchange controls and other requirements.

We may be required to make substantial contributions to our pension plans

We operate a number of pension plans throughout the world, including defined benefit plans. Pension scheme obligations fluctuate with changes in long-term interest rates, inflation, salary levels and the longevity of scheme members. The level of contributions we make to our pension plans has a direct effect on our cash flow. To the extent plan assets are insufficient to cover existing liabilities, higher levels of contributions will be required. As a result, deficits in those pension plans may have a material adverse affect on our business, prospects, financial condition and/or results of operations.

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Top and emerging risks

We classify certain risks as top or emerging. We define a top risk as being a current, emerged risk which has arisen across any of our risk categories, regions or global businesses and has the potential to have a material impact on our financial results or our reputation and the sustainability of our long-term business model, and which may form and crystallise within a one-year horizon. We consider an emerging risk to be one which has large uncertain outcomes which may form and crystallise beyond a one-year horizon and, if it were to crystallise, could have a material effect on our long-term strategy.

Our approach to identifying and monitoring top and emerging risks is informed by the risk factors.

All of our activities involve, to varying degrees, the measurement, evaluation, acceptance and management of risk or combinations of risks which we assess on a Group-wide basis. Top and emerging risks fall under the following three broad categories:

macroeconomic and geopolitical risk;

macro-prudential, regulatory and legal risks to our business model; and

risks related to our business operations, governance and internal control systems.

During 2012, our senior management paid particular attention to a number of top and emerging risks. The current list is summarised below:

Macroeconomic and geopolitical risk

Emerging markets slow down.

Macroeconomic risks within developed economies.

Increased geopolitical risk in certain regions.

Macro-prudential, regulatory and legal risks to our business model

Regulatory developments affecting our business model and Group profitability.

Regulatory investigations, fines, sanctions and requirements relating to conduct of business and financial crime negatively affecting our results and brand.

Dispute risk.

Risks related to our business operations, governance and internal control systems

Regulatory commitments and consent orders including under the Deferred Prosecution Agreements.

Challenges to achieving our strategy in a downturn.

Internet crime and fraud.

Level of change creating operational complexity and heightened operational risk.

Information security risk.

Model risk.

A detailed account of these risks is provided on page 131. All of them are regarded as top risks. Further comments on expected risks and uncertainties are made throughout the *Annual Report and Accounts 2012*, particularly in the section on Risk, pages 123 to 249.

Risk appetite

Risk appetite is a key component of our management of risk and describes the types and level of risk we are prepared to accept in delivering our strategy. Our risk appetite is set out in the Group's Risk Appetite Statement and is central to the annual planning process. Global businesses, geographical regions and global functions are required to articulate their risk appetite statements. They are discussed further on page 126.

Our risk appetite may be revised in response to the top and emerging risks we have identified.

Key performance indicators

The Board of Directors and the GMB monitor HSBC's progress against its strategic objectives. Progress is assessed by comparison with our strategy, our operating plan and our historical performance using both financial and non-financial measures.

From time to time the Group reviews its key performance indicators (KPIs) in light of its strategic objectives and may in the future adopt new or refined measures, or modify or adjust existing targets, to better align the KPIs to our strategic objectives.

The GMB remains focused on improving our capital deployment to support the achievement of our medium-term target for return on equity of between 12% and 15%, utilising the six filter analysis across our portfolio of businesses. We will continue to evaluate our businesses in 2013 using this methodology.

Employee engagement has been monitored through annual Global People Surveys. In 2012, quarterly Pulse Surveys were introduced, and the Global People Surveys scheduled biennially. The next Global People Survey will be in 2013. As the Pulse Surveys were not designed to report employee engagement information comparable with that derived from the Global People Surveys, we have not disclosed this KPI in 2012.

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Strategy

Restructuring HSBC – improving the way we deploy capital

Return on average ordinary shareholders' equity

Core tier 1 capital ratio¹⁰

Advances to core funding ratio²³

Measure: (percentage) profit attributable to ordinary shareholders divided by average ordinary shareholders' equity.

Measure: (percentage) ratio of core tier 1 capital comprising shareholders' equity and related non-controlling interests less regulatory deductions and adjustments to total risk-weighted assets.

Measure: loans and advances to customers as a percentage of the total of core customer deposits and term funding with a remaining term to maturity in excess of one year.

Target: to maintain a return in the medium term of between 12% and 15%.

Target: to maintain a strong capital base to support the development of the business and meet regulatory capital requirements at all times.

Target: to maintain an advances to core funding ratio below limits set for each entity.

Outcome: return on average ordinary shareholders' equity remained outside our target range and was 2.5 percentage points below 2011. The latter primarily reflected adverse fair value movements on own debt attributable to credit spreads, compared with favourable movements in 2011, a higher tax charge and higher average shareholders' equity.

Outcome: the increase in core tier 1 capital ratio to 12.3% was driven by capital generation and a reduction in RWAs following business disposals, notably the disposal of the US Card and Retail Services business and derecognition of Ping An as an associate.

Outcome: The operating entities reported remained inside their advances to core funding limits of between 70% and 115% during 2012, except for one operating entity reported within the total of HSBC's other principal entities which operated with a limit of 125% during the year. This limit has been reduced to 115% for 2013.

Strategy

Simplifying HSBC – a lean and values-driven organisation

Cost efficiency

Basic earnings

(2012: underlying cost efficiency 66.0%)

per ordinary share

Measure: (percentage) total operating expenses divided by net operating income before loan impairment and other credit risk provisions.

Measure: (US\$) level of basic earnings generated per ordinary share.

Target: to be between 48% and 52%, a range within which business is expected to remain to accommodate both returns to shareholders and the need for continued investment in support of future business

Target: to deliver consistent growth in basic earnings per share.

growth.

Outcome: the ratio remained outside the target range. On a reported basis, revenues decreased primarily due to adverse fair value movements on own debt attributable to credit spreads, coupled with higher costs in part reflecting a charge in respect of fines and penalties as part of the settlement of investigations into HSBC's past inadequate compliance with anti-money laundering and sanctions laws as well as an increase in provisions relating to UK customer redress programmes. On an underlying basis, revenue growth was more than offset by the increase in costs.

Outcome: Earnings per share decreased in 2012 reflecting adverse fair value movements on own debt attributable to credit spreads, compared with favourable movements in 2011, and a higher tax charge which resulted in a decrease in reported profits.

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Growing HSBC Risk-adjusted revenue growth	continuing to position ourselves for growth Dividends per ordinary share growth	Strategy
(2012: underlying growth 13%)		
Measure: (percentage) increase in reported net operating income after loan impairment and other credit risk charges since last year.	Measure: (percentage) increase in dividends per share since last year, based on dividends paid in respect of the year to which the dividend relates.	
Target: to deliver consistent growth in risk adjusted revenues.	Target: to deliver sustained dividend per share growth.	
Outcome: reported risk-adjusted revenue was broadly in line with 2011. On an underlying basis, there was an increase due to revenue growth, notably in GB&M and CMB, and lower loan impairment charges, notably in North America.	Outcome: dividends per share increased by 10%.	
Customer recommendation	Brand value	
Measure: we measure our customer satisfaction through an independent market research survey of retail banking customers in selected countries, using a specific customer recommendation index (CRI) to score performance. We benchmark our performance against key competitors in each market and set targets relative to our peer group of banks.	Measure: in 2011, we moved our brand measure to the Brand Finance valuation method as reported in <i>The Banker Magazine</i> . This is our second year of using this benchmark. The Brand Finance methodology gives us a more complete measure of the strength of the brand and its impact across all business lines and customer groups. It is a wholly independent measure and is publicly reported.	
Target: the Group target is for 75% of all the markets (based on their weighted revenue) to meet their CRI targets.	Target: a top three position in the banking peer group.	
Outcome: RBWM failed to make its target of 75% as a consequence of reputational issues in certain of our major developed markets that adversely affected customers' perception of the bank in the third quarter of 2012. We saw a good recovery in the fourth quarter but, taking the overall averaged annual position into account, we only met our target in 38% of our weighted revenue. 55% of the weighted revenue target was within two points (from a 100-point scale).	Outcome: The HSBC brand moved from first to third in the Brand Finance ranking and suffered a substantial reduction in value. We achieved our target of a top three position but, in consultation with the Brand Finance organisation, we have seen reputational issues cited as a major factor in our reduced performance in 2012.	

For CMB, we changed our measures in 2012 for customer satisfaction to reflect the strategic focus of the business. Previously, we only surveyed small business customers in a limited number of markets and measured customer recommendation. For 2012, we introduced a new measure of our performance through a client engagement survey conducted for us by a third party. This provides a more complete perspective for our performance across all our CMB segments and will give us a competitive benchmark in 13 of our top markets. In 2012, therefore, we set benchmarks but not targets. We will set targets for 2013 and report results in the future.

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<u>Critical accounting policies</u>	54

The management commentary included in the Report of the Directors: Overview and Operating and Financial Review, together with the Employees and Corporate sustainability sections of Corporate Governance and the Directors Remuneration Report is presented in compliance with the IFRS Practice Statement Management Commentary issued by the IASB.

Use of non-GAAP financial measures

Our reported results are prepared in accordance with IFRSs as detailed in the Financial Statements starting on page 372. There are times when we measure our performance internally, using financial measures which have been derived from our reported results, in order to eliminate factors which distort year-on-year comparisons so we can view our results on a more like-for-like basis; these are considered non-GAAP measures. Constant currency and underlying performance are non-GAAP measures that we use throughout our Operating and Financial Review

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and are described below. Other non-GAAP financial measures are described and reconciled to the closest reported financial measure when used.

Constant currency

The constant currency measure adjusts for the year-on-year effects of foreign currency translation differences by comparing reported results for 2012 with reported results for 2011 retranslated at 2012 exchange rates. Except where stated otherwise, commentaries are on a constant currency basis, as reconciled in the table overleaf.

The foreign currency translation differences reflect the movements of the US dollar against most major currencies during 2012.

We exclude the translation differences when monitoring progress against operating plans and past results because management believes the like-for-like basis of constant currency financial measures more appropriately reflects changes due to operating performance.

Constant currency

Constant currency comparatives for 2011 referred to in the commentaries are computed by retranslating into US dollars for non-US dollar branches, subsidiaries, joint ventures and associates:

the income statements for 2011 at the average rates of exchange for 2012; and

the balance sheet at 31 December 2011 at the prevailing rates of exchange on 31 December 2012.

Constant currency comparatives for 2010 referred to in the 2011 commentaries are computed on the same basis, by applying average rates of exchange for 2011 to the 2010 income statement and rates of exchange on 31 December 2011 to the balance sheet at 31 December 2010.

No adjustment has been made to the exchange rates used to translate foreign currency denominated assets and liabilities into the functional currencies of any HSBC branches, subsidiaries, joint ventures or associates. When reference is made to constant currency in tables or commentaries, comparative data reported in the functional currencies of HSBC's operations have been translated at the appropriate exchange rates applied in the current period on the basis described above.

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Report of the Directors: Operating and Financial Review*Reconciliation of reported and constant currency profit before tax*

	2012 compared with 2011					
	Currency		at 2012		Constant	
	2011 as reported	translation adjustment ²⁴	exchange rates	2012 as reported	Reported change ²⁵	currency change ²⁵
US\$m	US\$m	US\$m	US\$m	%	%	
HSBC						
Net interest income	40,662	(1,151)	39,511	37,672	(7)	(5)
Net fee income	17,160	(436)	16,724	16,430	(4)	(2)
Own credit spread ²⁶	3,933	(35)	3,898	(5,215)		
Gains on disposal of US branch network, US cards business and Ping An				7,024		
Other income ²⁷	10,525	(446)	10,079	12,419	18	23
Net operating income²¹	72,280	(2,068)	70,212	68,330	(5)	(3)
Loan impairment charges and other credit risk provisions	(12,127)	277	(11,850)	(8,311)	31	30
Net operating income	60,153	(1,791)	58,362	60,019		3
Operating expenses	(41,545)	1,273	(40,272)	(42,927)	(3)	(7)
Operating profit	18,608	(518)	18,090	17,092	(8)	(6)
Share of profit in associates and joint ventures	3,264	55	3,319	3,557	9	7
Profit before tax	21,872	(463)	21,409	20,649	(6)	(4)
By global business²⁸						
Retail Banking and Wealth Management	4,270	(71)	4,199	9,575	124	128
Commercial Banking	7,947	(180)	7,767	8,535	7	10
Global Banking and Markets	7,049	(200)	6,849	8,520	21	24
Global Private Banking	944	(8)	936	1,009	7	8
Other	1,662	(4)	1,658	(6,990)		
Profit before tax	21,872	(463)	21,409	20,649	(6)	(4)
By geographical region²⁸						
Europe	4,671	(130)	4,541	(3,414)		
Hong Kong	5,823	20	5,843	7,582	30	30
Rest of Asia-Pacific	7,471	(79)	7,392	10,448	40	41
Middle East and North Africa	1,492	(7)	1,485	1,350	(10)	(9)
North America	100	(14)	86	2,299	2,199	2,573
Latin America	2,315	(253)	2,062	2,384	3	16
Profit before tax	21,872	(463)	21,409	20,649	(6)	(4)

For footnotes, see page 120.

Underlying performance

Underlying performance:

adjusts for the year-on-year effects of foreign currency translation;

eliminates the fair value movements on our long-term debt attributable to credit spread (own credit spread) where the net result of such movements will be zero upon maturity of the debt (see footnote 26 on page 120); and

adjusts for acquisitions, disposals and changes of ownership levels of subsidiaries, associates and businesses (see footnote 29 on page 120). For disposals, acquisitions and changes of ownership levels of subsidiaries, associates and businesses, we eliminate the gain or loss on disposal in the period incurred and remove the operating profit or loss of the acquired and disposed of businesses from all periods presented. Previously, this adjustment for the results of operations was effected by removing the time-equivalent component of operating profit or loss from the comparative period. During 2012 we changed this adjustment to better reflect the results of the ongoing business. Had we maintained our previous approach, underlying profit before tax would have been US\$1.7bn higher in 2012. This was mainly due to the elimination of the US Card and Retail Services business.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

We use underlying performance when monitoring progress against operating plans and past results because we believe that this basis more appropriately reflects operating performance. We use underlying performance in our commentaries to explain year-on-year changes when the effect of fair

value movements on own debt, acquisitions, disposals or dilution is significant.

The following acquisitions, disposals and changes to ownership levels affected the underlying performance:

Disposal gains/(losses) affecting underlying performance

	Date	Disposal gain/(loss) US\$m
HSBC Financial Services (Middle East) Limited's disposal of majority stake in HSBC Private Equity Middle East Limited	Jun 2011	(7)
Dilution gain on our holding in Ping An following the issue of share capital to a third party	Jun 2011	181
Grupo Financiero HSBC, S.A. de C.V.'s disposal of HSBC Afore S.A. de C.V. ³⁰	Aug 2011	83
Dilution gain as a result of the merger between HSBC Saudi Arabia Limited and SABB Securities Limited	Dec 2011	27
HSBC Bank Canada's disposal of HSBC Securities (Canada) Inc's full service retail brokerage business ²⁸	Jan 2012	83
The Hongkong and Shanghai Banking Corporation Limited's disposal of RBWM operations in Thailand ²⁹	Mar 2012	108
HSBC Finance Corporation, HSBC USA Inc. and HSBC Technology and Services (USA) Inc.'s disposal of US Card and Retail Services business ³⁰	May 2012	3,148
HSBC Bank USA, N.A.'s disposal of 138 non-strategic branches ³⁰	May 2012	661
HSBC Argentina Holdings S.A.'s disposal of its general insurance manufacturing subsidiary ³⁰	May 2012	102
The Hongkong and Shanghai Banking Corporation Limited's disposal of its private banking business in Japan ²⁹	Jun 2012	67
The Hongkong and Shanghai Banking Corporation Limited's disposal of its shareholding in a property company in the Philippines	Jun 2012	130
HSBC Bank USA, N.A.'s disposal of 57 non-strategic branches ³⁰	Aug 2012	203
Hang Seng Bank Limited's disposal of its general insurance manufacturing subsidiary ³⁰	Jul 2012	46
HSBC Asia Holdings B.V.'s investment loss on a subsidiary ³⁰	Aug 2012	(85)
HSBC Bank plc's disposal of HSBC Securities SA	Aug 2012	(11)
HSBC Europe (Netherlands) B.V.'s disposal of HSBC Credit Zrt	Aug 2012	(2)
HSBC Europe (Netherlands) B.V.'s disposal of HSBC Insurance (Ireland) Limited	Oct 2012	(12)
HSBC Europe (Netherlands) B.V.'s disposal of HSBC Reinsurance Limited	Oct 2012	7
HSBC Private Bank (UK) Limited's disposal of Property Vision Holdings Limited	Oct 2012	(1)
HSBC Investment Bank Holdings Limited's disposal of its stake in Havas Havalimanlari Yer Hizmetleri Yatirim Holding Anonim Sirketi	Oct 2012	18
HSBC Insurance (Asia) Limited's disposal of its general insurance portfolio ³⁰	Nov 2012	117
HSBC Bank plc's disposal of HSBC Shipping Services Limited	Nov 2012	(2)
HSBC Bank (Panama) S.A.'s disposal of its operations in Costa Rica, El Salvador and Honduras ³⁰	Dec 2012	(62)
HSBC Insurance Holdings Limited and The Hongkong and Shanghai Banking Corporation Limited's disposal of their shares in Ping An ³⁰	Dec 2012	3,012
	Dec 2012	212

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The Hongkong and Shanghai Banking Corporation Limited's disposal of its shareholding in Global Payments Asia-Pacific Limited³⁰

For footnote, see page 120.

Acquisition gains/(losses) affecting the underlying performance

	Fair value gain on acquisition US\$m
Our share of the loss recorded by Ping An on re-measurement of its previously held equity interest in Ping An bank (formerly known as Shenzhen Development Bank) when Ping An took control and fully consolidated Ping An Bank	Jul 2011 (48)
Gain on the merger of Oman International Bank S.A.O.G. and the Omani operations of HSBC Bank Middle East Limited	Jun 2012 3
Gain on the acquisition of the onshore retail and commercial banking business of Lloyds Banking Group in the UAE by HSBC Bank Middle East Limited	Oct 2012 18

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Report of the Directors: Operating and Financial Review (continued)

The following table reconciles our reported revenue, loan impairment charges, operating expenses and profit before tax for 2012 and 2011 to an underlying basis. Throughout this *Annual Report and Accounts*, we reconcile other reported results to underlying results when doing so results in

a more useful discussion of operating performance. Equivalent tables are provided for each of our global businesses and geographical segments in the Form 20-F filed with the Securities and Exchange Commission (SEC), which is available on www.hsbc.com.

Reconciliation of reported and underlying items

	2012 US\$m	2011 US\$m	Change ²⁵ %
Revenue²¹			
Reported revenue	68,330	72,280	(5)
Currency translation adjustment ²⁴		(2,033)	
Own credit spread ²⁶	5,215	(3,933)	
Acquisitions, disposals and dilutions	(10,048)	(6,976)	
Underlying revenue	63,497	59,338	7
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(8,311)	(12,127)	31
Currency translation adjustment ²⁴		277	
Acquisitions, disposals and dilutions	338	1,619	
Underlying LICs	(7,973)	(10,231)	22
Operating expenses			
Reported operating expenses	(42,927)	(41,545)	(3)
Currency translation adjustment ²⁴		1,273	
Acquisitions, disposals and dilutions	1,004	2,666	
Underlying operating expenses	(41,923)	(37,606)	(11)
Underlying cost efficiency ratio	66.0%	63.4%	
Profit before tax			
Reported profit before tax	20,649	21,872	(6)
Currency translation adjustment ²⁴		(428)	
Own credit spread ²⁶	5,215	(3,933)	
Acquisitions, disposals and dilutions	(9,479)	(3,650)	
Underlying profit before tax	16,385	13,861	18
By global business²⁸			
Retail Banking and Wealth Management	4,001	871	359
Commercial Banking	7,941	7,691	3
Global Banking and Markets	8,371	6,735	24
Global Private Banking	954	945	1
Other	(4,882)	(2,381)	(105)
Underlying profit before tax	16,385	13,861	18
By geographical region²⁸			
Europe	699	1,629	(57)

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Hong Kong	7,162	5,761	24
Rest of Asia-Pacific	6,403	6,249	2
Middle East and North Africa	1,380	1,417	(3)
North America	(1,499)	(3,076)	51
Latin America	2,240	1,881	19
Underlying profit before tax	16,385	13,861	18
<i>For footnotes, see page 120.</i>			

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Report of the Directors: Operating and Financial Review (continued)**Consolidated income statement***Five-year summary consolidated income statement*

	2012	2011	2010	2009	2008
	US\$m	US\$m	US\$m	US\$m	US\$m
Net interest income	37,672	40,662	39,441	40,730	42,563
Net fee income	16,430	17,160	17,355	17,664	20,024
Net trading income	7,091	6,506	7,210	9,863	6,560
Net income/(expense) from financial instruments designated at fair value	(2,226)	3,439	1,220	(3,531)	3,852
Gains less losses from financial investments	1,189	907	968	520	197
Dividend income	221	149	112	126	272
Net earned insurance premiums	13,044	12,872	11,146	10,471	10,850
Gains on disposal of French regional banks					2,445
Gains on disposal of US branch network, US cards business and Ping An	7,024				
Other operating income	2,100	1,766	2,562	2,788	1,808
Gains arising from dilution of interests in associates and joint ventures		208	188		
Other	2,100	1,558	2,374	2,788	1,808
Total operating income	82,545	83,461	80,014	78,631	88,571
Net insurance claims incurred and movement in liabilities to policyholders	(14,215)	(11,181)	(11,767)	(12,450)	(6,889)
Net operating income before loan impairment charges and other credit risk provisions	68,330	72,280	68,247	66,181	81,682
Loan impairment charges and other credit risk provisions	(8,311)	(12,127)	(14,039)	(26,488)	(24,937)
Net operating income	60,019	60,153	54,208	39,693	56,745
Total operating expenses ³⁴	(42,927)	(41,545)	(37,688)	(34,395)	(49,099)
Operating profit	17,092	18,608	16,520	5,298	7,646
Share of profit in associates and joint ventures	3,557	3,264	2,517	1,781	1,661
Profit before tax	20,649	21,872	19,037	7,079	9,307
Tax expense	(5,315)	(3,928)	(4,846)	(385)	(2,809)
Profit for the year	15,334	17,944	14,191	6,694	6,498
Profit attributable to shareholders of the parent company	14,027	16,797	13,159	5,834	5,728
Profit attributable to non-controlling interests	1,307	1,147	1,032	860	770

Five-year financial information

	US\$	US\$	US\$	US\$	US\$
Basic earnings per share ³⁵	0.74	0.92	0.73	0.34	0.41
Diluted earnings per share ³⁵	0.74	0.91	0.72	0.34	0.41
Basic earnings excluding goodwill impairment per share ^{34,35}	0.74	0.92	0.73	0.34	1.19
Dividends per ordinary share ¹	0.41	0.39	0.34	0.34	0.93

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	%	%	%	%	%
Dividend payout ratio ³⁶					
reported	55.4	42.4	46.6	100.0	226.8
excluding goodwill impairment [†]	55.4	42.4	46.6	100.0	78.2
Post-tax return on average total assets	0.6	0.65	0.57	0.27	0.26
Return on average ordinary shareholders' equity	8.4	10.9	9.5	5.1	4.7
Average foreign exchange translation rates to US\$:					
US\$: £	0.631	0.624	0.648	0.641	0.545
US\$: ¥	0.778	0.719	0.755	0.719	0.684

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Reported profit before tax of US\$20.6bn in 2012 was US\$1.2bn, or 6%, lower than in 2011. This was primarily due to adverse fair value movements on own debt attributable to credit spreads of US\$5.2bn, compared with favourable movements of US\$3.9bn in 2011. The variance was partially offset by US\$7.5bn of gains (net of losses) on disposals, in particular in respect of the US Card and Retail Services business and our associate, Ping An. Our remaining shareholding in Ping An has been reclassified as a financial investment (see Note 26 on the Financial Statements), the sale of which was completed on 6 February 2013.

We expect disposal of the Card and Retail Services business in North America and of our associate shares in Ping An in Rest of Asia-Pacific to have a significant impact on our profits in each of these regions for the foreseeable future. In addition, future profits in Rest of Asia-Pacific are expected to be affected by the dilution of our shareholding in Industrial Bank Co. Limited (Industrial Bank), following its issue of additional share capital to third parties on 7 January 2013. Our shareholding in Industrial Bank has now been classified as a financial investment.

On an underlying basis, profit before tax rose by 18%, primarily due to higher net operating income before loan impairment charges and other credit risk provisions (revenue) and lower loan impairment charges and other credit risk provisions, which were partially offset by an increase in operating expenses. The latter was primarily driven by fines and penalties paid as part of the settlement of investigations into past inadequate compliance with anti-money laundering and sanctions laws of US\$1.9bn, and a higher provision for UK customer redress programmes of US\$1.4bn.

The following commentary is on an underlying basis, except where otherwise stated. The difference between reported and underlying results is explained and reconciled on page 26.

Revenue of US\$63.5bn was US\$4.2bn, or 7%, higher than in 2011, primarily due to lower adverse movements on non-qualifying hedges which accounted for US\$1.1bn of the increase, and revenue growth in GB&M and CMB.

Revenue growth in GB&M mainly reflected higher Rates and Credit income, notably in Europe, as spreads tightened and investor sentiment improved following stimuli by central banks globally.

In CMB, revenue growth primarily reflected increased net interest income as a result of average balance sheet growth. Customer loans and advances

grew in all regions, with over half this growth coming from our faster-growing regions of Hong Kong, Rest of Asia-Pacific and Latin America, driven by trade-related lending. In Europe, lending balances increased, notably in the UK, despite muted demand for credit. Customer deposits also rose as we continued to attract deposits through our Payments and Cash Management products.

Revenue growth in RBWM reflected increased insurance income, mainly in Hong Kong and Latin America, which benefited from higher investment returns and increased sales of life insurance products. In addition, net interest income grew, mainly in Hong Kong and Latin America, reflecting higher average lending and deposit balances. These factors were partially offset by the continued run-off of our Consumer and Mortgage Lending (CML) portfolio in the US.

Loan impairment charges and other credit risk provisions were US\$2.3bn lower than in 2011. This primarily reflected a decrease in North America, mainly due to the continued decline in lending balances and lower delinquency rates in the CML portfolio. In addition, in Europe there were lower credit risk provisions on available-for-sale asset-backed securities (ABS s) driven by an improvement in underlying asset prices, and lower loan impairment charges in RBWM, most notably in the UK, as delinquency rates improved across both unsecured and secured lending portfolios. These factors were partially offset by increased loan impairment charges and other credit risk provisions in Latin America, particularly in Brazil, which were primarily due to higher delinquency rates in RBWM and in Business Banking in CMB. In Rest of Asia-Pacific, there were also higher individually assessed loan impairments on a small number of customers in CMB.

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Operating expenses were higher than in 2011, primarily from fines and penalties paid as part of the settlement of investigations into past inadequate compliance with anti-money laundering and sanctions laws of US\$1.9bn, as well as an increase in provisions relating to UK customer redress programmes of US\$1.4bn. In addition, in 2011 operating expenses included a credit of US\$570m relating to defined benefit pension obligations in the UK, which did not recur.

The charges for UK customer redress programmes include estimates in respect of possible mis-selling in previous years of payment protection insurance (PPI) policies of US\$1.7bn and interest rate protection products of US\$598m. The additional provision relating to PPI reflects our recent claims

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Report of the Directors: Operating and Financial Review (continued)

experience. The provision in relation to interest rate protection products reflects an estimate of possible customer redress requirements following an independent review carried out at the request of the Financial Services Authority (FSA). There are many factors which affect these estimated liabilities and there remains a high degree of uncertainty as to the eventual cost of redress for these matters.

Operating expenses also increased due to inflationary pressures, for example, on wages and salaries, in certain of our Latin American and Asian markets. Other increases arose from investment in strategic initiatives including certain business expansion projects, enhanced processes and technology capabilities, and increased investment in regulatory and compliance infrastructure, primarily in the US. These factors were partly offset by US\$2.0bn of sustainable cost savings achieved across all regions, as we continued with our organisational effectiveness programmes during 2012. The number of full time equivalent staff numbers (FTEs) fell by more than 27,700, reflecting the planned net reduction of staff numbers across the Group from organisational effectiveness initiatives and business disposals.

On a constant currency basis, *income from associates* increased, mainly driven by strong results in our mainland China associates. The contribution from Bank of Communications Co., Limited (BoCom) and Industrial Bank rose due to loan growth and higher fee income. These factors were partially offset by a decline in income from Ping An due to market valuation losses on equity securities held by their insurance business, reflecting volatile domestic equity markets.

The reported *profit after tax* was US\$2.6bn or 15% lower than in 2011, reflecting a decrease in taxable profits, and a higher tax charge in 2012. The increased tax charge included the effect of the non-tax deductible charge for fines and penalties paid as part of the settlement of investigations into past inadequate compliance with anti-money laundering and sanctions laws, together with the non-recognition of the tax benefit in respect of the accounting charge associated with negative fair value movements on own debt. The lower tax charge in 2011 included the benefit of US foreign tax credits. The effective tax rate in 2012 was 26% compared with 18% in 2011.

Notable revenue items by geographical region

	Rest of						Total US\$m
	Europe US\$m	Hong Kong US\$m	Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	
2012							
Non-qualifying hedges	(51)	(31)	(20)		(194)		(296)
Ping An contingent forward sale contract ³⁷			(553)				(553)
Gain on sale of non-core investments in India		314					314
Loss recognised following the classification of businesses to held for sale						(96)	(96)
2011							
Non-qualifying hedges	(291)	(14)	(20)		(1,067)		(1,392)
Refinement of PVIF calculation	95	135	11			2	243
2010							
Non-qualifying hedges	(691)	(17)	4		(353)		(1,057)

Notable revenue items by global business

	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other US\$m	Total US\$m
2012						
Non-qualifying hedges	(193)		(42)	4	(65)	(296)
Ping An contingent forward sale contract ³⁷					(553)	(553)
Gain on sale of non-core investments in India					314	314
Loss recognised following the classification of businesses to held for sale	(26)	(35)	(27)		(8)	(96)
2011						
Non-qualifying hedges	(1,038)		90	(5)	(439)	(1,392)
Refinement of PVIF calculation	181	62				243
2010						
Non-qualifying hedges	(310)		(309)	1	(439)	(1,057)

For footnote, see page 120.

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Report of the Directors: Operating and Financial Review (continued)*Notable cost items by geographical region*³⁸

	Rest of						Total US\$m
	Europe US\$m	Hong Kong US\$m	Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	
2012							
Restructuring and other related costs	299	31	131	27	221	167	876
UK customer redress programmes	2,338						2,338
UK bank levy	472						472
Fines and penalties for inadequate compliance with anti-money laundering and sanction laws	375				1,546		1,921
US mortgage foreclosure and servicing costs					104		104
2011							
Restructuring and other related costs	404	68	45	31	236	338	1,122
UK customer redress programmes	898						898
UK bank levy	570						570
UK pension credit	(587)						(587)
Payroll tax	(13)						(13)
US mortgage foreclosure and servicing costs					257		257
2010							
Restructuring and other related costs	87	15	36		13	3	154
UK customer redress programmes	78						78
US accounting gain on change in staff benefits					(148)		(148)
Payroll tax	324						324

*Notable cost items by global business*³⁸

	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other US\$m	Total US\$m
	2012					
Restructuring and other related costs	266	62	63	58	427	876
UK customer redress programmes	1,751	258	331	(2)		2,338
UK bank levy					472	472
Fines and penalties for inadequate compliance with anti-money laundering and sanction laws					1,921	1,921
US mortgage foreclosure and servicing costs	104					104
2011						
Restructuring and other related costs	405	122	158	38	399	1,122
UK customer redress programmes	875	23				898
UK bank levy					570	570

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UK pension credit	(264)	(212)	(111)		(587)
Payroll tax			(13)		(13)
US mortgage foreclosure and servicing costs	257				257
2010					
Restructuring and other related costs	22	1	4	127	154
UK customer redress programmes	78				78
US accounting gain on change in staff benefits	(99)	(16)	(19)	(5)	(148)
Payroll tax	5	3	307	9	324

For footnote, see page 120.

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Report of the Directors: Operating and Financial Review (continued)**Group performance by income and expense item****Net interest income**

	2012	2011	2010
	US\$m	US\$m	US\$m
Interest income	56,702	63,005	58,345
Interest expense	(19,030)	(22,343)	(18,904)
Net interest income ³⁹	37,672	40,662	39,441
Average interest-earning assets	1,625,068	1,622,658	1,472,294
Gross interest yield ⁴⁰	3.49%	3.88%	3.96%
Less: cost of funds	(1.36%)	(1.56%)	(1.41%)
Net interest spread ⁴¹	2.13%	2.32%	2.55%
Net interest margin ⁴²	2.32%	2.51%	2.68%

Summary of interest income by type of asset

	2012			2011			2010		
	Average	Interest	Yield	Average	Interest	Yield	Average	Interest	Yield
	balance	income		balance	income		balance	income	
	US\$m	US\$m	%	US\$m	US\$m	%	US\$m	US\$m	%
Short-term funds and loans and advances to banks	275,979	4,307	1.56	261,749	5,860	2.24	236,742	4,555	1.92
Loans and advances to customers	934,656	41,043	4.39	945,288	45,250	4.79	858,499	44,186	5.15
Financial investments	387,329	9,078	2.34	384,059	10,229	2.66	378,971	9,375	2.47
Other interest-earning assets ⁴³	27,104	2,274	8.39	31,562	1,666	5.28	(1,918)	229	(11.94)
Total interest-earning assets	1,625,068	56,702	3.49	1,622,658	63,005	3.88	1,472,294	58,345	3.96
Trading assets and financial assets designated at fair value ^{44,45}	368,406	6,931	1.88	410,038	8,671	2.11	385,203	7,060	1.83
Impairment provisions	(17,421)			(18,738)			(22,905)		
Non-interest-earning assets	730,901			752,965			664,308		
Total assets and interest income	2,706,954	63,633	2.35	2,766,923	71,676	2.59	2,498,900	65,405	2.62

Summary of interest expense by type of liability and equity

	2012			2011			2010		
	Average	Interest	Cost	Average	Interest	Cost	Average	Interest	Cost

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	balance	expense	%	balance	expense	%	balance	expense	%
	US\$m	US\$m		US\$m	US\$m		US\$m	US\$m	
Deposits by banks ⁴⁶	92,803	1,160	1.25	106,099	1,591	1.50	111,443	1,136	1.02
Financial liabilities designated at fair value own debt issued ⁴⁷	75,016	1,325	1.77	73,635	1,313	1.78	66,706	1,271	1.91
Customer accounts ⁴⁸	1,052,812	10,878	1.03	1,058,326	13,456	1.27	962,613	10,778	1.12
Debt securities in issue	161,348	4,755	2.95	181,482	5,260	2.90	189,898	4,931	2.60
Other interest-bearing liabilities	19,275	912	4.73	14,024	723	5.16	8,730	788	9.03
Total interest-bearing liabilities	1,401,254	19,030	1.36	1,433,566	22,343	1.56	1,339,390	18,904	1.41
Trading liabilities and financial liabilities designated at fair value (excluding own debt issued)	318,883	3,445	1.08	355,345	4,564	1.28	275,804	3,780	1.37
Non-interest bearing current accounts	177,085			162,369			142,579		
Total equity and other non-interest bearing liabilities	809,732			815,643			741,127		
Total equity and liabilities	2,706,954	22,475	0.83	2,766,923	26,907	0.97	2,498,900	22,684	0.91

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)

The commentary in the following sections is on a constant currency basis unless otherwise stated.

Reported net interest income decreased by 7%. On a constant currency basis, it declined by 5%.

On an underlying basis, excluding net interest income earned by the businesses sold during 2012 (see page 29) from all periods presented (2012: US\$1.6bn; 2011: US\$4.8bn) and currency translation movements of US\$1.2bn, net interest income rose by 4%. This reflected strong balance sheet growth in Hong Kong and Rest of Asia-Pacific, together with a lower cost of funds in Latin America driven by a decline in interest rates in Brazil.

The decrease in both net interest spread and net interest margin compared with 2011 was attributable to significantly lower yields on customer lending and on our surplus liquidity, partly offset by a reduction in our cost of funds, notably on customer accounts.

Interest income was lower than in 2011. This was driven by lower interest income on customer lending, including loans classified within Assets held for sale, due in part to the loss of interest income from disposals during 2012, principally in the US. These disposals also led to a change in the composition of our lending book as the decline in higher yielding card balances was replaced by volume growth in relatively lower yielding products, mainly residential mortgages and term lending, in Hong Kong, Rest of Asia-Pacific and Europe. Growth in average residential mortgage balances reflected the success of marketing campaigns and competitive pricing in the UK, the continued strength in the property market in Hong Kong and the expansion of our distribution network in Rest of Asia-Pacific. Average term lending balances increased in Hong Kong and Rest of Asia-Pacific as we capitalised on trade and capital flows, while the rise in Europe was in spite of muted demand for credit. As a result of the change in composition of the lending book, the gross yield on customer lending fell.

Revenue in Balance Sheet Management also decreased, principally in Europe as yield curves continued to flatten and liquidity arising from maturities and sales of available-for-sale debt securities was re-invested at lower prevailing rates. In addition, we placed a greater portion of our liquidity with central banks. This was partly offset by higher revenue in Rest of Asia-Pacific, notably mainland China, as strong customer deposit growth led to a rise in the size of the available-for-sale debt securities portfolio.

The decline in interest income was partly offset by lower interest expense, notably on customer accounts. This was driven by a reduction in the cost of funds on customer accounts in Latin America, notably in Brazil, and in Europe due to the downward movement in interest rates during the year, together with deposit repricing initiatives in the US and Europe. The reduction in average customer account balances due to the disposal of non-strategic branches in the US was largely offset by significant volume growth in other parts of the business, notably in Hong Kong, reflecting more conservative customer behaviour during the year in RBWM, and in Rest of Asia-Pacific, as a result of new mandates and deposit acquisition in Payments and Cash Management in CMB and GB&M.

Interest expense on deposits by banks decreased, mainly in Europe. This was due to lower placements by other financial institutions with HSBC, in part due to lower interest rates offered, together with a reduction in the cost of sale and repurchase (repo) funding as market rates fell. Lower average balances and interest rates in Brazil also contributed to the decline.

There was also a decrease in interest expense on debt securities issued by the Group, driven by a net reduction in average balances outstanding, mainly in North America and, to a lesser extent, in Europe. Funding requirements in the US fell as a result of the business disposals and continued reduction of the CML portfolio in run-off and, as a consequence, maturing debt was not replaced and some of the outstanding debt was repaid with the proceeds from the sales. In addition, maturing debt was not replaced in Europe. These decreases were partly offset by higher interest expense in Latin America, as a result of new debt issued, principally in 2011. The Group's cost of funds on debt securities rose as the new issuances in Latin America were at a higher effective interest rate than that paid in other parts of the Group. The replacement of short-term debt by the issuance of medium-term notes in Europe also contributed to the rise in the cost of funds of debt securities in issue.

Net interest income includes the expense of internally funding trading assets, while related revenue is reported in Net trading income. The internal cost of funding of these assets declined, reflecting the reduction in average trading assets during the year. In reporting our global

business results, this cost is included within Net trading income .

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Report of the Directors: Operating and Financial Review (continued)**Net fee income**

	2012	2011	2010
	US\$m	US\$m	US\$m
Account services	3,563	3,670	3,632
Cards	3,030	3,955	3,801
Funds under management	2,561	2,753	2,511
Credit facilities	1,761	1,749	1,635
Broking income	1,350	1,711	1,789
Imports/exports	1,196	1,103	991
Remittances	819	770	680
Unit trusts	739	657	560
Underwriting	739	578	623
Global custody	737	751	700
Insurance	696	1,052	1,147
Corporate finance	370	441	440
Trust income	283	294	291
Investment contracts	141	136	109
Mortgage servicing	86	109	118
Taxpayer financial services		2	73
Maintenance income on operating leases			99
Other	2,078	1,766	1,918
Fee income	20,149	21,497	21,117
Less: fee expense	(3,719)	(4,337)	(3,762)
Net fee income	16,430	17,160	17,355

Net fee income decreased by US\$730m on a reported basis, and by US\$294m on a constant currency basis.

On an underlying basis, which excludes the net fee income relating to the business disposals listed on page 29 (2012: US\$401m and 2011: US\$1.41bn) and currency translation movements of US\$436m, net fee income rose by US\$726m, or 5%.

The reduction on a constant currency basis was primarily due to the sale of the Card and Retail Services business, which led to a reduction in cards and insurance fee income and fee expenses. As part of that transaction, we entered into a transition service agreement with the purchaser to support certain account servicing operations until they are integrated into the purchaser's infrastructure. We receive fees for providing these services, which are reported in Other fee income. The associated costs are reported in Operating expenses.

Broking income fell, most notably in Hong Kong and Europe, due to reduced transaction volumes reflecting investor sentiment. Income from funds under management (FuM) fell, mainly in

Rest of Asia-Pacific, as customers invested in lower yielding products reflecting their lower risk appetite. Income from FuM was also lower in North America, due to the sale of the full service retail brokerage business in Canada. In Europe, the decline was mainly due to challenging market conditions in the latter half of 2011 which led to a fall in average client assets in 2012 as well as net new money outflows and a fall in client numbers within GPB.

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Partly offsetting these reductions was growth in underwriting fees as we actively captured increased client demand for debt capital financing in North America, Hong Kong and Europe in 2012, in part, reflecting the enhanced collaboration between CMB and GB&M. Trade-related income also increased, most notably in Europe and Hong Kong, reflecting increased transaction volumes as we capitalised on our global network to capture cross-border trade flows.

Fees from unit trusts also rose in Hong Kong, reflecting higher sales volumes.

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Report of the Directors: Operating and Financial Review (continued)**Net trading income**

	2012	2011	2010
	US\$m	US\$m	US\$m
Trading activities	5,249	4,873	5,708
Ping An contingent forward sale contract ³⁷	(553)		
Net interest income on trading activities	2,683	3,223	2,530
Other trading income – hedge ineffectiveness:			
on cash flow hedges	35	26	(9)
on fair value hedges	(27)	(224)	38
Non-qualifying hedges	(296)	(1,392)	(1,057)
Net trading income ^{49,50}	7,091	6,506	7,210

For footnotes, see page 120.

Reported net trading income of US\$7.1bn was US\$585m higher than in 2011. On a constant currency basis, net trading income rose by US\$849m, driven by lower adverse fair value movements on non-qualifying hedges. Net income from trading activities rose in GB&M, but this was more than offset by lower net interest income on trading activities and adverse fair value movements on the contingent forward sale contract relating to Ping An.

There were lower adverse fair value movements on non-qualifying hedges. These hedges are derivatives entered into as part of a documented interest rate management strategy for which hedge accounting was not, nor could be, applied. They are principally cross-currency and interest rate swaps used to economically hedge fixed rate debt issued by HSBC Holdings and floating rate debt issued by HSBC Finance Corporation (HSBC Finance). The size and direction of the changes in the fair value of non-qualifying hedges that are recognised in the income statement can be volatile from year-to-year, but do not alter the cash flows expected as part of the documented interest rate management strategy for both the instruments and the underlying economically hedged assets and liabilities if the derivative is held to maturity. In North America, there were lower adverse fair value movements on non-qualifying hedges as US long-term interest rates declined to a lesser extent than in 2011. There were also lower adverse fair value movements on non-qualifying hedges in Europe. This was driven by favourable fair value movements in HSBC Holdings, compared with adverse fair value movements in 2011, reflecting the less pronounced decline in long-term US interest rates relative to sterling and euro interest rates compared with 2011. This was partly offset by adverse movements in European operating entities as interest rates fell.

During 2012, HSBC Finance terminated approximately US\$3.0bn of non-qualifying hedges. A further US\$2.4bn of non-qualifying hedges were terminated in January 2013 to better align our hedges with the overall interest rate position in HSBC Finance. The losses on these economic hedges reported in previous years were therefore crystallised.

Net income from trading activities increased compared with 2011, driven by a strong performance in GB&M. This was after taking into account a net charge of US\$385m in the fourth quarter of 2012 as a result of a change in estimation methodology in respect of credit valuation adjustments on derivative assets and debit valuation adjustments on derivative liabilities to reflect evolving market practices (see page 441).

Rates revenue was significantly higher, notably in Europe, as spreads on government debt securities tightened and investor sentiment improved following stimuli by central banks. This was despite significant adverse fair value movements due to own credit spreads on structured liabilities

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as spreads tightened, compared with a gain reported in 2011, together with a credit valuation adjustment charge of US\$837m. The improvement in market sentiment also led to tighter spreads on corporate debt securities, resulting in strong growth in Credit revenue. Foreign Exchange revenue was broadly in line with 2011, as higher income resulting from enhanced collaboration between GB&M and CMB, and increased volumes from improvements in our electronic pricing and distribution capabilities, offset the effect of less volatile markets in 2012. These favourable movements were partly offset by a reduction in Equities trading revenue, reflecting a decline in market volumes together with adverse fair value movements on structured liabilities as own credit spreads tightened in 2012, compared with favourable movements in 2011.

These factors were partly offset by unfavourable fair value movements on assets held as economic hedges of foreign currency debt at fair value compared with favourable movements in 2011, due to movements in the underlying currencies. These offset favourable foreign exchange

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Report of the Directors: Operating and Financial Review (continued)

movements on foreign currency debt which are reported in Net expense from financial instruments designated at fair value .

Net interest income on trading activities also declined. This was driven by a significant reduction in average trading assets, notably holdings of debt securities in Europe, in the latter part of 2011 and the first quarter of 2012 as eurozone sovereign debt concerns dominated the market. In addition, yields fell as a result of both price appreciation in a low

interest rate environment and an increase in the proportion of the portfolio invested in relatively lower-yielding treasury bills and government debt securities. This was partly offset by a reduction in funding costs, reflecting both the decline in the size of the portfolio and the low rate environment.

There were also adverse fair value movements of US\$553m on the contingent forward sale contract relating to Ping An (see page 472).

Net income/(expense) from financial instruments designated at fair value

	2012	2011	2010
	US\$m	US\$m	US\$m
Net income/(expense) arising from:			
financial assets held to meet liabilities under insurance and investment contracts	2,980	(933)	2,349
liabilities to customers under investment contracts	(996)	231	(946)
HSBC's long-term debt issued and related derivatives	(4,327)	4,161	(258)
Change in own credit spread on long-term debt	(5,215)	3,933	(63)
Other changes in fair value ⁵¹	888	228	(195)
other instruments designated at fair value and related derivatives	117	(20)	75
Net income/(expense) from financial instruments designated at fair value	(2,226)	3,439	1,220

Assets and liabilities from which net income/(expense) from financial instruments designated at fair value arose

	2012	2011	2010
	US\$m	US\$m	US\$m
Financial assets designated at fair value at 31 December	33,582	30,856	37,011
Financial liabilities designated at fair value at 31 December	87,720	85,724	88,133
Including:			
Financial assets held to meet liabilities under:			
insurance contracts and investment contracts with DP ⁵²	8,376	7,221	7,167
unit-linked insurance and other insurance and investment contracts	23,655	20,033	19,725
Long-term debt issues designated at fair value	74,768	73,808	69,906

For footnotes, see page 120.

The accounting policies for the designation of financial instruments at fair value and the treatment of the associated income and expenses are described in Notes 2i and 2b on the Financial Statements, respectively.

The majority of the financial liabilities designated at fair value are fixed-rate long-term debt issues, the rate profile of which has been changed to floating through interest rate swaps as part of a documented interest rate management strategy. The movement in fair value of these long-term debt issues and the related hedges includes the effect of our credit spread changes and any ineffectiveness in the economic relationship between the related swaps and own debt. As credit spreads widen or narrow, accounting profits or losses, respectively, are booked. The size and direction of the changes in the credit spread on our debt and ineffectiveness, which are recognised in the income statement, can be volatile from year to

year, but do not alter the cash flows expected as part of the documented interest rate management strategy. As a consequence, fair value movements arising from changes in our own credit spread on long-term debt and other fair value movements on the debt and related derivatives are not regarded internally as part of managed performance and are therefore not allocated to global businesses, but are reported in Other . Credit spread movements on own debt designated at fair value are excluded from underlying results, and related fair value movements are not included in the calculation of regulatory capital.

We reported net expense from financial instruments designated at fair value of US\$2.2bn in 2012 compared with net income of US\$3.4bn in 2011. This included the credit spread-related movements in the fair value of our own long-term debt, on which we reported adverse fair value movements of US\$5.2bn in 2012 and favourable

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movements of US\$3.9bn in 2011. The adverse fair value movements arose in 2012 as credit spreads tightened in Europe and North America, having widened during 2011.

Net income arising from financial assets held to meet liabilities under insurance and investment contracts reflected net investment gains in 2012 as global equity market conditions improved, compared with net investment losses in 2011. This predominantly affected the value of assets held to support unit-linked contracts in the UK and Hong Kong, insurance contracts with discretionary participation features (DPF) in Hong Kong, and investment contracts with DPF in France.

The investment gains or losses arising from equity markets result in a corresponding movement in liabilities to customers, reflecting the extent to which unit-linked policyholders, in particular, participate in the investment performance of the

associated asset portfolio. Where these relate to assets held to back investment contracts, the corresponding movement in liabilities to customers is also recorded under Net income/(expense) from financial instruments designated at fair value . This is in contrast to gains or losses related to assets held to back insurance contracts or investment contracts with DPF, where the corresponding movement in liabilities to customers is recorded under Net insurance claims incurred and movement in liabilities to policyholders .

Within net income from financial instruments designated at fair value were favourable foreign exchange movements in 2012, compared with adverse movements in 2011, on foreign currency debt designated at fair value issued as part of our overall funding strategy. An offset from assets held as economic hedges was reported in Net trading income .

Gains less losses from financial investments

	2012	2011	2010
	US\$m	US\$m	US\$m
Net gains/(losses) from disposal of:			
debt securities	781	712	564
equity securities	823	360	516
other financial investments	5	12	(7)
	1,609	1,084	1,073
Impairment of available-for-sale equity securities	(420)	(177)	(105)
Gains less losses from financial investments	1,189	907	968

Gains less losses from financial investments increased by US\$282m on a reported basis and US\$310m on a constant currency basis.

The increase was driven by higher net gains from the disposal of available-for-sale equity securities, notably in Hong Kong as a result of the sale of our shares in four Indian banks. In addition, we reported a rise in disposal gains in Principal Investments in GB&M.

Higher gains were also reported on the disposal of available-for-sale government debt securities, principally in the UK as part of Balance Sheet

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Management's structural interest rate risk management activities. This was partly offset by losses on the disposal of legacy assets in GB&M in the UK (see page 18), together with the non-recurrence of gains in 2011 on the disposal of available-for-sale debt securities in our Insurance business in RBWM, also in Europe.

There were higher impairments of available-for-sale equity securities due to significant write-downs in 2012 on three holdings, two of which were in our direct investment business, which is in run-off.

Net earned insurance premiums

	2012	2011	2010
	US\$m	US\$m	US\$m
Gross insurance premium income	13,602	13,338	11,609
Reinsurance premiums	(558)	(466)	(463)
Net earned insurance premiums	13,044	12,872	11,146

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Net earned insurance premiums were broadly in line with 2011 on a reported basis. On a constant currency basis net earned premiums increased by 6%.

The rise in net earned premium income was driven by Hong Kong and Latin America. In Hong Kong, sales of insurance contracts increased, in particular deferred annuity products, as we widened our product offerings to fulfil customers' long-term savings and retirement needs, supported by successful marketing campaigns. Renewal premiums from both unit-linked and insurance contracts with DPF also increased reflecting strong sales in previous years. The increase in net earned premiums in Latin America was due to higher sales of unit-linked and

term life products in Brazil, reflecting customer appetite for life insurance products. It was partly offset by a decrease in net earned premiums following the sale of the general insurance business in Argentina in May 2012. In Europe, net earned premiums decreased, mainly on investment contracts with DPF in France, as a result of the uncertain economic and political environment in the election year and increased product competition. The non-renewal and transfer to third parties of certain contracts in our Irish business during 2011 also contributed to the decline. This was partly offset by a rise in net earned premiums in the UK due, in part, to the sale of a unit-linked insurance product through two new third party platforms.

Gains on disposal of US branch network, US cards business and Ping An

	2012	2011	2010
	US\$m	US\$m	US\$m
Gains on disposal of US branch network	864		
Gains on disposal of US cards business	3,148		
Gains on disposal of Ping An	3,012		
Total	7,024		

Significant progress was made in 2012 in exiting non-strategic markets and disposing of businesses and investments not aligned with the Group's long-term strategy. These included three major disposals:

In May 2012, HSBC USA Inc., HSBC Finance and HSBC Technology and Services (USA) Inc. sold their US Card and Retail Services business to Capital One Financial Corporation, realising a gain on sale of US\$3.1bn.

In May 2012, HSBC Bank USA, N.A. (HSBC Bank USA) sold 138 out of 195 branches primarily in upstate New York to First Niagara Bank, realising a gain of US\$661m. In August 2012, it sold the remaining 57 branches to the same purchaser, realising a gain of US\$203m. In December 2012, HSBC Insurance Holdings Limited and The Hongkong and Shanghai Banking Corporation agreed to sell to indirect wholly-owned subsidiaries of Charoen Pokphand Group Company Limited their entire shareholdings in Ping An, representing 15.57% of the issued share capital of Ping An, in two tranches. The first tranche was completed on 7 December 2012. The completion of the second tranche

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took place on 6 February 2013. The disposal of this associate resulted in a gain of US\$3.0bn in 2012 (see page 472). Our remaining shareholding has been classified as a financial investment.

Other operating income

	2012	2011	2010
	US\$m	US\$m	US\$m
Rent received	210	217	535
Gains/(losses) recognised on assets held for sale	485	55	(263)
Valuation gains on investment properties	72	118	93
Gain on disposal of property, plant and equipment, intangible assets and non-financial investments	187	57	701
Gains arising from dilution of interests in associates and joint ventures		208	188
Change in present value of in-force long-term insurance business	737	726	705
Other	409	385	603
Other operating income	2,100	1,766	2,562

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Report of the Directors: Operating and Financial Review (continued)*Change in present value of in-force long-term insurance business*

	2012	2011	2010
	US\$m	US\$m	US\$m
Value of new business	1,027	943	737
Expected return	(420)	(428)	(85)
Assumption changes and experience variances	69	(30)	59
Other adjustments	61	241	(6)
Change in present value of in-force long-term insurance business	737	726	705

Reported other operating income of US\$2.1bn increased by 19% in 2012. On a constant currency basis, it rose by 25% as a result of business disposals during the year.

We continued to rationalise our portfolio in non-strategic markets, resulting in a number of gains and losses on disposal which are excluded from our underlying results (see page 28). These included gains of US\$108m on the sale of our RBWM operations in Thailand, US\$130m on the sale of our shareholding in a property company in the Philippines, US\$163m on the sales of the HSBC and Hang Seng general insurance businesses in Hong Kong, US\$102m following the completion of the sale of our general insurance manufacturing business in Argentina, and US\$212m following the sale of our shares in Global Payments Asia-Pacific Ltd. The gains on disposal were partly offset by an investment loss on a subsidiary of US\$85m in the Middle East and North Africa and a loss of US\$62m on the sale of our operations in Costa Rica, Honduras and El Salvador.

Reported other operating income in 2011 included a gain of US\$181m arising from a dilution of our holding in Ping An following its issue of share capital to a third party and a gain of US\$83m from the sale of HSBC Afore S.A. de C.V. (HSBC Afore), our Mexican pension business.

On an underlying basis, excluding the gains and losses on disposal totalling US\$747m in 2012 and US\$354m in 2011, other operating income rose.

This was due to lower losses on foreclosed properties due to the reduction in foreclosure activity in the US, less deterioration in housing prices during 2012 and, in some markets, improvements in pricing compared with 2011 in the US.

The present value of in-force (PVIF) long-term insurance business asset was broadly in line with 2011. The value of new business from the sale of life insurance products, favourable investment returns, together with the recognition of a PVIF asset relating to the unit-linked pension products in Brazil contributed to a rise. In addition, there were lower adverse changes to non-economic assumptions, including mortality and lapse rates in Hong Kong and North America in 2012. These factors were substantially offset by adverse assumption changes in 2012, principally relating to the valuation of policyholder options and guarantees in Hong Kong, along with the non-recurrence of a gain of US\$237m (US\$243m as reported) recognised upon refinement of the PVIF asset in 2011.

The increase in other operating income was partly offset by losses recognised on the sale of syndicated loans in Europe and on the reclassification of certain businesses to held-for-sale in South America. In addition, a gain on sale and leaseback of branches in Mexico recognised in 2011 did not recur.

Net insurance claims incurred and movement in liabilities to policyholders

	2012	2011	2010
	US\$m	US\$m	US\$m
Insurance claims incurred and movement in liabilities to policyholders:			
gross	14,529	11,631	11,969
reinsurers share	(314)	(450)	(202)
net	14,215	11,181	11,767

For footnote, see page 120.

Net insurance claims incurred and movement in liabilities to policyholders increased by 27% on a reported basis, and by 33% on a constant currency basis.

The increase in liabilities to policyholders largely resulted from gains in the fair value of the assets where the policyholders bear the investment risk, particularly in relation to unit-linked insurance

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contracts and investment and insurance contracts with DPF.

The higher investment returns were largely the result of positive equity market movements in 2012 compared with losses experienced during 2011 notably in Hong Kong, France and the UK. The gains or losses on the financial assets designated at fair value held to support these insurance and investment contract liabilities are reported in Net income from financial instruments designated at fair value .

The increase in liabilities to policyholders also reflected the increase in new business written, notably in Hong Kong and Brazil as explained under Net earned insurance premiums . This was partly offset by a lower increase in reserves in France attributable to the decline in net earned premiums, and a decrease in Argentina due to the sale of the general insurance business in May 2012.

Loan impairment charges and other credit risk provisions

	2012	2011	2010
	US\$m	US\$m	US\$m
Loan impairment charges			
New allowances net of allowance releases	9,306	12,931	14,568
Recoveries of amounts previously written off	(1,146)	(1,426)	(1,020)
	8,160	11,505	13,548
Individually assessed allowances	2,139	1,915	2,625
Collectively assessed allowances	6,021	9,590	10,923
Impairment of available-for-sale debt securities	99	631	472
Other credit risk provisions/(recoveries)	52	(9)	19
Loan impairment charges and other credit risk provisions	8,311	12,127	14,039

Reported loan impairment charges and other credit risk provisions (LIC s) fell from US\$12bn to US\$8.3bn, a decrease of 31% compared with 2011. On an underlying basis they reduced from US\$10bn to US\$8.0bn.

On a constant currency basis, they declined by US\$3.5bn or 30% compared with 2011. Collectively assessed allowances were down by US\$3.3bn and credit risk provisions fell by US\$456m, partly offset by higher individually assessed impairment charges of US\$258m.

At 31 December 2012, the aggregate balance of customer loan impairment allowances was US\$16bn. This represented 2% of gross loans and advances to customers (net of reverse repos and settlement accounts) in line with 31 December 2011.

The fall in collectively assessed impairment allowances was most significant in RBWM in North America due to the continued reduction in the CML portfolios in run-off, and the sale of the Card and Retail Services business. In addition, lower loan impairment charges in Europe in RBWM were due to improved credit quality as we continued to pro-actively identify and monitor customers facing financial hardship and focused our lending growth on higher quality assets, notably in the UK. These factors were partly offset by higher loan impairment charges and other credit risk provisions in Latin America which were driven by increased delinquency rates in RBWM and CMB, mainly in Brazil.

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Impairment of available-for-sale debt securities reduced, mainly in Europe, due to lower charges on available-for-sale ABSs and on Greek sovereign debt, partly offset by an increase in Rest of Asia-Pacific due to a charge on an available-for-sale debt security in GB&M.

Individually assessed impairment allowances increased by 14%, primarily in Europe in CMB, reflecting challenging economic conditions in the UK, Greece, Spain and Turkey. In addition, higher individually assessed impairments in Latin America mainly related to a single exposure in Brazil.

LICs declined in North America, primarily in the CML portfolio, as well as in Europe, Hong Kong and the Middle East and North Africa. The decrease was partly offset by an increase in Latin America and Rest of Asia-Pacific.

In North America, LICs fell by 51% to US\$3.5bn. Within this, loan impairment charges fell by US\$1.3bn following the sale of the Card and Retail Services business. Loan impairment charges in our CML business in the US fell by 48% to US\$2.6bn, driven by lower lending balances, as we continued to run off the portfolio, and lower delinquency levels. Loan impairment charges continued to be adversely affected by delays in expected cash flows from mortgage loans due, in part, to delays in foreclosure processing, although the effects were less pronounced than in 2011. These decreases were partly offset by an adjustment made

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following a review completed in the fourth quarter of 2012 which concluded that the estimated average period of time from current status to write-off was ten months for real estate loans. In CMB and GB&M, loan impairment charges increased, mainly in Bermuda, due to individually assessed impairments on a small number of exposures.

In Europe, LICs decreased by 22% to US\$1.9bn. This was mainly in GB&M due to lower credit risk provisions on available-for-sale ABSs as a result of an improvement in underlying asset prices, as well as lower charges on Greek sovereign debt. Further information on our exposures to countries in the eurozone is provided on page 192. This was partly offset by increased impairment charges on the legacy credit loans and receivables portfolio. In RBWM, loan impairment charges continued to decline, primarily in the UK, as we focused our lending growth on higher quality assets and continued to pro-actively identify and monitor customers facing financial hardship. As a result, delinquency rates improved across both the secured and unsecured lending portfolios. This was partly offset by an increase in impairments in Turkey due to strong growth in previous years in our RBWM customer loans and advances. In addition, there were higher individually assessed provisions in CMB across a range of sectors, reflecting increased stress on the financial status of certain customers in the challenging economic conditions in certain eurozone countries.

In Hong Kong, LICs fell by 53% to US\$74m, largely due to lower specific impairment charges in CMB and the non-recurrence of charges relating to available-for-sale Greek sovereign debt securities.

In the Middle East and North Africa, LICs decreased by US\$6m to US\$286m. Lower loan impairment charges in RBWM reflected repositioning of the book towards higher quality secured lending in previous years. This was largely offset by higher LICs recorded for a small number of large exposures in GB&M.

LICs in Latin America and Rest of Asia-Pacific increased compared with 2011. In Latin America, they increased by 29% to US\$2.1bn. This was mainly in Brazil, driven by increased delinquency rates in RBWM and CMB, particularly in the Business Banking portfolio reflecting lower economic growth in 2012. We took a number of steps to reposition the portfolios in RBWM and CMB including improving our collections capabilities, reducing third-party originations and lowering credit limits where appropriate. Loan impairment charges fell in Brazil during the second half of 2012, mainly due to lower collective portfolio provisions.

In Rest of Asia-Pacific, LICs increased by 64% to US\$436m, notably in CMB as a result of the impairment of a corporate exposure in Australia and a small number of corporate exposures in India, as well as a credit risk provision on an available-for-sale debt security in GB&M.

Operating expenses

	2012	2011	2010
	US\$m	US\$m	US\$m
By expense category			
Employee compensation and benefits	20,491	21,166	19,836
Premises and equipment (excluding depreciation and impairment)	4,326	4,503	4,348
General and administrative expenses	15,657	12,956	10,808
Administrative expenses	40,474	38,625	34,992
Depreciation and impairment of property, plant and equipment	1,484	1,570	1,713

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Amortisation and impairment of intangible assets	969	1,350	983
Operating expenses	42,927	41,545	37,688
<i>Staff numbers (full-time equivalents)</i>			

	2012	At 31 December 2011	2010
Europe	70,061	74,892	75,698
Hong Kong	27,742	28,984	29,171
Rest of Asia-Pacific	85,024	91,051	91,607
Middle East and North Africa	8,765	8,373	8,676
North America	22,443	30,981	33,865
Latin America	46,556	54,035	56,044
Staff numbers	260,591	288,316	295,061

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Reported operating expenses of US\$42.9bn were US\$1.4bn or 3% higher than in 2011. On an underlying basis, costs increased by 11%.

On a constant currency basis, operating expenses in 2012 were US\$2.7bn or 7% higher than in 2011, primarily driven by fines and penalties paid as part of the settlement of investigations into past inadequate compliance with anti-money laundering and sanction laws of US\$1.9bn, of which US\$1.5bn was attributed to, and paid by, HSBC North America Holdings Inc. (HNAH) and its subsidiaries and US\$375m was paid by HSBC Holdings. Further provisions for the UK customer redress programmes of US\$2.3bn were raised during 2012 compared with a charge of US\$890m in 2011 (US\$898m as reported). This included a charge for additional estimated redress for possible mis-selling in previous years of PPI policies US\$1.7bn (2011: US\$713m) and interest rate protection products (US\$598m), which took the balance sheet provision for the UK customer redress programmes at 31 December 2012 to US\$2.2bn.

In 2011 we recorded a credit of US\$570m (US\$587m as reported) following a change in the inflation measure used to calculate the defined benefit obligation in the UK for deferred pensions which did not recur in 2012.

Costs also rose due to inflationary pressures in certain of our Latin American and Asian markets and increased investment costs in strategic initiatives, including certain business expansion projects, and in enhanced processes and technology capabilities. We also increased investment in our regulatory and compliance infrastructure primarily in the US.

The above increases in costs were mitigated by strict cost control and the continued delivery of our organisational effectiveness programmes, which resulted in sustainable cost savings of US\$2.0bn. The number of employees (expressed in FTEs) at the end of the 2012 was 10% lower than at the end of 2011. This reflected the planned net reduction of staff numbers across the Group from organisational effectiveness initiatives and business disposals. In 2012, average FTEs fell by 7%.

Business disposals in 2011 and 2012 resulted in a lower cost base, most significantly from the sale of the Card and Retail Services business and the 195 branches in the US.

Restructuring and other related costs were US\$876m in 2012 compared with US\$1.1bn in 2011 (US\$1.1bn as reported).

Cost efficiency ratios⁴

	2012	2011	2010
	%	%	%
HSBC	62.8	57.5	55.2
Geographical regions			
Europe	108.4	70.4	67.9
Hong Kong	39.0	44.5	43.4
Rest of Asia-Pacific	42.7	54.2	55.7
Middle East and North Africa	48.0	44.5	44.7
North America	60.8	55.7	48.8
Latin America	58.7	63.3	65.7

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Global businesses

Retail Banking and Wealth Management	58.4	63.2	58.1
Commercial Banking	45.9	46.3	49.4
Global Banking and Markets	54.2	57.0	48.8
Global Private Banking	67.6	68.8	65.8

For footnote, see page 120.

Share of profit in associates and joint ventures

	2012	2011	2010
	US\$m	US\$m	US\$m
Associates			
Bank of Communications Co., Limited	1,670	1,370	987
Ping An Insurance (Group) Company of China, Ltd	763	946	848
Industrial Bank Co., Limited	670	471	327
The Saudi British Bank	346	308	161
Other	72	126	156
Share of profit in associates	3,521	3,221	2,479
Share of profit in joint ventures	36	43	38
Share of profit in associates and joint ventures	3,557	3,264	2,517

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The reported share of profit in associates and joint ventures was US\$3.6bn, an increase of 9% compared with 2011. On a constant currency basis, it increased by 7%, driven by higher contributions from our associates in mainland China.

Our share of profits from BoCom rose, as a result of loan growth and higher fee income from cards, management service and guarantees and commitments. This was partly offset by increased operating expenses reflecting investment in staff and technology, and higher loan impairment charges. Profits from Industrial Bank also increased, reflecting continued growth in lending balances and a rise in associated fee income, partly offset by higher operating expenses in line with business expansion, as well as increased loan impairment charges. On 7 January 2013, our holding in Industrial Bank was diluted following its issue of additional share capital to third parties. Our

shareholding has now been classified as a financial investment.

Profits from The Saudi British Bank rose, driven by higher revenues reflecting strong balance sheet growth and lower costs resulting from effective control and monitoring.

Profits from Ping An were lower due to market valuation losses on equity securities held by their insurance business, reflecting volatile domestic equity markets, partly offset by increased income from the banking business reflecting the contribution of Ping An Bank (formerly Shenzhen Development Bank). On 5 December 2012, we agreed to sell our entire shareholding in Ping An and recognised a gain on the disposal of the associate. Our remaining shareholding has been classified as a financial investment (see page 39 for details of this transaction).

Tax expense

	2012	2011	2010
	US\$m	US\$m	US\$m
Profit before tax	20,649	21,872	19,037
Tax expense	(5,315)	(3,928)	(4,846)
Profit after tax	15,334	17,944	14,191
Effective tax rate	25.7%	18.0%	25.5%

The tax charge in 2012 was US\$1.4bn or 35% higher than in 2011 on a reported basis.

The higher tax charge in 2012 reflected the non-tax deductible effect of fines and penalties paid as part of the settlement of investigations into past inadequate compliance with anti-money laundering and sanctions laws, together with the non-recognition of the tax benefit in respect of the accounting charge associated with negative fair value movements on own debt. The lower tax charge in 2011 included the benefit of US deferred tax recognised in 2011 in respect of foreign tax credits.

As a result of these factors, the reported effective tax rate for 2012 was 25.7 % compared with 18.0% for 2011.

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In 2012, the tax paid by the Group was US\$9.3bn (2011: US\$8.0bn). The amount differs from the tax charge reported in the income statement due to indirect taxes such as VAT and the bank levy included in the pre-tax profit and the timing of payments.

The Group also plays a major role as tax collector for governments in the jurisdictions in which we operate. In 2012, the Group collected US\$8.5bn (2011: US\$8.7bn).

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Report of the Directors: Operating and Financial Review (continued)**2011 compared with 2010***Reconciliation of reported and underlying profit before tax³¹*

	2011 compared with 2010									
	2010	2010 adjust- ments ³²	Currency translation adjustment ²⁴	2010		2011		2011 under- lying	Re- ported change ²⁵	Under- lying change ²⁵
				at 2011 exchange rates ³³	as reported	as reported	adjust- ments ³²			
HSBC	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	%	%
Net interest income	39,441	48	781	40,270	40,662		40,662	3	1	
Net fee income	17,355	(55)	349	17,649	17,160		17,160	(1)	(3)	
Own credit spread ²⁶	(63)	63			3,933	(3,933)				
Other income ²⁷	11,514	(847)	284	10,951	10,525	(291)	10,234	(9)	(7)	
Net operating income ²¹	68,247	(791)	1,414	68,870	72,280	(4,224)	68,056	6	(1)	
Loan impairment charges and other credit risk provisions	(14,039)		(206)	(14,245)	(12,127)		(12,127)	14	15	
Net operating income	54,208	(791)	1,208	54,625	60,153	(4,224)	55,929	11	2	
Operating expenses	(37,688)	220	(842)	(38,310)	(41,545)		(41,545)	(10)	(8)	
Operating profit	16,520	(571)	366	16,315	18,608	(4,224)	14,384	13	(12)	
Income from associates	2,517		93	2,610	3,264	48	3,312	30	27	
Profit before tax	19,037	(571)	459	18,925	21,872	(4,176)	17,696	15	(6)	
By geographical region										
Europe	4,302	(88)	167	4,381	4,671	(2,947)	1,724	9	(61)	
Hong Kong	5,692	(130)	(10)	5,552	5,823		5,823	2	5	
Rest of Asia-Pacific	5,902	(187)	227	5,942	7,471	(135)	7,336	27	23	
Middle East and North Africa	892	42	(10)	924	1,492	(41)	1,451	67	57	
North America	454	(208)	39	285	100	(970)	(870)	(78)		
Latin America	1,795		46	1,841	2,315	(83)	2,232	29	21	
Profit before tax	19,037	(571)	459	18,925	21,872	(4,176)	17,696	15	(6)	
By global business										
Retail Banking and Wealth Management	3,839	(3)	126	3,962	4,270	(83)	4,187	11	6	
Commercial Banking	6,090	(119)	126	6,097	7,947		7,947	30	30	
Global Banking and Markets	9,215	(262)	198	9,151	7,049		7,049	(24)	(23)	
Global Private Banking	1,054		6	1,060	944		944	(10)	(11)	
Other	(1,161)	(187)	3	(1,345)	1,662	(4,093)	(2,431)		(81)	
Profit before tax	19,037	(571)	459	18,925	21,872	(4,176)	17,696	15	(6)	

For footnotes, see page 120.

Consolidated income statement

Reported profit before tax of US\$21.9bn in 2011 was US\$2.8bn higher than in 2010, primarily due to US\$3.9bn of favourable fair value movements on own debt attributable to credit spreads compared with a negative movement of US\$63m in 2010. On an underlying basis, profit before tax was 6% lower than in 2010 due to increased operating expenses which were partly offset by lower loan impairment charges and other credit risk provisions.

The results of the Group continued to be adversely affected by the losses in the US consumer

finance business, which were US\$2.4bn in 2011 and US\$2.2bn in 2010. We have agreed to sell the profitable US Card and Retail Services portfolio, with the remainder of the loss-making US consumer finance business being run down. We expect the sale of this business to have a significant impact on both revenue and profitability in North America for the foreseeable future.

The difference between reported and underlying results is explained on page 26. Except where stated otherwise, the commentaries in the Financial Summary are on an underlying basis and references to HSBC Finance Corporation (HSBC Finance) and

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HSBC Bank USA N.A. (HSBC Bank USA) are on a management basis, rather than a legal entity basis.

Net operating income before loan impairment charges and other credit risk provisions (revenue) was broadly in line with 2010, due to the adverse effect on GB&M revenue in Europe of the turmoil in the eurozone sovereign debt market and a decline in lending balances in RBWM in North America being offset by revenue growth in faster-growing regions. The eurozone turmoil resulted in lower trading income from our Credit and Rates businesses as problems escalated, particularly in the second half of 2011. Our GB&M performance was also affected by lower revenues in Balance Sheet Management, as higher yielding positions matured and interest rates remained low, and in our legacy credit portfolio. In North America, we continued to reposition our business and we remained focused on managing down our run-off portfolios. As a consequence, revenue fell, reflecting declining customer loan balances in the run-off portfolios and in the Card and Retail Services businesses.

These factors were broadly offset by increased net interest income in CMB as a result of strong balance sheet growth in 2010 which continued into 2011, albeit at a slower pace during the latter part of the year. Revenue also benefited from balance sheet growth in RBWM in Rest of Asia-Pacific and Latin America. There were also strong performances in over half of our business lines in GB&M, including Global Banking, Foreign Exchange and Equities, particularly in the faster growing regions of Rest of Asia-Pacific and Latin America.

Loan impairment charges and other credit risk provisions were considerably lower than in 2010, with decreases across all regions except Latin America and Hong Kong. The most significant decline in loan impairment charges was in RBWM in North America, reflecting lower balances in our consumer finance portfolios and lower lending balances and improved credit quality in Card and Retail Services. There was also a notable decline in loan impairment charges in Europe, due to successful initiatives taken to mitigate risk within RBWM which resulted in a reduction in delinquency rates in personal lending in the UK. Loan impairment charges and other credit risk provisions fell in the Middle East in GB&M due to the non-recurrence of restructuring activity for a small number of large customers. In Latin America, loan impairment charges and other credit risk provisions increased as a result of strong lending growth in RBWM and CMB, along with a rise in delinquency rates in Brazil during the second half of 2011.

Operating expenses were higher than in 2010, reflecting an increase in notable items and higher staff costs in faster-growing regions. Notable items included restructuring costs of US\$1.1bn, a bank levy introduced by the UK government of US\$570m, higher provisions relating to customer redress programmes of US\$898m and US mortgage servicing costs of US\$257m. The restructuring costs were incurred as a result of actions taken following the review of our capital deployment and operational effectiveness. This led to a reduction of more than 7,600 FTEs during the second half of 2011 and sustainable savings of US\$0.9bn. These notable items were partially offset by a credit of US\$587m resulting from a change in the inflation measure used to calculate the defined benefit obligation of the HSBC Bank plc (HSBC Bank) UK defined benefit plan for deferred pensions.

Income from associates increased, mainly driven by strong results in our mainland China associates. The contribution from Bank of Communications Co., Limited (BoCom) rose due to loan growth, wider deposit spreads and higher fee income. Our share of profits from Industrial Bank Co. Limited (Industrial Bank) rose due to strong growth in customer lending and an increase in fee-based revenue.

The reported profit after tax was US\$3.8bn or 26% higher, due to the increase in taxable profits, primarily from movements on the fair value of own debt and a lower tax expense. This reflected the inclusion in 2011 of a deferred tax benefit now eligible to be recognised in respect of foreign tax credits. In addition, the tax charge in 2010 included US\$1.2bn attributable to a taxable gain from an internal reorganisation in North America. As a result of these factors, the effective tax rate for 2011 was 18% compared with 25.5% in 2010.

Group performance by income and expense item

Net interest income

Net interest income was US\$40.7bn, 3% higher than in 2010. On an underlying basis, net interest income was broadly in line with the previous year, as the benefit to income from continued strong growth in average interest-earning balances was largely offset by a decline in spreads.

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Average loans and advances to customers grew strongly in 2011, reflecting targeted lending growth during 2010 and the first half of 2011 in CMB and GB&M, as well as strong mortgage lending growth in our RBWM businesses in the UK, Hong Kong and Rest of Asia-Pacific throughout both years. During the year, we announced the sale of 195 non-strategic

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branches and our Cards and Retail Services business in the US, and reclassified the related loans and advances to customers to other assets held for sale, reported within Other interest-earning assets. This, together with the continued decline in the consumer finance portfolios in run-off, partly offset the rise in average lending balances in other regions.

The benefit to interest income of the strong customer lending volume growth was offset in part by a reduction in gross yields from loans and advances to customers. This reflected the transfer of balances to assets held for sale, including higher yielding unsecured lending, the continued decline within the US consumer finance portfolios and the repositioning of RBWM towards higher quality secured lending, particularly mortgages, together with intense competition in certain markets.

Interest income from short-term funds and loans and advances to banks also increased, attributable to higher average balances with central banks. This reflected higher deposit requirements by central banks in certain markets, together with the placement of excess liquidity in Asia with central banks. Interest income from short-term funds and loans and advances to banks, as well as financial investments, also benefited from higher yields as interest rates rose, particularly in mainland China, India and Brazil.

Interest income from other interest earning assets rose as a result of the reclassification of assets held for sale and the related income.

The rise in interest income was largely offset by higher interest expense. This was driven by a significant increase in average customer account balances in Hong Kong, Rest of Asia-Pacific and Europe as a result of targeted deposit campaigns. The cost of funds also rose as a result of base rate increases, notably in mainland China, India and Brazil, and competitive pricing to attract and retain deposits in many markets.

The increase in interest expense on deposits by banks was driven by a rise in the cost of funds in Europe, reflecting the maturity of derivatives used to hedge interest rate risk and their replacement at lower prevailing interest rates.

The interest expense on own debt designated at fair value also rose, reflecting the volume of new issuances during the year. Although the average balance of debt securities in issue declined due to maturities not being replaced in North America and Europe, the related interest expense increased as a result of a general widening of credit spreads in the financial sector.

Net interest income includes the expense of internally funding trading assets, while related revenue is reported in Net trading income. The internal cost of funding these assets rose due to the increase in average trading assets during the year. In reporting our global business results, this cost is included within Net trading income.

The decrease in the net interest spread compared with 2010 was attributable to lower yields on loans and advances to customers as we continued to target higher quality assets, coupled with a rising cost of funds on customer accounts. Our net interest margin also fell, but by a lesser amount, due to the benefit from net free funds. This benefit rose as a result of the increase in the Group's cost of funds, coupled with higher third party funding of our trading book, in line with the growth of trading assets.

Net fee income

Reported net fee income was broadly in line with 2010. Reported results in 2010 included revenue from Eversholt Rail Group and HSBC Insurance Brokers Ltd. These items are excluded from our underlying results which declined by 3%. This was mainly due to increased fee expenses in North America and the impact of discontinuing certain business operations.

Fee expenses increased in North America, reflecting higher revenue-share payments to our credit card partners as improved portfolio performance resulted in increased cash flows. Fee expenses also rose in Latin America, reflecting increased transaction volumes, and in Europe, notably in GB&M, which benefited from higher recoveries from the securities investment conduits in 2010.

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Card-related income was higher, led by growth in Hong Kong due to higher transaction volumes, driven by increased retail spending and customer promotions, and in Europe due to increased interchange commissions from higher volumes and rates.

Fee income from unit trusts increased due to higher transaction volumes, notably in Hong Kong, reflecting increased product offerings, competitive pricing and successful sales activity as clients sought to maximise returns in the low interest rate environment. However, broking income was lower, primarily in Hong Kong due to increased competition in the territory during the second half of the year.

Remittances and trade-related fee income increased, notably in the Rest of Asia-Pacific region, due to higher trade and transaction volumes as we

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targeted asset growth and trade activity in the region, supported by marketing activities, customer acquisition and a rise in transactions from existing customers.

The negligible income from Taxpayer Financial Services in the US during 2011 resulted from the decision to exit the business.

We expect the sale of the Card and Retail Services business to have a significant impact on both fee income related to cards and insurance, and fee expenses.

Net trading income

Reported net trading income was US\$6.5bn, 10% lower than in 2010. On an underlying basis, net trading income declined by 15%, driven by significantly lower net income from trading activities in GB&M as turmoil in eurozone sovereign debt markets escalated, particularly in the second half of 2011. Increased risk aversion and limited client activity led to a significant widening of spreads on certain eurozone sovereign and corporate bonds, resulting in trading losses in our European Credit and Rates businesses.

Net trading income also declined from our legacy credit portfolio, a separately identifiable, discretely managed business comprising Solitaire Funding Limited, the securities investment conduits, the asset-backed securities trading portfolios and credit correlation portfolios, derivative transactions entered into directly with monoline insurers, and certain other structured credit transactions. This reflected the non-recurrence of the price appreciation during the previous year and lower holdings as a result of maturities and disposals aimed at reducing capital consumption, coupled with the non-recurrence of an US\$89m gain from a 2010 legal settlement relating to certain loans previously purchased for resale from a third party.

In addition, lower favourable foreign exchange movements were reported on trading assets held as economic hedges of foreign currency debt designated at fair value. These offset lower adverse foreign exchange movements on the foreign currency debt which are reported in Net expense from financial instruments designated at fair value .

Notwithstanding the difficult trading conditions, there were strong performances across other parts of GB&M. Rates trading revenues in Hong Kong, North America and Latin America remained resilient as client flows increased. Fair value gains on structured liabilities also increased, mainly in Rates, as credit spreads widened more significantly than in

2010, resulting in a gain of US\$458m compared with US\$23m in 2010.

Our Foreign Exchange business benefited from increased activity from both Global Banking and CMB customers, particularly in Hong Kong, Rest of Asia-Pacific, North America and Latin America, coupled with an improved trading environment compared with 2010. The latter reflected market volatility caused by geopolitical tensions, ongoing eurozone sovereign debt concerns and interventions by central banks. Equities revenues also rose as investment in platforms improved our competitive positioning and helped capture increased client flows, notably in the first half of the year in Europe and Hong Kong.

In addition to the decline in net income from trading activities in GB&M, we reported adverse fair value movements on derivatives relating to certain legacy provident funds in Hong Kong as long-term investment returns fell. This was offset in part by a reduction in the loss provisions for mortgage loan repurchase obligations associated with loans previously sold in RBWM in North America, which decreased by US\$341m to US\$92m.

There were adverse fair value movements on non-qualifying hedges. These are derivatives entered into as part of a documented interest rate management strategy for which hedge accounting was not, or could not be, applied. They are principally cross-currency and interest rate swaps used to economically hedge fixed rate debt issued by HSBC Holdings and floating rate debt issued by HSBC Finance. The size and direction of

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the changes in fair value of non-qualifying hedges that are recognised in the income statement can be volatile from year to year, but do not alter the cash flows expected as part of the documented interest rate management strategy for both the instruments and the underlying economically hedged assets and liabilities. The adverse fair value movement on non-qualifying hedges in North America was higher in 2011 as long-term US interest rates declined to a greater extent than in 2010. This was partly offset by lower adverse fair value movements on these instruments in Europe.

Ineffectiveness in the hedging of available-for-sale investment portfolios resulted in adverse movements on fair value hedges. This was due to growth in the underlying investment portfolio in Europe as a result of new purchases and a more pronounced decline in yield curves in North America than in 2010.

Net interest income earned on trading activities rose by 23%, driven by an increase in average

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holdings and higher yields on our trading portfolio. This was partly offset by higher interest expense on trading liabilities reflecting an increase in funding requirements in line with the growth in average trading assets. The cost of internally funding these assets also rose, but this interest expense is reported within Net interest income .

Net income from financial instruments designated at fair value

The accounting policies for the designation of financial instruments at fair value and the treatment of the associated income and expenses are described in Notes 2i and 2b on the Financial Statements, respectively.

The majority of the financial liabilities designated at fair value relate to certain fixed-rate long-term debt issues whose rate profile has been changed to floating through interest rate swaps as part of a documented interest rate management strategy. The movement in fair value of these long-term debt issues includes the effect of our credit spread changes and any ineffectiveness in the economic relationship between the related swaps and own debt. As credit spreads widen or narrow, accounting profits or losses, respectively, are booked. The size and direction of the changes in the credit spread on our debt and ineffectiveness, which are recognised in the income statement, can be volatile from year to year, but do not alter the cash flows envisaged as part of the documented interest rate management strategy. As a consequence, fair value movements arising from changes in our own credit spread on long-term debt and other fair value movements on the debt and related derivatives are not regarded internally as part of managed performance and are therefore not allocated to customer groups, but are reported in Other . Credit spread movements on own debt are excluded from underlying results, and related fair value movements are not included in the calculation of regulatory capital.

We reported net income from financial instruments designated at fair value of US\$3.4bn in 2011 compared with US\$1.2bn in 2010. This included the credit spread-related movements in the fair value of our own long-term debt, on which we reported favourable fair value movements of US\$3.9bn in 2011 and adverse movements of US\$63m in 2010. These favourable fair value movements arose in 2011 as credit spreads widened, in comparison with smaller favourable fair value movements in North America and adverse fair value movements in Europe, both in 2010.

On an underlying basis, which excludes credit spread-related movements in the fair value of our own long-term debt, the equivalent figures were net expense of US\$494m in 2011 and net income of US\$1.3bn in 2010. Net expense arising from financial assets held to meet liabilities under insurance and investment contracts reflected net investment losses in 2011 as a result of adverse movements in equity markets, primarily in Europe and Hong Kong, compared with net investment gains experienced during 2010. This predominantly affected the value of assets held to support unit-linked contracts in the UK and Hong Kong, insurance contracts with discretionary participation features (DPF) in Hong Kong, and investment contracts with DPF in France.

The investment gains or losses arising from equity markets resulted in a corresponding movement in liabilities to customers, reflecting the extent to which unit-linked policyholders, in particular, participate in the investment performance of the associated asset portfolio. Where these relate to assets held to back investment contracts, the corresponding movement in liabilities to customers is also recorded under Net income from financial instruments designated at fair value . This is in contrast to gains or losses related to assets held to back insurance contracts or investment contracts with DPF, where the corresponding movement in liabilities to customers is recorded under Net insurance claims incurred and movement in liabilities to policyholders .

Within net income from financial instruments designated at fair value were lower adverse foreign exchange movements than in 2010 on foreign currency debt designated at fair value issued as part of our overall funding strategy, with an offset from trading assets held as economic hedges reported in Net trading income .

Gains less losses from financial investments

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Reported gains less losses from financial investments decreased by US\$61m to US\$907m. On an underlying basis, excluding an accounting gain of US\$62m arising from the reclassification of Bao Viet as an associate in 2010, they declined by 4%.

The reduction was principally driven by lower net gains from the disposal of available-for-sale equity securities, as deterioration in market confidence resulted in fewer disposal opportunities and lower gains from the sale of private equity investments, notably in Europe. We also recognised a gain on disposal in 2010 of an equity investment in a Singaporean property company which did not recur.

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This was partly offset by a gain on sale of shares in a Mexican listed company.

Impairments of available-for-sale equity securities rose, due to write downs of our equity investments in real estate companies, reflecting a decline in property values in 2011.

Net gains from the disposal of available-for-sale debt securities increased in Europe and North America following sales of government bonds and mortgage-backed securities by Balance Sheet Management as part of normal portfolio management activities. However, this was offset in part by lower net gains in Hong Kong and Rest of Asia-Pacific on the disposal of government debt securities in 2011.

Net earned insurance premiums

Net earned insurance premiums which relate to insurance and investment contracts with DPF increased by 15% on a reported basis and by 13% on an underlying basis, primarily driven by strong sales in the Hong Kong life insurance business and also in Latin America. This reflected the strategic focus of the Group on wealth management, of which insurance is a key part.

In Hong Kong, sales of deferred annuities, unit-linked products and a universal life product targeted at high net worth individuals all rose, coupled with higher levels of renewals from a larger in-force book of business due to an increased demand for wealth products. Sales of a universal life insurance product targeted at high net worth individuals were also higher in Rest of Asia-Pacific, notably in Singapore, driven by successful sales initiatives.

In Latin America, net earned premiums also grew strongly due to a rise in contributions from unit-linked, life and credit protection products in Brazil, reflecting investment in the distribution network. This was supported by higher premiums from the motor insurance business in Argentina as a result of volume growth and repricing initiatives.

In Europe, net earned premiums decreased resulting from the non-renewal and transfer to third parties of certain contracts in our Irish business as well as the continued run-off and subsequent disposal of the motor business in the UK during 2011.

This was partly offset by premium growth in both France, on investment contracts with DPF as a result of targeted sales campaigns aimed at high net worth clients, and the UK, on unit-linked products due to increased distribution channels.

Other operating income

Reported other operating income of US\$1.8bn decreased by US\$796m in 2011. Reported results in 2011 included a gain of US\$181m arising from a dilution of our holding in Ping An following its issue of share capital to a third party and a gain of US\$83m from the sale of HSBC Afore, our Mexican pension administration business. We also reported a dilution gain of US\$27m as a result of the reduction in our holding in HSBC Saudi Arabia Limited following its merger with SABB Securities Limited. Income in 2010 included a gain of US\$188m following the dilution of our holding in Ping An along with gains from the sale of HSBC Insurance Brokers (US\$107m), the Wells Fargo HSBC Trade Bank (US\$66m), Eversholt Rail Group (US\$255m) and HSBC Private Equity (Asia) Ltd (US\$74m), partly offset by a loss of US\$42m on the disposal of our shareholding in British Arab Commercial Bank plc.

On an underlying basis, excluding the items referred to above, other operating income decreased by US\$71m compared with 2010. Lower losses on assets held for sale driven by the non-recurrence of the US\$207m loss on the sale of the US vehicle finance servicing operation in 2010 and associated loan portfolio were more than offset by the non-recurrence of gains of US\$250m on the sale and leaseback of our Paris and New York headquarters in 2010, which exceeded gains recorded in 2011 on the sale of buildings including US\$61m from the sale and leaseback of

branches in Mexico.

Favourable net movements in the present value of in-force (PVIF) long-term insurance business compared with 2010 were driven by a one-off gain of US\$243m recognised upon the refinement of the calculation of the PVIF asset to bring greater comparability and consistency across our insurance operations, and strong sales of life insurance products, notably in Hong Kong and Singapore. Largely offsetting this was a net decrease from experience and assumption updates and a higher unwind of cash flows from the growing in-force book.

Net insurance claims incurred and movement in liabilities to policyholders

Net insurance claims incurred and movement in liabilities to policyholders decreased by 5% on a reported basis and by 7% on an underlying basis, driven by investment losses on insurance assets, notably in Europe and Hong Kong.

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In France, the UK and Hong Kong we experienced a reduction in the movement in liabilities to policyholders resulting from a fall in fair value of the assets held to support policyholder funds, particularly in relation to unit-linked insurance contracts and investment and insurance contracts with DPF, as a result of equity market falls.

The gains or losses experienced on the financial assets designated at fair value held to support insurance contract liabilities and investment contracts with DPF are reported in Net income from financial instruments designated at fair value .

Further declines in the movement in liabilities to policyholders resulted from the non-renewal and transfer to third parties of certain contracts in our Irish businesses as well as the continued run-off and subsequent sale of the motor business in the UK during 2011.

Reductions in the movement in liabilities to policyholders were partly offset by additional liabilities established for new business premiums written, notably in Hong Kong, Brazil, France, the UK and Singapore, which are consistent with increases in net earned premiums.

Loan impairment charges and other credit risk provisions

Loan impairment charges and other credit risk provisions were US\$12.1bn, a decline of 14% compared with 2010 on a reported basis and 15% on an underlying basis.

At 31 December 2011, the aggregate balance of customer loan impairment allowances was US\$17.5bn, representing 1.9% of gross loans and advances to customers (net of reverse repos and settlement accounts) compared with 2.2% at 31 December 2010.

In 2011, loan impairment charges and other credit risk provisions declined in all regions except Latin America and Hong Kong. The reduction was most significant in our consumer finance portfolios in HSBC Finance in North America, which contributed 66% of the reduction, reflecting lower lending balances in the run-off portfolio along with a reduction in lending balances and lower delinquency rates as our Card and Retail Services customers focused on repayments. In Latin America, principally Brazil, and also in Hong Kong, collective loan impairment allowances rose as we grew our lending book on the back of strong economic growth and increased customer demand.

During 2011, we reported US\$631m of impairments related to available-for-sale debt

securities, compared with US\$472m in 2010. In 2011, we recognised a charge of US\$212m to write down to market value available-for-sale Greek sovereign debt now judged to be impaired following the deterioration in Greece's fiscal position. This was partly offset as losses arising in underlying collateral pools generated lower charges on asset-backed securities.

In our US run-off portfolios, loan impairment charges of US\$5.0bn were 14% lower than in 2010. The decline was mainly in our Consumer and Mortgage Lending (CML) portfolio, driven by the reduction in customer lending balances, in part offset by higher loan impairment allowances reflecting a rise in the estimated cost to obtain collateral as well as delays in the timing of expected cash flows, both the result of the industry-wide delays in foreclosure processing.

In the third quarter of 2011, loan impairment charges in the CML portfolio increased markedly as delinquency worsened compared with the first half of 2011. In addition, we increased our loan impairment allowances to reflect a rise in the expected cost to obtain and realise collateral following delays in foreclosure processing. Despite a decline in loan impairment charges in the fourth quarter, these factors contributed significantly to a rise in the Group's loan impairment charges in the second half of 2011 compared with the first half of the year.

In Card and Retail Services, loan impairment charges fell by 26% to US\$1.6bn reflecting lower lending balances and improved delinquency rates as customer repayment rates remained strong during 2011.

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In CMB, loan impairment charges and other credit risk provisions in North America declined in both Canada and the US reflecting improved credit quality, and in Canada this was also due to lower lending balances. These declines were partly offset by a loan impairment charge on a commercial real estate lending exposure.

The reduction in loan impairment charges and other credit risk provisions in North America was partly offset by an increase in GB&M, reflecting lower releases of collective loan impairment allowances compared with 2010. In addition, 2011 included a loan impairment charge associated with a corporate lending relationship.

Loan impairment charges and other credit risk provisions in Europe fell by 20% to US\$2.5bn, notably in the UK. The reduction was mainly in our RBWM business where loan impairment charges declined by 53% to US\$596m despite the difficult

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economic climate and continued pressures on households' finances. Delinquency rates declined across both the secured and unsecured lending portfolios, reflecting improvement in portfolio quality and the continued low interest rate environment as well as successful actions taken to mitigate credit risk and proactive account management. In CMB, loan impairment charges and other credit risk provisions were 7% lower, mainly in the UK. This was partly offset by an increase in individually assessed loan impairment charges in Greece as economic conditions worsened.

In GB&M in Europe, loan impairment charges and other credit risk provisions increased by 8% as we recorded an impairment of US\$145m to write down to market value available-for-sale Greek sovereign debt now judged to be impaired following the deterioration in Greece's fiscal position.

In the Middle East and North Africa, loan impairment charges and other credit risk provisions fell by 53% to US\$293m, primarily due to a marked decline in loan impairment charges and other credit risk provisions in our GB&M business. This reflected the non-recurrence of individually assessed loan impairment charges recorded in the first half of 2010 related to restructuring activity for a small number of large corporate customers in the United Arab Emirates (UAE). In RBWM, loan impairment charges declined by 45%, due to significantly improved delinquency rates reflecting a repositioning of the loan book towards higher quality lending as we continued to manage down unsecured lending, together with impaired collections practices.

In Rest of Asia-Pacific, loan impairment charges and other credit risk provisions declined by 42% to US\$267m, driven by reductions in India and Singapore. The marked decline in India reflected an improvement in delinquency, particularly in the unsecured portfolios as lending balances were managed down. In GB&M, loan impairment charges and other credit risk provisions declined by 58%, mainly in Singapore, due to a reduction in individually assessed loan impairment charges.

In Latin America, loan impairment charges increased by 17% to US\$1.9bn. In Brazil, loan impairment charges and other credit risk provisions rose by 43% to US\$1.4bn due to a rise in collective loan impairment allowances in both RBWM and CMB following the strong growth in our customer lending balances and a rise in delinquency rates in the second half of 2011. In addition, we recognised a significant individually assessed loan impairment charge related to a commercial customer. The increase in Brazil was partly offset by a 28% decline in

loan impairment charges and other credit risk provisions in Mexico. This was mainly in our RBWM business due to lower balances in our credit card portfolio as certain higher risk portfolios were run-down and both credit quality and collections improved.

In Hong Kong, loan impairment charges and other credit risk provisions increased by 36% to US\$156m. In CMB, higher loan impairment charges included a specific impairment charge related to a single customer, as well as higher collectively assessed charges reflecting growth in lending balances. In GPB, loan impairment charges and other credit risk provisions also increased, reflecting an impairment of available-for-sale Greek sovereign debt.

Operating expenses

Operating expenses increased by 10% to US\$41.5bn on a reported basis. On an underlying basis, costs increased by 8% compared with 2010, driven by a higher amount of notable items in 2011 as listed in the table above and a rise in staff costs, primarily in faster growing regions. Notable items included restructuring costs, provisions relating to customer redress programmes in the UK, including a charge in respect of the possible mis-selling of Payment Protection Insurance (PPI) in previous years, the UK bank levy and a new provision for US mortgage foreclosure and servicing costs. These were partially offset by a credit resulting from a change in the inflation measure used to calculate the defined benefit obligation in the UK for deferred pensions and the non-recurrence of the 2010 payroll and bonus taxes in the UK and France.

Salaries and wages rose, primarily driven by wage inflation in Rest of Asia-Pacific and Hong Kong and union-agreed salary increases in Latin America.

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The growth in business volumes, primarily in Hong Kong, Rest of Asia-Pacific and Latin America, was supported by a small rise in average staff numbers (expressed as FTEs) which grew marginally in 2011. Staff costs also rose due to higher amortisation charges for previous years restricted and performance share awards and an acceleration in the expense recognition for deferred bonus awards of US\$163m, in line with regulatory and best practice guidance. Otherwise, performance-related costs were lower than in 2010, primarily in GB&M where net operating income declined.

During the year, we incurred US\$1.1bn of restructuring costs including US\$542m which were

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staff related and US\$325m of impairment of certain software projects now deferred or cancelled.

During 2011, we began a Group-wide review of our organisational effectiveness. We achieved US\$0.9bn of sustainable savings in 2011, approximately one third of our objective of US\$2.5bn to US\$3.5bn over three years. We started implementing consistent business models in RBWM and CMB and undertook a detailed review of our head offices. In addition, we began the re-engineering of our global functions, we commenced the streamlining of our IT function including the consolidation of some data centres and other services, and we re-engineered a number of customer-facing and back-office processes leading to a more efficient use of our corporate real estate.

This resulted in a net reduction of staff numbers of more than 7,600 during the second half of 2011 despite continuing to recruit selectively in our target growth areas.

The savings achieved by delivering on these programmes enabled the funding of investment in strategic initiatives, including the development of Prime Services and equity market capabilities and the expansion of the Rates and Foreign Exchange e-commerce platforms in Europe, and the recruitment of additional front office staff in selected markets.

Costs increased due to a rise in compliance costs in GB&M and litigation expenses in RBWM, both predominantly in the US. However, marketing costs fell in North America and Latin America as discretionary costs were tightly controlled.

Share of profit in associates and joint ventures

The reported share of profit in associates and joint ventures was US\$3.3bn, an increase of 30% compared with 2010. On an underlying basis, which excludes the re-measurement loss relating to Ping An's acquisition of Shenzhen Development Bank, the share of profits from associates increased by 27%. This was driven mainly by higher contributions from our mainland China associates.

Our share of profits from BoCom rose, driven by strong loan growth, wider spreads following benchmark interest rate rises by the People's Bank of China and effective re-pricing. Fee-based income also increased due to the continued development of investment banking services as well as increased credit card spending. The contribution from Industrial Bank rose as a result of continued growth in customer lending, higher fee income and a fall in loan impairment charges.

Profits from Saudi British Bank increased, driven by a decline in loan impairment charges as the credit environment improved in Saudi Arabia and due to good cost control.

Higher profits from Ping An resulted from strong growth in sales in the insurance business and higher income from the banking business following the acquisition of Shenzhen Development Bank in July 2011.

Tax expense

Our reported tax expense decreased by US\$0.9bn compared with 2010. The lower tax charge reflected the benefit of a deferred tax credit of US\$0.9bn now eligible to be recognised in respect of foreign tax credits in the US. In addition, the tax charge in 2010 included US\$1.2bn attributable to a taxable gain from an internal reorganisation in our North American operations. The resulting reported effective tax rate for 2011 was 18% compared with 25.5% in 2010.

Economic profit

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Our internal performance measures include economic profit/(loss), a calculation which compares the return on financial capital invested in HSBC by our shareholders with the cost of that capital. We price our cost of capital internally and the difference between that cost and the post-tax profit attributable to ordinary shareholders represents the amount of economic profit/(loss) generated. In order to concentrate on external factors rather than measurement bases, we emphasise the trend in economic profit/(loss) ahead of absolute amounts.

Our long-term cost of capital is reviewed annually and is 11% for 2011; this remains unchanged from 2010. The following commentary is on a reported basis.

The return on invested capital increased by 1.5 percentage points to 10.2%, which was 0.8 percentage points lower than our benchmark cost of capital. Our economic loss was US\$1.3bn, US\$2.0bn less than the loss at 31 December 2010, reflecting an increase in profit attributable to shareholders. This was predominantly driven by a significant increase in the fair value of own debt and a lower tax charge.

The increase in average invested capital reflected higher retained earnings and an increase in average foreign exchange reserves, primarily due to the effect of euro and sterling exchange rate movements on our underlying assets.

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Recent events

On 5 March 2013, we announced an agreement to sell HSBC Finance's non-real estate personal loan portfolio to SpringCastle Acquisition LLC, a Delaware-based company owned by Springleaf Finance, Inc, and Newcastle Investment Corp for expected cash consideration of US\$3.2bn, adjusted for cash received from the loan portfolio and agreed funding and servicing costs of the portfolio between

31 December 2012 and the completion date. The sale is scheduled for completion in the second quarter of 2013 and is subject to customary closing conditions. We expect to record a loss of US\$250m based on the cash consideration of US\$3.2bn. The ultimate gain or loss on disposal will be based on the net cash consideration received after adjustments as described above. The portfolio was classified as 'Asset held for sale' as at 31 December 2012 with a carrying amount of US\$3.4bn.

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Report of the Directors: Operating and Financial Review (continued)**Consolidated balance sheet***Five-year summary consolidated balance sheet and selected financial information*

	At 31 December				
	2012	2011	2010	2009	2008
	US\$m	US\$m	US\$m	US\$m	US\$m
ASSETS					
Cash and balances at central banks	141,532	129,902	57,383	60,655	52,396
Trading assets	408,811	330,451	385,052	421,381	427,329
Financial assets designated at fair value	33,582	30,856	37,011	37,181	28,533
Derivatives	357,450	346,379	260,757	250,886	494,876
Loans and advances to banks	152,546	180,987	208,271	179,781	153,766
Loans and advances to customers ⁵⁴	997,623	940,429	958,366	896,231	932,868
Financial investments	421,101	400,044	400,755	369,158	300,235
Assets held for sale	19,269	39,558	1,991	3,118	2,075
Other assets	160,624	156,973	145,103	146,061	135,387
Total assets	2,692,538	2,555,579	2,454,689	2,364,452	2,527,465
LIABILITIES AND EQUITY					
Liabilities					
Deposits by banks	107,429	112,822	110,584	124,872	130,084
Customer accounts	1,340,014	1,253,925	1,227,725	1,159,034	1,115,327
Trading liabilities	304,563	265,192	300,703	268,130	247,652
Financial liabilities designated at fair value	87,720	85,724	88,133	80,092	74,587
Derivatives	358,886	345,380	258,665	247,646	487,060
Debt securities in issue	119,461	131,013	145,401	146,896	179,693
Liabilities under insurance contracts	68,195	61,259	58,609	53,707	43,683
Liabilities of disposal groups held for sale	5,018	22,200	86	3	
Other liabilities	118,123	111,971	109,868	148,411	149,150
Total liabilities	2,509,409	2,389,486	2,299,774	2,228,791	2,427,236
Equity					
Total shareholders' equity	175,242	158,725	147,667	128,299	93,591
Non-controlling interests	7,887	7,368	7,248	7,362	6,638
Total equity	183,129	166,093	154,915	135,661	100,229
Total equity and liabilities	2,692,538	2,555,579	2,454,689	2,364,452	2,527,465
<i>Five-year selected financial information</i>					
Called up share capital	9,238	8,934	8,843	8,705	6,053
Capital resources ^{55,56}	180,806	170,334	167,555	155,729	131,460
Undated subordinated loan capital	2,778	2,779	2,781	2,785	2,843
Preferred securities and dated subordinated loan capital ⁵⁷	48,260	49,438	54,421	52,126	50,307
Risk-weighted assets and capital ratios⁵⁵					
Risk-weighted assets	1,123,943	1,209,514	1,103,113	1,133,168	1,147,974

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	%	%	%	%	%
Core tier 1 ratio	12.3	10.1	10.5	9.4	7.0
Total capital ratio	16.1	14.1	15.2	13.7	11.4
Financial statistics					
Loans and advances to customers as a percentage of customer accounts	74.4	75.0	78.1	77.3	83.6
Average total shareholders' equity to average total assets	6.16	5.64	5.53	4.72	4.87
Net asset value per ordinary share at year-end ⁵⁸ (US\$)	9.09	8.48	7.94	7.17	7.44
Number of US\$0.50 ordinary shares in issue (millions)	18,476	17,868	17,686	17,408	12,105
Closing foreign exchange translation rates to US\$:					
US\$1: £	0.619	0.646	0.644	0.616	0.686
US\$1:	0.758	0.773	0.748	0.694	0.717

For footnotes, see page 120.

A more detailed consolidated balance sheet is contained in the Financial Statements on page 374.

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Movement in 2012

Total reported assets were US\$2.7 trillion, 5% higher than at 31 December 2011. Excluding the effect of currency movements, total assets increased by 4%, as shown on page 48.

Our business model (see page 14) and our approach to managing the Group balance sheet contributed to our strong liquidity position. Customer deposits increased by over US\$65bn in 2012, which enabled us to continue to support our customers' borrowing requirements. Loans and advances to customers grew by more than US\$39bn during the year, notably in residential mortgages and term and trade-related lending to corporate and commercial customers. Higher customer activity also led to a rise in trading assets.

We have made significant progress in simplifying and re-shaping our balance sheet to improve our capital deployment. We completed a significant number of business disposals during the year, most notably the Card and Retail Services business and non-strategic branches in the US. This led to a significant reduction in Assets held for sale with further transactions due to complete in 2013.

Assets

Cash and balances at central banks rose by 7% as we placed a greater portion of our surplus liquidity in Hong Kong, Europe and Rest of Asia-Pacific with central banks, reflecting both our risk profile and growth in customer deposits. This was partly offset by a reduction in North America as liquidity was redeployed into highly-rated financial investments.

Trading assets increased by 21%. At the end of 2011, client activity fell as eurozone debt concerns dominated the global economy and, as a result, we reduced our holdings of debt and equity securities and did not replace maturities in our reverse repo book. In 2012, client activity increased from these subdued levels which resulted in a rise in reverse repo and securities borrowing balances, together with higher holdings of equity securities. Notwithstanding the rise in year-end balances, we actively managed the trading inventory in GB&M and the average balance for the year declined by 9%.

Financial assets designated at fair value rose by 8%. Holdings of equity securities in our insurance businesses in Hong Kong and Europe increased, reflecting favourable market movements. Portfolio growth was also partly attributable to net premiums received in the year.

Derivative assets remained broadly in line with December 2011 levels. Downward movements in

yield curves in major currencies led to a rise in the fair value of interest rate contracts, largely in Europe and, to a lesser extent, the US. This was partly offset by a decline in the fair value of credit derivative contracts in Europe and the US, as spreads tightened, and foreign exchange contracts in Europe reflecting lower volumes of open trades. In addition, netting increased from an increase in trading through clearing houses and a rise in the fair value of interest rate contracts.

Loans and advances to banks declined by 16%, driven by a reduction in reverse repo balances in Europe, in part reflecting the redeployment of liquidity to central banks, together with maturities and repayments in Hong Kong and Rest of Asia-Pacific.

Loans and advances to customers increased by 4%. Residential mortgage balances continued to grow strongly, following the success of marketing campaigns and competitive pricing in the UK, the continued strength in the property market in Hong Kong and expansion of the distribution network in Rest of Asia-Pacific. Our focus on corporate and commercial customers that trade internationally led to a rise in term and trade-related lending in Hong Kong and Rest of Asia-Pacific. Lending to CMB customers also increased in Europe, notably in the UK despite muted demand for credit, and in North America, reflecting our focus on target segments in the US. In the Middle East and North Africa, the rise in term lending balances followed the completion of the merger of our operations in Oman with OIB and the acquisition of the onshore retail and commercial banking business of Lloyds Banking Group in the UAE. Corporate overdraft balances which did not meet netting criteria also

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increased in the UK, with a corresponding rise in related customer accounts. The above movements were partly offset by a reduction in residential mortgage balances in North America as a result of repayments and write-offs on the run-off portfolio. Lending to GB&M customers in Europe also declined as we reduced our exposure to certain sectors and disposed of selected positions, and clients chose to re-finance through the capital markets. Reverse repo balances also declined, mainly in Europe.

During 2012 we reclassified to Assets held for sale loans and advances to customers relating to the planned disposals of non-strategic RBWM banking operations in Rest of Asia-Pacific and businesses in Latin America and Middle East and North Africa. In addition, loans and advances to customers, net of customer allowances, relating to the planned disposal of non-real estate personal loan balances

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in the CML run-off portfolio in North America were reclassified as *Assets held for sale* .

Financial investments rose by 4% as excess liquidity was deployed into available-for-sale investments, notably treasury bills in Hong Kong and highly rated debt securities in North America.

Assets held for sale declined by 51% following the completion of the US disposals. This was partly offset by the reclassification to *Assets held for sale* during the year of the non-real estate personal loan balances in North America, our shareholdings in Ping An and Bao Viet Holdings and other non-strategic businesses.

Liabilities

Deposits by banks declined by 6% due to lower placements by, and repo activity with, other financial institutions in Europe. This was partly offset by higher short-term placements in North America and Hong Kong.

Customer accounts rose by 5%. This was driven in part by a significant rise in Hong Kong, where RBWM customers adopted a more conservative approach to managing their assets. CMB benefited from increased liquidity in the market, higher Payments and Cash Management balances and a rise in deposits from Business Banking customers. There was also strong deposit growth in CMB and GB&M in Europe, which benefited from higher balances in Payments and Cash Management, while growth in RBWM in Europe reflected the success of deposit gathering campaigns. The increase in current accounts in GB&M in the UK was also related to the rise in overdrafts which did not meet netting criteria. These movements were partly offset by a decrease in Brazil due to both a managed reduction in term deposits and the continued transformation of our funding base, substituting wholesale customer deposits for medium-term notes. Customer account balances in North America also fell as short-term deposits in the US placed at the end of 2011 were withdrawn. In addition, we reduced rates offered to customers as our funding requirements diminished following the business disposals and the continued decline of the consumer finance portfolios in run-off.

Trading liabilities increased by 12%, due to higher repo activity, notably in the US and in Europe, which we used to fund the rise in trading assets resulting from higher client activity.

Financial liabilities designated at fair value remained broadly in line with December 2011 levels. A net increase in Europe due to new issuances was largely offset by a net reduction in North America as maturities were not replaced, reflecting the decrease in funding requirements in the US.

The increase in the value of *derivative liabilities* was in line with that of *Derivative assets* as the underlying risk is broadly matched.

Debt securities in issue declined by 10% as maturing debt was not replaced in North America due to the decline in funding requirements there.

Liabilities under insurance contracts rose by 11%, largely due to higher investment returns which resulted in a rise in the fair value of assets held to support unit-linked insurance contracts and investment and insurance contracts with DPF, together with the related liabilities to policyholders. In addition, liabilities to policyholders were established for new business written in Hong Kong, Europe and Latin America. This was offset in part by a reduction in liabilities under insurance contracts reflecting disposals of general insurance businesses in Hong Kong, Rest of Asia-Pacific, Latin America and Europe, together with the reclassification to *Liabilities of disposal groups held for sale* of general insurance liabilities in North America and life insurance liabilities in Rest of Asia-Pacific.

Liabilities of disposal groups held for sale declined by 77% following the completion of the US disposals. This was partly offset by the transfer to this classification of other non-strategic businesses.

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Other liabilities rose by 5%, reflecting higher provisions for customer redress programmes in the UK together with a rise in amounts owed to clearing houses as trading activity conducted through them increased.

Equity

Total shareholders equity rose by 9%, driven in part by profits generated in the year. In addition, there was a favourable movement on the available-for-sale reserve from a negative balance of US\$3.3bn at 31 December 2011 to a positive balance of US\$1.6bn at 31 December 2012, reflecting an improvement in the fair value of these assets.

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Report of the Directors: Operating and Financial Review (continued)*Reconciliation of reported and constant currency assets and liabilities*

	31 December 2012 compared with 31 December 2011					
	31 Dec 11					
	31 Dec 11	Currency	at 31 Dec 12	31 Dec 12	Constant	
	as	translation	exchange	as	Reported	currency
	reported	adjustment ⁵⁹	rates	reported	change	change
HSBC	US\$m	US\$m	US\$m	US\$m	%	%
Cash and balances at central banks	129,902	2,011	131,913	141,532	9	7
Trading assets	330,451	7,317	337,768	408,811	24	21
Financial assets designated at fair value	30,856	147	31,003	33,582	9	8
Derivative assets	346,379	9,519	355,898	357,450	3	
Loans and advances to banks	180,987	1,436	182,423	152,546	(16)	(16)
Loans and advances to customers	940,429	18,175	958,604	997,623	6	4
Financial investments	400,044	4,772	404,816	421,101	5	4
Assets held for sale	39,558	(175)	39,383	19,269	(51)	(51)
Other assets	156,973	719	157,692	160,624	2	2
Total assets	2,555,579	43,921	2,599,500	2,692,538	5	4
Deposits by banks	112,822	1,809	114,631	107,429	(5)	(6)
Customer accounts	1,253,925	20,233	1,274,158	1,340,014	7	5
Trading liabilities	265,192	6,262	271,454	304,563	15	12
Financial liabilities designated at fair value	85,724	1,782	87,506	87,720	2	
Derivative liabilities	345,380	9,566	354,946	358,886	4	1
Debt securities in issue	131,013	2,053	133,066	119,461	(9)	(10)
Liabilities under insurance contracts	61,259	145	61,404	68,195	11	11
Liabilities of disposal groups held for sale	22,200	(486)	21,714	5,018	(77)	(77)
Other liabilities	111,971	693	112,664	118,123	5	5
Total liabilities	2,389,486	42,057	2,431,543	2,509,409	5	3
Total shareholders' equity	158,725	1,821	160,546	175,242	10	9
Non-controlling interests	7,368	43	7,411	7,887	7	6
Total equity	166,093	1,864	167,957	183,129	10	9
Total equity and liabilities	2,555,579	43,921	2,599,500	2,692,538	5	4

For footnote, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

In implementing our strategy, we have agreed to sell a number of businesses across the Group. Assets and liabilities of businesses which, it is highly probable, will be sold are reported as held for sale on the balance sheet until the sale is closed. We include loans and advances to customers and customer

account balances reported as held for sale in our combined view of customer lending and customer accounts. We consider the combined view more accurately reflects the size of our lending and deposit books and growth thereof.

Combined view of customer lending and customer deposits

	2012	2011	Change
	US\$m	US\$m	%
Loans and advances to customers	997,623	940,429	6
Loans and advances to customers reported in assets held for sale ⁶⁰	6,124	35,105	(83)
Card and Retail Services		29,137	(100)
US branches		2,441	(100)
Other	6,124	3,527	74
Combined customer lending	1,003,747	975,534	3
Customer accounts	1,340,014	1,253,925	7
Customer accounts reported in assets held for sale ⁶²	2,990	20,138	(85)
US branches		15,144	(100)
Other	2,990	4,994	(40)
Combined customer deposits	1,343,004	1,274,063	5

For footnote, see page 120.

Financial investments

At 31 December 2012		
Equity	Debt	
securities	securities	Total
US\$bn	US\$bn	US\$bn
	293.4	293.4

Balance Sheet Management

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Insurance entities		43.4	43.4
Special purpose entities		24.7	24.7
Principal investments	2.9		2.9
Other	2.9	53.8	56.7
	5.8	415.3	421.1

The table above analyses the Group's holdings of financial investments by business activity. Further information can be found in the following sections:

Balance Sheet Management (page 223) for a description of the activities and an analysis of third party assets in balance sheet management.

Risk management of insurance operations (page 232) includes a discussion and further analysis of the use of financial investments within our insurance operations.

Special purpose entities (page 502) for further information about the nature of securities investment conduits in which the above financial investments are held.

Equity securities classified as available for sale (page 222) includes private equity holdings and other strategic investments.

Other represents financial investments held in certain locally managed treasury portfolios and other GB&M portfolios held for specific business activities.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Average balance sheet****Average balance sheet and net interest income**

Average balances and related interest are shown for the domestic operations of our principal commercial banks by geographical region. Other operations comprise the operations of our principal commercial banking and consumer finance entities outside their domestic markets and all other banking operations, including investment banking balances and transactions.

Average balances are based on daily averages for the principal areas of our banking activities with monthly or less frequent averages used elsewhere.

Balances and transactions with fellow subsidiaries are reported gross in the principal commercial banking and consumer finance entities

within Other interest-earning assets and Other interest-bearing liabilities as appropriate and the elimination entries are included within Other operations in those two categories.

Net interest margin numbers are calculated by dividing net interest income as reported in the income statement by the average interest-earning assets from which interest income is reported within the Net interest income line of the income statement. Total interest-earning assets include loans where the carrying amount has been adjusted as a result of impairment allowances. In accordance with IFRSs, we recognise interest income on assets after the carrying amount has been adjusted as a result of impairment. Fee income which forms an integral part of the effective interest rate of a financial instrument is recognised as an adjustment to the effective interest rate and recorded in Interest income.

Assets

	2012			2011			2010		
	Average balance US\$m	Interest income US\$m	Yield %	Average balance US\$m	Interest income US\$m	Yield %	Average balance US\$m	Interest income US\$m	Yield %
Summary									
Interest-earning assets measured at amortised cost (itemised below)	1,625,068	56,702	3.49	1,622,658	63,005	3.88	1,472,294	58,345	3.96
Trading assets and financial assets designated at fair value ^{90,91}	368,406	6,931	1.88	410,038	8,671	2.11	385,203	7,060	1.83
Impairment provisions	(17,421)			(18,738)			(22,905)		
Non-interest-earning assets	730,901			752,965			664,308		
Total assets and interest income	2,706,954	63,633	2.35	2,766,923	71,676	2.59	2,498,900	65,405	2.62
Average yield on all interest-earning assets			3.19			3.53			3.52

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Short-term funds and loans and advances to banks										
Europe	HSBC Bank	86,496	1,040	1.20	62,489	1,186	1.90	47,741	1,290	2.70
	HSBC Private Banking Holdings (Suisse)	2,072	9	0.43	1,886	14	0.74	2,603	15	0.58
	HSBC France	33,199	176	0.53	36,023	477	1.32	47,094	337	0.72
Hong Kong	Hang Seng Bank	16,396	283	1.73	17,761	334	1.88	14,884	222	1.49
	The Hongkong and Shanghai Banking Corporation	18,379	224	1.22	22,033	233	1.06	16,544	117	0.71
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	42,814	805	1.88	41,692	920	2.21	30,288	464	1.53
	HSBC Bank Malaysia	5,375	157	2.92	6,049	174	2.88	5,113	126	2.46
MENA	HSBC Bank Middle East	5,922	41	0.69	4,467	42	0.94	5,335	60	1.12
North America	HSBC Bank USA	23,768	106	0.45	27,495	97	0.35	28,653	103	0.36
	HSBC Bank Canada	1,677	17	1.01	2,886	23	0.80	3,823	16	0.42
Latin America	HSBC Mexico	3,053	119	3.90	3,383	130	3.84	3,238	129	3.98
	Brazilian operations ⁹²	14,610	1,155	7.91	18,954	2,036	10.74	16,102	1,525	9.47
	HSBC Bank Panama	410	5	1.22	1,138	10	0.88	959	8	0.83
	HSBC Bank Argentina	396	45	11.36	341	33	9.68	169	20	11.83
Other operations		21,412	125	0.58	15,152	151	1.00	14,196	123	0.87
		275,979	4,307	1.56	261,749	5,860	2.24	236,742	4,555	1.92

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

		Average	2012 Interest		Average	2011 Interest		Average	2010 Interest	
		balance	income	Yield	balance	income	Yield	balance	income	Yield
		US\$m	US\$m	%	US\$m	US\$m	%	US\$m	US\$m	%
Loans and advances to customers										
Europe	HSBC Bank	289,586	10,596	3.66	299,775	10,225	3.41	265,163	9,761	3.68
	HSBC Private Banking Holdings (Suisse)	12,591	199	1.58	14,631	255	1.74	11,987	191	1.59
	HSBC France	69,021	1,713	2.48	75,033	2,087	2.78	66,910	1,684	2.52
	HSBC Finance	886	42	4.74	1,486	98	6.59	2,251	198	8.80
Hong Kong	Hang Seng Bank	64,907	1,895	2.92	63,198	1,569	2.48	51,028	1,313	2.57
	The Hongkong and Shanghai Banking Corporation	100,203	2,410	2.41	91,209	1,975	2.17	65,226	1,755	2.69
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	109,298	5,231	4.79	99,683	4,863	4.88	81,080	3,928	4.84
	HSBC Bank Malaysia	13,456	707	5.25	12,118	657	5.42	9,614	531	5.52
MENA	HSBC Bank Middle East	24,012	1,214	5.06	22,494	1,296	5.76	21,193	1,303	6.15
North America	HSBC Bank USA	59,806	1,742	2.91	67,817	3,226	4.76	78,556	4,582	5.83
	HSBC Finance	43,887	3,904	8.90	59,857	5,842	9.76	78,105	7,741	9.91
	HSBC Bank Canada	44,673	1,588	3.55	44,512	1,683	3.78	46,360	1,643	3.54
Latin America	HSBC Mexico	14,411	1,613	11.19	14,290	1,630	11.41	12,309	1,571	12.76
	Brazilian operations ⁹²	27,621	5,468	19.80	30,212	6,584	21.79	23,366	5,118	21.90
	HSBC Bank Panama	5,691	395	6.94	10,346	833	8.05	9,348	815	8.72
	HSBC Bank Argentina	3,644	718	19.70	3,320	524	15.78	2,460	367	14.92
Other operations		50,963	1,608	3.16	35,307	1,903	5.39	33,543	1,685	5.02
		934,656	41,043	4.39	945,288	45,250	4.79	858,499	44,186	5.15
Financial investments										
Europe	HSBC Bank	80,475	1,275	1.58	95,522	1,631	1.71	85,206	1,725	2.02
	HSBC Private Banking Holdings (Suisse)	5,722	107	1.87	13,521	247	1.83	17,013	287	1.69
	HSBC France	11,208	130	1.16	4,662	133	2.85	4,017	102	2.54
Hong Kong	Hang Seng Bank	29,319	590	2.01	26,095	596	2.28	30,334	541	1.78
	The Hongkong and Shanghai Banking Corporation	48,695	320	0.66	52,357	399	0.76	65,256	477	0.73
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	46,095	1,501	3.26	40,033	1,422	3.55	37,833	1,161	3.07
	HSBC Bank Malaysia	1,798	59	3.28	1,013	33	3.26	911	28	3.07
MENA	HSBC Bank Middle East	10,266	113	1.10	10,944	150	1.37	8,086	126	1.56
North America	HSBC Bank USA	61,510	1,092	1.78	50,357	1,250	2.48	38,541	1,156	3.00
	HSBC Finance	941	67	7.12	2,956	104	3.52	2,834	116	4.09
	HSBC Bank Canada	21,179	297	1.40	17,821	307	1.72	14,310	257	1.80
Latin America	HSBC Mexico	8,021	379	4.73	9,767	473	4.84	7,177	388	5.41
	Brazilian operations ⁹²	9,527	1,019	10.70	10,072	1,206	11.97	9,564	1,089	11.39
	HSBC Bank Panama	585	20	3.42	1,147	50	4.36	996	38	3.82
	HSBC Bank Argentina	701	96	13.69	651	99	15.21	370	58	15.68
Other operations		51,287	2,013	3.92	47,141	2,129	4.52	56,523	1,826	3.23

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387,329	9,078	2.34	384,059	10,229	2.66	378,971	9,375	2.47
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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Assets (continued)*

		2012			2011			2010		
		Average	Interest		Average	Interest		Average	Interest	
		balance	income	Yield	balance	income	Yield	balance	income	Yield
		US\$m	US\$m	%	US\$m	US\$m	%	US\$m	US\$m	%
Other interest-earning assets										
Europe	HSBC Bank	119,175	153	0.13	53,394	101	0.19	14,255	100	0.70
	HSBC Private Banking Holdings (Suisse)	14,461	189	1.31	19,568	262	1.34	17,738	241	1.36
	HSBC France	13,107	121	0.92	10,037	160	1.59	9,954	93	0.93
Hong Kong	Hang Seng Bank	1,003	9	0.90	854	9	1.05	1,077	13	1.21
	The Hongkong and Shanghai Banking Corporation	43,871	441	1.01	32,917	383	1.16	27,112	260	0.96
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	15,320	40	0.26	15,414	53	0.34	18,476	55	0.30
	HSBC Bank Malaysia	553	4	0.72	578	8	1.38	745	14	1.88
MENA	HSBC Bank Middle East	1,914	72	3.76	698	22	3.15	1,272	46	3.62
North America	HSBC Bank USA	12,324	872	7.08	15,187	903	5.95	3,467	58	1.67
	HSBC Finance	7,723	656	8.49	6,014	671	11.16	2,895	7	0.24
	HSBC Bank Canada	2,340	69	2.95	3,109	59	1.90	1,287	20	1.55
Latin America	HSBC Mexico	614	39	6.35	383	27	7.05	158	9	5.70
	Brazilian operations ⁹²	1,338	100	7.47	2,031	54	2.66	1,170	80	6.84
	HSBC Bank Panama	4,647	348	7.49	804	10	1.24	1,234	12	0.97
	HSBC Bank Argentina	106	4	4	88			87		
Other operations		(211,392)	(843)		(129,514)	(1,056)		(102,845)	(779)	
		27,104	2,274	8.39	31,562	1,666	5.28	(1,918)	229	(11.94)
Total interest-earning assets										
Europe	HSBC Bank	575,732	13,064	2.27	511,180	13,143	2.57	412,365	12,876	3.12
	HSBC Private Banking Holdings (Suisse)	34,846	504	1.45	49,606	778	1.57	49,341	734	1.49
	HSBC France	126,535	2,140	1.69	125,755	2,857	2.27	127,975	2,216	1.73
	HSBC Finance	889	42	4.72	1,486	98	6.59	2,251	198	8.80
Hong Kong	Hang Seng Bank	111,625	2,777	2.49	107,908	2,508	2.32	97,323	2,089	2.15
	The Hongkong and Shanghai Banking Corporation	211,148	3,395	1.61	198,516	2,990	1.51	174,138	2,609	1.50
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	213,527	7,577	3.55	196,822	7,258	3.69	167,677	5,608	3.34

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	HSBC Bank Malaysia	21,182	927	4.38	19,758	872	4.41	16,383	699	4.27
MENA	HSBC Bank Middle East	42,114	1,440	3.42	38,603	1,510	3.91	35,886	1,535	4.28
North America	HSBC Bank USA	157,408	3,812	2.42	160,856	5,476	3.40	149,217	5,899	3.95
	HSBC Finance	54,342	4,627	8.51	68,827	6,617	9.61	83,834	7,864	9.38
	HSBC Bank Canada	69,869	1,971	2.82	68,328	2,072	3.03	65,780	1,936	2.94
Latin America	HSBC Mexico	26,099	2,150	8.24	27,823	2,260	8.12	22,882	2,097	9.16
	Brazilian operations ⁹²	53,096	7,742	14.58	61,269	9,880	16.13	50,202	7,812	15.56
	HSBC Bank Panama	11,333	768	6.78	13,435	903	6.72	12,537	873	6.96
	HSBC Bank Argentina	4,847	863	17.80	4,400	656	14.91	3,086	445	14.42
Other operations		(89,524)	2,903		(31,914)	3,127		1,417	2,855	
		1,625,068	56,702	3.49	1,622,658	63,005	3.88	1,472,294	58,345	3.96

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Equity and liabilities*

		2012			2011			2010		
		Average	Interest		Average	Interest		Average	Interest	
		balance	expense	Cost	balance	expense	Cost	balance	expense	Cost
		US\$m	US\$m	%	US\$m	US\$m	%	US\$m	US\$m	%
Summary										
Interest-bearing liabilities measured at amortised cost (itemised below)		1,401,020	19,030	1.36	1,433,566	22,343	1.56	1,339,390	18,904	1.41
Trading liabilities and financial liabilities designated at fair value (excluding own debt issued)		318,883	3,445	1.08	355,345	4,564	1.28	275,804	3,780	1.37
Non-interest bearing current accounts		177,085			162,369			142,579		
Total equity and other non-interest bearing liabilities		809,876			815,643			741,127		
Total equity and liabilities		2,706,864	22,475	0.83	2,766,923	26,907	0.97	2,498,900	22,684	0.91
Average cost on all interest-bearing liabilities				1.31			1.50			1.40
Deposits by banks⁹³										
Europe	HSBC Bank	27,738	435	1.57	33,764	529	1.57	32,850	260	0.79
	HSBC Private Banking Holdings (Suisse)	657	2	0.30	874	2	0.23	964	2	0.21
	HSBC France	26,026	171	0.66	29,329	396	1.35	42,399	340	0.80
Hong Kong	Hang Seng Bank	1,305	15	1.15	1,903	7	0.37	1,456	4	0.27
	The Hongkong and Shanghai Banking Corporation	7,648	12	0.16	8,389	13	0.15	5,691	10	0.18
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	10,668	159	1.49	10,613	159	1.50	9,540	131	1.37
	HSBC Bank Malaysia	961	20	2.08	360	9	2.50	164	4	2.44
MENA	HSBC Bank Middle East	1,588	6	0.38	1,511	6	0.40	762	6	0.79
North America	HSBC Bank USA	7,587	19	0.25	7,730	18	0.23	8,693	26	0.30
	HSBC Bank Canada	1,613	9	0.56	760	15	1.97	946	5	0.53
Latin America	HSBC Mexico	1,103	52	4.71	1,167	62	5.31	1,002	51	5.09
	Brazilian operations ⁹²	4,323	194	4.49	6,433	331	5.15	3,610	247	6.84
	HSBC Bank Panama	645	12	1.86	802	18	2.24	612	18	2.94
	HSBC Bank Argentina	44	3	6.82	24	2	8.33	17	1	5.88
Other operations		897	51	5.69	2,440	24	0.98	2,737	31	1.13
		92,803	1,160	1.25	106,099	1,591	1.50	111,443	1,136	1.02
Financial liabilities designated at fair value own debt issued⁹⁴										
Europe	HSBC Holdings	23,864	446	1.87	19,654	342	1.74	16,577	308	1.86
	HSBC Bank	28,046	556	1.98	26,504	462	1.74	15,169	270	1.78
	HSBC France	7,147	118	1.65	6,907	174	2.52	7,154	113	1.58

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Hong Kong	Hang Seng Bank								63		
North America	HSBC Bank USA	1,853	38	2.05	1,642	38	2.31	1,721	25	1.45	
	HSBC Finance	12,147	184	1.51	17,108	289	1.69	24,740	528	2.13	
Other operations		1,959	(17)	(0.87)	1,820	8	0.44	1,282	27	2.11	
		75,016	1,325	1.77	73,635	1,313	1.78	66,706	1,271	1.91	

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Equity and liabilities (continued)*

		2012			2011			2010		
		Average	Interest		Average	Interest		Average	Interest	
		balance	expense	Cost	balance	expense	Cost	balance	expense	Cost
		US\$m	US\$m	%	US\$m	US\$m	%	US\$m	US\$m	%
Customer accounts⁹⁵										
Europe	HSBC Bank	309,808	2,445	0.79	306,060	2,387	0.78	275,153	2,042	0.74
	HSBC Private Banking Holdings (Suisse)	15,926	84	0.53	22,025	163	0.74	20,530	144	0.70
	HSBC France	47,974	403	0.84	49,363	650	1.32	50,096	377	0.75
Hong Kong	Hang Seng Bank	85,425	365	0.43	83,220	342	0.41	76,708	205	0.27
	The Hongkong and Shanghai Banking Corporation	190,654	250	0.13	177,336	231	0.13	160,794	146	0.09
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	129,419	2,381	1.84	121,237	2,277	1.88	104,648	1,696	1.62
	HSBC Bank Malaysia	13,624	311	2.28	13,326	299	2.24	11,213	220	1.96
MENA	HSBC Bank Middle East	17,477	163	0.93	17,484	237	1.36	15,906	284	1.79
North America	HSBC Bank USA	68,134	224	0.33	83,988	340	0.40	85,946	540	0.63
	HSBC Bank Canada	45,116	344	0.76	44,833	358	0.80	41,153	304	0.74
Latin America	HSBC Mexico	17,735	528	2.98	18,139	538	2.97	14,127	398	2.82
	Brazilian operations ⁹²	30,352	2,411	7.94	41,194	4,471	10.85	36,727	3,502	9.54
	HSBC Bank Panama	4,303	96	2.23	8,915	294	3.30	8,771	321	3.66
	HSBC Bank Argentina	3,594	268	7.46	3,149	200	6.35	2,538	97	3.82
Other operations		73,271	605	0.83	68,057	669	0.98	58,303	502	0.86
		1,052,812	10,878	1.03	1,058,326	13,456	1.27	962,613	10,778	1.12
Debt securities in issue										
Europe	HSBC Bank	69,294	989	1.43	79,670	982	1.23	62,735	1,130	1.80
	HSBC France	14,801	118	0.80	18,043	260	1.44	20,686	160	0.77
Hong Kong	Hang Seng Bank	1,606	15	0.93	1,424	13	0.91	1,034	13	1.26
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	7,732	241	3.12	7,918	263	3.32	5,558	218	3.92
	HSBC Bank Malaysia	1,016	25	2.46	568	18	3.17	389	15	3.86
MENA	HSBC Bank Middle East	3,769	83	2.20	3,870	77	1.99	3,940	63	1.60
North America	HSBC Bank USA	12,738	390	3.06	12,535	395	3.15	12,680	375	2.96
	HSBC Finance	29,198	1,059	3.63	40,629	1,413	3.48	48,561	1,766	3.64
	HSBC Bank Canada	12,675	390	3.08	12,061	392	3.25	13,205	343	2.60
Latin America	HSBC Mexico	897	51	5.69	1,074	57	5.31	922	51	5.53
	Brazilian operations ⁹²	9,114	732	8.03	6,825	708	10.37	2,112	151	7.15
	HSBC Bank Panama	182	9	4.95	601	29	4.83	771	40	5.19
	HSBC Bank Argentina	121	20	16.53	66	11	16.67	4		
Other operations		(1,795)	633	(35.26)	(3,802)	642	(16.89)	17,301	606	3.50

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161,348	4,755	2.95	181,482	5,260	2.90	189,898	4,931	2.60
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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

		Average	2012		Average	2011		Average	2010	
		balance	Interest	Cost	balance	Interest	Cost	balance	Interest	Cost
		US\$m	expense	%	US\$m	expense	%	US\$m	expense	%
		US\$m	US\$m		US\$m	US\$m		US\$m	US\$m	
Other interest-bearing liabilities										
Europe	HSBC Bank	126,279	671	0.53	66,449	595	0.90	28,269	434	1.54
	HSBC Private Banking Holdings (Suisse)	4,195	4	0.10	3,006	8	0.27	2,921	7	0.24
	HSBC France	20,853	28	0.13	20,294	170	0.84	16,668	78	0.47
	HSBC Finance	303	2	0.66	828	6	0.72	1,595	15	0.94
Hong Kong	Hang Seng Bank	1,715	39	2.27	1,422	25	1.76	829	5	0.60
	The Hongkong and Shanghai Banking Corporation	11,213	71	0.63	12,759	72	0.56	8,580	55	0.64
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	40,827	406	0.99	35,562	361	1.02	34,027	248	0.73
	HSBC Bank Malaysia	1,069	16	1.50	1,121	17	1.52	706	8	1.13
MENA	HSBC Bank Middle East	1,681	76	4.52	1,506	50	3.32	1,496	63	4.21
North America	HSBC Bank USA	26,255	408	1.55	23,431	820	3.50	14,669	609	4.15
	HSBC Finance	3,196	162	5.07	4,345	29	0.67	3,487	102	2.93
	HSBC Bank Canada	772	4	0.52	360	2	0.56	1,806	3	0.17
	HSBC Markets Inc	1,202	36	3.00	2,193	40	1.82	1,266	25	1.97
Latin America	HSBC Mexico	1,305	19	1.46	1,379	22	1.60	804	13	1.62
	Brazilian operations ⁹²	4,705	362	7.69	4,223	335	7.93	2,803	316	11.27
	HSBC Bank Panama	3,722	113	3.04	717	14	1.95	108	1	0.93
	HSBC Bank Argentina	26	3	11.54	15	1	6.67	4		
Other operations		(230,043)	(1,508)		(165,586)	(1,844)		(111,308)	(1,194)	
		19,275	912	4.73	14,024	723	5.16	8,730	788	9.03
Total interest-bearing liabilities										
Europe	HSBC Bank	561,165	5,096	0.91	512,447	4,955	0.97	414,176	4,136	1.00
	HSBC Private Banking Holdings (Suisse)	20,778	90	0.43	25,905	173	0.67	24,415	153	0.63
	HSBC France	116,801	838	0.72	123,936	1,650	1.33	137,003	1,068	0.78
	HSBC Finance	303	2	0.66	828	6	0.72	1,595	15	0.94
Hong Kong	Hang Seng Bank	90,051	434	0.48	87,969	387	0.44	80,090	227	0.28
	The Hongkong and Shanghai Banking Corporation	209,515	333	0.16	198,484	316	0.16	175,065	211	0.12
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	188,646	3,187	1.69	175,330	3,060	1.75	153,773	2,293	1.49
	HSBC Bank Malaysia	16,670	372	2.23	15,375	343	2.23	12,472	247	1.98
MENA	HSBC Bank Middle East	24,515	328	1.34	24,371	370	1.52	22,104	416	1.88
North America	HSBC Bank USA	116,567	1,079	0.93	129,326	1,611	1.25	123,709	1,575	1.27
	HSBC Finance	44,541	1,405	3.15	62,082	1,731	2.79	76,788	2,396	3.12

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	HSBC Bank Canada	60,176	747	1.24	58,014	767	1.32	57,110	655	1.15
	HSBC Markets Inc	1,202	36	3.00	2,193	40	1.82	1,266	25	1.97
Latin America	HSBC Mexico	21,040	650	3.09	21,759	679	3.12	16,855	513	3.04
	Brazilian operations ⁹²	48,494	3,699	7.63	58,675	5,845	9.96	45,252	4,216	9.32
	HSBC Bank Panama	8,852	230	2.64	11,035	355	3.22	10,262	379	3.69
	HSBC Bank Argentina	3,785	294	7.77	3,254	217	6.67	2,563	98	3.82
Other operations		(131,847)	210		(77,417)	(162)		(15,108)	281	
		1,401,254	19,030	1.36	1,433,566	22,343	1.56	1,339,390	18,904	1.41

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)*Net interest margin⁹⁶*

		2012	2011	2010
		%	%	%
Total		2.32	2.51	2.68
Europe	HSBC Bank	1.38	1.60	2.12
	HSBC Private Banking Holdings (Suisse)	1.19	1.22	1.18
	HSBC France	1.03	0.96	0.90
	HSBC Finance	4.50	6.19	8.13
Hong Kong	Hang Seng Bank	2.10	1.97	1.91
	The Hongkong and Shanghai Banking Corporation	1.45	1.35	1.38
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	2.06	2.13	1.98
	HSBC Bank Malaysia	2.62	2.68	2.76
MENA	HSBC Bank Middle East	2.64	2.95	3.12
North America	HSBC Bank USA	1.74	2.40	2.90
	HSBC Finance	5.93	7.10	6.52
	HSBC Bank Canada	1.75	1.91	1.95
Latin America	HSBC Mexico	5.75	5.68	6.92
	Brazilian operations ⁹²	7.61	6.59	7.16
	HSBC Bank Panama	4.75	4.08	3.94
	HSBC Bank Argentina	11.74	9.98	11.24

Distribution of average total assets

		2012	2011	2010
		%	%	%
Europe	HSBC Bank	44.8	41.5	37.5
	HSBC Private Banking Holdings (Suisse)	1.7	2.1	2.2
	HSBC France	11.5	10.3	12.9
	HSBC Finance	0.1	0.1	0.1
Hong Kong	Hang Seng Bank	4.8	4.5	4.5
	The Hongkong and Shanghai Banking Corporation	12.0	11.0	10.7
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	11.3	10.6	9.4
	HSBC Bank Malaysia	1.0	0.8	0.7
MENA	HSBC Bank Middle East	1.8	1.6	1.6
North America	HSBC Bank USA	10.2	9.7	9.7
	HSBC Finance	2.1	2.7	3.6
	HSBC Bank Canada	3.2	3.0	3.0
Latin America	HSBC Mexico	1.5	1.5	1.4
	Brazilian operations ⁹²	2.7	3.0	2.6
	HSBC Bank Panama	0.5	0.5	0.6
	HSBC Bank Argentina	0.2	0.2	0.2
Other operations (including consolidation adjustments)		(9.3)	(3.1)	(0.7)

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Analysis of changes in net interest income and net interest expense**

The following tables allocate changes in net interest income and net interest expense between volume and rate for 2012 compared with 2011, and for 2011 compared with 2010. We isolate volume variances and allocate any change arising from both volume and rate to rate.

Interest income

		Increase/(decrease) in 2012 compared with 2011			Increase/(decrease) in 2011 compared with 2010			
		2012	Volume	Rate	2011	Volume	Rate	2010
		US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Short-term funds and loans and advances to banks								
Europe	HSBC Bank	1,040	456	(602)	1,186	398	(502)	1,290
	HSBC Private Banking Holdings (Suisse)	9	1	(6)	14	(4)	3	15
	HSBC France	176	(37)	(264)	477	(80)	220	337
Hong Kong	Hang Seng Bank	283	(26)	(25)	334	43	69	222
	The Hongkong and Shanghai Banking Corporation	224	(39)	30	233	39	77	117
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	805	25	(140)	920	174	282	464
	HSBC Bank Malaysia	157	(19)	2	174	23	25	126
MENA	HSBC Bank Middle East	41	14	(15)	42	(10)	(8)	60
North America	HSBC Bank USA	106	(13)	22	97	(4)	(2)	103
	HSBC Bank Canada	17	(10)	4	23	(4)	11	16
Latin America	HSBC Mexico	119	(13)	2	130	6	(5)	129
	Brazilian operations ⁹²	1,155	(467)	(414)	2,036	270	241	1,525
	HSBC Bank Panama	5	(6)	1	10	1	1	8
	HSBC Bank Argentina	45	5	7	33	20	(7)	20
Other operations		125	63	(89)	151	8	20	123
		4,307	319	(1,872)	5,860	480	825	4,555
Loans and advances to customers								
Europe	HSBC Bank	10,596	(347)	718	10,225	1,274	(810)	9,761
	HSBC Private Banking Holdings (Suisse)	199	(35)	(21)	255	42	22	191
	HSBC France	1,713	(167)	(207)	2,087	205	198	1,684
	HSBC Finance	42	(40)	(16)	98	(67)	(33)	198
Hong Kong	Hang Seng Bank	1,895	42	284	1,569	313	(57)	1,313
	The Hongkong and Shanghai Banking Corporation	2,410	195	240	1,975	699	(479)	1,755
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	5,231	469	(101)	4,863	900	35	3,928
	HSBC Bank Malaysia	707	73	(23)	657	138	(12)	531
MENA	HSBC Bank Middle East	1,214	87	(169)	1,296	80	(87)	1,303
North America	HSBC Bank USA	1,742	(381)	(1,103)	3,226	(626)	(730)	4,582
	HSBC Finance	3,904	(1,559)	(379)	5,842	(1,808)	(91)	7,741
	HSBC Bank Canada	1,588	6	(101)	1,683	(65)	105	1,643

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Latin America	HSBC Mexico	1,613	14	(31)	1,630	253	(194)	1,571
	Brazilian operations ⁹²	5,468	(565)	(551)	6,584	1,499	(33)	5,118
	HSBC Bank Panama	395	(375)	(63)	833	87	(69)	815
	HSBC Bank Argentina	718	51	143	524	128	29	367
Other operations		1,608	844	(1,139)	1,903	89	129	1,685
		41,043	(509)	(3,698)	45,250	4,470	(3,406)	44,186

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Report of the Directors: Operating and Financial Review (continued)*Interest income (continued)*

		Increase/(decrease) in 2012 compared with 2011			Increase/(decrease) in 2011 compared with 2010			
		2012 US\$m	Volume US\$m	Rate US\$m	2011 US\$m	Volume US\$m	Rate US\$m	2010 US\$m
Financial investments								
Europe	HSBC Bank	1,275	(257)	(99)	1,631	208	(302)	1,725
	HSBC Private Banking Holdings (Suisse)	107	(143)	3	247	(59)	19	287
	HSBC France	130	187	(190)	133	16	15	102
Hong Kong	Hang Seng Bank	590	74	(80)	596	(75)	130	541
	The Hongkong and Shanghai Banking Corporation	320	(28)	(51)	399	(94)	16	477
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	1,501	215	(136)	1,422	68	193	1,161
	HSBC Bank Malaysia	59	26		33	3	2	28
MENA	HSBC Bank Middle East	113	(9)	(28)	150	45	(21)	126
North America	HSBC Bank USA	1,092	277	(435)	1,250	354	(260)	1,156
	HSBC Finance	67	(71)	34	104	5	(17)	116
	HSBC Bank Canada	297	58	(68)	307	63	(13)	257
Latin America	HSBC Mexico	379	(85)	(9)	473	140	(55)	388
	Brazilian operations ⁹²	1,019	(65)	(122)	1,206	58	59	1,089
	HSBC Bank Panama	20	(25)	(5)	50	6	6	38
	HSBC Bank Argentina	96	8	(11)	99	44	(3)	58
Other operations		2,013	187	(303)	2,129	(303)	606	1,826
		9,078	87	(1,238)	10,229	126	728	9,375

*For footnote, see page 120.**Interest expense*

		Increase/(decrease) in 2012 compared with 2011			Increase/(decrease) in 2011 compared with 2010			
		2012 US\$m	Volume US\$m	Rate US\$m	2011 US\$m	Volume US\$m	Rate US\$m	2010 US\$m
Deposits by banks								
Europe	HSBC Bank	435	(95)	1	529	7	262	260
	HSBC Private Banking Holdings (Suisse)	2			2			2
	HSBC France	171	(45)	(180)	396	(105)	161	340
Hong Kong	Hang Seng Bank	15	(2)	10	7	1	2	4

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	The Hongkong and Shanghai Banking Corporation	12	(1)		13	5	(2)	10
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	159	1	(1)	159	15	13	131
	HSBC Bank Malaysia	20	15	(4)	9	5		4
MENA	HSBC Bank Middle East	6			6	6	(6)	6
North America	HSBC Bank USA	19		1	18	(3)	(5)	26
	HSBC Bank Canada	9	17	(23)	15	(1)	11	5
Latin America	HSBC Mexico	52	(3)	(7)	62	8	3	51
	Brazilian operations ⁹²	194	(109)	(28)	331	193	(109)	247
	HSBC Bank Panama	12	(4)	(2)	18	6	(6)	18
	HSBC Bank Argentina	3	2	(1)	2		1	1
Other operations		51	(15)	42	24	(3)	(4)	31
		1,160	(199)	(232)	1,591	(55)	510	1,136

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

		Increase/(decrease) in 2012 compared with 2011			Increase/(decrease) in 2011 compared with 2010			
		2012	Volume	Rate	2011	Volume	Rate	2010
		US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Customer accounts								
Europe	HSBC Bank	2,445	29	29	2,387	229	116	2,042
	HSBC Private Banking Holdings (Suisse)	84	(45)	(34)	163	10	9	144
	HSBC France	403	(18)	(229)	650	(5)	278	377
Hong Kong	Hang Seng Bank	365	9	14	342	18	119	205
	The Hongkong and Shanghai Banking Corporation	250	17	2	231	15	70	146
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	2,381	154	(50)	2,277	269	312	1,696
	HSBC Bank Malaysia	311	7	5	299	41	38	220
MENA	HSBC Bank Middle East	163		(74)	237	28	(75)	284
North America	HSBC Bank USA	224	(63)	(53)	340	(12)	(188)	540
	HSBC Bank Canada	344	2	(16)	358	27	27	304
Latin America	HSBC Mexico	528	(12)	2	538	113	27	398
	Brazilian operations ⁹²	2,411	(1,176)	(884)	4,471	426	543	3,502
	HSBC Bank Panama	96	(152)	(46)	294	5	(32)	321
	HSBC Bank Argentina	268	28	40	200	23	80	97
Other operations		605	51	(115)	669	84	83	502
		10,878	(70)	(2,508)	13,456	1,072	1,606	10,778
Financial liabilities designated at fair value		1,325	25	(13)	1,313	132	(90)	1,271
own debt issued								
Debt securities in issue								
Europe	HSBC Bank	989	(128)	135	982	305	(453)	1,130
	HSBC France	118	(47)	(95)	260	(20)	120	160
Hong Kong	Hang Seng Bank	15	2		13	5	(5)	13
Rest of Asia-Pacific	The Hongkong and Shanghai Banking Corporation	241	(6)	(16)	263	93	(48)	218
	HSBC Bank Malaysia	25	14	(7)	18	7	(4)	15
MENA	HSBC Bank Middle East	83	(2)	8	77	(1)	15	63
North America	HSBC Bank USA	390	6	(11)	395	(4)	24	375
	HSBC Finance	1,059	(398)	44	1,413	(289)	(64)	1,766
	HSBC Bank Canada	390	20	(22)	392	(30)	79	343
Latin America	HSBC Mexico	51	(9)	3	57	8	(2)	51
	Brazilian operations ⁹²	732	237	(213)	708	337	220	151
	HSBC Bank Panama	9	(20)		29	(9)	(2)	40
	HSBC Bank Argentina	20	9		11		11	
Other operations		633	(339)	330	642	(739)	775	606
		4,755	(588)	83	5,260	(219)	548	4,931

For footnote, see page 120.

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Report of the Directors: Operating and Financial Review (continued)**Short-term borrowings**

We include short-term borrowings within customer accounts, deposits by banks and debt securities in issue and do not show short-term borrowings separately on the balance sheet. Short-term borrowings are defined by the US Securities and Exchange Commission as Federal funds purchased and securities sold under agreements to repurchase, commercial paper and other short-term borrowings.

Our only significant short-term borrowings are securities sold under agreements to repurchase and certain debt securities in issue. For securities sold under agreements to repurchase, we run matched repo and reverse repo trading books. We generally observe lower year-end demand in our reverse repo lending business which results in lower repo balances at the balance sheet date. Additional information on these is provided in the table below.

Repos and short-term bonds

	2012	2011	2010
	US\$m	US\$m	US\$m
Securities sold under agreements to repurchase			
Outstanding at 31 December	170,790	135,239	159,256
Average amount outstanding during the year	206,352	236,290	175,955
Maximum quarter-end balance outstanding during the year	176,162	202,305	193,319
Weighted average interest rate during the year	0.4%	0.6%	0.5%
Weighted average interest rate at the year-end	0.5%	1.0%	0.9%
Short-term bonds			
Outstanding at 31 December	44,240	35,415	44,152
Average amount outstanding during the year	40,349	40,679	37,981
Maximum quarter-end balance outstanding during the year	44,240	42,785	44,152
Weighted average interest rate during the year	1.4%	1.9%	2.9%
Weighted average interest rate at the year-end	1.3%	2.2%	4.5%

Contractual obligations

The table below provides details of our material contractual obligations as at 31 December 2012.

	Payments due by period				
	Total	Less than			More than
	US\$m	1 year	1 3 years	3 5 years	5 years
	US\$m	US\$m	US\$m	US\$m	US\$m
Long-term debt obligations	218,443	64,015	42,968	45,240	66,220
Term deposits and certificates of deposit	159,410	142,975	13,669	1,687	1,079

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Capital (finance) lease obligations	430	81	139	14	196
Operating lease obligations	5,730	965	1,476	1,042	2,247
Purchase obligations	607	433	1	173	
Short positions in debt securities and equity shares	60,974	45,702	2,435	4,487	8,350
Current tax liability	1,452	1,452			
Pension/healthcare obligation	16,658	1,371	2,820	3,089	9,378
	463,704	256,994	63,508	55,732	87,470

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Report of the Directors: Operating and Financial Review (continued)**Loan maturity and interest sensitivity analysis**

At 31 December 2012, the geographical analysis of loan maturity and interest sensitivity by loan type on a contractual repayment basis was as follows:

	Rest of Asia-						Total US\$m
	Europe US\$m	Hong Kong US\$m	Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	
Maturity of 1 year or less							
Loans and advances to banks	41,233	20,445	43,234	8,764	13,398	13,206	140,280
Commercial loans to customers							
Manufacturing and international trade and services	89,674	33,623	42,058	10,039	8,549	14,188	198,131
Real estate and other property related	15,234	11,475	6,227	2,110	5,442	1,994	42,482
Non-bank financial institutions	46,817	3,646	3,242	274	7,025	1,034	62,038
Governments	1,414	1,523	855	1,501	684	1,082	7,059
Other commercial	31,765	3,468	10,631	2,935	3,790	3,440	56,029
	184,904	53,735	63,013	16,859	25,490	21,738	365,739
Maturity after 1 year but within 5 years							
Loans and advances to banks	3,644	2,062	1,322	434	67	822	8,351
Commercial loans to customers							
Manufacturing and international trade and services	29,211	9,848	8,771	2,100	11,530	6,382	67,842
Real estate and other property related	18,866	20,195	8,634	533	5,418	1,226	54,872
Non-bank financial institutions	7,652	856	1,013	698	2,971	449	13,639
Governments	399	758	215	81	75	199	1,727
Other commercial	13,924	5,627	5,185	1,253	4,243	2,887	33,119
	70,052	37,284	23,818	4,665	24,237	11,143	171,199
Interest rate sensitivity of loans and advances to banks and commercial loans to customers							
Fixed interest rate	14,551	116	1,267	1,159	5,535	3,417	26,045
Variable interest rate	59,145	39,230	23,873	3,940	18,769	8,548	153,505
	73,696	39,346	25,140	5,099	24,304	11,965	179,550
Maturity after 5 years							
Loans and advances to banks	443	993	36			2,500	3,972
Commercial loans to customers							
Manufacturing and international trade and services	8,759	715	701	349	3,071	1,970	15,565
Real estate and other property related	6,581	8,113	1,066	325	3,319	534	19,938
Non-bank financial institutions	1,263	44		224	3,939	111	5,581
Governments	580	557	66	80	15	701	1,999
Other commercial	10,348	3,297	896	1,146	1,947	987	18,621
	27,531	12,726	2,729	2,124	12,291	4,303	61,704
Interest rate sensitivity of loans and advances to banks and commercial loans to customers							

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Fixed interest rate	7,286	968	68	616	3,319	934	13,191
Variable interest rate	20,688	12,751	2,697	1,508	8,972	5,869	52,485
	27,974	13,719	2,765	2,124	12,291	6,803	65,676

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Report of the Directors: Operating and Financial Review (continued)**Deposits**

The following tables summarise the average amount of bank deposits, customer deposits and certificates of deposit (CDs) and other money market instruments (which are included within Debt securities in issue in the balance sheet), together

with the average interest rates paid thereon for each of the past three years. The geographical analysis of average deposits is based on the location of the office in which the deposits are recorded and excludes balances with HSBC companies. The Other category includes securities sold under agreements to repurchase.

Deposits by banks

	2012		2011		2010	
	Average balance US\$m	Average rate %	Average balance US\$m	Average rate %	Average balance US\$m	Average rate %
Europe	64,497		75,890		85,973	
Demand and other non-interest bearing	9,377		10,788		8,298	
Demand interest bearing	8,988	0.4	16,492	0.8	13,783	0.6
Time	24,698	1.5	19,893	2.2	28,337	0.9
Other	21,434	1.1	28,717	1.3	35,555	0.8
Hong Kong	13,355		13,222		10,000	
Demand and other non-interest bearing	4,727		3,047		2,860	
Demand interest bearing	5,643	0.1	6,052	0.1	4,787	0.2
Time	2,013	0.4	3,347	0.3	1,803	0.3
Other	972	0.6	776	0.1	550	0.7
Rest of Asia-Pacific	14,485		13,650		11,476	
Demand and other non-interest bearing	2,495		2,535		1,746	
Demand interest bearing	6,190	1.1	5,802	1.2	4,937	1.2
Time	3,879	1.5	4,218	1.6	3,626	1.5
Other	1,921	3.1	1,095	3.0	1,167	2.0
Middle East and North Africa	1,892		2,060		1,250	
Demand and other non-interest bearing	301		548		484	
Demand interest bearing	8	6.5	20		9	
Time	1,543	0.4	1,424	0.4	685	0.6
Other	40	1.8	68	1.6	72	1.2
North America	13,695		11,904		13,324	
Demand and other non-interest bearing	4,470		2,367		2,493	
Demand interest bearing	2,996	0.1	3,849	0.1	3,386	0.1

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Time	4,756	0.4	4,797	0.4	4,716	0.4
Other	1,473	0.5	891	1.3	2,729	0.5
Latin America	6,463		8,819		5,523	
Demand and other non-interest bearing	212		161		222	
Demand interest bearing	333	3.9	545	3.7	322	4.3
Time	3,665	3.7	4,924	4.3	2,246	5.5
Other	2,253	6.1	3,189	6.0	2,733	6.6
Total	114,385		125,545		127,546	
Demand and other non-interest bearing	21,582		19,446		16,103	
Demand interest bearing	24,157	0.5	32,760	0.7	27,224	0.6
Time	40,553	1.4	38,603	2.0	41,413	1.1
Other	28,093	1.7	34,736	1.7	42,806	1.3

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Customer accounts*

	2012		2011		2010	
	Average balance US\$m	Average rate %	Average balance US\$m	Average rate %	Average balance US\$m	Average rate %
Europe	467,472		467,393		424,561	
Demand and other non-interest bearing	71,342		72,743		62,869	
Demand interest bearing	242,769	0.4	220,314	0.4	203,727	0.4
Savings	62,626	1.8	57,070	1.7	51,793	1.8
Time	59,034	1.3	67,499	1.5	60,140	1.2
Other	31,701	0.5	49,767	0.7	46,032	0.5
Hong Kong	325,909		307,513		280,733	
Demand and other non-interest bearing	34,714		31,694		27,412	
Demand interest bearing	236,198		219,581		202,330	
Savings	39,752	0.8	38,283	0.7	37,119	0.5
Time	14,252	1.0	16,910	1.0	12,793	0.7
Other	993	0.3	1,045	0.3	1,079	0.2
Rest of Asia-Pacific	179,587		170,008		142,807	
Demand and other non-interest bearing	20,914		19,283		16,418	
Demand interest bearing	78,563	1.0	74,636	1.1	63,033	1.0
Savings	67,424	2.9	63,500	2.8	51,757	2.4
Time	12,381	1.0	11,815	1.0	10,734	0.9
Other	305	3.6	774	2.2	865	2.2
Middle East and North Africa	37,604		36,105		32,747	
Demand and other non-interest bearing	14,564		13,016		11,873	
Demand interest bearing	10,967	0.6	9,887	0.6	6,315	1.5
Savings	11,555	3.0	12,596	3.2	13,774	2.8
Time	452	2.2	530	2.5	604	2.6
Other	66	1.5	76		181	0.1
North America	153,057		165,779		157,361	
Demand and other non-interest bearing	28,403		26,524		22,235	
Demand interest bearing	38,419	0.3	35,440	0.3	28,569	0.2
Savings	68,039	0.7	75,866	0.8	78,040	0.8
Time	9,587	0.4	13,835	0.4	17,975	0.8
Other	8,609	0.2	14,114	0.1	10,542	0.6
Latin America	73,323		89,603		77,618	
Demand and other non-interest bearing	14,203		14,815		12,407	
Demand interest bearing	8,258	2.2	8,374	1.7	6,270	1.2
Savings	35,294	7.5	47,197	9.8	41,784	8.5
Time	13,095	4.0	16,567	3.9	15,716	3.9
Other	2,473	4.7	2,650	7.2	1,441	7.5

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Total	1,236,953		1,236,401		1,115,827	
Demand and other non-interest bearing	184,140		178,075		153,214	
Demand interest bearing	615,175	0.4	568,232	0.4	510,244	0.3
Savings	284,690	2.4	294,512	2.9	274,267	2.5
Time	108,801	1.5	127,156	1.6	117,962	1.4
Other	44,147	0.7	68,426	0.9	60,140	0.7

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Customer accounts by country*

	At 31 December	
	2012	2011
	US\$m	US\$m
Europe	555,009	493,404
UK	426,144	373,737
France ⁶¹	55,578	55,278
Germany	15,611	8,738
Malta	5,957	5,695
Switzerland ⁶²	20,211	19,888
Turkey	7,629	6,809
Other	23,879	23,259
Hong Kong	346,208	315,345
Rest of Asia-Pacific	183,621	174,012
Australia	20,430	18,802
India	10,415	10,227
Indonesia	6,512	6,490
Mainland China	35,572	31,570
Malaysia	17,641	16,970
Singapore	47,862	44,447
Taiwan	12,497	11,659
Vietnam	2,147	1,834
Other	30,545	32,013
Middle East and North Africa		
(excluding Saudi Arabia)	39,583	36,422
Egypt	7,548	7,047
Qatar	2,704	2,796
UAE	18,448	18,172
Other	10,883	8,407
North America	149,037	155,982
US	90,627	97,542
Canada	47,049	45,510
Bermuda	11,361	12,930
Latin America	66,556	78,760
Argentina	5,351	4,878
Brazil	30,144	42,410
Mexico	22,724	21,772
Panama	5,940	5,463
Other	2,397	4,237

Total
For footnotes, see page 120.

1,340,014

1,253,925

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Certificates of deposit and other money market instruments

	2012		2011		2010	
	Average balance US\$m	Average rate %	Average balance US\$m	Average rate %	Average balance US\$m	Average rate %
Europe	32,602	0.4	46,641	0.6	57,018	0.4
Hong Kong	1,458	0.9	932	1.0	213	3.8
Rest of Asia-Pacific	3,863	3.0	3,951	3.4	3,529	3.4
Middle East and North Africa					68	0.5
North America	9,339	0.6	10,936	0.5	10,607	0.5
Latin America	7,344	8.5	5,499	9.2	1,126	4.0
	54,606	1.8	67,959	1.4	72,561	0.6

Certificates of deposit and other time deposits

The maturity analysis of certificates of deposit (CDs) and other wholesale time deposits is expressed by remaining maturity. The majority of CDs and time deposits are in amounts of US\$100,000 and over or the equivalent in other currencies.

	At 31 December 2012				
	3 months or less	3 months but within 6 months	6 months but within 12 months	12 months or more	Total
	US\$m	US\$m	US\$m	US\$m	US\$m
Europe	65,352	11,384	7,321	12,361	96,418
Certificates of deposit	14,205	4,689	869		19,763
Time deposits:					
banks	10,205	1,636	111	9,138	21,090
customers	40,942	5,059	6,341	3,223	55,565
Hong Kong	12,850	1,742	504	593	15,689
Certificates of deposit	50	637	319	537	1,543
Time deposits:					
banks	2,194	107	4		2,305
customers	10,606	998	181	56	11,841
Rest of Asia-Pacific	13,529	809	1,035	1,308	16,681
Certificates of deposit	1,120	78	771	687	2,656
Time deposits:					
banks	2,870	18	3	29	2,920

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customers	9,539	713	261	592	11,105
Middle East and North Africa	1,220	15	16	74	1,325
Time deposits:					
banks	975	10			985
customers	245	5	16	74	340
North America	11,670	924	1,106	416	14,116
Time deposits:					
banks	5,112	14	198		5,324
customers	6,558	910	908	416	8,792
Latin America	10,269	1,617	1,612	1,683	15,181
Certificates of deposit	43	255	261	107	666
Time deposits:					
banks	1,001	383	477	611	2,472
customers	9,225	979	874	965	12,043
Total	114,890	16,491	11,594	16,435	159,410
Certificates of deposit	15,418	5,659	2,220	1,331	24,628
Time deposits:					
banks	22,357	2,168	793	9,778	35,096
customers	77,115	8,664	8,581	5,326	99,686

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Economic loss**

Our internal performance measures include economic profit/(loss), a calculation which compares the return on financial capital invested in HSBC by our shareholders with the cost of that capital. We price our cost of capital internally and the difference between that cost and the post-tax profit attributable to ordinary shareholders represents the amount of economic profit/(loss) generated.

Our long-term cost of capital is reviewed annually and is 11% for 2012; this remains unchanged from 2011. However, it has been revised to 10% for 2013, primarily due to a reduction in the risk-free rate, reflecting the continued intervention of central banks, quantitative easing and the flight to

quality, and greater banking sector stability through higher levels of capital and liquidity.

The following commentary is on a reported basis.

The return on invested capital fell by 2.2 percentage points to 8.0%, which was 3.0 percentage points lower than our benchmark cost of capital. Our economic loss was US\$5.1bn, a deterioration of US\$3.7bn compared with the loss in 2011. This reflected higher average invested capital and a decrease in profits attributable to ordinary shareholders, primarily due to adverse fair value movements on own debt attributable to credit spreads of US\$5.2bn, compared with favourable movements of US\$3.9bn in 2011, an increase in notable cost items and a higher tax charge in 2012.

	2012		2011	
	US\$m	% ⁶³	US\$m	% ⁶³
Average total shareholders' equity	166,820		156,129	
Adjusted by:				
Goodwill previously amortised or written off	8,399		8,123	
Property revaluation reserves	(896)		(914)	
Reserves representing unrealised losses on effective cash flow hedges	55		287	
Reserves representing unrealised losses on available-for-sale securities	1,185		3,379	
Preference shares and other equity instruments	(7,256)		(7,256)	
Average invested capital ⁶⁴	168,307		159,748	
Return on invested capital ⁶⁵	13,454	8.0	16,224	10.2
Benchmark cost of capital	(18,514)	(11.0)	(17,572)	(11.0)
Economic loss and spread	(5,060)	(3.0)	(1,348)	(0.8)

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Reconciliation of RoRWA measures****Performance Management**

We target a return on average ordinary shareholders' equity of 12% - 15%. For internal management purposes we monitor global businesses and geographical regions by pre-tax return on RWAs, a metric which combines return on equity and regulatory capital efficiency objectives.

In addition to measuring return on average risk-weighted assets (RoRWA) we measure our performance internally using the non-GAAP measure of underlying RoRWA, which is underlying profit before tax as a percentage of average risk-weighted assets adjusted for the effects of foreign currency translation differences and business disposals. Underlying RoRWA adjusts performance for certain items which distort year-on-year performance as explained on page 26.

We also present the non-GAAP measure of underlying RoRWA adjusted for the effect of operations which are not regarded as contributing to the longer-term performance of the Group. These include the run-off portfolios and the Card and Retail Services business which was sold in 2012.

The Card and Retail Services average RWAs in the table below represent the average of the associated operational risk RWAs that were not immediately released on disposal and have not already been adjusted as part of the underlying RoRWA calculation. The pre-tax loss for Card and Retail Services in the table below primarily relates to litigation expenses incurred after the sale of the business that have not been adjusted as part of the underlying RoRWA calculation.

Reconciliation of underlying RoRWA (excluding run-off portfolios and Card and Retail Services)

	Pre-tax	2012	RoRWA	Pre-tax	2011	RoRWA
	return	Average		return	Average	
		RWAs⁶⁶	66,67		RWAs⁶⁶	66,67
	US\$m	US\$bn	%	US\$m	US\$bn	%
Reported	20,649	1,172	1.8	21,872	1,154	1.9
Underlying ⁶⁷	16,385	1,129	1.5	13,861	1,077	1.3

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Run-off portfolios	(1,630)	167	(1.0)	(4,901)	169	(2.9)
Legacy credit in GB&M	(280)	45	(0.6)	(429)	33	(1.3)
US CML and other ⁶⁸	(1,350)	122	(1.1)	(4,472)	136	(3.3)
Card and Retail Services	(150)	5	(3.0)			
Underlying (excluding run-off portfolios and Card and Retail Services)	18,165	957	1.9	18,762	908	2.1

For footnotes, see page 120.

Reconciliation of reported and underlying average risk-weighted assets

	Year ended 31 December		
	2012	2011	Change
	US\$bn	US\$bn	%
Average reported RWAs ⁶⁶	1,172	1,154	2
Currency translation adjustment ²⁴		(7)	
Acquisitions, disposals and dilutions	(43)	(70)	
Average underlying RWAs ⁶⁶	1,129	1,077	5

Disposals, held for sale and run-off portfolios

In implementing our strategy, we have sold or agreed to sell a number of businesses and investments across the Group. The sale of these businesses and investments will have a significant effect on both our revenue and profitability in the future. In addition, we have substantial portfolios which are being run down. We expect the losses on these portfolios to continue to affect the Group in the future.

The table below presents the contribution of these businesses and investments to the historical results of the Group. We do not expect the historical results to be indicative of future results because of disposals or run-offs. Fixed allocated costs, included in total operating costs, will not necessarily be removed upon disposal and have been separately identified.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Summary income statements for disposals, held for sale and run-off portfolios^{69,70}*

	2012					
	Card and Retail Services US\$m	Ping An U\$m	Other disposals US\$m	Held for sale excluding US CML US\$m	Run-off portfolios US CML and other ⁷¹ US\$m	Legacy credit in GB&M US\$m
Net interest income/(expense)	1,267		352	303	2,561	(28)
Net fee income/(expense)	395		13	(35)	33	(17)
Net trading income/(expense)			67	22	(226)	99
Net income/(expense) from financial instruments designated at fair value			3	5	(785)	10
Gains less losses from financial investments			8	27		(72)
Dividend income					3	
Net earned insurance premiums			430	315		
Other operating income/(expense)	7		10	5	37	(3)
Total operating income/(expense)	1,669		883	642	1,623	(11)
Net insurance claims incurred and movement in liabilities to policyholders			(218)	(225)		
Net operating income/(expense)²¹	1,669		665	417	1,623	(11)
Loan impairment charges and other credit risk provisions	(322)		(16)	(77)	(2,569)	(168)
Net operating income/(expense)	1,347		649	340	(946)	(179)
Total operating expenses	(729)		(467)	(344)	(1,106)	(101)
Operating profit/(loss)	618		182	(4)	(2,052)	(280)
Share of profit in associates and joint ventures		763	12	9	2	
Profit/(loss) before tax	618	763	194	5	(2,050)	(280)
By global business						
Retail Banking and Wealth Management	618	622	99	(29)	(1,274)	
Commercial Banking		82	40	24	9	
Global Banking and Markets		59	65	28		(280)
Global Private Banking			(9)			
Other			(1)	(18)	(785)	
Profit/(loss) before tax	618	763	194	5	(2,050)	(280)
By geographical region						
Europe			(1)			(281)
Hong Kong			45			1
Rest of Asia-Pacific		763	(31)	22		(2)
Middle East and North Africa			46			
North America	618		25	(25)	(2,050)	2
Latin America			110	8		

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Profit/(loss) before tax	618	763	194	5	(2,050)	(280)
<i>Other information</i>						
Gain on sale	3,148	3,012	1,579			
Fixed allocated costs included in total operating expenses	188		77	52	230	
	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn
Reduction in RWAs on disposal ⁷²	39.3	24.9	7.5	8.8		
RWAs ⁷²				9.3	107.1	38.6
	%	%	%	%	%	%
Share of HSBC's profit before tax	3.0	3.7	0.9		(10.0)	(1.4)
Cost efficiency ratio	43.7		70.2	82.5	68.1	

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Ratio of earnings to fixed charges⁹⁶

	2012	2011	2010	2009	2008
Ratio of earnings to fixed charges					
excluding interest on deposits	7.39	7.34	7.10	2.99	3.17
including interest on deposits	1.76	1.68	1.73	1.22	1.14
Ratio of earnings to combined fixed charges and preference share dividends					
excluding interest on deposits	5.79	5.95	5.89	2.64	2.97
including interest on deposits	1.71	1.64	1.69	1.20	1.13

For footnote, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Critical accounting policies

(Audited)

Introduction

The results of HSBC are sensitive to the accounting policies, assumptions and estimates that underlie the preparation of our consolidated financial statements. The significant accounting policies are described in Note 2 on the Financial Statements.

The accounting policies that are deemed critical to our results and financial position, in terms of the materiality of the items to which the policies are applied and the high degree of judgement involved, including the use of assumptions and estimation, are discussed below.

Impairment of loans and advances

Our accounting policy for losses arising from the impairment of customer loans and advances is described in Note 2g on the Financial Statements. Loan impairment allowances represent management's best estimate of losses incurred in the loan portfolios at the balance sheet date.

Management is required to exercise judgement in making assumptions and estimates when calculating loan impairment allowances on both individually and collectively assessed loans and advances.

The majority of the collectively assessed loan impairment allowances are in North America, where they were US\$5.2bn, representing 54% (2011: US\$6.8bn; 62%) of the Group's total collectively assessed loan impairment allowances and 32% of the Group's total impairment allowances. Of the North American collective impairment allowances approximately 86% (2011: 75%) related to the US CML portfolio.

The methods used to calculate collective impairment allowances on homogeneous groups of loans and advances that are not considered individually significant are disclosed in Note 2g on the Financial Statements. They are subject to estimation uncertainty, in part because it is not practicable to identify losses on an individual loan basis because of the large number of individually insignificant loans in the portfolio.

The estimation methods include the use of statistical analyses of historical information, supplemented with significant management judgement, to assess whether current economic and credit conditions are such that the actual level of inherent losses is likely to be greater or less than that suggested by historical experience. Where

changes in economic, regulatory or behavioural conditions result in the most recent trends in portfolio risk factors being not fully reflected in the statistical models, risk factors are taken into account by adjusting the impairment allowances derived solely from historical loss experience.

Risk factors include loan portfolio growth, product mix, unemployment rates, bankruptcy trends, geographical concentrations, loan product features, economic conditions such as national and local trends in housing markets, the level of interest rates, portfolio seasoning, account management policies and practices, changes in laws and regulations, and other influences on customer payment patterns. Different factors are applied in different regions and countries to reflect local economic conditions, laws and regulations. The methodology and the assumptions used in calculating impairment losses are reviewed regularly in the light of differences between loss estimates and actual loss experience. For example, roll rates, loss rates and the expected timing of future recoveries are regularly benchmarked against actual outcomes to ensure they remain appropriate.

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In 2012, a portfolio risk factor adjustment of US\$225m was made to increase the collective loan impairment allowances for our US mortgage lending portfolios. The adjustment was made following a review completed in the fourth quarter of 2012 which concluded that the estimated average period of time from current status to write-off was ten months for real estate loans (previously a period of seven months was used). During 2013, this revised estimate will be incorporated into the statistical impairment allowance models.

Where loans are individually assessed for impairment, management judgement is required in determining whether there is objective evidence that a loss event has occurred, and if so, the measurement of the impairment allowance. In determining whether there is objective evidence that a loss event has occurred, judgement is exercised in evaluating all relevant information on indicators of impairment, which is not restricted to the consideration of whether payments are contractually past-due but includes broader consideration of factors indicating deterioration in the financial condition and outlook of borrowers affecting their ability to pay. A higher level of judgement is required for loans to borrowers showing signs of financial difficulty in market sectors experiencing economic stress, particularly where the likelihood of repayment is affected by the prospects for refinancing or the sale of a specified asset. For those loans where objective evidence of impairment exists, management determine the size

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

of the allowance required based on a range of factors such as the realisable value of security, the likely dividend available on liquidation or bankruptcy, the viability of the customer's business model and the capacity to trade successfully out of financial difficulties and generate sufficient cash flow to service debt obligations.

Under certain specified conditions, we provide loan forbearance to borrowers experiencing financial difficulties by agreeing to modify the contractual payment terms of loans in order to improve the management of customer relationships, maximise collection opportunities and, if possible, avoid default or repossession. Where forbearance activities are significant, higher levels of judgement and estimation uncertainty are involved in determining their effects on loan impairment allowances. Forbearance activities take place in both retail and wholesale loan portfolios, but our largest concentration is in the US, in HSBC Finance's CML portfolio.

The exercise of judgement requires the use of assumptions which are highly subjective and very sensitive to the risk factors, in particular to changes in economic and credit conditions across a large number of geographical areas. Many of the factors have a high degree of interdependency and there is no single factor to which our loan impairment allowances as a whole are sensitive, though they are particularly sensitive to general economic and credit conditions in North America. For example, a 10% increase in impairment allowances on collectively assessed loans and advances in North America would have increased loan impairment allowances by US\$0.5bn at 31 December 2012 (2011: US\$0.7bn).

It is possible that the outcomes within the next financial year could differ from the assumptions used, and this could result in a material adjustment to the carrying amount of loans and advances.

Goodwill impairment

Our accounting policy for goodwill is described in Note 2p on the Financial Statements. Note 23 on the Financial Statements lists our cash generating units (CGUs) by geographical region and global business. HSBC's total goodwill amounted to US\$21bn at 31 December 2012 (2011: US\$21bn).

The review of goodwill for impairment reflects management's best estimate of the future cash flows of the CGUs and the rates used to discount these cash flows, both of which are subject to uncertain factors as follows:

the future cash flows of the CGUs are sensitive to the cash flows projected for the periods for which detailed forecasts are available and to assumptions regarding the long-term pattern of sustainable cash flows thereafter. Forecasts are compared with actual performance and verifiable economic data, but they necessarily reflect management's view of future business prospects at the time of the assessment; and

the rates used to discount future expected cash flows are based on the costs of capital assigned to individual CGUs and the rates can have a significant effect on their valuation. The cost of capital percentage is generally derived from a Capital Asset Pricing Model, which incorporates inputs reflecting a number of financial and economic variables, including the risk-free interest rate in the country concerned and a premium for the risk of the business being evaluated. These variables are subject to fluctuations in external market rates and economic conditions beyond our control and are consequently subject to uncertainty and require the exercise of significant judgement.

A decline in a CGU's expected cash flows and/or an increase in its cost of capital reduces the CGU's estimated recoverable amount. If this is lower than the carrying value of the CGU, a charge for impairment of goodwill is recognised in our income statement for the year.

The accuracy of forecast cash flows is subject to a high degree of uncertainty in volatile market conditions. In such market conditions, management retests goodwill for impairment more frequently than annually to ensure that the assumptions on which the cash flow forecasts are based continue to reflect current market conditions and management's best estimate of future business prospects.

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During 2012, no impairment of goodwill was identified (2011: nil). In addition to the annual impairment test which was performed as at 1 July 2012, management reviewed the current and expected performance of the CGUs as at 31 December 2012 and determined that there was no indication of potential impairment of the goodwill allocated to them, except for the GB&M Europe CGU, which experienced significantly reduced profitability in the second half of 2012 compared with the first half of 2012. The reduced forecast profitability resulted in a reduction in the recoverable amount of the CGU over its carrying amount (headroom). Consequently, the results of the goodwill impairment testing for this CGU are more sensitive to key assumptions used. Management retested the goodwill

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

for this CGU and concluded that there was no impairment.

Note 23 on the Financial Statements includes details of the CGUs with significant balances of goodwill, states the key assumptions used to assess the goodwill in each of those CGUs for impairment and provides a discussion of the sensitivity of the carrying value of goodwill to changes in key assumptions.

Valuation of financial instruments

Our accounting policy for determining the fair value of financial instruments is described in Note 2d on the Financial Statements. The best evidence of fair value is a quoted price for the instrument being measured in an actively traded market. In the event that the market for a financial instrument is not active, a valuation technique is used. The majority of valuation techniques employ only observable market data and so the reliability of the fair value measurement is high. However, certain financial instruments are valued on the basis of valuation techniques that include one or more significant market inputs that are unobservable. Valuation techniques that rely to a greater extent on unobservable inputs require a higher level of management judgement to calculate a fair value than those based wholly on observable inputs.

Valuation techniques used to calculate fair values are discussed in Note 15 on the Financial Statements. The main assumptions and estimates which management consider when applying a model with valuation techniques are:

the likelihood and expected timing of future cash flows on the instrument. These cash flows are estimated based on the terms of the instrument, and judgement may be required when the ability of the counterparty to service the instrument in accordance with the contractual terms is in doubt. Future cash flows may be sensitive to changes in market rates;

selecting an appropriate discount rate for the instrument. The determination of this rate is based on an assessment of what a market participant would regard as the appropriate spread of the rate for the instrument over the appropriate risk-free rate; and

judgement to determine what model to use to calculate fair value in areas where the choice of valuation model is particularly subjective, for example, when valuing complex derivative products.

When applying a model with unobservable inputs, estimates are made to reflect uncertainties in fair values resulting from a lack of market data inputs, for example, as a result of illiquidity in the market. For these instruments, the fair value measurement is less reliable. Inputs into valuations based on unobservable data are inherently uncertain because there is little or no current market data available from which to determine the level at which an arm's length transaction would occur under normal business conditions. However, in most cases there is some market data available on which to base a determination of fair value, for example historical data, and the fair values of most financial instruments are based on some market observable inputs even when unobservable inputs are significant.

The fair values of financial assets and liabilities of US\$718bn (2011: US\$665bn) and US\$622bn (2011: US\$569bn), respectively, were determined using valuation techniques which represented 60% (2011: 61%) and 83% (2011: 82%), respectively, of financial assets and liabilities measured at fair value.

The methodology for estimating credit valuation adjustments (CVA) and debit valuation adjustments (DVA) has been revised as at 31 December 2012 as a result of changing market practices in response to regulatory and accounting changes, as well as general market developments.

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A key input into the calculation of CVA is the probability of default (PD). Prior to the revision of the methodology, the PD was based on HSBC s internal credit rating for the counterparty. The revised methodology maximises the use of PD based on market-observable data, such as credit default swap (CDS) spreads. Where CDS spreads are not available, PDs are estimated having regard to market practice, considering relevant data including CDS indices and historical rating transition matrices. In addition, HSBC aligned its methodology for determining DVA to be consistent with that applied for CVA as at 31 December 2012. Historically, HSBC considered that a zero spread was appropriate in respect of own credit risk and consequently did not adjust derivative liabilities for its own credit risk.

The types and amounts of adjustments made in determining the fair value of financial instruments measured at fair value using valuation techniques, and a sensitivity analysis of fair values for financial instruments with significant unobservable inputs to reasonably possible alternative assumptions, are described in Note 15 on the Financial Statements.

Given the uncertainty and subjective nature of valuing financial instruments at fair value, it is

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Report of the Directors: Operating and Financial Review (continued)

possible that the outcomes in the next financial year could differ from the assumptions used, and this could result in a material adjustment to the carrying amount of financial instruments measured at fair value.

Deferred tax assets

Our accounting policy for the recognition of deferred tax assets is described in Note 2s on the Financial Statements. The recognition of a deferred tax asset relies on an assessment of the probability and sufficiency of future taxable profits, future reversals of existing taxable temporary differences and ongoing tax planning strategies.

The most significant judgements concern the US deferred tax asset, given the recent history of losses in our US operations. The net US deferred tax asset amounted to US\$4.6bn or 61% (2011: US\$5.2bn; 68%) of deferred tax assets recognised on the Group's balance sheet. These judgements take into consideration the reliance placed on the use of tax planning strategies.

The most significant tax planning strategy is the retention of capital in our US operations to ensure the realisation of the deferred tax assets. The principal strategy involves generating future taxable profits through the retention of capital in the US in excess of normal regulatory requirements in order to reduce deductible funding expenses or otherwise deploy such capital or increase levels of taxable income. Management expects that, with this strategy, the US operations will generate sufficient future profits to support the recognition of the deferred tax assets. If HSBC Holdings were to decide not to provide this ongoing support, the full recovery of the deferred tax asset may no longer be probable and could result in a significant reduction of the deferred tax asset which would be recognised as a charge in the income statement.

Provisions

The accounting policy for provisions is described in Note 2w on the Financial Statements. Note 32 on the Financial Statements discloses the major categories of provisions recognised. The closing balance of provisions amounted to US\$5.3bn (2011: US\$3.3bn), of which US\$1.7bn (2011: US\$1.5bn) relates to legal proceedings and regulatory matters and US\$2.4bn (2011: US\$1.1bn) relates to customer remediation.

Judgement is involved in determining whether a present obligation exists, and in estimating the probability, timing and amount of any outflows. Professional expert advice is taken on litigation

provisions, property provisions (including onerous contracts) and similar liabilities.

Provisions for legal proceedings and regulatory matters typically require a higher degree of judgement than other types of provisions. When cases are at an early stage, accounting judgements can be difficult because of the high degree of uncertainty associated with determining whether a present obligation exists, and estimating the probability and amount of any outflows that may arise. As matters progress through various stages of development, management and legal advisers evaluate on an ongoing basis whether provisions should be recognised and their estimated amounts, revising previous judgements and estimates as appropriate. At more advanced stages, it is typically possible to make judgements and estimates around a better defined set of possible outcomes. However, such judgements can be very difficult and the amount of any provision can be very sensitive to the assumptions used. There could be a wide range of possible outcomes for any pending legal proceedings, investigations or inquiries. As a result, it is often not practicable to quantify a range of possible outcomes for individual matters. It is also not practicable to meaningfully quantify ranges of potential outcomes in aggregate for these types of provisions because of the diverse nature and circumstances of such matters and the wide range of uncertainties involved. For a detailed description of the nature of uncertainties and assumptions and the effect on the amount and timing of possible cash outflows on material matters, see Note 43 on the Financial Statements.

Provisions for customer remediation also require significant levels of estimation and judgement. The amounts of provisions recognised depend on a number of different assumptions, for example, the volume of inbound complaints, the projected period of inbound complaint volumes, the decay rate of complaint volumes, the population identified as systemically mis-sold and the number of policies per customer complaint.

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In view of the inherent uncertainties and the high level of subjectivity involved in the recognition and measurement of provisions, it is possible that the outcomes in the next financial year could differ from those on which management's estimates are based, resulting in materially different amounts of provisions recognised and outflows of economic benefits from those estimated by management for the purposes of the 2012 Financial Statements.

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Summary

HSBC reviews operating activity on a number of bases, including by geographical region and by global business.

The commentaries below present global businesses followed by geographical regions (page 79). Performance is discussed in this order because certain strategic themes, business initiatives and trends affect more than one geographical region. All commentaries are on a constant currency basis (page 25) unless stated otherwise.

Basis of preparation

The results of global businesses are presented in accordance with the accounting policies used in the preparation of HSBC's consolidated financial statements. Our operations are closely integrated and, accordingly, the presentation of global business data includes internal allocations of certain items of income and expense. These allocations include the costs of certain support services and global functions, to the extent that these can be meaningfully attributed to operational business lines. While such allocations have been made on a systematic and consistent basis, they necessarily involve some subjectivity.

Where relevant, income and expense amounts presented include the results of inter-segment funding as well as inter-company and inter-business line transactions. All such transactions are undertaken on arm's length terms.

The expense of the UK bank levy is included in the Europe geographical region as HSBC regards the levy as a cost of being headquartered in the UK. For the purposes of the segmentation by global business, the cost of the levy is included in Other.

The fines and penalties paid as part of the settlement of investigations into past inadequate compliance with anti-money laundering and sanctions laws of US\$1.9bn are included in the North America (US\$1.5bn) and Europe (US\$0.4bn) geographical regions, and in Other for the purposes of the segmentation by global business.

Profit/(loss) before tax

	2012		2011		2010	
	US\$m	%	US\$m	%	US\$m	%
Retail Banking and Wealth Management	9,575	46.4	4,270	19.6	3,839	20.2
Commercial Banking	8,535	41.3	7,947	36.3	6,090	32.0
Global Banking and Markets	8,520	41.3	7,049	32.2	9,215	48.4
Global Private Banking	1,009	4.9	944	4.3	1,054	5.5
Other ⁷³	(6,990)	(33.9)	1,662	7.6	(1,161)	(6.1)
	20,649	100.0	21,872	100.0	19,037	100.0

Total assets⁷⁴

	At 31 December			
	2012		2011	
	US\$m	%	US\$m	%
Retail Banking and Wealth Management	536,244	19.9	540,548	21.2
Commercial Banking	363,659	13.5	334,966	13.1
Global Banking and Markets	1,942,470	72.1	1,877,627	73.5
Global Private Banking	118,440	4.4	119,839	4.7
Other	201,741	7.5	180,126	7.0
Intra-HSBC items	(470,016)	(17.4)	(497,527)	(19.5)
	2,692,538	100.0	2,555,579	100.0

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Risk-weighted assets

	At 31 December			
	2012		2011	
	US\$bn	%	US\$bn	%
Retail Banking and Wealth Management	276.6	24.6	351.2	29.0
Commercial Banking	397.0	35.3	382.9	31.7
Global Banking and Markets	403.1	35.9	423.0	35.0
Global Private Banking	21.7	1.9	22.5	1.9
Other	25.5	2.3	29.9	2.4
	1,123.9	100.0	1,209.5	100.0

Selected items included in profit before tax by global business

Acquisitions, disposals and dilutions⁷⁵

	2012	2011	2010
	US\$m	US\$m	US\$m
Retail Banking and Wealth Management	5,574	3,328	3
Commercial Banking	594	76	119
Global Banking and Markets	149	114	262
Global Private Banking	55	(9)	
Other ⁷³	3,107	141	250
	9,479	3,650	634

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Products and services

Retail Banking and Wealth Management

RBWM serves over 54 million personal customers. We take deposits and provide transactional banking services to enable customers to manage their day-to-day finances and save for the future. We selectively offer credit facilities to assist customers in their short or longer-term borrowing requirements; and we provide financial advisory, broking, insurance and investment services to help them to manage and protect their financial futures.

We develop products designed to meet the needs of specific customer segments, which may include a range of different services and delivery channels.

Typically, customer offerings include:

liability-driven services: deposits and account services;

asset-driven services: credit and lending, both secured and unsecured; and

fee-driven and other services: financial advisory, broking, life insurance manufacturing and asset management.

Commercial Banking

We deliver services through four principal channels: branches, self-service terminals, telephone service centres and digital (internet and mobile). Customers can transact with the bank via a combination of these channels, through the following offerings:

HSBC Premier: we provide preferential banking services and global recognition to our mass affluent customers and their immediate families with a dedicated relationship manager, specialist wealth advice and tailored solutions. Customers can access emergency travel assistance, priority telephone banking and an online global view of their Premier accounts around the world.

HSBC Advance: we provide a range of preferential products and services to simplify the banking needs of customers and to help them manage and plan their money to achieve their financial goals and ambitions.

Wealth Solutions & Financial Planning: a financial planning process designed around individual customer needs to help our clients to protect, grow and manage their wealth through investment and wealth insurance products manufactured by Global Asset Management, Global Markets and HSBC Insurance and by selected third-party providers.

Basic Banking: we increasingly provide globally standardised but locally delivered, reliable, easy to understand, good-value banking products and services using global product platforms and globally set service standards.

Credit and Lending: we offer a broad range of domestic and cross-border financing, including overdrafts, corporate cards, term loans and syndicated, leveraged, acquisition and project finance. Asset finance is also offered in

We segment our CMB business into Corporate, to serve both corporate and mid-market companies with more sophisticated financial needs, and Business Banking, to serve SMEs, enabling differentiated coverage of our target customers. This allows us to provide continuous support to companies as they grow both domestically and internationally, and ensures a clear focus on internationally aspirant customers.

We place particular emphasis on international connectivity to meet the needs of our business customers. We aim to be recognised as the leading international trade and business bank by focusing on faster-growing markets, repositioning towards international business and enhancing collaboration across the Group. This will be underpinned by reducing complexity and operational risk and driving efficiency gains through adopting a global operating model.

selected countries.

International trade and receivables finance: we provide the services and finance our clients need throughout the trade cycle including; letters of credit, collections, guarantees; receivables finance; supply chain solutions; commodity and structured finance; and risk distribution. HSBC is supporting the development of renminbi as a trade currency, with renminbi capabilities in more than 50 markets.

Payments and Cash Management: we are a leading provider of domestic and cross-border payments, collections, liquidity management and account services offering local, regional and global solutions delivered via e-enabled platforms designed to address the current and future needs of our clients.

Insurance and Investments: we offer business and financial protection, trade insurance, employee benefits, corporate wealth management and a variety of other commercial risk insurance products in selected countries.

GB&M: our CMB franchise represents a key client base for GB&M products and services, including foreign exchange and interest rate products, together with capital raising on debt and equity markets and advisory services.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Global Banking and Markets

GB&M provides tailored financial solutions to major government, corporate and institutional clients and private investors worldwide. Managed as a global business, GB&M operates a long-term relationship management approach to build a full understanding of clients' financial requirements. Sector-focused client service teams comprising relationship managers and product specialists develop financial solutions to meet individual client needs. With a presence in over 60 countries/territories and access to HSBC's worldwide presence and capabilities, this business serves subsidiaries and offices of our clients on a global basis.

GB&M is managed as two principal business lines: Global Markets and Global Banking. This structure allows us to focus on relationships and sectors that best fit the Group's geographic reach and facilitate seamless delivery of our products and services to clients.

In addition, Balance Sheet Management is responsible for the management of liquidity and funding. It also manages structural interest rate positions within the Global Markets limit structure.

Global Private Banking

GPB provides investment management and trustee solutions to high net worth individuals and their families globally. We aim to meet the needs of our clients by providing excellent customer service, utilising our global reach and offering a comprehensive suite of solutions.

Drawing on the strength of the HSBC Group and the most suitable products from the marketplace, we work with our clients to provide solutions to grow, manage, and preserve wealth for today and for the future.

Global Markets operations consist of treasury and capital markets services. Products include foreign exchange; currency, interest rate, bond, credit, equity and other derivatives; government and non-government fixed income and money market instruments; precious metals and exchange-traded futures; equity services; distribution of capital markets instruments; and securities services, including custody and clearing services and funds administration to both domestic and cross-border investors.

Global Banking offers financing, advisory and transaction services. Products include:

- capital raising, advisory services, bilateral and syndicated lending, leveraged and acquisition finance, structured and project finance, lease finance and non-retail deposit taking;
- international, regional and domestic payments and cash management services; and trade services for large corporate clients.

Private Banking services comprise multicurrency and fiduciary deposits, account services, and credit and specialist lending. GPB also accesses HSBC's universal banking capabilities to offer products and services such as credit cards, internet banking, and corporate and investment banking solutions.

Investment Management comprises advisory and discretionary investment services, as well as brokerage across asset classes. This includes a complete range of investment vehicles, portfolio management, security services and alternatives.

Private Trust Solutions comprise trusts and estate planning, designed to protect wealth and preserve it for future generations through structures tailored to meet the individual needs of each client.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Retail Banking and Wealth Management**

RBWM provides banking and wealth management services for our personal customers to help them to manage their finances and protect and build their financial futures.

	2012 US\$m	2011 US\$m	2010 US\$m
Net interest income	20,298	24,101	24,166
Net fee income	7,205	8,226	8,397
Other income	6,358	1,206	1,048
Net operating income ²¹	33,861	33,533	33,611
LICs ⁷⁶	(5,515)	(9,319)	(11,259)
Net operating income	28,346	24,214	22,352
Total operating expenses	(19,769)	(21,202)	(19,539)
Operating profit	8,577	3,012	2,813
Income from associates ⁷⁷	998	1,258	1,026
Profit before tax	9,575	4,270	3,839
RoRWA ⁶⁶	3.1%	1.2%	1.1%

Underlying revenue growth

in all faster-growing regions

Announced

34

disposals or closures since

the start of 2011 and completed

12

in 2012

Best in Wealth Management

in Hong Kong

(The Asian Banker, March 2012)

Strategic direction

RBWM provides retail banking and wealth management services for personal customers in markets where we have, or can build, the scale to do so cost effectively.

We focus on three strategic imperatives:

building a consistent, high standard, customer needs-driven wealth management service for retail customers drawing on our Insurance and Asset Management businesses;

leveraging global expertise to improve customer service and productivity, to provide a high standard of banking solutions and service to our customers efficiently; and

simplifying and re-shaping the RBWM portfolio of businesses globally, to focus our capital and resources on key markets.

For footnotes, see page 120.

The commentary is on a constant currency basis unless stated otherwise.

Review of performance

RBWM reported profit before tax of US\$9.6bn compared with US\$4.3bn in 2011 (US\$4.2bn on a constant currency basis). This included net gains resulting from a number of strategic transactions, including US\$3.7bn from the disposals of the Card and Retail Services (CRS) business and non-strategic branches in the US.

On an underlying basis, profit before tax increased by US\$3.1bn, largely driven by lower loan impairment charges in the US run-off portfolio and higher insurance profits in Hong Kong and Brazil. These were partly offset by charges relating to the customer redress programmes in the UK of US\$1.8bn, compared with US\$868m in 2011 (US\$875m as reported).

RBWM profit/(loss) before tax

	2012	2011	2010
	US\$m	US\$m	US\$m
RBWM excluding US CRS and US run-off portfolio	7,083	6,681	5,936
US CRS	3,766	2,061	1,979
US run-off portfolio	(1,274)	(4,472)	(4,076)
	9,575	4,270	3,839

Loss before tax in the US run-off portfolio declined significantly, mainly due to lower loan impairment charges reflecting the decline in average lending balances. In addition, revenue benefited from lower adverse movements on the fair value of non-qualifying hedges in HSBC Finance of US\$227m, compared with US\$1.2bn in 2011. This was partly offset by a fall in net interest income largely driven by the

continued reduction in lending balances.

Profit before tax for RBWM excluding US CRS and the US run-off portfolio increased by US\$472m, with revenue growth in Hong Kong, Latin America and Rest of Asia-Pacific partly offset by a fall in profit in the UK due to a US\$883m increase in customer redress provisions and the non-recurrence of a credit of US\$256m (US\$264m as reported) relating to defined benefit pension obligations.

Revenue grew by 13% in Hong Kong reflecting wider deposit spreads, higher lending and deposit balances and the gains on sale of the general insurance businesses and our shares in Global Payments Asia-Pacific Ltd. Insurance income also increased due to higher investment returns and strong sales and renewals of life insurance products. This was partly offset by the

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Report of the Directors: Operating and Financial Review (continued)

non-recurrence of the implementation benefit from refining the PVIF asset calculation in 2011.

Revenue in Rest of Asia-Pacific increased by 3% due to the gain on sale of our operations in Thailand, partly offset by the loss of operating revenues associated with this disposal and the discontinuation of our HSBC Premier (Premier) service in Japan. Net interest income remained broadly in line with 2011. Mortgage and deposit balances grew, primarily in Singapore, mainland China, Australia and Malaysia, although the effect was offset by narrower asset and deposit spreads.

In Latin America, revenue grew by 6%, driven by higher insurance revenues from strong sales of unit-linked pension and term life products and the favourable effect of the recognition of a PVIF asset (US\$144m) in Brazil. In addition, we reported a gain on sale of the general insurance business in Argentina. Net interest income increased due to growth in personal loans and deposit balances. Growth was partly offset by the loss on sale of certain businesses as well as the non-recurrence of gains on the sale and leaseback of branches and the sale of HSBC Afore, both in Mexico during 2011.

In Europe, revenue remained broadly in line with 2011. Revenue decreased in the UK, largely driven by deposit spread compression. This was partly offset by higher mortgage spreads and average balances in the UK and business expansion in Turkey, which led to higher net interest income following growth in personal lending and mortgage balances.

Loan impairment charges in RBWM excluding US CRS and the US run-off portfolio were broadly in line with 2011. Reductions in Europe, driven by lower delinquencies across both the secured and unsecured lending portfolios, particularly in the UK, were offset by higher impairments in Brazil, where delinquency rates increased as economic growth slowed in 2012.

Operating expenses in RBWM excluding US CRS and the US run-off portfolio increased only modestly, despite significantly higher customer redress provisions and the non-recurrence of a pension credit in the UK. Excluding these items, expenses decreased through both our organisational effectiveness programmes and the transactions undertaken as part of our portfolio management activities, detailed below. These led to a reduction of more than 13,500 FTEs, with all regions contributing to sustainable cost savings of more than US\$350m.

Share of profit from associates and joint ventures decreased by 22%, mainly from Ping An due to market valuation losses on equity securities held by their insurance business, reflecting volatile domestic equity markets. Following the disposal of our associate, Ping An, our remaining shareholding has been classified as a financial investment.

Strategic imperatives

Developing a high standard of wealth management for retail customers

In 2012, we accelerated the transformation of the Wealth Management business in HSBC, investing significantly in infrastructure to improve customer experience and revenue generation, although further progress is required to achieve our strategic goals.

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Wealth Management revenues increased by over US\$550m in 2012 to US\$6.4bn, primarily due to growth from insurance, mutual funds and foreign exchange. Wealth insurance revenues improved, driven by higher investment returns, notably in Hong Kong and France and strong sales of life insurance products in Hong Kong and Brazil. Mutual funds sales grew, with revenues increasing by 17% to US\$935m. Revenues from foreign exchange transactions benefited from infrastructure investments, including the successful deployment of our web-enabled foreign currency 'Get Rate' system across key markets in Europe and Asia towards the end of 2011.

Foreign exchange services are a core component of our wealth strategy, and we continue to invest in order to further enhance our customer offering. By 31 December 2012, over 220,000 of our customers were using our Global View and Global Transfer products, making cross-border transfers amounting to more than US\$13bn in the year. We enhanced our international wire services by improving limits and pricing. We also completed the online launch of dual-currency deposits in Asian markets, and improved market access for foreign exchange trading.

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Report of the Directors: Operating and Financial Review (continued)

Sales of our long-term fund products, including our managed solutions, continued to grow. We launched the HSBC Asia Focused Income Fund in May which grew to US\$1bn by the end of 2012. World Selection and Premier Investment Management Services for retail customers continued to grow, with total net sales amounting to US\$2bn during the year, resulting in a 20% increase to US\$19bn in FuM related to these portfolios.

HSBC Global Asset Management's investment performance was strong in 2012, with over 70% of its Equity, Multi-Asset and Fixed Income funds by value ranking above median. As a result, 71% of eligible funds were in the top two quartiles over the three-year period to 31 December 2012.

We made significant investments to reinforce the wealth risk management framework, introducing enhanced risk profiling and strategic financial planning tools to enable more effective control of compliance and regulatory risks.

As part of the drive to enhance customer experience, we started the global roll-out of a new Wealth Dashboard, which allows customers easy access and analysis of personal holdings and enables ongoing comparison with reference portfolios. Additionally, in a number of markets we introduced a global insurance point-of-sale system which offers customers a faster, more integrated service.

Leveraging global expertise in retail banking

We continued to enhance our digital banking capabilities with the launch of the first mobile payment solution in Hong Kong enabling contactless credit card transactions through Visa payWave terminals, the first deployment of a global application platform in the US, and the roll-out of mortgage digital sales tools in the UK, India, UAE and Malaysia.

Our business re-engineering programme is driving cost reduction and efficiency improvements through standardisation. We used our global scale to improve cost controls and progressively standardised the design of our Contact Centres. In addition, we are successfully deploying enhanced analytical capabilities to improve customer experience.

Portfolio management to drive superior returns

Good progress was made in portfolio management activities with 17 disposals or closures announced in 2012 and a further four in 2013, following the 13 announced in 2011, and 12 transactions completed in 2012. During 2012, we completed the sale or closure of our retail businesses in Thailand, Honduras, El Salvador and Costa Rica, disposed of the Card and Retail Services business and upstate New York branches in the US and the full service retail brokerage business in Canada and recorded an investment loss on a subsidiary. Additionally, we announced the sale of our retail banking operations in Colombia, Peru, Uruguay, Paraguay and Pakistan and the closure of the consumer finance business in Canada. In December 2012 we disposed of our associate, Ping An, with our remaining shareholding classified as a financial investment, and also completed the sale of our shares in Global Payments Asia-Pacific Ltd. Following completion of all the announced transactions we will have refocused our business to 20 home and priority markets (representing 98% of 2012 profit before tax) and a limited number of network and small markets.

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We are exiting the general insurance manufacturing business and focusing on life insurance manufacturing where we have scale. In 2012, we completed the sale of our general insurance businesses in Hong Kong, Singapore, Argentina and Ireland, announced the sale of our insurance manufacturing businesses in the US and Taiwan and reached an agreement to sell a portfolio of general insurance assets and liabilities in Mexico.

In October 2012, we completed the acquisition of the onshore retail banking business of Lloyds Banking Group in the UAE, following the merger in the second quarter of our Omani operations with OIB.

We remained focused on managing the run-off of balances in our CML portfolio, with year-end lending balances, including loans held for sale, declining by 14% from December 2011 to US\$43bn. In the third quarter of 2012, we reclassified US\$3.7bn of non-real estate personal loan balances, net of impairment allowances, from our consumer finance portfolio to Assets held for sale as we actively marketed the portfolio. We also identified real estate secured loan balances which we plan to actively market in multiple transactions over the next two years.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Commercial Banking**

CMB offers a full range of commercial financial services and tailored solutions to more than three million customers ranging from small and medium-sized enterprises to publicly quoted companies in more than 60 countries.

	2012 US\$m	2011 US\$m	2010 US\$m
Net interest income	10,361	9,931	8,487
Net fee income	4,470	4,291	3,964
Other income	1,720	1,389	1,383
Net operating income ²¹	16,551	15,611	13,834
LICs ⁷⁶	(2,099)	(1,738)	(1,805)
Net operating income	14,452	13,873	12,029
Total operating expenses	(7,598)	(7,221)	(6,831)
Operating profit/(loss)	6,854	6,652	5,198
Income from associates ⁷⁷	1,681	1,295	892
Profit/(loss) before tax	8,535	7,947	6,090
RoRWA ⁶⁶	2.2%	2.2%	2.0%

Record reported profit before tax

US\$8.5bn

9%

increase in customer deposits, driven by Payments

and Cash Management

Number one global trade finance

bank in the world

(Oliver Wyman Global Transaction Banking Survey 2012)

Strategic direction

CMB aims to be the banking partner of choice for international businesses by building on our rich heritage, international capabilities and relationships to enable connectivity and support trade and capital flows around the world, thereby strengthening our leading position in international business and trade.

We have four strategic imperatives:

focus on faster-growing markets while connecting revenue and investment flows with developed markets;

capture growth in international SMEs and corporate businesses;

enhance collaboration across all global businesses to provide our customers with access to the full range of the Group's services; and

simplify processes and enhance risk management controls by adopting a global operating model.

For footnotes, see page 120.

The commentary is on a constant currency basis unless stated otherwise.

Review of performance

CMB reported a record profit before tax of US\$8.5bn in 2012, 7% higher than in 2011. On a constant currency basis, profit before tax increased by 10%. This included gains totalling US\$468m mainly from the sale of branches in the US, the disposal of general insurance businesses in Argentina and Hong Kong and the sale of our shares in Global Payments Asia-Pacific Ltd in Hong Kong.

On an underlying basis, profit before tax increased by 3%. This was driven by strong revenue growth and higher income from our associates, substantially offset by a rise in operating expenses which reflected the effect of notable cost items that included a customer redress provision of US\$268m relating to interest rate protection products in the UK. Loan impairment charges also rose, driven by higher individually assessed provisions in Europe and Rest of Asia-Pacific, and a rise in collective charges in Latin America.

Revenue grew by 10% in the year, with increases in all regions. This reflected strong net interest income growth, higher net fee income and a rise in other income driven by the gains on disposals.

Net interest income increased by 8% as a result of average balance sheet growth. Customer loans and advances rose in all regions, with over half this growth coming from our faster growing regions of Hong Kong, Rest of Asia-Pacific and Latin America, driven by higher trade-related lending as demand for export finance increased. In Europe, despite muted demand for credit, net interest income from lending activities also rose as a result of growth in average lending balances, notably in the UK. Net interest income from customer accounts rose as we continued to attract deposits through our Payments and Cash Management products. Net interest income from deposits also benefited from higher liability spreads in Hong Kong, reflecting an increase in short-term interest rates.

Net fee income benefited from higher transaction volumes of Payments and Cash Management products, mainly in Europe, Latin America and Hong Kong. Net fee income from Global Trade and Receivables Finance products also rose in Hong Kong, due to continued demand for export finance as we captured international trade and capital flows, and in Europe as we continued to expand our Trade and Commodity and Structured Trade Finance offerings. In addition,

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Report of the Directors: Operating and Financial Review (continued)

our collaboration with GB&M led to higher revenues generated primarily from sales of foreign exchange products.

Loan impairment charges and other credit risk provisions increased by US\$442m, driven by higher individually assessed loan impairments in Europe, reflecting the challenging economic conditions in the UK, Greece, Spain and Turkey, and in Rest of Asia-Pacific in respect of a small number of customers in our Corporate segment. Collective impairment provisions also rose in Latin America, mainly in Brazil from increased delinquency in the Business Banking portfolio.

Operating expenses increased by 10%, primarily due to a US\$268m customer redress provision relating to interest rate protection products in the UK (see page 32). The rise in costs also reflected the non-recurrence of a credit in 2011 of US\$206m (US\$212m as reported), arising from a change in the measurement of defined benefit pension obligations in the UK. In addition, we continued to invest in and strengthen our Risk and Compliance function as part of our global operating model. Operating expenses also increased in our faster-growing regions of Latin America and Rest of Asia-Pacific due to inflationary pressures and continued investment in front line and support staff.

Income from associates grew by 28% as our associates in mainland China benefited from a rise in lending and associated fee income, reflecting continued economic growth.

Strategic imperatives

Focus on faster-growing markets while connecting with developed markets

We continued to position the business for growth, maintaining our investment in our faster-growing regions, where revenues rose by 12 percentage points from 2011 and represented over 54% of our revenues. Our top 20 markets contributed over 90% of our profit before tax in 2012, with 14 of these countries located in the faster-growing regions.

Our strong network helps connect customers with both developed and developing markets as they expand internationally. During 2012, we were the first bank to settle cross-border renminbi trade across six continents with our ability to provide related services in over 50 countries offering a competitive advantage to our customers as the renminbi is positioned as a major global trade and investment currency. We have expanded our global network of dedicated China desks to cover our top markets, representing about half of the world's GDP. These are staffed by Mandarin-speaking experts who support mainland Chinese businesses to identify new opportunities to expand overseas.

As reported in the *Oliver Wyman Global Transaction Banking Survey 2012*, we maintained our position as the world's largest global trade finance bank with a market share of global trade finance revenue that increased from 9% in 2011 to 10% in the first half of 2012, in spite of a slowdown in world trade growth. Our Global Trade and Receivables Finance revenues increased by 11% as our network provided customers with access to over 75% of world trade flows. In addition, we continued to expand our Commodity and Structured Trade Finance offering across CMB and GB&M, establishing new teams in four countries, which brought the total to seven by the end of 2012. Our team of product specialists more than doubled from 31 at the end of 2011 to 78 across Europe, Hong Kong and Rest of Asia-Pacific, with plans for further expansion in Latin America, Middle East and North Africa, North America and additional countries in Rest of Asia-Pacific by the end of 2013.

International payments volumes in Payments and Cash Management have grown at twice the rate of the market globally since 2010 with year-on-year revenue increasing by 15% in 2012. This growth reflected new mandates and investments in new products such as HSBCnet mobile to improve our customers' experience. Double digit revenue growth was reported in the UK, Brazil and Hong Kong, all of which are top markets for CMB, reflecting the strength of the franchise in both developed and developing markets. In 2012, HSBC was the first bank to be named 'Best Cash Management Bank' globally for both Financial Institutions and Non-Financial Institutions in the same year by *Euromoney's* customer survey. Also in this poll, we were named 'Best Domestic Cash Management Provider' in over 20 countries.

Capture growth in international businesses

Our strong international network offers a distinctive presence in key markets with major trade flows, facilitating growth for international businesses. Our international customer base generated around 40% of our revenues.

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In Business Banking, we continued to attract and serve an increasing number of international SMEs and further differentiated our service offering to them by extending our global network of specialist International Relationship Managers (IRM s) who focus on high value international clients. During 2012, we added over 165 IRMs in France, Brazil and the UK and plan to expand the model into other key Business Banking markets in 2013.

We continued to support SMEs through the economic recovery, with a particular focus on those with international aspirations. In the first half of 2012, we launched an international SME fund in the UK to support UK businesses that trade, or aspire to trade, internationally. By the end of 2012, we had approved lending through the fund of £5.1bn (US\$8.2bn), exceeding our original target of £4.0bn (US\$6.5bn), and provided £12bn (US\$20bn) of gross new lending to UK SMEs, including the renewal of overdraft and other lending facilities. Over 80% of small business lending applications received during the year were approved. Similarly, in the UAE, we launched our third SME fund of AED1bn (US\$272m) targeted at international trade customers.

Our global expertise helped connect our customers with new market opportunities. We held three Global Connections International Exchanges in Brazil, mainland China and Dubai in 2012, where we were joined by clients from all of our top 20 markets who were able to make contacts, share their specialist market knowledge and identify new business opportunities.

Strong partnership with global businesses

Our collaboration with GB&M has delivered nearly US\$0.7bn in incremental gross revenue since 2010. Gross revenues from sales of GB&M products to CMB customers which are shared across the two global businesses grew by over US\$0.1bn in 2012 or by 5%, mainly driven by sales of foreign exchange products.

We continued to benefit from GB&M s e-FX platform to deliver our standard foreign exchange products to customers more efficiently. We also addressed demand for alternative sources of finance, providing our customers with access to debt and equity capital markets and offering specialised financing, such as Project and Export Finance, via GB&M.

Dedicated executives are now in place in both CMB and GPB to promote cross-business referral activities and support the collaboration between the businesses. For example, the Global Priority Clients initiative was launched in 2012 to service the Group s largest ultra-high net worth clients corporate and personal needs jointly.

In 2012, we launched our trade credit insurance offering in Hong Kong, Brazil and the UK. It will be rolled out to further markets in the first half of 2013, including Turkey, France, Singapore and Malaysia.

Simplify processes and enhance risk management controls by adopting a global operating model

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The successful adoption of a global model has enabled us to deliver a number of benefits, notably simplified processes for our customers, enhanced governance and compliance oversight, and sustainable cost savings across the business.

We have made significant progress in simplifying and reducing the time to complete our credit renewal process, implementing improvements in 17 key markets with further countries in scope for the first quarter of 2013. In addition, we have deployed a consistent model for cross-border account opening to facilitate the on-boarding of new international customers.

The sustainable cost savings of over US\$100m achieved through process re-engineering and organisational effectiveness have been reinvested in both front line staff and our Risk and Compliance function. We introduced enhanced consistent Know Your Customer procedures, a global product governance board and dedicated resources to improve governance oversight. This investment, combined with our values-based approach to relationship management, is helping to foster a disciplined and constructive culture of risk management in CMB while encouraging balanced and sustainable growth.

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Report of the Directors: Operating and Financial Review (continued)**Global Banking and Markets**

GB&M provides tailored financial solutions to major government, corporate and institutional clients worldwide.

	2012 US\$m	2011 US\$m	2010 US\$m
Net interest income	6,960	7,263	7,343
Net fee income	3,329	3,227	3,664
Net trading income ⁷⁸	5,690	5,204	5,830
Other income	2,294	1,363	2,075
Net operating income ²¹	18,273	17,057	18,912
LICs ⁷⁶	(670)	(984)	(990)
Net operating income	17,603	16,073	17,922
Total operating expenses	(9,907)	(9,722)	(9,228)
Operating profit	7,696	6,351	8,694
Income from associates ⁷⁷	824	698	521
Profit before tax	8,520	7,049	9,215
RoRWA ⁶⁶	2.1%	1.8%	2.5%

Record reported revenues from

corporate and institutional

debt issuance

77%

of profit before tax

from faster-growing regions

Most Innovative

Investment Bank of the Year

(The Banker Investment Banking Awards 2012)

Strategic direction

GB&M continues to pursue its well-established emerging markets-led and financing-focused strategy, with the objective of being a leading international wholesale bank. This strategy has evolved to include a greater emphasis on connectivity between the global businesses, across the regions and within GB&M, leveraging the Group's extensive distribution network.

We focus on four strategic imperatives:

reinforce client coverage and client-led solutions for major government, corporate and institutional clients;

continue to selectively invest in the business to support the delivery of an integrated suite of products and services;

enhance collaboration with other global businesses, particularly CMB, to appropriately service the needs of our international client base; and

focus on business re-engineering to optimise operational efficiency and reduce costs.

For footnotes, see page 120.

The commentary is on a constant currency basis unless stated otherwise.

Review of performance

GB&M reported profit before tax of US\$8.5bn, 21% higher than in 2011. On a constant currency basis, profit before tax increased by 24% despite a significant net charge relating to credit and debit derivative valuation adjustments. The rise in profit before tax was driven by strong revenue growth, notably in Rates and Credit, together with significantly lower credit risk provisions than in 2011, partly offset by higher operating expenses. GB&M is well positioned for growth in faster-growing regions with record reported revenues in Hong Kong (US\$2.8bn), Rest of Asia-Pacific (US\$4.0bn) and Latin America (US\$1.8bn).

In the fourth quarter a net charge of US\$385m was reported in net trading income as a result of a change in estimation methodology in respect of credit valuation adjustments on derivative assets of US\$903m and debit valuation adjustments on derivative liabilities of US\$518m to reflect evolving market practices (see Note 15 on the Financial Statements).

Notwithstanding the charge noted above, *revenues* rose by 10%, primarily due to significantly higher trading revenues in Rates and Credit, notably in Europe, as spreads tightened and investor sentiment improved following stimuli by central banks globally. Balance Sheet Management reported higher gains on the disposal of available-for-sale debt securities, largely in the UK, while Payments and Cash Management benefited from growth in average liability balances, increased transaction volumes and new mandates. These increases were partly offset by a fall in revenues from our Equities business due to lower client activity as market volumes declined. Revenues in 2012 also included adverse fair value movements from own credit spreads on structured liabilities of US\$629m compared with a favourable fair value movement of US\$458m reported in 2011.

Loan impairment charges and other credit risk provisions decreased by US\$300m compared with 2011. Credit risk provisions declined significantly, from US\$515m in 2011 to US\$117m in 2012, driven by lower impairment charges on Greek sovereign debt, and on available-for-sale ABSs in our legacy portfolio reflecting an improvement in underlying asset prices. This was partly offset by a US\$97m increase in loan impairment charges as a result of a small number of specific impairments in

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Global Banking and on the legacy credit loans and receivables portfolio.

Operating expenses increased by US\$393m to US\$9.9bn, predominantly due to a customer redress provision of US\$330m relating to interest rate protection products in the UK (see page 32). Performance costs rose, albeit at a lower rate of growth than net operating income, which resulted in a lower total compensation ratio than in 2011. 2011 also included a credit of US\$108m (US\$111m as reported) relating to defined benefit pension obligations in the UK, which did not recur.

Management view of total operating income

	2012	2011	2010
	US\$m	US\$m	US\$m
Global Markets ⁷⁹	8,733	8,098	9,173
Credit	779	335	1,649
Rates	1,771	1,341	2,052
Foreign Exchange	3,215	3,272	2,752
Equities	679	961	755
Securities Services	1,663	1,673	1,511
Asset and Structured Finance	626	516	454
Global Banking	5,568	5,401	4,621
Financing and Equity Capital Markets	3,071	3,233	2,852
Payments and Cash Management ⁸⁰	1,744	1,534	1,133
Other transaction services ⁸¹	753	634	636
Balance Sheet Management ⁸²	3,738	3,488	4,102
Principal Investments	125	209	319
Debit valuation adjustment	518		
Other ⁸³	(409)	(139)	697
Total operating income	18,273	17,057	18,912

Balance Sheet Management revenues included a notional tax credit on income earned from tax-exempt investments of US\$116m in 2012 (2011: US\$85m; 2010: US\$50m), which is offset above within Other.

For footnotes, see page 120.

Included in the table above are the following amounts in relation to the change in credit valuation adjustment estimation methodology:

	2012
	US\$m
Credit	(52)
Rates	(837)

Foreign Exchange	(7)
Equities	(7)
Total	(903)

Global Markets delivered a strong performance in an uncertain financial and economic environment, in part due to a US\$444m increase in Rates revenues. This was despite significant adverse fair value movements from own credit spreads on structured liabilities as spreads tightened, compared with favourable movements reported in 2011, together with a credit valuation adjustment of US\$837m in 2012. Revenues in Credit increased by US\$453m due to strong trading income, mainly in Europe, as spreads tightened on corporate debt securities. Additionally, we achieved record reported revenues from primary market issuance, mainly within Credit, with revenues in Europe, Hong Kong and North America increasing as we enhanced regional coverage and actively captured growth in client demand for debt capital financing.

Foreign Exchange income was broadly in line with 2011, as higher revenues from enhanced collaboration between GB&M and CMB, and increased volumes from the improvement in our electronic pricing and distribution capabilities, offset the effect of less volatile markets in 2012. Notwithstanding the capture of higher market share within a number of our target emerging markets, Equities revenues decreased by 27%, driven by lower client activity as market volumes declined against the backdrop of economic and fiscal uncertainty in Europe and North America. This was coupled with adverse fair value movements on structured liabilities compared with favourable movements in 2011.

In Global Banking, Financing and Equity Capital Markets revenues were broadly unchanged compared with 2011 as lower advisory and underwriting fees, mainly in Europe, reflecting the challenging market environment, were partly offset by higher Project and Export Finance revenues, as deal volumes increased, and as we captured a higher market share of public and private sector investment in infrastructure development in emerging markets. Payments and Cash Management revenues increased by 15% due to higher average liability balances and an increase in transaction volumes. We increased our focus on cross-selling Payments and Cash Management products to selected international customers and saw a rise in new mandates.

In Other transaction services, revenues increased by 24% as the Global Trade and Receivables Finance business benefited from enhanced collaboration between Global Banking

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relationship managers and specialist sales teams and the expansion of the Commodity and Structured Trade Finance offering leading to higher revenues in Europe and Rest of Asia-Pacific. Revenues in Rest of Asia-Pacific also increased as a result of growth in export lending and improved spreads.

Balance Sheet Management revenues rose by US\$324m due to higher gains on the disposal of available-for-sale debt securities as part of structural interest rate risk management of the balance sheet, notably in Europe. Net interest income declined in Europe, however, as yield curves continued to flatten and liquidity from maturities and sales of available-for-sale debt securities was re-invested at lower prevailing rates. In addition, we placed a greater portion of our liquidity with central banks. Higher net interest income was reported in Rest of Asia-Pacific due to higher yields and portfolio growth in mainland China, and in Latin America due to lower funding costs in Brazil as interest rates declined.

Principal Investments revenue declined by US\$76m compared with 2011 owing to higher impairments, mainly on three available-for-sale equity securities, two of which were in our direct investment business in run-off. This was offset in part by higher realised gains on disposals. Strategic imperatives

Reinforce client coverage and client-led solutions

Our multinational coverage teams continued to expand our offerings of cross-product solutions for our clients and delivered revenue growth, particularly in faster-growing regions as we successfully executed a number of notable cross-border transactions. This included providing financing and advisory services to clients through our Project and Export Financing business, which resulted in HSBC being awarded Best Project Finance House in Asia, the Middle East and Latin America in the *Euromoney Awards for Excellence 2012*.

To further strengthen client coverage and product expertise, we invested in selective recruitment in key strategic markets. In Rest of Asia-Pacific, we enhanced our advisory, debt capital markets and credit and lending businesses through a number of senior appointments in the Resources and Energy and the Financial Institutions groups. We also appointed a Co-Head of Global Banking in Brazil to drive strategic dialogue with key clients and develop our advisory business in Latin America.

We continued to develop our distinctive geographical franchise to enhance client coverage, particularly within debt capital markets. A number of successfully executed transactions, notably in emerging markets, demonstrated the benefit of partnering between regional and global product teams. These partnerships facilitated the delivery of innovative solutions and alternative funding opportunities for our clients. As a result, HSBC was awarded Best Global Emerging Market Debt House in the *Euromoney Awards for Excellence 2012*. Additionally, we increased our market share of, and maintained our leading position in, emerging markets debt issuance.

Enhance core product strengths and selectively develop new capabilities

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We continued to develop cross-product capabilities in the growing renminbi market. Earlier in the year, we issued the first international renminbi bond outside Chinese sovereign territory. Since then, a number of significant transactions were supported by in-depth collaboration between regional teams, reinforcing HSBC's position as the leading house for international renminbi issuance. In recognition of these achievements, HSBC was awarded RMB House of the Year in the *2012 Asia Risk Awards*, along with Best for overall products/services and Most likely RMB products/services provider in the *2012 Asiamoney Offshore RMB Services* survey.

In Foreign Exchange, we remained focused on enhancing product offerings in our e-FX platforms for a broader client base, particularly for CMB and RBWM customers. This included the launch of our Dynamic Currency Conversion product within our transactional Foreign Exchange business in the UK in time for the Olympics, along with a real-time online foreign currency margin trading product in Hong Kong. Our strength in foreign exchange capabilities, particularly in emerging markets, was recognised by several awards during the year including Best Bank for Foreign Exchange in Asia-Pacific and Best Bank for Emerging Asian currencies in the *2012 FX Week Best Banks Awards*. Our innovation and achievements in the renminbi market contributed to HSBC also being awarded Foreign Exchange House of the Year in the *2012 Structured Products Asia Awards*.

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As a result of recent investment in our equity execution platform and research capabilities in emerging markets, we progressed in repositioning the business for future growth and enhanced our ability to respond to client needs. We are now ranked in the top five of equities brokers in Hong Kong, while our ranking in the *Asiamoney 2012 Brokers Poll* for Asian Equity Research and Sales rose from fifth in 2011 to second in 2012.

In a challenging economic environment, our clients demand visibility and control of their intra-day cash positions. To facilitate this, we expanded the Global Liquidity Solutions platform within Payments and Cash Management, and it is now live in 27 countries. We were also the first foreign bank to gain approval to establish an automated, cross-border pooling structure in mainland China. The pilot scheme, which aims to centralise foreign currency management for multinational companies by connecting their onshore and offshore cash management structures, will enable our clients to manage their cash positions more efficiently.

We are actively managing our legacy credit exposures and exited from certain positions, including ABSs in the UK and certain structured credit positions and related hedges in the US during 2012. We will look to reduce the size of this portfolio further as opportunities arise, using the economic framework put in place in 2011 (see page 18).

Collaborate with other global businesses to deliver incremental revenues

We have worked closely with CMB to provide their clients with appropriate GB&M products and this has delivered nearly US\$0.7bn in incremental gross revenue since 2010. Gross revenues, which are shared across the two global businesses, grew by over US\$0.1bn in 2012, or by 5%, mainly driven by sales of foreign exchange products. A number of appointments during the year, including a new Head of Commercial Banking Coverage for Asia-Pacific in Global Banking, further strengthened collaboration efforts and enhanced our ability to meet the financing needs of our clients.

We continued to enhance collaboration across the Group through the Institutional Private Clients (IPC) initiative with GPB and the Premier referrals initiative with RBWM, leading to higher revenues and increased Premier account openings respectively, compared with 2011. We also appointed a Head of Coverage in Hong Kong to strengthen our Global Banking franchise and deliver on IPC initiatives in the region.

Strategic re-engineering to deliver sustainable cost savings

The successful implementation of the organisational design we announced in 2011, and our continued resource optimisation through re-engineering, delivered over US\$200m of sustainable savings in 2012.

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Report of the Directors: Operating and Financial Review (continued)**Global Private Banking**

GPB serves high net worth individuals and families with complex and international needs.

	2012	2011	2010
	US\$m	US\$m	US\$m
Net interest income	1,294	1,439	1,345
Net fee income	1,232	1,382	1,299
Other income	646	471	449
Net operating income ²¹	3,172	3,292	3,093
LIC (charges)/recoveries ⁷⁶	(27)	(86)	12
Net operating income	3,145	3,206	3,105
Total operating expenses	(2,143)	(2,266)	(2,035)
Operating profit	1,002	940	1,070
Income/(expense) from associates ⁷⁷	7	4	(16)
Profit before tax	1,009	944	1,054
RoRWA ⁶⁶	4.6%	3.9%	4.1%

**Significant progress towards rationalising and
repositioning our business**

Over US\$70m

of sustainable cost savings

Outstanding Private Bank

in Asia-Pacific and in the Middle East

(Private Banker International Awards, 2012)

Strategic direction

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GPB works with high net worth clients to manage and preserve their wealth while connecting them to global opportunities. We focus on three strategic imperatives:

implementing a new operating model to manage the business globally and better service client needs, with an enhanced systems platform and adherence to the highest risk and compliance standards in the industry;

intensifying collaboration within the Group, particularly with CMB, to access entrepreneur wealth creation; and

capturing growth by focusing investment on the most attractive developed and faster-growing wealth markets, where GPB can access the Group's client franchise and its strong local and international product capabilities.

For footnotes, see page 120.

The commentary is on a constant currency basis unless stated otherwise.

Review of performance

Reported profit before tax of US\$1.0bn was 7% higher than in 2011 on a reported basis and 8% higher on a constant currency basis.

On an underlying basis, which excludes the gain on the sale of our operations in Japan (US\$67m) and associated operating results, profit before tax was broadly unchanged as lower operating expenses and decreased loan impairment charges and other credit risk provisions were largely offset by reduced revenues.

Revenue declined by 3%, primarily due to lower fee income. Brokerage fees fell, reflecting a reduction in client transaction volumes due, in part, to lower volatility. Fees from assets under management and account service fees also declined as challenging market conditions in the latter half of 2011 led to a fall in average client assets in 2012, coupled with a reduction in client numbers as we repositioned our target client base. Net interest income was lower as higher yielding positions matured, opportunities for reinvestment were limited by lower prevailing yields and we selectively managed our exposures to eurozone sovereign debt. Narrower liability spreads and lower deposit balances in Switzerland and the sale of our operations in Japan also contributed to the fall in net interest income. These factors were partly offset by gains on the sale of our operations in Japan and our headquarters building in Switzerland of US\$67m and US\$53m, respectively.

Loan impairment charges and other credit risk provisions reduced by 68% as a result of the non-recurrence of charges relating to available-for-sale Greek sovereign debt securities and lower individually assessed and collective impairments in the UK. These factors were partly offset by lower recoveries in the US.

Operating expenses decreased by 4%, primarily due to a managed reduction in average staff numbers and lower performance costs. The decrease in staff costs was partly offset by higher customer redress provisions, costs relating to the merger of pension funds in Switzerland, and increased restructuring and other related costs.

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Report of the Directors: Operating and Financial Review (continued)*Client assets*⁸⁴

	2012 US\$bn	2011 US\$bn
At 1 January	377	390
Net new money	(7)	13
Value change	17	(20)
Exchange and other	11	(6)
At 31 December	398	377

Client assets, which include FuM and cash deposits, increased by US\$21bn, driven by the inclusion of custody assets in client assets and favourable market and foreign exchange movements, partly offset by negative net new money and the disposal of our operations in Japan. Negative net new money included a small number of large client withdrawals and reflected lower inflows as we became more selective in establishing new client relationships, as well as the adoption of more stringent compliance and tax transparency standards. We also stopped marketing in certain non-strategic countries. In addition, we implemented a redefined segmentation model to reposition our client base towards higher net worth international and domestic relationships. This programme, along with a review of certain client relationships with a view to reducing control risk, resulted in a reduction of around US\$4.5bn of client assets in 2012.

Total client assets, which also include some non-financial assets held in client trusts, increased from US\$496bn at 31 December 2011 to US\$517bn at 31 December 2012 largely due to market movements partly offset by negative net new money as noted above.

Our return on assets, defined as the percentage of our revenues to our average client assets, was unchanged as the reduction in revenues corresponded with the fall in average client assets.

Strategic imperatives

2012 was a year of transition for GPB as we repositioned our business model and target client base to focus investment in selected priority markets, enhance our compliance and risk frameworks and encourage better alignment with the other global businesses. We are targeting higher net worth international and domestic customers and have built on existing product strengths and leveraged Group capabilities to meet their needs. We expect this period of transition and implementation to continue throughout 2013.

Implementing a more focused business model that better services client needs

We implemented a new target operating model based on six global markets (North Asia; South East Asia; North America; Latin America; Europe; and Middle East, North Africa and Turkey). This enables us to operate as an integrated global business rather than a federation of private banks and to provide our clients with globally consistent products and services and improved co-ordination of marketing and servicing activity.

We sold or closed a number of non-strategic, underperforming businesses in order to rationalise our business and focus on priority markets. Disposals included our operations in Japan, our UK property advisory business, a portfolio of non-strategic clients in Monaco, our domestic trust business in Malaysia and a branch of our UK business in Ireland.

Our compliance and risk framework was strengthened by the establishment of a GPB Global Standards Committee and a revised risk appetite framework. The implementation of ongoing workstreams including tax transparency and cross-border marketing will be accelerated in 2013.

We enhanced our global front office systems with the roll out of Global Vision in Switzerland, Global Client Relationship Management in the US and Global Private Wealth Solutions in the Channel Islands, which provide integrated databases to support effective client management. We will continue to roll these systems out to other locations during 2013.

Developing closer collaboration across the Group

We leveraged existing relationships across the Group in order to access wealth created by entrepreneurs who already bank with HSBC on the business side. Referral flows from other global businesses generated net new money of US\$5.4bn. To further support referrals with CMB, a collaboration framework was put in place, dedicated executives appointed and referral targets agreed.

We worked with RBWM to define and promote a Group-wide wealth offering. GPB and RBWM now operate a systematic process for the review and referral of clients to ensure they receive the service most appropriate to their needs.

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The Global Priority Clients initiative was launched with GB&M and CMB to service jointly the Group's largest ultra-high net worth clients with corporate and personal needs through a dedicated single point of contact. The framework has been defined, clients identified for joint coverage and investment specialists assigned, and we have begun to roll out a new credit advisory model to fund credit transactions.

Capturing growth in faster-growing and domestic markets

We continued to focus on faster-growing markets, and attracted positive net new money of US\$1.9bn and US\$0.5bn from clients in Asia and the Middle East, respectively.

Our product range was further developed during 2012; in particular, we made progress in strengthening our Alternatives platform, with four new real estate club deals and two private equity launches in the year raising more than US\$1.3bn. Further launches are expected in 2013.

Other⁷³

Other contains the results of certain property transactions, unallocated investment activities, centrally held investment companies, movements in fair value of own debt, central support and functional costs with associated recoveries, HSBC's holding company and financing operations.

	2012	2011	2010
	US\$m	US\$m	US\$m
Net interest expense	(730)	(911)	(998)
Net fee income	194	34	32
Net trading expense	(537)	(355)	(311)
Change in credit spread on long-term debt	(4,327)	4,161	(258)
Other changes in fair value	(1,136)	78	42
Net income/(expense) from financial instruments designated at fair value	(5,463)	4,239	(216)
Other income	8,868	6,138	6,153
Net operating income²¹	2,332	9,145	4,660
LIC recoveries ⁷⁶			3
Net operating income	2,332	9,145	4,663
Total operating expenses	(9,369)	(7,492)	(5,918)
Operating profit/(loss)	(7,037)	1,653	(1,255)
Income from associates ⁷⁷	47	9	94
Profit/(loss) before tax	(6,990)	1,662	(1,161)

For footnotes, see page 120.

The commentary is on a constant currency basis unless stated otherwise.

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Notes

The reported loss before tax of US\$7.0bn in 2012 compared with reported profit before tax of US\$1.7bn in 2011. On a constant currency basis, pre-tax loss increased by US\$8.7bn.

These results included adverse movements of US\$5.2bn on the fair value of our own debt attributable to a tightening of our own credit spreads in 2012, notably in Europe and North America, compared with favourable movements of US\$3.9bn in 2011. Reported results also included a number of gains and losses on disposal (see page 27). These included a gain of US\$3.0bn on the disposal of our associate, Ping An. Our remaining shareholding has been classified as a financial investment (see Note 26 on the Financial Statements). In addition, we reported a gain on disposal of US\$130m from the sale of our shareholding in a property company in the Philippines. Reported profits in 2011 included accounting gains of US\$181m relating to the dilution of our shareholding in Ping An, partly offset by a remeasurement loss of US\$48m relating to Ping An's consolidation of Ping An Bank (formerly known as Shenzhen Development Bank).

On an underlying basis, excluding the items noted above, the pre-tax loss increased by US\$2.5bn, driven by higher operating expenses, notably the charge of US\$1.9bn relating to US fines and penalties paid as part of the settlement of investigations into past inadequate compliance with anti-money laundering and sanctions laws. In addition, revenues declined due to adverse fair value movements of US\$553m on the contingent forward sale contract relating to Ping An.

Net fee income increased by US\$166m, due in part to fees received under the transition services agreement entered into following the sale of the Card and Retail Services business in North America.

Net trading expense increased from US\$353m to US\$537m, driven by adverse fair value movements on the contingent forward sale contract relating to Ping An. This was partly offset by lower adverse fair value movements on non-qualifying hedges in 2012. This was driven by non-qualifying hedges in HSBC Holdings, mainly related to cross-currency swaps used to economically hedge fixed rate long-term debt, on which there were favourable movements of US\$122m in 2012 compared with adverse fair value movements of US\$276m in 2011.

Gains less losses from financial investments included gains of US\$314m on the sale of our non-strategic investments in four Indian banks.

Excluding the movements in the fair value of our own debt, *Net expense from financial instruments designated at fair value* of US\$248m compared with net income of US\$293m in 2011. This was due to adverse fair value movements in 2012 from interest and exchange rate ineffectiveness in the hedging of long-term debt designated at fair value, issued principally by HSBC Holdings and its European and North American subsidiaries, compared with favourable fair value movements in 2011.

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We reported a gain of US\$3.0bn on the disposal of our associate, Ping An. Our remaining shareholding has been classified as a financial investment.

Other operating income decreased by 9%, due to lower intra-group recharges from centralised operational activities due to divestments and on-going cost savings, notably in North America. This was partly offset by a gain of US\$130m from the sale of our shareholding in a property company in the Philippines.

Operating expenses increased by 27% to US\$9.4bn, primarily due to fines and penalties paid as part of the settlement of investigations into past inadequate compliance with anti-money laundering and sanctions laws of US\$1.9bn, of which US\$1.5bn was attributed to and paid by HNAH and its subsidiaries and US\$375m was paid by HSBC Holdings. In addition, there were inflationary pressures in certain of our Latin American and Asian markets. However, the charge relating to the UK bank levy declined as the current year charge of US\$571m was partly offset by an adjustment of US\$99m in the 2011 bank levy charge of US\$570m as the basis of calculation was clarified. Costs related to operational activities also fell due to divestments and on-going cost savings, notably in North America. These costs are recorded in *Other* and charged to global businesses through a recharge mechanism, with income reported in *Other operating income* .

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Reconciliation of reported to constant currency and underlying profit/(loss) before tax****Retail Banking and Wealth Management***2012 compared with 2011*

	2011 as reported US\$m	Currency translation adjustment ²⁴ US\$m	2011 at 2012 exchange rates US\$m	2012 as reported US\$m	Reported change ²⁵ %	Constant currency change ²⁵ %
Net interest income	24,101	(702)	23,399	20,298	(16)	(13)
Net fee income	8,226	(187)	8,039	7,205	(12)	(10)
Gains on disposal of US branch network and cards business				3,735		
Other income ²⁷	1,206	(100)	1,106	2,623	117	137
Net operating income²¹	33,533	(989)	32,544	33,861	1	4
Loan impairment charges and other credit risk provisions	(9,319)	181	(9,138)	(5,515)	41	40
Net operating income	24,214	(808)	23,406	28,346	17	21
Operating expenses	(21,202)	712	(20,490)	(19,769)	7	4
Operating profit	3,012	(96)	2,916	8,577	185	194
Income from associates	1,258	25	1,283	998	(21)	(22)
Profit before tax	4,270	(71)	4,199	9,575	124	128

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Reconciliation of reported and underlying²⁹ items*

	Year ended 31 December		
	2012 US\$m	2011 US\$m	Change %
Revenue²¹			
Reported revenue	33,861	33,533	1
Currency translation adjustment ²⁴		(989)	
Acquisitions, disposals and dilutions	(6,164)	(6,427)	
Underlying revenue	27,697	26,117	6
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(5,515)	(9,319)	41
Currency translation adjustment ²⁴		181	
Acquisitions, disposals and dilutions	339	1,616	
Underlying LICs	(5,176)	(7,522)	31
Operating expenses			
Reported operating expenses	(19,769)	(21,202)	7
Currency translation adjustment ²⁴		712	
Acquisitions, disposals and dilutions	873	2,429	
Underlying operating expenses	(18,896)	(18,061)	(5)
Underlying cost efficiency ratio	68.2%	69.2%	
Profit before tax			
Reported profit before tax	9,575	4,270	124
Currency translation adjustment ²⁴		(71)	
Acquisitions, disposals and dilutions	(5,574)	(3,328)	
Underlying profit before tax	4,001	871	359

*For footnotes, see page 120.***Retail Banking and Wealth Management HSBC Finance***Reconciliation of reported and underlying²⁹ items*

	Year ended 31 December		
	2012 US\$m	2011 US\$m	Change %
Revenue²¹			
Reported revenue	7,251	7,216	
Acquisitions, disposals and dilutions	(4,830)	(5,462)	

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Underlying revenue	2,421	1,754	38
Profit/(loss) before tax			
Reported profit/(loss) before tax	2,443	(2,405)	
Acquisitions, disposals and dilutions	(3,916)	(2,061)	
Underlying loss before tax	(1,473)	(4,466)	(67)

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Commercial Banking**

2012 compared with 2011

	2011 as reported US\$m	Currency translation adjustment ²⁴ US\$m	2011 at 2012 exchange rates US\$m	2012 as reported US\$m	Reported change ²⁵ %	Constant currency change ²⁵ %
Net interest income	9,931	(381)	9,550	10,361	4	8
Net fee income	4,291	(132)	4,159	4,470	4	7
Gains on disposal of US branch network				277		
Other income ²⁷	1,389	(58)	1,331	1,443	4	8
Net operating income²¹	15,611	(571)	15,040	16,551	6	10
Loan impairment charges and other credit risk provisions	(1,738)	81	(1,657)	(2,099)	(21)	(27)
Net operating income	13,873	(490)	13,383	14,452	4	8
Operating expenses	(7,221)	288	(6,933)	(7,598)	(5)	(10)
Operating profit	6,652	(202)	6,450	6,854	3	6
Income from associates	1,295	22	1,317	1,681	30	28
Profit before tax	7,947	(180)	7,767	8,535	7	10

For footnotes, see page 120.

Reconciliation of reported and underlying²⁹ items

	Year ended 31 December		
	2012	2011	Change
	US\$m	US\$m	%
Revenue²¹			
Reported revenue	16,551	15,611	6
Currency translation adjustment ²⁴		(571)	
Acquisitions, disposals and dilutions	(605)	(232)	
Underlying revenue	15,946	14,808	8
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(2,099)	(1,738)	(21)
Currency translation adjustment ²⁴		81	
Acquisitions, disposals and dilutions	(1)	3	

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Underlying LICs	(2,100)	(1,654)	(27)
Operating expenses			
Reported operating expenses	(7,598)	(7,221)	(5)
Currency translation adjustment ²⁴		288	
Acquisitions, disposals and dilutions	100	162	
Underlying operating expenses	(7,498)	(6,771)	(11)
Underlying cost efficiency ratio	47.0%	45.7%	
Profit before tax			
Reported profit before tax	8,535	7,947	7
Currency translation adjustment ²⁴		(180)	
Acquisitions, disposals and dilutions	(594)	(76)	
Underlying profit before tax	7,941	7,691	3

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Global Banking and Markets**

2012 compared with 2011

	2011 as reported US\$m	Currency translation adjustment ²⁴ US\$m	2011 at 2012 exchange rates US\$m	2012 as reported US\$m	Reported change ²⁵ %	Constant currency change ²⁵ %
Net interest income	7,263	(197)	7,066	6,960	(4)	(2)
Net fee income	3,227	(92)	3,135	3,329	3	6
Net trading income	5,204	(116)	5,088	5,690	9	12
Other income ²⁷	1,363	(26)	1,337	2,294	68	72
Net operating income²¹	17,057	(431)	16,626	18,273	7	10
Loan impairment charges and other credit risk provisions	(984)	14	(970)	(670)	32	31
Net operating income	16,073	(417)	15,656	17,603	10	12
Operating expenses	(9,722)	208	(9,514)	(9,907)	(2)	(4)
Operating profit	6,351	(209)	6,142	7,696	21	25
Income from associates	698	9	707	824	18	17
Profit before tax	7,049	(200)	6,849	8,520	21	24

For footnotes, see page 120.

Reconciliation of reported and constant currency management view of total operating income of Global Banking and Markets

	2011 as reported US\$m	Currency translation adjustment ²⁴ US\$m	2011 at 2012 exchange rates US\$m	2012 as reported US\$m	Reported change ²⁵ %	Constant currency change ²⁵ %
Global Markets ⁷⁹	8,098	(206)	7,892	8,733	8	11
Credit	335	(9)	326	779	133	139

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Rates	1,341	(14)	1,327	1,771	32	33
Foreign Exchange	3,272	(77)	3,195	3,215	(2)	1
Equities	961	(36)	925	679	(29)	(27)
Securities Services	1,673	(43)	1,630	1,663	(1)	2
Asset and Structured Finance	516	(27)	489	626	21	28
Global Banking	5,401	(132)	5,269	5,568	3	6
Financing and Equity Capital Markets	3,233	(87)	3,146	3,071	(5)	(2)
Payments and Cash Management ⁸⁰	1,534	(19)	1,515	1,744	14	15
Other transaction services ⁸¹	634	(26)	608	753	19	24
Balance Sheet Management ⁸²	3,488	(74)	3,414	3,738	7	9
Principal Investments	209	(8)	201	125	(40)	(38)
Debit valuation adjustment				518		
Other ⁸³	(139)	(11)	(150)	(409)	(194)	(173)
Total operating income	17,057	(431)	16,626	18,273	7	10

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Reconciliation of reported and underlying²⁹ items*

	Year ended 31 December		
	2012 US\$m	2011 US\$m	Change %
Revenue²¹			
Reported revenue	18,273	17,057	7
Currency translation adjustment ²⁴		(431)	
Acquisitions, disposals and dilutions	(107)	(81)	
Underlying revenue	18,166	16,545	10
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(670)	(984)	32
Currency translation adjustment ²⁴		14	
Acquisitions, disposals and dilutions			
Underlying LICs	(670)	(970)	31
Operating expenses			
Reported operating expenses	(9,907)	(9,722)	(2)
Currency translation adjustment ²⁴		208	
Acquisitions, disposals and dilutions	21	34	
Underlying operating expenses	(9,886)	(9,480)	(4)
Underlying cost efficiency ratio	54.4%	57.3%	
Profit before tax			
Reported profit before tax	8,520	7,049	21
Currency translation adjustment ²⁴		(200)	
Acquisitions, disposals and dilutions	(149)	(114)	
Underlying profit before tax	8,371	6,735	24

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)*Balance sheet data significant to Global Banking and Markets*

	Rest of						Total US\$m
	Europe US\$m	Hong Kong US\$m	Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	
At 31 December 2012							
Trading assets ⁹⁸	242,175	31,614	22,804	530	95,347	9,506	401,976
Derivative assets ⁹⁹	287,427	28,531	22,700	1,417	80,096	5,117	425,288
Trading liabilities	176,838	9,345	4,470	1,081	94,943	5,950	292,627
Derivative liabilities ⁹⁹	292,711	27,720	22,900	1,430	79,437	4,899	429,097
At 31 December 2011							
Trading assets ⁹⁸	180,790	38,637	19,167	938	69,568	14,370	323,470
Derivative assets ⁹⁹	272,756	25,203	23,056	1,275	86,619	4,825	413,734
Trading liabilities	157,934	8,282	3,781	757	70,288	5,014	246,056
Derivative liabilities ⁹⁹	274,803	25,186	23,877	1,245	86,697	4,469	416,277
At 31 December 2010							
Trading assets ⁹⁸	232,918	32,023	18,256	958	87,120	6,459	377,734
Derivative assets ⁹⁹	199,654	21,644	17,135	832	65,153	3,955	308,373
Trading liabilities	178,861	8,650	3,846	122	91,980	2,702	286,161
Derivative liabilities ⁹⁹	199,751	22,622	17,121	845	66,323	3,913	310,575

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Global Private Banking**

2012 compared with 2011

	2011 as reported	Currency translation adjustment ²⁴	2011 at 2012 exchange rates	2012 as reported	Reported change ²⁵	Constant currency change ²⁵
	US\$m	US\$m	US\$m	US\$m	%	%
Net interest income	1,439	(12)	1,427	1,294	(10)	(9)
Net fee income	1,382	(19)	1,363	1,232	(11)	(10)
Other income ²⁷	471	(4)	467	646	37	38
Net operating income²¹	3,292	(35)	3,257	3,172	(4)	(3)
Loan impairment charges and other credit risk provisions	(86)	1	(85)	(27)	69	68
Net operating income	3,206	(34)	3,172	3,145	(2)	(1)
Operating expenses	(2,266)	26	(2,240)	(2,143)	5	4
Operating profit	940	(8)	932	1,002	7	8
Income from associates	4		4	7	75	75
Profit before tax	944	(8)	936	1,009	7	8

For footnotes, see page 120.

Reconciliation of reported and underlying²⁹ items

	Year ended 31 December		
	2012	2011	Change
	US\$m	US\$m	%
Revenue²¹			
Reported revenue	3,172	3,292	(4)
Currency translation adjustment ²⁴		(35)	
Acquisitions, disposals and dilutions	(65)	(28)	
Underlying revenue	3,107	3,229	(4)
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(27)	(86)	69
Currency translation adjustment ²⁴		1	
Acquisitions, disposals and dilutions			
Underlying LICs	(27)	(85)	68

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Operating expenses			
Reported operating expenses	(2,143)	(2,266)	5
Currency translation adjustment ²⁴		26	
Acquisitions, disposals and dilutions	10	37	
Underlying operating expenses	(2,133)	(2,203)	3
Underlying cost efficiency ratio	68.7%	68.2%	
Profit before tax			
Reported profit before tax	1,009	944	7
Currency translation adjustment ²⁴		(8)	
Acquisitions, disposals and dilutions	(55)	9	
Underlying profit before tax	954	945	1

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Other***2012 compared with 2011*

	2011 as reported US\$m	Currency translation adjustment ²⁴ US\$m	2011 at 2012 exchange rates US\$m	2012 as reported US\$m	Reported change ²⁵ %	Constant currency change ²⁵ %
Net interest income	(911)	35	(876)	(730)	20	17
Net fee income	34	(6)	28	194	471	593
Own credit spread ²⁶	3,933	(35)	3,898	(5,215)		
Gains on disposal of Ping An Other income ²⁷	6,089	(119)	5,970	3,012		
Net operating income²¹	9,145	(125)	9,020	5,071	(17)	(15)
Loan impairment charges and other credit risk provisions				2,332	(74)	(74)
Net operating income	9,145	(125)	9,020	2,332	(74)	(74)
Operating expenses	(7,492)	122	(7,370)	(9,369)	(25)	(27)
Operating profit/(loss)	1,653	(3)	1,650	(7,037)		
Income from associates	9	(1)	8	47	422	488
Profit/(loss) before tax	1,662	(4)	1,658	(6,990)		

*For footnotes, see page 120.**Reconciliation of reported and underlying²⁹ items*

	Year ended 31 December		
	2012 US\$m	2011 US\$m	Change %
Revenue²¹			
Reported revenue	2,332	9,145	(74)
Currency translation adjustment ²⁴		(90)	
Own credit spread ²⁶	5,215	(3,933)	
Acquisitions, disposals and dilutions	(3,107)	(208)	
Underlying revenue	4,440	4,914	(10)
Operating expenses			
Reported operating expenses	(9,369)	(7,492)	(25)
Currency translation adjustment ²⁴		122	
Acquisitions, disposals and dilutions		4	
Underlying operating expenses	(9,369)	(7,366)	(27)

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Underlying cost efficiency ratio	211.0%	149.9%	
Profit/(loss) before tax			
Reported profit/(loss) before tax	(6,990)	1,662	
Currency translation adjustment ²⁴		31	
Own credit spread ²⁶	5,215	(3,933)	
Acquisitions, disposals and dilutions	(3,107)	(141)	
Underlying loss before tax	(4,882)	(2,381)	(105)

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Reconciliation of reported to underlying profit/(loss) before tax****2011 compared with 2010***Retail Banking and Wealth Management*³¹

	2010 as reported US\$m	2010 adjust- ments ³² US\$m	Currency translation adjustment ²⁴ US\$m	2010 at 2011 exchange rates ³³ US\$m	2011 as reported US\$m	2011 adjust- ments ³² US\$m	2011 under- lying US\$m	Re- ported change ²⁵ %	Under- lying change ²⁵ %
Net interest income	24,166		424	24,590	24,101		24,101		(2)
Net fee income	8,397	(2)	154	8,549	8,226		8,226	(2)	(4)
Other income ²⁷	1,048	(3)	36	1,081	1,206	(83)	1,123	15	4
Net operating income ²¹	33,611	(5)	614	34,220	33,533	(83)	33,450		(2)
Loan impairment charges and other credit risk provisions	(11,259)		(113)	(11,372)	(9,319)		(9,319)	17	18
Net operating income	22,352	(5)	501	22,848	24,214	(83)	24,131	8	6
Operating expenses	(19,539)	2	(421)	(19,958)	(21,202)		(21,202)	(9)	(6)
Operating profit	2,813	(3)	80	2,890	3,012	(83)	2,929	7	1
Income from associates	1,026		46	1,072	1,258		1,258	23	17
Profit before tax	3,839	(3)	126	3,962	4,270	(83)	4,187	11	6

For footnotes, see page 120.

*Commercial Banking*³¹

	2010 as reported US\$m	2010 adjust- ments ³² US\$m	Currency translation adjustment ²⁴ US\$m	2010 at 2011 exchange rates ³³ US\$m	2011 as reported US\$m	2011 adjust- ments ³² US\$m	2011 under- lying US\$m	Re- ported change ²⁵ %	Under- lying change ²⁵ %
Net interest income	8,487	(1)	194	8,680	9,931		9,931	17	14

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Net fee income	3,964	(37)	99	4,026	4,291	4,291	8	7
Other income ²⁷	1,383	(119)	19	1,283	1,389	1,389	1	8
Net operating income ²¹	13,834	(157)	312	13,989	15,611	15,611	13	12
Loan impairment charges and other credit risk provisions	(1,805)		(49)	(1,854)	(1,738)	(1,738)	4	6
Net operating income	12,029	(157)	263	12,135	13,873	13,873	15	14
Operating expenses	(6,831)	38	(165)	(6,958)	(7,221)	(7,221)	(6)	(4)
Operating profit	5,198	(119)	98	5,177	6,652	6,652	28	29
Income from associates	892		28	920	1,295	1,295	45	41
Profit before tax	6,090	(119)	126	6,097	7,947	7,947	31	30

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Global Banking and Markets³¹*

	2010	2010 adjust- ments ³²	Currency translation adjustment ²⁴	2010 at 2011 exchange rates ³³	2011	2011 adjust- ments ³²	2011 under- lying	Re- ported change ²⁵	Under- lying change ²⁵
	as reported US\$m	US\$m	US\$m	US\$m	as reported US\$m	US\$m	US\$m	%	%
Net interest income	7,343	49	176	7,568	7,263		7,263	(1)	(4)
Net fee income	3,664	(16)	82	3,730	3,227		3,227	(12)	(13)
Net trading income	5,830	243	179	6,252	5,204		5,204	(11)	(17)
Other income ²⁷	2,075	(718)	54	1,411	1,363		1,363	(34)	(3)
Net operating income ²¹	18,912	(442)	491	18,961	17,057		17,057	(10)	(10)
Loan impairment charges and other credit risk provisions	(990)		(41)	(1,031)	(984)		(984)	1	5
Net operating income	17,922	(442)	450	17,930	16,073		16,073	(10)	(10)
Operating expenses	(9,228)	180	(266)	(9,314)	(9,722)		(9,722)	(5)	(4)
Operating profit	8,694	(262)	184	8,616	6,351		6,351	(27)	(26)
Income from associates	521		14	535	698		698	34	30
Profit before tax	9,215	(262)	198	9,151	7,049		7,049	(24)	(23)

*For footnotes, see page 120.**Global Private Banking³¹*

	2010	2010 adjust- ments ³²	Currency translation adjustment ²⁴	2010 at 2011 exchange rates ³³	2011	2011 adjust- ments ³²	2011 under- lying	Re- ported change ²⁵	Under- lying change ²⁵
	as reported US\$m	US\$m	US\$m	US\$m	as reported US\$m	US\$m	US\$m	%	%
Net interest income	1,345		13	1,358	1,439		1,439	7	6
Net fee income	1,299		15	1,314	1,382		1,382	6	5
Other income ²⁷	449		2	451	471		471	5	4
Net operating income ²¹	3,093		30	3,123	3,292		3,292	6	5
Loan impairment (charges)/recoveries and other credit risk provisions	12		(1)	11	(86)		(86)		

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Net operating income	3,105	29	3,134	3,206	3,206	3	2
Operating expenses	(2,035)	(23)	(2,058)	(2,266)	(2,266)	(11)	(10)
Operating profit	1,070	6	1,076	940	940	(12)	(13)
Income from associates	(16)		(16)	4	4		
Profit before tax	1,054	6	1,060	944	944	(10)	(11)

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Other*³¹

	2010	2010 adjust- ments ³² US\$m	Currency translation adjustment ²⁴ US\$m	2010 at 2011 exchange rates ³³ US\$m	2011 as reported US\$m	2011 adjust- ments ³² US\$m	2011 under- lying US\$m	Re- ported change ²⁵ %	Under- lying change ²⁵ %
Net interest expense	(998)		(41)	(1,039)	(911)		(911)	9	12
Net fee income	31		(1)	30	34		34	10	13
Changes in fair value ²⁶	(63)	63			3,933	(3,933)			
Other income ²⁷	5,690	(250)	65	5,505	6,089	(208)	5,881	7	7
Net operating income ²¹	4,660	(187)	23	4,496	9,145	(4,141)	5,004	96	11
Loan impairment recoveries and other credit risk provisions	3		(2)	1					
Net operating income	4,663	(187)	21	4,497	9,145	(4,141)	5,004	96	11
Operating expenses	(5,918)		(24)	(5,942)	(7,492)		(7,492)	(27)	(26)
Operating profit/(loss)	(1,255)	(187)	(3)	(1,445)	1,653	(4,141)	(2,488)		(72)
Income from associates	94		6	100	9	48	57	(90)	(43)
Profit/(loss) before tax	(1,161)	(187)	3	(1,345)	1,662	(4,093)	(2,431)		(81)

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Analysis by global business***HSBC profit/(loss) before tax and balance sheet data*

	2012						Total US\$m
	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other ⁷³ US\$m	Inter segment elimination ⁸⁵ US\$m	
<i>Profit before tax</i>							
Net interest income/(expense)	20,298	10,361	6,960	1,294	(730)	(511)	37,672
Net fee income	7,205	4,470	3,329	1,232	194		16,430
Trading income/(expense) excluding net interest income	276	617	3,588	476	(549)		4,408
Net interest income on trading activities	28	16	2,102	14	12	511	2,683
Net trading income/(expense) ⁷⁸	304	633	5,690	490	(537)	511	7,091
Changes in fair value of long-term debt issued and related derivatives					(4,327)		(4,327)
Net income/(expense) from other financial instruments designated at fair value	1,893	250	1,094		(1,136)		2,101
Net income/(expense) from financial instruments designated at fair value	1,893	250	1,094		(5,463)		(2,226)
Gains less losses from financial investments	96	22	730	(3)	344		1,189
Dividend income	24	18	148	6	25		221
Net earned insurance premiums	11,191	1,786	25	42			13,044
Gains on disposal of US branch network, US cards business and Ping An	3,735	277			3,012		7,024
Other operating income	1,472	536	313	151	5,487	(5,859)	2,100
Total operating income	46,218	18,353	18,289	3,212	2,332	(5,859)	82,545
Net insurance claims ⁸⁶	(12,357)	(1,802)	(16)	(40)			(14,215)
Net operating income ²¹	33,861	16,551	18,273	3,172	2,332	(5,859)	68,330
Loan impairment charges and other credit risk provisions	(5,515)	(2,099)	(670)	(27)			(8,311)
Net operating income	28,346	14,452	17,603	3,145	2,332	(5,859)	60,019
Employee expenses ⁸⁷	(5,532)	(2,247)	(3,764)	(915)	(8,033)		(20,491)
Other operating expenses	(14,237)	(5,351)	(6,143)	(1,228)	(1,336)	5,859	(22,436)
Total operating expenses	(19,769)	(7,598)	(9,907)	(2,143)	(9,369)	5,859	(42,927)

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Operating profit/(loss)	8,577	6,854	7,696	1,002	(7,037)		17,092
Share of profit in associates and joint ventures	998	1,681	824	7	47		3,557
Profit/(loss) before tax	9,575	8,535	8,520	1,009	(6,990)		20,649
	%	%	%	%	%		%
Share of HSBC's profit before tax	46.4	41.3	41.3	4.9	(33.9)		100.0
Cost efficiency ratio	58.4	45.9	54.2	67.6			62.8
<i>Balance sheet data</i> ⁷⁴							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	378,040	288,033	283,842	45,213	2,495		997,623
Total assets	536,244	363,659	1,942,470	118,440	201,741	(470,016)	2,692,538
Customer accounts	562,151	338,405	332,115	105,772	1,571		1,340,014

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Report of the Directors: Operating and Financial Review (continued)

	2011						Total US\$m
	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other ⁷³ US\$m	Inter segment elimination ⁸⁵ US\$m	
<i>Profit before tax</i>							
Net interest income/(expense)	24,101	9,931	7,263	1,439	(911)	(1,161)	40,662
Net fee income	8,226	4,291	3,227	1,382	34		17,160
Trading income/(expense) excluding net interest income	(562)	565	3,306	415	(441)		3,283
Net interest income on trading activities	43	19	1,898	16	86	1,161	3,223
Net trading income/(expense) ⁷⁸	(519)	584	5,204	431	(355)	1,161	6,506
Changes in fair value of long-term debt issued and related derivatives					4,161		4,161
Net income/(expense) from other financial instruments designated at fair value	(761)	33	(72)		78		(722)
Net income/(expense) from financial instruments designated at fair value	(761)	33	(72)		4,239		3,439
Gains less losses from financial investments	124	20	761	3	(1)		907
Dividend income	27	15	75	7	25		149
Net earned insurance premiums	10,882	1,956	47		(13)		12,872
Other operating income	907	483	577	30	6,127	(6,358)	1,766
Total operating income	42,987	17,313	17,082	3,292	9,145	(6,358)	83,461
Net insurance claims ⁸⁶	(9,454)	(1,702)	(25)				(11,181)
Net operating income ²¹	33,533	15,611	17,057	3,292	9,145	(6,358)	72,280
Loan impairment charges and other credit risk provisions	(9,319)	(1,738)	(984)	(86)			(12,127)
Net operating income	24,214	13,873	16,073	3,206	9,145	(6,358)	60,153
Employee expenses ⁸⁷	(6,538)	(2,184)	(4,196)	(1,351)	(6,897)		(21,166)
Other operating expenses	(14,664)	(5,037)	(5,526)	(915)	(595)	6,358	(20,379)
Total operating expenses	(21,202)	(7,221)	(9,722)	(2,266)	(7,492)	6,358	(41,545)
Operating profit	3,012	6,652	6,351	940	1,653		18,608
Share of profit in associates and joint ventures	1,258	1,295	698	4	9		3,264
Profit before tax	4,270	7,947	7,049	944	1,662		21,872
	%	%	%	%	%		%
Share of HSBC's profit before tax	19.6	36.3	32.2	4.3	7.6		100.0
Cost efficiency ratio	63.2	46.3	57.0	68.8	81.9		57.5
<i>Balance sheet data</i> ⁷⁴							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	357,907	262,039	276,463	41,856	2,164		940,429
Total assets	540,548	334,966	1,877,627	119,839	180,126	(497,527)	2,555,579

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Customer accounts <i>For footnotes, see page 120.</i>	529,017	306,174	306,454	111,814	466	1,253,925
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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data (continued)*

	2010						Total US\$m
	Retail Banking and Wealth Manage- ment US\$m	Commercial Banking US\$m	Global Banking Markets US\$m	Global Private Banking US\$m	Other ⁷³ US\$m	Inter- segment elimination ⁸⁵ US\$m	
<i>Profit/(loss) before tax</i>							
Net interest income/(expense)	24,166	8,487	7,343	1,345	(998)	(902)	39,441
Net fee income	8,397	3,964	3,664	1,299	31		17,355
Trading income/(expense) excluding net interest income	(106)	427	4,326	391	(358)		4,680
Net interest income on trading activities	28	28	1,504	21	47	902	2,530
Net trading income/(expense) ⁷⁸	(78)	455	5,830	412	(311)	902	7,210
Changes in fair value of long-term debt issued and related derivatives					(258)		(258)
Net income from other financial instruments designated at fair value	1,210	190	36		42		1,478
Net income/(expense) from financial instruments designated at fair value	1,210	190	36		(216)		1,220
Gains less losses from financial investments	(24)	(1)	863	(6)	136		968
Dividend income	27	12	48	5	20		112
Net earned insurance premiums	9,737	1,379	41		(11)		11,146
Other operating income	684	585	1,113	38	6,005	(5,863)	2,562
Total operating income	44,119	15,071	18,938	3,093	4,656	(5,863)	80,014
Net insurance claims ⁸⁶	(10,508)	(1,237)	(26)		4		(11,767)
Net operating income ²¹	33,611	13,834	18,912	3,093	4,660	(5,863)	68,247
Loan impairment (charges)/recoveries and other credit risk provisions	(11,259)	(1,805)	(990)	12	3		(14,039)
Net operating income	22,352	12,029	17,922	3,105	4,663	(5,863)	54,208
Employee expenses ⁸⁷	(5,770)	(2,153)	(4,353)	(1,237)	(6,323)		(19,836)
Other operating expenses	(13,769)	(4,678)	(4,875)	(798)	405	5,863	(17,852)
Total operating expenses	(19,539)	(6,831)	(9,228)	(2,035)	(5,918)	5,863	(37,688)
Operating profit/(loss)	2,813	5,198	8,694	1,070	(1,255)		16,520

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Share of profit/(loss) in associates and joint ventures	1,026	892	521	(16)	94		2,517
Profit/(loss) before tax	3,839	6,090	9,215	1,054	(1,161)		19,037
	%	%	%	%	%		%
Share of HSBC's profit before tax	20.2	32.0	48.4	5.5	(6.1)		100.0
Cost efficiency ratio	58.1	49.4	48.8	65.8	127.0		55.2
<i>Balance sheet data</i> ⁷⁴							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	390,963	239,286	284,497	40,665	2,955		958,366
Total assets	530,970	296,797	1,755,043	116,846	161,458	(406,425)	2,454,689
Customer accounts	525,221	286,007	308,416	107,130	951		1,227,725

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Disposals, held for sale and run-off portfolios**

In implementing our strategy, we have sold or agreed to sell a number of businesses and investments across the Group. We expect these disposals to have a significant effect on both the revenue and the profitability of the global businesses in the future. In addition, significant portfolios are being run down. We expect the losses on these

portfolios to continue to affect the global businesses in the future.

The table below presents the contribution of these businesses and investments to the historical results of global businesses. We do not expect the historical results to be indicative of future results because of disposal or run-off. Fixed allocated costs, included in total operating costs, will not necessarily be removed upon disposal and have been separately identified on page 53.

Summary income statements for disposals, held for sale and run-off portfolios^{69,70}

	2012				
	Retail Banking and Wealth Management	Global			Other
		Commercial Banking	Banking and Markets	Global Private Banking	
	US\$m	US\$m	US\$m	US\$m	US\$m
Net interest income/(expense)	4,281	133	35	8	(2)
Net fee income	380		1	8	
Net trading income/(expense) ⁷⁸	(204)	4	160		2
Net income/(expense) from financial instruments designated at fair value	6	2	10		(785)
Gains less losses from financial investments	32	1	(70)		
Dividend income	3				
Net earned insurance premiums	518	203	25		(1)
Other operating income/(expense)	40	20	(3)	(1)	
Total operating income/(expense)	5,056	363	158	15	(786)
Net insurance claims incurred and movement in liabilities to policyholders	(297)	(129)	(17)		
Net operating income/(expense)²¹	4,759	234	141	15	(786)
Loan impairment charges and other credit risk provisions	(2,980)	(4)	(168)		
Net operating income/(expense)	1,779	230	(27)	15	(786)
Total operating expenses	(2,376)	(164)	(165)	(24)	(18)

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Operating profit/(loss)	(597)	66	(192)	(9)	(804)
Share of profit in associates and joint ventures	633	89	64		
Profit/(loss) before tax	36	155	(128)	(9)	(804)
By geographical region					
Europe	2		(283)	(1)	
Hong Kong	27	13	6		
Rest of Asia-Pacific	612	91	57	(8)	
Middle East and North Africa	10		36		
North America	(656)	9	2		(785)
Latin America	41	42	54		(19)
Profit/(loss) before tax	36	155	(128)	(9)	(804)
Gain on sale	4,074	476	22	64	3,103

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)

Geographical regions

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Summary

Additional information on results in 2012 may be found in the Financial Summary on pages 25 to 54.

In the analysis of profit by geographical regions that follows, operating income and operating expenses include intra-HSBC items of US\$3,358m (2011: US\$3,421m; 2010: US\$3,125m).

Profit/(loss) before tax

	2012		2011		2010	
	US\$m	%	US\$m	%	US\$m	%
Europe	(3,414)	(16.5)	4,671	21.3	4,302	22.6
Hong Kong	7,582	36.7	5,823	26.6	5,692	29.9
Rest of Asia-Pacific	10,448	50.6	7,471	34.2	5,902	31.0
Middle East and North Africa	1,350	6.5	1,492	6.8	892	4.7
North America	2,299	11.1	100	0.5	454	2.4
Latin America	2,384	11.6	2,315	10.6	1,795	9.4
Total assets⁷⁴	20,649	100.0	21,872	100.0	19,037	100.0

Total assets⁷⁴

	At 31 December			
	2012		2011	
	US\$m	%	US\$m	%
Europe	1,389,240	51.6	1,281,945	50.3
Hong Kong	518,334	19.3	473,024	18.5
Rest of Asia-Pacific	342,269	12.7	317,816	12.4
Middle East and North Africa	62,605	2.3	57,464	2.2
North America	490,247	18.2	504,302	19.7
Latin America	131,277	4.9	144,889	5.7
Intra-HSBC items	(241,434)	(9.0)	(223,861)	(8.8)
	2,692,538	100.0	2,555,579	100.0

*Risk-weighted assets*⁸⁸

	At 31 December			
	2012		2011	
	US\$bn	%	US\$bn	%
Total	1,123.9		1,209.5	
Europe	314.7	27.6	340.2	27.8
Hong Kong	111.9	9.8	105.7	8.6
Rest of Asia-Pacific	302.2	26.4	279.3	22.8
Middle East and North Africa	62.2	5.4	58.9	4.8
North America	253.0	22.2	337.3	27.6
Latin America	97.9	8.6	102.3	8.4

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)

Selected items included in profit before tax by geographical region

Fair value movements arising from changes in own credit spreads²⁶

	2012	2011	2010
	US\$m	US\$m	US\$m
Europe	(4,110)	2,947	(198)
Hong Kong			(6)
Rest of Asia-Pacific	(3)	2	(1)
Middle East and North Africa	(12)	14	
North America	(1,090)	970	142
	(5,215)	3,933	(63)

Acquisitions, disposals and dilutions⁷⁵

	2012	2011	2010
	US\$m	US\$m	US\$m
Europe	(3)		286
Hong Kong	420	82	136
Rest of Asia-Pacific	4,048	1,141	188
Middle East and North Africa	(18)	54	(42)
North America	4,888	2,192	66
Latin America	144	181	
	9,479	3,650	634

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Europe**

Our principal banking operations in Europe are HSBC Bank plc in the UK, HSBC France, HSBC Bank A.S. in Turkey, HSBC Bank Malta p.l.c., HSBC Private Bank (Suisse) SA and HSBC Trinkaus & Burkhardt AG. Through these subsidiaries we provide a wide range of banking, treasury and financial services to personal, commercial and corporate customers across Europe.

	2012	2011	2010
	US\$m	US\$m	US\$m
Net interest income	10,394	11,001	11,250
Net fee income	6,169	6,236	6,371
Net trading income	2,707	2,161	2,863
Other income/(expense)	(1,662)	4,848	2,266
Net operating income²¹	17,608	24,246	22,750
LICs ⁷⁶	(1,921)	(2,512)	(3,020)
Net operating income	15,687	21,734	19,730
Total operating expenses	(19,095)	(17,069)	(15,445)
Operating profit/(loss)	(3,408)	4,665	4,285
Income/(expense) from associates ⁷⁷	(6)	6	17
Profit/(loss) before tax	(3,414)	4,671	4,302
Cost efficiency ratio	108.4%	70.4%	67.9%
RoRWA ⁶⁶	(1.0%)	1.5%	1.3%
Year-end staff numbers	70,061	74,892	75,698

Strong Rates and Credit performance

as investor sentiment improved

40%

reduction in RBWM

loan impairment charges

US\$2.3bn

of customer redress

provisions in the UK

For footnotes, see page 120.

Economic background

The **UK** economy remained weak in 2012, with little growth in underlying activity. Preliminary data showed that the level of real Gross Domestic Product (**GDP**) contracted by 0.3% in the fourth quarter, as economic activity fell back after a boost related to the Olympic Games. Despite the lacklustre economy, the labour market remained fairly resilient, with the unemployment rate in the three months to December down to 7.8% from 8.4% in the same period in 2011. In response to the stagnating economy, the Bank of England (**BoE**) increased the size of its Asset Purchase Facility to £375bn (US\$606bn) and launched a new scheme, Funding for Lending, aimed at increasing the supply of credit. Consumer Prices Index (**CPI**) inflation fell during the first half of the year but remained above the BoE's 2% target. In the fourth quarter, it rose back to 2.7%, partly due to increases in tuition fees and energy prices.

The **eurozone** returned to recession in 2012 as the initial resilience in France and Germany was more than offset by deepening contractions in the periphery, where domestic demand was dragged down by austerity and private sector deleveraging. Inflation slowed from 2.7% at the end of 2011 to 2.2% in 2012 and the European Central Bank (**ECB**) cut the refinancing (**refi**) rate by 0.25% to 0.75% in July. The sovereign crisis worsened again in the first half of 2012 but early signs of a roadmap for future integration of the economic and monetary union, additional support for Greece and, most importantly, the ECB's commitment to supporting the euro through its Outright Monetary Transactions bond-buying programme succeeded in lowering peripheral government bond spreads to their lowest level since March 2012.

Review of performance

Our operations in Europe reported a pre-tax loss of US\$3.4bn, compared with a profit of US\$4.7bn in 2011. On a constant currency basis, pre-tax profits declined by US\$8.0bn.

In 2012, there were adverse movements of US\$4.1bn on our own debt designated at fair value, resulting from changes in credit spreads, compared with favourable movements of US\$2.9bn in 2011. On an underlying basis, pre-tax profits decreased by US\$930m due to higher operating expenses reflecting a US\$1.4bn increase in the provision for customer redress programmes in the UK, in particular relating to the possible mis-selling of PPI and interest rate protection products. This was partly offset by higher GB&M revenues, notably in the Rates and Credit businesses as spreads on eurozone

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax by country within global businesses*

	Retail Banking and Wealth Management	Commercial Banking	Global Banking and Markets	Global Private Banking	Other	Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
2012						
UK	343	832	(111)	235	(6,355)	(5,056)
France ⁶⁰	135	203	514	(11)	(263)	578
Germany	29	64	283	40	(72)	344
Malta	39	52	31			122
Switzerland		2	1	133		136
Turkey	(32)	71	104		1	144
Other	(5)	(16)	164	102	73	318
	509	1,208	986	499	(6,616)	(3,414)
2011						
UK	1,330	1,227	(265)	192	1,037	3,521
France ⁶⁰	69	192	(194)	16	18	101
Germany	36	69	203	28	16	352
Malta	31	72	21			124
Switzerland		(8)		225		217
Turkey	7	62	87	2		158
Other	(151)	73	225	94	(43)	198
	1,322	1,687	77	557	1,028	4,671
2010						
UK	1,181	827	1,772	223	(1,605)	2,398
France ⁶⁰	138	135	376	18	26	693
Germany	36	32	231	30	4	333
Malta	37	56	17			110
Switzerland		(5)		265		260
Turkey	64	80	105	1		250
Other	(144)	80	202	103	17	258
	1,312	1,205	2,703	640	(1,558)	4,302

For footnote, see page 120.

bonds tightened and investor sentiment improved. In addition, impairment charges fell due to lower credit risk provisions in GB&M, notably in the legacy credit portfolio, and improved delinquency rates in RBWM in the UK as we continued to improve the quality of these portfolios with a higher proportion of secured lending.

We made significant progress in reshaping our business in Europe. The disposal of non-core businesses simplified our European portfolio, allowing us to concentrate resources on businesses where we can deliver sustainable profits and growth while managing risks effectively. We

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exited from Hungary, Georgia, Slovakia, and RBWM in Russia and Poland, and sold Property Vision in the UK, our insurance and reinsurance businesses in Ireland and the retail equities brokerage in Greece.

During 2012, we made progress with our restructuring programme to align our businesses in each country to their respective global business operating models in order to reduce complexity and lower our costs in a sustainable way. Total restructuring costs (including impairment of assets)

of US\$299m were incurred across Europe as a result of organisational effectiveness and other initiatives, which delivered sustainable cost savings of approximately US\$770m.

In RBWM, we continued to drive strong growth in mortgage lending in the UK through the success of our competitive offerings and marketing campaigns. Our share of new UK mortgage lending in 2012 was 12%, up from the 10% share of new lending in 2011, while maintaining a loan-to-value ratio of 58%. We have approved new mortgage lending of £19bn (US\$32bn) during 2012, compared with our original lending commitment of £15bn (US\$24bn), with £5bn (US\$8bn) approved for first time buyers. Wealth Management revenue was marginally lower during the year reflecting the challenging economic environment. Our Wealth Management products and services were redesigned in accordance with the FSA's Retail Distribution Review, which was introduced on 1 January 2013, and we continue to offer a competitive fee-based financial advice service to Premier customers. The expansion of the RBWM business continued in

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Turkey, where we are targeting mass affluent customers.

In CMB, we continued to invest in the UK, and have increased the number of International Relationship Managers to over 200 during the year. In the first half of 2012, we launched an International SME fund in the UK to support UK businesses that trade, or aspire to trade, internationally. By the end of 2012, we had approved lending through the fund of £5.1bn (US\$8.2bn), exceeding the original target of £4.0bn (US\$6.5bn), and provided £12bn (US\$20bn) of gross new lending to UK SMEs, including the renewal of overdraft and other lending facilities. Over 80% of small business lending applications received during the year were approved. Revenue from international customers increased and our focus on this client base, together with targeted growth initiatives such as deposit acquisition and regional pricing strategies, led to a rise in Payments and Cash Management and Global Trade and Receivable Finance income.

Revenues from CMB's collaboration with GB&M increased primarily from sales of foreign exchange products. During the year, we made a provision for the possible mis-selling of interest rate protection products and the sale of these products to customers in our Business Banking segment, which serves SMEs, was withdrawn.

GB&M continued to develop cross-product capabilities in the growing renminbi market. Early in the year, we issued the first international renminbi bond outside sovereign Chinese territory. Since then, a number of significant transactions were supported by in-depth collaboration between European and other regional teams which reinforced our position as the leading house for international renminbi issuance. In Foreign Exchange, the focus remained on enhancing product offerings in our e-FX platforms for a broader client base, particularly to RBWM and CMB customers. This included the launch of a Dynamic Currency Conversion product within the transactional Foreign Exchange business. To enhance coverage efforts in Global Banking, the Corporate Finance Group was established to strengthen the financial advisory and event financing business. Payments and Cash Management won a number of mandates and implemented the Global Liquidity Solutions platform to provide advanced liquidity management functionality for its clients. In addition, our legacy credit exposure was reduced in Europe by exiting from certain positions and the business will reduce the size of this portfolio further as opportunities arise.

In GPB, we revised our medium-term strategic plan to focus the business on investing in priority markets with a redefined client offering that builds on product strengths and leverages Group capabilities. We concentrated on higher net worth international and domestic customers, enhancing our compliance and risk framework and improving alignment with the other global businesses.

Our activities are likely to be affected by proposed legislation in the UK arising from the recommendations of the UK Independent Commission on Banking (ICB) to ring-fence the retail bank from wholesale operations and to require the retail bank to have a greater primary loss absorbing capacity. Proposed changes in regulations are likely to affect how we conduct activities, with the potential to curtail the types of business we carry out and increase the costs of doing business. The implementation of any proposed changes will take a considerable amount of time and involve significant cost (see page 132).

The following commentary is on a constant currency basis.

Net interest income decreased by 3%. Balance Sheet Management revenues declined, principally in the UK, as yield curves continued to flatten and liquidity arising from maturities and sales of available-for-sale debt securities was re-invested at lower prevailing rates. In addition we placed a greater portion of our liquidity with central banks. GPB was similarly affected as higher yielding positions matured and as we managed selectively our exposures to eurozone sovereign debt. Legacy credit revenues in the UK also fell as a result of higher interest expense on structured debt issued at the end of 2011, coupled with lower effective yields on assets. RBWM net interest income declined mainly in the UK due to lower deposit spreads reflecting strong competition in the low interest rate environment. This was partly offset by strong growth in average residential mortgage balances and improved lending spreads in the UK, along with higher personal lending and cards balances in Turkey as the business expanded. In addition, net interest income in CMB benefited from higher average customer account balances as we continued to attract deposits through our Payments and Cash Management products as a result of competitive pricing, while average lending balances also rose, mainly in the UK, despite muted demand for credit.

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Net fee income increased by 2%. CMB fee income rose due to higher transaction volumes reflecting new mandates in Payments and Cash Management. RBWM fee income also increased due

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to lower commissions paid as a result of the run-off and subsequent disposal of the insurance businesses in Ireland. These increases were partly offset by a fall in brokerage fees in GBP, reflecting a reduction in client transaction volumes, due in part to lower market volatility. Fees from assets under management and account services also declined, as challenging market conditions in the latter half of 2011 led to a fall in average client assets in 2012, coupled with a reduction in client numbers as we repositioned our target client base.

Net trading income increased by 27%, primarily due to significantly higher Rates trading revenues in the UK and France, and higher Credit trading revenues, mainly in the UK, as spreads tightened and investor sentiment improved following stimuli by central banks. This was despite significant adverse fair value movements in Rates, including a charge from own credit spreads on structured liabilities as spreads tightened which compared with a gain reported in 2011, together with a charge as a result of a change in estimation methodology in respect of credit valuation adjustments on derivative assets (see Note 15 on the Financial Statements). Revenues in our legacy credit portfolio increased due to price appreciation and redemption at par of certain assets. Foreign Exchange income was also stronger due to higher income from GB&M's ongoing collaboration with CMB, and increased volumes from improvements in our electronic pricing and distribution capabilities, although this was partly offset by the effect of less volatile markets in 2012. In addition, trading income benefited from the change in estimation methodology for debit valuation adjustments on derivative liabilities (see Note 15 on the Financial Statements).

There were lower adverse fair value movements on non-qualifying hedges, driven by favourable fair value movements on non-qualifying hedges in HSBC Holdings, compared with adverse fair value movements in 2011, reflecting the less pronounced decline in long-term US interest rates relative to sterling and euro interest rates than in 2011. This was partly offset by higher adverse movements on non-qualifying hedges in European operating entities as interest rates fell.

Adverse foreign exchange movements were reported on assets held as economic hedges of foreign currency debt designated at fair value compared with favourable movements in 2011. These offset favourable foreign exchange movements on the foreign currency debt which are reported in *Net expense from financial instruments designated at fair value*.

Net expense from financial instruments designated at fair value increased by US\$4.8bn. Excluding adverse fair value movements due to the change in credit spreads on our own debt held at fair value, net income from financial instruments designated at fair value of US\$1.9bn in 2012 compared with a net expense of US\$374m in 2011. This reflected favourable foreign exchange movements on foreign currency debt designated at fair value issued as part of our overall funding strategy compared with adverse movements in 2011, with an offset reported in *Net trading income*. In addition, net investment gains were recognised on the fair value of assets held to meet liabilities under insurance and investment contracts as market conditions improved, compared with net investment losses in 2011. The corresponding movement in liabilities to customers is recorded under *Net insurance claims incurred and movement in liabilities to policyholders* to the extent that these investment gains or losses are attributable to policyholders holding unit-linked insurance policies and insurance or investment contracts with DPF.

Gains less losses from financial investments decreased by US\$133m. This was driven by higher impairments in GB&M in the UK of available-for-sale equity securities due to significant write-downs in 2012 on three holdings, two of which were in our direct investment business in run-off. The decline was also driven by losses on the disposal of legacy assets, also in GB&M in the UK (see page 27), together with the non-recurrence of gains in 2011 on the disposal of available-for-sale debt securities in our Insurance business in RBWM. These factors were partly offset by higher gains on the disposal of available-for-sale debt securities in Balance Sheet Management, mainly in the UK, as part of structural interest rate risk management activities, coupled with a rise in disposal gains in Principal Investments in GB&M.

Net earned insurance premiums decreased by 6%. This mainly reflected lower life insurance sales in RBWM in France as a result of the adverse economic environment and increased competition from other banking products. The run-off and subsequent disposal of the insurance businesses in Ireland in 2012 also contributed to the decline. This was partly offset by a rise in net earned premiums in the UK due, in part, to the sale of a unit-linked insurance product through two new third party platforms.

Other operating income decreased by US\$95m. GB&M incurred losses on the sale of certain syndicated loans in the UK. In addition, gains in

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2011 on the disposal of a property fund did not recur.

Net insurance claims incurred and movement in liabilities to policyholders increased by 40%, driven by net investment gains on the fair value of the assets held to support policyholder contracts, compared with net losses in 2011. This was partly offset by lower reserves established for new business, reflecting the decline in premiums in France.

Loan impairment charges and other credit risk provisions decreased by 22% to US\$1.9bn. GB&M reported lower credit risk provisions, mainly in the UK, on available-for-sale ABSs, driven by an improvement in underlying asset prices, as well as lower charges on Greek sovereign debt. These were coupled with a reduction in loan impairment charges in RBWM, notably in the UK, as we continued to pro-actively identify and monitor customers facing financial hardship and focused on growing higher quality lending. As a result, delinquency rates improved across both the secured and unsecured lending portfolios. This was partly offset by an increase in loan impairment charges in RBWM in Turkey, reflecting business expansion. In addition, there were higher individually assessed provisions in CMB reflecting, mainly, the challenging economic conditions in the UK, Greece, Spain and Turkey.

Operating expenses increased by 15%, driven by higher charges relating to UK customer redress programmes with US\$2.3bn reported in 2012, compared with a charge of US\$890m (US\$898m as reported) in 2011. In 2012 we included an additional charge of US\$1.7bn for estimated redress for the possible mis-selling of PPI policies and US\$598m in relation to the possible mis-selling of interest rate protection products in previous years, of which US\$268m related to the estimated redress to be

paid to customers and the remainder to costs of closing out these positions and related administration costs. A charge relating to the US Office of Foreign Asset Control (OFAC) investigation of US\$375m was also incurred in HSBC Holdings, along with the UK bank levy of US\$571m. This was partly offset by an adjustment of US\$99m in the 2011 bank levy charge of US\$570m as the basis of calculation was clarified. In addition, 2011 included a credit of US\$570m (US\$587m as reported) arising from the defined benefit pension obligations in the UK which did not recur. Restructuring costs of US\$299m were US\$92m lower than in 2011, as the review initiated in 2011 to improve cost efficiency continued to be implemented and we completed disposals and exits in Europe.

Excluding these items, operating expenses marginally increased compared with 2011. Our organisational effectiveness initiatives progressed, delivering sustainable cost savings of approximately US\$770m in 2012. This enabled us to reinvest in, and reallocate capital, to our designated growth businesses such as our mortgage offering, our international CMB business and our home and priority growth markets (UK, France, Germany and Turkey), as well as launching the M&S Bank in the UK.

Operating expenses in Europe

	2012	2011
	US\$m	US\$m
HSBC Holdings	2,063	1,664
UK	11,993	9,989
Continental Europe	5,237	5,563
Intra-region eliminations	(198)	(147)
Total operating expenses	19,095	17,069

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Report of the Directors: Operating and Financial Review (continued)*Reconciliation of reported and constant currency profit/(loss) before tax Europe*

	2011	Currency translation adjustment ²⁴	2011 at 2012 exchange rates	2012 as reported	Reported change ²⁵	Constant currency change ²⁵
	US\$m	US\$m	US\$m	US\$m	%	%
Net interest income	11,001	(325)	10,676	10,394	(6)	(3)
Net fee income	6,236	(205)	6,031	6,169	(1)	2
Own credit spread ²⁶	2,947	(35)	2,912	(4,110)		
Other income ²⁷	4,062	(17)	4,045	5,155	27	27
Net operating income²¹	24,246	(582)	23,664	17,608	(27)	(26)
Loan impairment charges and other credit risk provisions	(2,512)	54	(2,458)	(1,921)	24	22
Net operating income	21,734	(528)	21,206	15,687	(28)	(26)
Operating expenses	(17,069)	406	(16,663)	(19,095)	(12)	(15)
Operating profit/(loss)	4,665	(122)	4,543	(3,408)		
Income/(loss) from associates	6	(8)	(2)	(6)		(200)
Profit/(loss) before tax	4,671	(130)	4,541	(3,414)		

For footnotes, see page 120.

Reconciliation of reported and underlying²⁹ items Europe

	Year ended 31 December		
	2012	2011	Change
	US\$m	US\$m	%
Revenue²¹			
Reported revenue	17,608	24,246	(27)
Currency translation adjustment ²⁴		(547)	
Own credit spread ²⁶	4,110	(2,947)	
Acquisitions, disposals and dilutions	3		
Underlying revenue	21,721	20,752	5
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(1,921)	(2,512)	24
Currency translation adjustment ²⁴		54	
Acquisitions, disposals and dilutions			
Underlying LICs	(1,921)	(2,458)	22
Operating expenses			

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Reported operating expenses	(19,095)	(17,069)	(12)
Currency translation adjustment ²⁴		406	
Acquisitions, disposals and dilutions			
Underlying operating expenses	(19,095)	(16,663)	(15)
Underlying cost efficiency ratio	87.9%	80.3%	
Profit/(loss) before tax			
Reported profit/(loss) before tax	(3,414)	4,671	
Currency translation adjustment ²⁴		(95)	
Own credit spread ²⁶	4,110	(2,947)	
Acquisitions, disposals and dilutions	3		
Underlying profit before tax	699	1,629	(57)
<i>For footnotes, see page 120.</i>			

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Report of the Directors: Operating and Financial Review (continued)**2011 compared with 2010**

Economic background

After growing by 2.1% in 2010, **UK** gross domestic product (**GDP**) growth eased to 0.9% in 2011. The unemployment rate rose to 8.4% in December 2011. Despite the weakness in the domestic economy, an increase in the rate of value added tax and rising oil prices early in the year pushed the annual rate of consumer price index (**CPI**) inflation to 5.2% in September 2011 before moderating to 3.6% in December 2011. The Bank of England maintained the Bank Rate at 0.5% throughout the year and expanded the size of its Asset Purchase Programme by £75bn (US\$120bn) to £275bn (US\$440bn) in October 2011.

The **eurozone** economy grew by 1.5% in 2011, on the back of a recovery in global trade in the first half of 2011 and domestic fixed investment growth. Within the region, Germany saw the strongest recovery with GDP growing by 3%. The German unemployment rate, as measured by the International Labour Organisation, fell during the year, touching 5.5% in December but, for the eurozone as a whole, unemployment rose further to 10.4% in December. Concerns about sovereign debt sustainability persisted in 2011, leading to banking sector strains. The European Central Bank cut interest rates to 1% and introduced several new measures to ease strains in the banking sector including long-term refinancing operations of 36 months maturity and easing of commercial banks' collateral requirements for use in these liquidity operations.

Review of performance

Our European operations reported a pre-tax profit of US\$4.7bn, 9% higher than in 2010. These results included favourable fair value movements of US\$2.9bn in 2011 due to the change in credit spreads on the Group's own debt held at fair value, compared with adverse fair value movements of US\$198m in 2010. In addition, 2010 included gains of US\$107m and US\$255m on the disposal of HSBC Insurance Brokers Limited and Eversholt Rail Group, respectively.

Underlying profit before tax, excluding these items, decreased by 61% as turmoil in eurozone sovereign debt markets dominated European market sentiment, resulting in markedly lower revenues in GB&M.

During the year, we began to reshape our business portfolio and announced the closure of our retail banking businesses in Poland and Russia, the exit of operations from Georgia and the disposal of our UK

motor insurance business. In order to improve cost efficiency and organisational effectiveness, we took measures to streamline our processes with the aim of lowering the future cost base of our operations while maintaining high standards of service. As a result of these initiatives, total restructuring costs of US\$404m were incurred across the region in 2011.

In RBWM, further progress was made in implementing our strategy of building long-term sustainable relationships with Premier customers. The Wealth Management business continued to develop with HSBC World Selection assets under management increasing by 21% during 2011 to £2.5bn (US\$3.8bn) as a result of a strategic focus and continued marketing. The Global Investment Centre service was successfully launched in October 2011, enabling investors to hold and trade a wide range of third party and HSBC funds on-line.

We continued to support the UK housing market during 2011, achieving strong growth in mortgage balances driven by successful marketing campaigns. Our share of new lending increased to 10% in 2011, while maintaining a conservative loan to value ratio of 53% on new lending. To support our customers through the prevailing economic conditions, we committed to make available £350m (US\$542m) to UK mortgage borrowers with deposits of 15% or less. In addition, an increase in the customer base of 5% contributed to a growth in our UK deposit balances of 4%.

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In CMB, we made further progress on our strategy of becoming the leading international trade and business bank with a significant increase in the number of international customers, resulting in strong income growth from our trade-related business. We continue to strengthen our partnership with GB&M with a focus on driving product income growth, particularly in strategic financing and treasury risk management products. We also achieved strong growth in UK lending, reflecting our continued support to UK businesses during the difficult economic conditions. We exceeded our 2011 lending intentions under the Project Merlin agreement with the UK Government, both in terms of total and SME facilities.

In Continental Europe, we experienced strong demand in term lending and significant growth in our deposit base in both RBWM and CMB, reflecting marketing and pricing initiatives. Our Trade and Supply Chain business performed strongly across the region, following the launch of our export initiative during 2011. In Europe we now have 18 countries with full renminbi functionality with the

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Report of the Directors: Operating and Financial Review (continued)

ability to settle trade transactions via either Shanghai or Hong Kong.

We won several awards in GB&M including Best Debt House in Western Europe and the UK from *Euromoney* Awards for Excellence in 2011. We continued to invest in technology platforms including Equities and Prime Services and are therefore well positioned to capture medium-term opportunities in the region. We also continued to focus on cross-border initiatives to position ourselves to take advantage of trade flows. In Payments & Cash Management, enhanced network capabilities together with innovative liquidity, channel and payables solutions allowed us to win substantial business across the corporate and financial institution business segments.

In GBP, revenue growth was driven by increased client activity as we leveraged our global businesses strengths and connectivity. GBP continues to build on its expertise in alternative investments, emerging markets and foreign exchange.

The pace of regulatory reform is expected to gain momentum. This will include forthcoming legislation arising from the UK Independent Commission on Banking which is likely to require us to make significant changes to our corporate structure and business activities conducted through our UK banking subsidiary, HSBC Bank.

Net interest income decreased by 6%, reflecting the decline in Balance Sheet Management revenues as higher-yielding positions matured and opportunities for reinvestment at similar yields were limited by the prevailing low interest rate environment. This was coupled with a fall in Credit and Lending net interest income as a result of lower balances, coupled with a decrease in effective yields and lower asset holdings in our legacy credit portfolio as a result of maturities and disposals aimed at reducing capital consumption. The above factors were partly offset by higher net interest income in CMB, driven by an increase in term lending balances in the UK and Continental Europe as a result of targeted campaigns during 2010 and 2011. Net interest income also benefited from strong mortgage balance growth in the UK along with strong deposit growth across the region, mainly driven by marketing campaigns, although offset in part by strong competition for deposits resulting in lower deposit spreads, notably in RBWM in the UK.

Net fee income declined by 4% as management services income generated from the securities investment conduits within our legacy credit portfolio was lower, along with higher intercompany

fees payable on intra-group referrals. In addition, overdraft fees declined due to reduced customer appetite for debt in the current market conditions. This was partly offset by higher levels of client activity in GBP due to an increase in transaction volumes related to higher market volatility.

Net trading income decreased by 33%, due to significantly lower trading revenues in Credit and Rates as turmoil in eurozone sovereign debt markets escalated in the second half of 2011. Increased risk aversion and limited client activity led to a significant widening of spreads on certain eurozone sovereign and corporate bonds, resulting in losses in our Credit and Rates businesses. In addition, legacy credit revenues fell due to the non-recurrence of the price appreciation on legacy assets in 2010. Lower favourable foreign exchange movements were also reported on trading assets held as economic hedges of foreign currency debt designated at fair value. These offset lower adverse foreign exchange movements on the foreign currency debt which are reported in Net expense from financial instruments designated at fair value .

Trading income included a favourable fair value movement of US\$391m from structured liabilities, mainly in Rates, as credit spreads widened compared with adverse fair value movements of US\$29m in 2010. In our Equities business, revenues rose as investment in platforms improved our competitive positioning and helped capture increased client flows. This was coupled with lower losses on portfolio hedges in Global Banking compared with the previous year.

Net expense from financial instruments designated at fair value was US\$479m, reflecting net investment losses during 2011 on assets held by our insurance business to meet liabilities under insurance and investment contracts as equity markets fell, notably in the second half of 2011, compared with gains reported in 2010. To the extent that these losses were attributable to policyholders holding unit-linked insurance policies and insurance or investment contracts with DPF, there was a corresponding decrease in Net insurance claims incurred and movement in

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liabilities to policyholders . These losses were partly offset by lower adverse foreign exchange movements on foreign currency debt designated at fair value, issued as part of our overall funding strategy, with an offset reported in Net trading income .

Gains less losses from financial investments were broadly in line with 2010. Net gains from the disposal of available-for-sale debt securities increased as part of normal portfolio management

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activities. These were offset by lower gains from the disposal of available-for-sale equity securities as a deterioration in market confidence resulted in fewer disposal opportunities and lower gains from the disposal of private equity investments. In addition, there were write-downs of our equity investments in real estate companies.

Net earned insurance premiums decreased by 3%, resulting from the non-renewal and transfer to third parties of certain contracts in our Irish business and the continued run-off and subsequent disposal of our motor insurance business in the UK. This was partly offset by an increase in premiums as we launched targeted sales campaigns, notably for investment contracts with DPF in France, and expanded distribution channels for unit-linked products in the UK.

Other operating income decreased by 15%, driven by the non-recurrence of a gain on the sale and leaseback of our Paris headquarters in 2010. In addition, there was a reduction in the PVIF asset from net experience and assumption updates and a higher unwind of cash flows related to the growing in-force book, compared with 2010. This reduction was partly offset by a rise in the PVIF asset as a result of higher life insurance sales and a positive impact from a refinement to the PVIF calculation during 2011.

Net insurance claims incurred and movement in liabilities to policyholders decreased by 28% as a result of investment losses experienced in 2011 on unit-linked insurance policies and insurance and investment contracts with DPF as equity markets declined, which contrasted with investment gains in 2010. Also, the non-renewal and transfer to third parties of certain contracts in the Irish business and the continued run-off and subsequent disposal of our legacy motor business in the UK resulted in a decrease in net insurance claims incurred and movement in liabilities to policyholders. Partly offsetting these declines were increases in liabilities to policyholders established for new business written.

Loan impairment charges and other credit risk provisions decreased by 20% to US\$2.5bn. This mainly reflected a range of successful initiatives taken to mitigate credit risk within RBWM including a focus on monitoring and identifying customers facing financial hardship. This resulted in lower delinquency rates across both the secured and unsecured lending portfolios. In CMB, loan impairment charges declined as the non-recurrence of specific provisions in the UK was partly offset by higher specific provisions related to a small number of customers in Greece. In GB&M, we recorded a charge of US\$145m to write down to market value available-for-sale Greek sovereign debt now judged to be impaired. In addition, impairments of US\$46m were included in our GBP and insurance businesses in relation to Greek available-for-sale debt securities. These were partly offset by lower credit risk provisions on ABSs as the losses arising in the underlying collateral pools generated lower charges on ABSs.

Operating expenses increased by 9%. This included provisions of US\$898m relating to UK customer redress programmes, including a charge in respect of possible mis-selling of PPI in previous years, a cost of US\$570m in respect of the UK bank levy and restructuring provisions of US\$404m. These were partly offset by a credit of US\$587m resulting from a change in the inflation measure used to calculate the defined benefit obligation for deferred pensions in the UK. Costs in 2010 included one-off payroll and bonus taxes of US\$354m (US\$324m as reported) in the UK and France. Excluding these items, operating expenses rose as we incurred higher regulatory and compliance costs, along with an increase in expenses as a result of the strengthening of the Swiss franc, which accounts for a significant proportion of the GBP cost base. In GB&M, performance-related awards were substantially lower than in 2010, reflecting the decline in revenues, although this was mostly offset by higher amortisation charges for previous years' performance shares and an acceleration in the expense recognition of current-year deferred bonus awards. Notwithstanding these factors, we have achieved about US\$300m of sustainable savings during 2011. This has enabled the funding of investment in strategic initiatives, including the development of Prime Services and equity market capabilities and the expansion of the Rates and Foreign Exchange e-commerce platforms.

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Reconciliation of reported and underlying profit before tax

2011 compared with 2010 Europe³

	2010	2010	Currency	2010	2011	2011	2011	Re-	Under-
	as	adjust-	translation	at 2011	as	adjust-	under-	ported	lying
	reported	ments ³²	adjustment ²⁴	exchange	reported	ments ³²	lying	change ²⁵	change ²⁵
	US\$m	US\$m	US\$m	rates ³³	US\$m	US\$m	US\$m	%	%
Net interest income	11,250	48	365	11,663	11,001	11,001	11,001	(2)	(6)
Net fee income	6,371	(55)	176	6,492	6,236	6,236	6,236	(2)	(4)
Changes in fair value ²⁶	(198)	198			2,947	(2,947)			
Other income ²⁷	5,327	(499)	188	5,016	4,062	4,062	4,062	(24)	(19)
Net operating income ²¹	22,750	(308)	729	23,171	24,246	(2,947)	21,299	7	(8)
Loan impairment charges and other credit risk provisions	(3,020)		(112)	(3,132)	(2,512)		(2,512)	17	20
Net operating income	19,730	(308)	617	20,039	21,734	(2,947)	18,787	10	(6)
Operating expenses	(15,445)	220	(436)	(15,661)	(17,069)		(17,069)	(11)	(9)
Operating profit	4,285	(88)	181	4,378	4,665	(2,947)	1,718	9	(61)
Income from associates	17		(14)	3	6		6	(65)	100
Profit before tax	4,302	(88)	167	4,381	4,671	(2,947)	1,724	9	(61)

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Europe*

	2012						Total US\$m
	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other US\$m	Inter- segment elimination ⁸⁵ US\$m	
<i>Profit before tax</i>							
Net interest income/(expense)	5,437	3,228	1,409	820	(543)	43	10,394
Net fee income	2,622	1,658	1,032	848	9		6,169
Trading income excluding net interest income	67	26	848	216	25		1,182
Net interest income on trading activities	7	14	1,500	14	33	(43)	1,525
Net trading income ⁷⁸	74	40	2,348	230	58	(43)	2,707
Changes in fair value of long-term debt issued and related derivatives					(3,091)		(3,091)
Net income/(expense) from other financial instruments designated at fair value	770	139	1,073		(1,106)		876
Net income/(expense) from financial instruments designated at fair value	770	139	1,073		(4,197)		(2,215)
Gains less losses from financial investments	(5)	(1)	375	(3)	(2)		364
Dividend income		1	104	3	3		111
Net earned insurance premiums	3,150	438		42			3,630
Other operating income	84	58	88	61	796	(9)	1,078
Total operating income/(expense)	12,132	5,561	6,429	2,001	(3,876)	(9)	22,238
Net insurance claims ⁸⁶	(4,054)	(536)		(40)			(4,630)
Net operating income/(expense)²¹	8,078	5,025	6,429	1,961	(3,876)	(9)	17,608
Loan impairment charges and other credit risk provisions	(347)	(1,109)	(436)	(29)			(1,921)
Net operating income/(expense)	7,731	3,916	5,993	1,932	(3,876)	(9)	15,687
Total operating expenses	(7,225)	(2,708)	(4,999)	(1,431)	(2,741)	9	(19,095)
Operating profit/(loss)	506	1,208	994	501	(6,617)		(3,408)
Share of profit/(loss) in associates and joint ventures	3		(8)	(2)	1		(6)
Profit/(loss) before tax	509	1,208	986	499	(6,616)		(3,414)

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	%	%	%	%	%	%
Share of HSBC's profit before tax	2.5	5.9	4.8	2.4	(32.0)	(16.5)
Cost efficiency ratio	89.4	53.9	77.8	73.0	(70.7)	108.4
<i>Balance sheet data</i> ⁷⁴						
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Loans and advances to customers (net)	170,002	105,796	156,798	29,963	881	463,440
Total assets	240,744	132,718	1,044,507	76,145	75,513	1,389,240
Customer accounts	191,024	121,648	184,473	57,125	739	555,009

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

	2011						
	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other US\$m	Inter- segment elimination ⁸⁵ US\$m	Total US\$m
<i>Profit before tax</i>							
Net interest income/(expense)	5,653	3,107	2,102	936	(574)	(223)	11,001
Net fee income	2,633	1,640	989	942	32		6,236
Trading income/(expense) excluding net interest income	40	5	602	191	(201)		637
Net interest income on trading activities	11	16	1,205	16	53	223	1,524
Net trading income/(expense) ⁷⁸	51	21	1,807	207	(148)	223	2,161
Changes in fair value of long-term debt issued and related derivatives					3,180		3,180
Net income/(expense) from other financial instruments designated at fair value	(672)	(21)	(65)		46		(712)
Net income/(expense) from financial instruments designated at fair value	(672)	(21)	(65)		3,226		2,468
Gains less losses from financial investments	51	(1)	453	1	11		515
Dividend income	1	1	42	4	1		49
Net earned insurance premiums	3,768	381			(13)		4,136
Other operating income	95	58	187	5	760	74	1,179
Total operating income	11,580	5,186	5,515	2,095	3,295	74	27,745
Net insurance claims ⁸⁶	(3,212)	(287)					(3,499)
Net operating income ²¹	8,368	4,899	5,515	2,095	3,295	74	24,246
Loan impairment (charges)/recoveries and other credit risk provisions	(596)	(960)	(876)	(82)	2		(2,512)
Net operating income	7,772	3,939	4,639	2,013	3,297	74	21,734
Total operating expenses	(6,450)	(2,252)	(4,569)	(1,456)	(2,268)	(74)	(17,069)
Operating profit	1,322	1,687	70	557	1,029		4,665
Share of profit/(loss) in associates and joint ventures			7		(1)		6
Profit before tax	1,322	1,687	77	557	1,028		4,671
	%	%	%	%	%		%
Share of HSBC's profit before tax	6.0	7.7	0.4	2.5	4.7		21.3
Cost efficiency ratio	77.1	46.0	82.8	69.5	68.8		70.4

*Balance sheet data*⁷⁴

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	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	150,205	98,154	156,903	28,378	696		434,336
Total assets	210,140	124,049	1,021,486	77,410	63,141	(214,281)	1,281,945
Customer accounts	176,134	104,530	154,208	58,265	267		493,404
<i>For footnotes, see page 120.</i>							

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Europe (continued)*

	2010						Total
	Retail Banking and Wealth Management	Commercial Banking	Global Banking and Markets	Global Private Banking	Other	Inter- segment elimination ⁸⁵	
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
<i>Profit/(loss) before tax</i>							
Net interest income/(expense)	5,537	2,774	2,935	871	(654)	(213)	11,250
Net fee income	2,559	1,570	1,320	883	39		6,371
Trading income/(expense) excluding net interest income	(6)	3	1,541	185	(262)		1,461
Net interest income/(expense) on trading activities	(1)	19	1,127	21	23	213	1,402
Net trading income/(expense) ⁷⁸	(7)	22	2,668	206	(239)	213	2,863
Changes in fair value of long-term debt issued and related derivatives					(365)		(365)
Net income/(expense) from other financial instruments designated at fair value	496	113	(23)		61		647
Net income/(expense) from financial instruments designated at fair value	496	113	(23)		(304)		282
Gains less losses from financial investments	(36)		525	(7)	4		486
Dividend income		1	16	2	1		20
Net earned insurance premiums	3,800	278			(11)		4,067
Other operating income	187	163	817	7	754	189	2,117
Total operating income/(expense)	12,536	4,921	8,258	1,962	(410)	189	27,456
Net insurance claims ⁸⁶	(4,364)	(342)					(4,706)
Net operating income/(expense) ²¹	8,172	4,579	8,258	1,962	(410)	189	22,750
Loan impairment (charges)/recoveries and other credit risk provisions	(1,217)	(997)	(783)	(26)	3		(3,020)
Net operating income/(expense)	6,955	3,582	7,475	1,936	(407)	189	19,730
Total operating expenses	(5,647)	(2,378)	(4,784)	(1,296)	(1,151)	(189)	(15,445)
Operating profit/(loss)	1,308	1,204	2,691	640	(1,558)		4,285
Share of profit in associates and joint ventures	4	1	12				17
Profit/(loss) before tax	1,312	1,205	2,703	640	(1,558)		4,302

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	%	%	%	%	%	%
Share of HSBC's profit before tax	6.9	6.3	14.2	3.4	(8.2)	22.6
Cost efficiency ratio	69.1	51.9	57.9	66.1	(280.7)	67.9

*Balance sheet data*⁷⁴

	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Loans and advances to customers (net)	145,069	91,744	170,369	27,629	988	435,799
Total assets	205,032	111,356	962,861	76,631	65,824	1,249,527
Customer accounts	169,016	96,597	169,836	56,114		491,563

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Hong Kong**

HSBC's principal banking subsidiaries in Hong Kong are The Hongkong and Shanghai Banking Corporation Limited and Hang Seng Bank Limited. The former is the largest bank incorporated in Hong Kong and is our flagship bank in the Asia-Pacific region. It is one of Hong Kong's three note-issuing banks, accounting for more than 60% by value of banknotes in circulation in 2012.

	2012	2011	2010
	US\$m	US\$m	US\$m
Net interest income	5,316	4,691	4,246
Net fee income	3,335	3,097	2,962
Net trading income	1,463	1,189	1,312
Other income	2,308	1,705	1,682
Net operating income ²¹	12,422	10,682	10,202
LICs ⁷⁶	(74)	(156)	(114)
Net operating income	12,348	10,526	10,088
Total operating expenses	(4,848)	(4,758)	(4,431)
Operating profit	7,500	5,768	5,657
Income from associates ⁷⁷	82	55	35
Profit before tax	7,582	5,823	5,692
Cost efficiency ratio	39.0%	44.5%	43.4%
RoRWA ⁶⁶	7.0%	5.3%	5.0%
Year-end staff numbers	27,742	28,984	29,171

24%**growth in underlying profit before tax****Market leader in offshore renminbi bond****issuance****Best Commercial Bank 2012***(FinanceAsia)**For footnotes, see page 120.***Economic background**

The **Hong Kong** economy started 2012 on a strong footing, but lost momentum in the second quarter as global trade flows slowed and the mainland Chinese economy cooled, causing GDP to contract slightly. Domestic demand stayed resilient, however, supported by continued wage

growth, and firm job market conditions and asset prices. This underpinned investment and private consumption growth, leading the economy back into expansion in the third quarter (0.6%, quarter-on-quarter, seasonally adjusted). Slower economic momentum and deflationary pressures in mainland China allowed the pressure on Hong Kong's asset prices to ease through most of 2012, resulting in reduced CPI inflation of 4.1%, compared with 5.3% in 2011.

Review of performance

Reported pre-tax profits from our operations in Hong Kong were US\$7.6bn compared with US\$5.8bn in 2011, an increase of 30% on both a reported and a constant currency basis.

Reported profits included gains on the sale of our shares in Global Payments Asia-Pacific Ltd of US\$212m and the HSBC and Hang Seng Bank general insurance businesses of US\$117m and US\$46m, respectively. Excluding these gains and associated operating results, underlying profit of US\$7.2bn increased by 24%, driven by higher net interest income in CMB and RBWM, the gain of US\$314m on the sale of non-strategic investments in India, higher trading revenues in GB&M, increased fee income in both CMB and GB&M, and a reduction in loan impairment charges. These favourable movements were partly offset by higher operating expenses.

In RBWM, we continue to develop our Wealth Management services for our retail customers and launched new investment funds, including the Global High Yield Bond Fund which attracted over US\$1bn of subscriptions by the end of the year. The sale of the general insurance businesses enabled us to focus on life insurance manufacturing, where we maintained our market leadership position. We also led the market in deposits, mortgages, mandatory provident funds and credit cards. We maintained our prudent lending approach with average loan-to-value ratios of 48% on new mortgage drawdowns and an estimated 32% on the portfolio as a whole. We now offer renminbi current accounts for non-residents and launched the first mobile payment solution in the region, enabling contactless credit card transactions through Visa payWave terminals.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax by global business*

	2012	2011	2010
	US\$m	US\$m	US\$m
Retail Banking and Wealth Management	3,694	3,022	3,001
Commercial Banking	2,188	1,608	1,352
Global Banking and Markets	1,518	1,316	1,347
Global Private Banking	249	188	227
Other	(67)	(311)	(235)
	7,582	5,823	5,692

In CMB, we capitalised on our international connectivity and our standing as a leading trade finance bank to grow trade-related revenues by 10%, particularly with mainland China. The collaboration between CMB and GB&M continued to strengthen, with revenue growth of 13%, most notably from the provision of foreign exchange products to our corporate customers. We won the *FinanceAsia* award for Best Commercial Bank 2012 and ten *Asiamoney* awards for Payments and Cash Management, including the Best Local Cash Management Bank for small, medium and large corporates.

In GB&M, we led the market in Hong Kong dollar bond issuance and were the leading bookrunner for corporate high yield bonds in Asia excluding Japan. We continued to lead the market in offshore renminbi bond issuance with several high-profile deals completed in 2012 for multinationals accessing the market.

We also reinforced our position as a leading international bank for offshore renminbi products, winning the *Asia Risk* Renminbi House of the Year award and all seven product categories in *Asiamoney's* Offshore Renminbi Survey.

The following commentary is on a constant currency basis.

Net interest income was 13% higher than in 2011, notably in CMB and RBWM, driven by increased customer loans and deposit balances and by growth in the insurance portfolio.

In RBWM, we continued to grow our average mortgage balances, reflecting continued strength in the property market. In CMB, average term and trade-related lending balances were higher as we capitalised on trade and capital flows.

Asset spreads in CMB were marginally wider than in 2011 on trade-related and other lending due to repricing, though they began to narrow towards the end of the year.

Net interest income also rose due to higher average deposit balances, notably in RBWM, in part reflecting reduced net outflows from customer accounts into investments. In addition, deposit spreads widened.

Net fee income of US\$3.3bn was 7% higher than in 2011. Fees rose from increased transaction volumes in trade services, remittances and account services as we continued to intermediate international trade and capital flows. Fee income also increased in both CMB and GB&M as we arranged more debt issues for our customers to satisfy their funding requirements while the market for corporate debt improved. In RBWM,

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fees from unit trusts rose reflecting increased sales volumes, despite customers increasingly preferring lower risk products with lower fees. These increases were largely offset by a reduction in brokerage income from lower market turnover as a result of weaker investor sentiment.

Net trading income increased by 23% from lower adverse fair value movements on derivatives relating to certain provident funds, following reductions in long-term investment returns in 2011. There was also a strong performance in GB&M, notably in Rates trading activities, which reflected increased client demand for risk management products, particularly in yen and renminbi, in part from increased cross-currency debt issuance by corporates. Credit trading revenues also rose, in part due to increased client activity. This was partly offset by a net charge as a result of a change in estimation methodology in respect of the valuation adjustments on derivatives.

Net income from financial instruments designated at fair value was US\$447m compared with an expense of US\$540m in 2011, due to net investment gains on assets held by the Insurance business (compared with net losses in 2011) as a result of more favourable equity market conditions. To the extent that these investment gains were attributed to policyholders of unit-linked insurance policies and insurance contracts with DPF, there was a corresponding increase in *Net insurance claims incurred and movement in liabilities to policyholders* .

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Report of the Directors: Operating and Financial Review (continued)

Gains less losses from financial investments were US\$322m compared with US\$25m in 2011, largely from the gain of US\$314m on the sale of our shares in four non-strategic investments in India.

Net earned insurance premiums grew by 17% following increased new sales and renewals of life insurance products. The growth in premiums resulted in a corresponding increase in Net insurance claims incurred and movement in liabilities to policyholders .

Other operating income of US\$1.9bn was US\$235m higher than in 2011. We completed the sale of our shares in Global Payments Asia-Pacific Ltd and the HSBC and Hang Seng Bank general insurance businesses, realising gains of US\$212m, US\$117m and US\$46m, respectively. While the value of the PVIF asset rose, this was not to the same extent as in 2011 as increased insurance sales in 2012 were more than offset by lower positive assumption updates during 2012 compared with 2011 and the non-recurrence of the benefit from the refinement to the PVIF asset calculation in 2011.

Net insurance claims incurred and movement in liabilities to policyholders increased by 38%, driven

by net investment gains on fair value of the assets held to support policyholder contracts, compared with net losses in 2011. In addition, policyholder liabilities were established for new business, reflecting the higher premiums, though this was partly offset by the disposal of the insurance businesses in 2012.

Loan impairment charges and other credit risk provisions reduced to US\$74m from US\$157m in 2011, largely due to lower specific impairment charges in CMB and the non-recurrence of charges relating to available-for-sale Greek sovereign debt securities.

Operating expenses increased by 2%, primarily due to higher systems implementation and processing costs as we continued to invest in our technology infrastructure, and increased property rental costs. Salaries and wages were broadly unchanged as wage inflation was largely offset by reduced average staff numbers as we continued to improve efficiency across our operations, generating sustainable annual savings of approximately US\$190m.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Reconciliation of reported and constant currency profit before tax – Hong Kong*

	2011			2012		
	2011	Currency	at 2012	2012	Reported	Constant
	as	translation	exchange	as	change ²⁵	currency
	reported	adjustment ²⁴	rates	reported	change ²⁵	change ²⁵
	US\$m	US\$m	US\$m	US\$m	%	%
Net interest income	4,691	20	4,711	5,316	13	13
Net fee income	3,097	11	3,108	3,335	8	7
Other income ²⁷	2,894	8	2,902	3,771	30	30
Net operating income²¹	10,682	39	10,721	12,422	16	16
Loan impairment charges and other credit risk provisions	(156)	(1)	(157)	(74)	53	53
Net operating income	10,526	38	10,564	12,348	17	17
Operating expenses	(4,758)	(18)	(4,776)	(4,848)	(2)	(2)
Operating profit	5,768	20	5,788	7,500	30	30
Income from associates	55		55	82	49	49
Profit before tax	5,823	20	5,843	7,582	30	30

*For footnotes, see page 120.**Reconciliation of reported and underlying²⁹ items – Hong Kong*

	Year ended 31 December		
	2012	2011	Change
	US\$m	US\$m	%
Revenue²¹			
Reported revenue	12,422	10,682	16
Currency translation adjustment ²⁴		39	
Own credit spread ²⁶			
Acquisitions, disposals and dilutions	(445)	(109)	
Underlying revenue	11,977	10,612	13
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(74)	(156)	53
Currency translation adjustment ²⁴		(1)	
Acquisitions, disposals and dilutions			
Underlying LICs	(74)	(157)	53
Operating expenses			

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Reported operating expenses	(4,848)	(4,758)	(2)
Currency translation adjustment ²⁴		(18)	
Acquisitions, disposals and dilutions	34	40	
Underlying operating expenses	(4,814)	(4,736)	(2)
Underlying cost efficiency ratio	40.2%	44.6%	
Profit before tax			
Reported profit before tax	7,582	5,823	30
Currency translation adjustment ²⁴		20	
Own credit spread ²⁶			
Acquisitions, disposals and dilutions	(420)	(82)	
Underlying profit before tax	7,162	5,761	24
<i>For footnotes, see page 120.</i>			

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Report of the Directors: Operating and Financial Review (continued)

2011 compared with 2010

Economic background

Hong Kong registered very strong economic growth entering 2011. This eased during the course of the year due to supply chain disruptions triggered by the earthquake in Japan and some slowing in demand from mainland China following a tightening of policy to counter inflation. Nonetheless, Hong Kong GDP grew by 5% in 2011. Some slowing in the pace of growth was welcomed as it helped reduce inflationary pressures that had been mounting earlier in 2011 in both consumer and property markets. Unemployment rates in Hong Kong improved steadily during 2011, falling from 3.9% at the end of 2010 to 3.2% by the end of the year. Inter-bank interest rates stayed low during 2011, rising slightly to 0.325% by 31 December.

Review of performance

Our operations in Hong Kong reported pre-tax profits of US\$5.8bn compared with US\$5.7bn in 2010, an increase of 2%. On an underlying basis, excluding gains arising from the reclassification of Bao Viet as an associate and following the sale of HSBC Private Equity (Asia) Ltd, both in 2010, profit before tax rose by 5%.

The increase in profitability was driven by higher revenues from increased customer lending which reflected growth in trade flows, coupled with strong demand for wealth management products, partly offset by a rise in staff and support costs reflecting wage inflation and higher business volumes in 2011.

Following significant loan growth in 2010 and the first half of 2011, we experienced slower growth in our businesses during the second half of 2011.

In RBWM, we retained market leadership across our key products. In residential mortgages we retained the number one market position as we continued to provide competitive products for our customers. Our leading market share in life insurance reflected our strong customer focus and diverse product offerings. We also maintained market leadership in the provision of mandatory provident funds and launched a new product which offers our customers a wider choice and lower fees. We retained our number one position in cards reflecting the success of our various marketing campaigns and customer focus, and saw continued strong sales of wealth management products, though revenues were affected in the latter part of 2011 as stock market turnover reduced and investor sentiment weakened.

In CMB, we grew trade revenues as we continued to capture cross-border opportunities, particularly with mainland China, which accounted for more than half of our new-to-bank CMB customers. The number of cross-border referrals between Hong Kong and mainland China increased by 9%. We also opened four new business banking centres in Hong Kong and set up the China Corporate team in Hong Kong to service mainland Chinese companies looking to expand internationally.

We continued to strengthen the collaboration between CMB and GB&M, resulting in incremental revenue growth through the provision of foreign exchange and interest rate management products to our corporate clients.

In GB&M, we maintained our number one market position in Hong Kong dollar bond issuance and acted as a joint lead manager on the government's first inflation-linked bond issue, the largest ever retail bond issue in Hong Kong. We also continued to enhance our equity capital markets capabilities, expanded our equity research team, and were bookrunner in six of the ten largest initial public offerings (IPOs) in Hong Kong this year. During 2011 we won several awards including Best Investment Bank and Best Equity House from *FinanceAsia* and Best Flow House and Best Debt Capital Markets House in Asia from *Euromoney*.

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We continued to reinforce our position as a leading international renminbi bank and became the market leader in offshore renminbi bond issuance and won awards from both *Finance Asia* and *IFR Asia* for Best Offshore Renminbi Bond House. We arranged the first ever renminbi subordinated bank bond and participated in the largest ever offshore renminbi bond deal by a sovereign issuer, demonstrating the depth and diversity of our involvement in this market.

Net interest income was 11% higher than in 2010, driven by the income from strong lending growth during 2010 and the first half of 2011 which reflected increased trade flows and demand for credit. We saw more moderate loan growth in GB&M and RBWM in the second half of 2011, which was more than offset by a reduction in certain trade finance loans in CMB. The Hong Kong property market slowed in the second half of 2011 and we continued to lend conservatively, with average loan to value ratios of 49% on new residential mortgage draw-downs and an estimated 37% on the portfolio as a whole.

Spreads narrowed in RBWM due to a shift in the product mix to lower-yielding HIBOR-linked

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Report of the Directors: Operating and Financial Review (continued)

mortgages, and in CMB as growth was concentrated in lower-margin trade financing and HIBOR-linked loans. HIBOR-linked spreads began to improve marginally in the second half of the year due to product repricing.

Average customer deposit balances rose despite a highly competitive environment, supported by the opening of new business centres, growth in the offshore renminbi market, our comprehensive suite of renminbi solutions across Trade and Supply Chain, and Payments and Cash Management.

Net fee income increased by 5% as a result of higher sales of wealth management products, particularly unit trusts reflecting increased product offerings, competitive pricing and ongoing marketing campaigns. This was achieved in the low interest rate environment in which clients sought products which could increase their returns. Card transactions grew, reflecting higher retail spending in 2011 supported by marketing campaigns. Underwriting fees rose due to our participation in many of the largest equity capital market transactions in 2011 supported by the continued enhancement of our equity market capabilities. Remittances and trade-related fees also increased reflecting increased product offerings and higher cross-border trade volumes. This was partly offset by lower broking income, notably towards the end of the year due to increased competition.

Net trading income reduced by 9%. We recorded adverse fair value movements on derivatives relating to certain provident funds as long-term investment returns fell. We also incurred losses on equity options backing an endowment product in RBWM due to unfavourable movements in the underlying equity indices which resulted in a corresponding decrease in *Net insurance claims incurred and movement in liabilities to policyholders*.

These losses were partly offset by higher trading income in GB&M due to a rise in net interest income from trading activities from Asian government debt securities and corporate bonds. Trading income fell through lower revenues in credit trading as credit spreads widened in some markets. This was partly offset by higher revenues in foreign exchange following greater market volatility in the region and the collaboration between CMB and GB&M. In addition, revenues in Equities increased in line with improved volumes in the business.

Net expense from financial instruments designated at fair value was US\$537m compared

with gains in 2010 due to investment losses on assets held by the insurance business as a result of negative movements in the equity market during the second half of 2011. To the extent that these investment losses were attributed to policyholders of unit-linked insurance policies and insurance contracts with DPF, there was a corresponding decrease in *Net insurance claims incurred and movement in liabilities to policyholders*.

Net earned insurance premiums increased by 18% as a result of successful sales initiatives for deferred annuities, unit-linked products and a universal life insurance product targeted at high net worth individuals. This reflected our strategic focus on wealth management, of which insurance is a key part. The growth in premiums resulted in a corresponding increase in *Net insurance claims incurred and movement in liabilities to policyholders*.

Other operating income increased by 10%, largely due to an increase in PVIF and higher revaluation gains on investment properties. PVIF rose as a result of higher life insurance sales, a one-off gain of US\$135m recognised upon the refinement of the calculation of the PVIF and a net increase from updates for experience and assumptions during 2011. Partially offsetting this was a higher unwind of cash flows related to the growing in-force book.

Loan impairment charges and other credit risk provisions increased by US\$42m from a low base due to a specific impairment charge against one customer, higher collective impairment charges in CMB resulting from lending growth, and an impairment recorded in respect of available-for-sale Greek sovereign debt securities in GPB. These were partly offset by releases in GB&M relating to specific impairment charges raised in 2010.

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Operating expenses rose by 7% due to higher staff costs across the business reflecting wage inflation in a competitive labour market and a rise in average staff numbers to support increased business activity. Performance costs increased in GB&M due to higher amortisation charges for previous years' performance shares and accelerated expense recognition of current year deferred bonus awards. During 2011 we incurred US\$68m of restructuring costs as we took steps to improve efficiency, including the restructuring of our regional head office.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Reconciliation of reported and underlying profit before tax

2011 compared with 2010 Hong Kong

	2010	2010	Currency	2010	2011	2011	2011	Re-	Under-
	as	adjust-	translation	at 2011	as	adjust-	under-	ported	lying
	reported	ments ³²	adjustment ²⁴	exchange	reported	ments ³²	lying	change ²⁵	change ²⁵
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	%	%
Net interest income	4,246		(1)	4,245	4,691		4,691	10	11
Net fee income	2,962		(3)	2,959	3,097		3,097	5	5
Changes in fair value ²⁶	(6)	6							
Other income ²⁷	3,000	(136)	(7)	2,857	2,894		2,894	(4)	1
Net operating income ²¹	10,202	(130)	(11)	10,061	10,682		10,682	5	6
Loan impairment charges and other credit risk provisions	(114)			(114)	(156)		(156)	(37)	(37)
Net operating income	10,088	(130)	(11)	9,947	10,526		10,526	4	6
Operating expenses	(4,431)		2	(4,429)	(4,758)		(4,758)	(7)	(7)
Operating profit	5,657	(130)	(9)	5,518	5,768		5,768	2	5
Income from associates	35		(1)	34	55		55	57	62
Profit before tax	5,692	(130)	(10)	5,552	5,823		5,823	2	5

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Hong Kong*

	2012						Total US\$m
	Retail	Global			Inter- segment elimination ⁸⁵		
	Banking and Wealth Management	Commercial Banking	Banking and Markets	Global Private Banking			
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	
<i>Profit/(loss) before tax</i>							
Net interest income/(expense)	2,851	1,629	1,087	149	(482)	82	5,316
Net fee income	1,769	850	548	155	13		3,335
Trading income/(expense) excluding net interest income	176	163	666	170	(2)		1,173
Net interest income on trading activities	10	2	352		8	(82)	290
Net trading income ⁷⁸	186	165	1,018	170	6	(82)	1,463
Changes in fair value of long-term debt issued and related derivatives							
Net income/(expense) from other financial instruments designated at fair value	511	(53)	23		(34)		447
Net income/(expense) from financial instruments designated at fair value	511	(53)	23		(34)		447
Gains less losses from financial investments			2	7	313		322
Dividend income		1	5		18		24
Net earned insurance premiums	5,294	655	8				5,957
Other operating income	711	253	77	13	1,152	(282)	1,924
Total operating income	11,322	3,500	2,768	494	986	(282)	18,788
Net insurance claims ⁸⁶	(5,757)	(602)	(7)				(6,366)
Net operating income²¹	5,565	2,898	2,761	494	986	(282)	12,422
Loan impairment (charges)/recoveries and other credit risk provisions	(97)	3	17	3			(74)
Net operating income	5,468	2,901	2,778	497	986	(282)	12,348
Total operating expenses	(1,819)	(719)	(1,263)	(248)	(1,081)	282	(4,848)
Operating profit/(loss)	3,649	2,182	1,515	249	(95)		7,500
Share of profit in associates and joint ventures	45	6	3		28		82
Profit/(loss) before tax	3,694	2,188	1,518	249	(67)		7,582
	%	%	%	%	%		%

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Share of HSBC's profit before tax	17.9	10.6	7.3	1.2	(0.3)		36.7
Cost efficiency ratio	32.7	24.8	45.7	50.2	109.6		39.0
<i>Balance sheet data</i> ⁷⁴							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	62,533	62,944	40,223	6,464	1,449		173,613
Total assets	96,185	72,056	256,295	20,705	81,085	(7,992)	518,334
Customer accounts	201,649	90,152	34,171	19,566	670		346,208

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Hong Kong (continued)*

	2011						Total US\$m
	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other US\$m	Inter- segment elimination ⁸⁵ US\$m	
<i>Profit/(loss) before tax</i>							
Net interest income/(expense)	2,571	1,317	1,051	173	(464)	43	4,691
Net fee income	1,741	706	475	160	15		3,097
Trading income/(expense) excluding net interest income	120	169	652	135	(116)		960
Net interest income on trading activities	9	1	246		16	(43)	229
Net trading income/(expense) ⁷⁸	129	170	898	135	(100)	(43)	1,189
Changes in fair value of long-term debt issued and related derivatives							
Net income/(expense) from other financial instruments designated at fair value	(475)	(72)	(5)		15		(537)
Net income/(expense) from financial instruments designated at fair value	(475)	(72)	(5)		15		(537)
Gains less losses from financial investments	3	10	21		(10)		24
Dividend income		1	14		24		39
Net earned insurance premiums	4,317	758	13				5,088
Other operating income	505	175	79	8	1,185	(268)	1,684
Total operating income	8,791	3,065	2,546	476	665	(268)	15,275
Net insurance claims ⁸⁶	(3,887)	(697)	(9)				(4,593)
Net operating income ²¹	4,904	2,368	2,537	476	665	(268)	10,682
Loan impairment (charges)/recoveries and other credit risk provisions	(77)	(66)	23	(36)			(156)
Net operating income	4,827	2,302	2,560	440	665	(268)	10,526
Total operating expenses	(1,811)	(703)	(1,248)	(252)	(1,012)	268	(4,758)
Operating profit/(loss)	3,016	1,599	1,312	188	(347)		5,768
Share of profit in associates and joint ventures	6	9	4		36		55
Profit/(loss) before tax	3,022	1,608	1,316	188	(311)		5,823
	%	%	%	%	%		%
Share of HSBC's profit before tax	13.8	7.3	6.0	0.9	(1.4)		26.6
Cost efficiency ratio	36.9	29.7	49.2	52.9	152.2		44.5
<i>Balance sheet data</i> ⁷⁴							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m

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Loans and advances to customers (net)	56,296	54,986	39,667	5,447	1,269		157,665
Total assets	85,866	63,516	238,892	20,680	84,782	(20,712)	473,024
Customer accounts	181,316	79,225	35,283	19,622	(101)		315,345

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Hong Kong (continued)*

	2010						Total US\$m
	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other US\$m	Inter- segment elimination ⁸⁵ US\$m	
<i>Profit/(loss) before tax</i>							
Net interest income/(expense)	2,604	1,106	915	173	(463)	(89)	4,246
Net fee income	1,656	634	495	163	14		2,962
Trading income/(expense) excluding net interest income	198	121	680	120	(12)		1,107
Net interest income on trading activities	4		100		12	89	205
Net trading income ⁷⁸	202	121	780	120		89	1,312
Changes in fair value of long-term debt issued and related derivatives					(2)		(2)
Net income/(expense) from other financial instruments designated at fair value	328	(10)	61		1		380
Net income/(expense) from financial instruments designated at fair value	328	(10)	61		(1)		378
Gains less losses from financial investments			56	1	41		98
Dividend income		1	12		17		30
Net earned insurance premiums	3,655	665	12				4,332
Other operating income	513	68	156	12	1,140	(283)	1,606
Total operating income	8,958	2,585	2,487	469	748	(283)	14,964
Net insurance claims ⁸⁶	(4,193)	(559)	(10)				(4,762)
Net operating income ²¹	4,765	2,026	2,477	469	748	(283)	10,202
Loan impairment charges and other credit risk provisions	(76)	(28)	(10)				(114)
Net operating income	4,689	1,998	2,467	469	748	(283)	10,088
Total operating expenses	(1,693)	(653)	(1,124)	(242)	(1,002)	283	(4,431)
Operating profit/(loss)	2,996	1,345	1,343	227	(254)		5,657
Share of profit in associates and joint ventures	5	7	4		19		35
Profit/(loss) before tax	3,001	1,352	1,347	227	(235)		5,692
	%	%	%	%	%		%

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Share of HSBC's profit before tax	15.7	7.1	7.1	1.2	(1.2)		29.9
Cost efficiency ratio	35.5	32.2	45.4	51.6	134.0		43.4
<i>Balance sheet data</i> ⁷⁴							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	50,983	48,670	34,491	4,760	1,787		140,691
Total assets	76,871	55,030	223,286	20,598	62,486	(8,706)	429,565
Customer accounts	176,960	71,209	29,388	19,241	686		297,484
<i>For footnotes, see page 120.</i>							

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Rest of Asia-Pacific**

We offer a full range of banking and financial services in mainland China, mainly through our local subsidiary, HSBC Bank (China) Company Limited. We also participate indirectly in mainland China through our primary associate, Bank of Communications.

Outside mainland China, we conduct business in 21 countries and territories in the Rest of Asia-Pacific region, primarily through branches and subsidiaries of The Hongkong and Shanghai Banking Corporation, with particularly strong coverage in Australia, India, Indonesia, Malaysia and Singapore.

	2012 US\$m	2011 US\$m	2010 US\$m
Net interest income	5,391	5,102	3,828
Net fee income	2,083	2,111	1,932
Net trading income	1,053	1,658	1,618
Other income	5,057	1,842	1,854
Net operating income ²¹	13,584	10,713	9,232
LICs ⁷⁶	(436)	(267)	(439)
Net operating income	13,148	10,446	8,793
Total operating expenses	(5,806)	(5,806)	(5,143)
Operating profit	7,342	4,640	3,650
Income from associates ⁷⁷	3,106	2,831	2,252
Profit before tax	10,448	7,471	5,902
Cost efficiency ratio	42.7%	54.2%	55.7%
RoRWA ⁶⁶	3.5%	3.1%	3.1%
Year-end staff numbers	85,024	91,051	91,607

Over US\$3bn

gains recognised following

strategic disposals in 2012

9%

growth in lending balances

*(on a constant currency basis)***Best Domestic Cash Management Bank**

(Euromoney)

across 14 countries in the region

For footnotes, see page 120.

Economic background

In mainland **China**, economic growth slowed through the first three quarters of 2012 due to a decline in external demand driven by the eurozone crisis, the effect of tightening domestic monetary policy measures and sharp de-stocking by industry. This greater than expected deceleration and increasing pressure on the labour market prompted policy makers to ease monetary policy in the summer of 2012, following two interest rate cuts totalling 50bps and two cuts in the reserve requirement ratio amounting to 100bps in the first half of the year, and speeded up the approval of new infrastructure projects. As these measures took effect, the mainland Chinese economy began to show signs of recovery in the fourth quarter of 2012. GDP slowed to 7.8% in 2012 from 9.3% in 2011, but remained above Beijing's target of 7.5%. CPI inflation was a modest 2.6%.

Japan's economy experienced a turbulent 2012. After a very strong start supported by reconstruction demand and government subsidies, growth turned sharply negative in the third quarter as tepid overseas demand prompted a deep slump in exports and manufacturing. Sentiment improved by the end of 2012. The Bank of Japan took steps to ease monetary policy in 2012, establishing a 1% inflation goal in February 2012 and expanding its Asset Purchase Programme by JPY46 trillion (US\$534bn).

Slowing global trade reduced growth in the Rest of Asia-Pacific region. **South Korea's** full-year growth slowed to 2.1% in 2012, the lowest annual rate for three years, as the slowdown in global trade hit the export-dependent economy hard in the third quarter. To support domestic demand, the Bank of Korea lowered its policy rate from 3.25% to 2.75%. **Singapore's** economy slowed notably, with GDP growth declining to 1.2% in 2012 from 5% the year before. 2012 was a tumultuous year for **Taiwan's** export-reliant economy, as both western and mainland China demand weakened, particularly from April onwards. However, the impetus provided by key electronic product launches helped to maintain manufacturing activity and jobs, enabling domestic demand to underpin growth more effectively than it did in earlier recessions. The other ASEAN (Association of Southeast Asian Nations) countries demonstrated more resilience, supported by domestic growth. Growth in **Indonesia** was driven by favourable demographics and a growing middle-income class. In **Thailand**, rebuilding activity and policy support after the floods in 2011 led to a rebound in economic activity. Growth in **India** continued to slow during the course of 2012, with

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax by country within global businesses*

	Retail Banking and Wealth Management	Commercial Banking	Global Banking and Markets	Global Private Banking	Other	Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
2012						
Australia	97	38	184		(44)	275
India	41	89	497	7	175	809
Indonesia	29	124	146		7	306
Mainland China	838	1,724	1,257	(4)	2,525	6,340
Ping An	622	82	60		2,459	3,223
Other associates	268	1,466	591			2,325
Other mainland China	(52)	176	606	(4)	66	792
Malaysia	183	131	242		8	564
Singapore	201	139	296	97	(65)	668
Taiwan	62	36	136			234
Vietnam	9	45	57		9	120
Other	57	276	510	59	230	1,132
	1,517	2,602	3,325	159	2,845	10,448
2011						
Australia	88	106	108		5	307
India	(14)	122	539	5	161	813
Indonesia	6	89	157		7	259
Mainland China	1,112	1,340	1,116	(4)	117	3,681
Ping An	946		63		117	1,126
Other associates	233	1,150	466			1,849
Other mainland China	(67)	190	587	(4)		706
Malaysia	173	118	228	1	9	529
Singapore	183	133	189	97	(7)	595
Taiwan	45	23	130		12	210
Vietnam		51	79		24	154
Other	48	264	543	(8)	76	923
	1,641	2,246	3,089	91	404	7,471
2010						
Australia	59	96	95		8	258
India	(83)	71	508	4	179	679
Indonesia	12	94	116		(3)	219
Mainland China	839	833	683	(7)	217	2,565
Ping An	797		51		188	1,036
Other associates	176	746	392			1,314
Other mainland China	(134)	87	240	(7)	29	215
Malaysia	120	88	194		(1)	401
Singapore	169	87	100	84	84	524

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Taiwan	31	36	87	(7)	147
Vietnam	(7)	50	61	7	111
Other	22	201	644	131	998
	1,162	1,556	2,488	81	615
					5,902

weaker external demand, the lagged effects of monetary policy normalisation and the absence in recent years of structural policies and infrastructure investment playing a role in the slowdown. Encouragingly, the government embarked on a reform programme towards the end of the year which helped lift sentiment and stabilise growth.

Growth in the **Australian** economy was uneven in 2012 as it absorbed a mining boom which had the effect of slowing investment in other sectors. For 2012 as a whole, growth was strong at around 3.5%.

Unemployment edged up to 5.4%. In response to the global slowdown and to help re-balance growth away from mining and towards the non-mining sectors, the Reserve Bank of Australia reduced its cash rate from 4.25% to 3.00%.

Review of performance

Our operations in the Rest of Asia-Pacific region reported pre-tax profits of US\$10.4bn compared with US\$7.5bn in 2011, an increase of 40% or 41% on a constant currency basis.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Reported profits included a gain on the disposal of our associate, Ping An of US\$3.0bn. Our remaining shareholding has been classified as a financial investment (see Note 26 on the Financial Statements). Reported profits also included gains from the sale of the RBWM business in Thailand (US\$108m), the GPB business in Japan (US\$67m) and our interest in a property company in the Philippines (US\$130m). Reported profits in 2011 included an accounting gain of US\$181m arising from the dilution of our shareholding in Ping An, offset by a remeasurement loss of US\$48m on its consolidation of Ping An Bank (formerly Shenzhen Development Bank).

On an underlying basis, which excludes the items described above and the associated operating results, pre-tax profit rose by 2%. This was driven by higher net interest income, notably from Balance Sheet Management in GB&M in mainland China, and strong growth in average lending balances across most of the region, as well as increased profits from our associates in mainland China. These factors were partly offset by adverse fair value movements of US\$553m on the contingent forward sale contract related to the Ping An sale, the effect of which was offset in 2013 on completion of the transaction, and higher operating expenses, in part due to restructuring costs arising from the ongoing strategic review of our businesses and support functions in the region. Loan impairment charges also rose from a small number of specific corporate impairment charges, but remained low as credit quality remained broadly stable.

We maintained our focus on our key priority growth markets in the region. In mainland China, we continued to invest in our branch network and at the end of the year had 141 HSBC China outlets, 20 HSBC rural bank outlets and 46 Hang Seng Bank outlets. We invested a further US\$1.7bn in BoCom to maintain our interest of 19.03% in this strategically important associate and reinforce our position as the leading foreign bank in mainland China.

In Malaysia, we now have the largest branch network amongst foreign banks and were designated *Best Bank* for the 10th consecutive year by the *Asset Triple A Country Awards*.

In RBWM, we made progress in re-shaping the business in line with our strategy, completing the disposal of the non-strategic business in Thailand and announcing the sale of our life insurance business in Taiwan. With our focus on secured lending, we recorded mortgage growth in mainland China, Singapore, Australia and Malaysia, reflecting

the continued strength of the property market and the expansion of our distribution network.

In CMB, trade revenues grew as we capitalised on our global network to capture cross-border trade and capital flows, particularly with mainland China. We continued to strengthen our infrastructure to capture the outbound opportunities from mainland China and now have 14 China desks established globally to assist customers with their international trade requirements. Significant new mandates in 2012 in CMB and GB&M reflected investment in our Payments and Cash Management infrastructure. We were recognised as *Best Domestic Cash Management Bank* by *Euromoney* in fourteen countries across the region, *Best Overall Cash Management Bank in Asia* by *Global Finance* and *Best International Trade Bank in China* by *Trade Finance Magazine*.

In GB&M, we continued to be a key participant in the internationalisation of the renminbi and enhanced our Payments and Cash Management systems with renminbi capabilities. We continued to build our debt and equity capital markets capabilities in key countries in the region and were involved in several significant government and large corporate issues in Australia, Singapore, India and Indonesia. Revenues from the collaboration between CMB and GB&M increased by 13% as we enhanced sales coordination between the global businesses.

The following commentary is on a constant currency basis.

Net interest income increased by 8%, notably in mainland China from Balance Sheet Management, arising from growth in the debt securities portfolio and improved yields, as well as from increased trade-related and term lending in CMB and GB&M.

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We grew average deposit balances, notably in GB&M and CMB reflecting new Payments and Cash Management mandates, and in RBWM from deposit acquisition. The benefit of this growth was partly offset by narrower liability spreads reflecting rate cuts and liquidity easing measures by central banks.

In RBWM, residential mortgage balances grew, primarily in Singapore, Australia, Malaysia and mainland China, reflecting the continued strength of property markets and expansion of our distribution network. However, net interest income was broadly unchanged due to the effect of the sale of the RBWM business in Thailand and narrower asset spreads in a number of countries attributable to competitive pricing pressures.

Net fee income increased by US\$29m, primarily in GB&M, from higher fee income from our

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

participation in more debt capital markets transactions across the region as we continued to strengthen our capabilities in this area, and lower regulatory fee expenses on Foreign Exchange and Rates transactions in mainland China as volumes reduced. RBWM reported higher income from cards in Australia from increased spending and card issuance and Wealth Management fees in mainland China. The increase from cards was more than offset by the discontinuation of our Premier business in Japan, the sale of our RBWM business in Thailand, and a fall in fund management fees as we saw a move into lower yielding products reflecting investor's lower risk appetite.

Net trading income decreased by 34% compared with 2011, mainly from adverse fair value movements on the contingent forward sale contract of US\$553m relating to Ping An (see Note 2b on the Financial Statements). Trading income was also lower, primarily in mainland China due to lower GB&M revenues in Foreign Exchange reflecting reduced volatility. These were partly offset by a net favourable movement as a result of a change in estimation methodology in respect of the valuation adjustments on derivatives.

Net income from financial instruments designated at fair value was US\$110m in 2012 compared with a net expense of US\$19m in 2011. This was driven by net investment gains on assets held by the Insurance business, primarily in Singapore, due to positive equity market movements. To the extent that these investment gains were attributed to policyholders of unit-linked insurance policies and insurance contracts with DPF, there was a corresponding increase in *Net insurance claims incurred and movement in liabilities to policyholders*.

Gains less losses from financial investments were US\$16m compared with net losses of US\$23m in 2011, due to a disposal gain on investments managed by a private equity fund and a gain on the sale of government debt securities in India.

Net earned insurance premiums rose by 7% to US\$812m as a result of increased renewals and new business volumes in mainland China, Singapore and Taiwan. The growth in premiums resulted in a corresponding increase in *Net insurance claims incurred and movement in liabilities to policyholders*.

We reported a *Gain on disposal of Ping An*, an associate of Mainland China, of US\$3.0bn. Our remaining shareholding has been classified as a financial investment.

Other operating income increased by US\$201m due to gains on the sale of our RBWM business in Thailand of US\$108m, our GPB business in Japan of US\$67m and our interest in a property company in the Philippines of US\$130m. These were partly offset by the non-recurrence of an accounting gain of US\$181m arising from the dilution of our shareholding in Ping An in 2011.

Net insurance claims incurred and movement in liabilities to policyholders increased by 22%, driven by net investment gains on the fair value of the assets held to support the policyholder contracts compared with net losses in 2011. In addition, policyholder liabilities were established for new business, reflecting the rise in premiums across mainland China, Singapore and Taiwan.

Loan impairment charges and other credit risk provisions increased by US\$170m as a result of individually assessed impairments on a single corporate exposure in Australia and a small number of corporate exposures in other countries in the region as well as a credit risk provision on an available-for-sale debt security in GB&M. These were partly offset by an impairment release in Singapore compared with a charge in 2011.

Operating expenses increased by 3%, due to restructuring and other related costs of US\$131m (2011: US\$45m) incurred across several countries as part of the ongoing strategic review of our businesses and support functions in the region. This resulted in a net reduction of approximately 6,000 FTE staff numbers and generated sustainable annual savings of approximately US\$200m, which were more than offset by inflationary pressures and investment for business growth, including branch expansion in mainland China. Costs also increased from a litigation provision of US\$98m made in respect of a long-standing court case and the write down by US\$51m of our interest in a joint venture.

Share of profit from associates and joint ventures increased by US\$212m, driven by higher profits from BoCom and Industrial Bank which reflected loan growth and higher fee income, partly offset by increased operating expenses and loan impairment charges. The contribution from Ping An reduced due to market valuation losses on equity securities held by their insurance business, which reflected volatile domestic equity

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markets, partly offset by increased income from the banking business, Ping An Bank. The disposal of Ping An and the dilution of our holding in Industrial Bank, following its issue of additional share capital to third parties on 7 January 2013, are expected to have a significant impact on future profits in the region.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Reconciliation of reported and constant currency profit before tax Rest of Asia-Pacific*

	2011 as reported US\$m	Currency translation adjustment ²⁴ US\$m	2011 at 2012 exchange rates US\$m	2012 as reported US\$m	Reported change ²⁵ %	Constant currency change ²⁵ %
Net interest income	5,102	(111)	4,991	5,391	6	8
Net fee income	2,111	(57)	2,054	2,083	(1)	1
Own credit spread ²⁶	2		2	(3)		
Gains on disposal of Ping An				3,012		
Other income ²⁷	3,498	(148)	3,350	3,101	(11)	(7)
Net operating income²¹	10,713	(316)	10,397	13,584	27	31
Loan impairment charges and other credit risk provisions	(267)	1	(266)	(436)	(63)	(64)
Net operating income	10,446	(315)	10,131	13,148	26	30
Operating expenses	(5,806)	173	(5,633)	(5,806)		(3)
Operating profit	4,640	(142)	4,498	7,342	58	63
Income from associates	2,831	63	2,894	3,106	10	7
Profit before tax	7,471	(79)	7,392	10,448	40	41

For footnotes, see page 120.

Reconciliation of reported and underlying²⁹ items Rest of Asia-Pacific

	Year ended 31 December		
	2012 US\$m	2011 US\$m	Change %
Revenue²¹			
Reported revenue	13,584	10,713	27
Currency translation adjustment ²⁴		(316)	
Own credit spread ²⁶	3	(2)	
Acquisitions, disposals and dilutions	(3,342)	(295)	
Underlying revenue	10,245	10,100	1
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(436)	(267)	(63)
Currency translation adjustment ²⁴		1	
Acquisitions, disposals and dilutions	(2)	4	
Underlying LICs	(438)	(262)	(67)
Operating expenses			
Reported operating expenses	(5,806)	(5,806)	

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Currency translation adjustment ²⁴		173	
Acquisitions, disposals and dilutions	60	96	
Underlying operating expenses	(5,746)	(5,537)	(4)
Underlying cost efficiency ratio	56.1%	54.8%	
Profit before tax			
Reported profit before tax	10,448	7,471	40
Currency translation adjustment ²⁴		(79)	
Own credit spread ²⁶	3	(2)	
Acquisitions, disposals and dilutions	(4,048)	(1,141)	
Underlying profit before tax	6,403	6,249	2
<i>For footnotes, see page 120.</i>			

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**2011 compared with 2010**

Economic background

In **mainland China**, reducing the pace of consumer price inflation was a key priority for policymakers in the first half of 2011. Monetary conditions were tightened by increasing the reserve requirement ratio to 21.5% for large banks and a number of measures were implemented, focused specifically on reducing demand in the property market. As a result, credit growth slowed in the second half of the year which, coupled with the downturn in global trade, helped to slow the pace of growth and reduce inflationary pressures. The annual rate of inflation peaked at 6.5% in July and eased to around 4% by the year end. Meanwhile, the annual pace of GDP growth slowed from 9.7% in the first quarter to 8.9% in the fourth quarter, bringing the full year GDP growth down to 9.2% in 2011 from 10.4% in 2010. In the final months of the year, the outlook for growth in the eurozone became more of a concern and policymakers reverted to easing monetary and fiscal conditions. Towards the end of 2011, the reserve requirement ratio was cut and a number of fiscal stimulus measures were enacted.

Japan's economy began 2011 strongly, but the earthquake and tsunami in March led to a sharp contraction in output. Japan continued to suffer from deflationary pressures, leading the Bank of Japan to expand its quantitative easing programme. It also intervened in foreign exchange markets to stem the upward pressure on the yen.

The Rest of Asia-Pacific region experienced a relatively strong first half, with exports and domestic demand growing robustly, following which growth slowed in the latter months of 2011. The highly trade-dependent economies of **South Korea**, **Taiwan** and **Singapore** experienced the most significant decline in activity. Regional trade was disrupted by the Japanese earthquake in March and floods in the fourth quarter in **Thailand**, which caused a sharp contraction in the production of critical electronic and car components. As a result, trade expanded at a slower pace in 2011 than in 2010. In a number of economies, notably **India** and **South Korea**, domestic demand also slowed markedly in the second half of 2011 after rising inflationary pressures prompted central banks to tighten monetary policy. In **Malaysia**, domestic demand proved more resilient and the level of GDP in Malaysia in the fourth quarter was 5.2% higher than the level seen a year earlier. Across Asia, inflation peaked in the middle of the year providing policymakers in **India**, **Thailand** and **Indonesia** room to start easing monetary policy.

In **Australia** GDP growth in early 2011 was initially affected by weather-related disruptions, particularly to coal exports. However, activity strengthened and GDP rose by 2.5% in the year to September, predominantly from ongoing investment in the mining sector. Labour market conditions eased during the year, with the unemployment rate rising modestly to 5.2% by the year end. The Reserve Bank of Australia reduced its policy rate in November and December from 4.75% to 4.25%.

Review of performance

Our operations in the Rest of Asia-Pacific region reported pre-tax profits of US\$7.5bn compared with US\$5.9bn in 2010, an increase of 27%. Reported profits included gains arising from the dilution of HSBC's shareholding in Ping An following its issue of share capital to third parties in 2010 and 2011 of US\$188m and US\$181m, respectively. On an underlying basis, excluding these gains, pre-tax profit rose by 23%.

The growth in profitability in the region reflected strong lending and deposit growth during 2010 and 2011, mainly in Singapore and mainland China, coupled with widening deposit spreads due to higher interest rates in certain countries, notably India and mainland China. Loan impairment charges improved as a result of the non-recurrence of a number of individual impairments and the reduction of certain unsecured lending portfolios. Costs increased, though to a lesser extent than revenues, to support business expansion, notably in mainland China, and maintain our competitive position in our six strategic markets. The contribution from our associates in mainland China also grew, benefiting from ongoing loan growth and increased income from fee-based revenue streams.

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We continued to invest in building our franchise in mainland China where the operating profit of our operations more than doubled and we remained the leading foreign bank by network size. In CMB, we increased the coverage of our renminbi trade settlement services to 24 cities within the country, representing the widest geographic coverage among all foreign banks, and offered renminbi capabilities in over 50 countries worldwide. Cross-border referrals between mainland China and the rest of the world grew by 9% compared with 2010 as we capitalised on our international network to capture outbound and inbound trade flows. In GB&M, we focused on leveraging our global connectivity and product capabilities to be the leading international bank of choice for multinational corporations doing business with mainland China and large corporates looking to expand internationally.

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Report of the Directors: Operating and Financial Review (continued)

Profit before tax increased in other key countries across the region as we maintained our strategic focus on these markets, particularly in intermediating cross-border trade flows. Trade revenues grew in most of our sites and we were awarded the Best Trade Finance Bank in Asia Pacific by *FinanceAsia* for the fourteenth consecutive year. Trade-related lending grew strongly in Singapore as we continued to enhance our trade finance capabilities. In Malaysia we expanded our branch network through the launch of new Amanah branches. We also experienced strong commercial lending growth in both Malaysia and Indonesia as a result of various marketing campaigns. In India, we were ranked the number one foreign bank by *Bloomberg* for domestic bonds in 2011 and issued the first and only offshore renminbi bond in the country.

As part of our strategic review process, in December 2011 we announced the sale of our private banking operations in Japan and, in January 2012, we announced the sale of our RBWM operations in Thailand. We expect to complete these transactions during 2012.

Net interest income increased by 28%. Average lending balances grew most notably in CMB and GB&M, particularly in mainland China, as we captured inbound and outbound trade flows and as demand for credit in the region increased. In RBWM mortgage lending balances rose, notably in Singapore and Australia, driven by competitive product offerings and strong property markets.

This was partly offset by continued pressure on asset spreads, most notably in RBWM (particularly in Singapore and Australia), due to competitive pressures and growth in residential mortgage lending at lower spreads.

Customer deposit balances rose across most of the region, notably in Payments and Cash Management reflecting our investment in infrastructure as part of a targeted strategy to support growth in customer lending. Deposit spreads increased as interest rates rose in a number of countries, particularly in mainland China and India.

Net interest income from Balance Sheet Management was higher than in 2010, reflecting increased interest rates and the widening of onshore US dollar lending spreads in mainland China, and a higher return from short-term lending and growth in the balance sheet in Singapore as we attracted increased customer deposits.

Net fee income increased by 4%, primarily from trade-related fees as we targeted asset growth and

trade activity, largely in mainland China, Bangladesh and Singapore, supported by marketing activities, customer acquisition and a rise in transactions from existing customers. Card fees rose, notably in Australia from the increased issuance of our co-branded credit cards, higher retail spending, and more customers converting to a higher card status.

Net trading income of US\$1.7bn was broadly unchanged compared with 2010. Net interest income on trading activities was lower as we progressively reduced our positions in government debt securities following increased market volatility in bond markets, and from growth in structured deposits where the related income is recorded under *Net interest income*. This was offset by higher Foreign Exchange trading income due to increased customer transaction volumes resulting from the collaboration between GB&M and CMB and as more clients sought protection from volatility in the markets.

Net expense from financial instruments designated at fair value was US\$18m compared with income of US\$29m in 2010. This was due to investment losses on assets held by the insurance business, primarily in Singapore, as a result of negative equity market movements during the second half of 2011. To the extent that these investment losses were attributed to policyholders of unit-linked insurance policies and insurance contracts with DPF, there was a corresponding decrease in *Net insurance claims incurred and movement in liabilities to policyholders*.

Losses from financial investments were US\$23m compared with gains of US\$151m in 2010, due to an impairment loss on an equity investment in 2011 in GB&M, lower gains on the disposal of government debt securities across the region and the non-recurrence of a gain on disposal of an equity investment in a Singaporean property company in 2010.

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Net earned insurance premiums increased by 58% to US\$759m as a result of successful sales initiatives, most notably resulting in improved sales of a universal life insurance product targeted at high net worth individuals in Singapore. The growth in premiums resulted in a corresponding increase in Net insurance claims incurred and movement in liabilities to policyholders .

Other operating income increased by US\$92m, largely due to a rise in the PVIF asset in Singapore as a result of higher life insurance sales and a net increase from experience and assumption updates.

Loan impairment charges and other credit risk provisions decreased by 42% to US\$267m as a

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Report of the Directors: Operating and Financial Review (continued)

result of the non-recurrence of a number of individual loan impairment charges in GB&M on a small number of accounts, coupled with the ongoing reduction of unsecured lending portfolios in India. We remain cautious on the outlook for credit quality and sustained our focus on maintaining high levels of underwriting and asset quality.

Operating expenses increased by 8% due to wage inflation which reflected the competitive labour market, along with an increase in average staff numbers, notably in mainland China. Increased business volumes across the region led to higher support costs. Premises and equipment costs also rose in certain countries, reflecting increased rental expenses resulting from lease renewals and new branch openings.

Share of profit from associates and joint ventures increased by 22%. The contribution from BoCom rose, driven by strong loan growth, wider deposit spreads following interest rate increases in mainland China and higher fee income, notably from investment banking, settlements and cards. Income from Industrial Bank also increased as a result of strong growth in customer lending, a rise in fee-based revenue and a fall in loan impairment charges. Higher profits from Ping An resulted from strong growth in sales in the insurance business and increased income from the banking business following the acquisition of Shenzhen Development Bank in July 2011.

Reconciliation of reported and underlying profit before tax

2011 compared with 2010 Rest of Asia-Pacific¹

	2010 as reported US\$m	2010 adjust- ments ³² US\$m	Currency translation adjustment ²⁴ US\$m	2010 at 2011 exchange rates ³³ US\$m	2011 as reported US\$m	2011 adjust- ments ³² US\$m	2011 under- lying US\$m	Re- ported change ²⁵ %	Under- lying change ²⁵ %
Net interest income	3,828		165	3,993	5,102		5,102	33	28
Net fee income	1,932		99	2,031	2,111		2,111	9	4
Changes in fair value ²⁶	(1)	1			2	(2)			
Other income ²⁷	3,473	(188)	92	3,377	3,498	(181)	3,317	1	(2)
Net operating income ²¹	9,232	(187)	356	9,401	10,713	(183)	10,530	16	12
Loan impairment charges and other credit risk provisions	(439)		(24)	(463)	(267)		(267)	39	42
Net operating income	8,793	(187)	332	8,938	10,446	(183)	10,263	19	15
Operating expenses	(5,143)		(213)	(5,356)	(5,806)		(5,806)	(13)	(8)
Operating profit	3,650	(187)	119	3,582	4,640	(183)	4,457	27	24
Income from associates	2,252		108	2,360	2,831	48	2,879	26	22
Profit before tax	5,902	(187)	227	5,942	7,471	(135)	7,336	27	23

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)*Profit before tax and balance sheet data Rest of Asia-Pacific*

	2012						Total US\$m
	Retail Banking and Wealth Management	Commercial Banking	Global Banking and Markets	Global Private Banking	Other	Inter- segment elimination ⁸⁵	
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	
<i>Profit before tax</i>							
Net interest income	1,787	1,396	2,156	102	137	(187)	5,391
Net fee income/(expense)	854	499	666	71	(7)		2,083
Trading income/(expense) excluding net interest income	96	188	1,002	67	(592)		761
Net interest income/(expense) on trading activities	(6)	(3)	100		14	187	292
Net trading income/(expense) ⁷⁸	90	185	1,102	67	(578)	187	1,053
Changes in fair value of long-term debt issued and related derivatives					(4)		(4)
Net income/(expense) from other financial instruments designated at fair value	109	1	(3)		3		110
Net income/(expense) from financial instruments designated at fair value	109	1	(3)		(1)		106
Gains less losses from financial investments	(1)	2	(10)		25		16
Dividend income			1		4		5
Net earned insurance premiums	569	243					812
Gain on disposal of Ping An					3,012		3,012
Other operating income	211	64	82	68	1,571	(172)	1,824
Total operating income	3,619	2,390	3,994	308	4,163	(172)	14,302
Net insurance claims ⁸⁶	(523)	(195)					(718)
Net operating income²¹	3,096	2,195	3,994	308	4,163	(172)	13,584
Loan impairment charges and other credit risk provisions	(234)	(154)	(48)				(436)
Net operating income	2,862	2,041	3,946	308	4,163	(172)	13,148
Total operating expenses	(2,238)	(993)	(1,279)	(149)	(1,319)	172	(5,806)
Operating profit	624	1,048	2,667	159	2,844		7,342
Share of profit in associates and joint ventures	893	1,554	658		1		3,106

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Profit before tax	1,517	2,602	3,325	159	2,845		10,448
	<i>%</i>	<i>%</i>	<i>%</i>	<i>%</i>	<i>%</i>		<i>%</i>
Share of HSBC's profit before tax	7.3	12.6	16.1	0.8	13.8		50.6
Cost efficiency ratio	72.3	45.2	32.0	48.4	31.7		42.7
<i>Balance sheet data</i> ⁷⁴							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	46,027	43,968	44,721	3,238	165		138,119
Total assets	55,509	59,123	201,774	12,142	24,534	(10,813)	342,269
Customer accounts	63,230	44,865	64,392	11,095	39		183,621

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit before tax and balance sheet data Rest of Asia-Pacific (continued)*

	2011						
	Retail		Global	Global		Inter-	
	Banking		Banking	Private		segment	
	and	Commercial	and	Banking	Other	elimination ⁸⁵	Total
	Wealth	Banking	Markets	Banking			
	Management						
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
<i>Profit before tax</i>							
Net interest income	1,838	1,254	1,964	116	123	(193)	5,102
Net fee income/(expense)	904	513	621	82	(9)		2,111
Trading income/(expense) excluding net interest income	94	156	1,153	66	(90)		1,379
Net interest income/(expense) on trading activities	(2)	1	76		11	193	279
Net trading income/(expense) ⁷⁸	92	157	1,229	66	(79)	193	1,658
Changes in fair value of long-term debt issued and related derivatives					4		4
Net income/(expense) from other financial instruments designated at fair value	(38)	2	1		15		(20)
Net income/(expense) from financial instruments designated at fair value	(38)	2	1		19		(16)
Gains less losses from financial investments		2	(25)	1	(1)		(23)
Dividend income			2				2
Net earned insurance premiums	493	266					759
Other operating income	145	72	75	5	1,592	(178)	1,711
Total operating income	3,434	2,266	3,867	270	1,645	(178)	11,304
Net insurance claims ⁸⁶	(351)	(240)					(591)
Net operating income ²¹	3,083	2,026	3,867	270	1,645	(178)	10,713
Loan impairment (charges)/recoveries and other credit risk provisions	(222)	10	(57)	2			(267)
Net operating income	2,861	2,036	3,810	272	1,645	(178)	10,446
Total operating expenses	(2,409)	(945)	(1,268)	(181)	(1,181)	178	(5,806)
Operating profit	452	1,091	2,542	91	464		4,640
Share of profit/(loss) in associates and joint ventures	1,189	1,155	547		(60)		2,831
Profit before tax	1,641	2,246	3,089	91	404		7,471

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	%	%	%	%	%	%
Share of HSBC's profit before tax	7.5	10.3	14.1	0.4	1.9	34.2
Cost efficiency ratio	78.1	46.6	32.8	67.0	71.8	54.2

*Balance sheet data*⁷⁴

	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Loans and advances to customers (net)	40,970	38,404	41,114	3,190	190	123,868
Total assets	54,484	50,688	195,549	12,879	16,616	(12,400) 317,816
Customer accounts	60,831	40,423	60,855	11,872	31	174,012

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Rest of Asia-Pacific (continued)*

	Retail		Global		Inter-		
	Banking	Commercial	Banking	and Private	Other	segment	Total
	Management	Banking	Markets	Banking		elimination ⁸⁵	
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
<i>Profit before tax</i>							
Net interest income	1,581	938	1,435	91	55	(272)	3,828
Net fee income/(expense)	834	442	611	55	(10)		1,932
Trading income/(expense) excluding net interest income	80	129	967	69	(38)		1,207
Net interest income on trading activities			138		1	272	411
Net trading income/(expense) ⁷⁸	80	129	1,105	69	(37)	272	1,618
Changes in fair value of long- term debt issued and related derivatives					(2)		(2)
Net income/(expense) from other financial instruments designated at fair value	41	2	(1)		(16)		26
Net income/(expense) from financial instruments designated at fair value	41	2	(1)		(18)		24
Gains less losses from financial investments		3	51		92		146
Dividend income			1				1
Net earned insurance premiums	386	62					448
Other operating income	109	86	55	1	1,499	(152)	1,598
Total operating income	3,031	1,662	3,257	216	1,581	(152)	9,595
Net insurance claims ⁸⁶	(324)	(39)					(363)
Net operating income ²¹	2,707	1,623	3,257	216	1,581	(152)	9,232
Loan impairment charges and other credit risk provisions	(298)	(19)	(122)				(439)
Net operating income	2,409	1,604	3,135	216	1,581	(152)	8,793
Total operating expenses	(2,233)	(799)	(1,094)	(135)	(1,034)	152	(5,143)
Operating profit	176	805	2,041	81	547		3,650
Share of profit in associates and joint ventures	986	751	447		68		2,252
Profit before tax	1,162	1,556	2,488	81	615		5,902
	%	%	%	%	%		%
Share of HSBC's profit before tax	6.1	8.2	13.1	0.4	3.2		31.0
Cost efficiency ratio	82.5	49.2	33.6	62.5	65.4		55.7

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*Balance sheet data*⁷⁴

	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	37,831	31,423	35,810	3,489	178		108,731
Total assets	49,758	41,588	166,710	12,126	19,450	(11,570)	278,062
Customer accounts	54,741	36,943	53,752	12,620	99		158,155

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)**Middle East and North Africa**

The network of branches of HSBC Bank Middle East Limited, together with HSBC's subsidiaries and associates, gives us the widest coverage in the region. Our associate in Saudi Arabia, The Saudi British Bank (40% owned), is the Kingdom's sixth largest bank by total assets.

	2012 US\$m	2011 US\$m	2010 US\$m
Net interest income	1,470	1,432	1,367
Net fee income	595	627	677
Net trading income	390	482	370
Other income	(25)	66	(4)
Net operating income²¹	2,430	2,607	2,410
LICs ⁷⁶	(286)	(293)	(627)
Net operating income	2,144	2,314	1,783
Total operating expenses	(1,166)	(1,159)	(1,078)
Operating profit	978	1,155	705
Income from associates ⁷⁷	372	337	187
Profit before tax	1,350	1,492	892
Cost efficiency ratio	48.0%	44.5%	44.7%
RoRWA ⁶⁶	2.2%	2.6%	1.6%
Year-end staff numbers	8,765	8,373	8,676

**Completed two acquisitions and
made progress on the
Group's six filters
Approximately
US\$70m
sustainable cost savings from our
organisational effectiveness programmes**

4th

5th

consecutive year:

consecutive year:

Best Regional Cash

Best Trade Finance

Management Provider in

Bank in the Middle

the Middle East

East and North Africa

Euromoney

Global Trade Review 2012

For footnotes, see page 120.

Economic background

Real GDP in the **Middle East and North Africa** region grew by an estimated 4.5% in 2012. However, this weighted aggregate figure masked a wide disparity between oil producers (5.1%) and non-oil producers (2.9%). For the Gulf Cooperation Council's top performers, energy output volumes remained high and revenues rose, fuelling government spending-driven domestic demand which fed through to a stronger non-oil private sector performance, job creation and a recovery in bank lending. **Saudi Arabia** (which recorded growth of nearly 7% in 2012), **Qatar** (6%) and **Oman** (5%) fell into this category. In the **UAE**, more muted fiscal and monetary stimuli meant overall growth was slower, but Dubai's export-oriented service sector recorded a good recovery in 2012, and Abu Dhabi picked up in the second half of the year. Despite the strong growth, inflation remained low across the Gulf region.

In **Egypt**, growth remained weak, held back by ongoing political uncertainty which continued to weigh on domestic and foreign investment and consumption. Pressure on public finances and Egypt's external accounts remained pronounced, with the Egyptian pound weakening significantly. Elsewhere in the oil importing parts of the region, the pressures were not as great, but in Lebanon, Jordan, Morocco and Tunisia, growth fell and their external balances deteriorated, with the latter three, following a significant worsening of public finances, approaching the International Monetary Fund for assistance by the end of the year.

Review of performance

Our operations in the Middle East and North Africa reported a profit before tax of US\$1.4bn, a decrease of 10% compared with 2011. On a constant currency basis, pre-tax profits decreased by 9%.

Our reported results in 2012 included an investment loss on a subsidiary of US\$85m and adverse movements of US\$12m on our own debt designated at fair value resulting from tightening credit spreads, partly offset by gains recognised on acquisitions totalling US\$21m. Reported profits in 2011 included a dilution gain of US\$27m on our holding in HSBC Saudi Arabia Ltd following its merger with SABB Securities Ltd and a loss of US\$7m relating to the disposal of our Private Equity business. On an underlying basis, excluding the items noted above, profit before tax decreased by 3% as a result of a small number of significant impairments on GB&M exposures.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax by country within global businesses*

	Retail Banking and Wealth Management	Commercial Banking	Global Banking and Markets	Global Private Banking	Other	Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
2012						
Egypt	67	71	157		(5)	290
Qatar	9	36	84			129
United Arab Emirates	143	235	141	1	(56)	464
Other	(27)	125	29		(37)	90
MENA (excluding Saudi Arabia)	192	467	411	1	(98)	973
Saudi Arabia	60	120	170	9	18	377
	252	587	581	10	(80)	1,350
2011						
Egypt	43	55	129		(2)	225
Qatar	(4)	35	81			112
United Arab Emirates	134	240	200	(6)	7	575
Other	17	109	93			219
MENA (excluding Saudi Arabia)	190	439	503	(6)	5	1,131
Saudi Arabia	57	98	140	4	62	361
	247	537	643	(2)	67	1,492
2010						
Egypt	38	82	77		(2)	195
Qatar	19	52	67			138
United Arab Emirates	17	186	121	1	(1)	324
Other	19	57	(19)			57
MENA (excluding Saudi Arabia)	93	377	246	1	(3)	714
Saudi Arabia	25	107	53	(16)	9	178
	118	484	299	(15)	6	892

During 2012, we focused on simplifying our operations in the Middle East and North Africa by disposing of non-strategic businesses and continuing to improve our organisational efficiency while investing in strategic acquisitions.

We made significant progress in integrating our operations in Oman with OIB following the merger in June 2012. The combined entity, HSBC Bank Oman S.A.O.G., of which we own 51%, is now the third largest bank in the Sultanate. We also completed the acquisition of the onshore retail and commercial banking business of Lloyds Banking Group in the UAE in the fourth quarter of 2012. Lloyds' strong presence in expatriate retail banking and commercial banking was a good strategic fit with our position as the leading international bank in the UAE. We also completed the disposal of 80.1% of our Private Equity business in December. We announced in September our agreement to sell our operations in Pakistan and, in October, the restructuring of our Amanah business in the region outside Saudi Arabia.

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We remained focused on our priority markets, delivering profit growth in Egypt and Saudi Arabia. The strong performance in Egypt was driven by

robust deposit growth in RBWM which led to higher net interest income. We also achieved growth in profits from our associates, mainly The Saudi British Bank, which won the *Euromoney* award for excellence as The Best Bank in Saudi Arabia and The Best Debt House in Saudi Arabia. Although profit before tax declined in the UAE as a result of the impairments in GB&M noted above, it remains a priority market for HSBC and the economy continued to improve in 2012.

Delivery of sustainable cost savings remained a priority for 2012. Our organisational effectiveness initiatives included streamlining procedures by delayering our management structure and transferring additional operational processes to our global service centres. We realised about US\$70m in sustainable savings from our organisational effectiveness programmes.

In RBWM, we remained focused on growing Wealth Management revenues. We entered into a strategic alliance with Zurich Life International (Zurich) in 2012 to provide wealth and general insurance products to our customers in the region. Our focus on foreign exchange resulted in increased transaction volumes, which provided us with higher

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Report of the Directors: Operating and Financial Review (continued)

Wealth Management revenues for 2012. In addition, we enhanced our internet banking capabilities in the UAE to provide improved security and rolled out our digital solution for mobile banking in the region to allow customers greater accessibility.

In CMB, we continued to support internationally oriented SMEs. This was evidenced by the launch of our third SME fund in the UAE of AED1bn (US\$272m), targeted at international trade customers. We continued to invest in the Global Trade and Receivables Finance client service and business development teams, and enhanced our Receivables Finance products across the region. We endeavoured to strengthen this position by holding mainland China and Turkey events to focus on these emerging trade routes.

Our Payments and Cash Management business continued to record strong revenue growth, and was named The Best Cash Management House in the Middle East 2012 in the *Euromoney* awards for excellence for the fourth consecutive year.

In GB&M, we continued to focus on South-South connectivity. We leveraged our global expertise to provide access to Asian investors for issuers in the region with funding requirements with our dedicated coverage teams on our mainland China, South Korea and India desks in the UAE and Saudi Arabia. We also completed a significant number of bond issuances, reflecting the continuing investor appetite for the region's debt. We won several *Euromoney* awards for excellence including The Best Debt House in the Middle East and The Best Flow House in the Middle East. GB&M also won *Global Investor's* The Best Domestic Custodian.

The following commentary is on a constant currency basis.

Net interest income rose by 3%, driven by higher average deposit balances in RBWM, primarily savings accounts in Egypt, reflecting the competitive pricing introduced at the beginning of the year. Despite this, we benefited from wider spreads as interest rates rose in Egypt. Net interest income in CMB was in line with 2011 as higher income resulting from the merger with OIB was offset by competitive asset pricing across most of the region.

Net fee income decreased by 4% due to a decline in credit and lending, Securities Services and advisory fees in GB&M, which were affected by lower levels of deal activity and the challenging political and economic environment. Fees also declined in RBWM due to higher reward scheme charges in the UAE following revisions to the agreement with our partner aimed at improving card

utilisation, partly offset by higher insurance revenues as a result of the strategic alliance with Zurich. The decline in fees was also attributable to our exit from domestic private banking in the UAE. These factors were partly offset by higher trade import fees in CMB in Algeria, Oman and Jordan driven by higher volumes from targeted sales activity.

Net trading income decreased by 18%, mainly due to unfavourable credit valuation adjustments on trading positions relating to a small number of exposures in GB&M. We also reported adverse fair value movements on certain economic hedges as well as on structured liabilities as credit spreads tightened. This was partly offset by higher revaluation gains on equity holdings in Principal Investments.

Gains less losses from financial investments increased by US\$17m, driven by the non-recurrence of impairments on two available-for-sale equity securities in 2011, together with gains on the disposal of available-for-sale equity and debt securities in 2012.

Other operating income decreased by US\$89m, driven by the US\$85m investment loss on a subsidiary.

Loan impairment charges and other credit risk provisions decreased by US\$6m. Lower impairments in RBWM attributable to an improvement in delinquency rates reflected the repositioning of the book towards higher quality lending in previous years. In addition, CMB recorded a modest reduction in loan impairment charges as higher customer recoveries were largely offset by individually assessed impairments. These were partly offset by significant loan impairment charges recorded for a small number of large exposures in GB&M.

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Operating expenses increased by 1% as a result of employee and legal costs relating to the merger of our Omani operations with OIB and the acquisition of the onshore retail and commercial banking business of Lloyds Banking Group in the UAE. This was partially offset by the benefit arising from sustainable cost saving initiatives implemented in 2011 and throughout 2012. Excluding the effect of the two acquisitions, we reduced both our employee numbers and our cost base.

Share of profits from associates and joint ventures increased by 10%, mainly from The Saudi British Bank. This was driven by higher revenue resulting from strong balance sheet growth, together with lower costs derived from effective control and monitoring.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Reconciliation of reported and constant currency profit before tax – Middle East and North Africa*

	2011 as reported US\$m	Currency translation adjustment ²⁴ US\$m	2011 at 2012 exchange rates US\$m	2012 as reported US\$m	Reported change ²⁵ %	Constant currency change ²⁵ %
Net interest income	1,432	(9)	1,423	1,470	3	3
Net fee income	627	(4)	623	595	(5)	(4)
Own credit spread ²⁶	14		14	(12)		
Other income ²⁷	534	(1)	533	377	(29)	(29)
Net operating income²¹	2,607	(14)	2,593	2,430	(7)	(6)
Loan impairment charges and other credit risk provisions	(293)	1	(292)	(286)	2	2
Net operating income	2,314	(13)	2,301	2,144	(7)	(7)
Operating expenses	(1,159)	6	(1,153)	(1,166)	(1)	(1)
Operating profit	1,155	(7)	1,148	978	(15)	(15)
Income from associates	337		337	372	10	10
Profit before tax	1,492	(7)	1,485	1,350	(10)	(9)

*For footnotes, see page 120.**Reconciliation of reported and underlying²⁹ items – Middle East and North Africa*

	Year ended 31 December		
	2012 US\$m	2011 US\$m	Change %
Revenue²¹			
Reported revenue	2,430	2,607	(7)
Currency translation adjustment ²⁴		(14)	
Own credit spread ²⁶	12	(14)	
Acquisitions, disposals and dilutions	3	(79)	
Underlying revenue	2,445	2,500	(2)
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(286)	(293)	2
Currency translation adjustment ²⁴		1	
Acquisitions, disposals and dilutions			
Underlying LICs	(286)	(292)	2
Operating expenses			
Reported operating expenses	(1,166)	(1,159)	(1)
Currency translation adjustment ²⁴		6	

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Acquisitions, disposals and dilutions	15	25	
Underlying operating expenses	(1,151)	(1,128)	(2)
Underlying cost efficiency ratio	47.1%	45.1%	
Profit before tax			
Reported profit before tax	1,350	1,492	(10)
Currency translation adjustment ²⁴		(7)	
Own credit spread ²⁶	12	(14)	
Acquisitions, disposals and dilutions	18	(54)	
Underlying profit before tax	1,380	1,417	(3)
<i>For footnotes, see page 120.</i>			

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Report of the Directors: Operating and Financial Review (continued)

2011 compared with 2010

Economic background

In the Middle East and North Africa region, GDP grew by more than 5% in 2011, though the headline figure masks a wide variance in overall performance and growth drivers. In the oil producing states of the Gulf, high oil prices prompted growth in oil output and encouraged substantial increases in current and capital spending, most notably in **Saudi Arabia**. The export-oriented service sectors of countries including the **UAE** also grew robustly, supported in part by firm Asian demand.

The aggregate fiscal and current account surpluses of the Gulf Co-operation Council members stood at 15% and 25% of GDP, respectively, significantly higher than in 2010. Despite the pick-up in growth, CPI inflation remained generally muted with slow private sector wage growth and broadly unchanged real estate prices.

Regional political uncertainties weighed more heavily on performance elsewhere, however, particularly in countries that were subject to regime change. In **Egypt**, the level of GDP fell by an estimated 6 percentage points year-on-year as unrest held back investment and service sector exports, particularly tourism, contracted. Increased pressure on public finances and external account balances also added to the challenges for the post-revolution economies.

Review of performance

Our operations in the Middle East and North Africa reported a profit before tax of US\$1.5bn, an increase of US\$600m, or 67%. In 2010, we completed the sale of our investment in the British Arab Commercial Bank on which a loss of US\$42m was incurred. In 2011, we recorded a dilution gain of US\$27m as a result of the reduction of our holding in HSBC Saudi Arabia Limited following its merger with SABB Securities Limited. On an underlying basis, excluding these items, pre-tax profits increased by 57% as significant loan impairment charges in 2010 did not recur and trading income rose. In addition, profits from our associate, The Saudi British Bank, increased significantly driven by a decline in loan impairment charges as the credit environment in Saudi Arabia improved.

Despite political unrest and economic pressures, profits increased in all countries with the exception of Qatar, which was adversely affected by new regulations on foreign banks which curtailed growth in certain products, and Jordan, where we incurred a specific loan impairment charge related to a

corporate customer. Customer deposits across the region grew by 10%, reflecting the overall resilience of the oil-based regional economies and the strength of the HSBC brand.

We initiated a number of strategic programmes to optimise and reconfigure our branch network. This resulted in branch closures and consolidations in Jordan, Lebanon, Qatar and Bahrain together with an exit from our retail operations in Kuwait and part of our Principal Investments business. We also reconfigured domestic private banking in the UAE in order to focus solely on international private banking products and services through the conversion of the existing operation into a representative office for GPB.

In RBWM, we continued to focus on wealth management and secured lending, while building long-term relationships through our Premier and Advance customer offerings. During 2011, we implemented new technologies to improve our financial planning capabilities. We also successfully launched mobile banking in the UAE, Oman, Bahrain and Jordan allowing customers to access HSBC Internet Banking instantly through smart phones.

In CMB, we continued to strengthen our position as a leading international trade and business bank, achieving double-digit trade-related growth year-on-year and increasing market share in key markets. We also launched services to support settlements in renminbi to further facilitate trade

between mainland China and the region.

In the UAE, we entered into partnerships with a number of Free Trade Zones to provide improved access to banking services for internationally-oriented SMEs.

In Payments and Cash Management, we launched ClientSphere , a system which will further simplify cash management products and improve the overall customer experience. We also won a number of awards, including Best Overall Bank for Cash Management in the Middle East from *Global Finance Awards* and Best Cash Management Bank in the Middle East from *Euromoney*.

Greater collaboration between CMB and GB&M benefited both businesses with a significant increase in GB&M-related revenues from 2010.

In GB&M, we continued to focus on our key clients and used our global expertise and reach both to complete a number of cross-border deals for regional clients and provide risk management solutions tailored for customer needs, including Islamic products. We won a number of awards,

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Report of the Directors: Operating and Financial Review (continued)

including Best for Middle Eastern Currencies in the *Euromoney* FX survey and Best Risk Advisor in Middle East from *Euromoney*. We continued to be recognised as a leading provider of Islamic financial services and we were awarded Best Islamic Investment Bank, Middle East and Sukuk House of the Year from *The Asset Magazine* Triple A Islamic Finance Awards.

Net interest income rose by 6%, driven by strong growth in average trade lending balances in the second half of 2010 and throughout 2011 in CMB as we leveraged opportunities to support global and intra-regional trade flows. GB&M also benefited from the restructuring of a large customer facility along with improved spreads on investment portfolios. This was partly offset by a reduction in spreads in CMB as we priced competitively to drive volume growth. In addition, average lending balances declined in RBWM as unsecured lending portfolios continued to be managed down and replaced by higher quality lending resulting in an overall improvement in the credit quality of the portfolio. Central bank regulations limiting interest rates on certain products in Qatar also contributed to lower net interest income.

Net fee income decreased by 7%, despite higher trade volumes in CMB, as lower institutional equity activity in GB&M reflected the challenging political environment. In addition, net fee income in RBWM decreased due to a decline in the number of credit cards in issue as certain portfolios were managed down, along with lower late fees as a result of an improvement in delinquency rates.

Trading income increased by 31%, mainly in Rates in GB&M due to an increase in government bond trading along with a net release of credit valuation adjustments driven by movements in

exchange rates and an improvement in counterparty risk. A greater focus on sales of GB&M products to CMB customers, notably foreign exchange, also contributed to the rise in trading income.

Loan impairment charges and other credit risk provisions decreased markedly as the significant loan impairment charges which resulted from restructuring activity for a small number of large GB&M customers in 2010 did not recur. In addition, lower loan impairment charges in RBWM reflected a significant improvement in delinquency rates, which resulted from a repositioning of the loan book towards higher quality lending as we continued to manage down higher risk unsecured lending, together with strengthened collection practices. Our lending portfolios were not significantly adversely affected by political instability in the region, although uncertainties remain in certain of these markets.

Operating expenses increased by 8% due to an increase in staff costs as we enhanced the employee base, and to a lesser extent, in line with inflation. Strategic programmes, including de-layering our management structure, streamlining our business processes and implementing the hub and spoke model to drive future sustainable cost savings, resulted in lower staff numbers than last year. This resulted in restructuring costs of US\$31m. Marketing costs also rose as we increased investment in the promotion of the HSBC brand.

Profit from associates and joint ventures increased by 81%, mainly from The Saudi British Bank, driven by a decline in loan impairment charges as the credit environment in Saudi Arabia improved, along with cost control.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Reconciliation of reported and underlying profit before tax

2011 compared with 2010 Middle East and North Africa

	2010 as reported US\$m	2010 adjust- ments ³² US\$m	Currency translation adjustment ²⁴ US\$m	2010 at 2011 exchange rates ³³ US\$m	2011 as reported US\$m	2011 adjust- ments ³² US\$m	2011 under- lying US\$m	Re- ported change ²⁵ %	Under- lying change ²⁵ %
Net interest income	1,367		(12)	1,355	1,432		1,432	5	6
Net fee income	677		(4)	673	627		627	(7)	(7)
Own credit spread ²⁶					14	(14)			
Other income ²⁷	366	42	(3)	405	534	(27)	507	46	25
Net operating income ²¹	2,410	42	(19)	2,433	2,607	(41)	2,566	8	5
Loan impairment charges and other credit risk provisions	(627)		2	(625)	(293)		(293)	53	53
Net operating income	1,783	42	(17)	1,808	2,314	(41)	2,273	30	26
Operating expenses	(1,078)		8	(1,070)	(1,159)		(1,159)	(8)	(8)
Operating profit	705	42	(9)	738	1,155	(41)	1,114	64	51
Income from associates	187		(1)	186	337		337	80	81
Profit before tax	892	42	(10)	924	1,492	(41)	1,451	67	57

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Middle East and North Africa*

	2012						Total US\$m
	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other US\$m	Inter- segment elimination ⁸⁵ US\$m	
<i>Profit/(loss) before tax</i>							
Net interest income	597	492	367	1	42	(29)	1,470
Net fee income/(expense)	164	279	160	1	(9)		595
Trading income excluding net interest income	68	94	208		3		373
Net interest income/(expense) on trading activities		2	30		(44)	29	17
Net trading income/(expense) ⁷⁸	68	96	238		(41)	29	390
Net income from financial instruments designated at fair value					(12)		(12)
Gains less losses from financial investments			9				9
Dividend income			5				5
Other operating income/ (expense)	(16)	21	14	1	47	(94)	(27)
Total operating income	813	888	793	3	27	(94)	2,430
Net insurance claims ⁸⁶							
Net operating income²¹	813	888	793	3	27	(94)	2,430
Loan impairment charges and other credit risk provisions	(55)	(110)	(119)	(2)			(286)
Net operating income	758	778	674	1	27	(94)	2,144
Total operating expenses	(561)	(311)	(264)		(124)	94	(1,166)
Operating profit/(loss)	197	467	410	1	(97)		978
Share of profit in associates and joint ventures	55	120	171	9	17		372
Profit/(loss) before tax	252	587	581	10	(80)		1,350
	%	%	%	%	%		%
Share of HSBC's profit before tax	1.2	2.8	2.8		(0.3)		6.5
Cost efficiency ratio	69.0	35.0	33.3		459.3		48.0
<i>Balance sheet data⁷⁴</i>							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	5,828	13,559	8,699				28,086
Total assets	6,562	15,651	36,582	50	6,840	(3,080)	62,605
Customer accounts	19,802	12,826	6,880	3	72		39,583

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Report of the Directors: Operating and Financial Review (continued)

			2011			Inter-segment	
	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other US\$m	elimination ⁸⁵ US\$m	Total US\$m
<i>Profit/(loss) before tax</i>							
Net interest income	589	496	371	2	2	(28)	1,432
Net fee income/(expense)	173	271	173	13	(3)		627
Trading income/(expense) excluding net interest income	62	95	266	1	(1)		423
Net interest income/(expense) on trading activities			32		(1)	28	59
Net trading income/(expense) ⁷⁸	62	95	298	1	(2)	28	482
Net income from financial instruments designated at fair value					10		10
Gains less losses from financial investments	1	1	(7)		(3)		(8)
Dividend income	1	1	3				5
Other operating income/ (expense)	22	11	11	(1)	124	(108)	59
Total operating income	848	875	849	15	128	(108)	2,607
Net insurance claims ⁸⁶							
Net operating income ²¹	848	875	849	15	128	(108)	2,607
Loan impairment charges and other credit risk provisions	(126)	(116)	(51)				(293)
Net operating income	722	759	798	15	128	(108)	2,314
Total operating expenses	(535)	(320)	(295)	(21)	(96)	108	(1,159)
Operating profit/(loss)	187	439	503	(6)	32		1,155
Share of profit in associates and joint ventures	60	98	140	4	35		337
Profit/(loss) before tax	247	537	643	(2)	67		1,492
	%	%	%	%	%		%
Share of HSBC's profit before tax	1.1	2.5	2.9		0.3		6.8
Cost efficiency ratio	63.1	36.6	34.7	140.0	75.0		44.5
<i>Balance sheet data⁷⁴</i>							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	4,921	12,446	8,479	26	3		25,875
Total assets	6,549	14,556	34,676	72	4,792	(3,181)	57,464
Customer accounts	18,549	10,943	6,703	114	113		36,422

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Middle East and North Africa (continued)*

	2010						
	Retail		Global		Inter-		
	Banking		Banking	Global	segment		
	and	Commercial	and	Private	Other	elimination ⁸⁵	Total
	Wealth	Banking	Markets	Banking	US\$m	US\$m	US\$m
	Management	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
<i>Profit/(loss) before tax</i>							
Net interest income	553	473	334		14	(7)	1,367
Net fee income	200	258	202	17			677
Trading income/(expense) excluding net interest income	59	85	205	1	(7)		343
Net interest income/(expense) on trading activities	1	7	18		(6)	7	27
Net trading income/(expense) ⁷⁸	60	92	223	1	(13)	7	370
Net income/(expense) from financial instruments designated at fair value							
Gains less losses from financial investments	1		(3)		(1)		(3)
Dividend income	2	1	4				7
Other operating income/ (expense)	27	(8)	(1)	1	40	(67)	(8)
Total operating income	843	816	759	19	40	(67)	2,410
Net insurance claims ⁸⁶							
Net operating income ²¹	843	816	759	19	40	(67)	2,410
Loan impairment charges and other credit risk provisions							
	(227)	(145)	(255)				(627)
Net operating income	616	671	504	19	40	(67)	1,783
Total operating expenses	(524)	(297)	(263)	(18)	(43)	67	(1,078)
Operating profit/(loss)	92	374	241	1	(3)		705
Share of profit/(loss) in associates and joint ventures	26	110	58	(16)	9		187
Profit/(loss) before tax	118	484	299	(15)	6		892
	%	%	%	%	%		%
Share of HSBC's profit before tax	0.6	2.6	1.6	(0.1)			4.7
Cost efficiency ratio	62.2	36.4	34.7	94.7	107.5		44.7

Balance sheet data⁷⁴

	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
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Loans and advances to customers (net)	5,063	12,293	7,247	21	2		24,626
Total assets	6,286	13,991	31,253	59	4,129	(2,961)	52,757
Customer accounts	17,538	10,319	5,306	290	58		33,511

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)**North America**

Our North American businesses are located in the US, Canada and Bermuda. Operations in the US are primarily conducted through HSBC Bank USA, N.A., and HSBC Finance, a national consumer finance company. HSBC Markets (USA) Inc. is the intermediate holding company of, *inter alia*, HSBC Securities (USA) Inc. HSBC Bank Canada and HSBC Bank Bermuda operate in their respective countries.

	2012 US\$m	2011 US\$m	2010 US\$m
Net interest income	8,117	11,480	12,439
Net fee income	2,513	3,308	3,664
Net trading income/(expense)	507	(362)	314
Gains on disposals of US branch network and cards business	4,012		
Other income/(expense)	(456)	1,574	630
Net operating income ²¹	14,693	16,000	17,047
LICs ⁷⁶	(3,457)	(7,016)	(8,295)
Net operating income	11,236	8,984	8,752
Total operating expenses	(8,940)	(8,919)	(8,322)
Operating profit	2,296	65	430
Income from associates ⁷⁷	3	35	24
Profit before tax	2,299	100	454
Cost efficiency ratio	60.8%	55.7%	48.8%
RoRWA ⁶⁶	0.8%		0.1%
Year-end staff numbers	22,443	30,981	33,865

Gross balances in the CML portfolio,

including loans held for sale, down by

US\$6.8bn to US\$43bn

US\$3.6bn

reduction in loan impairment charges,

including US\$1.3bn relating to

Card and Retail Services

Record reported pre-tax profit of

US\$1.1bn

from our Canadian operations

For footnotes, see page 120.

Economic background

In the **US**, real GDP expanded by 2.2% in 2012, following 1.8% growth in 2011. Consumer spending increased at a moderate pace as households continued to pay down debt and rebuild wealth. The housing market improved in 2012. Residential investment rose by 11.9%, climbing from a multi-decade low in 2011. Sales of new and existing homes also increased, and house prices rose modestly during the year. The growth in fixed investment by business faltered in the middle of 2012, evidenced by a slowdown in capital equipment orders, but began to recover towards the end of the year. Export growth slowed to 3.2% in 2012, about half the growth recorded in 2011. Fiscal consolidation continued to hold back the economy. Budgetary caps on spending contributed to a 2.2% decline in federal government expenditure in 2012, in real terms. State and local government expenditure also continued to contract, though the severity of the cutbacks diminished compared with 2011.

Inflation was generally subdued in 2012. Headline and core CPI inflation for the year were each recorded at 2.1%. High unemployment and low wage growth continued to hold back labour costs. In addition, prices for goods imported into the US experienced very little inflation in 2012. The Federal Reserve continued to pursue a highly supportive monetary policy. At meetings in January, September, and December, the Federal Open Market Committee adjusted its forward guidance for an exceptionally low federal funds rate and agreed on open-ended purchases of longer-term securities in an effort to maintain downward pressure on interest rates, support mortgage markets and help make broader financial conditions more accommodating.

In **Canada**, GDP growth slowed in 2012 to 2.0% from 2.6% in 2011. The slowdown in economic activity was particularly notable in the second half of the year. One factor contributing to the slowdown, which took effect in July 2012, was the introduction of measures by the federal government to cool the housing market by tightening mortgage lending conditions. House prices, home sales and housing starts declined after those initiatives came into force. In addition, exports fell sharply with the deceleration in global manufacturing activity and global trade, and temporary disruptions in energy production in Eastern Canada and capacity constraints on Western Canada pipelines. An uncertain US economic outlook together with weakness in key Canadian commodity prices and a sharp decline in corporate performance

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Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax by country within global businesses*

	Retail Banking and Wealth Management	Commercial Banking	Global Banking and Markets	Global Private Banking	Other	Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
2012						
US	2,746	637	661	72	(2,901)	1,215
Canada	207	577	314	(1)	(16)	1,081
Bermuda	42	(15)	(18)	1	(7)	3
	2,995	1,199	957	72	(2,924)	2,299
2011						
US	(2,861)	431	567	83	782	(998)
Canada	147	545	265		8	965
Bermuda	49	26	43	7	9	134
Other					(1)	(1)
	(2,665)	1,002	875	90	798	100
2010						
US	(2,305)	402	1,284	113	(39)	(545)
Canada	131	505	227		4	867
Bermuda	58	32	38	(3)	7	132
Other				1	(1)	
	(2,116)	939	1,549	111	(29)	454

weighed on business investment. Headline CPI inflation fell steadily through the year to 1.5%, from 2.9% in 2011. Though the Bank of Canada slightly tightened monetary policy early in 2012, the economic slowdown and the decline in the rate of CPI inflation led the Bank to leave rates on hold throughout the year.

Review of performance

Our operations in North America reported a profit before tax of US\$2.3bn in 2012, compared with US\$100m in 2011. Our reported profits included gains in the US of US\$3.1bn and US\$864m on completion of the sale of the Card and Retail Services business in May 2012 and the 195 non-strategic retail branches in May and August 2012, respectively. Also included in our reported profits was US\$618m relating to profit before tax in Card and Retail Services prior to the disposal (2011: US\$2.1bn). In addition, we recorded a gain of US\$83m from the sale of the full service retail brokerage business in Canada. We also recognised US\$1.2bn of adverse movements on our own debt designated at fair value resulting from tightening in credit spreads, compared with favourable movements of US\$964m in 2011.

On an underlying basis, our pre-tax loss of US\$1.5bn in 2012 compared with a pre-tax loss of US\$3.1bn in 2011. This was due to lower loan impairment charges, primarily in CML, reflecting a decline in lending balances as the portfolio continued to run off, lower delinquency levels, and

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higher revenue mainly driven by lower adverse movements on non-qualifying hedges in HSBC Finance. This was partly offset by higher operating expenses due to fines and penalties paid of US\$1.5bn by HNAH and its subsidiaries as part of the settlement of investigations into inadequate compliance with anti-money laundering laws in the past.

Underlying profit before tax in Canada rose, as revenues benefited from an increase in fees from commercial lending activities and collaboration with GB&M, higher Rates revenue due to increased trading volumes, and higher revenues in Balance Sheet Management reflecting an increase in gains on sales of available-for-sale assets. These results were partly offset by lower net interest income due to the closure of the Canadian consumer finance company to new business, spread compression from strong competition and the prolonged low interest rate environment. Our operations in Bermuda reported a significantly reduced profit before tax, primarily due to higher loan impairment charges on a small number of exposures in GB&M and CMB.

We made significant progress in disposing of businesses not aligned with our long-term strategy. On completing the sale of our US Card and Retail Services business, we transferred over 5,000 employees and certain real estate facilities to the purchaser. In addition, we entered into a transition services agreement to support some of the account servicing operations until all systems, processes and equipment are integrated into the purchaser's

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Report of the Directors: Operating and Financial Review (continued)

existing infrastructure. We also completed the sale of the retail branches, principally in upstate New York, recognising gains of US\$586m in RBWM and US\$278m in CMB.

In Canada, we completed the sale of the full service retail brokerage business. We also announced the closure of our consumer finance business, which had net customer loan balances of US\$1.5bn at 31 December 2012, and ceased the origination of loans as this business did not fit with our core strategy.

We continued to manage the run-off of lending balances in our CML portfolio and, in the third quarter of 2012, we reclassified non-real estate personal loan balances of US\$3.7bn, net of impairment allowances, from our CML portfolio to Assets held for sale as we actively marketed the portfolio. We also identified real estate secured loan balances, with a carrying amount of US\$3.8bn, which, as part of our strategy, we have announced we plan to actively market in multiple transactions over the next two years. At 31 December 2012, the carrying value of the non-real estate and the real estate secured loans which we intend to sell was approximately US\$1bn greater than their estimated fair value. We expect to recognise a loss on sale for these loans over the next few years, the actual amount of which will depend on market conditions at the time of the sales. It is expected that reduction in these loans in our CML portfolio will be capital accretive and will reduce funding requirements, accelerate the winding down of the portfolio and also alleviate some of the operational burdens, given that these loans are servicing intensive and subject to foreclosure delays.

At 31 December 2012, lending balances in CML, including loans held for sale, were US\$43bn, a decline of 14% from December 2011, of which 8% was attributable to the balances written off.

We incurred costs of US\$221m in 2012 (2011: US\$235m) as a result of restructuring activities in the region. These costs were mainly related to the business disposals, the closure of our consumer finance operations in Canada and the continuation of our organisational effectiveness initiatives. We also achieved approximately US\$230m of additional sustainable cost savings in 2012, primarily derived from operational efficiencies.

Following the disposals noted above, we are reshaping our US operations to focus on core activities and are continuing to reposition our businesses in both the US and Canada towards international customers.

In RBWM, we continued to develop our Wealth Management capabilities across the region, targeting internationally connected customers in key US and Canadian urban centres. Our relationship-based model offers a suite of wealth services incorporating HSBC and third-party products, enabling our internationally-minded customers to invest in global markets. In the US, we launched a renminbi fixed income fund to provide investors with the opportunity to access mainland China's bond market.

In CMB, we increased the number of relationship managers and specialist sales staff in 2012 in areas with strong international connectivity, notably the West Coast, South East and Midwest of the US, leading to higher lending balances than in 2011. In Canada, we introduced the first renminbi currency account. We also established dedicated sales teams to enhance CMB's collaboration with GB&M. In addition, in CMB and GB&M, we continued to target companies with international banking requirements, leading to a rise in Global Trade and Receivables Finance revenues in both the US and Canada.

In GB&M, we continued to work on delivering integrated solutions for our customers across the region, increasing our lending to Latin American corporates. In addition, we actively reduced our legacy credit exposure in the US by exiting certain positions. We will continue to reduce the size of this portfolio as opportunities arise.

The following commentary is on a constant currency basis.

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Net interest income decreased by 29% to US\$8.1bn, due to the loss of income from the Card and Retail Services business together with the continued reduction of the CML portfolio in run-off. Also contributing to the decrease was a change in composition of our lending book towards higher levels of lower yielding real estate loans.

Net fee income decreased by 24% to US\$2.5bn, primarily due to the sale of the Card and Retail Services business, the retail branches and the full service retail brokerage business in Canada. This was partly offset by fees from the transition service agreement with the purchaser of the Card and Retail Services business and increased revenues from debt capital markets origination activity due to the strong debt issuance market.

Net trading income of US\$507m was US\$871m higher than in 2011, primarily due to lower adverse fair value movements on non-qualifying hedges in

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Report of the Directors: Operating and Financial Review (continued)

RBWM as long-term interest rates declined to a lesser extent than in 2011. This was partly offset by an increase from US\$92m in 2011 to US\$134m in 2012 of loss provisions for mortgage loan repurchase obligations related to loans previously sold.

Net trading income increased in GB&M during 2012 as a result of the improved performance of economic hedges used to manage interest rate risk, which benefited from a more stable interest rate environment. Rates revenue was higher due to increased trading volumes. In addition, credit market conditions generally reflected tighter credit spreads, which led to higher income from our credit-related products. These factors were partly offset by adverse fair value movements on structured liabilities as own credit spreads tightened, together with the closure of our bank notes business in 2011, and a reduction in foreign exchange revenue as a result of lower trading volumes in less volatile markets.

Net loss from financial instruments designated at fair value was US\$1.2bn compared with net gains of US\$964m in 2011. We recognised adverse fair value movements on our own debt designated at fair value as credit spreads tightened during 2012, having widened in 2011. In addition, there were adverse fair value movements from interest rate ineffectiveness in the economic hedging of our long-term debt during the year.

Gains on disposal of US branch network and cards business included a gain of US\$3.1bn from the sale of the Card and Retail Services business and US\$864m from the sale of 195 retail branches in upstate New York.

Other operating income increased by US\$176m to US\$405m, reflecting lower losses on foreclosed properties due to the reduction in foreclosure activity, less deterioration in housing prices during 2012 and, in some markets, improvements in pricing compared with 2011.

Loan impairment charges and other credit risk provisions decreased by 51% to US\$3.5bn, mainly in the US, reflecting lower lending balances in CML as we continued to run off the portfolio, and lower delinquency levels. Loan impairment charges

remained adversely affected by delays in expected cash flows from mortgage loans due, in part, to delays in foreclosure processing and the higher costs to obtain and realise collateral, although the effects were less pronounced than in 2011. In addition, loan impairment charges declined by US\$1.3bn due to the sale of the Card and Retail Services business. These decreases were partly offset by an adjustment made following a review completed in the fourth quarter of 2012 which concluded that the estimated average period of time from current status to write-off was ten months for real estate loans (previously a period of seven months was used).

In CMB and GB&M, loan impairment charges increased, mainly in Bermuda, due to individually assessed impairments on a small number of exposures. Credit quality in Canada remained broadly unchanged.

Operating expenses increased by less than 1% to US\$8.9bn, primarily due to a US\$1.5bn charge for the settlement of investigations noted above. Compliance costs increased by US\$307m, mainly due to investment in process enhancements and infrastructure related to anti-money laundering and Bank Secrecy Act consent orders, along with actions to address the regulatory consent orders relating to foreclosure activities. In addition, following a review of our mortgage foreclosure process, we entered into an agreement in principle with US regulators to pay into a fund and provide other customer assistance to help eligible borrowers who were active in foreclosure during 2009 and 2010 and were financially disadvantaged during the process, for which we recognised a US\$104m expense in 2012. These increases were partly offset by the effect of the sale of the Card and Retail Services business and organisational effectiveness initiatives to reduce costs as we achieved approximately US\$230m of additional sustainable cost savings primarily derived from operational efficiencies. Average employee numbers decreased from organisational effectiveness initiatives and business disposals. In addition, marketing costs fell and costs of holding foreclosed properties declined, while software impairment charges in 2011 did not recur.

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Report of the Directors: Operating and Financial Review (continued)*Reconciliation of reported and constant currency profit before tax – North America*

	2011	Currency translation adjustment ²⁴	2011 at 2012 exchange rates	2012 as reported US\$m	Reported change ²⁵ %	Constant currency change ²⁵ %
Net interest income	11,480	(17)	11,463	8,117	(29)	(29)
Net fee income	3,308	(7)	3,301	2,513	(24)	(24)
Own credit spread ²⁶	970		970	(1,090)		
Gains on disposal of US branch network and cards business				4,012		
Other income ²⁷	242		242	1,141	371	371
Net operating income²¹	16,000	(24)	15,976	14,693	(8)	(8)
Loan impairment charges and other credit risk provisions	(7,016)	1	(7,015)	(3,457)	51	51
Net operating income	8,984	(23)	8,961	11,236	25	25
Operating expenses	(8,919)	9	(8,910)	(8,940)		
Operating profit	65	(14)	51	2,296	3,432	4,402
Income from associates	35		35	3	(91)	(91)
Profit before tax	100	(14)	86	2,299	2,199	2,573

For footnotes, see page 120.

Reconciliation of reported and underlying²⁹ items – North America

	2012 US\$m	2011 US\$m	Change %
Revenue²¹			
Reported revenue	14,693	16,000	(8)
Currency translation adjustment ²⁴		(24)	
Own credit spread ²⁶	1,090	(970)	
Acquisitions, disposals and dilutions	(5,924)	(6,001)	
Underlying revenue	9,859	9,005	9
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(3,457)	(7,016)	51
Currency translation adjustment ²⁴		1	
Acquisitions, disposals and dilutions	324	1,599	
Underlying LICs	(3,133)	(5,416)	42
Operating expenses			

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Reported operating expenses	(8,940)	(8,919)	
Currency translation adjustment ²⁴		9	
Acquisitions, disposals and dilutions	712	2,210	
Underlying operating expenses	(8,228)	(6,700)	(23)
Underlying cost efficiency ratio	83.5%	74.4%	
Profit/(loss) before tax			
Reported profit before tax	2,299	100	2,199
Currency translation adjustment ²⁴		(14)	
Own credit spread ²⁶	1,090	(970)	
Acquisitions, disposals and dilutions	(4,888)	(2,192)	
Underlying loss before tax	(1,499)	(3,076)	51
<i>For footnotes, see page 120.</i>			

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2011 compared with 2010

Economic background

In the US, GDP expanded by 3.0% in 2010 and the adoption of stimulative tax policies at the end of that year suggested an even faster rate of growth in 2011. However, this failed to materialise for a number of reasons. The first was the adoption of fiscal austerity by state and local governments. Second, the sharp rise in crude oil prices in the first half of 2011 dampened both business and consumer spending. By the second quarter of 2011, average crude oil prices were 50% higher than the levels a year earlier. The third development concerned the disruption to motor vehicle production caused by parts shortages arising from the Japanese earthquake. Finally, financial market turmoil caused by the eurozone debt crisis and the debt ceiling debate in Washington adversely affected business and consumer confidence. The housing market remained weak, although there were some tentative signs of recovery towards the end of the year, albeit from a very low level. As a result, GDP rose by only 1.7% in 2011.

US headline inflation increased during 2011 with the annual rate of CPI inflation rising to 3.1% compared with 1.7% in 2010, but core inflation remained subdued. The labour market recovery continued to be lacklustre; employment grew roughly 0.6% in 2011 following a decline of the same magnitude in 2010. The unemployment rate fell to 8.5% in December 2011, down from 9.6% in 2010, but much of the decline can be attributed to a fall in labour force participation. The Federal Reserve remained focused on countering deflationary pressures; it committed itself to keeping the Fed funds rate in a range of 0 to 0.25% until at least mid-2013 and, in September, with the intention of exerting downward pressure on longer-term interest rates, it decided to extend the average maturity of its securities portfolio by selling US\$400bn of short-term Treasury securities and buying an equivalent amount of longer-term Treasury securities in their place. These moves helped stabilise financial asset prices in the final quarter of the year.

The annual rate of GDP growth in **Canada** slowed in 2011 to 2.4% from 3.2% in 2010. Slower economic growth in the US and other export partners in Europe held back the rate of growth and a slowdown in the pace of job creation dampened the growth of consumer spending as well. Higher energy prices contributed to a rise in inflation, leading to an increase in the annual rate of core CPI inflation to 2.9% from 1.8% the year before. The Bank of Canada held its policy interest rate steady at 1.0% in 2011.

Review of performance

Our operations in North America reported a profit before tax of US\$100m in 2011, compared with US\$454m in 2010, a decrease of 78%. Reported profits included favourable movements on our own debt designated at fair value of US\$970m resulting from changes in credit spreads, compared with favourable movements of US\$142m and a gain of US\$66m on the sale of our stake in the Wells Fargo HSBC Trade Bank in 2010. On an underlying basis, which excludes the above, we reported a pre-tax loss of US\$870m in 2011 compared with a profit before tax of US\$285m in 2010.

Our 2011 North America results continued to be affected by the pace of recovery of the US economy, in particular the decline in house prices and high levels of unemployment, as well as the impact of proposed regulatory changes and ongoing compliance initiatives. We expect these factors, as well as the ongoing delays in foreclosure processes, to continue to affect our results going forward.

The reduction in our underlying profit was partly attributable to a decline in GB&M driven by higher costs, mainly from compliance and remediation, lower releases of collective loan impairment allowances and reduced trading income, which in part reflected the non-recurrence of price appreciation on assets in the legacy credit portfolio. In our consumer finance portfolios, revenue continued to decline following the reduction in lending balances, and adverse fair value movements on non-qualifying hedges increased reflecting lower long-term US interest rates. However, these effects were partly offset by a corresponding decline in loan impairment charges.

Performance in the second half of 2011 deteriorated, driven by an increase in adverse fair value movements on non-qualifying hedges as US long-term interest rates declined reflecting increased concerns regarding the pace of US economic recovery and ongoing eurozone

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concerns. In addition, there was a marked rise in loan impairment charges in our run-off portfolio, reflecting deterioration in delinquency rates, and higher estimated costs to obtain and realise collateral, both related to the industry-wide delays in foreclosure processing.

Our Canadian business continued to perform strongly during 2011. Profit before tax increased by 4% to US\$955m driven by improved credit quality in our CMB business, while in GB&M, higher

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pre-tax profits were driven by a rise in revenue from Balance Sheet Management.

In 2011, we made significant progress in our strategy for our North American businesses. In the second half of 2011, we announced the sale of our Card and Retail Services business to Capital One Financial Group, which we expect to complete in the first half of 2012. We also announced the sale of 195 non-strategic branches, principally in upstate New York, to First Niagara Bank, N.A. We expect this transaction to close in stages, commencing in the second quarter of 2012. These transactions remain subject to regulatory approval. In addition, we announced the disposal of our Canadian investment advisory business and sold our private equity businesses in the US and Canada as well as the cessation of life insurance manufacturing in the US, with effect from January 2012.

The results of our Card and Retail Services business can be seen on page 110. We expect the sale of this business to have a significant impact on both the revenue and profitability of our North America operations going forward.

In 2011, we incurred charges of US\$236m (2010: US\$13m) associated with restructuring activities in North America which included the impairment of software development costs. In addition we reduced the size of many of our support functions to correspond to the reduced scale of our operations in the region. During 2011 we achieved about US\$240m of sustainable savings.

In RBWM, we remained focused on managing down the residual balances in our run-off CML portfolio. We also continued to direct efforts towards the expansion of wealth management and Premier propositions.

In our CMB and GB&M businesses, we continued to proactively target companies that trade and invest internationally. In 2011, we increased the number of CMB relationship managers in areas with strong international connectivity, including the US West Coast, Texas, Florida and central Canada. We grew revenue from the sale of GB&M products to CMB customers and, in GB&M, we continued to interconnect our operations across the Americas to deliver more integrated solutions for our customers.

Net interest income declined by 8% to US\$11.5bn, primarily due to lower lending balances in HSBC Finance resulting from the continued run-off of the residual balances in the CML portfolio, as well as the sale of our vehicle finance portfolio in 2010. In Card and Retail Services, lower net interest income reflected a reduction in lending balances

despite higher customer spending, as our customers continued to reduce outstanding credit card debt. It was also affected by lower yields due to the effects of the US Credit Card Accountability, Responsibility and Disclosure Act (CARD Act), which included restrictions on the repricing of delinquent accounts. These reductions were partly offset by a fall in our cost of funds.

Net interest income from Balance Sheet Management activities increased compared with 2010, largely driven by an increase in securities holdings in the US investment portfolio, and favourable positioning for interest rate movements in Canada.

Net fee income fell by 10% to US\$3.3bn reflecting the closure of our Taxpayer Financial Services business and the sale of our vehicle finance loan portfolio and loan servicing platform in 2010.

In our Card and Retail Services business fee income reduced, driven by lower late and overlimit fees reflecting reduced delinquencies and fewer accounts, as well as the effect of customers actively seeking to reduce credit card debt and the CARD Act. In addition, fee expense rose as revenue-share payments to our credit card partners increased as improved portfolio performance resulted in increased cash flows. The decline in net fee income was partly offset by a reduction in fees written off reflecting lower fees billed to our customers and improved credit quality.

Net trading expense of US\$362m compared with net trading income of US\$319m in 2010, primarily driven by an increase in adverse fair value movements on non-qualifying hedges used to economically hedge floating rate debt issued by HSBC Finance. This was due to a decrease in long-term US interest rates, reflecting heightened concerns regarding the pace of US economic recovery and the ongoing eurozone crisis. These

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rates declined to a greater extent than in 2010, resulting in adverse fair value movements of US\$1.1bn in 2011 compared with US\$353m in 2010.

In GB&M, trading income declined by 29% as revenue in the legacy credit portfolio was adversely affected by the non-recurrence of price appreciation on assets, as well as a 2010 gain from a legal settlement of US\$89m relating to certain loans previously purchased for resale from a third party which did not recur, and the exit from the Bank Notes business in 2010. This decline was partly offset by a rise in foreign exchange and metals revenue, reflecting greater client activity and increased price volatility resulting from global

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economic uncertainty. Metals revenue also benefited from a rally in precious metal prices. In addition, growth in revenue from Rates was driven by an increase in new deal activity. In RBWM, charges for loan repurchase obligations relating to loans previously sold fell from US\$341m to US\$92m.

Gains less losses from financial investments increased by 82% following the sale of available-for-sale debt securities in the Balance Sheet Management portfolio. These transactions were undertaken to manage portfolio risk and duration.

Other operating income increased by 37% to US\$226m due to the non-recurrence of losses on the sale of our vehicle finance loan portfolio in 2010. This was partly offset by adverse movements in the PVIF asset within the insurance business reflecting assumption updates, including an increase in expected expense rates and updates to mortality, as well as the non-recurrence of a US\$56m gain on the sale of our New York headquarters in 2010.

Loan impairment charges and other credit risk provisions decreased by 16% to US\$7.0bn, the lowest reported level since 2006.

Loan impairment charges in the CML portfolio fell reflecting the continued run-off, partly offset by higher costs to obtain collateral and delays in the timing of expected cash flows from our real estate secured portfolio as a result of the delays in processing foreclosures. Loan impairment charges increased in the second half of 2011 following a deterioration in delinquency and the adverse effects of the continued disruption to foreclosures.

We anticipate delinquency and write-off levels in the CML portfolio will remain under pressure in 2012 as the US economic environment continues to affect our business, as well as from foreclosure delays. The magnitude of these trends will largely be dependent on economic recovery, including unemployment rates and improvements in the housing market.

In our Card and Retail Services business, loan impairment charges and other credit risk provisions declined by 26% to US\$1.6bn driven by lower lending balances and improved delinquency rates as overall credit quality improved.

Further commentary on delinquency trends in the US RBWM portfolios is provided in credit quality of personal lending in the US on page 151.

In CMB, loan impairment charges and other credit risk provisions declined by 68%, with significant reductions in both Canada and the US. This was mainly due to lower lending balances and improved credit quality in Canada. In the US the decline was mainly in the commercial real estate and mid-market sectors, while loan impairment charges in Business Banking also declined reflecting improved credit quality and lower delinquency levels. This was partly offset by a specific loan impairment charge associated with the downgrade of a commercial real estate loan exposure.

The reduction in loan impairment charges and other credit risk provisions was partly offset by an increase in GB&M reflecting lower releases of collective loan impairment allowances than in 2010. In addition, 2011 included an individually assessed loan impairment charge associated with a corporate lending relationship.

Operating expenses increased by 7% to US\$8.9bn, including an increase in litigation provisions and a new provision of US\$257m related to US mortgage foreclosure servicing costs. In addition, we incurred a charge of US\$48m associated with costs expected to arise from foreclosure delays involving loans serviced for GSEs. During 2011, restructuring initiatives resulted in charges of US\$236m, while in 2010 operating expenses benefited from a pension curtailment gain of US\$147m.

Operating expenses also increased in our GB&M business. This largely reflected higher legal and compliance costs, and an increase in staff costs which included higher amortisation charges for previous years' performance shares and accelerated expense recognition of current year deferred bonus awards. The drivers of expense growth in North America were in part offset by lower costs following the sale of the vehicle

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finance servicing operation in 2010 and the closure of Taxpayer Financial Services, as well as lower marketing expenses in our Card and Retail Services business. Our third party collection costs were also lower, reflecting reduced delinquencies and the continued run-off of lending balances in the CML portfolio.

We expect that costs incurred in ensuring that we satisfy requirements relating to our mortgage foreclosure process will increase our operating expenses in the future.

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Reconciliation of reported and underlying profit/(loss) before tax

2011 compared with 2010 North America

	2010	2010 adjust- ments ³² US\$m	Currency translation adjustment ²⁴ US\$m	2010 at 2011 exchange rates ³³ US\$m	2011 as reported US\$m	2011 adjust- ments ³² US\$m	2011 under- lying US\$m	Re- ported change ²⁵ %	Under- lying change ²⁵ %
Net interest income	12,439		64	12,503	11,480		11,480	(8)	(8)
Net fee income	3,664		27	3,691	3,308		3,308	(10)	(10)
Own credit spread ²⁶	142	(142)			970	(970)			
Other income ²⁷	802	(66)	4	740	242		242	(70)	(67)
Net operating income ²¹	17,047	(208)	95	16,934	16,000	(970)	15,030	(6)	(11)
Loan impairment charges and other credit risk provisions	(8,295)		(11)	(8,306)	(7,016)		(7,016)	15	16
Net operating income	8,752	(208)	84	8,628	8,984	(970)	8,014	3	(7)
Operating expenses	(8,322)		(46)	(8,368)	(8,919)		(8,919)	(7)	(7)
Operating profit/(loss)	430	(208)	38	260	65	(970)	(905)	(85)	
Income from associates	24		1	25	35		35	46	40
Profit/(loss) before tax	454	(208)	39	285	100	(970)	(870)	(78)	

For footnotes, see page 120.

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Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data North America*

	2012					Inter-segment elimination ⁸⁵	Total US\$m
	Retail Banking and Wealth Management US\$m	Commercial Banking ⁸⁹ US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other US\$m		
<i>Profit/(loss) before tax</i>							
Net interest income	5,481	1,443	948	192	118	(65)	8,117
Net fee income	923	562	716	124	188		2,513
Trading income/(expense) excluding net interest income	(216)	47	466	20	16		333
Net interest income on trading activities	17	1	91			65	174
Net trading income/(expense) ⁷⁸	(199)	48	557	20	16	65	507
Changes in fair value of long-term debt issued and related derivatives					(1,219)		(1,219)
Net income from other financial instruments designated at fair value							
Net expense from financial instruments designated at fair value					(1,219)		(1,219)
Gains less losses from financial investments	27		223	(7)	8		251
Dividend income	15	11	32	3			61
Net earned insurance premiums	193						193
Gains on disposal of US branch network and cards business	3,735	277					4,012
Other operating income	173	149	191	5	1,787	(1,899)	406
Total operating income	10,348	2,490	2,667	337	898	(1,899)	14,841
Net insurance claims ⁸⁶	(148)						(148)
Net operating income²¹	10,200	2,490	2,667	337	898	(1,899)	14,693
Loan impairment (charges)/recoveries and other credit risk provisions	(3,241)	(148)	(71)	3			(3,457)
Net operating income	6,959	2,342	2,596	340	898	(1,899)	11,236
Total operating expenses	(3,966)	(1,144)	(1,639)	(268)	(3,822)	1,899	(8,940)
Operating profit/(loss)	2,993	1,198	957	72	(2,924)		2,296
Share of profit in associates and joint ventures	2	1					3
Profit/(loss) before tax	2,995	1,199	957	72	(2,924)		2,299
	%	%	%	%	%		%

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Share of HSBC's profit before tax	14.5	5.8	4.6	0.3	(14.2)	11.1
Cost efficiency ratio	38.9	45.9	61.5	79.5	425.6	60.8
<i>Balance sheet data</i> ⁷⁴						
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Loans and advances to customers (net) reported in:						
loans and advances to customers (net)	76,414	36,387	22,498	5,457		140,756
assets held for sale (disposal groups)	3,899					3,899
Total assets	101,103	48,604	345,040	8,828	12,659	490,247
Customer accounts reported in:						
customer accounts	57,758	48,080	29,595	13,553	51	149,037

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	Retail		2011				Inter- segment elimination ⁸⁵	Total
	Banking and Wealth Management	Commercial Banking ⁸⁹	Global Banking and Markets	Global Private Banking	Other			
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	
<i>Profit/(loss) before tax</i>								
Net interest income	8,931	1,528	893	187	9	(68)	11,480	
Net fee income/(expense)	1,836	551	773	149	(1)		3,308	
Trading income/(expense) excluding net interest income	(946)	34	261	17	(26)		(660)	
Net interest income/(expense) on trading activities	25	1	205		(1)	68	298	
Net trading income/(expense) ⁷⁸	(921)	35	466	17	(27)	68	(362)	
Changes in fair value of long-term debt issued and related derivatives					967		967	
Net income/(expense) from other financial instruments designated at fair value			(5)		2		(3)	
Net income/(expense) from financial instruments designated at fair value			(5)		969		964	
Gains less losses from financial investments	58	7	195		2		262	
Dividend income	15	9	13	3			40	
Net earned insurance premiums	236						236	
Other operating income	(125)	110	193	11	2,244	(2,207)	226	
Total operating income	10,030	2,240	2,528	367	3,196	(2,207)	16,154	
Net insurance claims ⁸⁶	(154)						(154)	
Net operating income ²¹	9,876	2,240	2,528	367	3,196	(2,207)	16,000	
Loan impairment (charges)/recoveries and other credit risk provisions	(6,929)	(105)	(11)	30	(1)		(7,016)	
Net operating income	2,947	2,135	2,517	397	3,195	(2,207)	8,984	
Total operating expenses	(5,615)	(1,166)	(1,642)	(307)	(2,396)	2,207	(8,919)	
Operating profit/(loss)	(2,668)	969	875	90	799		65	
Share of profit/(loss) in associates and joint ventures	3	33			(1)		35	
Profit/(loss) before tax	(2,665)	1,002	875	90	798		100	
	%	%	%	%	%		%	
Share of HSBC's profit before tax	(12.2)	4.6	4.0	0.4	3.7		0.5	
Cost efficiency ratio	56.9	52.1	65.0	83.7	75.0		55.7	

*Balance sheet data*⁷⁴

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	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Loans and advances to customers (net) reported in:						
loans and advances to customers (net)	86,490	32,215	19,289	4,753		142,747
assets held for sale (disposal groups)	31,058	520				31,578
Total assets	144,278	43,747	320,783	7,138	10,378	(22,022) 504,302
Customer accounts reported in:						
customer accounts	63,558	47,003	30,465	14,862	94	155,982
liabilities of disposal groups held for sale	10,104	5,040				15,144

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data North America (continued)*

	2010						Total US\$m
	Retail Banking and Wealth Management	Commercial Banking	Global Banking and Markets	Global Private Banking	Other	Inter- segment elimination ⁸⁵	
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
<i>Profit/(loss) before tax</i>							
Net interest income/(expense)	9,912	1,525	952	190	(71)	(69)	12,439
Net fee income/(expense)	2,142	534	845	149	(6)		3,664
Trading income/(expense) excluding net interest income	(472)	17	563	13	(12)		109
Net interest income on trading activities	24	2	93		17	69	205
Net trading income/(expense) ⁷⁸	(448)	19	656	13	5	69	314
Changes in fair value of long-term debt issued and related derivatives					111		111
Net income/(expense) from other financial instruments designated at fair value	6		(2)		(4)		
Net income/(expense) from financial instruments designated at fair value	6		(2)		107		111
Gains less losses from financial investments	5	(6)	141		3		143
Dividend income	18	7	12	3	2		42
Net earned insurance premiums	245						245
Other operating income	(250)	242	71	15	2,351	(2,196)	233
Total operating income	11,630	2,321	2,675	370	2,391	(2,196)	17,191
Net insurance claims ⁸⁶	(148)				4		(144)
Net operating income ²¹	11,482	2,321	2,675	370	2,395	(2,196)	17,047
Loan impairment (charges)/recoveries and other credit risk provisions	(8,194)	(323)	184	38			(8,295)
Net operating income	3,288	1,998	2,859	408	2,395	(2,196)	8,752
Total operating expenses	(5,408)	(1,081)	(1,310)	(297)	(2,422)	2,196	(8,322)
Operating profit/(loss)	(2,120)	917	1,549	111	(27)		430
Share of profit/(loss) in associates and joint ventures	4	22			(2)		24
Profit/(loss) before tax	(2,116)	939	1,549	111	(29)		454
	%	%	%	%	%		%
Share of HSBC's profit before tax	(11.1)	5.0	8.1	0.6	(0.2)		2.4

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Cost efficiency ratio	47.1	46.6	49.0	80.3	101.1		48.8
<i>Balance sheet data</i> ⁷⁴							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	131,194	30,277	24,338	4,723			190,532
Total assets	154,204	39,213	306,298	5,824	9,373	(22,425)	492,487
Customer accounts	76,817	46,425	22,324	12,812	108		158,486
<i>For footnotes, see page 120.</i>							

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*North America RBWM profit/(loss) before tax and balance sheet data*

	2012				2011			
	Card and Retail Services US\$m	Run-off portfolios US\$m	Rest of RBWM US\$m	North America RBWM US\$m	Card and Retail Services US\$m	Run-off portfolios US\$m	Rest of RBWM US\$m	North America RBWM US\$m
<i>Profit/(loss) before tax</i>								
Net interest income	1,267	2,563	1,651	5,481	4,128	2,990	1,813	8,931
Net fee income/(expense)	395	33	495	923	1,273	(49)	612	1,836
Trading income/(expense) excluding net interest income		(226)	10	(216)		(1,145)	199	(946)
Net interest income on trading activities			17	17			25	25
Net trading income/(expense) ⁷⁸		(226)	27	(199)		(1,145)	224	(921)
Gains less losses from financial investments			27	27		55	3	58
Dividend income		3	12	15		5	10	15
Net earned insurance premiums			193	193		230	6	236
Gains on disposal of US branch network and cards business	3,148		587	3,735				
Other operating income/(expense)	7	23	143	173	61	(185)	(1)	(125)
Total operating income	4,817	2,396	3,135	10,348	5,462	1,901	2,667	10,030
Net insurance claims ⁸⁶			(148)	(148)		(156)	2	(154)
Net operating income²¹	4,817	2,396	2,987	10,200	5,462	1,745	2,669	9,876
Loan impairment charges and other credit risk provisions	(322)	(2,569)	(350)	(3,241)	(1,600)	(4,982)	(347)	(6,929)
Net operating income/(expense)	4,495	(173)	2,637	6,959	3,862	(3,237)	2,322	2,947
Total operating expenses	(729)	(1,103)	(2,134)	(3,966)	(1,801)	(1,238)	(2,576)	(5,615)
Operating profit/(loss)	3,766	(1,276)	503	2,993	2,061	(4,475)	(254)	(2,668)
Share of profit in associates and joint ventures		2		2		3		3
Profit/(loss) before tax	3,766	(1,274)	503	2,995	2,061	(4,472)	(254)	(2,665)
	%	%	%	%	%	%	%	%
Share of HSBC's profit before tax	18.2	(6.2)	2.4	14.5	9.4	(20.4)	(1.2)	(12.2)
Cost efficiency ratio	15.1	46.0	71.4	38.9	33.0	70.9	96.5	56.9
<i>Balance sheet data⁷⁴</i>								
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Loans and advances to customers (net) reported in:								
loans and advances to customers		34,260	42,154	76,414		43,543	42,947	86,490
assets held for sale		3,463	436	3,899	29,137		1,921	31,058
Total assets		54,382	46,721	101,103	30,635	56,830	56,813	144,278
Customer accounts reported in:								

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customer accounts			57,758	57,758	63,558	63,558
liabilities of disposal groups held for sale					10,104	10,104
<i>For footnotes, see page 120.</i>						

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Latin America**

Our operations in Latin America principally comprise HSBC Bank Brasil S.A.-Banco Múltiplo, HSBC México, S.A., HSBC Bank Argentina S.A. and HSBC Bank (Panama) S.A. In addition to banking services, we operate insurance businesses in Brazil, Mexico, Argentina and Panama.

	2012	2011	2010
	US\$m	US\$m	US\$m
Net interest income	6,984	6,956	6,311
Net fee income	1,735	1,781	1,749
Net trading income	971	1,378	733
Other income	1,261	1,338	938
Net operating income ²¹	10,951	11,453	9,731
LICs ⁷⁶	(2,137)	(1,883)	(1,544)
Net operating income	8,814	9,570	8,187
Total operating expenses	(6,430)	(7,255)	(6,394)
Operating profit	2,384	2,315	1,793
Income from associates ⁷⁷			2
Profit before tax	2,384	2,315	1,795
Cost efficiency ratio	58.7%	63.3%	65.7%
RoRWA ⁶⁶	2.4%	2.3%	2.0%
Year-end staff numbers	46,556	54,035	56,044

**Significant progress on reducing
fragmentation in our portfolio of businesses**

Strong underlying revenue growth

across all global businesses

US\$475m

increase in LICs⁷⁶

(on an underlying basis)

For footnotes, see page 120.

Economic background

Brazil's GDP growth slowed further in 2012, mostly due to the effects of higher input costs, concern about global financial stability, and domestic regulatory uncertainty. Despite growth remaining low, consumer inflation remained above the 4.5% inflation target pursued by the Central Bank, ending 2012 at 5.8%.

By contrast, growth held up well in **Mexico** in 2012 led, in particular, by favourable industrial exports to the US. Enhanced competitiveness helped Mexican exports to gain a larger share of total US imports. Domestically, demand stayed largely unchanged, encouraged by labour reforms passed by the new administration. Despite the growth figures, inflation ended 2012 slightly below 4% and converging on the 3% inflation target pursued by Banco de Mexico.

Argentina reported a sharp slowdown in 2012. Balance of payments restrictions gradually escalated from capital flows to the current account, including imports of intermediate goods, which generated disruption in production and deterioration in business confidence. Despite this sharp slowdown, inflation continued to remain high, partly due to regulated price increases and import restrictions that lowered domestic supply.

Review of performance

Our operations in Latin America reported a profit before tax of US\$2.4bn in 2012, 3% higher than in 2011 and an increase of 16% on a constant currency basis. This included a gain of US\$102m following the completion of the sale of our general insurance manufacturing business in Argentina, a loss of US\$62m on the sale of our operations in Costa Rica, Honduras and El Salvador and a loss of US\$96m recognised following the reclassification of our non-strategic businesses in Colombia, Peru, and Paraguay to Assets held for sale.

On an underlying basis, pre-tax profits rose by 19%, primarily due to increased revenues across all global businesses, partly offset by higher loan impairment charges. In RBWM, the revenue increase reflected growth in average lending balances in Argentina and a higher yielding portfolio mix in Brazil while, in CMB, it resulted from continued balance sheet growth in Brazil which was driven by a strong demand for trade-related lending and higher balances of Payment and Cash Management current accounts in Argentina. In addition, there were higher Balance Sheet Management revenues in Brazil following a downward movement in interest rates which lowered the cost of funding. In Brazil, loan

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax by country within global businesses*

	Retail Banking and Wealth Management	Commercial Banking	Global Banking and Markets	Global Private Banking	Other	Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
2012						
Argentina	209	169	174		(46)	506
Brazil	94	359	696	17	(43)	1,123
Mexico	338	176	201	2	(18)	699
Panama	29	62	48	2		141
Other	(62)	(15)	34	(1)	(41)	(85)
	608	751	1,153	20	(148)	2,384
2011						
Argentina	91	107	148		(2)	344
Brazil	241	566	515	13	(105)	1,230
Mexico	403	129	268	4	(178)	626
Panama	23	59	52	3	(9)	128
Other	(55)	6	66		(30)	(13)
	703	867	1,049	20	(324)	2,315
2010						
Argentina	89	90	105			284
Brazil	151	382	430	6	64	1,033
Mexico	174	24	210	4	(11)	401
Panama	48	57	33	2		140
Other	(100)	1	51	(2)	(13)	(63)
	362	554	829	10	40	1,795

impairment charges rose, primarily as a result of increased delinquency rates in RBWM and CMB, particularly in the Business Banking portfolio, reflecting lower economic growth in 2012. Loan impairment charges improved during the second half of 2012, mainly due to lower collective portfolio provisions in Brazil.

We made significant progress in reducing the fragmentation in our Latin American businesses through disposals in our non-strategic markets. In May 2012, we announced the sale of our businesses in Colombia, Peru, Uruguay and Paraguay, with completion expected in 2013. We will continue to offer full branch services to our customers during transition. In the second half of 2012, we completed the sale of our businesses in Costa Rica, El Salvador and Honduras. In addition, we completed the sale of our general insurance manufacturing business in Argentina and announced the agreement to sell a portfolio of general insurance assets and liabilities in Mexico with completion expected in 2013. Under the terms of these agreements, the purchasers will provide general insurance products to HSBC to sell to our retail customers in the two countries. This long-term collaboration will broaden and strengthen the suite of general insurance products available to our customers. In February 2013, we announced an agreement to sell our operations in Panama. The transaction is subject to regulatory approvals and

other conditions and is expected to complete by the third quarter of 2013.

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In our RBWM business, we made good progress in developing a wealth management service that addresses our customers' needs and we strengthened our sales force capabilities to capture wealth creation in the region. Wealth Management revenues increased by over US\$275m or 36%. This included the favourable effect of the recognition of a PVIF asset in Brazil. Excluding this gain, Wealth Management revenues rose by 17%, mainly from insurance and mutual funds.

In CMB, we worked closely with GB&M to ensure our clients had access to appropriate products. In addition, our relationships with CMB payroll customers enabled us to increase personal lending to their employees, who became our RBWM customers. We were able to provide support to companies as they grow internationally through our Global Trade and Receivables Finance products, and used our international expertise to capture trade and capital flows, notably in the Brazil-China trade corridors. We continued to strengthen our service to international SMEs by increasing the number of specialist International Relationship Managers in Brazil.

In GB&M, we continued to target international corporate customers throughout Latin America.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

We were awarded First place in International Debt Capital Markets by the Brazilian Financial and Capital Markets Association and Best Project Finance House in Latin America from *Euromoney*. We also maintained a strong presence in the foreign exchange and derivatives markets.

Across the region, we continued to implement measures to improve operational efficiency, incurring US\$167m of restructuring costs in 2012. We achieved a 14% net reduction of almost 7,500 FTEs, including more than 4,000 employees transferred with the disposals described earlier, and approximately US\$285m of additional sustainable savings.

The following commentary is on a constant currency basis.

Net interest income increased by 12% compared with 2011, with growth across all global businesses.

In RBWM, net interest income rose due to higher average lending volumes, mainly in personal loans and credit cards in Argentina as a result of successful marketing and sales campaigns. We also benefited from a change in the composition of the lending book in Brazil as we increased our balances of higher yielding assets. Net interest income from deposits also increased due to higher balances in current accounts in Mexico and savings accounts in Argentina supported by marketing campaigns.

In CMB, higher net interest income reflected a rise in average loans and advances to customers in Brazil, driven by strong demand for trade-related lending and our focus on corporate relationships and sectors with potential for international expansion. Net interest income also rose in Argentina, mainly in Payments and Cash Management current accounts, reflecting higher balances which were supported by successful marketing campaigns, and wider spreads driven by a rise in interest rates.

In GB&M, net interest income increased, notably in Balance Sheet Management in Brazil, as we benefited from the downward movements in interest rates which lowered the cost of funding assets in this portfolio.

Net fee income increased by 8% to US\$1.7bn, mainly due to higher Payments and Cash Management revenues, which benefited from mandates from new customers and repricing initiatives in Argentina and Brazil. Fee income was also higher as a result of the sale of the general insurance business as fee expense associated with this business was no longer incurred.

Net trading income of US\$971m was 19% lower than in 2011, primarily due to lower reverse repos driven by positions in GB&M in Brazil that had matured but had not been renewed, and lower income related to government debt securities. This was partly offset by gains in the Rates business as a result of favourable rate movements.

Net income from financial instruments designated at fair value increased by 39%, or US\$187m, mainly in Brazil, reflecting higher investment gains arising from favourable equity and debt market movements and growth in policyholder assets from higher sales of unit-linked pension products. To the extent that these investment gains were attributed to policyholders there was a corresponding increase in *Net insurance claims incurred and movement in liabilities to policyholders*.

Gains less losses from financial investments of US\$227m were 80% or US\$100m higher than in 2011, primarily in Brazil due to gains on sale of shares in non-strategic investments and disposals of government debt securities in GB&M in 2012, partly offset by the non-recurrence of a gain in GB&M on the sale of shares in a Mexican listed company in 2011.

Net earned insurance premiums increased by 5% to US\$2.5bn, driven by increased sales in Brazil of unit-linked pension products and term life insurance products. Premiums also rose in Mexico, mainly due to growth in sales of an endowment product. In Argentina, premiums were lower, following the sale of the general insurance business in 2012.

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Other operating income decreased by 8% to US\$253m, driven by a loss of US\$62m on the sale of our operations in Costa Rica, Honduras and El Salvador, and a loss of US\$96m recognised following the reclassification of our non-strategic businesses in Colombia, Peru, and Paraguay to held for sale. In addition, in 2011, we reported a gain on sale of the Mexican pension administration business, HSBC Afore, of US\$83m and a gain on the sale and leaseback of branches of US\$53m. These factors were partly offset by the favourable effect of the recognition of a PVIF asset in Brazil of US\$119m relating to unit-linked pensions, together with an increase in the value of new term life business in Brazil, as well as the gain on sale of the general insurance business in Argentina of US\$102m.

Net insurance claims incurred and movement in liabilities to policyholders increased by 15%, driven by higher net investment gains on the fair value of the assets held to support policyholder contracts. In

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

addition, liabilities to policyholders were established for new business, reflecting the increase in premiums in Brazil, though this was partly offset by the disposal of the general insurance business in Argentina in 2012.

Loan impairment charges and other credit risk provisions increased by 29%. This was mainly in Brazil, driven by increased delinquency rates in RBWM and CMB, particularly in Business Banking, reflecting lower economic growth in 2012. We took a number of steps to reposition our portfolios in RBWM and CMB including reducing third-party originations and lowering credit limits where appropriate. We also improved our collections capabilities. Loan impairment charges improved during the second half of the year in Brazil.

Operating expenses decreased by US\$83m compared with 2011. Restructuring costs declined by US\$137m as 2011 included costs associated with the consolidation of the branch network and the reorganisation of regional and country support functions. These restructuring initiatives and our continued efforts to exercise strict cost control and progress with our organisational effectiveness programmes resulted in approximately US\$285m of additional sustainable cost savings and a net 7% reduction in average FTEs of around 4,000 in 2012. These savings were partly offset by inflationary pressures, union-agreed wage increases in Brazil and Argentina and a payment of fines and penalties of US\$29m in connection with non-compliance with anti-money laundering systems and controls including requirements to report unusual transactions, in Mexico.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Reconciliation of reported and constant currency profit/(loss) before tax Latin America*

	2011	Currency translation adjustment ²⁴	2011 at 2012 exchange rates	2012 as reported US\$m	Reported change ²⁵ %	Constant currency change ²⁵ %
Net interest income	6,956	(709)	6,247	6,984		12
Net fee income	1,781	(174)	1,607	1,735	(3)	8
Other income ²⁷	2,716	(333)	2,383	2,232	(18)	(6)
Net operating income²¹	11,453	(1,216)	10,237	10,951	(4)	7
Loan impairment charges and other credit risk provisions	(1,883)	221	(1,662)	(2,137)	(13)	(29)
Net operating income	9,570	(995)	8,575	8,814	(8)	3
Operating expenses	(7,255)	742	(6,513)	(6,430)	11	1
Operating profit	2,315	(253)	2,062	2,384	3	16
Income from associates						
Profit before tax	2,315	(253)	2,062	2,384	3	16

*For footnotes, see page 120.**Reconciliation of reported and underlying²⁹ items Latin America*

	2012 US \$m	2011 US\$m	Change %
Revenue²¹			
Reported revenue	10,951	11,453	(4)
Currency translation adjustment ²⁴	(343)	(492)	
Acquisitions, disposals and dilutions			
Underlying revenue	10,608	9,745	9
Loan impairment charges and other credit risk provisions (LIC s)			
Reported LICs	(2,137)	(1,883)	(13)
Currency translation adjustment ²⁴	16	221	
Acquisitions, disposals and dilutions		16	
Underlying LICs	(2,121)	(1,646)	(29)
Operating expenses			
Reported operating expenses	(6,430)	(7,255)	11
Currency translation adjustment ²⁴		742	

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Acquisitions, disposals and dilutions	183	295	
Underlying operating expenses	(6,247)	(6,218)	
Underlying cost efficiency ratio	58.9%	63.8%	
Profit before tax			
Reported profit before tax	2,384	2,315	3
Currency translation adjustment ²⁴		(253)	
Acquisitions, disposals and dilutions	(144)	(181)	
Underlying profit before tax	2,240	1,881	19
<i>For footnotes, see page 120.</i>			

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**2011 compared with 2010**

Economic background

In **Brazil**, economic growth in 2011 slowed more quickly than expected, and is anticipated to have ended the year with the economy growing at an annual rate of 3%. While the fallout from the crisis in the eurozone contributed to the slowdown, it was mostly attributable to an easing in domestic demand following a tightening in monetary conditions in response to rising inflation. By the end of 2011 inflation had fallen to 6.5% after peaking at around 7.5% in June. This allowed the government to reverse much of the policy tightening implemented in early 2011.

Mexico's economy maintained a robust rate of growth in 2011, although export growth moderated at the end of the year on the back of lower external demand. By contrast, domestic demand continued to strengthen, reflecting the greater availability of credit, growth in wages and a steady reduction in unemployment. GDP grew at an annual rate of 3.9% in 2011. The annual rate of CPI inflation rose at the end of 2011 to 3.8% due to a rebound in some agricultural prices and exchange rate depreciation. The Central Bank of Mexico maintained its policy interest rate at 4.5% throughout the year.

In **Argentina**, during the first three quarters of 2011, real GDP increased by 9.4% compared with the same period in 2010, mainly from increases in consumption of 11.3% and in gross fixed investment of 19.9%. The annual rate of CPI inflation remained high and the GDP deflator measure of inflation accelerated to 16.4% in the third quarter of 2011.

Review of performance

In Latin America, our operations reported a profit before tax of US\$2.3bn in 2011, an increase of 29% compared with 2010. On an underlying basis, which excludes a gain of US\$83m from the sale of HSBC Afore (the Mexican pension administration business), profit before tax increased by 21%. This was driven by strong growth in lending balances in our CMB and RBWM businesses in Brazil, which reflected the favourable economic environment. Improved revenue in GB&M arose from higher income from foreign exchange driven by greater volatility and an increase in client activity, while growth in insurance revenue followed an increase in our sales force. This was partly offset by cost growth driven by restructuring initiatives, inflationary pressures and business growth, while a rise in loan impairment charges and other credit risk provisions reflected the strong rise in lending, particularly in Brazil.

During 2011, we made progress in the execution of our regional strategy while also improving the efficiency of our operations. We recruited additional relationship managers in our CMB businesses in Brazil to support business growth, particularly from Business Banking and mid-market customers and the increasing number of businesses with international requirements. We increased our focus on sales and customer service with the addition of relationship managers in RBWM in Brazil, and opened 14 new branches in Argentina to capture opportunities arising from demographic changes and upward social mobility.

In order to improve the risk profile of our RBWM business we continued to reposition our lending portfolio towards higher credit-quality customers, notably by building long-term relationships with customers. In Brazil, we increased our focus on secured lending and wealth management products.

In GB&M, our pre-tax profits increased to over US\$1.0bn in 2011 as we continued to utilise the connectivity of the HSBC network to serve the growing number of global corporate businesses in Latin America. During 2011, our GB&M sales force actively targeted our CMB customer base and achieved strong growth in revenue compared with 2010, most notably from the sale of GB&M foreign exchange products.

To enhance efficiency, we restructured our regional and country support functions, and in Mexico we consolidated the branch network, reducing it by 43 in the last quarter of 2010 and 77 in 2011. In the second half of 2011 we completed the sale of HSBC Afore and our retail banking operations in Chile. As a consequence, we reduced staff numbers by more than 1,900 in 2011.

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In January 2012, we entered into an agreement to sell our operations in Costa Rica, Honduras and El Salvador. We expect to complete this transaction during 2012, subject to regulatory approval.

Net interest income rose by 7% to US\$7.0bn, driven by growth in average lending balances in both 2010 and in 2011. This was mainly in CMB and RBWM, reflecting favourable economic conditions and growing consumer demand, partly offset by a rise in internal funding costs on higher balances of reverse repos and government bonds held for trading. In CMB, we grew our average customer lending balances, particularly in Brazil, reflecting the favourable economic conditions, the increase in our customer base and our investment in relationship managers. The rise was mainly in working capital products following marketing campaigns and new

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

product launches, while higher overdraft balances arose from increased utilisation rates. We also grew our trade-related lending in response to strong customer demand and our focus on sales to customers with international connectivity. In RBWM, increased average lending balances and strong lending growth in 2011 led to higher net interest income, mainly in Brazil and Argentina, reflecting economic growth, lower unemployment and increased household income. This was partly offset by a compression of asset spreads in Mexico and Brazil as an increased proportion of our lending book comprised secured, lower-yielding products.

Net fee income declined marginally, driven by a reduction in Mexico where regulatory changes relating to ATM transactions resulted in a reduction in the fees we were able to charge for use of our network. Credit card fees in Mexico declined as a result of lower balances. This was partly offset by growth in fee income from our CMB business in Brazil, mainly in Payments and Cash Management and Account Services, reflecting increased volumes.

Net trading income was 82% higher than in 2010. The majority of the increase was in Brazil due to a rise in net interest income earned on trading activities resulting from an increase in reverse repos and government bonds held for trading. The cost of internally funding these assets also increased, but the related interest expense is reported within *Net interest income*. Additionally, trading income in Brazil increased as a result of higher revenue from sales of foreign exchange products reflecting market volatility, while in Mexico higher trading income was due to the completion of a small number of individually large derivative transactions in GB&M.

Net income from financial instruments designated at fair value was 26% higher than in 2010, mainly due to growth in premiums from unit-linked pension products in Brazil which resulted in an increase in the underlying financial assets. Since investment income accruing from these assets was largely attributable to policyholders, there was a corresponding increase in *Net insurance claims incurred and movement in liabilities to policyholders*.

Gains less losses from financial investments rose by 36%, mainly due to a gain on the sale of shares in a Mexican listed company and increased gains from the sale of debt securities in Argentina.

Net insurance premiums increased by 26% to US\$2.7bn. This was mainly in Brazil, reflecting strong growth in sales of unit linked pension and life and credit protection products, following an increase in the sales force and targeted sales campaigns. In

Argentina, strong growth in net insurance premiums was mainly attributable to volume growth and the repricing of motor insurance policies in response to inflationary pressures. In Mexico, a rise in net insurance premiums was principally due to higher sales of an endowment product and improved term life lapse rates. The growth in net insurance premiums, as well as the increase in policyholder assets described above, resulted in corresponding increases in *Net insurance claims incurred and movement in liabilities to policyholders*.

Other operating income of US\$244m was 74% higher than in 2010 due to gains of US\$61m resulting from the sale and leaseback of branches in Mexico. In addition, there was a net increase in the PVIF in Brazil and Mexico as a result of higher life insurance sales, partly offset by a net decrease from experience and assumption updates in addition to a higher unwind of cash flows from the growing in-force book.

Loan impairment charges and other credit risk provisions rose by 17% to US\$1.9bn. The increase was mainly in Brazil driven by strong lending growth in RBWM and CMB, as well as worsening delinquency in the second half of 2011, notably in the credit card and Business Banking portfolios. In addition, higher loan impairment charges included a significant individually assessed loan impairment charge related to a single commercial customer.

Loan impairment charges and other credit risk provisions in Mexico declined by 28% reflecting the continued managed decline of the higher risk sections of the credit card portfolio, as well as improvements to both the collections and credit quality of the portfolio following targeted sales campaigns and enhanced pre-screening.

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Operating expenses were 10% higher than in 2010. In 2011, we incurred US\$338m of restructuring costs, the majority of which are reported in *Other*, as we took steps to improve the ongoing efficiency of our operations in the region, including cancelling certain regional projects, restructuring regional and country support functions and consolidating the branch network in Mexico.

In addition, operating expenses were adversely affected by inflationary pressures across the region, as well as union agreed wage increases and a rise in volume-driven transactional taxes in Brazil and Argentina. Sustainable savings of about US\$220m resulting from the restructuring and organisational effectiveness programmes enabled investment in strategic initiatives, including the recruitment of additional relationship managers.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Reconciliation of reported and underlying profit before tax

2011 compared with 2010 Latin America

	2010	2010 adjust- ments ³² as reported US\$m	Currency translation adjustment ²⁴ US\$m	2010 at 2011 exchange rates ³³ US\$m	2011 as reported US\$m	2011 adjust- ments ³² US\$m	2011 under- lying US\$m	Re- ported change ²⁵ %	Under- lying change ²⁵ %
Net interest income	6,311		200	6,511	6,956		6,956	10	7
Net fee income	1,749		54	1,803	1,781		1,781	2	(1)
Other income ²⁷	1,671		40	1,711	2,716	(83)	2,633	63	54
Net operating income ²¹	9,731		294	10,025	11,453	(83)	11,370	18	13
Loan impairment charges and other credit risk provisions	(1,544)		(61)	(1,605)	(1,883)		(1,883)	(22)	(17)
Net operating income	8,187		233	8,420	9,570	(83)	9,487	17	13
Operating expenses	(6,394)		(187)	(6,581)	(7,255)		(7,255)	(13)	(10)
Operating profit	1,793		46	1,839	2,315	(83)	2,232	29	21
Income from associates	2			2					
Profit before tax	1,795		46	1,841	2,315	(83)	2,232	29	21

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Latin America*

	2012						Total US\$m
	Retail Banking and Wealth Management US\$m	Commercial Banking US\$m	Global Banking and Markets US\$m	Global Private Banking US\$m	Other US\$m	Inter- segment elimination ⁸⁵ US\$m	
<i>Profit/(loss) before tax</i>							
Net interest income/(expense)	4,145	2,173	993	30	(2)	(355)	6,984
Net fee income	873	622	207	33			1,735
Trading income excluding net interest income	85	99	398	3	1		586
Net interest income on trading activities			29		1	355	385
Net trading income ⁷⁸	85	99	427	3	2	355	971
Changes in fair value of long- term debt issued and related derivatives							
Net income from other financial instruments designated at fair value	503	163	1				667
Net income from financial instruments designated at fair value	503	163	1				667
Gains less losses from financial investments	75	21	131				227
Dividend income	9	5	1				15
Net earned insurance premiums	1,985	450	17				2,452
Other operating income/(expense)	309	(9)	6	3	134	(190)	253
Total operating income	7,984	3,524	1,783	69	134	(190)	13,304
Net insurance claims ⁸⁶	(1,875)	(469)	(9)				(2,353)
Net operating income²¹	6,109	3,055	1,774	69	134	(190)	10,951
Loan impairment charges and other credit risk provisions	(1,541)	(581)	(13)	(2)			(2,137)
Net operating income	4,568	2,474	1,761	67	134	(190)	8,814
Total operating expenses	(3,960)	(1,723)	(608)	(47)	(282)	190	(6,430)
Operating profit/(loss)	608	751	1,153	20	(148)		2,384
Share of profit in associates and joint ventures							
Profit/(loss) before tax	608	751	1,153	20	(148)		2,384
	%	%	%	%	%		%
Share of HSBC's profit before tax	2.9	3.6	5.6	0.1	(0.7)		11.6
Cost efficiency ratio	64.8	56.4	34.3	68.1	210.4		58.7
<i>Balance sheet data⁷⁴</i>							

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	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Loans and advances to customers (net)	17,236	25,379	10,903	91		53,609
Total assets	36,141	35,507	58,272	570	1,110	131,277
Customer accounts	28,688	20,834	12,604	4,430		66,556

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Latin America (continued)*

	2011						Total US\$m	
	Retail	Banking			Global			Inter- segment elimination ⁸⁵ US\$m
	Banking and Wealth Management	Commercial Banking	Banking and Markets	Global Private Banking	Other			
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m		
<i>Profit/(loss) before tax</i>								
Net interest income/(expense)	4,519	2,229	882	25	(7)	(692)	6,956	
Net fee income	939	610	196	36			1,781	
Trading income/(expense) excluding net interest income	68	106	372	5	(7)		544	
Net interest income on trading activities			134		8	692	834	
Net trading income ⁷⁸	68	106	506	5	1	692	1,378	
Changes in fair value of long- term debt issued and related derivatives								
Net income from other financial instruments designated at fair value	424	124	2				550	
Net income from financial instruments designated at fair value	424	124	2				550	
Gains less losses from financial investments	11	1	124	1			137	
Dividend income	10	3	1				14	
Net earned insurance premiums	2,068	551	34				2,653	
Other operating income	265	57	32	2	222	(250)	328	
Total operating income	8,304	3,681	1,777	69	216	(250)	13,797	
Net insurance claims ⁸⁶	(1,850)	(478)	(16)				(2,344)	
Net operating income ²¹	6,454	3,203	1,761	69	216	(250)	11,453	
Loan impairment charges and other credit risk provisions	(1,369)	(501)	(12)		(1)		(1,883)	
Net operating income	5,085	2,702	1,749	69	215	(250)	9,570	
Total operating expenses	(4,382)	(1,835)	(700)	(49)	(539)	250	(7,255)	
Operating profit/(loss)	703	867	1,049	20	(324)		2,315	
Share of profit in associates and joint ventures								
Profit/(loss) before tax	703	867	1,049	20	(324)		2,315	
	%	%	%	%	%		%	
Share of HSBC's profit before tax	3.2	4.0	4.8	0.1	(1.5)		10.6	
Cost efficiency ratio	67.9	57.3	39.8	71.0	249.5		63.3	

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*Balance sheet data*⁷⁴

	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	19,025	25,834	11,011	62	6		55,938
Total assets	39,231	38,410	66,241	1,660	417	(1,070)	144,889
Customer accounts	28,629	24,050	18,940	7,079	62		78,760

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Profit/(loss) before tax and balance sheet data Latin America (continued)*

	2010						
	Retail Banking	Commercial Banking	Global Banking and Markets	Global Private Banking	Other	Inter- segment elimination ⁸⁵	Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
<i>Profit before tax</i>							
Net interest income	3,979	1,671	772	20	121	(252)	6,311
Net fee income/(expense)	1,006	526	191	32	(6)		1,749
Trading income/(expense) excluding net interest income	35	72	370	3	(27)		453
Net interest income on trading activities			28			252	280
Net trading income/(expense) ⁷⁸	35	72	398	3	(27)	252	733
Net income from financial instruments designated at fair value	339	85	1				425
Gains less losses from financial investments	6	2	93		(3)		98
Dividend income	7	2	3				12
Net earned insurance premiums	1,651	374	29				2,054
Other operating income	98	34	15	2	221	(229)	141
Total operating income	7,121	2,766	1,502	57	306	(229)	11,523
Net insurance claims ⁸⁶	(1,479)	(297)	(16)				(1,792)
Net operating income ²¹	5,642	2,469	1,486	57	306	(229)	9,731
Loan impairment charges and other credit risk provisions	(1,247)	(293)	(4)				(1,544)
Net operating income	4,395	2,176	1,482	57	306	(229)	8,187
Total operating expenses	(4,034)	(1,623)	(653)	(47)	(266)	229	(6,394)
Operating profit	361	553	829	10	40		1,793
Share of profit in associates and joint ventures	1	1					2
Profit before tax	362	554	829	10	40		1,795
	%	%	%	%	%		%
Share of HSBC's profit before tax	1.9	2.9	4.3	0.1	0.2		9.4
Cost efficiency ratio	71.5	65.7	43.9	82.5	86.9		65.7
<i>Balance sheet data⁷⁴</i>							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	20,823	24,879	12,242	43			57,987
Total assets	38,819	35,619	64,635	1,608	196	(939)	139,938
Customer accounts	30,149	24,514	27,810	6,053			88,526

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Disposals, held for sale and run-off portfolios**

In implementing our strategy, we have sold or agreed to sell a number of businesses and investments across the Group. We expect these disposals to have a significant effect on both the revenue and the profitability of the geographical regions in the future. In addition, significant portfolios are being run down. We expect the losses on these portfolios to

continue to affect the geographical regions in the future.

The table below presents the contribution of these businesses and investments to the historical results of geographical regions. We do not expect the historical results to be indicative of future results because of disposal or run-off. Fixed allocated costs, included in total operating costs, will not necessarily be removed upon disposal and have been separately identified on page 53.

Summary income statements for disposals, held for sale and run-off portfolios^{69,70}

	2012					
	Europe US\$m	Hong Kong US\$m	Rest of Asia-Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m
Net interest income	(54)	15	40	31	4,051	372
Net fee income/(expense)	(4)	(45)	(3)	10	401	30
Net trading income/(expense)	68	(6)	5	54	(186)	27
Net income/(expense) from financial instruments designated at fair value	10		5		(785)	3
Gains less losses from financial investments	(70)				26	7
Dividend income					3	
Net earned insurance premiums	1	229	133		190	192
Other operating income/(expense)	(1)		17		29	11
Total operating income/(expense)	(50)	193	197	95	3,729	642
Net insurance claims incurred and movement in liabilities to policyholders	(1)	(119)	(95)		(138)	(90)
Net operating income/(expense) ²¹	(51)	74	102	95	3,591	552
Loan impairment charges and other credit risk provisions	(167)			(2)	(2,919)	(64)
Net operating income/(expense)	(218)	74	102	93	672	488

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Total operating expenses	(66)	(37)	(122)	(47)	(2,104)	(371)
Operating profit/(loss)	(284)	37	(20)	46	(1,432)	117
Share of profit in associates and joint ventures	2	9	772		2	1
Profit/(loss) before tax	(282)	46	752	46	(1,430)	118
By global business						
Retail Banking and Wealth Management	2	27	612	10	(656)	41
Commercial Banking		13	91		9	42
Global Banking and Markets	(283)	6	57	36	2	54
Global Private Banking	(1)		(8)			
Other					(785)	(19)
Profit/(loss) before tax	(282)	46	752	46	(1,430)	118
Net gain/(loss) on sale	(3)	375	3,317	(85)	4,095	40

For footnotes, see page 120.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Other information****Funds under management and assets held in custody**

Funds under management

	2012	2011
	US\$bn	US\$bn
Funds under management		
At 1 January	847	925
Net new money	5	2
Value change	49	(40)
Exchange and other	9	(40)
At 31 December	910	847

	At 31 December	
	2012	2011
	US\$bn	US\$bn
Funds under management by business		
Global Asset Management	425	396
Global Private Banking	288	259
Affiliates	3	3
Other	194	189
	910	847

Funds under management (FuM) at 31 December 2012 amounted to US\$910bn, an increase of 7% compared with 31 December 2011. Total fund holdings increased in 2012, reflecting favourable market movements, the inclusion of custody assets in client assets in GPB and net new money inflows from Global Asset Management.

Global Asset Management funds, including emerging market funds, increased by 7% to US\$425bn compared with 31 December 2011, driven by favourable global market movements and net inflows of US\$16bn, mainly from sales of long-term funds, notably fixed income and multi-asset products, in Rest of Asia-Pacific, Hong Kong and Latin America.

GPB funds increased by 11% on 31 December 2011 to US\$288bn, mainly due to the inclusion of custody assets in client assets and favourable equity market and foreign exchange movements. Negative net new money was driven by net outflows in Europe, primarily due to a programme to reposition our client base towards higher net worth international and domestic relationships, and a review of certain client relationships with a view to reducing control risk, largely offset by net inflows originating from emerging markets.

Other FuM increased by 3% to US\$194bn, primarily due to favourable equity market movements partly offset by the disposal of the full service retail brokerage business in Canada.

Assets held in custody and under administration

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Custody is the safekeeping and servicing of securities and other financial assets on behalf of clients. At 31 December 2012, we held assets as custodian of US\$6.0 trillion, 16% higher than the US\$5.2 trillion held at 31 December 2011. This was mainly driven by favourable market movements together with increased new business and favourable movements in foreign exchange.

Our assets under administration business, which includes the provision of various support function activities including the valuation of portfolios of securities and other financial assets on behalf of clients, complements the custody business. At 31 December 2012, the value of assets held under administration by the Group amounted to US\$2.9 trillion, compared with US\$2.6 trillion in 2011.

Property

At 31 December 2012, we operated from some 8,650 operational properties worldwide, of which approximately 2,150 were located in Europe, 2,600 in Hong Kong and Rest of Asia-Pacific, 550 in North America, 2,950 in Latin America and 400 in the Middle East and North Africa. These properties had an area of approximately 59.7m square feet (2011: 65.7m square feet).

Our freehold and long leasehold properties, together with all our leasehold land in Hong Kong, were valued in 2012. The value of these properties was US\$9.7bn (2011: US\$8.9bn) in excess of their carrying amount in the consolidated balance sheet an historical cost based measure. In addition, properties with a net book value of US\$1.3bn (2011:US\$1.3bn) were held for investment purposes.

Our operational properties are stated at cost, being historical cost or fair value at the date of transition to IFRSs (their deemed cost) less any impairment losses, and are depreciated on a basis calculated to write off the assets over their estimated useful lives. Properties owned as a consequence of an acquisition are recognised initially at fair value.

Further details are included in Note 24 on the Financial Statements.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Detailed list of disclosures in this report arising from EDTF recommendations**

Type of risk	Recommendation	Disclosure	Page
General	1	The risks to which the business is exposed.	124 to 126
	2	Our risk appetite and stress testing.	126 to 128
	3	Top and emerging risks, and the changes during the reporting period.	130 to 136
	4	Discussion of future regulatory developments affecting our business model and Group profitability, and its implementation in Europe.	132 and 288 to 292
Risk governance, risk management and business model	5	Group Risk Committee, and their activities.	323 to 328
	6	Risk culture and risk governance and ownership.	124
	7	Diagram of the risk exposure by global business segment.	20
	8	Stress testing and the underlying assumptions.	127 to 128
Capital adequacy and risk-weighted assets	9	Pillar 1 capital requirements, and the impact for global systemically important banks.	294 to 296 and 291 to 292
		For calculation of Pillar 1 capital requirements, see pages 10 to 14 of <i>Pillar 3 Disclosures 2012</i> .	
	10	Reconciliation of the accounting balance sheet to the regulatory balance sheet.	287
	11		285

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		Flow statement of the movements in regulatory capital since the previous reporting period, including changes in core tier 1, tier 1 and tier 2 capital.	
	12	Discussion of targeted level of capital, and the plans on how to establish this.	288
	13	Analysis of risk-weighted assets by risk type, global business and geographical region, and market risk RWAs.	282 to 283
	14	For analysis of the capital requirements for each Basel asset class, see pages 10 to 14, 23, 58 and 61 of <i>Pillar 3 Disclosures 2012</i> .	
	15	For analysis of credit risk for each Basel asset class, see pages 23 to 28 and 32 to 38 of <i>Pillar 3 Disclosures 2012</i> .	
	16	Flow statements reconciling the movements in risk-weighted assets for each risk-weighted asset type.	283 and 284
	17	For discussion of Basel credit risk model performance, see pages 39 to 41 of the <i>Pillar 3 Disclosures 2012</i> document.	
Liquidity	18	Analysis of the Group's liquid asset buffer.	206 to 207
Funding	19	Encumbered and unencumbered assets analysed by balance sheet category.	211 to 214
	20	Consolidated total assets, liabilities and off-balance sheet commitments analysed by remaining contractual maturity at the balance sheet date.	485 to 492
	21	Analysis of the Group's sources of funding and a description of our funding strategy.	209 to 211
Market risk	22	Relationship between the market risk measures for trading and non-trading portfolios and the balance sheet, by business segment.	218 to 219
	23	Discussion of significant trading and non-trading market risk factors.	220 to 223
	24	VAR assumptions, limitations and validation.	266 to 267
	25	Discussion of stress tests, reverse stress tests and stressed VAR.	267
Credit risk	26	Analysis of the aggregate credit risk exposures, including details of both personal and wholesale lending.	139 to 141
	27	Discussion of the policies for identifying impaired loans, defining impairments and renegotiated loans, and explaining loan forbearance policies.	162 and 254 to 259
	28	Reconciliations of the opening and closing balances of impaired loans and impairment allowances during the year.	163 and 172
	29	Analysis of counterparty credit risk that arises from derivative transactions.	145
	30	Discussion of credit risk mitigation, including collateral held for all sources of credit risk.	163 to 168
Other risks	31	Quantified measures of the management of operational risk.	227 to 230
	32	Discussion of publicly known risk events.	130 to 136

The 32 recommendations listed above are made in the report 'Enhancing the Risk Disclosures of Banks' issued by the Enhanced Disclosure Task Force of the Financial Stability Board on 29 October 2012.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Disclosure controls

The Group Chief Executive and Group Finance Director, with the assistance of other members of management, carried out an evaluation of the effectiveness of the design and operation of HSBC Holdings' disclosure controls and procedures as at 31 December 2012. Based upon that evaluation, the Group Chief Executive and Group Finance Director concluded that our disclosure controls and procedures as at 31 December 2012 were effective to provide reasonable assurance that information required to be disclosed in the reports which the company files and submits under the US Securities Exchange Act of 1934, as amended, is recorded, processed, summarised and reported as and when required. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives.

There has been no change in HSBC Holdings' internal controls over financial reporting during the year ended 31 December 2012 that has materially affected, or is reasonably likely to materially affect, HSBC Holdings' internal controls over financial reporting.

Management's assessment of internal controls over financial reporting

Management is responsible for establishing and maintaining an adequate internal control structure and procedures for financial reporting, and has completed an assessment of the effectiveness of the Group's internal controls over financial reporting as of 31 December 2012. In making the assessment, management used the framework for Director's internal control evaluation contained within the UK Corporate Governance Code (The Revised Turnbull Guidance), as well as the criteria established by the Committee of Sponsoring Organisations of the Treadway Commission (COSO) in Internal Control-Integrated Framework.

Based on the assessment performed, management concluded that as at 31 December 2012, the Group's internal controls over financial reporting were effective.

KPMG Audit Plc, which has audited the consolidated financial statements of the Group for the year ended 31 December 2012, has also audited the effectiveness of the Group's internal control over financial reporting under Auditing Standard No. 5 of the Public Company Accounting Oversight Board (United States) as stated in their report on pages 369 and 370.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Footnotes to pages 3 to 119

Financial highlights

- 1 *Dividends recorded in the financial statements are dividends per ordinary share declared in a year and are not dividends in respect of, or for, that year. The third interim dividend for 2011 of US\$0.09 was paid on 18 January 2012. The fourth interim dividend for 2011 of US\$0.14 was paid on 2 May 2012. First, second and third interim dividends for 2012, each of US\$0.09 per ordinary share, were paid on 5 July 2012, 4 October 2012 and 12 December 2012, respectively. Note 10 on the Financial Statements provides more information on the dividends declared in 2012. On 4 March 2013 the Directors declared a fourth interim dividend for 2012 of US\$0.18 per ordinary share in lieu of a final dividend, which will be payable to ordinary shareholders on 8 May 2013 in cash in US dollars, or in pounds sterling or Hong Kong dollars at exchange rates to be determined on 29 April 2013, with a scrip dividend alternative. The reserves available for distribution at 31 December 2012 were US\$38,175m. Quarterly dividends of US\$15.50 per 6.2% non-cumulative Series A US dollar preference share, equivalent to a dividend of US\$0.3875 per Series A American Depositary Share, each of which represents one-fortieth of a Series A US dollar preference share, were paid on 15 March 2012, 15 June 2012, 17 September 2012 and 17 December 2012. Quarterly coupons of US\$0.508 per security were paid with respect to 8.125% capital securities on 17 January 2012, 16 April 2012, 16 July 2012 and 15 October 2012. Quarterly coupons of US\$0.50 per security were paid with respect to 8% capital securities on 15 March 2012, 15 June 2012, 17 September 2012 and 17 December 2012.*
- 2 *The return on average ordinary shareholders' equity is defined as profit attributable to ordinary shareholders of the parent company divided by average ordinary shareholders' equity.*
- 3 *Return on average invested capital is based on the profit attributable to ordinary shareholders. Average invested capital is measured as average total shareholders' equity after adding back goodwill previously amortised or written-off directly to reserves, deducting average equity preference shares issued by HSBC Holdings and deducting/(adding) average reserves for unrealised gains/(losses) on effective cash flow hedges and available-for-sale securities and property revaluation reserves. This measure reflects capital initially invested and subsequent profit.*
- 4 *The cost efficiency ratio is defined as total operating expenses divided by net operating income before loan impairment charges and other credit risk provisions.*
- 5 *Each American Depositary Share represents five ordinary shares.*
- 6 *Total shareholder return is defined as the growth in share value and declared dividend income during the relevant period.*
- 7 *The Financial Times Stock Exchange 100 Index.*
- 8 *The Morgan Stanley Capital International World Index.*
- 9 *The Morgan Stanley Capital International World Bank Index.*
- 10 *The core tier 1 capital ratio for 2012 and 2011 includes the effect of the Basel 2.5 rules.*

Business and operating models and KPIs

- 11 *Based upon pro forma post-tax profits allocation. See page 349 for details.*
- 12 *Intermediation of securities, funds and insurance products, including Securities Services in GB&M.*
- 13 *Merger and acquisition, ECM, event and project financing, and co-investments in GPB.*
- 14 *Including Foreign Exchange, Rates, Credit and Equities.*
- 15 *Including portfolio management.*
- 16 *Including private trust and estate planning (for financial and non-financial assets).*
- 17 *Including hedge funds, real estate and private equity.*
- 18 *Vehicle Finance was sold in 2010.*
- 19 *Transactions refers to the sale or closure of non-strategic businesses or non-core investment.*
- 20 *Hong Kong, Rest of Asia-Pacific, Middle East and North Africa, and Latin America.*
- 21 *Net operating income before loan impairment charges and other credit risk provisions, also referred to as revenue.*
- 22 *The sum of balances presented does not agree to consolidated amounts because inter-company eliminations are not presented here.*
- 23 *For definitions of HSBC UK, HBAP and HSBC US, see footnotes 40 to 42, respectively, on page 249. Subsidiaries of these entities are not included unless there is unrestricted transferability of liquidity between the subsidiaries and the parent. Other entities (footnote 43 on page 249) comprise our other main*

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banking subsidiaries and, as such, includes businesses spread across a range of locations, in many of which we may require a higher ratio of net liquid assets to customer liabilities to reflect local market conditions.

Reconciliations of reported and underlying profit/(loss) before tax

- 24 *Currency translation adjustment is the effect of translating the results of subsidiaries and associates for the previous year at the average rates of exchange applicable in the current year.*
- 25 *Positive numbers are favourable; negative numbers are unfavourable.*
- 26 *Changes in fair value due to movements in own credit spread on long-term debt issued. This does not include the fair value changes due to own credit spread on structured notes issued, derivatives and other hybrid instruments included within trading liabilities.*
- 27 *Other income in this context comprises where applicable net trading income, net income/(expense) from other financial instruments designated at fair value, gains less losses from financial investments, dividend income, net earned insurance premiums and other operating income less net insurance claims incurred and movement in liabilities to policyholders.*
- 28 *Individual reconciliations by global businesses and geographical regions are available on www.hsbc.com.*
- 29 *Underlying performance eliminates the effects of acquisitions, disposals and changes of ownership levels of subsidiaries, associates and businesses so we can view results on a like-for-like basis. We achieve this by eliminating gains and losses on disposal or dilution in the year incurred and by removing material results of operations from all the years presented. For example, if a disposal was made in the current year after four months of operations, the results of the disposed of business would be removed from the results of the current year and the previous year as if the disposed of business did not exist in those years.*
- 30 *In addition, the operating results of these disposals were removed from underlying results.*
- 31 *The presentation of the Reconciliation of reported and underlying profit/(loss) before tax for 2011 compared with 2010 has not been updated to reflect the change in presentation in 2012 splitting underlying reconciliations from the constant currency reconciliations. The presentational change had no material impact on results.*
- 32 *These columns comprise the net increments or decrements in profits in the current year compared with the previous year which are attributable to acquisitions or disposals, gains on the dilution of interests in associates and/or movements in fair value of own debt*

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attributable to credit spread. The inclusion of acquisitions and disposals is determined in the light of events each year.

33 Excluding adjustments in 2010.

Financial summary

34 In 2008, an impairment charge of US\$10,564m to fully write off goodwill in PFS in North America was reported in Total operating expenses. This amount is excluded from Total operating expenses in calculating the ratio.

35 The effect of the bonus element of the rights issue in 2009 has been included within the basic and diluted earnings per share.

36 Dividends per ordinary share expressed as a percentage of basic earnings per share.

37 For full description of the Ping An forward contract, see page 470.

38 In 2011, Deferred variable compensation awards-accelerated amortisation was included as a notable cost item. In 2012, this item recurs but is now considered part of our operating cost base and therefore has been excluded from notable items in both years.

39 Net interest income includes the cost of funding trading assets, while the related external revenues are reported in Trading income. In our global business results, the cost of funding trading assets is included with GB&M's net trading income as interest expense.

40 Gross interest yield is the average annualised interest rate earned on average interest-earning assets (AIEA).

41 Net interest spread is the difference between the average annualised interest rate earned on AIEA, net of amortised premiums and loan fees, and the average annualised interest rate paid on average interest-bearing funds.

42 Net interest margin is net interest income expressed as an annualised percentage of AIEA.

43 In 2011, Other interest-earning assets includes the average assets of disposal groups held for sale. In prior years other interest-earning assets included intercompany eliminations. In 2012, intercompany eliminations have been included in the relevant line item.

44 Interest income on trading assets is reported as Net trading income in the consolidated income statement.

45 Interest income on financial assets designated at fair value is reported as Net income from financial instruments designated at fair value in the consolidated income statement.

46 Including interest-bearing bank deposits only.

47 Interest expense on financial liabilities designated at fair value is reported as Net income on financial instruments designated at fair value in the consolidated income statement, other than interest on own debt which is reported in Interest expense.

48 Including interest-bearing customer accounts only.

49 The cost of internal funding of trading assets was US\$511m (2011: US\$1,161m; 2010: US\$902m) and is excluded from the reported Net trading income line and included in Net interest income. However, this cost is reinstated in Net trading income in our global business reporting.

50 Net trading income includes a charge of US\$629m (2011: income of US\$458m; 2010: income of US\$23m), associated with changes in the fair value of issued structured notes and other hybrid instrument liabilities derived from movements in HSBC issuance spreads.

51 Other changes in fair value include gains and losses arising from changes in the fair value of derivatives that are managed in conjunction with HSBC's long-term debt issued.

52 Discretionary participation features.

53 Net insurance claims incurred and movement in liabilities to policyholders arise from both life and non-life insurance business. For non-life business, amounts reported represent the cost of claims paid during the year and the estimated cost of notified claims. For life business, the main element of claims is the liability to policyholders created on the initial underwriting of the policy and any subsequent movement in the liability that arises, primarily from the attribution of investment performance to savings-related policies. Consequently, claims rise in line with increases in sales of savings-related business and with investment market growth.

Consolidated balance sheet

54 Net of impairment allowances.

55 The calculation of capital resources, capital ratios and risk-weighted assets for 2012 and 2011 is on a Basel 2.5 basis. All other comparatives are on a Basel II basis.

56 Capital resources are total regulatory capital, the calculation of which is set out on page 286.

57 Including perpetual preferred securities, details of which can be found in Note 33 on the Financial Statements.

58 The definition of net asset value per share is total shareholders' equity, less non-cumulative preference shares and capital securities, divided by the number of ordinary shares in issue.

59

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Currency translation adjustment is the effect of translating the assets and liabilities of subsidiaries and associates for the previous year-end at the rates of exchange applicable at the current year-end.

60 *See Note 26 on the Financial Statements.*

61 *France primarily comprises the domestic operations of HSBC France, HSBC Assurances Vie and the Paris branch of HSBC Bank plc.*

62 *The classification of customer accounts by country within Europe has changed from amounts formerly disclosed. Certain balances which were previously presented within the country of domicile of the consolidating legal entity are now presented on the basis of the country of account origination. The most significant effect of this change is on Switzerland, where the balance of US\$45,283m previously disclosed at 31 December 2011 has been restated as US\$19,888m on the new basis.*

Economic profit

63 *Expressed as a percentage of average invested capital.*

64 *Average invested capital is measured as average total shareholders' equity after:*

adding back the average balance of goodwill amortised pre-transition to IFRSs or subsequently written-off, directly to reserves (less goodwill previously amortised in respect of the French regional banks sold in 2008);

deducting the average balance of HSBC's revaluation surplus relating to property held for own use. This reserve was generated when determining the deemed carrying cost of such properties on transition to IFRSs and will run down over time as the properties are sold;

deducting average preference shares and other equity instruments issued by HSBC Holdings; and

deducting average reserves for unrealised gains/(losses) on effective cash flow hedges and available-for-sale securities.

65 *Return on invested capital is profit attributable to ordinary shareholders of the parent company, which can be found in Note 11 on the Financial Statements on page 426.*

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Report of the Directors: Operating and Financial Review (continued)**Reconciliation of RoRWA measures**

- 66 Risk-weighted assets (RWAs) and pre-tax return on average risk-weighted assets (RoRWA).
- 67 Underlying RoRWA is calculated using underlying pre-tax return and reported average RWAs at constant currency and adjusted for the effects of business disposals.
- 68 Other includes treasury services related to the US Consumer and Mortgage Lending business and commercial operations in run-off. US CML includes loan portfolios within the run-off business that are designated held for sale.

Disposals, held for sale and run-off portfolios

- 69 The results of operations of disposed businesses are stated up to and including the date of disposal. The results of operations of businesses held for sale and run-off portfolios are for 2012.
- 70 The summary income statements present the historical results of disposals, held-for-sale and run-off portfolios to provide information on trends. The historical results are those which appear in the Group IFRS income statement and include fixed allocated costs which will not necessarily be removed or reduced upon disposal or run-off. Fixed allocated costs included in total operating expenses are disclosed separately on page 38. The results of disposed businesses exclude gains on sale and post disposal income and expenditure items; for example, restructuring costs. The results of businesses held for sale exclude losses recognised upon reclassification to the held-for-sale category. These losses are disclosed in Note 26 on the Financial Statements.
- 71 US CML includes non-real estate personal loans that were reclassified to Assets held for sale during 2012. At 31 December 2012, the carrying value of this portfolio, net of transferred impairment allowances, was US\$3.4bn. The portfolio contributed interest income of US\$813m and loan impairment charges of US\$347m to profit before tax in 2012. Other includes treasury services related to the US Consumer and Mortgage Lending business and commercial operations in run-off.
- 72 Reduction in RWAs on disposal for disposal and held-for-sale portfolios are shown exclusive of operational risk RWAs as these are not immediately released on disposal. RWAs for held-for-sale and run-off portfolios are shown inclusive of operational risk RWAs.

Global businesses and geographical regions

- 73 The main items reported under Other are certain property activities, unallocated investment activities, centrally held investment companies, gains arising from the dilution of interests in associates and joint ventures, part of the movement in the fair value of our long-term debt designated at fair value (the remainder of the Group's movement on own debt is included in GB&M) and HSBC's holding company and financing operations. The results also include net interest earned on free capital held centrally, operating costs incurred by the head office operations in providing stewardship and central management services to HSBC, and costs incurred by the Group Service Centres and Shared Service Organisations and associated recoveries. In addition, fines and penalties as part of the settlement of investigations into past inadequate compliance with anti-money laundering and sanctions laws together with the UK bank levy are recorded in Other.
- 74 Assets by geographical region and global businesses include intra-HSBC items. These items are eliminated, where appropriate, under the heading Intra-HSBC items or inter-segment elimination, as appropriate.
- 75 For divested businesses, this includes the gain or loss on disposal and material results of operations as described on page 26.
- 76 Loan impairment charges and other credit risk provisions.
- 77 Share of profit in associates and joint ventures.
- 78 In the analysis of global businesses, net trading income comprises all gains and losses from changes in the fair value of financial assets and financial liabilities classified as held for trading, together with related external and internal interest income and interest expense, and dividends received; in the statutory presentation internal interest income and expense are eliminated.
- 79 In 2012, Global Markets included an adverse fair value movement of US\$629m on the widening of credit spreads on structured liabilities (2011: favourable fair value movement of US\$458m; 2010: favourable fair value movement of US\$23m).
- 80 Total income earned on payments and cash management products in the Group amounted to US\$6.2bn (2011: US\$5.6bn; 2010: US\$4.4bn), of which US\$4.5bn was in CMB (2011: US\$4.0bn; 2010: US\$3.3bn) and US\$1.7bn was in GB&M (2011: US\$1.5bn; 2010: US\$1.1bn).
- 81 Total income earned on other transaction services in the Group amounted to US\$3.6bn (2011: US\$3.2bn; 2010: US\$2.7bn), of which US\$2.8bn was in CMB relating to trade and receivables finance (2011: US\$2.6bn; 2010: US\$2.1bn) and US\$753m was in GB&M of which US\$738m related to trade and

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- receivables finance (2011: US\$601m; 2010: US\$523m) and US\$15m related to banknotes and other (2011: US\$33m; 2010: US\$113m).
- 82 In each Group entity, Balance Sheet Management is responsible for managing liquidity and funding under the supervision of the local Asset and Liability Management Committee. Balance Sheet Management also manages the non-trading interest rate positions of the entity transferred to it within a Global Markets limit structure. Balance Sheet Management revenues include notional tax credits on income earned from tax-exempt investments of US\$116m in 2012, US\$85m in 2011 and US\$50m in 2010, which are offset within Other .
- 83 Other in GB&M includes net interest earned on free capital held in the global business not assigned to products, allocated funding costs and gains resulting from business disposals. Within the management view of total operating income, notional tax credits are allocated to the businesses to reflect the economic benefit generated by certain activities which is not reflected within operating income, for example notional credits on income earned from tax-exempt investments where the economic benefit of the activity is reflected in tax expense. In order to reflect the total operating income on an IFRS basis, the offset to these tax credits are included within Other .
- 84 Client assets are translated at the rates of exchange applicable for their respective period-ends, with the effects of currency translation reported separately. The main components of client assets are funds under management, which are not reported on the Group's balance sheet, and customer deposits, which are reported on the Group's balance sheet.
- 85 Inter-segment elimination comprises (i) the costs of shared services and Group Service Centres included within Other which are recovered from global businesses, and (ii) the intra-segment funding costs of trading activities undertaken within GB&M. HSBC's Balance Sheet Management business, reported within GB&M, provides funding to the trading businesses. To report GB&M's Net trading income on a fully funded basis, Net interest income and Net interest income/(expense) on trading activities are grossed up to reflect internal funding transactions prior to their elimination in the inter-segment column.
- 86 Net insurance claims incurred and movement in liabilities to policyholders.
- 87 Employee expenses comprise costs directly incurred by each global business. The reallocation and recharging of employee and other expenses directly incurred in the Other category are shown in Other operating expenses .
- 88 RWAs are non-additive across geographical regions due to market risk diversification effects within the Group.
- 89 CMB results include US\$128m (2011: US\$110m) of net operating income and US\$43m (2011: US\$23m) of profit before tax, related to low income housing tax credit investments in the US which are offset within the Other segment.

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Report of the Directors: Operating and Financial Review (continued)

Average balance sheet

- 90 *Interest income on trading assets is reported as Net trading income in the consolidated income statement.*
- 91 *Interest income on financial assets designated at fair value is reported as Net income from financial instruments designated at fair value in the consolidated income statement.*
- 92 *Brazilian operations comprise HSBC Bank Brasil S.A.-Banco Múltiplo and subsidiaries, plus HSBC Serviços e Participações Limitada.*
- 93 *This includes interest-bearing bank deposits only. See page 36(d) for an analysis of all bank deposits.*
- 94 *Interest expense on financial liabilities designated at fair value is reported as Net income on financial instruments designated at fair value in the consolidated income statement, other than interest on own debt which is reported in Interest Expense .*
- 95 *This includes interest-bearing customer accounts only. See page 36(e) for an analysis of all customer accounts.*
- 96 *Net interest margin is calculated as net interest income divided by average interest earning assets.*
- 97 *For the purpose of calculating the ratios, earnings consist of income from continuing operations before taxation and non-controlling interests, plus fixed charges, and after deduction of the unremitted pre-tax income of associated undertakings. Fixed charges consist of total interest expense, including or excluding interest on deposits, as appropriate, dividends on preference shares and other equity instruments, as applicable, and the proportion of rental expense deemed representative of the interest factor.*
- 98 *Trading assets and financial investments held by GB&M in North America include financial assets which may be repledged or resold by counterparties.*
- 99 *Derivative assets and derivative liabilities of GB&M include derivative transactions between different regions of GB&M.*

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Report of the Directors: Operating and Financial Review (continued)**Legal proceedings and regulatory matters**

HSBC is party to legal proceedings, investigations and regulatory matters in a number of jurisdictions arising out of its normal business operations. Apart from the matters described below, HSBC considers that none of these matters is material, either individually or in the aggregate. HSBC recognises a provision for a liability in relation to these matters when it is probable that an outflow of economic benefits will be required to settle an obligation which has arisen as a result of past events, and for which a reliable estimate can be made of the amount of the obligation. While the outcome of these matters is inherently uncertain, management believes that, based on the information available to it, appropriate provisions have been made in respect of legal proceedings and regulatory matters as at 31 December 2012 (see Note 32).

Securities litigation

As a result of an August 2002 restatement of previously reported consolidated financial statements and other corporate events, including the 2002 settlement with 46 State Attorneys General relating to real estate lending practices, Household International (now HSBC Finance) and certain former officers were named as defendants in a class action law suit, *Jaffe v Household International Inc, et al* No 2. C 5893 (N.D.Ill, filed 19 August 2002). The complaint asserted claims under the US Securities Exchange Act of 1934. Ultimately, a class was certified on behalf of all persons who acquired and disposed of Household International common stock between 30 July 1999 and 11 October 2002. The claims alleged that the defendants knowingly or recklessly made false and misleading statements of material fact relating to Household's Consumer Lending operations, including collections, sales and lending practices, some of which ultimately led to the 2002 State settlement agreement, and facts relating to accounting practices evidenced by the restatement.

A jury trial concluded in April 2009, which was decided partly in favour of the plaintiffs. Following post-trial briefing, the District Court ruled that various legal challenges to the verdict, including as to loss causation and other matters, would not be considered until after a second phase of the proceedings addressing issues of reliance and the submission of claims by class members had been completed. The District Court ruled on 22 November 2010 that claim forms should be mailed to class members to ascertain which class members may have claims for damages arising from reliance on the

misleading statements found by the jury. The District Court also set out a method for calculating damages for class members who filed claims. As previously reported, lead plaintiffs, in court filings in March 2010, estimated that damages could range somewhere between US\$2.4bn to US\$3.2bn to class members, before pre-judgement interest.

In December 2011, the report of the court-appointed claims administrator to the District Court stated that the total number of claims that generated an allowed loss was 45,921, and that the aggregate amount of these claims was approximately US\$2.23bn. Defendants filed legal challenges asserting that the presumption of reliance was defeated as to the class and raising various objections with respect to compliance with the claims form requirements as to certain claims.

In September 2012, the District Court rejected defendants' arguments that the presumption of reliance generally had been defeated either as to the class or as to particular institutional claimants. In addition, the District Court has made various rulings with respect to the validity of specific categories of claims, and held certain categories of claims valid, certain categories of claims invalid, and directed further proceedings before a court-appointed Special Master to address objections regarding certain other claim submission issues. In light of those rulings and through various agreements of the parties, currently there is approximately US\$1.37bn in claims as to which there remain no unresolved objections relating to the claims form submissions. In addition, approximately US\$800m in claims remain to be addressed before the Special Master with respect to various claims form objections, with a small portion of those potentially subject to further trial proceedings. Therefore, based upon proceedings to date, the current range of a possible final judgement, prior to imposition of pre-judgement interest (if any), is between approximately US\$1.37bn and US\$2.17bn. With the imposition of pre-judgement interest calculated through 31 December 2012, the top-end of a possible final judgement is approximately US\$2.7bn. The District Court may wait for a resolution of all disputes as to all claims before

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entering final judgement, or the District Court may enter a partial judgement on fewer than all claims pending resolution of disputes as to the remaining claims. Post-verdict legal challenges remain to be addressed by the District Court.

Despite the jury verdict and the various rulings of the District Court, HSBC continues to believe that it has meritorious grounds for appeal of one or more of the rulings in the case, and intends to appeal the

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District Court's final judgement, partial or otherwise. Upon final judgement, partial or otherwise, HSBC Finance will be required to provide security for the judgement in order to suspend its execution while the appeal is on-going by either depositing cash in an interest-bearing escrow account or posting an appeal bond in the amount of the judgement (including any pre-judgement interest awarded).

Given the complexity and uncertainties associated with the actual determination of damages, including the outcome of any appeals, there is a wide range of possible damages. HSBC believes it has meritorious grounds for appeal on matters of both liability and damages and will argue on appeal that damages should be nil or a relatively insignificant amount. If the Appeals Court rejects or only partially accepts HSBC's arguments, the amount of damages, based upon the claims submitted and the potential application of pre-judgement interest may lie in a range from a relatively insignificant amount to somewhere in the region of US\$2.7bn (or higher should plaintiffs successfully cross-appeal certain issues related to the validity of specific claims).

Bernard L. Madoff Investment Securities LLC

In December 2008, Bernard L. Madoff (Madoff) was arrested for running a Ponzi scheme and a trustee was appointed for the liquidation of his firm, Bernard L. Madoff Investment Securities LLC (Madoff Securities), an SEC-registered broker-dealer and investment adviser. Since his appointment, the trustee has been recovering assets and processing claims of Madoff Securities customers. Madoff subsequently pleaded guilty to various charges and is serving a 150 year prison sentence. He has acknowledged, in essence, that while purporting to invest his customers money in securities and, upon request, return their profits and principal, he in fact never invested in securities and used other customers' money to fulfil requests for the return of profits and principal. The relevant US authorities are continuing their investigations into his fraud, and have brought charges against others, including certain former employees and the former auditor of Madoff Securities.

Various non-US HSBC companies provided custodial, administration and similar services to a number of funds incorporated outside the US whose assets were invested with Madoff Securities. Based on information provided by Madoff Securities, as at 30 November 2008, the purported aggregate value of these funds was US\$8.4bn, an amount that includes fictitious profits reported by Madoff. Based on information available to HSBC to date, HSBC estimates that the funds' actual transfers to Madoff

Securities minus their actual withdrawals from Madoff Securities during the time that HSBC serviced the funds totalled approximately US\$4bn. Plaintiffs (including funds, fund investors, and the Madoff Securities trustee) have commenced Madoff-related proceedings against numerous defendants in a multitude of jurisdictions. Various HSBC companies have been named as defendants in suits in the US, Ireland, Luxembourg and other jurisdictions. Certain suits (which included four US putative class actions) allege that the HSBC defendants knew or should have known of Madoff's fraud and breached various duties to the funds and fund investors.

In November 2011, the US District Court Judge overseeing three related putative class actions in the Southern District of New York dismissed all claims against the HSBC defendants on *forum non conveniens* grounds, but temporarily stayed this ruling as to one of the actions against the HSBC defendants' the claims of investors in Thema International Fund plc in light of a proposed amended settlement agreement, pursuant to which, subject to various conditions, the HSBC defendants had agreed to pay from US\$52.5m up to a maximum of US\$62.5m. In December 2011, the court lifted this temporary stay and dismissed all remaining claims against the HSBC defendants, and declined to consider preliminary approval of the settlement. In light of the court's decisions, HSBC terminated the settlement agreement. The Thema plaintiff contests HSBC's right to terminate. Plaintiffs in all three actions have filed notices of appeal to the US Court of Appeals for the Second Circuit. Briefing in that appeal was completed in September 2012; oral argument is expected in early 2013.

In November and December 2012, HSBC settled two of the individual claims commenced by investors in Thema International Fund plc against HSBC in the Irish High Court.

In December 2010, the Madoff Securities trustee commenced suits against various HSBC companies in the US Bankruptcy Court and in the English High Court. The US action (which also names certain funds, investment managers, and other entities and individuals) sought US\$9bn in damages and additional recoveries from HSBC and the various co-defendants. It sought damages against HSBC for allegedly aiding and abetting

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Madoff's fraud and breach of fiduciary duty. In July 2011, after withdrawing the case from the Bankruptcy Court in order to decide certain threshold issues, the US District Court Judge dismissed the trustee's various common law claims on the grounds that the trustee lacks standing to assert them. In December 2011, the trustee filed a notice of appeal to the US Court of

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Appeals for the Second Circuit. Briefing in that appeal was completed in April 2012, and oral argument was held in November 2012. A decision is expected in 2013.

The District Court returned the remaining claims to the US Bankruptcy Court for further proceedings. Those claims seek, pursuant to US bankruptcy law, recovery of unspecified amounts received by HSBC from funds invested with Madoff, including amounts that HSBC received when it redeemed units HSBC held in the various funds. HSBC acquired those fund units in connection with financing transactions HSBC had entered into with various clients. The trustee's US bankruptcy law claims also seek recovery of fees earned by HSBC for providing custodial, administration and similar services to the funds. Between September 2011 and April 2012, the HSBC defendants and certain other defendants moved again to withdraw the case from the Bankruptcy Court. The District Court granted those withdrawal motions as to certain issues, and briefing and oral arguments on the merits of the withdrawn issues are now complete. The District Court has issued rulings on two of the withdrawn issues, but decisions with respect to all other issues are still pending and are expected in early 2013.

The trustee's English action seeks recovery of unspecified transfers of money from Madoff Securities to or through HSBC, on the grounds that the HSBC defendants actually or constructively knew of Madoff's fraud. HSBC has not been served with the trustee's English action.

Between October 2009 and April 2012, Fairfield Sentry Limited, Fairfield Sigma Limited and Fairfield Lambda Limited (Fairfield), funds whose assets were directly or indirectly invested with Madoff Securities, commenced multiple suits in the British Virgin Islands (BVI) and the US against numerous fund shareholders, including various HSBC companies that acted as nominees for clients of HSBC's private banking business and other clients who invested in the Fairfield funds. The Fairfield actions seek restitution of amounts paid to the defendants in connection with share redemptions, on the ground that such payments were made by mistake, based on inflated values resulting from Madoff's fraud, and some actions also seek recovery of the share redemptions under BVI insolvency law. The actions in the US are currently stayed in the Bankruptcy Court pending developments in related appellate litigation in the BVI.

There are many factors which may affect the range of possible outcomes, and the resulting financial impact, of the various Madoff-related

proceedings, including but not limited to the circumstances of the fraud, the multiple jurisdictions in which the proceedings have been brought and the number of different plaintiffs and defendants in such proceedings. For these reasons, among others, it is not practicable at this time for HSBC to estimate reliably the aggregate liabilities, or ranges of liabilities, that might arise as a result of all such claims but they could be significant. In any event, HSBC considers that it has good defences to these claims and will continue to defend them vigorously.

US mortgage-related investigations

In April 2011, HSBC Bank USA entered into a consent cease and desist order with the Office of the Comptroller of the Currency and HSBC Finance and HSBC North America Holdings Inc. (HNAH) entered into a similar consent order with the Federal Reserve Board following completion of a broad horizontal review of industry residential mortgage foreclosure practices. These consent orders require prescribed actions to address the deficiencies noted in the joint examination and described in the consent orders. HSBC Bank USA, HSBC Finance and HNAH continue to work with the Office of the Comptroller of the Currency and the Federal Reserve Board to align their processes with the requirements of the consent orders and are implementing operational changes as required.

These consent orders required an independent review of foreclosures (the Independent Foreclosure Review) pending or completed between January 2009 and December 2010 to determine if any customer was financially injured as a result of an error in the foreclosure process. As required by the consent orders, an independent consultant was retained to conduct that review.

On 28 February 2013, HSBC Bank USA entered into an agreement with the Office of the Comptroller of the Currency, and HSBC Finance and HNAH entered into an agreement with the Federal Reserve Board, pursuant to which the Independent Foreclosure Review will cease and we will make a cash payment of US\$96m into a fund that will be used to make payments to borrowers that were in active foreclosure during 2009 and 2010, and in addition, will provide other assistance (e.g. loan modifications) to help eligible borrowers. These actions form HSBC's portion

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of a larger agreement announced by the Federal Reserve Board and the Office of the Comptroller of the Currency in January 2013 involving HSBC and twelve other mortgage servicers subject to foreclosure consent orders pursuant to which the mortgage servicers would pay, in the aggregate, in excess of US\$9.3bn in cash

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payments and other assistance to help eligible borrowers. Pursuant to these agreements, the Independent Foreclosure Reviews will cease and be replaced by a broader framework under which all eligible borrowers will receive compensation regardless of whether they filed a request for independent review of their foreclosure and regardless of whether the borrower was financially injured as a result of an error in the foreclosure process. Borrowers who receive compensation will not be required to execute a release or waiver of rights and will not be precluded from pursuing litigation concerning foreclosure or other mortgage servicing practices. For participating servicers, including HSBC Bank USA and HSBC Finance, fulfilment of the terms of these agreements will satisfy the Independent Foreclosure Review requirements of these consent orders. These consent orders do not preclude additional enforcement actions against HSBC Bank USA, HSBC Finance or HNAH by bank regulatory, governmental or law enforcement agencies, such as the US Department of Justice (DoJ) or State Attorneys General, which could include the imposition of civil money penalties and other sanctions relating to the activities that are the subject of the consent orders. Pursuant to the agreement with the Office of the Comptroller of the Currency, however, the Office of the Comptroller of the Currency has agreed that it will not assess civil money penalties or initiate any further enforcement action with respect to past mortgage servicing and foreclosure-related practices addressed in the consent orders, provided the terms of the agreement are fulfilled. The Office of the Comptroller of the Currency's agreement not to assess civil money penalties is further conditioned on HSBC North America making payments or providing borrower assistance pursuant to any agreement that may be entered into with the DoJ in connection with the servicing of residential mortgage loans within two years. The Federal Reserve Board has agreed that any assessment of civil money penalties by the Federal Reserve Board will reflect a number of adjustments, including amounts expended in consumer relief and payments made pursuant to any agreement that may be entered into with the DoJ in connection with the servicing of residential mortgage loans. In addition, the agreement does not preclude private litigation concerning these practices.

Separate from the consent orders and settlement related to the Independent Foreclosure Review discussed above, it has been announced that the five largest US mortgage servicers (not including HSBC Group companies) have reached a settlement with the DoJ, the US Department of Housing and Urban Development and State Attorneys General of 49

states with respect to foreclosure and other mortgage servicing practices. HNAH, HSBC Bank USA and HSBC Finance have had discussions with US bank regulators and other governmental agencies regarding a potential resolution, although the timing of any settlement is not presently known. HSBC recognised provisions of US\$257m in 2011 to reflect the estimated liability associated with a proposed settlement of this matter. Any such settlement, however, may not completely preclude other enforcement actions by state or federal agencies, regulators or law enforcement bodies related to foreclosure and other mortgage servicing practices, including, but not limited to matters relating to the securitisation of mortgages for investors. In addition, such a settlement would not preclude private litigation concerning these practices.

Participants in the US mortgage securitisation market that purchased and repackaged whole loans have been the subject of lawsuits and governmental and regulatory investigations and inquiries, which have been directed at groups within the US mortgage market, such as servicers, originators, underwriters, trustees or sponsors of securitisations, and at particular participants within these groups. As the industry's residential mortgage foreclosure issues continue, HSBC Bank USA has taken title to an increasing number of foreclosed homes as trustee on behalf of various securitisation trusts. As nominal record owner of these properties, HSBC Bank USA has been sued by municipalities and tenants alleging various violations of law, including laws regarding property upkeep and tenants' rights. While HSBC believes and continues to maintain that the obligations at issue and the related liability are properly those of the servicer of each trust, HSBC continues to receive significant and adverse publicity in connection with these and similar matters, including foreclosures that are serviced by others in the name of HSBC, as trustee.

HSBC Bank USA and HSBC Securities (USA) Inc. have been named as defendants in a number of actions in connection with residential mortgage-backed securities (RMBS) offerings, which generally allege that the offering documents for securities issued by securitisation trusts contained material misstatements and omissions, including statements regarding the underwriting standards governing the underlying mortgage loans. These include an action filed in September 2011 by the Federal Housing Finance Agency (FHFA). This action is one of a series of similar actions filed against 17 financial institutions alleging violations of federal and state securities laws in connection with the sale of private-label RMBS purchased by Fannie

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Mae and Freddie Mac, primarily from 2005 to 2008. This action, along with all of the similar FHFA RMBS actions, was transferred to a single judge, who directed the defendant in the first-filed matter to file a motion to dismiss. In May 2012, the District Court filed its decision denying the motion to dismiss FHFA's securities law claims and granting the motion to dismiss FHFA's negligent misrepresentation claims. The District Court's ruling will form the basis for rulings on the other matters, including the action filed against HSBC Bank USA and HSBC Securities (USA) Inc. Subsequently, the defendant in the first-filed matter sought leave to appeal to the US Court of Appeals for the Second Circuit on certain issues raised in the motion to dismiss. The District Court and the Court of Appeals granted the request for leave to appeal, and this appeal is pending before the Court of Appeals. In December 2012, the District Court directed the parties to schedule mediation with the Magistrate Judge assigned to this action. However, mediation has not yet been scheduled.

In 2012, HSBC Finance received notice of several claims from claimants related to its activities as sponsor and the activities of its subsidiaries as originators in connection with RMBSs purchased between 2005 and 2007. The claims are currently being evaluated and discussions continue to be held with the claimants, but it has not been concluded that these claims are procedurally or substantively valid. In December 2010 and February 2011, HSBC Bank USA has received subpoenas from the SEC seeking production of documents and information relating to its involvement and the involvement of its affiliates in specified private label RMBS transactions as an issuer, sponsor, underwriter, depositor, trustee, custodian or servicer. HSBC Bank USA has also had preliminary contacts with other government authorities exploring the role of trustees in private label RMBS transactions. In February 2011, HSBC Bank USA also received a subpoena from the US Attorney's Office, Southern District of New York seeking production of documents and information relating to loss mitigation efforts with respect to residential mortgages in the State of New York. In January 2012, HSBC Securities (USA) Inc. was served with a Civil Investigative Demand from the Massachusetts State Attorney General seeking documents, information and testimony related to the sale of RMBS to public and private customers in the State of Massachusetts from January 2005 to the present.

HSBC expects this level of focus will continue and, potentially, intensify, so long as the US real estate markets continue to be distressed. As a result,

HSBC Group companies may be subject to additional claims, litigation and governmental and regulatory scrutiny related to its participation in the US mortgage securitisation market, either individually or as a member of a group. HSBC is unable to estimate reliably the financial effect of any action or litigation relating to these matters. As situations develop it is possible that any related claims could be significant.

Anti-money laundering and sanctions-related

In October 2010, HSBC Bank USA entered into a consent cease and desist order with the Office of the Comptroller of the Currency and the indirect parent of that company, HNAH, entered into a consent cease and desist order with the Federal Reserve Board (the "Orders"). These Orders required improvements to establish an effective compliance risk management programme across the Group's US businesses, including various issues relating to US Bank Secrecy Act ("BSA") and anti-money laundering ("AML") compliance. Steps continue to be taken to address the requirements of the Orders to ensure compliance, and that effective policies and procedures are maintained.

In addition, in December 2012, HSBC, HNAH and HSBC Bank USA entered into agreements to achieve a resolution with US and UK government agencies that have investigated HSBC's conduct related to inadequate compliance with anti-money laundering, BSA and sanctions laws, including the previously reported investigations by the DoJ, the Federal Reserve, the Office of the Comptroller of the Currency and the US Department of Treasury's Financial Crimes Enforcement Network ("FinCEN") in connection with AML/BSA compliance, including cross-border transactions involving our cash handling business in Mexico and banknotes business in the US, and the DoJ, the New York County District Attorney's Office, the Office of Foreign Assets Control ("OFAC"), the Federal Reserve and the Office of the Comptroller of the Currency regarding historical transactions involving Iranian parties and other parties subject to OFAC economic sanctions. As part of the resolution, HSBC entered into a deferred prosecution agreement among HSBC, HSBC Bank USA, the DoJ, the United States Attorney's Office for the Eastern District of New York, and the United States Attorney's Office for the Northern District of West Virginia (the "US DPA"), and a deferred prosecution agreement with the New York County District Attorney, and consented to a cease and desist order and, along with HNAH, consented to a monetary penalty order with the

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Federal Reserve. In addition, HSBC Bank USA entered into the US DPA, an agreement and consent orders with the Office of the Comptroller of the Currency, and a consent order with FinCEN. HSBC also entered into an undertaking with the UK Financial Services Authority (FSA) to comply with certain forward-looking obligations with respect to anti-money laundering and sanctions requirements over a five-year term.

Under these agreements, HSBC and HSBC Bank USA made payments totalling US\$1,921m to US authorities and will continue to cooperate fully with US and UK regulatory and law enforcement authorities and take further action to strengthen their compliance policies and procedures. Over the five-year term of the agreement with the DoJ and FSA, an independent monitor (who will, for FSA purposes, be a skilled person under Section 166 of the Financial Services and Markets Act (FSMA)) will evaluate HSBC's progress in fully implementing these and other measures it recommends, and will produce regular assessments of the effectiveness of HSBC's compliance function. If HSBC fulfils all of the requirements imposed by the US DPA and other agreements, the DOJ's charges against it will be dismissed at the end of the five-year period. The US DPA remains subject to certain proceedings before the United States District Court for the Eastern District of New York. The DoJ or the New York County District Attorney's Office may prosecute HSBC in relation to the matters which are the subject of the US DPA if HSBC breaches the terms of the US DPA.

Steps continue to be taken to address the requirements of the US DPA and the FSA undertaking to ensure compliance, and that effective policies and procedures are maintained. In addition, the settlement with regulators does not preclude private litigation relating to, among other things, HSBC's compliance with applicable anti-money laundering, BSA and sanctions laws.

In July 2012, HSBC Mexico paid a fine imposed by the Mexican National Banking and Securities Commission amounting to 379m Mexican pesos (approximately US\$28m), in connection with non-compliance with anti-money laundering systems and controls.

US tax and broker-dealer investigations

HSBC continues to cooperate in ongoing investigations by the DoJ and the US Internal Revenue Service regarding whether certain Group companies and employees acted appropriately in relation to certain customers who had US tax

reporting requirements. In connection with these investigations, HSBC Private Bank Suisse SA, with due regard for Swiss law, has produced records and other documents to the DoJ and is cooperating with the investigation. Other HSBC entities are also cooperating with the relevant US authorities, including with respect to US-based clients of an HSBC Group company in India.

In April 2011, HSBC Bank USA received a summons from the US Internal Revenue Service directing HSBC Bank USA to produce records with respect to US-based clients of an HSBC Group company in India. HSBC Bank USA has cooperated fully by providing responsive documents in its possession in the US to the US Internal Revenue Service.

Also in April 2011, HSBC Bank USA received a subpoena from the SEC directing HSBC Bank USA to produce records in the US related to, among other things, HSBC Private Bank Suisse SA's cross-border policies and procedures and adherence to US broker-dealer and investment adviser rules and regulations when dealing with US resident clients. HSBC Bank USA continues to cooperate with the SEC. HSBC Private Bank Suisse SA has also produced records and other documents to the SEC and is cooperating with the SEC's investigation.

Based on the facts currently known in respect of each of these investigations, there is a high degree of uncertainty as to the terms on which the ongoing investigations will be resolved and the timing of such resolution, including the amounts of any fines and/or penalties. As matters progress, it is possible that any fines and/or penalties could be significant.

Investigations and reviews into the setting of London interbank offered rates, European interbank offered rates and other benchmark interest and foreign exchange rates

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Various regulators and competition and enforcement authorities around the world including in the UK, the US, Canada, the EU, Switzerland and Asia, are conducting investigations and reviews related to certain past submissions made by panel banks and the processes for making submissions in connection with the setting of London interbank offered rates (Libor), European interbank offered rates (Euribor) and other benchmark interest and foreign exchange rates. Several of these panel banks have reached settlements with various regulatory authorities. As certain HSBC entities are members of such panels, HSBC and/or its subsidiaries have been the subject of regulatory demands for information and are cooperating with those investigations and

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reviews. Based on the facts currently known, there is a high degree of uncertainty as to the resolution of these regulatory investigations and reviews, including the timing. The potential impact and size of any fines or penalties that could be imposed on HSBC cannot be measured reliably.

In addition, HSBC and other panel banks have been named as defendants in private lawsuits filed in the US with respect to the setting of Libor, including putative class action lawsuits which have been consolidated before the US District Court for the Southern District of New York. The complaints in those actions assert claims against HSBC and other panel banks under various US laws including US antitrust laws, the US Commodities Exchange Act, and state law. Based on the facts currently known, it is not practicable at this time for HSBC to predict the resolution of these private lawsuits, including the timing and potential impact on HSBC.

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Regulation and supervision*(Unaudited)*

With listings of its ordinary shares in London, Hong Kong, New York, Paris and Bermuda, HSBC Holdings complies with the relevant requirements for listing and trading on each of these exchanges. In the UK, these are the Listing Rules of the Financial Services Authority (FSA); in Hong Kong, The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (HKSE); in the US, where the shares are traded in the form of ADSs, HSBC Holdings shares are registered with the US Securities and Exchange Commission (SEC). As a consequence of its US listing, HSBC Holdings is also subject to the reporting and other requirements of the US Securities Act of 1933, as amended, the Securities Exchange Act of 1934, as amended, and the New York Stock Exchange's (NYSE) Listed Company Manual, in each case as applied to foreign private issuers. In France and Bermuda, HSBC Holdings is subject to the listing rules of Euronext, Paris and the Bermuda Stock Exchange respectively, applicable to companies with secondary listings.

A statement of our compliance with the provisions of the UK Corporate Governance Code issued by the Financial Reporting Council and with the Hong Kong Corporate Governance Code (formerly the Code on Corporate Governance Practice in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited) is set out in the Report of the Directors: Corporate Governance on page 301.

Our operations throughout the world are regulated and supervised by over 450 different central banks and other regulatory authorities in those jurisdictions in which we have offices, branches or subsidiaries. These authorities impose a variety of requirements and controls designed to provide financial stability, transparency in financial markets and a contribution to economic growth. These regulations and controls cover, *inter alia*, capital adequacy, depositor protection, market liquidity, governance standards, customer protection (for example, fair lending practices, product design and marketing and documentation standards), and social responsibility obligations (for example, anti-money laundering, anti-bribery and corruption, and anti-terrorist financing measures). In addition, a number of countries in which we operate impose rules that affect, or place limitations on, foreign or foreign-owned or controlled banks and financial institutions. The rules include restrictions on the opening of local offices, branches or subsidiaries and the types of banking and non-banking activities that

may be conducted by those local offices, branches or subsidiaries; restrictions on the acquisition of local banks or regulations requiring a specified percentage of local ownership; and restrictions on investment and other financial flows entering or leaving the country. Country supervisory and regulatory regimes will determine to some degree our ability to expand into new markets, the services and products that we will be able to offer in those markets and how we structure specific operations. As a result of government interventions in response to global economic conditions, there has been (and it is expected that there will continue to be) a substantial increase in government regulation and supervision of the financial services industry, including the imposition of higher capital and liquidity requirements, heightened disclosure standards and restrictions on certain types of products or transaction structures.

The FSA supervises the Group on a consolidated basis and it has certain limited direct supervisory powers over our holding company, HSBC Holdings. In addition, each operating bank, finance company or insurance operation within HSBC is regulated by local supervisors. The primary regulatory authorities are those in the UK, Hong Kong and the US, our principal jurisdictions of operation. However, and in addition, the European Banking Authority, the European Insurance and Occupational Pensions Authority and the European Securities and Markets Authority, as the three European supervisory authorities, are also likely to have greater influence on the supervisory agenda and regulatory approach across the EU. Developments in the EU could lead to changes in how we are regulated and supervised on a day-to-day basis as each of these authorities develops its powers having regard to some of the regulatory initiatives highlighted in this report.

UK regulation and supervision

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UK banking and financial services institutions are subject to multiple regulations. The primary UK statute in this context is the Financial Services and Markets Act 2000 (FSMA). Other UK financial services legislation includes that derived from EU directives relating to banking, securities, insurance, investments and sales of personal financial services.

In addition to its role as our lead regulator, the FSA is responsible for authorising and supervising all our operating businesses in the UK which require authorisation under FSMA. These include deposit-taking, retail banking, life and general insurance, pensions, investments, mortgages, custody and share-dealing businesses and treasury and capital

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markets activity. HSBC Bank is our principal authorised institution in the UK.

FSA rules establish the minimum criteria for the authorisation of banks and financial services businesses in the UK and the FSA has the right to object, on prudential grounds, to persons who hold, or intend to hold, 10% or more of the voting power or shares of a financial institution that it regulates, or of its parent undertaking. It also sets out reporting (and, as applicable, consent) requirements with regard to large individual exposures and large exposures to related borrowers. In its capacity as our supervisor on a consolidated basis, the FSA receives information on the capital adequacy of, and sets requirements for, the Group as a whole. Individual banking subsidiaries are directly regulated by their local banking supervisors, who set and monitor, *inter alia*, their capital adequacy requirements.

We calculate capital at a Group level using the Basel II framework of the Basel Committee on Banking Supervision. However, local regulators are at different stages of implementation of this framework and also of the updated Basel III requirements and as such, local reporting may differ. In most jurisdictions, non-banking financial subsidiaries are also subject to the supervision and capital requirements of local regulatory authorities.

Basel II is structured around three pillars: minimum capital requirements, supervisory review process and market discipline. The Capital Requirements Directive (CRD) implemented Basel II in the EU and the FSA then gave effect to the CRD by including the EU's requirements in its own rulebooks. Further information on developments relevant to our prudential regulatory framework is set out in 'Future developments' on page 291.

The FSA monitors authorised institutions through ongoing supervision and the review of routine and *ad hoc* reports relating to financial, prudential and conduct of business matters. The FSA may also obtain independent reports from a skilled person on the adequacy of procedures and systems covering internal control and governing records and accounting. The FSA meets regularly with our senior executives to discuss our adherence to the FSA's prudential guidelines. In addition, it regularly discusses fundamental matters relating to our business in the UK and internationally, including areas such as strategic and operating plans, risk control, loan portfolio composition and organisational changes, including succession planning and recovery and resolution arrangements. During the year, we also participated in and satisfied

various regulator-required stress tests. With the rapid pace of regulatory change and market conditions, we continue to experience a high level of ongoing interaction with the FSA.

The UK financial services regulatory structure is currently in the process of substantial reform and legislation has been passed to abolish the FSA and establish three new regulatory bodies from 1 April 2013. These three bodies will comprise the Financial Policy Committee (FPC), the Prudential Regulation Authority (PRA) and the Financial Conduct Authority (FCA) under the control of the Bank of England (BoE). The FPC will not directly supervise firms, being responsible for macro-prudential regulation and considering systemic risks affecting economic and financial stability. The PRA and the FCA will inherit the majority of the FSA's existing functions as the micro-prudential supervisors. Some subsidiaries such as HSBC Bank will be a dual-regulated firm, subject to prudential regulation by the PRA and to conduct regulation by the FCA. Within these reforms, the new regulatory bodies will gain additional powers. For example, under certain circumstances, the PRA and FCA will be able to issue directions to unregulated qualifying parent undertakings such as HSBC Holdings.

FSMA is being substantially revised, to reflect these regulatory reforms.

The FPC will have powers to give a direction to the FCA or the PRA on the exercise of their supervisory powers, and it may make recommendations within the BoE, to the Treasury, to the FCA or the PRA or to other persons. The UK Government is also proposing to make the FPC responsible for decisions on the countercyclical capital buffer (CCB), a Basel III global requirement, to be applied to certain financial institutions in the United Kingdom. The CCB is a macro-prudential tool at the disposal of national authorities that can be deployed when the FPC judges that threats to financial stability have arisen in the UK increasing system-wide risk, and to protect the banking sector from future potential losses. Should a CCB be required, it is expected to be held in the range of 0-2.5%.

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It is also planned to give the FPC direction power, under the new legislation, over sectoral capital requirements (SCR s). The SCR tool would allow the FPC to change capital requirements above minimum regulatory standards on exposures held by all UK banks to three broad sectors judged to pose a risk to the system as a whole (residential property, including mortgages; commercial property; and exposures to the financial sector), as well as more

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granular sub-sectors (for example, to mortgages with high loan-to-value or loan-to-income ratios at origination). This will include both banking book and trading book exposures and be irrespective of the domicile of the ultimate borrower.

The CCB and SCR tools are stated as broad tools designed to reduce the likelihood and severity of financial crises, their primary purpose being to tackle cyclical risks. Both tools provide the FPC with means to increase the amount of capital that banks must have when threats to financial stability are judged to be emerging. However the amount of potential capital add-ons for SCR has not been quantified.

There is also the proposal for a systemic risk buffer for the banking system as a whole (or a subset thereof) to mitigate structural macro prudential risk.

There are a substantial number of other ongoing regulatory initiatives affecting the Group, driven by or from the UK. These include the UK bank levy, ongoing rule making regarding remuneration and recovery and resolution plans (RRP) and the implementation of the recommendations of the UK Independent Commission on Banking (ICB).

Legislation in respect of the UK bank levy was substantively enacted in July 2011, in the form of the Finance Act 2011 and the levy has been applied since January 2011. HSBC is a UK banking group for these purposes and the UK levy is chargeable on the Group's consolidated balance sheet at the year end. A charge of US\$571m for the UK bank levy has been recognised in 2012 of which US\$295m related to non-UK banking activity.

The Financial Services Act 2010 (amongst other things), empowered the FSA to make rules about remuneration requiring all authorised firms to operate a remuneration policy which is consistent with the effective management of risks and the Financial Stability Board's (FSB) Implementation Standards for Principles for Sound Compensation Practices . In 2011, the FSA implemented the requirements of CRD III, which requires certain financial institutions, including banks and investment firms, to have in place remuneration policies that are consistent with effective risk management. While not changed in 2012, these requirements may be updated in 2013 by CRD IV, which remains subject to discussion and the timetable for finalisation and implementation is uncertain. In addition to the rules required by the FSA for the Group, individual legal entities may also be subject to their own local requirements.

The Financial Services Act 2010 also empowered the FSA to make rules requiring authorised firms to prepare and keep up-to-date RRP. During 2012, the FSA set out the rules for the RRP for HSBC on a Group basis, with additional requirements specific to HSBC Bank. These rules may be amended by the European Recovery and Resolution Directive, a draft of which was published in June 2012, but this remains subject to discussion. In December 2012, the European Council called for the Council of the EU to reach agreement on the RRP by March 2013. In addition to the rules required by the FSA for the Group, individual legal entities may also be subject to their own local requirements.

The ICB published its final report in September 2011 and the UK Government expressed broad approval for the principle of establishing a ring-fenced bank for retail banking activities and greater loss absorbing capacity. The UK Government subsequently undertook two stages of consultation on the ICB proposals during 2012. Draft primary legislation was presented to the UK's Parliamentary Commission on Banking Standards for pre-legislative scrutiny and they presented their initial findings on 21 December 2012. The UK Government is now considering if its original proposal should be adjusted in the light of those findings. The draft legislation did not incorporate many of the details set out in the final report from the ICB nor adjustments arising from the subsequent consultations. These details may be reflected in secondary legislation and underlying rules from supervisory authorities.

In respect of UK universal banks, including HSBC's major UK banking subsidiary, HSBC Bank, the ICB has proposed a separation of the UK retail and wholesale banking operations through the creation of a ring-fenced retail bank. A requirement is that all deposits and overdrafts for UK personal customers and smaller companies and payments services should be provided by this ring-fenced bank but it could also include banking services for larger customers. The UK Government also proposed that some simpler hedging activities could be undertaken within this bank.

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In addition, the ICB proposed that large UK-headquartered Groups (which would include HSBC) should have primary loss-absorbing capacity (PLAC) equal to at least 17% of RWAs calculated under Basel III. This capacity should be satisfied by issuance of additional equity and/or debt that is loss-absorbing at the point of non-viability. The UK supervisor would retain the power to increase this minimum loss-absorbing capacity if it had concerns

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about the ability of the bank to restructure or liquidate at the point of failure.

The Government has indicated that if a large UK-headquartered Group has non-UK subsidiaries which are demonstrably resolvable without an adverse effect on UK financial stability, they would be excluded from the calculation of the higher PLAC requirement.

The ICB also recommended that a large ring-fenced bank should be required to maintain an equity ring-fence buffer of at least 10% of RWAs, and the minimum leverage ratio of equity-to-total assets, as proposed under Basel III should be increased from 3.0% to 4.06% for larger banks. The UK Government has, however, proposed that the leverage ratio should revert to the original Basel III proposals.

If the proposals described above are adopted substantially in the form prescribed, major changes to our corporate structure and business activities conducted in the UK through HSBC Bank might be required. The changes would include separating the ring-fenced bank from the existing UK incorporated universal bank. The proposals would take an extended period of time to implement and would significantly increase our costs, both from implementation and from running our operations as restructured.

At a national level in the UK, other relevant regulatory initiatives include the FSA's Retail Distribution and Mortgage Market Reviews and an ever greater focus on conduct risk including attention to sales processes and incentives, product and investment suitability and conduct of business concerns more generally. Uncertainty remains about the details and timing of some of these reforms and the effect they will ultimately have on HSBC.

These measures are concerned principally, but not exclusively, with the conduct of business with retail customers and in conjunction with this focus, the UK regulators are making increasing use of existing and new powers of intervention and enforcement, including powers to consider past business undertaken and implement customer compensation and redress schemes or other, potentially significant remedial work. Additionally, the UK and other regulators may increasingly take actions in response to customer complaints either specific to an institution or, more generally, in relation to a particular product. We have seen recent examples of this approach in the context of the mis-selling of payment protection insurance and of interest rate derivative products to SME.

The UK and other regulators may identify future industry-wide mis-selling or other issues that could affect the Group. This may lead from time to time to: (i) significant direct costs or liabilities (including in relation to mis-selling); and (ii) changes in the practices of such businesses which benefit customers at a cost to shareholders. Further, decisions taken in the UK by the Financial Ombudsman Service in relation to customer complaints (or any overseas equivalent that has jurisdiction) could, if applied to a wider class or grouping of customers, have a material adverse effect on the operating results, financial condition and prospects of the Group.

Hong Kong regulation and supervision

Banking in Hong Kong is subject to the provisions of the Banking Ordinance and to the powers, functions and duties ascribed by the Banking Ordinance to the Hong Kong Monetary Authority (the "HKMA"). The principal function of the HKMA is to promote the general stability and effective working of the banking system in Hong Kong. The HKMA is responsible for supervising compliance with the provisions of the Banking Ordinance. The Banking Ordinance gives power to the Chief Executive of Hong Kong to give directions to the HKMA and the Financial Secretary with respect to the exercise of their respective functions under the Banking Ordinance.

The HKMA has responsibility for authorising banks, and has discretion to attach conditions to its authorisation. The HKMA requires that banks or their holding companies file regular prudential returns, and holds regular discussions with the management of the banks to review their operations. The HKMA may also conduct on-site examinations of banks and, in the case of banks incorporated in Hong Kong, of any local and overseas branches and subsidiaries. The HKMA requires all authorised institutions to have adequate systems of internal control and requires the institutions' external auditors, upon request, to report on those systems and other matters such as the accuracy of information provided to the HKMA. In addition, the HKMA may from time to time conduct tripartite discussions with banks and their external auditors.

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The HKMA has the power to serve a notice of objection on persons if they are no longer deemed to be fit and proper to be controllers of the bank, if they may otherwise threaten the interests of depositors or potential depositors, or if they have contravened any conditions specified by the HKMA. The HKMA may revoke authorisation in the event of an institution's non-compliance with the provisions of the Banking Ordinance. These provisions require, among other

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things, the furnishing of accurate reports. The HKMA has implemented Basel II for all authorised institutions incorporated in Hong Kong and subsequently adopted Basel III from 1 January 2013, implementing in accordance with the Basel Committee on Banking Supervision's timetable, including transitional arrangements.

The marketing of, dealing in and provision of advice and asset management services in relation to securities in Hong Kong are subject to the provisions of the Securities and Futures Ordinance of Hong Kong. Entities engaging in activities regulated by the Ordinance are required to be licensed. The HKMA is the primary regulator for banks involved in the securities business, while the Securities and Futures Commission is the regulator for non-banking entities.

US regulation and supervision

We are subject to extensive federal and state supervision and regulation in the US. Banking laws and regulations of the Board of Governors of the Federal Reserve System (the Federal Reserve Board), the Office of the Comptroller of the Currency (the OCC) and the Federal Deposit Insurance Corporation (the FDIC) govern many aspects of our US business. Furthermore, since we have substantial operations outside the US which conduct many of their day-to-day transactions in US dollars which are ultimately cleared and settled in the US, HSBC entities' operations outside the US are also subject to the extra-territorial effects of US regulation in many respects. The requirements of the Deferred Prosecution Agreement entered into by HSBC in December 2012 and described in this section under Anti-money laundering and related regulation should also be noted in this context.

In July 2010, the US enacted the Dodd-Frank Wall Street Reform and Consumer Protection Act (Dodd-Frank), which provides a broad framework for significant regulatory changes that will extend to almost every area of US financial regulation. The implementation of Dodd-Frank requires further detailed rulemaking over several years by different US regulators, including the Department of the Treasury, the Federal Reserve Board, the FDIC, the SEC, the Commodity Futures Trading Commission (CFTC), the Financial Stability Oversight Council (FSOC) and the Consumer Financial Protection Bureau (Consumer Bureau). Notwithstanding the time that has passed since Dodd-Frank was enacted, substantial uncertainty remains about many of the final details, timing and impact of the rules.

The FSOC may take certain actions, including

precluding mergers, restricting financial products offered, restricting or terminating activities or imposing conditions on activities or requiring the sale or transfer of assets, against any bank holding company with assets greater than US\$50bn that is found to pose a grave threat to financial stability. The FSOC is supported by the Office of Financial Research (OFR) which may impose data reporting requirements on financial institutions. The cost of operating both the FSOC and OFR will be paid for through an assessment on large bank holding companies.

Over a transition period from 2013 to 2019, the Federal Reserve Board will apply more stringent capital and risk management requirements on bank holding companies such as HSBC North America Holdings Inc. (HNAH), which will require a minimum leverage ratio of 4% and a minimum total risk-based capital ratio of 10.5%. Also, failure to maintain a ratio of tier 1 common equity to RWAs of greater than 5% in simulated stress conditions will restrict HNAH from engaging in capital distributions such as dividends or share repurchases. In addition, large bank holding companies such as HNAH (or their parent companies) are now required to file resolution plans identifying material subsidiaries and core business lines domiciled in the US, describing what strategy would be followed in the event of significant financial distress and including identifying how insured bank subsidiaries are adequately protected from risk created by other affiliates. The failure to cure deficiencies in a resolution plan would enable the US regulators to impose more stringent capital, leverage and liquidity requirements, restrict the growth, activities or operations of the company or, if such failure persists, require the company to divest assets or operations. The Federal Reserve Board has also proposed a series of increased supervisory standards to be followed by large bank holding companies, and certain foreign banking organisations that meet particular thresholds including required remediation in the event of failure to meet capital requirements, stress testing requirements and risk management standards. Under the proposals, the Federal Reserve would also be able to restrict the size and growth of systemically significant non-bank financial companies and large interconnected bank holding companies, and would be able to require foreign banking organisations deemed systemically significant to restructure their US operations. In addition, the Federal Reserve has proposed to

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impose a 15-to-1 debt-to-equity ratio limit on non-bank financial companies, bank holding companies and the US operations of foreign banking organisations that the FSOC determines to pose a

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grave threat to the financial stability of the United States.

HSBC and its US operations are subject to supervision, regulation and examination by the Federal Reserve Board because HSBC is a bank holding company under the US Bank Holding Company Act of 1956 (BHCA), as a result of its control of HSBC Bank USA, N.A., McLean, Virginia (HSBC Bank USA); and HSBC Trust Company (Delaware), N.A., Wilmington, Delaware (HTCD). HNAH is also a bank holding company. Both HSBC and HNAH have elected to be financial holding companies (FHCs) pursuant to the provisions of the Gramm-Leach Bliley Act (the GLB Act) and, accordingly, may affiliate with securities firms and insurance companies and engage in other activities that are financial in nature or incidental or complementary to activities that are financial in nature.

Under regulations implemented by the Federal Reserve Board, if any financial holding company, or any depository institution controlled by a financial holding company, ceases to meet certain capital or management standards, the Federal Reserve Board may impose corrective capital and/or managerial requirements on the financial holding company and place limitations on its ability to conduct the broader financial activities permissible for financial holding companies. In addition, the Federal Reserve Board may require divestiture of the holding company's depository institutions or its affiliates engaged in broader financial activities in reliance on the GLB Act if the deficiencies persist. The regulations also provide that if any depository institution controlled by a financial holding company fails to maintain a satisfactory rating under the Community Reinvestment Act of 1977, the Federal Reserve Board must prohibit the financial holding company and its subsidiaries from engaging in any additional activities other than those permissible for bank holding companies that are not financial holding companies.

As reflected in the agreement entered into with the OCC on December 11, 2012 (the GLBA Agreement), the OCC has determined that HSBC Bank USA is not in compliance with the requirements set forth in 12 U.S.C. § 24a(a)(2)(c) and 12 C.F.R. § 5.39(g)(1), which provide that a national bank and each depository institution affiliate of the national bank must be both well capitalised and well managed in order to own or control a financial subsidiary. As a result, HSBC Bank USA and its parent holding companies, including HSBC, no longer meet the qualification requirements for financial holding company status, and may not

engage in any new types of financial activities without the prior approval of the Federal Reserve Board. In addition, HSBC Bank USA may not directly or indirectly acquire control of, or hold an interest in, any new financial subsidiary, nor commence a new activity in its existing financial subsidiary, unless it receives prior approval from the OCC. If all of our affiliate US depository institutions are not in compliance with these requirements within the time periods specified in the GLBA Agreement, as they may be extended, HSBC could be required either to divest HSBC Bank USA or to divest or terminate any financial activities conducted in reliance on the GLB Act. Similar consequences could result for subsidiaries of HSBC Bank USA that engage in financial activities in reliance on expanded powers provided for in the GLB Act. The GLBA Agreement requires HSBC Bank USA to take all steps necessary to correct the circumstances and conditions resulting in HSBC Bank USA's noncompliance with the requirements referred to above. We have initiated steps to satisfy the requirements of the GLBA Agreement.

The two US banks, HSBC Bank USA and HTCD, are subject to regulation and examination primarily by the OCC, secondly by the FDIC, and by the Federal Reserve Board. Banking laws and regulations restrict many aspects of their operations and administration, including the establishment and maintenance of branch offices, capital and reserve requirements, deposits and borrowings, investment and lending activities, payment of dividends and numerous other matters. In addition, the FDIC requires FDIC-insured banks with US\$50bn or more in total assets (such as HSBC Bank USA) to submit resolution plans that should enable the FDIC to resolve the bank in a manner that ensures that depositors receive access to their insured deposits within one business day of the institution's failure (two business days if the failure occurs on a day other than Friday), maximises the value from the sale or disposition of its assets and minimises the amount of any loss to be realised by the institution's creditors.

Large bank holding companies, including HNAH, became subject to the US rules adopted in 2007 that provided for the implementation of Basel II advanced approaches in the US. The US Basel II implementation timetable originally consisted of a parallel calculation period under the current regulatory capital regime (Basel I), followed by a three-year transitional floor period, during which Basel II advanced approaches risk-based capital requirements could not fall below certain floors based on Basel I regulations.

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In June 2011, the US banking agencies adopted final regulations to implement the capital floor provision of the so-called Collins Amendment of Dodd-Frank. These regulations eliminated the three-year transitional floor period in favour of a permanent floor based on the generally applicable risk-based capital rules (currently Basel I although the US banking agencies have proposed to replace Basel I with a modified version of the Basel II standardised approach beginning in 2015). Pursuant to these regulations, a banking organisation that has formally implemented the Basel II advanced approaches must calculate its capital requirements under Basel I and the Basel II advanced approaches, compare the two results, and then use the lower of such ratios for purposes of determining compliance with its minimum tier 1 capital and total risk-based capital requirements. Prior to adoption of the Basel II advanced approaches, HNAH is required to successfully complete a parallel run by measuring regulatory capital under both the new regulatory capital rules and the existing general risk-based rules for a period of at least four quarters. Successful completion of the parallel run period requires the approval of US regulators. We began the parallel run period, which encompasses enhancements to a number of risk policies, processes and systems to align HSBC Bank USA with the Basel II advanced approaches final rule requirements, in January 2010. The timing of receipt of US regulatory approval is uncertain.

The US banking agencies have published draft rules for the application of Basel III to US banking organisations but these have still to be finalised. As a result, the implementation did not commence on the original start date envisaged by the Basel Committee of 1 January 2013. In June 2012, the US banking agencies issued proposed rules that would (i) implement the Basel III capital framework in the United States; (ii) replace the current generally applicable risk-based capital rules (Basel I) with a modified version of the Basel II standardised approach; and (iii) remove from both the generally applicable risk-based rules and the Basel II advanced approaches rules all references to and reliance upon external credit ratings, as required under Dodd-Frank.

The US banking agencies announced in November 2012 that due to the number and complexity of the public comments received on these draft rules, the US would not meet the Basel Committee's target of 1 January 2013 for implementation of the Basel III capital framework. A more detailed description of Basel III can be found in [Future developments](#) on page 291.

Apart from the Basel II and Basel III rules regarding credit and operational risks, in June 2010, the Basel Committee agreed on certain revisions to the market risk capital framework (Basel 2.5) that would also result in additional capital requirements. In June 2011, the US banking agencies issued a final rule to amend the market risk capital rule to implement Basel 2.5 and the prohibition in Dodd-Frank on references to and reliance upon the use of external credit ratings in the US banking agencies' regulations. The final market risk rule sets forth alternative methodologies to external credit ratings that must be used to determine the capital requirements applicable to certain debt and securitisation positions subject to the market risk capital rule. The US banking agencies have proposed similar methodologies in their June 2012 proposals to revise the generally applicable capital rules and the Basel II advanced approaches rules.

HSBC Bank USA and HTCD are subject to risk-based assessments from the FDIC, which insures deposits generally to a maximum of US\$250,000 per depositor for domestic deposits. Dodd-Frank provides for unlimited deposit insurance for certain non-interest-bearing transaction accounts for the period to 31 December 2012. Due to projected shortfalls in the FDIC fund as a result of continuing bank failures, the FDIC required all insured banks, including HSBC Bank USA and HTCD, to prepay their insurance premium for the years 2010, 2011 and 2012.

Dodd-Frank changes the FDIC's risk-based deposit insurance assessment framework primarily by basing assessments on an FDIC-insured institution's total assets less tangible equity rather than US domestic deposits, which is expected to shift a greater portion of the aggregate assessments to large FDIC-insured institutions. The new large bank pricing system will result in higher assessment rates for banks with high-risk asset concentrations, less stable balance sheet liquidity, or potentially higher loss severity in the event of failure.

With effect from July 2013, Dodd-Frank and the applicable regulations of the OCC required that the lending limits applicable to HSBC Bank USA and HTCD take into account credit exposure from derivative transactions, securities borrowing and lending transactions, and repurchase and reverse repurchase agreements.

Our US consumer finance operations are subject to extensive state-by-state regulation in the US, and to laws relating to consumer protection (both in general, and in respect of sub-prime lending operations, which have been subject to enhanced

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regulatory scrutiny); discrimination in extending credit; use of credit reports; privacy matters; disclosure of credit terms; and correction of billing errors. They also are subject to regulations and legislation that limit operations in certain jurisdictions.

Additionally in July 2012, part of Dodd-Frank commonly referred to as the Volcker Rule, came into force. The Volcker Rule will limit the ability of companies related to a US bank (including HSBC group companies outside the US) to sponsor or invest in private equity or hedge funds or to engage in certain types of proprietary trading. This is subject to a two-year conformance period, although the detailed rules have yet to be finalised.

Dodd-Frank also provides regulators with tools to provide greater capital, leverage and liquidity requirements and other prudential standards, particularly for financial institutions that pose significant systemic risk. However, in imposing heightened capital, leverage, liquidity and other prudential standards on non-US banks, the Federal Reserve Board is directed to take into account the principle of national treatment and equality of competitive opportunity, and the extent to which the foreign bank is subject to comparable home country standards. As noted above, the Federal Reserve Board has issued draft enhanced supervisory standards that would apply to HSBC and the effect on HSBC is unclear.

Furthermore, Dodd-Frank provides for an extensive framework for the regulation of over-the-counter (OTC) derivatives, including mandatory clearing, exchange trading and transaction reporting of certain OTC derivatives, as well as rules regarding the registration of swap dealers and major swap participants, and related capital, margin, business conduct, record keeping and other requirements applicable to such entities. These rules became effective in October 2012. Relevant Group companies are progressing applications for registration and we continue to assess how compliance with these new rules will affect our business.

Dodd-Frank also grants the SEC discretionary rule-making authority to impose a new fiduciary standard on brokers, dealers and investment advisers, and expands the extraterritorial jurisdiction of US courts over actions brought by the SEC or the US with respect to violations of the anti-fraud provisions in the Securities Act, the Securities Exchange Act of 1934 and the Investment Advisers Act of 1940. In addition, regulations which the FSOC, the Consumer Bureau or other regulators may adopt could affect the nature of the activities which our FDIC-insured

depository institution subsidiaries may conduct, and may impose restrictions and limitations on the conduct of such activities.

The ongoing implementation of Dodd-Frank and related final regulations could result in additional costs or limit or restrict the way we conduct our business, both in relation to our US operations and our non-US operations, although uncertainty remains about many of the details, impact and timing of these reforms and the ultimate effect they will have on HSBC.

Global and regional prudential and other regulatory developments

The Group is subject to regulation and supervision by a large number of regulatory bodies and other agencies. In addition to changes being pursued at a local level, changes are also being pursued globally through the actions of bodies such as the G-20, the FSB and Basel Committee, as well as regionally through the EU and similar. Key areas include the work of the FSB on global systemically important financial institutions (G-SIFIs), the Basel Committee's Basel III capital requirements, the EU's measures to implement Basel III (referred to as CRD IV), and the EU's proposed recovery and resolution framework.

Recovery and resolution

The FSB has been designated by the G-20 as the body responsible for coordinating the delivery of a global reform programme following the financial crisis, a key element of which is that no firm should be too big or too complicated to fail, and that taxpayers should not bear the cost of resolution. HSBC has been classified by the FSB as a G-SIFI and therefore will be subject to what the FSB refers to as a multi-pronged and integrated set of policies. These include proposals that would place an additional capital buffer on the Group and require enhanced reporting.

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The FSB also determined that recovery and resolution strategies should be developed for all G-SIFIs. Recovery plans set out the actions which management may take during a period of stress to avoid the failure of the firm. Resolution plans are prepared by the authorities based on information provided by firms and set out the actions which may be taken if the firm reaches the point of non-viability. This work is led by the FSA and the Bank of England in the case of the consolidated Group in conjunction with the regulators of HSBC's largest operating entities which make up the Crisis Management Group (CMG) for HSBC.

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In accordance with guidance from the FSB and UK requirements, HSBC has produced a recovery plan for the Group, drawing together many of the actions contained in stress testing and scenario planning exercises conducted within the Group. The recovery plan identifies a series of early warning signals indicative of developing financial stress and establishes triggers which, if breached, would precipitate pre-planned but urgent action from the Group. The plan also contains a series of recovery options to raise additional capital or funding for the Group or individual entities as appropriate. These options would be reviewed for applicability and feasibility once the cause and magnitude of the financial stress was evident. This recovery plan has been submitted to the FSA and the Bank of England in the UK and through them discussed with the CMG.

HSBC has also provided the FSA, the Bank of England and CMG with information for them to determine a resolution strategy for the HSBC Group. The FSB notes that strategies could include a single point of entry or top down approach, where a group is resolved through intervention at the level of the holding or parent company; or a multiple point of entry resolution (as described by the FSB) approach where separate resolution action may be taken at the level of operating subsidiaries.

Given that HSBC primarily consists of a large number of separately incorporated and capitalised banking entities across different jurisdictions, HSBC considers the most appropriate resolution approach for the Group to be multiple point of entry resolution. This decision ultimately rests with the UK authorities in consultation with CMG members. In this scenario, where an individual banking entity within the Group is no longer viable, the resolution of that entity would be the responsibility of that entity's local regulator and resolution authority. In order to support this approach, HSBC is working with the FSA, the Bank of England and its CMG to consider whether there are financial, managerial and operational linkages across the Group which might be barriers to effective resolution. HSBC is also working with the regulators and resolution authorities of a number of its banking entities to develop individual recovery and resolution plans for these entities.

European regulation

Through the UK's membership of the EU, HSBC is both directly and indirectly subject to European financial services regulation.

In December 2010, the Basel Committee issued

two documents: A global regulatory framework for more resilient banks and banking systems and International framework for liquidity risk measurement, standards and monitoring, which together are commonly referred to as Basel III. These will be given effect across the EU via a recasting of CRD. The proposals have been issued in the form of a new Regulation and Directive, which collectively are known as CRD IV. These have been subject to extensive discussion but have still to be finalised. Proposals include:

Quality of capital: CRD IV requires a further strengthening and harmonisation of the criteria for eligibility of capital instruments with an emphasis on common equity as the principal component of tier 1 capital;

Capital buffers: proposals comprise a capital conservation buffer of 2.5% of RWAs to be built up during periods of economic growth, aimed at ensuring the capacity to absorb losses in stressed periods that may span a number of years; and a countercyclical capital buffer to be built up when threats to stability emerge;

Derivatives and central counterparty clearing: higher capital requirements to be imposed for bilateral (uncleared) transactions, to incentivise the use of central clearing;

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Counterparty credit risk: requirements for managing and capitalising counterparty credit risk are to be strengthened. In particular, an additional capital charge for potential losses associated with the deterioration in the creditworthiness of individual counterparties (Credit Valuation Adjustment or CVA) will be introduced; and

Liquidity and funding: a new minimum standard, the Liquidity Coverage Ratio, designed to improve the short-term resilience of a bank's liquidity risk profile, will be introduced after an observation and review period in 2015. In January 2013, the Basel Committee issued revisions to the later document significantly revising the liquidity coverage ratio, which requires banking organisations to hold high quality liquid assets that can be quickly and easily monetised to cover their liquidity needs over a 30-day liquidity stress scenario. A description of the estimated effect of adopting Basel III can be found in *Basel III* on page 289.

Additionally, and as a result of the ongoing challenges in the eurozone, the EU is now pursuing proposals for increased integration in the European banking system, referred to as *Banking Union* .

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The first stage will be the introduction of a Single Supervisory Mechanism that will give ultimate responsibility for bank supervisory tasks for larger banks to the European Central Bank. Additional proposals are expected during 2013 on:

harmonised depositor protection schemes; and

a single European Recovery and Resolution Framework.

The Banking Union is expected to apply on a mandatory basis to the 17 eurozone countries with some scope for other EU member states to opt in. The UK has indicated that it will not join the Banking Union.

In February 2012, the European Commission appointed a High Level Expert Group under the Governor of the Bank of Finland, Erkki Liikanen, to consider potential structural changes in banks within the EU. The Liikanen Group presented its recommendations on 2 October 2012, which included the ring-fencing of certain market-making and trading activities from the deposit-taking and retail payments activities of major banks and possible amendments to the use of bail-in instruments as a resolution tool, as well as a number of other comments. The European Commission has held a consultation on the recommendations and may make its own proposals during 2013.

The French Government has also made proposals to prohibit a limited range of trading activities within banks and these are now being subjected to parliamentary scrutiny. The relationship between the ICB proposals in the UK, the French proposals and the Liikanen proposals at the EU level has still to be clarified.

The EU also continues to work on a Recovery and Resolution Directive (formerly the Crisis Management Directive), and a draft was published in June 2012. This is intended to provide a harmonised framework for the resolution of credit institutions across the EU. While setting out a general framework, the proposals delegated much of the detailed application to local supervisors. This proposal remains subject to discussion between EU bodies. See page 122p for more detail on the Group's current approach to recovery and resolution.

The EU also continues to pursue the development of markets, and conduct-related EU regulations such as the Short Selling Regulation and the European Markets Infrastructure Regulation, which are now being implemented, and a number of other EU regulations, are in the legislative process. For example, in 2013/2014 it is expected that the Markets in Financial Instrument Directive/

Regulation and the Market Abuse Directive/ Regulation will be finalised and will move into the implementation phase.

Anti-money laundering and related regulation

HSBC places a high priority on its obligations to deter money laundering and terrorist financing. HSBC policy requires that all Group companies should adhere to the letter and spirit of all applicable laws and regulations and we have policies, procedures and training intended to ensure that our employees know and understand our criteria for deciding when a client relationship or business should be evaluated as higher risk.

In December 2012, HSBC reached agreement with US authorities in relation to investigations regarding inadequate compliance with anti-money laundering (AML) and sanctions law. This included a Deferred Prosecution Agreement (DPA) with the US Department of Justice (DoJ). HSBC has also reached agreement to achieve a resolution with all other US government agencies that have investigated HSBC's past conduct in relation to these issues, as well as finalising an undertaking with the UK FSA. Under these agreements, HSBC made payments totalling US\$1,921m and must also continue to cooperate fully with regulatory and law enforcement authorities and take further action to strengthen its compliance policies and procedures.

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The duration of the agreements varies, and during the five-year DPA with the DoJ, and pursuant to the undertaking with the FSA, an independent monitor (who will for FSA purposes, be a skilled person under Section 166 of the Financial Services and Markets Act (FSMA)) will evaluate and assess HSBC's progress. In relation to the DPA, the Group has committed to take or continue to adhere to a number of remedial measures.

Breach of the DPA at any time during its term may allow the DoJ or the New York County District Attorney's Office to prosecute HSBC in relation to the matters which are the subject of the DPA.

A number of measures to address requirements of the DPA and otherwise to enhance our AML and sanctions compliance framework have been taken during 2012 and/or are ongoing. These measures include work to:

adopt and enforce the most effective standards globally including a globally consistent approach to knowing and retaining our customers;

maximise information sharing for risk

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management purposes across HSBC to the extent permitted by law;

require all HSBC affiliates to complete due diligence on any other HSBC affiliate with which they have a correspondent banking relationship;

introduce a global risk filter which will standardise the way we do business in high risk countries; and

reinforce a consistent global sanctions policy.

Additionally, we have substantially revised our governance framework in this area, appointing a new Chief Legal Officer with particular expertise and experience in US law and regulation, and creating and appointing experienced individuals to the new roles of Head of Group Financial Crime Compliance and Global Head of Regulatory Compliance.

As part of our continuing evaluation of AML and sanctions risk, we also monitor our activities relating to the countries subject to US economic sanctions programmes administered by OFAC, as well as those subject to United Nations, UK and EU sanctions. HSBC Group Policy requires all Group companies to comply to the extent applicable with US law and regulation, including the country and individual sanctions promulgated by OFAC sanctions. This means that not only must US subsidiaries and US nationals comply with OFAC regulations, but that HSBC subsidiaries outside the US which are not US persons must not participate in US dollar business that would, if conducted by a US person, contravene the OFAC sanctions. We do not consider that our business activities with counterparties in, or directly relating to, these countries are material to our business, and such activities represented a very small part of the Group's total assets at 31 December 2012 and total revenues for the year ended 31 December 2012.

Other

HSBC Bank USA entered into a Consent Cease and Desist Order with the OCC, and HNAH entered into a Consent Cease and Desist Order with the Federal Reserve Board in October 2010. These Orders require improvement of our Compliance Risk Management Programme including AML controls across our US businesses. Steps continue to be taken to address the requirements of these Orders and to ensure that compliance and effective policies and procedures are maintained.

Disclosures pursuant to Section 13(r) of the Securities Exchange Act

Section 219 of the Iran Threat Reduction and Syria Human Rights Act of 2012 added a new subsection (r) to section 13 of the Securities Exchange Act, requiring each issuer registered with the SEC to disclose in its annual or quarterly reports whether it or any of its affiliates have knowingly engaged in specified activities or transactions with persons or entities targeted by US sanctions programmes relating to Iran, terrorism, or the proliferation of weapons of mass destruction, even if those activities are not prohibited by US law and are conducted outside the US by non-US affiliates in compliance with local laws and regulations.

In order to comply with this new requirement, HSBC Holdings has requested relevant information from its affiliates globally. The following activities are disclosed in response to Section 13(r):

Loans in repayment

Between 2001 and 2005, the Project and Export Finance (PEF) division of HSBC arranged or participated in a portfolio of loans to Iranian energy companies and banks. All of these loans were guaranteed by European and Asian export credit agencies, and they have varied maturity dates with final maturity in 2018. For those loans that remain outstanding, we continue to seek repayment in accordance with our obligations to the supporting export credit agencies and, in all cases, with appropriate regulatory approvals. Details of these loans follow.

We have 15 loans outstanding to an Iranian petrochemical and energy company. These loans are supported by the official Export Credit Agencies of the following countries: the United Kingdom,

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France, Germany, Spain, The Netherlands, South Korea and Japan. We continue to seek repayments from the company under the existing loans in accordance with the original maturity profiles. All repayments made by the Iranian company have received a licence or an authorisation from relevant authorities, and each loan received two repayments in 2012.

Bank Melli and Bank Saderat acted as sub-participants in three of the aforementioned loans. In 2012, the repayments due to these banks under the loan agreements were paid into frozen accounts under licences or authorisations from relevant European governments.

In 2002, we provided a loan to Bank Tejarat with a guarantee from the Government of Iran to fund the construction of a petrochemical plant undertaken by a UK contractor. This loan was supported by the UK Export Credit Agency. While the loan remains in existence and has been licensed by the relevant European government, no repayments were received in 2012 from Bank Tejarat.

We also maintain sub-participations in five loans provided by other international banks to Bank Tejarat and Bank Mellat with guarantees from the Government of Iran. These sub-participations were supported by the Export Credit Agencies of Italy, The Netherlands, France, and Spain. The repayments due under the sub-participations were not received in 2012 and claims were settled by the relevant European Export Credit Agencies. Licences and relevant authorisations have been obtained from the competent authorities of the European Union in respect of the transactions.

We also acted as the Agent under a loan provided to Bank Mellat by the Japan Bank for International Development. The loan matured and was repaid in 2012.

Estimated gross revenue generated by these loans in repayment for 2012, which includes interest and fees, was US\$6 million. Estimated net profit for 2012 was US\$1.1 million. While we intend to continue to seek repayment, we do not intend to extend any new loans.

Legacy contractual obligations related to guarantees

Between 1996 and 2007, HSBC provided guarantees to a number of its non-Iranian customers in Europe and the Middle East for various business activities in Iran. In a number of cases, HSBC issued counter indemnities in support of guarantees issued by

Iranian banks as the Iranian beneficiaries of the guarantees required that they be backed directly by Iranian banks. The Iranian banks to which HSBC provided counter indemnities included Bank Tejarat, Bank Melli, and the Bank of Industry and Mine.

We have worked with relevant regulatory authorities to obtain licences where required and ensure compliance with laws and regulations while seeking to cancel the guarantees and counter indemnities. Several were cancelled in 2012, and 30 remain outstanding. The only relevant activity related to these guarantees in 2012 involved the payment of cancellation fees into frozen accounts of the relevant Iranian banks.

Estimated gross revenue for 2012, which includes fees and/or commissions, was US\$37,000. We do not allocate direct costs to fees and commissions and therefore have not disclosed a separate profits measure. We are seeking to cancel all relevant guarantees and do not intend to provide any new guarantees involving Iran.

Cheque clearing

Certain Iranian banks sanctioned by the United States continue to participate in official clearing systems in the UAE, Bahrain, Oman, Lebanon, Qatar, and Turkey. We have a presence in these countries and, as such, participate in the clearing systems. The Iranian banks participating in the clearing systems vary by location and include Bank Saderat, Bank Melli, Future Bank, and Bank Mellat.

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While we have attempted to restrict or terminate our role as paying or collecting bank, some cheque transactions with US-sanctioned Iranian financial institutions have been settled. Our ability to effectively terminate or implement cheque-clearing restrictions is dependent on the relevant central banks permitting us to do so unilaterally. Where permitted, we have terminated the activity altogether, implementing both automated and manual controls.

There is no measurable gross revenue or net profit generated by this activity in 2012.

Other relationships with Iranian banks

Activity related to US-sanctioned Iranian banks not covered elsewhere in this disclosure includes the following:

We maintain a frozen account in the UK for an Iranian-owned, FSA-regulated financial institution. In April 2007, the UK government issued a licence to allow us to handle certain transactions (operational payments and

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settlement of pre-sanction transactions) for this institution. There was some licensed activity in 2012.

We act as the trustee and administrator for pension schemes involving three employees of a US-sanctioned Iranian bank in Hong Kong. Under the rules of these schemes, we accept contributions from the Iranian bank each month and allocate the funds into the pension accounts of the three Iranian bank employees. We run and operate these schemes in accordance with Hong Kong laws and regulations.

In 2010, we closed our representative office in Iran. We maintain a local account with a US-sanctioned Iranian bank in Tehran in order to facilitate residual activity related to the closure. Most account activity in 2012 involved the payment of associated local professional fees.

We provide local currency clearing services to banks in the UK that maintain frozen accounts for sanctioned Iranian banks. We have processed payments received from or destined to those accounts on a case-by-case basis only as permitted under relevant UK licences. Estimated gross revenue for 2012 for all Iranian bank-related activity described in this section, which includes fees and/or commissions, was US\$7,000. We do not allocate direct costs to fees and commissions and therefore have not disclosed a separate profits measure. We intend to continue to wind down this Iranian bank-related activity and not enter into any new such activity.

Iranian embassy-related activity

We maintain a bank account in London for the Iranian embassy in London, which is used for official embassy business and supporting Iranian students studying in the UK. The main embassy account was closed following the expulsion of diplomats by the UK early in 2012. There have been some transactions in 2012.

We have also processed a limited number of payments on behalf of customers to Iranian embassies in other locations.

Estimated gross revenue for 2012 from embassy-related activity, which includes fees and/or commissions, was US\$13,000. We do not allocate direct costs to fees and commissions and therefore have not disclosed a separate profits measure.

Frozen accounts and transactions

We maintain several accounts that are frozen under relevant sanctions programmes and on which no activity took place during 2012. In 2012, we also froze payments with an Iranian interest where required under relevant sanctions programmes. There was no gross revenue or net profit.

Activity related to US Executive Order 13224

In 2012, we maintained two personal accounts and one business account in the UK for two individuals sanctioned by the US under Executive Order 13224. Both of these individuals were delisted by the UK and the UN Security Council in 2012, the relevant accounts were frozen prior to delisting. The customers have been notified that the accounts are being closed.

We maintained a frozen personal account for an individual sanctioned under Executive Order 13224, and by the UK and the UN Security Council. Activity on this account in 2012 was permitted by a licence issued by the UK.

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Estimated gross revenue in 2012 for the activity above, which includes fees and/or commissions, was US\$1,200. We do not allocate direct costs to fees and commissions and therefore have not disclosed a separate profits measure.

We also hold an account and have an outstanding loan for a partnership that included one individual sanctioned under Executive Order 13224. The account is in overdraft, and the loan is in arrears. The individual was delisted by the UK and the UN Security Council in 2011. Activity in 2012 consisted of principal repayments on the loan. Attempts will be made to obtain full repayment of the loan, and the account will be closed. There was no gross revenue or net profits recognised in 2012 for the activity on this loan.

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1 Appendix to Risk risk policies and practices.

2 Unaudited. 3 Audited. 4 Audited where indicated.

For details of HSBC's policies and practices regarding risk management and governance see the Appendix to Risk on page 252.

Risk profile

(Unaudited)

Managing our risk profile

A strong balance sheet remains core to our philosophy.

Our portfolios remain aligned to our risk appetite and strategy.

Our risk management framework is supported by strong forward-looking risk identification.

Maintaining capital strength and strong liquidity position

Our core tier 1 capital ratio remains strong at 12.3%.

We have sustained our strong liquidity position throughout 2012.

Our ratio of customer advances to deposits remains below 90%.

Strong governance

Robust risk governance and accountability is embedded across the Group.

The Board, advised by the Group Risk Committee, approves our risk appetite.

The compliance control function is being restructured and expanded to improve focus on financial crime and regulatory compliance.

Our global risk operating model supports adherence to globally consistent standards and risk management policies across the Group.

Our top and emerging risks

Macroeconomic and geopolitical risk.

Macro-prudential, regulatory and legal risk to our business model.

Risks related to our business operations, governance and internal control systems.

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Managing risk

(Unaudited)

Risks faced by HSBC

All of our activities involve, to varying degrees, the analysis, evaluation, acceptance and management of risks or combinations of risks. These are described in the table below.

Risk culture

All staff are required to identify, assess and manage risk within the scope of their assigned responsibilities. Our global standards set the tone from the top and are central to our approach to balancing risk and reward. Personal accountability is reinforced by our HSBC Values, with staff expected to act with courageous integrity in conducting their duties and being:

dependable, doing the right thing;

open to different ideas and culture; and

connected to our customers, regulators and each other.

Staff are supported by a disclosure line which enables them to raise concerns in a confidential manner. We also have in place a suite of mandatory training to ensure a clear and consistent attitude is communicated to staff; our mandatory training not only focuses on the technical aspects of risk but also

on our attitude towards risk and the behaviours expected by our policies.

Our risk culture is reinforced by our approach to remuneration, which is discussed in the Report of the Remuneration Committee on page 347. Individual awards are based on the achievement of both financial and non-financial (relating to our values) objectives which are aligned to our global strategy.

Risk governance and ownership

An established risk governance framework and ownership structure ensures oversight of and accountability for the effective management of risk at Group, regional and global business levels. The governance structure for the management of risk is set out in the report of the Group Risk Committee on page 323, with similar arrangements in place in major operating subsidiaries. This structure has been augmented by the establishment of the Financial System Vulnerabilities Committee, details of which are set out on page 328. Our risk management framework fosters the continuous monitoring of the risk environment and an integrated evaluation of risks and their interactions. Integral to our risk management framework are risk appetite, stress testing and the identification of top and emerging risks, all of which are discussed below.

Description of risks

Risks	Arising from	Measurement, monitoring and management of risk
<p>Credit risk <i>The risk of financial loss if a customer or counterparty fails to meet an obligation under a contract.</i></p>	<p>Credit risk arises principally from direct lending, trade finance and leasing business, but also from certain other products such as guarantees and derivatives.</p>	<p>Credit risk:</p> <p>is measured as the amount which could be lost if a customer or counterparty fails to make repayments. In the case of derivatives, the measurement of exposure takes into account the current mark to market value to HSBC of the contract and the expected potential change in that value over time caused by movements in market rates;</p> <p>is monitored within limits, approved by individuals within a framework of delegated authorities. These limits represent the peak exposure or loss to which HSBC could be subjected should the customer or counterparty fail to perform its contractual obligations; and</p> <p>is managed through a robust risk control framework which outlines clear and consistent policies, principles and guidance for risk managers.</p>
<p>Liquidity and funding risk <i>The risk that we do not have sufficient financial resources to meet our obligations as they fall due or that we can only do so at excessive cost.</i></p>	<p>Liquidity risk arises from mismatches in the timing of cash flows.</p> <p>Funding risk arises when the liquidity needed to fund illiquid asset positions cannot be obtained at the expected terms and when required.</p>	<p>Liquidity and funding risk:</p> <p>is measured using internal metrics including stressed operational cash flow projections, coverage ratio and advances to core funding ratios;</p> <p>is monitored against the Group's liquidity and funding risk framework and overseen by regional Asset and Liability Management Committees (ALCOs), Group ALCO and the Risk Management Meeting; and</p> <p>is managed on a stand-alone basis with no reliance on any Group entity (unless pre-committed) or central bank unless this represents routine established business as usual market practice.</p>

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Risks	Arising from	Measurement, monitoring and management of risk
Market risk <i>The risk that movements in market factors, including foreign exchange rates and commodity prices, interest rates, credit spreads and equity prices, will reduce our income or the value of our portfolios.</i>	<p>Exposure to market risk is separated into two portfolios:</p> <p>Trading portfolios comprise positions arising from market-making and warehousing of customer-derived positions</p> <p>Non-trading portfolios comprise positions that primarily arise from the interest rate management of our retail and commercial banking assets and liabilities, financial investments designated as available for sale and held to maturity, and exposures arising from our insurance operations</p>	<p>Market risk:</p> <p>is measured in terms of value at risk, which is used to estimate potential losses on risk positions as a result of movements in market rates and prices over a specified time horizon and to a given level of confidence, augmented with stress testing to evaluate the potential impact on portfolio values of more extreme, though plausible, events or movements in a set of financial variables;</p> <p>is monitored using measures including the sensitivity of net interest income and the sensitivity of structural foreign exchange which are applied to the market risk positions within each risk type; and</p> <p>is managed using risk limits approved by the GMB for HSBC Holdings and our various global businesses. These units are allocated across business lines and to the Group's legal entities.</p>
Operational risk <i>The risk of loss resulting from inadequate or failed internal processes, people and systems or from external events, including legal risk (along with accounting, tax, security and fraud, people, systems, projects, operations and organisational change risk).</i>	<p>Operational risk arises from day to day operations or external events, and is relevant to every aspect of our business</p>	<p>Operational risk:</p> <p>is measured using both the top risk analysis process and the risk and control assessment process, which assess the level of risk and effectiveness of controls;</p> <p>is monitored using key indicators and other internal control activities; and</p> <p>is primarily managed by global business and functional managers. They identify and assess risks, implement controls to manage them and monitor the effectiveness of these controls utilising the operational risk management framework. The Global Operational Risk and Internal Control function is responsible for the framework and for overseeing the management of operational risks within businesses and functions.</p>

Compliance risk

The risk that we fail to observe the letter and spirit of all relevant laws, codes, rules, regulations and standards of good market practice, and incur fines and penalties and suffer damage to our business as a consequence.

Compliance risk is part of operational risk, and arises from rules, regulations, other standards and Group policies, including those relating to anti-money laundering, anti-bribery and corruption, conduct of business, counter-terrorist financing and sanctions compliance.

Compliance risk:

is measured by reference to identified metrics, incident assessments (whether affecting HSBC or the wider industry), regulatory feedback and the judgement and assessment of the managers of our global businesses and functions;

is monitored against our compliance risk assessments and metrics, the results of the monitoring and control activities of the second line of defence functions, including the Global Compliance function, and the results of internal and external audits and regulatory inspections; and

is managed by establishing and communicating appropriate policies and procedures, training employees in them, and monitoring activity to assure their observance. Proactive risk control and/or remediation work is undertaken where required.

Insurance risk

The risk that over time, the combined cost of acquiring and administering a contract, claims and benefits may exceed the aggregate amount of premiums received and investment income.

Insurance risk arises from mortality and morbidity experience. Lapse and surrender rates and if, the policy has a savings element, the performance of the assets held to support the liabilities also impact the cost of claims and benefits. The performance of assets supporting insurance liabilities depends on financial risks such as market, credit and liquidity.

Insurance risk:

is measured in terms of life insurance liabilities and non-life written premiums for their respective contract types;

is monitored by the Group Insurance Risk Management Committee, which checks the risk profile of the insurance operations against a risk appetite for insurance business agreed by the GMB; and

is managed both centrally and locally using product design, underwriting, reinsurance and claims-handling procedures.

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Risks	Arising from	Measurement, monitoring and management of risk
<p>Fiduciary risk <i>The risk of breaching our fiduciary duties.</i></p>	<p>Fiduciary risk arises from our business activities where we act in a fiduciary capacity as Trustee, Investment Manager or as mandated by law or regulation.</p>	<p>Fiduciary risk:</p> <p>is measured by monitoring against risk appetite;</p> <p>is monitored through the use of key indicators; and</p> <p>is managed within the designated businesses via a comprehensive policy framework.</p>
<p>Reputational risk <i>The risk that illegal, unethical or inappropriate behaviour by the Group itself, members of staff or clients or representatives of the Group will damage HSBC's reputation, leading, potentially, to a loss of business, fines or penalties.</i></p>	<p>Reputational risk encompasses negative reaction not only to activities which may be illegal or against regulations, but also to activities that may be counter to societal standards, values and expectations. It arises from a wide variety of causes, including how we conduct our business and the way in which clients to whom we provide financial services, and bodies who represent HSBC, conduct themselves.</p>	<p>Reputational risk:</p> <p>is measured by reference to our reputation as indicated by our dealings with all relevant stakeholders, including media, regulators, customers and employees;</p> <p>is monitored through a reputational risk management framework, taking into account the results of the compliance risk monitoring activity outlined above; and</p> <p>is managed by every member of staff and is covered by a number of policies and guidelines. There is a clear structure of committees and individuals charged with mitigating reputational risk, including the Group Reputational Risk Policy Committee and regional/business equivalents.</p>
<p>Pension risk <i>The risk that contributions from Group companies and members fail to generate sufficient funds to meet the cost of</i></p>	<p>Pension risk arises from investments delivering an inadequate return, economic conditions leading to corporate failures, adverse changes in interest rates or inflation, or members</p>	<p>Pension risk:</p>

<p><i>accruing benefits for the future service of active members, and the risk that the performance of assets held in pension funds is insufficient to cover existing pension liabilities.</i></p>	<p>living longer than expected (longevity risk).</p> <p>Pension risk includes operational risks listed above.</p>	<p>is measured in terms of the schemes' ability to generate sufficient funds to meet the cost of their accrued benefits;</p> <p>is monitored through the specific risk appetite that has been developed at both Group and regional levels; and</p>
<p>Sustainability risk <i>The risk that the environmental and social effects of providing financial services outweigh the economic benefits.</i></p>	<p>Sustainability risk arises from the provision of financial services to companies or projects which run counter to the needs of sustainable development.</p>	<p>Sustainability risk:</p> <p>is managed locally through the appropriate pension risk governance structure and globally through the Risk Management Meeting.</p> <p>is measured by assessing the potential sustainability effect of a customer's activities and assigning a Sustainability Risk Rating to all high risk transactions;</p> <p>is monitored quarterly by the Risk Management Meeting and monthly by Group Sustainability Risk management; and</p> <p>is managed using sustainability risk policies covering project finance lending and sector-based sustainability policies for sectors with high environmental or social impacts.</p>

Risk profile

Risks are assumed by our global businesses in accordance with their risk appetite and are managed at Group, global business and regional levels. All risks are identified through our risk map process, which sets out the Group's risk profile in relation to key risk categories in different regions and global businesses. In addition to those listed above, risks including model, financial management, capital, Islamic finance and strategic risk are identified and monitored through the risk map process.

These risks are then regularly assessed through our risk appetite framework, subjected to stress testing and considered for classification as top and emerging risks. These processes are discussed in further detail below.

Credit, market and operational risks are measured using the Pillar 1 framework for regulatory capital through the allocation of risk-weighted assets. We measure other risks using our economic capital model under Pillar 2 (as described in our *Pillar 3 Disclosures 2012* report.)

Risk appetite

Risk appetite is set out in the Group's Risk Appetite Statement, which describes the types and levels of risk that the Group is prepared to accept in executing our strategy. It is approved by the Board on the advice of the Group Risk Committee, and is a key component of our risk management framework. It is central to the annual planning process, in which global businesses, geographical regions and functions are required to articulate their risk

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appetite statements. These are aligned with Group strategy, and provide a risk profile of each global business, region or function in the context of the risk categories discussed above.

Quantitative and qualitative metrics are assigned to nine key categories: earnings, capital, liquidity and funding, securitisations, cost of risk, intra-group lending, strategic investments, risk categories and risk diversification and concentration. Measurement against the metrics:

guides underlying business activity, ensuring it is aligned to risk appetite statements;

informs risk-adjusted remuneration;

enables the key underlying assumptions to be monitored and, where necessary, adjusted through subsequent business planning cycles; and

promptly identifies business decisions needed to mitigate risk.

Some of the core metrics that are measured, monitored and presented to the Board monthly are tabulated below:

Risk appetite metrics

	Target	Actual
Core tier 1 ratio	9.5% to 10.5%	12.3%
Return on equity	12% to 15%	8.4%
Return on RWAs	1.8% to 2.6%	1.8%
Dividend payout ratio	40% to 60%	55.4%
Cost efficiency ratio	48% to 52%	62.8%
Advances to customer accounts ratio	Below 90%	74.4%
Cost of risk (LICs)	Below 20% of operating income	9.9%

Stress testing

Our stress testing and scenario analysis programme is central to the monitoring of top and emerging risks. We conduct a range of Group stress-testing scenarios including, but not limited to, severe global economic downturn, country, sector and counterparty failures and a variety of projected major operational risk events. The outcomes of the stress testing are used to assess the potential demand for regulatory capital under the various scenarios. We also participate, where appropriate, in scenario analyses requested by regulatory bodies.

In the course of 2012, we examined several scenarios reflecting potential developments in the eurozone and more widely. Those reported to senior management during 2012 included an assessment of the annual operating plan 2012 under two macroeconomic stress scenarios, as described below. The results of the two scenarios demonstrated that HSBC would remain satisfactorily capitalised under the mild and severe scenarios after taking account of assumed management actions.

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In addition to the suite of risk scenarios considered for the Group, each major HSBC subsidiary conducts regular macroeconomic and event-driven scenario analyses specific to their region.

Stress testing is used across risk categories such as market risk, liquidity and funding risk and credit risk to evaluate the potential impact of stress scenarios on portfolio values, structural long-term funding positions, income or capital.

Stress scenario assumptions

Scenario	Mild scenario assumptions	Severe scenario assumptions
Assumptions	<p>the situation in Greece worsens and there is an orderly default in Greece;</p> <p>Greek banks also default and, with support from the EU and the International Monetary Fund, are bailed out;</p> <p>increasing bond yields in Portugal, Ireland, Spain and Italy trigger further fiscal austerity measures, and governments strive to disassociate their countries from Greece;</p> <p>through financial and trade linkages, an orderly default in Greece results in the spread of contagion to the rest of the world;</p> <p>the UK, US and emerging markets are adversely affected, albeit to varying degrees; and</p> <p>slower global demand curbs growth and increases the risk premium on interest rates as well as commodity prices.</p>	<p>a disorderly default in Greece, where the eurozone governments are unable to ring-fence peripheral countries and their banks;</p> <p>default of Portugal and Ireland with increases in bond yields for high debt countries;</p> <p>the ensuing credit crunch together with declining business and consumer confidence more than offset any relief gained from the depreciation of the euro;</p> <p>investors become increasingly uncomfortable with the US and the UK's fiscal positions, with the severe scenario resulting in a global slowdown; and</p> <p>emerging economies are less affected by the financial shock.</p>

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We also conduct reverse stress testing.

Reverse stress testing is a process of working backwards from the event of non-viability of the business model to identification of a range of events that could bring that event about. Non-viability might occur before the bank's capital is depleted, and could result from a variety of events. These include idiosyncratic, systemic or combinations of events, and/or could imply failure of the Group's holding company or one of its major subsidiaries and does not necessarily mean the simultaneous failure of all the major subsidiaries.

We use reverse stress testing as part of our risk management process to strengthen resilience by helping to inform early-warning triggers, management actions and contingency plans to mitigate against potential stresses and vulnerabilities which the Group might face.

Areas of special interest

(Unaudited)

Compliance

In 2012, we experienced increasing levels of compliance risk as regulators and other agencies pursued investigations into historical activities, and we continued to work with them in relation to existing issues. Manifestation of these risks included an appearance before the US Senate Permanent Subcommittee on Investigations and the Deferred Prosecution Agreement reached with US authorities in relation to investigations regarding inadequate compliance with anti-money laundering and sanctions law, plus a related undertaking with the FSA. We have also been involved in investigations into the mis-selling of interest rate derivative products to SMEs in the UK and investigations and reviews related to certain past submissions made by panel banks and the process for making submissions in connection with the setting of Libor, Euribor and other benchmark interest and foreign exchange rates.

With a new senior leadership team and a new strategy in place since 2011, we have already taken significant steps to address these issues including making changes to strengthen compliance, risk management and culture. These steps, which should also enhance our compliance risk management capabilities, include the following:

the creation of a new global structure which will make HSBC easier to manage and control;

simplifying our business through the ongoing implementation of our organisational effectiveness programme and our five economic filters strategy;

developing a sixth global risk filter which should help to standardise our approach to doing business in higher risk countries;

substantially increasing resources, doubling global expenditure and significantly strengthening Compliance as a control (rather than as an advisory) function;

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continuing to roll out the HSBC Values programme that defines the way everyone in the Group should act;

appointing a new Chief Legal Officer and Head of Group Financial Crime Compliance with particular expertise and experience in US law and regulation;

appointing a new Global Head of Regulatory Compliance and starting to restructure the Global Compliance function accordingly;

designing and implementing new global standards by which we conduct our businesses; and

enforcing a consistent global sanctions policy.

It is clear from both our own and wider industry experience that the level of activity among regulators and law enforcement agencies in investigating possible breaches of regulations has increased, and that the direct and indirect costs of such breaches can be significant. Coupled with a substantial increase in the volume of new regulation, much of which has some element of extra-territorial reach, and the geographical spread of our businesses, we believe that the level of inherent compliance risk that we face as a Group will continue to remain high for the foreseeable future.

Commercial real estate

Our exposure to commercial real estate lending continued to be concentrated in Hong Kong, the UK, Rest of Asia-Pacific and North America. The market in Hong Kong and most other Asian markets in which we conduct commercial real estate lending, after relative buoyancy in 2011, began to stabilise in 2012, partly due to initiatives taken by various supervisory authorities. In the UK, many regions were negatively affected by weak growth in the economy, though London and the South East, where more than 50% of our UK CRE lending is based, continued to exhibit relative strength. In North America, the market remained stable, in part supported by the continued low levels of interest rates.

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Refinance risk, which is subject to close scrutiny in key commercial real estate markets, is the risk that a loan which is due to be repaid through refinancing over the short term cannot, at maturity, be refinanced on current market terms. Such cases may either lead to the loan being treated as impaired because the borrower's ability to pay is considered doubtful or, if refinanced by HSBC, may result in it being treated as a renegotiated loan because of the degree of forbearance required (see page 158 for a description of renegotiated loans). In commercial real estate markets, refinance risk can arise particularly when a loan is serviced exclusively by the property to which it relates, i.e. when the bank does not, or is not able to, place principal reliance on other cash flows available to the borrower. We monitor the commercial real estate portfolio, assessing those drivers that may indicate potential issues with refinancing. The principal driver is the vintage of the loan, where origination reflected previous market norms which no longer apply in the current market. Examples are higher loan-to-value ratios and/or lower interest cover ratios. The range of refinancing sources in the local market is also an important consideration, with concern increasing when this is restricted to banks and when bank liquidity is limited. In addition, the quality of underlying fundamentals such as tenant reliability, ability to let, and the condition of the property itself is also important, as it influences property value. With the exception of the UK, in our material commercial real estate portfolios globally, the behaviour of the market and the quality of assets does not cause undue concern. In the UK, the above drivers combine to cause a concern regarding our sensitivity to risks of refinance that warrant enhanced management attention.

At 31 December 2012, the UK had US\$24.5bn of commercial real estate loans, of which US\$7.4bn were due to be refinanced within the next 12 months, of which US\$2.4bn were assessed as possessing characteristics that indicated an increased risk of refinancing difficulty. Such cases are monitored closely with US\$1.9bn already under special management within our Loan Management Units. US\$0.9bn were disclosed as impaired with impairment allowances of US\$0.4bn. Where these loans are not considered impaired it is because, while they may possess characteristics that indicate a potential issue with refinancing, as described above, there is no evidence to indicate that all contractual cash flows will not be recovered or that the loans will need to be refinanced on terms we would consider below market norms.

The relevance of current market conditions to impairment assessment is particularly relevant over a 12-month period. Over a 12 to 24-month horizon, US\$3.3bn of UK commercial real estate and other property-related lending loans are due to be refinanced. Reviews of more sensitive assets due between 12 and 24 months have been conducted to ensure that there are no further cases currently requiring special management or that should be considered impaired.

Eurozone crisis

Eurozone countries are members of the EU and part of the euro single currency bloc. The peripheral eurozone countries are those that have exhibited levels of market volatility that exceeded other eurozone countries, demonstrating fiscal or political uncertainty which may persist through the first half of 2013. In 2012, in spite of improvements through austerity and structural reforms, the peripheral eurozone countries of Greece, Ireland, Italy, Portugal, Spain and Cyprus continued to exhibit a high ratio of sovereign debt to GDP or short to medium-term maturity concentration of their liabilities, with Greece, Spain and Cyprus seeking assistance.

Exposure to eurozone countries is analysed in the table on page 193.

Risk reduction in 2012

At 31 December 2012, our net exposure to the peripheral eurozone countries was US\$38bn, including net exposure to sovereign borrowers, agencies and banks of US\$12bn. During the year, we continued to reduce our overall net exposure to sovereigns, agencies and banks of peripheral eurozone countries. In addition, we continued to actively reduce exposures to counterparties domiciled in other eurozone countries that had exposures to sovereigns and/or banks in peripheral eurozone countries of sufficient size to threaten their on-going viability in the event of an unfavourable conclusion to the current crisis.

This was undertaken through an analysis of publicly available information, reviews of external analyst reports and meetings with the counter-parties' officials. Vulnerable counterparties were identified and subjected to enhanced monitoring, and our exposure was managed in a similar manner to the monitoring and management of direct exposures to the peripheral eurozone countries. One of the primary issues

underpinning this process was the management of our surplus liquidity, resulting in the

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placement of funds directly with central banks in the most highly-rated countries.

Our businesses in peripheral eurozone countries are funded from a mix of local deposits, local wholesale funding and intra-Group loans extended from HSBC operations with surplus funds. Intra-Group funding carries the risk that a member country might exit the eurozone and redenominate its national currency, which could result in a significant currency devaluation. A description of risks relating to currency redenomination in the event of the exit of a eurozone member is provided on page 131.

Risk management and contingency planning

There is an established framework for dealing with counterparty and systemic crisis situations, both regionally and globally, which is complemented by regular specific and enterprise-wide stress testing and scenario planning. The framework functions both in pre and in-crisis situations and ensures that we have detailed operational plans in the event of an adverse scenario materialising. It was deployed in 2011 and has continued to operate throughout 2012 to ensure that pre-crisis preparation remains apposite and robust.

The main focus of preparation for eurozone exit continues to be on Greece and Spain although, as the eurozone situation has developed in 2012, we have also considered other scenarios including contagion risk to non-eurozone countries or the exit of a higher impact eurozone member. Management actions include regular meetings of a Eurozone Major Incident Group and a tested regional eurozone contingency plan covering all global businesses and functions. The plan considers payments, legal, client account, internal and external communication and regulatory and compliance issues associated with eurozone breakup.

Personal lending US lending

The slight improvement in US economic conditions continued throughout 2012. Real GDP grew by 2.2% and consumer spending growth remained moderate. Threats to economic growth remained, primarily with the uncertainty in the housing market and elevated unemployment levels, although both of them demonstrated modest improvements during the year.

We remained focused on managing the run-off of balances in our HSBC Finance portfolio and completed the sales of our US Card and Retail Services business and 195 retail branches principally in upstate New York in 2012. Total lending balances, including loans held for sale, within HSBC

Finance were US\$43bn at 31 December 2012, a decline of US\$6.8bn compared with the end of 2011. The rate at which balances in the CML portfolio are declining continues to be affected by the lack of refinancing opportunities available to customers and the continued impact of the temporary suspension of foreclosure activity in 2010. Foreclosure processing has now resumed in substantially all states, although there continues to be a backlog of loans which have not yet been referred to foreclosure. In addition, our loan modification programmes, which are designed to improve cash collections and avoid foreclosure, continued to slow repayment rates.

In the third quarter of 2012, we reclassified non-real estate personal loan balances of US\$3.7bn, net of impairment allowances, from our consumer finance portfolio to Assets held for sale as we actively marketed the portfolio. We also identified real estate secured loan balances, with a carrying amount of US\$3.8bn which, as part of our strategy, we have announced that we plan to actively market in multiple transactions generally over the next two years. At 31 December 2012, the carrying value of the non-real estate and the real estate secured loans which we intend to sell was approximately US\$1bn greater than their estimated fair value. We expect to recognise a loss on sale for these loans over the next few years, the actual amount of which will depend on market conditions at the time of the sales.

Total mortgage lending in the US was US\$55bn at 31 December 2012, a decline of 7% compared with the end of 2011, mainly due to the continued run-off of the CML portfolio.

Top and emerging risks

(Unaudited)

Identifying and monitoring top and emerging risks is integral to our approach to risk management. We define a top risk as being a current, emerged risk which has arisen across any of our risk categories, regions or global businesses and has the potential to have a material impact on our financial results or our reputation and the sustainability of our long-term business model, and which may form and crystallise within a one-year horizon. We consider an emerging risk to be one which has large uncertain outcomes that may form beyond a one-year horizon which, if they were to crystallise, could have a material effect on our long-term strategy. Our top and emerging risk framework enables us to focus on current and forward looking aspects of our risk exposures and ensure our risk profile remains in line with our risk appetite and that our appetite remains appropriate. Our current top and emerging risks are as follows:

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Macroeconomic and geopolitical risk

Emerging market slowdown.

Macroeconomic risks within developed economies.

Increased geopolitical risk in certain regions.

Emerging market slowdown

World growth is slowing as demand in mature economies is subdued and credit availability and investment activity remain constrained. A number of mature economies are implementing austerity measures in order to reduce their deficits and public debt. This is expected to help resolve the sovereign and banking crisis in the medium term but, in the short term, it is limiting growth, leaving labour markets weak and thereby making fiscal consolidation a bigger challenge. This is affecting the rest of the world through lower trade, reduced international financing as banks are deleveraging, and the potential disruption to capital flows. In addition, it makes emerging countries more vulnerable to a slowdown in mature economies.

Potential impact on HSBC

Trade and capital flows may contract as a result of lower world production, banks deleveraging, the introduction of protectionist measures in certain markets or the emergence of geopolitical risks, which in turn might curtail profitability.

A prolonged period of low interest rates due to policy actions taken to address the economic crisis in mature economies will constrain through spread compression and low returns on assets the interest income we earn from investing our excess deposits.

During 2012, we continued to reduce our sovereign and financial institution counterparty credit positions in peripheral eurozone countries. In addition, we actively sought to identify and reduce exposures to those counterparties domiciled in core European countries that had exposures to sovereigns and/or banks in peripheral eurozone countries of sufficient size to threaten their ongoing viability in the event of an unfavourable conclusion to the current situation.

Macroeconomic risks within developed economies

There is still some risk of one or more countries leaving the euro, although the situation improved in 2012. Even without a eurozone break-up, the currency will remain vulnerable to market

perception. Banks in some countries remain very fragile and the rest of the European banking industry could be affected through its exposure to the weakest countries. Banks are therefore expected to continue to deleverage. In the current context of very low growth due to austerity measures, this could further aggravate the economic crisis and could push European countries into a vicious circle of economic crisis and sovereign difficulties. Although our exposure to the peripheral eurozone countries is relatively limited, we are exposed to counterparties in the core European countries which could be affected by any sovereign or currency crisis. Our eurozone exposures are described in more detail on page 192.

Potential impact on HSBC

We could incur significant losses stemming from the exit of one or more countries from the eurozone and the redenomination of their currencies.

Our exposures to European banks may come under stress, heightening the potential for credit and market risk losses, if the sovereign debt and banking system crisis in the region increases the need to recapitalize parts of the sector.

In the event of contagion from stress in the peripheral eurozone sovereign and financial sectors, our ability to borrow from other financial institutions or to engage in funding transactions may be adversely affected by market dislocation and tightening liquidity.

A sovereign default without co-ordinated intervention to protect the rest of the eurozone could trigger banking defaults in companies with which we do business and have a knock-on effect on the global banking system. We have actively managed the risk of sovereign defaults during 2012 by reducing exposures and other measures.

In seeking to manage and mitigate these risks, we have prepared and tested detailed operational contingency plans to deal with such a scenario. However, such plans may not be adequate or may not prove effective.

Increased geopolitical risk in certain regions

Weak global economic growth is exacerbating the risk of protectionism and some countries may impose restrictions on trade or on capital flows to protect their domestic economies.

In Egypt, the political process remains in transition with a continuing risk of instability. In

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addition, the fighting in Syria may disrupt global international relations, with tensions between Israel and Iran adding to the risks in the region.

Potential impact on HSBC

Our results are subject to the risk of loss from unfavourable political developments, currency fluctuations, social instability and changes in government policies on matters such as expropriation, authorisations, international ownership, interest-rate caps, foreign exchange transferability and tax in the jurisdictions in which we operate. Actual conflict could bring about loss of life among our staff and physical damage to our assets.

We have increased our monitoring of the geopolitical and economic outlook, in particular in countries where we have material exposures and a physical presence. Our internal credit risk rating of sovereign counterparties takes these factors into account and drives our appetite for conducting business in those countries. Where necessary, we adjust our country limits and exposures to reflect our appetite and mitigate these risks as appropriate.

Macro-prudential, regulatory and legal risks to our business model

Regulatory developments affecting our business model and Group profitability.

Regulatory investigations, fines, sanctions and requirements relating to conduct of business and financial crime negatively affecting our results and brand.

Dispute risk.

Financial service providers face increasingly stringent and costly regulatory and supervisory requirements, particularly in the areas of capital and liquidity management, conduct of business, operational structures and the integrity of financial services delivery. Increased government intervention and control over financial institutions, together with measures to reduce systemic risk, may significantly alter the competitive landscape. These measures may be introduced as formal requirements in a supra-equivalent manner and to differing timetables across regulatory regimes.

Regulatory developments affecting our business model and Group profitability

Several regulatory changes are likely to affect our activities, both of the Group as a whole and of some

or all of our principal subsidiaries. These changes include (i) the introduction of Basel III measures in the EU through CRD IV and uncertainty on both the timing and final form of implementation given that certain areas, such as, the operation of capital buffers have yet to be finalised and

the technical guidance from the European Banking Authority (EBA) across numerous areas has yet to be published, (ii) a new regulatory structure within the UK comprising the Financial Policy Committee (FPC), Prudential Regulatory Authority (PRA) and Financial Conduct Authority (FCA) and, in particular, the effects of the ability of the FPC to seek additional capital for lending to sectors perceived as higher risk, (iii) the designation of the Group by the Financial Stability Board as a global systemically important bank; (iv) proposed legislation in the UK to give effect to the recommendations of the ICB in relation to ring-fencing of the UK retail banking from wholesale banking activities, the structural separation of other activities envisaged in legislative proposals in the US (including the Volcker Rule proposed under the Dodd-Frank Act) and in France and, in the EU, considerations following the Liikanen Group recommendations; (v) changes in the regime for the operation of capital markets with increasing standardisation, central clearing, reporting and margin requirements; (vi) requirements flowing from arrangements for the recovery and resolution of the Group and its main operating entities; and (v) changing standards for the conduct of business. There is also continued risk of further changes to regulation relating to remuneration and other taxes.

Potential impact on HSBC

Proposed changes relating to capital and liquidity requirements, remuneration and/or taxes could increase the Group's cost of doing business, reducing future profitability.

Proposed changes in and the implementation of regulations for derivatives and central counterparties, the ICB ring-fencing proposals, recovery and resolution plans, the Volcker Rule and the Foreign Account Tax Compliance Act (FATCA) may affect the manner in which we conduct our activities and structure ourselves, with the potential both to increase the costs of doing business and curtail the types of business we can carry out, with the risk of decreased profitability as a result. Due to the fact that the development and implementation of many of

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these various regulations are in their early stages, it is not possible to estimate the effect, if any, on our operations. We are closely engaged with the governments and regulators in the countries in which we operate to help ensure that the new requirements are properly considered and can be implemented in an effective manner. We are also ensuring that our capital and liquidity plans take into account the potential effects of the changes. Capital allocation and liquidity management disciplines have been expanded to incorporate future increased capital and liquidity requirements and drive appropriate risk management and mitigating actions.

Regulatory investigations, fines, sanctions and requirements relating to conduct of business and financial crime negatively affecting our results and brand

Financial service providers are at risk of regulatory sanctions or fines related to conduct of business and financial crime. The incidence of regulatory proceedings and other adversarial proceedings against financial service firms is increasing.

In December 2012, HSBC reached agreement with US authorities in relation to investigations regarding inadequate compliance with anti-money laundering, the US Bank Secrecy Act and sanctions law. This includes a DPA with the US Department of Justice (DoJ). We also reached agreement to achieve a resolution with all other US government agencies that have investigated our past conduct related to these issues, and finalised an undertaking with the FSA to comply with certain forward-looking obligations with respect to anti-money laundering and sanctions requirements over a five-year term. Under these agreements, we made payments totalling US\$1,921m to US authorities and undertook to continue cooperating fully with US and UK regulatory and law enforcement authorities and take further action to strengthen our compliance policies and procedures. Over the five-year term of the agreement with the DoJ and the FSA, an independent monitor (who will, for FSA purposes, be a skilled person under section 166 of the Financial Services and Markets Act (FSMA)) will evaluate and assess our progress in fully implementing these and other measures it recommends and will produce regular assessments of the effectiveness of our Compliance function.

As reflected in the agreement entered into with the Office of the Comptroller of the Currency (OCC) in December 2012 (the GLBA Agreement), the OCC has determined that HSBC

Bank USA is not in compliance with the requirements which provide that a national bank and each depository institution affiliate of the national bank must be both well capitalised and well managed in order to own or control a financial subsidiary. As a result, HSBC Bank USA and its parent holding companies, including HSBC, no longer meet the qualification requirements for financial holding company status, and may not engage in any new types of financial activities without the prior approval of the Federal Reserve Board. In addition, HSBC Bank USA may not directly or indirectly acquire control of, or hold an interest in, any new financial subsidiary, nor commence a new activity in its existing financial subsidiary, unless it receives prior approval from the OCC.

In the UK, the FSA has continued to increase its focus on conduct risk including attention to sales processes and incentives, product and investment suitability and conduct of business concerns more generally. These measures are concerned principally, but not exclusively, with the conduct of business with retail customers and in conjunction with this focus, the UK regulators are making increasing use of existing and new powers of intervention and enforcement, including powers to consider past business undertaken and implement customer compensation and redress schemes or other, potentially significant remedial work. Additionally, the UK and other regulators increasingly take actions in response to customer complaints either specific to an institution or more generally in relation to a particular product. We have seen recent examples of this approach in the context of the mis-selling of payment protection insurance and of interest rate derivative products to SMEs.

The Group also continues to be subject to a number of other regulatory proceedings, including investigations and reviews by various regulators and competition and enforcement authorities around the world, including in the UK, the US, Canada, the EU, Switzerland and Asia, who are conducting investigations and reviews related to certain past submissions made by panel banks and the process for making submissions in connection with the setting of London interbank offered rates (Libor), European interbank offered rates (Euribor) and other benchmark interest and foreign exchange rates. As certain HSBC entities are members of such panels, HSBC and/or its subsidiaries have been the subject of regulatory demands for information and are cooperating with those investigations and reviews. In addition, HSBC and other panel banks have been named as defendants in private lawsuits

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filed in the US with respect to the setting of Libor, including putative class action lawsuits which have been consolidated before the US District Court for the Southern District of New York. The complaints in those actions assert claims against HSBC and other panel banks under various US laws including US antitrust laws, the US Commodities Exchange Act, and state law.

Potential impact on HSBC

It is difficult to predict the outcome of the regulatory proceedings involving our businesses. Unfavourable outcomes may have a material adverse effect on our reputation, brand and results, including loss of business and withdrawal of funding.

In relation to the DPA, the Group has committed to take or continue to adhere to a number of remedial measures. Breach of the DPA at any time during its term may allow the DoJ or the New York County District Attorney's Office to prosecute HSBC in relation to the matters which are the subject of the DPA.

In relation to the GLBA Agreement, if all of our affiliate depository institutions are not in compliance with these requirements within the time periods specified in the GLBA Agreement, HSBC could be required either to divest HSBC Bank USA or to divest or terminate any financial activities conducted in reliance on the Gramm-Leach Bliley Act (GLB Act). Similar consequences could result for subsidiaries of HSBC Bank USA that engage in financial activities in reliance on expanded powers provided for in the GLB Act. Any such divestiture or termination of activities would have an adverse material effect on the consolidated results and operation of HSBC.

The UK and other regulators may identify future industry-wide mis-selling or other issues that could affect the Group. This may lead from time to time to: (i) significant direct costs or liabilities (including in relation to mis-selling); and (ii) changes in the practices of such businesses which benefit customers at a cost to shareholders. Further, decisions taken in the UK by the Financial Ombudsman Service in relation to customer complaints (or any overseas equivalent that has jurisdiction) could, if applied to a wider class or grouping of customers, have a material adverse effect on the operating results, financial condition and prospects of the Group.

Steps to address many of the requirements of the DPA and the GLBA Agreement have either already been taken or are under way. These include simplifying the Group's control structure, strengthening the governance structure with new leadership appointments, revising key policies and establishing bodies to implement single global standards shaped by the highest or most effective standards available in any location where the Group operates, as well as substantially increasing spending and staffing in the anti-money laundering and regulatory compliance areas in the past few years. There can be no assurance that these steps will be effective or that HSBC will not have to take additional remedial measures in the future to comply with the terms of the DPA or the GLBA Agreement.

Dispute risk

The current economic environment has increased the Group's exposure to actual and potential litigation. Further details are provided in Note 43 on the Financial Statements.

Potential impact on HSBC

Dispute risk gives rise to potential financial loss and significant reputational damage which could adversely affect customer and investor confidence.

Risks related to our business operations, governance and internal control systems

Regulatory commitments and consent orders including under the Deferred Prosecution Agreements.

Challenges to achieving our strategy in a downturn.

Internet crime and fraud.

Level of change creating operational complexity and heightened operational risk.

Information security risk.

Model risk.

Regulatory commitments and consent orders including under the Deferred Prosecution Agreements

There is a risk that we fail to meet our deadlines or we are judged to have material gaps in our plans or implementation compared with the requirements of the DPAs and other orders. Further details of this risk are provided on page 128.

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Potential impact on HSBC

If, during the term of the DPA, HSBC is determined to have breached the DPA, the DoJ or the New York County District Attorney's Office may prosecute HSBC in relation to the matters which are the subject of the DPA. The FSA may, in similar vein, take enforcement action against the Group as a result of a breach of the DPA or of our related undertakings to the FSA.

Challenges to achieving our strategy in a downturn

The external environment remains challenging and the structural changes which the financial sector is going through are creating obstacles to the achievement of strategic objectives. This, combined with the prolonged global economic slowdown, could affect the achievement of our strategic targets for the Group as a whole and our global businesses.

Potential impact on HSBC

The slowdown may put pressure on our ability to earn returns on equity in excess of our cost of equity while operating within the overall parameters of our risk appetite.

Through our strategic initiatives, which have heightened the focus on capital allocation and cost efficiency, we are actively seeking to manage and mitigate this risk.

Internet crime and fraud

With the ever-growing acceptance of and demand for internet and mobile services by customers, HSBC is increasingly exposed to fraudulent and criminal activities via these channels. Internet crime could result in financial loss and/or customer data and sensitive information being compromised. Along with internet fraud, the overall threat of external fraud may increase during adverse economic conditions, particularly in retail and commercial banking.

We also face the risk of breakdowns in processes or procedures and systems failure or unavailability, and our business is subject to disruption from events that are wholly or partially beyond our control, such as internet crime and acts of terrorism.

Potential impact on HSBC

Internet crime and fraud may give rise to losses in service to customers and/or economic loss to HSBC. The same threats apply equally when we rely on external suppliers or vendors to provide services to us and our customers.

We have increased our defences through enhanced monitoring and have implemented additional controls, such as two-factor authentication, to reduce the possibility of losses from fraud. We continually assess these threats as they evolve and adapt our controls to mitigate them. Level of change creating operational complexity and heightened operational risk

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There are many drivers of change affecting HSBC and the banking industry, including new banking regulations, the increased globalisation of economic and business activities, new products and delivery channels and organisational change.

Operational complexity has the potential to heighten all types of operational risk arising from our activities. These risks include process errors, systems failures and fraud. Complexity can also increase operational costs.

The implementation of our strategy to simplify our business, which involves withdrawing from certain markets, presents disposal risks which must be carefully managed. Implementing organisational changes to support the Group's strategy also requires close management oversight.

Potential impact on HSBC

The implementation of our strategy has involved the re-organisation and clarification of management accountabilities. There is consequently a risk that issues are missed during the transition. This change activity is being monitored through a comprehensive review programme and robust governance arrangements.

Critical systems failure and a prolonged loss of service availability could cause serious damage to our ability to serve our customers, breach regulations under which we operate and cause long-term damage to our business, reputation and brand. Systems and controls could be degraded as a result of organisational effectiveness initiatives unless there is strong governance and an oversight framework to monitor the risk and control environment. We seek to ensure that our critical systems infrastructure, including IT services, essential buildings, offshore processes and key vendors, is constantly monitored and properly resourced to mitigate against systems failures.

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We pro-actively review relevant external events and assess the impact they may have on our systems. Within HSBC, we have a strong focus on industry best practices. We rigorously test and review all planned updates to our systems environment. All changes are risk-assessed, and appropriate mitigating controls are required for any planned changes classified as high risk. During periods of heightened risk, comprehensive change embargoes are imposed to minimise the risk of customers being affected. Following the systems outage at a major UK bank in 2012, we assessed our own exposure to similar risks and implemented appropriate steps in mitigation. We also assessed the systems scheduling tools used in the Group. There are controls in place to manage inter-dependencies, report exceptions and alert file data corruption. These additional controls are intended to ensure that the effect of any similar product failure at HSBC would be limited. In addition, a continuity test of a similar problem within our major datacentres in the UK and Hong Kong was conducted in the second half of 2012.

The potential effects of disposal risks include regulatory breaches, industrial action, loss of key personnel and interruption to systems and processes during business transformation, and they can have both financial and reputational implications. Steps taken to manage these risks proactively include maintaining a close dialogue with regulators and customers and involving HR, legal, compliance and other functional experts. Some disposals also involve Transitional Service Agreements where there are ongoing risks, which are subject to close management oversight.

Information security risk

The security of our information and technology infrastructure is crucial for maintaining our banking applications and processes while protecting our customers and the HSBC brand.

Potential impact on HSBC

These risks give rise to potential financial loss and reputational damage which could adversely affect customer and investor confidence. Loss of customer data would also trigger regulatory breaches which could result in fines and penalties being incurred.

We have invested significantly in addressing this risk through increased training to raise staff awareness of the requirements and enhanced multi-layered controls protecting our information and technical infrastructure.

Model risk

More stringent regulatory requirements governing the development of parameters applied to and controls around models used for measuring risk can give rise to changes, including increases in capital requirements. Furthermore, the changing external economic and legislative environment and changes in customer behaviour can lead to the assumptions we have made in our models becoming invalid.

Potential impact on HSBC

These model risks can result in a potentially increased and volatile capital requirement.

We continue to address these risks through enhanced model development, independent review and model oversight to ensure our models remain fit for purpose.

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1 *Appendix to Risk risk policies and practices.*

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Credit risk is the risk of financial loss if a customer or counterparty fails to meet an obligation under a contract. It arises principally from direct lending, trade finance and leasing business, but also from certain other products such as guarantees and credit derivatives and from holding assets in the form of debt securities.

There were no material changes to our policies and practices for the management of credit risk in 2012.

A summary of our current policies and practices regarding credit risk is provided in the Appendix to Risk on page 252.

Summary of credit risk in 2012

(Unaudited)

Maximum exposure to credit risk

	At 31 December	
	2012 US\$m	2011 US\$m
Trading assets	367,177	309,449
Financial assets designated at fair value	12,714	12,926
Derivatives	357,450	346,379
Loans and advances held at amortised cost	1,150,169	1,121,416
to banks	152,546	180,987
to customers	997,623	940,429
Financial investments	415,312	392,834
Assets held for sale	9,292	37,808
Other assets	203,561	192,024
Off-balance sheet exposures	624,462	694,228
financial guarantees and similar contracts	44,993	39,324
loan and other credit-related commitments	579,469	654,904
	3,140,137	3,107,064

In 2012, net loans and advances to customers continued to represent our most significant exposure to credit risk, making up 32% of total credit exposure compared with 30% in 2011. Other significant components of our credit exposures were financial investments at 13%, unchanged from 2011, trading assets at 12% (2011: 10%) and derivatives at 11% (unchanged from 2011). Loans and advances to banks fell as a proportion of the Group's credit exposure from 6% in 2011 to 5% in 2012. Off-balance sheet assets contributed 20% of our total credit exposure, mainly relating to loan and other credit-related commitments (2011: 22%).

Of our net loans and advances to customers, corporate and commercial lending made up the largest proportion at 51% (2011: 49%), with significant exposures in Europe, Hong Kong and Rest of Asia-Pacific. First lien residential mortgages

represented 30% of total gross loans and advances, mainly in the UK, the US and Hong Kong. Other personal lending (including second lien residential mortgages) made up the bulk of the remaining exposure.

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Loans and advances excluding held for sale: total exposure, impairment allowances and charges

(Unaudited)

	2012	2011
	US\$bn	US\$bn
At 31 December		
Total gross loans and advances (A)	1,166.3	1,139.1
Impairment allowances	16.2	17.6
as a percentage of A	1.39%	1.55%
Loans and advances net of impairment allowances	1,150.2	1,121.5
Year ended 31 December		
Impairment charges	8.2	11.5

The increase in corporate and commercial lending stemmed mainly from Europe, due to a rise in overdrafts which did not meet accounting criteria for netting against corresponding current account balances. Increases in North America reflected CMB's focus on target segments in the US, partly offset by the continued decline in balances in the run-off CML portfolio. In addition, during the year we reclassified US\$3.7bn of non-real estate personal loan balances in the CML portfolio and US\$2.2bn of lending balances associated with certain operations in Latin America, net of impairment allowances, to Assets held for sale. The disposal of the Card and Retail Services business in the US during the year did not contribute to the decline as the related balances had been transferred to Assets held for sale during 2011.

The increase in first lien residential mortgages reflected the success of marketing campaigns and competitive pricing in the UK, the continued strength of the property market in Hong Kong and distribution network expansion in Rest of Asia-Pacific.

Within net loans and advances, loan impairment allowances fell by US\$1.4bn, driven by run-off in the CML portfolio and the reclassification of non-real estate personal loan balances to Assets held for sale.

Trading assets include debt securities (principally government and government-related securities), reverse repo and stock borrowing balances. Balances recovered in 2012 from the subdued levels seen at the end of 2011, when client activity declined due to the eurozone debt concerns dominating the global economy.

Loans and advances to banks fell, driven by a reduction in reverse repo balances, in part reflecting the redeployment of liquidity in Europe to central

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banks, together with maturities and repayments in Hong Kong.

Loan and other credit-related commitments declined from US\$655bn to US\$579bn. The

reduction in exposure in 2012 was largely driven by the sale of Card and Retail Services in the US.

For a more detailed analysis of our maximum exposure to credit risk, see page 144.

*Personal lending**(Unaudited)*

	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
2012							
First lien residential mortgages							
Gross amount (B)	135,172	52,296	36,906	2,144	70,133	5,211	301,862
Impairment allowances	489	4	66	136	4,163	47	4,905
as a percentage of B	0.4%	0.0%	0.2%	6.3%	5.9%	0.9%	1.6%
Other personal lending ¹							
Gross amount (C)	51,102	18,045	12,399	4,088	14,221	13,376	113,231
Impairment allowances	977	57	143	189	684	1,257	3,307
as a percentage of C	1.9%	0.3%	1.2%	4.6%	4.8%	9.4%	2.9%
Total personal lending							
Gross amount (D)	186,274	70,341	49,305	6,232	84,354	18,587	415,093
Impairment allowances	1,466	61	209	325	4,847	1,304	8,212
as a percentage of D	0.8%	0.1%	0.4%	5.2%	5.7%	7.0%	2.0%
2011							
First lien residential mortgages							
Gross amount (E)	119,902	46,817	32,136	1,837	73,278	4,993	278,963
Impairment allowances	441	12	58	126	4,578	106	5,321
as a percentage of E	0.4%	0.0%	0.2%	6.9%	6.2%	2.1%	1.9%
Other personal lending ¹							
Gross amount (F)	46,245	16,364	11,445	3,432	22,058	15,118	114,662
Impairment allowances	1,111	52	138	198	1,768	1,172	4,439
as a percentage of F	2.4%	0.3%	1.2%	5.8%	8.0%	7.8%	3.9%
Total personal lending							
Gross amount (G)	166,147	63,181	43,581	5,269	95,336	20,111	393,625
Impairment allowances	1,552	64	196	324	6,346	1,278	9,760

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as a percentage of G
For footnote, see page 249.

0.9% 0.1% 0.4% 6.1% 6.7% 6.4% 2.5%

Our personal lending balances increased from US\$394bn at 31 December 2011 to US\$415bn at 31 December 2012, compared with the end of 2011. This was primarily due to growth in residential mortgages in Europe, Hong Kong and Rest of Asia-Pacific. In Europe, this was due to successful marketing campaigns and competitive pricing in the UK. The growth in mortgage balances in Hong Kong was driven by the low interest rate environment, and robust residential property market. The latter was also a factor in Rest of Asia-Pacific, most notably in Singapore, mainland China, Australia and Malaysia. This growth in total personal lending balances was partly offset by a decline in North America, in part due to the run-off of the CML portfolio and the reclassification of non-real estate personal loan balances to Assets held for sale. In Latin America personal lending decreased, mainly reflecting the

transfer of balances relating to the operations in Colombia, Peru and Paraguay to Assets held for sale in the second quarter of 2012, as well as lower balances in Brazil, where we continued to manage down our exposure to non-strategic portfolios.

Impairment allowances declined by 16%, primarily in North America in the CML portfolio, reflecting the reclassification of non-real estate personal loan balances to Assets held for sale and the continued run-off. In Hong Kong and Rest of Asia-Pacific, impairment allowances remained at low levels throughout 2012. In Europe, in other personal lending, impairment allowances as a percentage of lending balances, declined from 2.4% to 1.9% as we focused our lending growth on higher quality assets.

For a more detailed analysis of our personal lending, see page 147.

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Report of the Directors: Operating and Financial Review (continued)*Wholesale lending**(Unaudited)*

	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
2012							
Corporate and commercial							
Gross amount (H)	226,755	99,199	85,305	22,452	48,083	35,590	517,384
Impairment allowances as a percentage of H	3,537 1.56%	383 0.39%	526 0.62%	1,312 5.84%	732 1.52%	856 2.41%	7,346 1.42%
Financial ²							
Gross amount (I)	101,052	28,046	48,847	10,394	27,400	18,122	233,861
Impairment allowances as a percentage of I	358 0.35%	29 0.10%	11 0.02%	174 1.67%	37 0.14%	2 0.01%	611 0.26%
2011							
Corporate and commercial							
Gross amount (J)	209,760	91,592	77,887	21,152	41,775	35,930	478,096
Impairment allowances as a percentage of J	3,256 1.55%	492 0.54%	576 0.74%	1,242 5.87%	756 1.81%	729 2.03%	7,051 1.47%
Financial ²							
Gross amount (K)	118,077	38,632	50,492	9,739	27,648	22,743	267,331
Impairment allowances as a percentage of K	484 0.41%	26 0.07%	11 0.02%	166 1.70%	135 0.49%	3 0.01%	825 0.31%

For footnote, see page 249.

At 31 December 2012, our corporate and commercial lending balances were US\$517bn. The increase of 8% compared with the end of 2011 was mainly in the international trade and services sector, largely in Europe despite muted demand for credit, and in Hong Kong, driven by growth in trade finance volumes as we capitalised on trade and capital flows. In the manufacturing sector in Europe, balances increased due to growth in the UK of overdraft balances and corresponding customer accounts which did not, however, meet netting criteria under accounting rules.

Financial sector lending decreased from US\$267bn at 31 December 2011 to US\$234bn at 31 December 2012. This was mainly in Europe due to a fall in reverse repo activity as liquidity was

redeployed to central banks, together with maturities and repayments in Hong Kong and Rest of Asia-Pacific.

Impairment allowances remained at low levels as a percentage of wholesale lending balances. In North America, impairment allowances as a percentage of financial lending balances declined from 0.49% to 0.14% reflecting a few large write-offs in 2012. Lending balances in this

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category remained broadly unchanged. In Europe, impairment allowances declined from US\$484m to US\$358m reflecting the disposal of a small number of exposures.

For a more detailed analysis of our wholesale lending, see page 152.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Credit quality of gross loans and advances**(Unaudited)*

	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
2012							
Neither past due nor impaired	500,599	200,110	179,337	35,628	127,457	65,520	1,108,651
Of which renegotiated	3,871	275	199	1,300	6,061	1,109	12,815
Past due but not impaired	2,339	1,311	2,974	975	7,721	3,591	18,911
Of which renegotiated	371	8	35	168	3104	133	3,819
Impaired	11,145	477	1,147	2,474	20,345	3,188	38,776
Of which renegotiated	5,732	109	318	921	16,997	1516	25,593
2011							
Neither past due nor impaired	480,173	191,691	168,571	32,550	131,785	72,534	1,077,304
Of which renegotiated	5,136	309	264	1,532	6,570	909	14,720
Past due but not impaired	1,990	1,107	2,319	1,165	10,216	3,212	20,009
Of which renegotiated	282	4	47	311	4,061	168	4,873
Impaired	11,819	608	1,070	2,445	22,758	3,039	41,739
Of which renegotiated	6,046	134	137	812	17,844	1,399	26,372

At 31 December 2012, US\$1,109bn of gross loans and advances were classified as neither past due nor impaired. This was an increase of 3%, mainly in Europe and in Rest of Asia-Pacific.

At 31 December 2012, US\$19bn of gross loans and advances were classified as past due but not impaired compared with US\$20bn at the end of 2011. The largest concentration of these balances was in HSBC Finance. The decline of 5% was mainly in North America due to the reclassification of non-real estate personal loan balances to Assets held for sale, as well as the continued run-off of the mortgage balances in the CML portfolio. This was partly offset by an increase in Rest of Asia-Pacific in the personal and corporate and commercial sectors.

Gross loans and advances classified as impaired decreased by 7%, mainly in North America due to the continued run-off of the CML portfolio, as well as the reclassification of non-real estate personal loan balances to Assets held for sale in our CML portfolio.

Renegotiated loans totalled US\$42bn at 31 December 2012, compared with US\$46bn at the end of 2011. North America accounted for the largest volume of renegotiated loans which amounted to US\$26bn or 62% of total renegotiated loans at 31 December 2012 (2011: US\$28bn or 62%), most of which were first lien residential mortgages held by HSBC Finance. Of the total renegotiated loans in North America, US\$17bn were presented as impaired at 31 December 2012 (2011: US\$18bn). Of total renegotiated loans, US\$3.8bn were presented as past due but not impaired at 31 December 2012, down from US\$4.9bn at 31 December 2011. This was mainly in North America in the CML portfolio due to the reclassification of non-real estate personal loan balances to Assets held for sale as well as the continued run-off of the lending balances.

For a more detailed analysis of the credit quality of financial instruments, see page 154.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Impairment of loans and advances

(Unaudited)

Loan impairment charges by geographical region

Loan impairment charges by industry

Loan impairment charges decreased from US\$12bn to US\$8.2bn on a reported basis, a decline of 29% compared with 2011. On a constant currency basis, they were 27% lower.

The improvement in loan impairment charges was most significant in RBWM in North America due to the continued decline in the CML portfolio that is in run-off and the sale of the Card and Retail Services business.

This was in part reduced by higher loan impairment charges in Latin America. In Brazil, delinquencies in RBWM and CMB increased, reflecting lower economic growth in 2012. In Rest of Asia-Pacific, loan impairment charges increased as a result of individually assessed impairments on a single corporate exposure in Australia and a small number of corporate exposures in other countries.

For a more detailed analysis of the impairment of loans and advances, see page 168.

Assets held for sale

During 2012, the growth in gross loans and advances was affected by a reclassification of certain lending balances to Assets held for sale. Disclosures relating to assets held for sale are provided in the following credit risk management tables, primarily where the disclosure is relevant to the measurement of these financial assets:

Maximum exposure to credit risk (page 146);

Distribution of financial instruments by credit quality (page 155); and

Ageing analysis of days past due but not impaired gross financial instruments (page 157).

Although gross loans and advances and related impairment allowances are reclassified from Loans and advances to customers and Loans and advances to banks in the balance sheet, there is no equivalent income statement reclassification. As a result, charges for loan impairment losses shown in the credit risk disclosures include loan impairment charges relating to financial assets classified as Assets held for sale.

Loans and advances to customers and banks measured at amortised cost

(Audited)

		At 31 December 2012		At 31 December 2011	
		Impairment		Impairment	
		allowances		allowances	
		on loans and		on loans and	
		advances		advances	
		Gross	on loans and	Gross	on loans and
		loans and	advances	loans and	advances
		US\$m	US\$m	US\$m	US\$m
Reported in	Loans and advances to customers and banks	1,166,338	16,169	1,139,052	17,636
Reported in	Assets held for sale	7,350	718	37,273	1,614
		1,173,688	16,887	1,176,325	19,250

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Report of the Directors: Operating and Financial Review (continued)

The lending balances in Assets held for sale at the end of 2012 included non-real estate personal loan balances from our CML portfolio in North America and balances associated with the disposal of our operations in Colombia, Paraguay and Peru, net of impairment allowances. The lending balances and impairment allowances reported in Assets held for sale at the end of 2011 included the US Card and Retail Services portfolio which was disposed of in 2012. As the latter was reclassified in 2011, the disposal had no impact on the year on year movement in loans and advances or impairment allowances in 2012.

Lending balances held for sale continue to be measured at amortised cost less allowances for impairment; such carrying amounts may differ from fair value. Any difference between the carrying amount and the sales price, which is the fair value at the time of sale, would be recognised as a gain or loss. See Note 16 on the Financial Statements for the carrying amount and the fair value at 31 December 2012 of loans and advances to banks and customers classified as held for sale.

The table below analyses the amount of loan impairment charges and other credit risk provisions (LIC s) arising from assets held for sale. They primarily related to the non-real estate personal loans reclassified to held-for-sale in the CML portfolio, as well as to the US Card and Retail Services business classified as such at 31 December 2011 which was sold in 2012.

*Loan impairment charges and other credit risk provisions**(Unaudited)*

	2012 US\$m
LICs arising from:	
disposals and assets held for sale	766
assets not held for sale	7,545
	8,311

Credit exposure

Maximum exposure to credit risk

(Audited)

In 2012, our exposure to credit risk remained well diversified across asset classes. We increased our overall exposure to credit risk in 2012, largely from increases in trading assets in Europe and North America, driven by higher client trading activity. Loans and advances to customers also rose, mainly in the UK, Hong Kong and Rest of Asia-Pacific.

Maximum exposure to credit risk table (page 146)

The table presents our maximum exposure to credit risk from balance sheet and off-balance sheet financial instruments before taking account of any collateral held or other credit enhancements (unless such enhancements meet accounting offsetting requirements). For financial assets recognised on the balance sheet, the maximum exposure to credit risk equals their carrying amount; for financial guarantees and similar contracts granted, it is the maximum amount that we would have to pay if the guarantees were called upon. For loan commitments and other credit-related commitments that are irrevocable over the life of the respective facilities, it is generally the full amount of the committed facilities.

Loans and advances

Our maximum exposure to loans and advances carried at amortised cost increased by 3% compared with the end of 2011. The rise primarily reflected growth in residential mortgage balances in the UK following the continued focus on sales and competitive pricing, the ongoing strength of the property market in Hong Kong and in Rest of Asia-Pacific, coupled with expansion of our distribution network in the latter. Term and trade-related lending rose in Europe despite muted demand for credit in the UK and in Hong Kong and Rest of Asia-Pacific, reflecting our focus on corporate and commercial customers that trade internationally. Lending also rose in Europe as overdraft balances that did not meet netting criteria increased in the UK, with a corresponding rise in related customer accounts. In North America corporate and commercial lending increased, reflecting our focus on target segments in the US.

These increases were partly offset by a decline in North America from repayments and write-offs on the run-off CML portfolio. In addition, during the year we reclassified US\$3.7bn of non real estate personal loan balances in the CML portfolio and US\$2.2bn of lending balances associated with certain operations in Latin America, net of impairment allowances, to Assets held for sale. Reverse repo balances also declined, mainly in Europe.

Our exposure to loans and advances to banks decreased in Hong Kong and Rest of Asia-Pacific due to maturities and repayments, and in Europe as reverse repo balances declined due, in part, to the redeployment of liquidity to central banks. Balances also decreased in Latin America.

The loans and advances offset adjustment in the table on page 146 primarily relates to customer loans and deposits and balances arising from repo and reverse repo transactions where there is a legally enforceable right of offset in the event of counterparty default and where, as a result, there is a net exposure for credit risk management purposes.

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However, as there is no intention to settle these balances on a net basis under normal circumstances, they do not qualify for net presentation for accounting purposes.

Financial investments

Maximum exposure to financial investments increased by 6% compared with the end of 2011. This largely reflected the deployment of surplus liquidity into available-for-sale investments, notably treasury bills in Hong Kong and highly rated debt securities in North America.

Trading assets

In 2012, our exposure to trading assets rose by 19% reflecting increased client activity compared with the subdued levels seen in 2011. This resulted in higher reverse repo balances in Europe and North America, and higher securities borrowing balances in Rest of Asia-Pacific and Europe, which vary in line with levels of trading activity.

Cash and balances at central banks

The Group's maximum exposure to cash and balances at central banks increased by 9%, driven by redeployment of excess liquidity in Europe and Hong Kong to central banks. This reflected the Group's risk appetite coupled with growth in customer deposit balances. In North America, we reduced balances at the US Federal Reserve as surplus liquidity was redeployed into highly-rated financial investments.

Derivatives

Our maximum exposure to derivatives increased slightly, primarily reflecting a rise in the fair value of interest rate derivative contracts in Europe and, to a lesser extent, in the US due to downward movements in yield curves in major currencies.

This was partly offset by a decrease in the fair value of credit derivative contracts, primarily in Europe and the US, as credit spreads tightened. Nearly half of all trades are exchange traded or otherwise settled centrally, the majority of these being interest rate derivatives.

The derivative offset amount in the table on page 146 relates to exposures where the counterparty has an offsetting derivative exposure with HSBC, a master netting arrangement is in place and the credit risk exposure is managed on a net basis, or the position is specifically collateralised, normally in the form of cash. At 31 December 2012, the total amount of such offsets was US\$311bn (2011: US\$306bn), of which US\$270bn (2011: US\$272bn) were offsets under a master netting arrangement, US\$39bn (2011: US\$33bn) was collateral received in cash and US\$1.8bn (2011: US\$0.7bn) was other collateral. These amounts do not qualify for net presentation for accounting purposes as settlement is not intended to be made on a net basis.

Other credit risk mitigants

While not disclosed as offset in the maximum exposure to credit risk table on page 146, other arrangements including short positions in securities and financial assets held as part of linked insurance/ investment contracts where the risk is predominately borne by the policyholder, reduce our maximum exposure to credit risk. In addition, we hold collateral in respect of individual loans and advances (see page 163).

Loans and other credit-related commitments

Loans and other credit-related commitments remain well diversified across geographical regions. For more details, see page 146.

Counterparty analysis of notional contract amounts of derivatives by product type

(Unaudited)

	Traded on	Traded over the counter		Total US\$m
	recognised	Settled by	Not settled	
	exchanges US\$m	central counterparties US\$m	by central counterparties US\$m	
At 31 December 2012				
HSBC				
Foreign exchange	27,869	11,156	4,413,532	4,452,557
Interest rate	837,604	12,316,673	8,459,665	21,613,942
Equity	225,452		270,216	495,668
Credit		73,281	828,226	901,507
Commodity and other	19,006		61,213	80,219
	1,109,931	12,401,110	14,032,852	27,543,893

The purpose for which HSBC uses derivatives is set out in Note 19 on the Financial Statements.

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Report of the Directors: Operating and Financial Review (continued)*Maximum exposure to credit risk**(Audited)*

	At 31 December 2012			At 31 December 2011		
	Maximum exposure US\$m	Offset US\$m	Net US\$m	Maximum exposure US\$m	Offset US\$m	Net US\$m
Cash and balances at central banks	141,532		141,532	129,902		129,902
Items in the course of collection from other banks	7,303		7,303	8,208		8,208
Hong Kong Government certificates of indebtedness	22,743		22,743	20,922		20,922
Trading assets	367,177	(19,700)	347,477	309,449	(4,656)	304,793
Treasury and other eligible bills	26,282		26,282	34,309		34,309
Debt securities	144,677		144,677	130,487		130,487
Loans and advances to banks	78,271		78,271	75,525		75,525
Loans and advances to customers	117,947	(19,700)	98,247	69,128	(4,656)	64,472
Financial assets designated at fair value	12,714		12,714	12,926		12,926
Treasury and other eligible bills	54		54	123		123
Debt securities	12,551		12,551	11,834		11,834
Loans and advances to banks	55		55	119		119
Loans and advances to customers	54		54	850		850
Derivatives	357,450	(310,859)	46,591	346,379	(305,616)	40,763
Loans and advances held at amortised cost	1,150,169	(95,578)	1,054,591	1,121,416	(87,978)	1,033,438
to banks	152,546	(3,732)	148,814	180,987	(3,066)	177,921
to customers	997,623	(91,846)	905,777	940,429	(84,912)	855,517
Financial investments	415,312		415,312	392,834		392,834
Treasury and other similar bills	87,550		87,550	65,223		65,223
Debt securities	327,762		327,762	327,611		327,611
Assets held for sale	9,292	(164)	9,128	37,808	(204)	37,604
disposal groups	5,359	(164)	5,195	37,746	(204)	37,542
non-current assets held for sale	3,933		3,933	62		62
Other assets	31,983		31,983	32,992		32,992
Endorsements and acceptances	12,032		12,032	11,010		11,010
Other	19,951		19,951	21,982		21,982
Financial guarantees and similar contracts	44,993		44,993	39,324		39,324
Loan and other credit-related commitments ³	579,469		579,469	654,904		654,904
	3,140,137	(426,301)	2,713,836	3,107,064	(398,454)	2,708,610

*For footnote, see page 249.**Loan and other credit-related commitments**(Unaudited)*

	Asia US\$m	Europe US\$m	Americas US\$m	Total US\$m
At 31 December 2012				
Personal	79,021	80,596	31,566	191,183
Corporate and commercial	139,897	91,957	110,401	342,255
Financial	10,330	15,080	20,621	46,031
	229,248	187,633	162,588	579,469
At 31 December 2011				
Personal	76,901	76,658	139,458	293,017
Corporate and commercial	122,618	84,797	101,861	309,276
Financial	8,646	21,060	22,905	52,611
	208,165	182,515	264,224	654,904

A description of loan and other credit related commitments is set out in Note 40 on the Financial Statements. The reduction in the total amount from 2011 to 2012 is mainly due to the disposal of the US

Cards business and US branch network in 2012. In the table above, Asia includes amounts in Hong Kong, Rest of Asia-Pacific and the Middle East and North Africa.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**Personal lending***(Unaudited)*

We provide a broad range of secured and unsecured personal lending products to meet customer needs. Given the diverse nature of the markets in which we operate, the range is not standard across all countries but is tailored to meet the demands of individual markets.

Personal lending includes advances to customers for asset purchases, such as residential property, where the loans are typically secured by the assets being acquired. We also offer loans secured on existing assets, such as first and second liens on residential property; unsecured lending products such as overdrafts, credit cards and payroll loans; and debt consolidation loans which may be secured or unsecured.

*Total personal lending**(Unaudited)*

	UK US\$m	Rest of Europe US\$m	Hong Kong US\$m	US ⁴ US\$m	Rest of North America US\$m	Other regions ⁵ US\$m	Total US\$m
At 31 December 2012							
First lien residential mortgages	127,024	8,148	52,296	49,417	20,716	44,261	301,862
Other personal lending	23,446	27,656	18,045	7,382	6,839	29,863	113,231
motor vehicle finance		24			20	3,871	3,915
credit cards	11,369	3,060	5,930	821	735	8,881	30,796
second lien residential mortgages	508			5,959	363	131	6,961
other	11,569	24,572	12,115	602	5,721	16,980	71,559
Total personal lending (A)	150,470	35,804	70,341	56,799	27,555	74,124	415,093
Impairment allowances on personal lending							
First lien residential mortgages	(425)	(64)	(4)	(4,133)	(30)	(249)	(4,905)
Other personal lending	(576)	(401)	(57)	(590)	(94)	(1,589)	(3,307)
motor vehicle finance		(4)			(1)	(144)	(149)
credit cards	(150)	(184)	(28)	(40)	(14)	(385)	(801)
second lien residential mortgages	(44)			(542)	(6)		(592)
other	(382)	(213)	(29)	(8)	(73)	(1,060)	(1,765)
Total	(1,001)	(465)	(61)	(4,723)	(124)	(1,838)	(8,212)

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as a percentage of A	0.7%	1.3%	0.1%	8.3%	0.5%	2.5%	2.0%
At 31 December 2011							
First lien residential mortgages	111,224	8,678	46,817	52,484	20,794	38,966	278,963
Other personal lending	22,218	24,027	16,364	14,087	7,971	29,995	114,662
motor vehicle finance		24		20	29	4,494	4,567
credit cards	11,279	2,192	5,304	833	1,262	8,618	29,488
second lien residential mortgages	694			7,063	468	233	8,458
other	10,245	21,811	11,060	6,171	6,212	16,650	72,149
Total personal lending (B)	133,442	32,705	63,181	66,571	28,765	68,961	393,625
Impairment allowances on personal lending							
First lien residential mortgages	(383)	(58)	(12)	(4,551)	(27)	(290)	(5,321)
Other personal lending	(745)	(366)	(52)	(1,659)	(109)	(1,508)	(4,439)
motor vehicle finance		(4)				(164)	(168)
credit cards	(177)	(148)	(22)	(46)	(35)	(406)	(834)
second lien residential mortgages	(42)	(1)		(740)	(9)		(792)
other	(526)	(213)	(30)	(873)	(65)	(938)	(2,645)
Total	(1,128)	(424)	(64)	(6,210)	(136)	(1,798)	(9,760)
as a percentage of B	0.8%	1.3%	0.1%	9.3%	0.5%	2.6%	2.5%

For footnotes, see page 249.

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Report of the Directors: Operating and Financial Review (continued)

In 2012, the credit quality of the majority of our personal lending portfolios improved, reflecting the continued low levels of interest rates and strong customer repayments in many markets, as well as actions taken in previous years to tighten our lending criteria and focus on higher quality and secured assets.

In the US, the origination of new personal lending was limited as we have discontinued all new consumer finance real estate lending following the closure of the consumer finance distribution network. Customer lending balances across HSBC Finance portfolios continued to decline and, in May and August 2012 respectively, we completed the sales of the Card and Retail Services business and non-strategic branches, in the US. We continue to explore options to accelerate the liquidation of the CML portfolio and, to this effect, reclassified certain non-real estate personal loan balances, net of impairment allowances, to Assets held for sale as we actively marketed this portfolio.

The commentary that follows is on a constant currency basis.

At 31 December 2012, the Group's exposure to personal lending was US\$415bn, 3% higher than at 31 December 2011, reflecting a rise in first lien residential mortgage lending, partly offset by a reduction in other personal lending. Loan impairment allowances on our personal lending portfolios were US\$8.2bn compared with US\$9.8bn at the end of 2011, while the ratio of loan impairment allowances to total personal lending reduced from 2.4% at 31 December 2011 to 2.0% at 31 December 2012. This decline reflected volume and performance-based improvements, predominantly in our US portfolios, due to the continued run-off of the CML portfolio as well as the reclassification of impairment allowances on non-real estate personal loan balances to Assets held for sale. We also continued to focus on growing our lower-risk residential mortgage portfolios in the UK, Hong Kong and rest of Asia-Pacific, where our loss experience and impairment allowance requirements are typically lower.

Loan impairment charges in our personal lending portfolios were US\$5.4bn in 2012, US\$3.8bn or 41% lower than in 2011 and representing 66% of the overall Group's LICs. The decline was predominantly in the US reflecting the reduction in balances in the CML portfolio and the sale of the Card and Retail Services business in May 2012.

At 31 December 2012, total personal lending increased by US\$13.7bn reflecting growth in first lien residential mortgages, notably in the UK, Hong Kong and Rest of Asia-Pacific. Balances in the UK increased following the success of marketing campaigns and competitive pricing. The rise in Hong Kong reflected the low interest rate environment and active property market, whereas growth in the Rest of Asia-Pacific, mainly in Singapore, mainland China, Australia and Malaysia, reflected the continued strength of property markets and expansion of our distribution network.

Total personal lending balances in the US at 31 December 2012 were US\$57bn, a decrease of 15% compared with the end of 2011. The decline reflected the run-off of our CML portfolio, which also fell due to the reclassification of non-real estate personal loan balances to Assets held for sale.

In Latin America, personal lending decreased by 4% compared with 31 December 2011, following a reduction in other personal lending in Brazil, where we managed down our exposure to non-strategic portfolios and focused on higher quality lending including first lien residential mortgage lending. This complemented a range of corrective actions, including improving our collections capabilities, reducing third party originations and improving credit scoring models. These actions were implemented to limit our exposure to further market weakness following a rise in delinquency in 2011 which continued in 2012. We also reclassified lending balances in Colombia, Paraguay and Peru to Assets held for sale.

Mortgage lending

(Unaudited)

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We offer a wide range of mortgage products designed to meet customer needs, including capital repayment, interest-only, affordability and offset mortgages.

Group credit policy prescribes the range of acceptable residential property loan-to-value (LTV) thresholds with the maximum upper limit for new loans set between 75% and 95%. Specific LTV thresholds and debt-to-income ratios are managed at regional and country levels and, although the parameters must comply with Group policy, strategy and risk appetite, they differ in the various locations in which we operate to reflect the local economic and housing market conditions, regulations, portfolio performance, pricing and other product features.

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Report of the Directors: Operating and Financial Review (continued)

The commentary that follows is on a constant currency basis.

At 31 December 2012, total mortgage lending, comprising first lien and second lien residential

mortgages, was US\$309bn, 5% higher than at the end of 2011. Our most significant concentrations of mortgage lending were in the UK, the US and Hong Kong.

*Mortgage lending products**(Unaudited)*

	UK US\$m	Rest of Europe US\$m	Hong Kong US\$m	US ⁴ US\$m	Rest of North America US\$m	Other regions ⁵ US\$m	Total US\$m
At 31 December 2012							
First lien residential mortgages	127,024	8,148	52,296	49,417	20,716	44,261	301,862
Second lien residential mortgages	508			5,959	363	131	6,961
Total mortgage lending (A)	127,532	8,148	52,296	55,376	21,079	44,392	308,823
Second lien as a percentage of A	0.4%		0.0%	10.8%	1.7%	0.3%	2.3%
Impairment allowances on mortgage lending	(469)	(64)	(4)	(4,675)	(36)	(249)	(5,497)
First lien residential mortgages	(425)	(64)	(4)	(4,133)	(30)	(249)	(4,905)
Second lien residential mortgages	(44)			(542)	(6)		(592)
Interest-only (including offset) mortgages	49,650	52	30		531	1,146	51,409
Affordability mortgages, including adjustable-rate mortgages (ARM s)	6	532	19	18,456		5,135	24,148
Other	99					204	303
Total interest-only, affordability mortgages and other	49,755	584	49	18,456	531	6,485	75,860
as a percentage of A	39.0%	7.2%	0.1%	33.3%	2.5%	14.6%	24.6%
At 31 December 2011							
First lien residential mortgages	111,224	8,678	46,817	52,484	20,794	38,966	278,963
Second lien residential mortgages	694			7,063	468	233	8,458
Total mortgage lending (B)	111,918	8,678	46,817	59,547	21,262	39,199	287,421
Second lien as a percentage of B	0.6%			11.9%	2.2%	0.6%	2.9%
Impairment allowances on mortgage lending	(425)	(59)	(12)	(5,291)	(36)	(290)	(6,113)
First lien residential mortgages	(383)	(58)	(12)	(4,551)	(27)	(290)	(5,321)
Second lien residential mortgages	(42)	(1)		(740)	(9)		(792)
Interest-only (including offset) mortgages	46,886	48	46		667	1,210	48,857

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Affordability mortgages, including ARMs	177	496	31	17,089	277	6,863	24,933
Other	106					189	295
Total interest-only, affordability mortgages and other	47,169	544	77	17,089	944	8,262	74,085
as a percentage of B	42.1%	6.3%	0.2%	28.7%	4.4%	21.1%	25.8%

For footnotes, see page 249.

Mortgage lending in the UK was US\$128bn at 31 December 2012, representing the Group's largest concentration of mortgage exposure, an increase of 9% compared with the end of 2011.

The credit quality of our UK mortgage portfolio remained high, reflecting actions taken in previous years which included restrictions on lending to purchase residential property for the purpose of

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rental. Almost all lending was originated through our own sales force, and the self-certification of income was not permitted. The majority of our mortgage lending in the UK was to existing customers who held current or savings accounts with HSBC. The average LTV ratio for new business was 59% during December 2012, while loan impairment charges and delinquency levels in our UK mortgage book remained stable, aided by the continued low levels of interest rates.

Interest-only mortgage products in the UK totalled US\$50bn or 39% of the UK mortgage portfolio, US\$23bn or (47%) of which related to the first direct offset product where customers may adopt a capital repayment profile or make significant regular or one-off repayments, but are able to redraw additional funds within the agreed limit.

Our affordability underwriting criteria for interest-only products are consistent with those for equivalent capital repayment mortgages, and such products are typically originated at more conservative LTV ratios. We monitor specific risk characteristics within the interest-only portfolio, such as current LTV ratio, age at expiry, current income levels and credit bureau scores. There are currently no concentrations of higher risk characteristics that cause the interest-only portfolio to be considered as carrying unduly high credit risk, and delinquency and impairment charges remain low, demonstrating similar performance characteristics to our capital repayment products. We run contact programmes to ensure we build an informed relationship with customers whereby they receive the appropriate support in meeting the final repayment of principal and understand the alternative repayment options available.

In Hong Kong, mortgage lending was US\$52bn, an increase of 11% compared with the end of 2011. The quality of our mortgage book was strong with loan impairment charges at very low levels. The average LTV ratio on new mortgage lending was 48% and the average LTV for the overall portfolio was 32%.

Mortgage balances in Rest of Asia-Pacific grew by 10% to US\$37bn, mainly in Singapore, mainland China, Australia and Malaysia reflecting the continued strength of property markets and expansion of our distribution networks.

Mortgage lending in the US

(Unaudited)

In the US, total mortgage lending balances were US\$ 55bn at 31 December 2012, a decline of 7% compared with the end of 2011. Overall, US mortgage lending represented 13% of our total personal lending and 18% of our total mortgage lending, compared with 15% and 20%, respectively, at 31 December 2011.

HSBC Finance

At 31 December 2012, mortgage lending balances at HSBC Finance were US\$39bn, a decline of 12% compared with the end of 2011 due to the continued run-off of the CML portfolio.

Our CML portfolio continued to be affected by high unemployment levels and a housing market that is slow to recover. In addition, our loan modification programmes, which are designed to manage customer relationships, improve cash collections and avoid foreclosure, contributed to slower loan repayment rates.

HSBC Finance US CML⁶ residential mortgages

(Unaudited)

	At 31 December	
	2012	2011
	US\$m	US\$m
Residential mortgages		
First lien	35,092	39,608
Second lien	3,651	4,520
Total (A)	38,743	44,128
Impairment allowances	4,480	5,088
as a percentage of (A)	11.6%	11.5%

For footnote, see page 249.

HSBC Bank USA

In HSBC Bank USA, we continued to sell a substantial portion of new originations to the secondary market as a means of managing our interest rate risk and improving structural liquidity. Mortgage lending balances of US\$17bn at 31 December 2012 remained broadly unchanged compared with the end of 2011, despite an increase in first lien residential mortgages, driven by increased origination to our Premier customers including higher balances of adjustable-rate mortgages. This was offset by a decline in other mortgages.

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Credit quality of personal lending in the US

(Unaudited)

For further information on renegotiated loans in North America, see page 158.

Mortgage lending

In our CML first lien residential mortgage portfolio, two months and over delinquent balances were US\$7.6bn at 31 December 2012, compared with US\$7.9bn at 31 December 2011. The decline mainly reflected the continued run-off of balances and the improvement in economic conditions. The reduction was partly offset by the increase in late stage delinquency driven by the suspension of foreclosure activities which began in late 2010. In our HSBC Bank USA portfolio, two months and over delinquent balances increased by 8% to US\$1.4bn due also to foreclosure delays.

In the US, second lien mortgage balances declined by 16% to US\$6.0bn at 31 December 2012, representing 11% of the overall US mortgage lending portfolio. Two months and over delinquent

balances were US\$477m at 31 December 2012 compared with US\$674m at 31 December 2011.

The majority of second lien residential mortgages are taken up by customers who hold a first lien mortgage issued by a third party. Second lien residential mortgage loans have a risk profile characterised by higher LTV ratios, because in the majority of cases the loans were taken out to complete the refinancing of properties. Loss severity on default of second lien loans has typically approached 100% of the amount outstanding, as any equity in the property is consumed through the repayment of the first lien loan.

Impairment allowances for these loans are determined by applying a roll-rate migration analysis which captures the propensity of these loans to default based on past experience. Once we believe that a second lien residential mortgage loan is likely to progress to write-off, the loss severity assumed in establishing our impairment allowance is close to 100% in the CML portfolios, and more than 80% in HSBC Bank USA.

*HSBC Finance: foreclosed properties in the US**(Unaudited)*

Number of foreclosed properties at end of period
 Number of properties added to foreclosed inventory in the period
 Average loss on sale of foreclosed properties⁷

	Year ended 31 December 2012	Half-year ended 31 December 2012	Half-year ended 30 June 2012	Year ended 2011
Number of foreclosed properties at end of period	2,973	2,973	2,836	3,511
Number of properties added to foreclosed inventory in the period	6,827	3,212	3,615	11,187
Average loss on sale of foreclosed properties ⁷	6%	6%	7%	8%

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Average total loss on foreclosed properties ⁸	54%	53%	55%	56%
Average time to sell foreclosed properties (days)	172	166	179	185
<i>For footnotes, see page 249.</i>				

In late 2010, we suspended all new foreclosure proceedings and, in early 2011, ceased foreclosures where judgement had yet to be entered while we enhanced our processes. We have now resumed the processing of suspended foreclosures in substantially all states, although there remains a significant backlog which will take time to resolve. Loss severities may be increased by any additional delays in the processing of foreclosures.

The number of foreclosed properties at HSBC Finance at 31 December 2012 decreased compared with the end of December 2011 as the rate at which properties were added to real estate owned inventory was slow as a result of the backlog in foreclosure activities and the continuing sales of these properties during 2012. We expect that the number of foreclosed

properties added to the inventory will increase and this will continue to be affected by ongoing refinements to our processes and extended foreclosure timelines.

The average total loss on foreclosed properties and the average loss on sale of foreclosed properties decreased compared with 2011. This reflected a greater proportion of properties sold where we had accepted a deed-in-lieu. Typically, losses on a deed-in-lieu are lower than losses from properties acquired through a standard foreclosure process. The decrease in the loss on sale also reflected a slowdown in the rate of decline in house prices during 2012 and, in some markets, improvements in pricing compared with 2011.

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Report of the Directors: Operating and Financial Review (continued)**Valuation of foreclosed properties in the US**

We obtain real estate by foreclosing on the collateral pledged as security for residential mortgages. Prior to foreclosure, carrying amounts of the loans in excess of fair value less costs to sell are written down to the discounted cash flows expected to be recovered, including from the sale of the property. Broker price opinions are obtained and updated every 180 days and real estate price trends are reviewed quarterly to reflect any improvement or additional deterioration. Our methodology is regularly validated by comparing the discounted cash flows expected to be recovered based on current market conditions (including estimated cash flows from the sale of the property) to the updated broker price opinion, adjusted for the estimated historical difference between interior and exterior appraisals. The fair values of foreclosed properties are initially determined based on broker price opinions. Within 90 days of foreclosure, a more detailed property valuation is performed reflecting information obtained from a physical interior inspection of the property and additional allowances or write-downs are recorded as appropriate. Updates to the valuation are performed no less than once every 45 days until the property is sold, with declines or increases recognised through changes to allowances.

Credit cards

In the first half of 2012 we completed the sale of our US Card and Retail Services business, transferring general and private label credit card lending balances to the purchaser. The residual balances in the US at 31 December 2012 were related to HSBC Bank USA's credit card programme.

Personal non-credit card lending

Personal non-credit card lending balances and two months and over delinquent balances in the US fell, largely due to the reclassification of non-real estate personal loan balances to Assets held for sale and portfolio run-off, as this business is closed to new advances.

*Trends in two months and over contractual delinquency in the US**(Unaudited)*

	2012	At 31 December	
	US\$m	2011 US\$m	2010 US\$m
In personal lending in the US			
First lien residential mortgages	8,926	9,065	8,632
Consumer and Mortgage Lending	7,629	7,922	7,618
Other mortgage lending	1,297	1,143	1,014
Second lien residential mortgages	477	674	847
Consumer and Mortgage Lending	350	501	668

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Other mortgage lending	127	173	179
Credit card	27	714	957
Private label		316	404
Personal non-credit card	335	513	811
Total	9,765	11,282	11,651
	%	%	%
As a percentage of the relevant loans and receivables balances			
First lien residential mortgages	18.1	17.1	15.0
Second lien residential mortgages	8.0	8.5	9.1
Credit card	3.3	3.8	4.7
Private label		2.5	3.0
Personal non-credit card	7.4	8.3	9.5
Total	16.1	11.4	10.7

Wholesale lending

(Unaudited)

Wholesale lending covers the range of credit facilities granted to sovereign borrowers, banks, non-bank financial institutions, corporate entities and commercial borrowers. Our wholesale portfolios are well diversified across geographical and industry sectors, with certain exposures subject to specific portfolio controls.

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Report of the Directors: Operating and Financial Review (continued)*Total wholesale lending**(Unaudited)*

	Rest of						Total US\$m
	Europe US\$m	Hong Kong US\$m	Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	
At 31 December 2012							
Corporate and commercial	223,061	99,199	85,305	22,452	47,886	35,590	513,493
Manufacturing	56,690	10,354	19,213	3,373	9,731	12,788	112,149
International trade and services	70,954	33,832	32,317	9,115	13,419	9,752	169,389
Commercial real estate	33,279	23,384	9,286	865	6,572	3,374	76,760
Other property-related	7,402	16,399	6,641	2,103	7,607	380	40,532
Government	2,393	2,838	1,136	1,662	774	1,982	10,785
Other commercial	52,343	12,392	16,712	5,334	9,783	7,314	103,878
Financial (non-bank financial institutions)	55,732	4,546	4,255	1,196	13,935	1,594	81,258
Asset-backed securities reclassified	3,694				197		3,891
Loans and advances to banks	45,320	23,500	44,592	9,198	13,465	16,528	152,603
Total wholesale lending (A)	327,807	127,245	134,152	32,846	75,483	53,712	751,245
Impairment allowances on wholesale lending							
Corporate and commercial	3,537	383	526	1,312	732	856	7,346
Manufacturing	611	86	129	210	84	287	1,407
International trade and services	992	233	185	360	189	329	2,288
Commercial real estate	1,011	5	62	156	214	103	1,551
Other property-related	164	20	81	241	102	13	621
Government	15			42	2		59
Other commercial	744	39	69	303	141	124	1,420
Financial (non-bank financial institutions)	318	29	11	157	37	2	554
Loans and advances to banks	40			17			57
Total	3,895	412	537	1,486	769	858	7,957
as a percentage of A	1.19%	0.32%	0.40%	4.52%	1.02%	1.60%	1.06%
At 31 December 2011							
Corporate and commercial	204,984	91,592	77,887	21,152	41,271	35,930	472,816
Manufacturing	45,632	9,004	16,909	3,517	7,888	13,104	96,054
International trade and services	64,604	29,066	29,605	8,664	10,710	10,060	152,709
Commercial real estate	32,099	20,828	9,537	1,002	7,069	3,406	73,941
Other property-related	7,595	17,367	6,396	1,770	5,729	682	39,539
Government	3,143	2,918	962	1,563	656	1,837	11,079
Other commercial	51,911	12,409	14,478	4,636	9,219	6,841	99,494
Financial (non-bank financial institutions)	63,671	3,473	3,183	1,168	12,817	1,907	86,219
Asset-backed securities reclassified	4,776				504		5,280
Loans and advances to banks	54,406	35,159	47,309	8,571	14,831	20,836	181,112
Total wholesale lending (B)	327,837	130,224	128,379	30,891	69,423	58,673	745,427

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Impairment allowances on wholesale lending							
Corporate and commercial	3,256	492	576	1,242	756	729	7,051
Manufacturing	571	107	287	202	95	243	1,505
International trade and services	962	316	154	428	166	298	2,324
Commercial real estate	892	4	39	159	179	83	1,356
Other property-related	155	15	22	154	154	16	516
Government	4			28	1		33
Other commercial	672	50	74	271	161	89	1,317
Financial (non-bank financial institutions)	435	26	11	149	76	3	700
Loans and advances to banks	49			17	59		125
Total	3,740	518	587	1,408	891	732	7,876
as a percentage of B	1.14%	0.40%	0.46%	4.56%	1.28%	1.25%	1.06%
<i>For footnote, see page 249.</i>							

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Corporate and commercial

Corporate and commercial lending, excluding commercial real estate and other property-related lending, increased from US\$365bn at 31 December 2011 to US\$400bn at 31 December 2012.

At 31 December 2012, this represented 39% of total gross loans and advances to customers, compared with 38% at 31 December 2011. The growth was mainly in the international trade and services sector, where balances mainly increased in Europe despite muted demand for credit and, in Hong Kong, driven by growth in trade finance volumes as we capitalised on trade and capital flows. In the manufacturing sector, balances increased in Europe due to growth in the UK of overdraft balances and corresponding customer accounts which did not meet netting criteria under accounting rules.

The aggregate of our commercial real estate and other property-related lending was US\$117bn at 31 December 2012, 3% higher than at 31 December 2011, representing 12% of total loans and advances to customers. This growth was mainly in Hong Kong, where demand for funds remained strong despite a degree of market stabilisation after a sustained period of buoyancy in the property investment and property development sectors. Commercial real estate and other property-related lending also grew in North America due to an increase in originations in commercial mortgages, which reflected our continued focus on expanding our core offering to gain a larger presence in key growth markets, including the West Coast, Southeast and Midwest of the US.

For information on refinancing in commercial real estate lending, see page 128.

Financial (non-bank)

Financial (non-bank) lending decreased from US\$86bn at 31 December 2011 to US\$81bn at 31 December 2012. This was mainly in Europe due to a decline in reverse repo activity, partly offset by higher balances in North America, due to an increase in reverse repo balances in Canada, and in Hong Kong and Rest of Asia-Pacific, driven by an increase in loans drawn by financial planning companies, leasing companies and insurance companies reflecting higher demand for funds from a small number of corporates.

Loans and advances to banks

Loans and advances to banks decreased from US\$181bn at 31 December 2011 to US\$153bn at 31 December 2012. This was mainly driven by maturities and repayments in Hong Kong together

with a decline in reverse repos in Europe reflecting, in part, the redeployment of liquidity to central banks.

Credit quality of financial instruments

(Audited)

A summary of our current policies and practices regarding the credit quality of financial instruments is provided in the Appendix to Risk on page 253.

The five classifications describing the credit quality of our lending, debt securities portfolios and derivatives are defined on page 253. Additional credit quality information in respect of our consolidated holdings of ABSs is provided on page 259.

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For the purpose of the following disclosure, retail loans which are past due up to 89 days and are not otherwise classified as impaired in accordance with our disclosure convention (see page 253), are not disclosed within the expected loss (EL) grade to which they relate, but are separately classified as past due but not impaired.

2012 compared with 2011

(Unaudited)

We assess credit quality on all financial instruments which are subject to credit risk, as shown in the table on page 155. The balance of these financial instruments was US\$2,516bn at 31 December 2012, an increase of 4% over 2011, of which US\$1,690bn or 67% was classified as strong . This percentage declined marginally compared with 68% at 31 December 2011. The proportion of financial instruments classified as good remained broadly stable at 16% and the proportion of satisfactory balances increased marginally from 12% to 14%. The proportion of sub-standard financial instruments remained low at 2% in both 2012 and 2011.

The proportion of trading assets classified as strong declined from 75% to 65%. Overall trading assets rose, largely in Europe, due to an increase in holdings of debt securities from 2011's subdued levels which, coupled with the downgrading of certain eurozone countries, resulted in an absolute and relative increase in debt securities classified as good . In addition, holdings of strong treasury and other eligible bills fell both absolutely and relative to the rest of trading assets primarily in Hong Kong due to maturities without replacement of government bonds, while increased levels of reverse repo and stock lending balances with customers increased the proportion of good and satisfactory classifications compared with strong .

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The proportion of financial investments categorised as strong remained high at 86% and 87%, at 31 December 2012 and 31 December 2011 respectively, as the year-on-year increase in balances was mainly due to the deployment of surplus liquidity into highly-rated government, quasi-government and supranational debt securities in North America and Hong Kong.

The proportion of cash and balances at central banks considered strong remained high at 98%, reflecting deployment of surplus liquidity into central banks in Europe, Hong Kong and Rest of Asia-Pacific.

The proportion of loans and advances held at amortised cost and categorised as strong remained broadly flat compared with the end of 2011 at 54%. Derivative balances classified as strong declined marginally from 81% to 79%; the movement in balances was mainly in Europe reflecting fair value movements of existing contracts.

The following table shows our distribution of financial instruments by measures of credit quality:

*Distribution of financial instruments by credit quality**(Audited)*

	Neither past due nor impaired				Past due but not	Impairment	Total US\$m
	Strong US\$m	Good US\$m	Satisfactory US\$m	Sub-standard US\$m	impaired US\$m	allowances ¹⁰ US\$m	
At 31 December 2012							
Cash and balances at central banks	138,124	3,235	147	26			141,532
Items in the course of collection from other banks	6,661	203	439				7,303
Hong Kong Government certificates of indebtedness	22,743						22,743
Trading assets ¹¹	237,078	60,100	66,537	3,462			367,177
treasury and other eligible bills	20,793	4,108	1,340	41			26,282
debt securities	106,453	16,685	20,931	608			144,677
loans and advances:							
to banks	49,133	21,018	7,418	702			78,271
to customers	60,699	18,289	36,848	2,111			117,947
Financial assets designated at fair value ¹¹	6,186	5,884	401	243			12,714
treasury and other eligible bills	54						54
debt securities	6,089	5,830	391	241			12,551
loans and advances:							
to banks	43		10	2			55
to customers		54					54

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Derivatives ¹¹	284,115	46,214	24,877	2,244				357,450
Loans and advances held at amortised cost	625,091	246,323	213,241	23,996	18,911	38,776	(16,169)	1,150,169
to banks	117,220	23,921	10,575	772	10	105	(57)	152,546
to customers ¹²	507,871	222,402	202,666	23,224	18,901	38,671	(16,112)	997,623
Financial investments	357,452	27,428	21,143	6,759		2,530		415,312
treasury and other similar bills	80,320	3,818	1,957	1,455				87,550
debt securities	277,132	23,610	19,186	5,304		2,530		327,762
Assets held for sale	2,425	3,287	2,311	314	387	1,286	(718)	9,292
disposal groups	2,033	1,118	1,789	268	118	82	(49)	5,359
non-current assets held for sale	392	2,169	522	46	269	1,204	(669)	3,933
Other assets	9,679	6,007	13,845	1,759	231	462		31,983
endorsements and acceptances	1,995	4,344	5,195	483	7	8		12,032
accrued income and other	7,684	1,663	8,650	1,276	224	454		19,951
Total financial instruments	1,689,554	398,681	342,941	38,803	19,529	43,054	(16,887)	2,515,675

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Report of the Directors: Operating and Financial Review (continued)*Distribution of financial instruments by credit quality (continued)*

	Neither past due nor impaired			Sub- standard US\$m	Past due but not impaired	Impaired US\$m	Impair- ment allowances ¹⁰	Total US\$m
	Strong US\$m	Good US\$m	Satisfactory US\$m		US\$m		US\$m	
At 31 December 2011								
Cash and balances at central banks	126,926	2,678	263	35				129,902
Items in the course of collection from other banks	7,707	150	350	1				8,208
Hong Kong Government certificates of indebtedness	20,922							20,922
Trading assets ¹¹	231,594	37,182	39,171	1,502				309,449
treasury and other eligible bills	33,199	538	564	8				34,309
debt securities	103,163	8,497	18,188	639				130,487
loans and advances:								
to banks	49,021	20,699	5,186	619				75,525
to customers	46,211	7,448	15,233	236				69,128
Financial assets designated at fair value ¹¹	7,176	4,728	830	192				12,926
treasury and other eligible bills	123							123
debt securities	6,148	4,728	767	191				11,834
loans and advances:								
to banks	55		63	1				119
to customers	850							850
Derivatives ¹¹	279,557	45,858	18,627	2,337				346,379
Loans and advances held at amortised cost	609,081	245,352	194,661	28,210	20,009	41,739	(17,636)	1,121,416
to banks	144,815	28,813	6,722	568	39	155	(125)	180,987
to customers ¹²	464,266	216,539	187,939	27,642	19,970	41,584	(17,511)	940,429
Financial investments	340,173	24,757	22,139	3,532		2,233		392,834
treasury and other similar bills	58,627	3,348	3,144	104				65,223
debt securities	281,546	21,409	18,995	3,428		2,233		327,611
Assets held for sale	14,365	12,587	7,931	536	2,524	1,479	(1,614)	37,808
disposal groups	14,317	12,587	7,931	536	2,522	1,467	(1,614)	37,746
non-current assets held for sale	48				2	12		62
Other assets	11,956	6,526	12,379	1,193	421	517		32,992
endorsements and acceptances	1,789	4,075	4,629	504	10	3		11,010
accrued income and other	10,167	2,451	7,750	689	411	514		21,982
Total financial instruments	1,649,457	379,818	296,351	37,538	22,954	45,968	(19,250)	2,412,836

For footnotes, see page 249.

Past due but not impaired gross financial instruments

(Audited)

Past due but not impaired loans are those in respect of which the customer is in the early stages of delinquency and has failed to make a payment or a partial payment in accordance with the contractual terms of the loan agreement. This is typically when a loan is less than 90 days past due and there are no other indicators of impairment.

Further examples of exposures past due but not impaired include individually assessed mortgages that are in arrears more than 90 days, but there are no other indicators of impairment and the value of collateral is sufficient to repay both the principal debt and all potential interest for at least one year, or short-term trade facilities past due more than 90 days for technical reasons such as delays in documentation but there is no concern over the creditworthiness of the counterparty. When groups of loans are collectively assessed for impairment,

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collective impairment allowances are recognised for loans classified as past due but not impaired.

At 31 December 2012, US\$19bn of loans and advances held at amortised cost were classified as past due but not impaired (2011: US\$20bn). The largest concentration of these balances was in HSBC Finance. The decrease in 2012 was primarily in North America in the CML portfolio, due to the reclassification of non-real estate personal loan balances to Assets held for sale as well as the

continued run-off of the lending balances. This was partly offset by increases in Rest of Asia-Pacific relating to a number of corporate exposures across the region. The rise in Latin America was mainly in Panama in the corporate and commercial sector across various industries. In Europe, the increase in past due but not impaired loans mainly related to business expansion in Turkey. In Hong Kong, the rise was mainly in overdrafts and term lending.

*Past due but not impaired loans and advances to customers and banks by geographical region**(Audited)*

	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
31 December 2012							
Banks			10				10
Customers	2,339	1,311	2,964	975	7,721	3,591	18,901
Personal	1,416	638	1,961	248	5,806	2,198	12,267
Corporate and commercial	909	579	953	726	1,910	1,360	6,437
Financial (non-bank financial institutions)	14	94	50	1	5	33	197
	2,339	1,311	2,974	975	7,721	3,591	18,911
31 December 2011							
Banks		38	1				39
Customers	1,990	1,069	2,318	1,165	10,216	3,212	19,970
Personal	1,362	715	1,626	166	7,941	2,141	13,951
Corporate and commercial	614	346	680	997	2,159	1,059	5,855
Financial (non-bank financial institutions)	14	8	12	2	116	12	164
	1,990	1,107	2,319	1,165	10,216	3,212	20,009
<i>Ageing analysis of days past due but not impaired gross financial instruments</i>							

(Audited)

	Up to 29 days US\$m	30-59 days US\$m	60-89 days US\$m	90-179 days US\$m	180 days and over US\$m	Total US\$m
At 31 December 2012						
Loans and advances held at amortised cost	14,236	3,189	1,262	200	24	18,911
to banks	10					10
to customers	14,226	3,189	1,262	200	24	18,901
Assets held for sale	251	84	48	2	2	387
disposal groups	87	17	11	1	2	118
non-current assets held for sale	164	67	37	1		269
Other assets	122	37	24	12	36	231
endorsements and acceptances	6	1				7
other	116	36	24	12	36	224
	14,609	3,310	1,334	214	62	19,529
At 31 December 2011						
Loans and advances held at amortised cost	14,239	3,680	1,727	223	140	20,009
to banks	39					39
to customers	14,200	3,680	1,727	223	140	19,970
Assets held for sale	1,563	644	307	8	2	2,524
disposal groups	1,563	644	307	7	1	2,522
non-current assets held for sale				1	1	2
Other assets	225	80	37	22	57	421
endorsements and acceptances	7	2		1		10
other	218	78	37	21	57	411
	16,027	4,404	2,071	253	199	22,954

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Renegotiated loans and forbearance

(Audited)

Current policies and procedures regarding renegotiated loans and forbearance are described in the Appendix to Risk on page 254.

The contractual terms of a loan may be modified for a number of reasons, which include changing market conditions, customer retention and other factors not related to the current or potential credit deterioration of a customer. Loans are classified as renegotiated

loans when their contractual payment terms have been modified because we have significant concerns about the borrowers' ability to meet contractual payments when due. For the purposes of this disclosure, the term forbearance is synonymous with the renegotiation of loans for these reasons.

The following tables show the gross carrying amounts of the Group's holdings of renegotiated loans and advances to customers by industry sector, geography and credit quality classification.

Renegotiated loans and advances to customers

(Audited)

	At 31 December 2012				At 31 December 2011			
	Neither past due nor impaired US\$m	Past due but not impaired US\$m	Impaired US\$m	Total US\$m	Neither past due nor impaired US\$m	Past due but not impaired US\$m	Impaired US\$m	Total US\$m
Personal	7,952	3,524	18,279	29,755	8,133	4,401	19,125	31,659
First lien residential mortgages	5,861	2,828	15,459	24,148	5,916	3,560	15,932	25,408
Other personal ¹	2,091	696	2,820	5,607	2,217	841	3,193	6,251
Corporate and commercial	4,608	295	6,892	11,795	6,338	472	6,756	13,566
Manufacturing and international trade services	2,381	154	3,012	5,547	2,396	255	2,755	5,406
Commercial real estate and other property-related	1,796	10	3,484	5,290	2,949	122	3,550	6,621
Governments	177			177	113	2	132	247
Other commercial ⁹	254	131	396	781	880	93	319	1,292
Financial	255		422	677	249		491	740
	12,815	3,819	25,593	42,227	14,720	4,873	26,372	45,965
Total renegotiated loans and advances to customers as a percentage of total gross loans and advances to customers				4.2%				4.8%

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For footnotes, see page 249.

Renegotiated loans and advances to customers by geographical region

(Audited)

	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
31 December 2012							
Personal	2,817	245	248	190	25,474	781	29,755
First lien residential mortgages	1,896	68	78	112	21,896	98	24,148
Other personal ¹	921	177	170	78	3,578	683	5,607
Corporate and commercial	6,829	147	300	1,859	685	1,975	11,795
Manufacturing and international trade services	3,002	22	193	659	191	1,480	5,547
Commercial real estate and other property-related	3,641	25	37	899	486	202	5,290
Governments				2		175	177
Other commercial ⁹	186	100	70	299	8	118	781
Financial	328		4	340	3	2	677
	9,974	392	552	2,389	26,162	2,758	42,227
Total impairment allowances on renegotiated loans	1,547	16	96	546	3,864	485	6,554
Individually assessed	1,545	15	63	543	39	213	2,418
Collectively assessed	2	1	33	3	3,825	272	4,136

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	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
31 December 2011							
Personal	2,524	285	267	220	27,773	590	31,659
First lien residential mortgages	1,630	86	85	93	23,442	72	25,408
Other personal ¹	894	199	182	127	4,331	518	6,251
Corporate and commercial	8,453	157	181	2,198	700	1,877	13,566
Manufacturing and international trade services	3,013	32	104	887	174	1,196	5,406
Commercial real estate and other property-related	4,897	29	45	913	522	215	6,621
Governments				5		242	247
Other commercial ⁹	543	96	32	393	4	224	1,292
Financial	487	5		237	2	9	740
	11,464	447	448	2,655	28,475	2,476	45,965
Total impairment allowances on renegotiated loans	1,821	20	64	300	5,017	448	7,670
Individually assessed	1,760	19	41	300	44	147	2,311
Collectively assessed	61	1	23		4,973	301	5,359

*For footnotes, see page 249.***2012 compared with 2011***(Unaudited)*

Renegotiated loans totalled US\$42bn at 31 December 2012 (2011: US\$46bn). North America accounted for the largest volume of renegotiated loans which amounted to US\$26bn or 62% of total renegotiated loans at 31 December 2012 (2011: US\$28bn or 62%), most of which were first lien residential mortgages held by HSBC Finance. Of the total renegotiated loans in North America, US\$17bn were impaired at 31 December 2012 (2011: US\$18bn). The ratio of total impairment allowances to impaired loans at 31 December 2012 was 23% (2011: 28%). This decrease was driven by a reduction in both impaired loans and impairment allowances as we continued to run-off the CML portfolio. As the portfolio has been closed to new business since 2007, the volume of first time renegotiations has reduced significantly.

In Europe, renegotiated loans at 31 December 2012 amounted to US\$10bn (2011: US\$11bn), constituting 24% of total renegotiated loans (2011: 25%). Of the total renegotiated loans in Europe, US\$5.7bn were impaired at 31 December 2012 (2011: US\$6.0bn), and the ratio of total impairment allowances to impaired loans at 31 December 2012 was 27% (2011: 30%). This decline was driven by a reduction in both impaired loans and impairment allowances due to releases and write-offs of a number of non-performing loans as well as the sale of a number of exposures. The renegotiated loans in Europe largely consisted of commercial real estate and other property-related sector lending of 37% (2011: 43%) mainly in the UK, and manufacturing

and international trade services sector lending of 30% (2011: 26%).

Forbearance within Latin America (primarily in Mexico and Brazil) was predominantly undertaken in the manufacturing and international trade services sector. The largest increase in renegotiated loans compared with 2011 was in this sector in Mexico. In addition, renegotiation activity in the personal lending portfolios increased in Brazil, where a collections campaign led to a significant increase in both the refinancing and debt consolidation portfolios.

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In the Middle East and North Africa, renegotiated loans decreased compared with 2011, mainly in the corporate and commercial sector due to repayments and reduced exposures. Forbearance activity in Hong Kong and Rest of Asia-Pacific remained insignificant.

HSBC Finance loan modifications and re-ageing

(Unaudited)

HSBC Finance maintains loan modification and re-age (loan renegotiation) programmes in order to manage customer relationships, improve collection opportunities and, if possible, avoid foreclosure.

Since 2006, HSBC Finance has implemented an extensive loan renegotiation programme, and a significant portion of its loan portfolio has been subject to renegotiation at some stage in the life of the customer relationship as a consequence of the economic conditions in the US and the nature of HSBC Finance's customer base.

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The volume of loans that qualify for modification has reduced significantly in recent years. We expect this trend to continue as HSBC Finance believes the percentage of its customers with unmodified loans who would benefit from loan modification in a way that would avoid non-payment of future cash flows is decreasing. In addition, volumes of new loan modifications are expected to decrease due to gradual improvements in economic conditions, the cessation of new real estate secured and personal non-credit card receivables originations and the continued run-off of the CML portfolio.

Types of loan renegotiation programme in HSBC Finance

A temporary modification is a change to the contractual terms of a loan that results in the giving up of a right to contractual cash flows over a pre-defined period. With a temporary modification the loan is expected to revert back to the original contractual terms, including the interest rate charged, after the modification period. An example is reduced interest payments.

A substantial number of HSBC Finance modifications involve interest rate reductions. These modifications lower the amount of interest income HSBC Finance is contractually entitled to receive in future periods. Historically, modifications have generally been for six months, although extended modification periods are now more common.

Loans that have been re-aged are classified as impaired with the exception of first-time loan re-ages that were less than 60 days past due at the time of re-age. These remain classified as impaired until they have demonstrated a history of payment performance against their original contracted terms for at least 12 months.

A permanent modification is a change to the contractual terms of a loan that results in giving up a right to contractual cash flows over the life of the loan. An example is a permanent reduction in the interest rate charged.

Permanent or long-term modifications which are due to an underlying hardship event remain classified as impaired for their full life.

The term re-age describes a renegotiation by which the contractual delinquency status of a loan is reset to current after demonstrating payment performance.

The overdue principal and/or interest is deferred and paid at a later date. Loan re-ageing enables customers who have been unable to make a small number of payments to have their loan delinquency status reset to current so that their credit score is not affected by the overdue balances.

Loans that have been re-aged remain classified as impaired until they have demonstrated a history of payment performance against the original contractual terms for at least 12 months.

A temporary or permanent modification may also lead to a re-ageing of a loan although a loan may be re-aged without any modification to its original terms and conditions.

Where loans have been granted multiple concessions, subject to the qualifying criteria discussed below, the concession is deemed to have been made due to concern regarding the borrower's ability to pay, and the loan is disclosed as impaired. The loan remains disclosed as impaired from that date forward until the borrower has demonstrated a history of repayment performance for the period of time required for either modifications or re-ages, as described above.

Qualifying criteria

For an account to qualify for renegotiation it must meet certain criteria. However, HSBC Finance retains the right to decline a renegotiation. The extent to which HSBC Finance renegotiates accounts that are eligible under its existing policies will vary depending upon its view of prevailing economic conditions and other factors which may change from year to year. In addition, exceptions to policies and practices may be made in specific situations in response to legal or regulatory agreements or orders.

Renegotiated real estate secured and personal lending receivables are not eligible for a subsequent renegotiation for twelve or six months, respectively, with a maximum of five renegotiations permitted within a five-year period. Borrowers must be approved for a modification and generally make two minimum qualifying monthly payments within 60 days to activate a modification.

In certain circumstances where the debt has been restructured in bankruptcy proceedings, fewer or no payments may be required. Accounts whose borrowers are subject to a Chapter 13 plan filed with a bankruptcy court generally may be re-aged upon receipt of one qualifying payment, whereas accounts whose borrowers have filed for Chapter 7 bankruptcy protection may be re-aged upon receipt of a signed reaffirmation agreement. In addition, for some products, accounts may be re-aged without receipt of a payment in certain special circumstances (e.g. in the event of a natural disaster or a hardship programme).

2012 compared with 2011

At 31 December 2012, renegotiated real estate secured accounts in HSBC Finance represented 86% (2011: 86%) of North America's total renegotiated loans; US\$14bn (2011: US\$16bn) of these renegotiated real estate secured loans were classified as impaired. This decline was mainly due to lower lending balances as we continued to run-off the CML portfolio. A significant portion of HSBC Finance's renegotiated portfolio has received multiple renegotiations. Consequently, a significant proportion of loans included in the table below have undergone multiple re-ages or modifications. In this regard, multiple modifications have remained consistent at 75% to 80% of total modifications. Further details of HSBC Finance's real estate secured accounts and renegotiation programmes are provided below.

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Report of the Directors: Operating and Financial Review (continued)*Gross loan portfolio of HSBC Finance real estate secured balances**(Unaudited)*

	Re-aged ¹³	Modified and re-aged	Modified	Total re- negotiated loans	Total non- renegotiated loans	Total gross loans	Total impair- ment allowances	Impair- ment allowances/ gross loans
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	%
31 December 2012	9,640	11,660	1,121	22,421	16,261	38,743	4,481	12
31 December 2011	10,265	12,829	1,494	24,588	19,540	44,128	5,088	12

*For footnote, see page 249.**Movement in HSBC Finance renegotiated real estate balances**(Unaudited)*

At 1 January	24,588
Additions	1,221
Payments	(1,133)
Write-offs	(1,796)
Transfer to Assets held for sale and Other assets	(459)
At 31 December	22,421

*Number of renegotiated real estate secured accounts remaining in HSBC Finance's portfolio**(Unaudited)*

	Number of renegotiated loans (000s)				Total number of loans (000s)
	Re-aged	Modified and re-aged	Modified	Total	
31 December 2012	117	107	11	235	427
31 December 2011	121	112	14	246	469

During 2012, the aggregate number of renegotiated loans reduced due to the run-off of the portfolio. Within the constraints of our Group credit policy, HSBC Finance's policies allow for multiple renegotiations under certain circumstances, and a significant number of accounts received a second (or further) renegotiation during the year which does not appear in the statistics tabulated above because they present a loan as an addition to the volume of renegotiated loans on its first renegotiation only. At 31 December 2012, renegotiated loans were 58% (2011: 56%) of the total portfolio of HSBC Finance's real estate secured accounts.

Corporate and commercial forbearance

(Unaudited)

For the current policies and procedures regarding forbearance in the corporate and commercial sector, see the Appendix to Risk on page 257.

Renegotiated loan balances in the corporate and commercial sector decreased by US\$1.8bn. The majority of the decrease was due to falling renegotiated loan balances in the commercial real estate and other property-related sector in 2012, which fell by US\$1.3bn. This was primarily in Europe although the commercial real estate sector, particularly in the UK, continued to experience

weaker property values, with fewer financial institutions financing commercial real estate lending, renegotiated loan balances fell as refinements in forbearance identification procedures reduced the renegotiated loan balances in UK commercial real estate and other property-related lending. Excluding the change in basis of reporting renegotiated loans, total renegotiated loans in the commercial real estate and other property-related sector remained broadly unchanged.

Within the commercial real estate and other property-related loans, the balances classified as 'impaired' declined marginally compared with 2011. Balances classified as 'past due but not impaired' declined by US\$112m, mainly in the Middle East and North Africa relating to a small number of exposures in the UAE. Balances classified as 'neither past due nor impaired' declined by 39%, mainly in Europe reflecting the reduction in balances in the commercial real estate sector described above.

The commercial real estate mid-market sector continued to experience higher levels of renegotiation activity than larger corporates, where borrowers remained generally better capitalised with access to wider funding market opportunities. When considering acceptable restructuring terms for commercial real estate loans in Europe, we take into account the ability of the customer to service

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the revised interest payments as a prerequisite. Similarly, for principal payment modifications, we require the customer to be capable of complying with the revised terms as a necessary pre-condition. When principal payments are modified and permanent forgiveness results, or when it is otherwise considered that there is no longer a realistic prospect of recovering outstanding principal, the affected balances are written off. When principal repayments are postponed, the customer is expected to be able to pay in line with the renegotiated terms, including meeting the postponed principal repayment if due from refinancing. In all cases, a loan renegotiation is only granted when it is expected that the customer will be able to meet the revised terms.

Renegotiated loan balances in the manufacturing and international trade services sector increased in 2012, mainly in Latin America from the restructuring of a small number of loans in Mexico. In the Middle East and North Africa, renegotiated loan balances decreased, partly due to the repayment of a significant loan in the UAE.

Impaired loans

(Audited)

Impaired loans and advances are those that meet any of the following criteria:

loans and advances classified as CRR 9, CRR 10, EL 9 or EL 10 (a description of our internal credit rating grades is provided on page 253);

retail exposures 90 days or more past due, unless individually they have been assessed as not impaired; or renegotiated loans and advances that have been subject to a change in contractual cash flows as a result of a concession which the lender would not otherwise consider, and where it is probable that without the concession the borrower would be unable to meet its contractual payment obligations in full, unless the concession is insignificant and there are no other indicators of impairment. Renegotiated loans remain classified as impaired until there is sufficient evidence to demonstrate a significant reduction in the risk of non-payment of future cash flows, and there are no other indicators of impairment.

For loans that are assessed for impairment on a collective basis, the evidence to support reclassification as no longer impaired typically comprises a history of payment performance against the original or revised terms, depending on the nature and volume of forbearance and the credit risk characteristics surrounding the renegotiation. For loans that are assessed for impairment on an individual basis, all available evidence is assessed on a case by case basis.

In HSBC Finance, where a significant majority of HSBC's loan forbearance activity occurs, the history of payment performance is assessed with reference to the original terms of the contract, reflecting the higher credit risk characteristics of this portfolio. The payment performance periods are monitored to ensure they remain appropriate to the levels of recidivism observed within the portfolio.

Further disclosure about loans subject to forbearance is provided on page 254. Renegotiated loans and forbearance disclosures are subject to evolving industry practice and regulatory guidance.

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	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
Impaired loans at 1 January 2012	11,819	608	1,070	2,445	22,758	3,039	41,739
Personal	2,797	190	388	428	21,094	1,646	26,543
Corporate and commercial	8,113	372	667	1,798	1,517	1,391	13,858
Financial ²	909	46	15	219	147	2	1,338
Classified as impaired during the year	3,482	292	924	648	8,130	4,507	17,983
Personal	933	169	549	73	7,363	2,807	11,894
Corporate and commercial	2,481	123	375	531	739	1,696	5,945
Financial ²	68			44	28	4	144
Transferred from impaired to unimpaired during the year	(1,164)	(47)	(85)	(321)	(4,223)	(1,765)	(7,605)
Personal	(279)	(38)	(69)	(32)	(4,124)	(1,124)	(5,666)
Corporate and commercial	(858)	(5)	(15)	(289)	(99)	(640)	(1,906)
Financial ²	(27)	(4)	(1)			(1)	(33)
Amounts written off	(1,891)	(217)	(564)	(264)	(3,514)	(2,112)	(8,562)
Personal	(632)	(127)	(373)	(96)	(3,227)	(1,521)	(5,976)
Corporate and commercial	(1,212)	(90)	(191)	(143)	(202)	(590)	(2,428)
Financial ²	(47)			(25)	(85)	(1)	(158)
Net repayments and other	(1,101)	(159)	(198)	(34)	(2,806)	(481)	(4,779)
Personal	(353)	(22)	(56)	(5)	(2,380)	(228)	(3,044)
Corporate and commercial	(466)	(133)	(136)	(26)	(363)	(253)	(1,377)
Financial ²	(282)	(4)	(6)	(3)	(63)		(358)
At 31 December 2012	11,145	477	1,147	2,474	20,345	3,188	38,776
Personal	2,466	172	439	368	18,726	1,580	23,751
Corporate and commercial	8,058	267	700	1,872	1,592	1,604	14,093
Financial ²	621	38	8	234	27	4	932

*For footnote, see page 249.***Collateral**

Collateral and other credit enhancements held

(Audited)

Loans and advances held at amortised cost

Although collateral can be an important mitigant of credit risk, it is the Group's practice to lend on the basis of the customer's ability to meet their obligations out of cash flow resources rather than rely on the value of security offered. Depending on the customer's standing and the type of product, facilities may be provided unsecured. However, for other lending a charge over collateral is obtained and considered in determining the credit decision and pricing. In the event of default, the bank may utilise the collateral as a source of repayment.

Depending on its form, collateral can have a significant financial effect in mitigating our exposure to credit risk.

The tables below provide a quantification of the value of fixed charges we hold over a borrower's specific asset (or assets) where we have a history of enforcing, and are able to enforce, the collateral in satisfying a debt in the event of the borrower failing

to meet its contractual obligations, and where the collateral is cash or can be realised by sale in an established market. The collateral valuation in the tables below excludes any adjustments for obtaining and selling the collateral.

We may also manage our risk by employing other types of collateral and credit risk enhancements, such as second charges, other liens and unsupported guarantees, but the valuation of such mitigants is less certain and their financial effect has not been quantified. In particular, loans shown in the tables below as not collateralised or partially collateralised may benefit from such credit mitigants.

Certain credit mitigants are used strategically in portfolio management activities. While single name concentrations arise in portfolios managed by Global Banking and Corporate Banking, it is only in Global Banking that their size requires the use of portfolio level credit mitigants. Across Global Banking risk limits and utilisations, maturity profiles and risk quality are monitored and managed pro-actively. This process is key to the setting of risk appetite for these larger, more complex, geographically distributed customer groups. While the principal

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form of risk management continues to be at the point of exposure origination, through the lending decision-making process, Global Banking also utilises loan sales and credit default swap (CDS) hedges to manage concentrations and reduce risk. These transactions are the responsibility of a

dedicated Global Banking portfolio management team. Hedging activity is carried out within agreed credit parameters, and is subject to market risk limits and a robust governance structure. CDS mitigants are held at portfolio level and are not reported in the presentation below.

Personal lending

Residential mortgage loans including loan commitments by level of collateral

(Audited)

	Europe US\$m	Hong Kong US\$m	Rest of Asia-Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
At 31 December 2012							
Fully collateralised	141,673	53,478	43,662	2,106	59,799	5,193	305,911
Loan to value (LTV) ratio:							
less than 25%	11,733	8,090	4,438	125	3,703	319	28,408
25% to 50%	36,038	30,155	12,752	623	10,934	1,522	92,022
51% to 75%	60,395	12,770	19,625	1,001	26,582	2,295	122,668
76% to 90%	27,118	1,931	6,195	189	12,307	871	48,611
91% to 100%	6,389	532	652	168	6,273	186	14,200
Partially collateralised:							
greater than 100% LTV	2,967	2	376	85	10,210	16	13,656
collateral value	2,565	1	323	76	8,684	12	11,661
Total residential mortgages	144,640	53,480	44,038	2,191	70,009	5,209	319,567
At 31 December 2011							
Fully collateralised	125,702	46,532	38,381	1,761	60,794	4,891	278,061
LTV ratio:							
less than 25%	9,898	5,364	2,383	58	3,576	282	21,561
25% to 50%	31,601	19,643	9,978	336	10,593	1,350	73,501
51% to 75%	52,656	17,748	18,006	895	25,138	2,221	116,664
76% to 90%	23,919	2,884	7,624	304	13,590	876	49,197
91% to 100%	7,628	893	390	168	7,897	162	17,138
Partially collateralised:							
greater than 100% LTV	3,275	484	295	174	12,503	102	16,833
collateral value	2,821	466	37	135	10,566	24	14,049

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Total residential mortgages	128,977	47,016	38,676	1,935	73,297	4,993	294,894
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The above table shows residential mortgage lending including off-balance sheet loan commitments by level of collateral. Off-balance sheet commitments include loans that have been approved but which the customer has not yet drawn, and the undrawn portion of loans that have a flexible drawdown facility such as the offset mortgage product. The collateral included in the table above consists of first charges on real estate.

The LTV ratio is calculated as the gross on-balance sheet carrying amount of the loan and any off-balance sheet loan commitment at the balance sheet date divided by the value of collateral. The methodologies for obtaining residential property collateral values vary throughout the Group, but are typically determined through a combination of professional appraisals, house price indices or statistical analysis. Valuations must be updated on

a regular basis and, as a minimum, at intervals of every three years. Valuations are conducted more frequently when market conditions or portfolio performance are subject to significant change or when a loan is identified and assessed as impaired.

The LTV ratio bandings are consistent with our internal risk management reporting. While we do have mortgages in the higher LTV bands, our appetite for such lending is restricted and the larger portion of our portfolio is concentrated in the lower risk LTV bandings of 75% and below.

Other personal lending

Other personal lending consists primarily of overdrafts, credit cards and second lien mortgage portfolios. Second lien lending is supported by collateral but the claim on the collateral is

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subordinate to the first lien charge. The majority of our second lien portfolios were originated in North America where loss experience on defaulted second lien loans has typically approached 100%; consequently, we do not generally attach any significant financial value to this type of collateral. Credit cards and overdrafts are usually unsecured.

Corporate, commercial and financial (non-bank) lending

Collateral held is analysed separately below for commercial real estate and for other corporate, commercial and financial (non-bank) lending. This reflects the difference in collateral held on the portfolios. In each case, the analysis includes off-balance sheet loan commitments, primarily undrawn credit lines.

*Commercial real estate loans and advances including loan commitments by level of collateral**(Audited)*

	Europe US\$m	Hong Kong US\$m	Rest of Asia-Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
At 31 December 2012							
Rated CRR/EL 1 to 7							
Not collateralised	7,068	10,790	3,647	569	181	2,083	24,338
Fully collateralised	23,450	17,355	6,106	92	9,054	1,846	57,903
Partially collateralised (A)	3,088	1,476	1,150	33	1,063	903	7,713
collateral value on A	2,780	1,179	464	29	401	423	5,276
	33,606	29,621	10,903	694	10,298	4,832	89,954
Rated CRR/EL 8 to 10							
Not collateralised	418			14	34	105	571
Fully collateralised	1,261	2	60	8	408	141	1,880
LTV ratio:							
less than 25%	34		1		25	10	70
25% to 50%	119	1	55	7	86	8	276
51% to 75%	437		2		69	28	536
76% to 90%	501		1		58	63	623
91% to 100%	170	1	1	1	170	32	375
Partially collateralised (B)	1,585		51	204	377	24	2,241
collateral value on B	938		15	111	265	13	1,342
	3,264	2	111	226	819	270	4,692

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Total commercial real estate loans and advances	36,870	29,623	11,014	920	11,117	5,102	94,646
At 31 December 2011							
Rated CRR/EL 1 to 7							
Not collateralised	5,730	12,552	2,973	631	97	2,136	24,119
Fully collateralised	24,547	11,734	6,929	65	8,506	1,706	53,487
Partially collateralised (C)	3,099	916	1,032	50	1,635	999	7,731
collateral value on C	1,775	591	280	39	311	559	3,555
	33,376	25,202	10,934	746	10,238	4,841	85,337
Rated CRR/EL 8 to 10							
Not collateralised	434	2	10	55	135	127	763
Fully collateralised	1,413	2	23	74	521	196	2,229
LTV ratio:							
less than 25%	24				65	9	98
25% to 50%	140	2			5	21	168
51% to 75%	935		1		217	28	1,181
76% to 90%	159		2	74	61	117	413
91% to 100%	155		20		173	21	369
Partially collateralised (D)	1,921		42	181	401	3	2,548
collateral value on D	1,083		26	89	246	1	1,445
	3,768	4	75	310	1,057	326	5,540
Total commercial real estate loans and advances	37,144	25,206	11,009	1,056	11,295	5,167	90,877

The collateral included in the table above consists of fixed first charges on real estate and charges over cash for commercial real estate. These facilities are disclosed as not collateralised if they are unsecured or benefit from credit risk mitigation from guarantees, which are not quantified for the

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purposes of this disclosure. In Hong Kong, market practice is for lending to major property companies to be typically secured by guarantees or unsecured. In Europe, facilities of a working capital nature are generally not secured by a first fixed charge and are therefore disclosed as not collateralised.

The value of commercial real estate collateral is determined through a combination of professional and internal valuations and physical inspection. Due to the complexity of valuing collateral for commercial real estate, local valuation policies determine the frequency of review based on local market conditions. Revaluations are sought with greater frequency when, as part of the regular credit assessment of the obligor, material concerns arise in

relation to the transaction which may reflect on the underlying performance of the collateral, or in circumstances where an obligor's credit quality has declined sufficiently to cause concern that the principal payment source may not fully meet the obligation (i.e. the obligor's credit quality classification indicates it is at the lower end, that is sub-standard, or approaching impaired). Where such concerns exist the revaluation method selected will depend upon the loan-to-value relationship, the direction in which the local commercial real estate market has moved since the last valuation and, most importantly, the specific characteristics of the underlying commercial real estate which is of concern.

Other corporate, commercial and financial (non-bank) loans and advances including loan commitments by level of collateral rated CRR/EL 8 to 10 only

(Audited)

	Rest of						Total
	Europe	Hong	Asia-Pacific	MENA	North	Latin	
	US\$m	Kong	US\$m	US\$m	America	America	US\$m
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
At 31 December 2012							
Not collateralised	5,110	260	572	1,186	533	1,023	8,684
Fully collateralised	1,463	82	146	132	478	284	2,585
LTV ratio:							
less than 25%	77	3	11		11	68	170
25% to 50%	192	4	62	6	49	84	397
51% to 75%	290	39	31	33	131	61	585
76% to 90%	196	24	11	18	96	17	362
91% to 100%	708	12	31	75	191	54	1,071
Partially collateralised (A)	1,106	84	251	828	753	273	3,295
collateral value on A	628	41	89	124	359	108	1,349
	7,679	426	969	2,146	1,764	1,580	14,564
At 31 December 2011							
Not collateralised	5,583	349	795	1,695	801	1,546	10,769

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Fully collateralised	1,765	63	147	60	441	602	3,078
LTV ratio:							
less than 25%	173	4	10	3	16	106	312
25% to 50%	274	47	29	3	38	74	465
51% to 75%	587	11	32	31	51	96	808
76% to 90%	153		32	20	128	21	354
91% to 100%	578	1	44	3	208	305	1,139
Partially collateralised (B)	1,367	100	156	498	1,206	390	3,717
collateral value on B	558	55	76	103	541	214	1,547
	8,715	512	1,098	2,253	2,448	2,538	17,564

The collateral used in the assessment of the above lending primarily includes first legal charges over real estate and charges over cash in the commercial and industrial sector, and charges over cash and marketable financial instruments in the financial sector. Government sector lending is generally unsecured.

It should be noted that the table above excludes other types of collateral which are commonly taken

for corporate and commercial lending such as unsupported guarantees and floating charges over the assets of a customer's business. While such mitigants have value, often providing rights in insolvency, their assignable value is insufficiently certain and they are assigned no value for disclosure purposes.

As with commercial real estate, the value of real estate collateral included in the table above is

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generally determined through a combination of professional and internal valuations and physical inspection. The frequency of revaluation is undertaken on a similar basis to commercial real estate loans and advances; however, for financing activities in corporate and commercial lending that are not predominantly commercial real estate-oriented, collateral value is not as strongly correlated to principal repayment performance. Collateral values will generally be refreshed when an obligor's general credit performance deteriorates and it is necessary to assess the likely performance of secondary sources of repayment should reliance upon them prove necessary. For this reason, the table above reports values only for customers with CRR 8 to 10, recognising that these loans and advances generally have valuations which are comparatively recent. For the table above, cash is valued at its nominal value and marketable securities at their fair value.

The difference between the collateral value and the value of partially collateralised lending disclosed in the tables above cannot be directly compared with any impairment allowances recognised in respect of impaired loans, as the loans may be performing in accordance with their contractual terms. When loans are not performing in accordance with their contractual terms, the recovery of cash flows may be affected by other cash resources of the customer, or other credit risk enhancements not quantified for the tables above. The Group's policy for determining impairment allowances, including the effect of collateral on these impairment allowances, is described on page 258.

Loans and advances to banks

The following table shows loans and advances to banks, including off-balance sheet loan commitments by level of collateral.

*Loans and advances to banks including loan commitments by level of collateral**(Audited)*

	Europe US\$m	Hong Kong US\$m	Rest of Asia-Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
At 31 December 2012							
Not collateralised	36,043	24,622	40,694	7,290	9,050	12,838	130,537
Fully collateralised	25,496	2,294	5,667		811	3,691	37,959
Partially collateralised (A)	62	1,459	1,207				2,728
collateral value on A	61	1,452	1,135				2,648
	61,601	28,375	47,568	7,290	9,861	16,529	171,224
At 31 December 2011							
Not collateralised	25,896	34,892	42,586	9,337	14,132	19,516	146,359
Fully collateralised	31,515	1,365	6,927	32	978	1,238	42,055
Partially collateralised (B)	146	50	445		784	114	1,539
collateral value on B	104	50	207		702	88	1,151

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57,557	36,307	49,958	9,369	15,894	20,868	189,953
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The collateral used in the assessment of the above lending relates primarily to cash and marketable securities. Loans and advances to banks are typically unsecured. Certain products such as reverse repos and stock borrowing are effectively collateralised and have been included in the above as fully or partly collateralised. The fully collateralised loans and advances to banks for Europe in the table above consist primarily of reverse repo agreements and stock borrowing.

Derivatives

The International Swaps and Derivatives Association (ISDA) Master Agreement is our preferred agreement for documenting derivatives activity. It provides the contractual framework within which dealing activity across a full range of over-the-

counter (OTC) products is conducted, and contractually binds both parties to apply close-out netting across all outstanding transactions covered by an agreement if either party defaults or another pre-agreed termination event occurs. It is common, and our preferred practice, for the parties to execute a Credit Support Annex (CSA) in conjunction with the ISDA Master Agreement. Under a CSA, collateral is passed between the parties to mitigate the counterparty risk inherent in outstanding positions. The majority of our CSAs are with financial institutional clients.

We manage our counterparty exposure arising due to market risk on OTC derivative contracts through the use of collateral agreements with counterparties and netting agreements. We do not currently undertake active management of our

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general OTC derivative counterparty exposure in the credit markets, although we may manage individual exposures in certain circumstances.

A description of the derivative offset amount in the Maximum exposure to credit risk table is provided on page 145.

Other credit risk exposures

In addition to collateralised lending described above, other credit enhancements are employed and methods used to mitigate credit risk arising from financial assets. These are described in more detail below.

Securities issued by governments, banks and other financial institutions may benefit from additional credit enhancement, notably through government guarantees that reference these assets. Details of government guarantees are included in Notes 6, 10 and 12 on the Financial Statements. Corporate issued debt securities are primarily unsecured. Debt securities issued by banks and financial institutions include ABSs and similar instruments, which are supported by underlying pools of financial assets. Credit risk associated with ABSs is reduced through the purchase of CDS protection. Disclosure of the Group's holdings of ABSs and associated CDS protection is provided on page 184.

Trading assets include loans and advances held with trading intent, the majority of which consist of reverse repos and stock borrowing which, by their nature, are collateralised. Collateral accepted as security that the Group is permitted to sell or repledge under these arrangements is described in Note 36 on the Financial Statements. Trading assets also include money market term placements, which are unsecured.

The Group's maximum exposure to credit risk includes financial guarantees and similar arrangements that we issue or enter into, and loan commitments that we are irrevocably committed to. Depending on the terms of the arrangement, we may have recourse to additional credit mitigation in the event that a guarantee is called upon or a loan commitment is drawn and subsequently defaults. Further information about these arrangements is provided in Note 40 on the Financial Statements.

Collateral and other credit enhancements obtained*(Audited)*

The carrying amount of assets obtained by taking possession of collateral held as security, or calling upon other credit enhancements, is as follows:

Nature of assets	Carrying amount at 31 December	
	2012 US\$m	2011 US\$m
Residential property	353	420
Commercial and industrial property	88	64
Other	3	17
	444	501

The significant reduction in residential properties was due to the suspension of foreclosure activities at the end of 2011 and during the first half of 2012 (see page 151).

We make repossessed properties available for sale in an orderly fashion, with the proceeds used to reduce or repay the outstanding indebtedness. If excess funds arise after the debt has been repaid, they are made available to repay other secured lenders with lower priority or returned to the customer. We do not generally occupy repossessed properties for our business use.

Impairment of loans and advances

(Audited)

A summary of our current policies and practices regarding impairment assessment is provided in the Appendix to Risk on page 258.

The tables below analyse by geographical region the impairment allowances recognised for impaired loans and advances that are either individually assessed or collectively assessed, and collective impairment allowances on loans and advances classified as not impaired.

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Report of the Directors: Operating and Financial Review (continued)*Impairment allowances on loans and advances to customers by geographical region**(Audited)*

	Rest of						Total
	Europe	Hong Kong	Asia-Pacific	MENA	North America	Latin America	
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
At 31 December 2012							
Gross loans and advances to customers							
Individually assessed impaired loans ¹⁴ (A)	9,959	398	1,019	2,251	1,849	1,295	16,771
Collectively assessed ¹⁵ (B)	458,802	173,688	137,846	27,629	144,523	54,476	996,964
Impaired loans ¹⁴	1,121	79	128	197	18,482	1,893	21,900
Non-impaired loans ¹⁶	457,681	173,609	137,718	27,432	126,041	52,583	975,064
Total (C)	468,761	174,086	138,865	29,880	146,372	55,771	1,013,735
Impairment allowances (C)	5,321	473	746	1,794	5,616	2,162	16,112
Individually assessed (A)	3,781	192	442	1,323	428	406	6,572
Collectively assessed (B)	1,540	281	304	471	5,188	1,756	9,540
Net loans and advances	463,440	173,613	138,119	28,086	140,756	53,609	997,623
Allowances as a percentage of loans and advances:	%	%	%	%	%	%	%
individually assessed (A)	38.0	48.2	43.4	58.8	23.1	31.4	39.2
collectively assessed (B)	0.3	0.2	0.2	1.7	3.6	3.2	1.0
total (C)	1.1	0.3	0.5	6.0	3.8	3.9	1.6
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
At 31 December 2011							
Gross loans and advances to customers							
Individually assessed impaired loans ¹⁴ (E)	10,490	519	963	2,187	1,832	563	16,554
Collectively assessed ¹⁵ (F)	429,088	157,727	123,687	25,402	148,096	57,386	941,386
Impaired loans ¹⁴	1,261	85	106	238	20,864	2,476	25,030
Non-impaired loans ¹⁶	427,827	157,642	123,581	25,164	127,232	54,910	916,356
Total (G)	439,578	158,246	124,650	27,589	149,928	57,949	957,940
Impairment allowances (G)	5,242	581	782	1,714	7,181	2,011	17,511

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Individually assessed (E)	3,754	288	505	1,250	416	324	6,537
Collectively assessed (F)	1,488	293	277	464	6,765	1,687	10,974
Net loans and advances	434,336	157,665	123,868	25,875	142,747	55,938	940,429
	%	%	%	%	%	%	%
Allowances as a percentage of loans and advances:							
individually assessed (E)	35.8	55.5	52.4	57.2	22.7	57.4	39.5
collectively assessed (F)	0.3	0.2	0.2	1.8	4.6	2.9	1.2
total (G)	1.2	0.4	0.6	6.2	4.8	3.5	1.8

For footnotes, see page 249.

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Report of the Directors: Operating and Financial Review (continued)*Net loan impairment charge to the income statement by geographical region**(Unaudited)*

	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
2012							
Individually assessed impairment allowances	1,387	(8)	97	205	258	200	2,139
New allowances	1,960	32	239	369	380	292	3,272
Release of allowances no longer required	(516)	(34)	(117)	(133)	(85)	(49)	(934)
Recoveries of amounts previously written off	(57)	(6)	(25)	(31)	(37)	(43)	(199)
Collectively assessed impairment allowances	487	92	243	50	3,204	1,945	6,021
New allowances net of allowance releases	839	117	368	94	3,296	2,254	6,968
Recoveries of amounts previously written off	(352)	(25)	(125)	(44)	(92)	(309)	(947)
Total charge for impairment losses	1,874	84	340	255	3,462	2,145	8,160
Customers	1,874	84	340	255	3,462	2,145	8,160
2011							
Individually assessed impairment allowances	1,262	18	67	199	243	126	1,915
New allowances	1,670	79	207	328	398	222	2,904
Release of allowances no longer required	(378)	(41)	(114)	(80)	(111)	(74)	(798)
Recoveries of amounts previously written off	(30)	(20)	(26)	(49)	(44)	(22)	(191)
Collectively assessed impairment allowances	640	99	207	93	6,807	1,744	9,590
New allowances net of allowance releases	1,181	126	366	147	6,894	2,111	10,825
Recoveries of amounts previously written off	(541)	(27)	(159)	(54)	(87)	(367)	(1,235)
Total charge for impairment losses	1,902	117	274	292	7,050	1,870	11,505
Banks	(11)				(5)		(16)
Customers	1,913	117	274	292	7,055	1,870	11,521

2012 compared with 2011

(Unaudited)

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The following commentary is on a constant currency basis.

Loan impairment allowances were US\$16.2bn, a decline of 9% compared with 2011, reflecting lower lending balances in our US CML portfolio which included the reclassification of impairment allowances on non-real estate personal loan balances to Assets held for sale. Releases and recoveries of US\$2.1bn were 3% lower, mainly in North America due to lower customer repayments in the corporate and commercial sector, as well as the non-recurrence of a number of releases and recoveries incurred in 2011 in Hong Kong and Rest of Asia-Pacific.

Impaired loans were 3% of total gross loans and advances at the end of 2012, compared with 4% at 31 December 2011.

In **Europe**, new loan impairment allowances were US\$2.8bn, broadly unchanged compared with 2011. New collectively assessed loan impairment allowances declined by 28%, mainly in the UK personal lending book, as we focused our lending growth on higher quality assets and continued to pro-actively identify and monitor customers

facing financial hardship. This resulted in lower delinquency rates across both the secured and unsecured lending portfolios. Individually assessed new loan impairment allowances increased by 21% across a range of sectors reflecting the challenging economic conditions in the UK, Greece, Spain and Turkey. In addition, a rise in impairments in Turkey was due to strong balance sheet growth in customer loans and advances in RBWM, notably in credit cards and personal loans, driven by business expansion. Impaired loans of US\$11.1bn were 9% lower than at 31 December 2011, mainly due to increased focus on higher quality loans, lower delinquency rates and the continued low interest rate environment.

Releases and recoveries in Europe were US\$925m, broadly unchanged on 2011.

In **Hong Kong**, new individually assessed loan impairment allowances fell by 28% compared with 2011 due to lower specific impairment charges in CMB. New collectively assessed loan impairment allowances also declined as delinquency rates continued to improve, reflecting stable loan growth and sound underlying economic conditions. Impaired loans declined by 22% from 31 December 2011, as a number of corporate loans in the international

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trade sector were written off or upgraded following repayments, and delinquency rates reduced.

Releases and recoveries in Hong Kong were US\$65m, 27% lower than at the end of 2011 when an allowance relating to a loan in GB&M that was no longer considered impaired was released.

New loan impairment allowances in **Rest of Asia-Pacific** increased by 8% to US\$607m. This reflected higher new collectively assessed loan impairment allowances, mainly from the growth in Singapore of RBWM's credit card portfolio. New individually assessed loan impairment allowances also increased, as a result of the impairment of a corporate exposure in Australia and individual charges on a small number of corporate exposures in India. Impaired loans in the region increased by 4% to US\$1.1bn in 2012 due to the downgrade of a number of customers in Australia and Taiwan, partly offset by the restructuring of a significant loan in Singapore following the renegotiation of terms, which is therefore regarded as no longer impaired.

Releases and recoveries in the region decreased by 7%, mainly in India as the cards portfolio continued to run off, and in Thailand following the sale of the RBWM business. These were partly offset by an impairment allowance release in Singapore compared with a charge in 2011.

In the **Middle East and North Africa**, new loan impairment allowances decreased by 2% to US\$463m in 2012. New collectively assessed loan impairment allowances declined, primarily in the UAE, due to the improvement in credit quality reflecting the repositioning of the book towards higher quality lending in previous years. New individually assessed loan impairment allowances rose due to significant loan impairment charges recorded for a small number of large exposures in GB&M. Impaired loans remained broadly unchanged compared with 31 December 2011.

Releases and recoveries in the region increased by 14% to US\$208m in 2012, mainly relating to a small number of exposures in UAE.

In **North America**, new loan impairment allowances fell sharply, reducing by 50% to

US\$3.7bn. New collectively assessed loan impairment allowances declined, largely in the CML portfolio due to the reclassification of impairment allowances on non-real estate personal loan balances to Assets held for sale as well as the continued run-off in the residential portfolios. This was partly offset by a portfolio risk factor adjustment of US\$225m which was made to increase the collective loan impairment allowances for our US mortgage lending portfolios. The adjustment was made following a review completed in the fourth quarter of 2012 which concluded that the estimated average period of time from current status to write-off was ten months for real estate loans (previously a period of seven months was used). During 2013, this revised estimate will be incorporated into the statistical impairment allowance models. It was also partly offset by new loan impairment allowances by HSBC Bank Bermuda on a small number of exposures. Releases and recoveries in North America declined by 11% to US\$214m. This reflected lower levels of impairments being booked due to improving market conditions within the corporate and commercial sector.

Impaired loans decreased by 11% in 2012 to US\$20.3bn, due to the continued run-off of the CML portfolio which included the reclassification of certain non-real estate personal loan balances to held for sale.

In **Latin America**, new loan impairment allowances increased by 23% to US\$2.5bn. The increase in new collectively assessed loan impairment allowances was mainly in Brazil, driven by higher delinquency rates in RBWM and CMB, particularly in the Business Banking portfolio, reflecting lower economic growth in 2012. Impaired loans were 9% higher than at the end of 2011, driven by past growth in the CMB portfolio in Brazil.

Releases and recoveries in Latin America decreased by 2% from the end of 2011 to US\$401m, mainly in Brazil.

For an analysis of loan impairment charges and other credit risk provisions by global business, see page 76.

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2011 compared with 2010

(Unaudited)

On a reported basis, loan impairment charges to the income statement of US\$11.5bn in 2011 declined by 15% compared with 2010 and by 16% on a constant currency basis. During 2011, we revised our disclosure convention for impaired loans for regions with material levels of forbearance which resulted in an increase in the population of impaired loans. Impaired loan comparative data for 2010 has been restated to reflect the change in disclosure convention. On a reported basis our restated impaired loans were US\$41.7bn, 11% lower than at 31 December 2010.

The following commentary is on a constant currency basis.

New loan impairment allowances were US\$13.7bn, a decline of 12% compared with 2010, reflecting lower lending balances in our US consumer finance portfolios. Releases and recoveries of US\$2.2bn were 17% higher, mainly in Europe and Latin America reflecting improvements in our collections operations.

Impaired loans were 4% of total gross loans and advances at the end of 2011, in line with 31 December 2010.

In **Europe**, new loan impairment allowances were US\$2.9bn, 14% lower than 2010. Individually assessed new loan impairment allowances decreased, mainly in the UK, as the credit quality of our lending portfolio improved, partly offset by an increase in allowances in respect of a small number of CMB customers in Greece. New collectively assessed loan impairment allowances also declined, mainly in the UK personal lending book, as a result of improved delinquency rates, reflecting improved quality in both the secured and unsecured portfolios, and a range of successful actions taken to mitigate credit risk within RBWM including a focus on monitoring and identifying customers facing financial difficulty at an earlier stage. In addition, lower new loan impairment allowances reflected a reduction in unsecured lending balances. Impaired loans of US\$11.8bn were 5% higher than at 31 December 2010.

Releases and recoveries in Europe were US\$949m, an increase of 36% compared with the end of 2010 due to successful actions taken to mitigate credit risk as described above.

In **Hong Kong**, new loan impairment allowances fell by 10% compared with 2010 driven by a reduction in new loan impairment allowances against specific exposures. This was partly offset by

a rise in new collectively assessed loan impairment allowances following a more significant release of allowances in 2010, as well as strong growth in lending balances. Impaired loans declined by 9% from 31 December 2010, reflecting loans whose performance improved following the renegotiation of terms and are therefore regarded as no longer impaired.

Releases and recoveries in Hong Kong were US\$88m, 4% lower than at the end of 2010.

New loan impairment allowances in **Rest of Asia-Pacific** decreased by 22% to US\$573m. The decline reflected lower new collectively assessed loan impairment allowances, mainly in India, where lending balances fell as certain higher risk unsecured portfolios were managed down. New individually assessed loan impairment allowances also decreased, mainly in Singapore, due to lower new loan impairment allowances raised against a single GB&M customer compared with 2010. Impaired loans in the region decreased by 16% from the end of 2010 to US\$1.1bn at the end of 2011, mainly in India due to the repayment or write-off of previously impaired loans.

Releases and recoveries in the region increased by 5%, mainly due to the increased release of individually assessed allowances, principally in Australia and India.

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In the **Middle East and North Africa**, new loan impairment allowances declined by 35% to US\$475m in 2011. New individually assessed loan impairment allowances fell, as charges in 2011 were restricted to a small number of corporate exposures and significant charges recorded in 2010 following the restructuring of corporate exposures in the UAE did not recur. New collectively assessed loan impairment allowances also declined, primarily in the UAE, due to lower delinquencies reflecting a repositioning of the loan book to reduce our exposure to unsecured lending and focus on higher quality customers. Impaired loans declined by 4% from 31 December 2010 due to improved delinquency in line with stricter credit criteria, as referred to above.

Releases and recoveries in the region increased by 63% to US\$183m in 2011 due to improved economic conditions.

In **North America**, new loan impairment allowances declined markedly, reducing by 16% to US\$7.3bn. New collectively assessed loan impairment allowances declined, mainly in the CML portfolio, reflecting continued run-off and, in our Card and Retail Services business, lower balances,

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as well as improved delinquency rates as overall credit quality improved. This was partly offset by additional new loan impairment allowances related to the effects of the delays in foreclosure activity. Releases and recoveries in North America declined by 36% to US\$242m. This reflected both the improvement in economic conditions in 2010, which enabled a high volume of customers who were in financial difficulty to make repayments, and the continued reductions in outstanding balances in 2011 as the CML portfolio continued to run off.

Impaired loans decreased by 18% from the end of 2010 to US\$22.8bn, due to the continued run-off of the CML portfolio and the reclassification of balances relating to the pending sale of our Card and Retail Services business. This was partly offset by the effects of the delays in foreclosure processing which slowed the rate at which lending balances were transferred to foreclosed.

In **Latin America**, new loan impairment allowances increased by 21% to US\$2.3bn. The increase in new loan impairment allowances was primarily in Brazil reflecting strong lending growth in RBWM and CMB, as well as a rise in delinquency rates, notably in the second half of 2011. This was partly offset by lower new collectively assessed loan impairment allowances in Mexico, driven by the managed decline of the riskier elements of the credit cards portfolio. Impaired loans were 8% higher than at the end of 2010 driven by increased delinquency observed during the year.

Releases and recoveries in Latin America increased by 36% from the end of 2010 to US\$463m, largely reflecting an increase in the volume of accounts that are delinquent.

For an analysis of loan impairment charges and other credit risk provisions by global business, see page 76.

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Further analysis of impairment

*Movement in impairment allowances by industry sector and by geographical region**(Unaudited)*

	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
Impairment allowances at 1 January 2012	5,292	581	782	1,731	7,239	2,011	17,636
Amounts written off	(2,375)	(219)	(540)	(305)	(4,181)	(2,192)	(9,812)
Personal	(828)	(128)	(347)	(126)	(3,862)	(1,614)	(6,905)
first lien residential mortgages	(28)		(7)	(2)	(1,952)	(70)	(2,059)
other personal	(800)	(128)	(340)	(124)	(1,910)	(1,544)	(4,846)
Corporate and commercial	(1,428)	(91)	(193)	(154)	(234)	(577)	(2,677)
manufacturing and international trade and services	(661)	(91)	(164)	(137)	(59)	(498)	(1,610)
commercial real estate and other property-related	(377)		(8)	(6)	(97)	(18)	(506)
other commercial	(390)		(21)	(11)	(78)	(61)	(561)
Financial ²	(119)			(25)	(85)	(1)	(230)
Recoveries of amounts written off in previous years	409	31	150	75	129	352	1,146
Personal	354	30	132	50	88	312	966
first lien residential mortgages	34	4	2	5	46	49	140
other personal	320	26	130	45	42	263	826
Corporate and commercial	51	1	18	25	38	39	172
manufacturing and international trade and services	16	1	5	2	7	28	59
commercial real estate and other property-related	9		11		19	2	41
other commercial	26		2	23	12	9	72
Financial ²	4				3	1	8
Charge to income statement	1,874	84	340	255	3,462	2,145	8,160
Personal	348	96	234	57	3,228	1,399	5,362
first lien residential mortgages	(56)	(11)	14	7	1,986	(30)	1,910
other personal	404	107	220	50	1,242	1,429	3,452
Corporate and commercial	1,547	(14)	102	169	252	746	2,802
manufacturing and international trade and services	670	(12)	32	80	62	625	1,457
commercial real estate and other property-related	444	7	55	62	94	28	690
other commercial	433	(9)	15	27	96	93	655
Financial ²	(21)	2	4	29	(18)		(4)
Exchange and other movements ¹⁸	161	(4)	14	55	(1,033)	(154)	(961)
At 31 December 2012	5,361	473	746	1,811	5,616	2,162	16,169
Impairment allowances against banks:							
individually assessed	40			17			57
Impairment allowances against customers:							
individually assessed	3,781	192	442	1,323	428	406	6,572

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collectively assessed
At 31 December 2012

1,540	281	304	471	5,188	1,756	9,540
5,361	473	746	1,811	5,616	2,162	16,169

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Report of the Directors: Operating and Financial Review (continued)

	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Total US\$m
Impairment allowances at 1 January 2011	5,740	629	959	1,669	9,234	2,010	20,241
Amounts written off	(2,781)	(210)	(554)	(187)	(6,830)	(1,918)	(12,480)
Personal	(1,685)	(116)	(391)	(172)	(6,591)	(1,476)	(10,431)
first lien residential mortgages	(25)		(6)	(2)	(2,545)	(84)	(2,662)
other personal	(1,660)	(116)	(385)	(170)	(4,046)	(1,392)	(7,769)
Corporate and commercial	(1,066)	(94)	(161)	(15)	(233)	(440)	(2,009)
manufacturing and international trade and services	(554)	(64)	(120)	(4)	(100)	(295)	(1,137)
commercial real estate and other property-related	(265)	(6)	(13)	(10)	(83)	(15)	(392)
other commercial	(247)	(24)	(28)	(1)	(50)	(130)	(480)
Financial ²	(30)		(2)		(6)	(2)	(40)
Recoveries of amounts written off in previous years	572	47	185	102	132	388	1,426
Personal	525	31	168	53	101	297	1,175
first lien residential mortgages	21	4	3		39	19	86
other personal	504	27	165	53	62	278	1,089
Corporate and commercial	44	16	12	49	30	91	242
manufacturing and international trade and services	19	16	8	2	8	82	135
commercial real estate and other property-related	7		1		8	4	20
other commercial	18		3	47	14	5	87
Financial ²	3		5		1		9
Charge to income statement	1,902	117	274	292	7,050	1,870	11,505
Personal	610	77	215	124	6,887	1,405	9,318
first lien residential mortgages	98	(10)	5	42	3,899	69	4,103
other personal	512	87	210	82	2,988	1,336	5,215
Corporate and commercial	1,277	37	55	146	122	477	2,114
manufacturing and international trade and services	416	57	35	25	42	326	901
commercial real estate and other property-related	498		9	150	48	59	764
other commercial	363	(20)	11	(29)	32	92	449
Financial ²	15	3	4	22	41	(12)	73
Exchange and other movements ¹⁸	(141)	(2)	(82)	(145)	(2,347)	(339)	(3,056)
At 31 December 2011	5,292	581	782	1,731	7,239	2,011	17,636
Impairment allowances against banks:							
individually assessed	50			17	58		125
Impairment allowances against customers:							
individually assessed	3,754	288	505	1,250	416	324	6,537
collectively assessed ¹⁷	1,488	293	277	464	6,765	1,687	10,974
At 31 December 2011	5,292	581	782	1,731	7,239	2,011	17,636

For footnotes, see page 249.

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Report of the Directors: Operating and Financial Review (continued)*Movement in impairment allowances by industry sector**(Unaudited)*

	2012	2011	2010	2009	2008
	US\$m	US\$m	US\$m	US\$m	US\$m
Impairment allowances at 1 January	17,636	20,241	25,649	23,972	19,212
Amounts written off	(9,812)	(12,480)	(19,300)	(24,840)	(17,955)
Personal	(6,905)	(10,431)	(16,458)	(22,703)	(16,625)
first lien residential mortgages	(2,059)	(2,662)	(4,163)	(4,704)	(2,110)
other personal	(4,846)	(7,769)	(12,295)	(17,999)	(14,515)
Corporate and commercial	(2,677)	(2,009)	(2,789)	(1,984)	(1,294)
manufacturing and international trade and services	(1,610)	(1,137)	(1,050)	(1,093)	(789)
commercial real estate and other property-related	(506)	(392)	(1,280)	(327)	(115)
other commercial	(561)	(480)	(459)	(564)	(390)
Financial ²	(230)	(40)	(53)	(153)	(36)
Recoveries of amounts written off in previous years	1,146	1,426	1,020	890	834
Personal	966	1,175	846	712	686
first lien residential mortgages	140	86	93	61	19
other personal	826	1,089	753	651	667
Corporate and commercial	172	242	156	170	142
manufacturing and international trade and services	59	135	92	123	76
commercial real estate and other property-related	41	20	21	9	6
other commercial	72	87	43	38	60
Financial ²	8	9	18	8	6
Charge to income statement	8,160	11,505	13,548	24,942	24,131
Personal	5,362	9,318	11,187	19,781	20,950
first lien residential mortgages	1,910	4,103	3,461	4,185	5,000
other personal	3,452	5,215	7,726	15,596	15,950
Corporate and commercial	2,802	2,114	2,198	4,711	2,879
manufacturing and international trade and services	1,457	901	909	2,392	1,573
commercial real estate and other property-related	690	764	660	1,492	755
other commercial	655	449	629	827	551
Financial ²	(4)	73	163	450	302
Exchange and other movements ¹⁸	(961)	(3,056)	(676)	685	(2,250)
At 31 December	16,169	17,636	20,241	25,649	23,972
Impairment allowances against banks:					
individually assessed	57	125	158	107	63
Impairment allowances against customers:					
individually assessed	6,572	6,537	6,457	6,494	3,284
collectively assessed	9,540	10,974	13,626	19,048	20,625
At 31 December	16,169	17,636	20,241	25,649	23,972

For footnotes, see page 249.

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Report of the Directors: Operating and Financial Review (continued)*Movement in impairment allowances on loans and advances to customers and banks**(Audited)*

	Banks		Customers	
	individually assessed US\$m	Individually assessed US\$m	Collectively assessed US\$m	Total US\$m
2012				
At 1 January	125	6,537	10,974	17,636
Amounts written off	(70)	(2,361)	(7,381)	(9,812)
Recoveries of loans and advances previously written off		199	947	1,146
Charge to income statement		2,139	6,021	8,160
Exchange and other movements ¹⁸	2	58	(1,021)	(961)
At 31 December	57	6,572	9,540	16,169
Impairment allowances on loans; and advances to customers		6,572	9,540	16,112
personal		685	7,527	8,212
corporate and commercial		5,407	1,939	7,346
financial		480	74	554
	%	%	%	%
As a percentage of loans and advances ^{19,20}	0.05	0.67	0.98	1.48
	US\$m	US\$m	US\$m	US\$m
2011				
At 1 January	158	6,457	13,626	20,241
Amounts written off	(16)	(1,633)	(10,831)	(12,480)
Recoveries of loans and advances previously written off		191	1,235	1,426
Charge to income statement	(16)	1,931	9,590	11,505
Exchange and other movements ¹⁸	(1)	(409)	(2,646)	(3,056)
At 31 December	125	6,537	10,974	17,636
Impairment allowances on loans and advances to customers		6,537	10,974	17,511
personal		694	9,066	9,760
corporate and commercial		5,231	1,820	7,051
financial		612	88	700
	%	%	%	%
As a percentage of loans and advances ^{19,20}	0.09	0.71	1.20	1.67

*For footnotes, see page 249.**Individually and collectively assessed impairment charge to the income statement by industry sector**(Unaudited)*

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	Individually	2012		Individually	2011	Total
	assessed	Collectively	assessed	assessed	Collectively	
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Banks				(16)		(16)
Personal	96	5,266	5,362	141	9,177	9,318
First lien residential mortgages	40	1,870	1,910	104	3,999	4,103
Other personal ¹	56	3,396	3,452	37	5,178	5,215
Corporate and commercial	2,029	773	2,802	1,703	411	2,114
Manufacturing and international trade and services	910	547	1,457	572	329	901
Commercial real estate and other property-related	604	86	690	768	(4)	764
Other commercial ⁹	515	140	655	363	86	449
Financial	14	(18)	(4)	87	2	89
Total charge to income statement	2,139	6,021	8,160	1,915	9,590	11,505

For footnotes, see page 249.

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Report of the Directors: Operating and Financial Review (continued)*Net loan impairment charge to the income statement**(Unaudited)*

	2012	2011	2010	2009	2008
	US\$m	US\$m	US\$m	US\$m	US\$m
Individually assessed impairment allowances	2,139	1,915	2,625	4,458	2,064
New allowances	3,272	2,904	3,617	5,173	2,742
Release of allowances no longer required	(934)	(798)	(847)	(581)	(565)
Recoveries of amounts previously written off	(199)	(191)	(145)	(134)	(113)
Collectively assessed impairment allowances	6,021	9,590	10,923	20,484	22,067
New allowances net of allowance releases	6,968	10,825	11,798	21,240	22,788
Recoveries of amounts previously written off	(947)	(1,235)	(875)	(756)	(721)
Total charge for impairment losses	8,160	11,505	13,548	24,942	24,131
Banks		(16)	12	70	54
Customers	8,160	11,521	13,536	24,872	24,077
At 31 December					
Impaired loans	38,776	41,739	47,064	30,845	25,422
Impairment allowances	16,169	17,636	20,241	25,649	23,972

*Charge for impairment losses as a percentage of average gross loans and advances to customers by geographical region**(Unaudited)*

	Europe	Hong Kong	Rest of Asia-Pacific	MENA	North America	Latin America	Total
	%	%	%	%	%	%	%
2012							
New allowances net of allowance releases	0.58	0.07	0.37	1.16	2.31	4.36	1.00
Recoveries	(0.10)	(0.02)	(0.11)	(0.26)	(0.08)	(0.62)	(0.12)
Total charge for impairment losses	0.48	0.05	0.26	0.90	2.23	3.74	0.88
Amount written off net of recoveries	0.50	0.11	0.30	0.81	2.57	3.21	0.93

2011

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New allowances net of allowance releases	0.59	0.11	0.38	1.46	4.01	3.54	1.34
Recoveries	(0.14)	(0.03)	(0.15)	(0.38)	(0.07)	(0.61)	(0.15)
Total charge for impairment losses	0.45	0.08	0.23	1.08	3.94	2.93	1.19
Amount written off net of recoveries	0.52	0.11	0.31	0.32	3.74	2.39	1.14

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Report of the Directors: Operating and Financial Review (continued)*Charge for impairment losses as a percentage of average gross loans and advances to customers**(Unaudited)*

	2012	2011	2010	2009	2008
	%	%	%	%	%
New allowances net of allowance releases	1.00	1.34	1.65	2.92	2.54
Recoveries	(0.12)	(0.15)	(0.12)	(0.10)	(0.09)
Total charge for impairment losses	0.88	1.19	1.53	2.82	2.45
Amount written off net of recoveries	0.93	1.14	2.08	2.71	1.75

Loans and advances to customers are excluded from average balances when reclassified to Assets held for sale. Including these loans and advances to customers, the total new allowances net

of allowance releases would be 1.00%, recoveries 0.12%, and amounts written off net of recoveries 0.93%.

*Reconciliation of reported and constant currency changes by geographical region**(Unaudited)*

	Currency		Movement	31 Dec 12	Reported	Constant
	translation	31 Dec 11	on a	as reported	change ²²	currency
	adjustment ²¹	at 31 Dec 12	constant	US\$m	%	change ²²
	US\$m	exchange	currency			%
		rates	basis			
		US\$m	US\$m			
Impaired loans						
Europe	451	12,270	(1,125)	11,145	(6)	(9)
Hong Kong	1	609	(132)	477	(22)	(22)
Rest of Asia-Pacific	27	1,097	50	1,147	7	5
Middle East and North Africa	(6)	2,439	35	2,474	1	1
North America	17	22,775	(2,430)	20,345	(11)	(11)
Latin America	(108)	2,931	257	3,188	5	9
	41,739	42,121	(3,345)	38,776	(7)	(8)
Impairment allowances						
Europe	203	5,495	(134)	5,361	1	(2)
Hong Kong	2	583	(110)	473	(19)	(19)

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Rest of Asia-Pacific	782	17	799	(53)	746	(5)	(7)
Middle East and North Africa	1,731	(5)	1,726	85	1,811	5	5
North America	7,239	14	7,253	(1,637)	5,616	(22)	(23)
Latin America	2,011	(114)	1,897	265	2,162	8	13
	17,636	117	17,753	(1,584)	16,169	(8)	(9)

For footnotes, see page 249.

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Report of the Directors: Operating and Financial Review (continued)*Reconciliation of reported and constant currency impairment charge to the income statement**(Unaudited)*

	31 Dec 11	Currency translation adjustment ²¹	31 Dec 11 at 31 Dec 12 exchange rates	Movement on a constant currency basis	31 Dec 12 as reported	Reported change ²²	Constant currency change ²²
	US\$m	US\$m	US\$m	US\$m	US\$m	%	%
Europe							
Charge for impairment losses	1,902	(47)	1,855	19	1,874	(1)	1
New allowances	3,033	(82)	2,951	92	3,043	0	3
Releases	(560)	29	(531)	(229)	(760)	36	43
Recoveries	(571)	6	(565)	156	(409)	(28)	(28)
Hong Kong							
Charge for impairment losses	117		117	(33)	84	(28)	(28)
New allowances	268		268	(44)	224	(16)	(16)
Releases	(104)		(104)	(5)	(109)	5	5
Recoveries	(47)		(47)	16	(31)	(34)	(34)
Rest of Asia-Pacific							
Charge for impairment losses	274	(1)	273	67	340	24	25
New allowances	681	(17)	664	13	677	(1)	2
Releases	(222)	10	(212)	25	(187)	(16)	(12)
Recoveries	(185)	6	(179)	29	(150)	(19)	(16)
MENA							
Charge for impairment losses	292		292	(37)	255	(13)	(13)
New allowances	630		630	(50)	580	(8)	(8)
Releases	(235)		(235)	(15)	(250)	6	6
Recoveries	(103)		(103)	28	(75)	(27)	(27)
North America							
Charge for impairment losses	7,050		7,050	(3,588)	3,462	(51)	(51)
New allowances	7,566		7,566	(3,677)	3,889	(49)	(49)
Releases	(385)		(385)	87	(298)	(23)	(23)
Recoveries	(131)		(131)	2	(129)	(2)	(2)
Latin America							
Charge for impairment losses	1,870	(217)	1,653	492	2,145	15	30
New allowances	2,421	(239)	2,182	399	2,581	7	18
Releases	(162)	(24)	(186)	102	(84)	(48)	(55)
Recoveries	(389)	46	(343)	(9)	(352)	(10)	3

Total							
Charge for impairment losses	11,505	(265)	11,240	(3,080)	8,160	(29)	(27)
New allowances	14,599	(338)	14,261	(3,267)	10,994	(25)	(23)
Releases	(1,668)	15	(1,653)	(35)	(1,688)	1	2
Recoveries	(1,426)	58	(1,368)	222	(1,146)	(20)	(16)

Concentration of exposure

(Unaudited)

Concentrations of credit risk are described in the Appendix to Risk on page 259. An analysis of credit quality is provided on page 154.

The diversification of our lending portfolio across the regions, together with our broad range of global businesses and products, ensured that we were not overly dependent on a few countries or markets to generate income and growth in 2012. Our geographical diversification also supported our strategies for growth in faster-growing markets and those with international connectivity.

Trading assets

(Unaudited)

	2012 US\$bn	2011 US\$bn
Trading securities ²³	213	186
Loans and advances to banks	78	76
Loans and advances to customers	118	69
	409	331

For footnote, see page 249.

The largest concentration of securities held-for-trading within trading assets was in government and government agency debt securities. We had significant exposures to US Treasury and government agency securities (US\$28bn) and

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UK (US\$12bn) and Hong Kong (US\$6bn) government securities. For an analysis of securities held for trading, see Note 14 on the Financial Statements.

Financial investments

Our holdings of available-for-sale government and government agency debt securities, corporate debt securities, ABSs and other securities were spread across a wide range of issuers and geographical regions, with 14% invested in securities issued by banks and other financial institutions. We also hold assets backing insurance and investment contracts. For an analysis of financial investments, see Note 20 on the Financial Statements.

Derivatives

Derivative assets were US\$357bn at 31 December 2012 (2011: US\$346bn), of which the largest concentrations were interest rate and, to a lesser extent, foreign exchange derivatives. Our exposure

to derivatives increased, mainly due to a rise in the fair value of interest rate contracts following the downward movements in yield curves in major currencies, largely in Europe. However, this was partly offset by a rise in netting from an increase in trading through clearing houses coupled with the rise in fair values. For an analysis of derivatives, see Note 19 on the Financial Statements.

Loans and advances

Gross loans and advances to customers (excluding the financial sector) of US\$932bn increased by US\$61bn or 7% at 31 December 2012 compared with 2011, or 5% on a constant currency basis.

The following tables analyse loans by industry sector and by the location of the principal operations of the lending subsidiary or, in the case of the operations of The Hongkong and Shanghai Banking Corporation, HSBC Bank, HSBC Bank Middle East and HSBC Bank USA, by the location of the lending branch.

*Gross loans and advances by industry sector**(Unaudited)*

	2012 US\$m	Currency effect US\$m	Move- ment US\$m	2011 US\$m	2010 US\$m	2009 US\$m	2008 US\$m
Personal	415,093	7,741	13,727	393,625	425,320	434,206	440,227
First lien residential mortgages ²⁴	301,862	6,776	16,123	278,963	268,681	260,669	243,337
Other personal ¹	113,231	965	(2,396)	114,662	156,639	173,537	196,890
Corporate and commercial	513,493	8,376	32,301	472,816	445,512	383,090	407,474
Manufacturing	112,149	1,392	14,703	96,054	91,121	80,487	81,103

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International trade and services	169,389	2,727	13,953	152,709	146,573	115,641	128,737
Commercial real estate	76,760	1,544	1,275	73,941	71,880	69,389	70,969
Other property-related	40,532	406	587	39,539	34,838	30,520	30,739
Government	10,785	184	(478)	11,079	8,594	6,689	6,544
Other commercial ⁹	103,878	2,123	2,261	99,494	92,506	80,364	89,382
Financial	81,258	1,963	(6,924)	86,219	101,725	96,650	101,085
Non-bank financial institutions	79,817	1,966	(7,424)	85,275	100,163	95,237	99,536
Settlement accounts	1,441	(3)	500	944	1,562	1,413	1,549
Asset-backed securities reclassified	3,891	208	(1,597)	5,280	5,892	7,827	7,991
Total gross loans and advances to customers	1,013,735	18,288	37,507	957,940	978,449	921,773	956,777
Gross loans and advances to banks	152,603	1,439	(29,948)	181,112	208,429	179,888	153,829
Total gross loans and advances (A)	1,166,338	19,727	7,559	1,139,052	1,186,878	1,101,661	1,110,606
Impaired loans and advances	38,671	379	(3,292)	41,584	46,871	30,606	25,352
as a percentage of A	3.3%			4.3%	4.8%	3.3%	2.6%
Impairment allowances on loans and advances	16,112	114	(1,513)	17,511	20,083	25,542	23,909
as a percentage of A	1.4%			1.8%	2.1%	2.8%	2.5%

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Gross loans and advances by industry sector (continued)*

	Year ended 31 December						
	2012 US\$m	Currency effect US\$m	Move- ment US\$m	2011 US\$m	2010 US\$m	2009 US\$m	2008 US\$m
Charge for impairment losses	8,160	1,558	(4,903)	11,505	13,548	24,942	24,131
New allowances net of allowance releases	9,306	1,500	(5,125)	12,931	14,568	25,832	24,965
Recoveries	(1,146)	58	222	(1,426)	(1,020)	(890)	(834)

For footnotes, see page 249.

The following commentary is on a constant currency basis (see page 179):

Personal lending was 41% of gross lending to customers at 31 December 2012. Personal lending balances of US\$415bn were 3% higher than at 31 December 2011 for reasons explained under Personal lending (see page 24-25). First lien residential mortgage lending continued to represent the Group's largest concentration in a single exposure type, the most significant balances being in the UK (42%), Hong Kong (17%) and the US (16%).

Corporate and commercial lending was 51% of gross lending to customers at 31 December 2012, representing our largest lending category. International trade and services was the biggest portion of the corporate and commercial lending category, which increased by 9% compared with 31 December 2011, mainly in Hong Kong and Rest of Asia-Pacific as we focused on corporate and commercial customers that trade internationally as well as in the UK, despite muted demand for credit. The most significant concentrations of international trade and services lending were in the UK, Hong Kong and Rest of Asia-Pacific. Our concentration in respect of the manufacturing sector increased, mainly driven by higher lending balances in Europe, due to growth in the UK of overdraft balances and corresponding customer accounts which did not meet netting criteria under accounting rules.

Commercial real estate lending represented 8% of total gross lending to customers. Lending increased marginally, as the demand for funds in property investment and development remained strong in Hong Kong. The main concentrations of commercial real estate lending were in the UK and Hong Kong.

Lending to non-bank financial institutions was US\$81bn, a decrease of 8% compared with 31 December 2011 due to a decline in reverse repo balances, mainly in Europe. Our exposure was spread across a range of institutions, with the most significant concentration in the UK, France and the US.

Loans and advances to banks were widely distributed across many countries and decreased by 16% in 2012 as reverse repo balances declined, reflecting redeployment of liquidity to central banks, mainly in Europe.

The tables that follow provide information on loans and advances by geographical region and by country. The commentary on these loans and advances can be found in the Personal lending and Wholesale lending sections on pages 147 to 152.

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Report of the Directors: Operating and Financial Review (continued)*Gross loans and advances to customers by industry sector and by geographical region**(Audited)*

	Gross loans and advances to customers						Total US\$m	As a % of total gross loans
	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m		
At 31 December 2012								
Personal	186,274	70,341	49,305	6,232	84,354	18,587	415,093	41.0
First lien residential mortgages ²⁴	135,172	52,296	36,906	2,144	70,133	5,211	301,862	29.8
Other personal ¹	51,102	18,045	12,399	4,088	14,221	13,376	113,231	11.2
Corporate and commercial	223,061	99,199	85,305	22,452	47,886	35,590	513,493	50.6
Manufacturing	56,690	10,354	19,213	3,373	9,731	12,788	112,149	11.1
International trade and services	70,954	33,832	32,317	9,115	13,419	9,752	169,389	16.6
Commercial real estate	33,279	23,384	9,286	865	6,572	3,374	76,760	7.6
Other property-related	7,402	16,399	6,641	2,103	7,607	380	40,532	4.0
Government	2,393	2,838	1,136	1,662	774	1,982	10,785	1.1
Other commercial ⁹	52,343	12,392	16,712	5,334	9,783	7,314	103,878	10.2
Financial	55,732	4,546	4,255	1,196	13,935	1,594	81,258	8.0
Non-bank financial institutions	55,262	4,070	3,843	1,194	13,935	1,513	79,817	7.9
Settlement accounts	470	476	412	2		81	1,441	0.1
Asset-backed securities reclassified	3,694				197		3,891	0.4
Total gross loans and advances to customers (A)	468,761	174,086	138,865	29,880	146,372	55,771	1,013,735	100.0
Percentage of A by geographical region	46.3%	17.2%	13.7%	2.9%	14.4%	5.5%	100.0%	
Impaired loans	11,080	477	1,147	2,448	20,331	3,188	38,671	
as a percentage of A	2.4%	0.3%	0.8%	8.2%	13.9%	5.7%	3.8%	
Total impairment allowances	5,321	473	746	1,794	5,616	2,162	16,112	
as a percentage of A	1.1%	0.3%	0.5%	6.0%	3.8%	3.9%	1.6%	
At 31 December 2011								
Personal	166,147	63,181	43,580	5,269	95,336	20,112	393,625	41.1
First lien residential mortgages ²⁴	119,902	46,817	32,136	1,837	73,278	4,993	278,963	29.1
Other personal ¹	46,245	16,364	11,444	3,432	22,058	15,119	114,662	12.0
Corporate and commercial	204,984	91,592	77,887	21,152	41,271	35,930	472,816	49.3
Manufacturing	45,632	9,004	16,909	3,517	7,888	13,104	96,054	10.0
International trade and services	64,604	29,066	29,605	8,664	10,710	10,060	152,709	15.9
Commercial real estate	32,099	20,828	9,537	1,002	7,069	3,406	73,941	7.7
Other property-related	7,595	17,367	6,396	1,770	5,729	682	39,539	4.1
Government	3,143	2,918	962	1,563	656	1,837	11,079	1.2
Other commercial ⁹	51,911	12,409	14,478	4,636	9,219	6,841	99,494	10.4
Financial	63,671	3,473	3,183	1,168	12,817	1,907	86,219	9.0
Non-bank financial institutions	63,313	3,192	2,937	1,162	12,817	1,854	85,275	8.9

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Settlement accounts	358	281	246	6		53	944	0.1
Asset-backed securities reclassified	4,776				504		5,280	0.6
Total gross loans and advances to customers (B)	439,578	158,246	124,650	27,589	149,928	57,949	957,940	100.0
Percentage of B by geographical region	45.9%	16.5%	13.0%	2.9%	15.7%	6.0%	100.0%	
Impaired loans	11,751	604	1,069	2,425	22,696	3,039	41,584	
as a percentage of B	2.7%	0.4%	0.9%	8.8%	15.1%	5.2%	4.3%	
Total impairment allowances	5,242	581	782	1,714	7,181	2,011	17,511	
as a percentage of B	1.2%	0.4%	0.6%	6.2%	4.8%	3.5%	1.8%	

For footnotes, see page 249.

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Report of the Directors: Operating and Financial Review (continued)*Loans and advances to banks by geographical region**(Unaudited)*

	Europe US\$m	Hong Kong US\$m	Rest of Asia- Pacific US\$m	MENA US\$m	North America US\$m	Latin America US\$m	Loans and advances to banks US\$m	Impair- ment allowances ²⁵ US\$m
At 31 December 2012	45,320	23,500	44,592	9,198	13,465	16,528	152,603	(57)
At 31 December 2011	54,406	35,159	47,309	8,571	14,831	20,836	181,112	(125)
At 31 December 2010	78,239	33,585	40,437	9,335	19,479	27,354	208,429	(158)
At 31 December 2009	65,614	36,197	35,648	8,435	15,386	18,608	179,888	(107)
At 31 December 2008	62,012	29,646	28,665	7,476	11,458	14,572	153,829	(63)

*For footnote, see page 249.**Gross loans and advances to customers by country**(Unaudited)*

	First lien residential mortgages US\$m	Other personal US\$m	Property- related US\$m	Commercial, international trade and other US\$m	Total US\$m
At 31 December 2012					
Europe	135,172	51,102	40,681	241,806	468,761
UK	127,024	23,446	30,342	179,799	360,611
France	2,643	10,960	8,465	42,891	64,959
Germany	9	284	126	5,212	5,631
Malta	1,821	563	454	1,631	4,469
Switzerland	298	9,403	66	191	9,958
Turkey	1,062	4,084	317	3,356	8,819
Other	2,315	2,362	911	8,726	14,314
Hong Kong	52,296	18,045	39,783	63,962	174,086
Rest of Asia-Pacific	36,906	12,399	15,927	73,633	138,865
Australia	10,037	1,490	2,311	7,208	21,046
India	1,000	394	521	5,389	7,304
Indonesia	83	508	95	5,349	6,035
Mainland China	3,539	302	5,078	19,083	28,002
Malaysia	5,025	2,175	1,813	5,880	14,893
Singapore	10,123	4,812	3,938	9,854	28,727
Taiwan	3,323	597	120	5,180	9,220
Vietnam	50	252	60	1,710	2,072

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Other	3,726	1,869	1,991	13,980	21,566
Middle East and North Africa (excluding Saudi Arabia)	2,144	4,088	2,968	20,680	29,880
Egypt	2	479	124	2,600	3,205
Qatar	11	385	484	1,082	1,962
UAE	1,743	1,822	1,533	12,264	17,362
Other	388	1,402	827	4,734	7,351
North America	70,133	14,221	14,179	47,839	146,372
US	49,417	7,382	9,449	29,315	95,563
Canada	19,040	6,444	4,136	17,369	46,989
Bermuda	1,676	395	594	1,155	3,820
Latin America	5,211	13,376	3,754	33,430	55,771
Argentina	28	1,532	85	2,465	4,110
Brazil	1,745	8,042	1,287	18,022	29,096
Mexico	1,989	2,756	1,280	9,447	15,472
Panama	1,402	1,023	1,049	2,405	5,879
Other	47	23	53	1,091	1,214
	301,862	113,231	117,292	481,350	1,013,735

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Report of the Directors: Operating and Financial Review (continued)

	First lien residential mortgages US\$m	Other personal US\$m	Property- related US\$m	Commercial, international trade and other US\$m	Total US\$m
At 31 December 2011					
Europe	119,902	46,245	39,694	233,737	439,578
UK	111,224	22,218	29,191	160,236	322,869
France	3,353	9,305	8,160	49,572	70,390
Germany	10	343	112	4,518	4,983
Malta	1,708	567	520	1,591	4,386
Switzerland	1,803	10,684	156	1,918	14,561
Turkey	767	2,797	255	3,652	7,471
Other	1,037	331	1,300	12,250	14,918
Hong Kong	46,817	16,364	38,195	56,870	158,246
Rest of Asia-Pacific	32,136	11,444	15,933	65,137	124,650
Australia	9,251	1,327	2,357	6,073	19,008
India	830	461	809	3,914	6,014
Indonesia	81	463	97	4,577	5,218
Mainland China	2,769	317	5,078	15,665	23,829
Malaysia	4,329	2,166	1,351	5,898	13,744
Singapore	7,919	4,108	3,690	9,433	25,150
Taiwan	3,062	550	139	4,555	8,306
Vietnam	42	184	42	1,397	1,665
Other	3,853	1,868	2,370	13,625	21,716
Middle East and North Africa (excluding Saudi Arabia)	1,837	3,432	2,772	19,548	27,589
Egypt	2	441	100	2,775	3,318
Qatar	9	445	354	1,098	1,906
UAE	1,520	1,882	1,464	12,070	16,936
Other	306	664	854	3,605	5,429
North America	73,278	22,058	12,798	41,794	149,928
US	52,484	14,087	7,850	27,307	101,728
Canada	19,045	7,518	4,391	13,600	44,554
Bermuda	1,749	453	557	887	3,646
Latin America	4,993	15,119	4,088	33,749	57,949
Argentina	32	1,379	114	2,331	3,856
Brazil	1,657	9,802	1,660	18,638	31,757
Mexico	1,847	2,261	1,284	8,210	13,602
Panama	1,240	1,014	923	2,537	5,714
Other	217	663	107	2,033	3,020
	278,963	114,662	113,480	450,835	957,940

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Report of the Directors: Operating and Financial Review (continued)**Country distribution of outstandings and cross-border exposures***(Unaudited)*

We control the risk associated with cross-border lending through a centralised structure of internal country limits. Exposures to individual countries and cross-border exposure in the aggregate are kept under continual review.

The following table summarises the aggregate of our in-country foreign currency and cross-border outstandings by type of borrower to countries which individually represent in excess of 0.75% of our total

assets. The classification is based on the country of residence of the borrower but also recognises the transfer of country risk in respect of third-party guarantees, eligible collateral held and residence of the head office when the borrower is a branch. In accordance with the Bank of England Country Exposure Report (Form CE) guidelines, outstandings comprise loans and advances (excluding settlement accounts), amounts receivable under finance leases, acceptances, commercial bills, certificates of deposit (CD s) and debt and equity securities (net of short positions), and exclude accrued interest and intra-HSBC exposures.

*In-country foreign currency and cross-border amounts outstanding**(Unaudited)*

	Banks US\$bn	Government and official institutions US\$bn	Other US\$bn	Total US\$bn
At 31 December 2012				
US	5.9	37.9	14.7	58.5
UK	18.0	2.8	34.7	55.5
Mainland China	23.4	3.3	16.0	42.7
Germany	11.6	15.9	10.2	37.7
France	12.8	11.3	13.2	37.3
Hong Kong	8.3	1.0	21.3	30.6
Japan ⁷⁶	6.7	16.8	1.6	25.1
Ireland ⁷⁶	0.8	0.1	19.5	20.4
At 31 December 2011				
UK	9.5	4.5	53.7	67.7
US	8.1	40.8	16.7	65.6
Mainland China	25.4	7.6	13.3	46.3
Japan	8.6	25.8	0.9	35.3
France	11.0	11.3	10.0	32.3
Hong Kong	7.2	1.2	17.7	26.1

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Germany	9.7	7.2	5.0	21.9
Ireland	1.7	0.1	17.5	19.3
At 31 December 2010				
UK	27.6	6.3	51.6	85.5
US	13.6	37.6	17.6	68.8
France	23.8	11.1	11.2	46.1
Hong Kong	15.4	1.6	17.2	34.2
Mainland China	21.5	1.2	9.1	31.8
Japan	14.0	16.2	1.3	31.5
Germany	17.8	4.2	9.4	31.4
Ireland	2.1	0.1	8.2	10.4

For footnote, see page 249.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)**HSBC Holdings***(Audited)*

Risk in HSBC Holdings is overseen by the HSBC Holdings Asset and Liability Management Committee (ALCO). The major risks faced by HSBC Holdings are credit risk and market risk (in the form of interest rate risk and foreign exchange risk), of which the most significant is credit risk.

Credit risk in HSBC Holdings primarily arises from transactions with Group subsidiaries and from guarantees issued in support of obligations assumed by certain Group operations in the normal conduct of their business.

These risks are reviewed and managed within regulatory and internal limits for exposures by our

Global Risk function, which provides high-level centralised oversight and management of our credit risks worldwide.

HSBC Holdings' maximum exposure to credit risk at 31 December 2012 is shown below. Its financial assets principally represent claims on Group subsidiaries in Europe and North America.

All of the derivative transactions are with HSBC undertakings which are banking counterparties (2011: 100%) and for which HSBC Holdings has in place master netting arrangements. From 2012, the credit risk exposure has been managed on a net basis and the remaining net exposure specifically collateralised in the form of cash.

*HSBC Holdings' maximum exposure to credit risk**(Audited)*

	At 31 December 2012			At 31 December 2011		
	Maximum exposure US\$m	Offset US\$m	Exposure to credit risk (net) US\$m	Maximum exposure US\$m	Offset US\$m	Exposure to credit risk (net) US\$m
Cash at bank and in hand:						
balances with HSBC undertakings	353		353	316		316
Derivatives	3,768	(3,768)		3,568		3,568
Loans and advances to HSBC undertakings	41,675		41,675	28,048		28,048
Financial investments	1,208		1,208	1,078		1,078
Financial guarantees and similar contracts	49,402		49,402	49,402		49,402
Loan and other credit-related commitments	1,200		1,200	1,810		1,810
	97,606	(3,768)	93,838	84,222		84,222

The credit quality of the loans and advances to HSBC undertakings is assessed as strong or good, with 100% of the exposure being neither past due nor impaired (2011: 100%). The financial investments held by HSBC Holdings were rated by Standard and Poor's (S&P) at A (2011: within the range of A to A).

Securitisation exposures and other structured products

(Audited)

This section contains information about our exposure to the following:

asset-backed securities (ABSs), including mortgage-backed securities (MBSs) and related collateralised debt obligations (CDOs);

direct lending at fair value through profit or loss;

monoline insurance companies (monolines);
leveraged finance transactions; and

representations and warranties related to mortgage sales and securitisation activities.

Within the above is included information on the GB&M legacy credit activities in respect of Solitaire, the securities investment conduits (SICs), the ABSs trading portfolios and derivative transactions with monolines. Further information in respect of Solitaire and the SICs is provided in Note 42 on the Financial Statements.

Accounting policies

Our accounting policies for the classification and measurement of financial instruments are in accordance with the requirements of IAS 32 Financial Instruments: Presentation and IAS 39 Financial Instruments: Recognition and Measurement, as described in Note 2 on the Financial Statements, and the use of assumptions and estimates in respect of the valuation of financial instruments is described in Note 15 on the Financial Statements.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Business model

(Unaudited)

Balance Sheet Management (see page 222) holds ABSs primarily issued by government agency and sponsored enterprises as part of our investment portfolios.

Our investment portfolios include SICs and money market funds. We also originate leveraged finance loans for the purpose of syndicating or selling them down to generate trading profit or holding them to earn interest margin over their lives.

Exposure in 2012

(Audited)

2012 saw an improvement in the US housing market with home prices rising during the year. This

improvement coincided with decreasing concerns around sovereign credit, particularly in the second half of the year, and gave rise to price appreciation across this range of ABS asset classes. Unrealised losses in our available-for-sale portfolios reduced in the year from US\$5.1bn to US\$2.2bn, mainly as a result of price appreciation.

Within the following table are assets held in the GB&M legacy credit portfolio with a carrying value of US\$31.6bn (2011: US\$35.4bn).

A summary of the nature of HSBC's exposures is provided in the Appendix to Risk on page 259.

*Overall exposure of HSBC**(Audited)*

	At 31 December 2012		At 31 December 2011	
	Carrying amount ²⁶ US\$bn	Including sub-prime and Alt-A US\$bn	Carrying amount ²⁶ US\$bn	Including sub-prime and Alt-A US\$bn
Asset-backed securities	59.0	7.0	65.6	6.9
fair value through profit or loss	3.4	0.2	3.0	0.2
available for sale ²⁷	49.6	6.1	54.6	5.7
held to maturity ²⁷	1.6	0.1	2.0	0.2
loans and receivables	4.4	0.6	6.0	0.8

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Direct lending at fair value through profit or loss	1.0	0.6	1.2	0.8
Total asset-backed securities and direct lending at fair value through profit or loss	60.0	7.6	66.8	7.7
Less securities subject to risk mitigation from credit derivatives with monolines and other financial institutions	(1.9)	(0.2)	(1.9)	(0.2)
	58.1	7.4	64.9	7.5
Leveraged finance loans	2.8		3.6	
fair value through profit or loss			0.2	
loans and receivables	2.8		3.4	
	60.9	7.4	68.5	7.5
Exposure including securities subject to risk mitigation from credit derivatives with monolines and other financial institutions	62.8	7.6	70.4	7.7

For footnotes, see page 249.

ABSs classified as available for sale

Our principal holdings of available-for-sale ABSs are in GB&M through special purpose entities (SPE s), which were established from the outset with the benefit of external investor first loss protection support, together with positions held directly and by Solitaire, where we provide first loss protection of US\$1.2bn through credit enhancement and a liquidity facility.

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Report of the Directors: Operating and Financial Review (continued)*Movement in the available-for-sale reserve**(Audited)*

	2012			2011		
	Directly held/			Directly held/		
	Solitaire ²⁸ US\$m	SPEs US\$m	Total US\$m	Solitaire ²⁸ US\$m	SPEs US\$m	Total US\$m
Available-for-sale reserve at 1 January	(3,085)	(2,061)	(5,146)	(4,102)	(2,306)	(6,408)
Increase/(decrease) in fair value of securities	1,195	914	2,109	622	(137)	485
Effect of impairments ²⁹	339	394	733	383	339	722
Repayment of capital	164	174	338	162	183	345
Other movements	(86)	(141)	(227)	(150)	(140)	(290)
Available-for-sale reserve at 31 December	(1,473)	(720)	(2,193)	(3,085)	(2,061)	(5,146)

For footnotes, see page 249.

Securities investment conduits

(Unaudited)

The total carrying amount of ABSs held through SPEs in the above table represents holdings in which significant first loss protection is provided through capital notes issued by SICs, excluding Solitaire.

At each reporting date, we assess whether there is any objective evidence of impairment in the value of the ABSs held by SPEs. Impairment charges incurred on these assets are offset by a

credit to the impairment line for the amount of the loss allocated to capital note holders, subject to the carrying amount of the capital notes being sufficient to offset the loss. During the year impairment charges in one SPE, Mazarin Funding Ltd (Mazarin), exceeded the carrying value of the capital notes liability and a charge of US\$119m (2011: US\$26m) was borne by HSBC as shown in the table below. In respect of the SICs, the capital notes held by third parties are expected to absorb the cash losses in the vehicles.

*Available-for-sale reserve and economic first loss protection in SICs, excluding Solitaire**(Unaudited)*

	SICs excluding Solitaire at	
	31 December	
	2012 US\$m	2011 US\$m
Available-for-sale reserve related to asset-backed securities	(787)	(2,701)
Economic first loss protection	(720)	(2,061)
Carrying amount of capital notes liability	2,286	2,286
Impairment charge for the year:	249	154
borne by HSBC		
allocated to capital note holders	119	26
		313

Impairment methodologies

(Audited)

The accounting policy for impairment and indicators of impairment is set out in Note 2 on the Financial Statements.

A summary of our impairment methodologies is provided in the Appendix to Risk on page 260.

Analysis of exposures and significant movements

(Audited)

Sub-prime residential mortgage-related assets

The assets in the table below included US\$2.2bn (2011: US\$2.4bn) relating to US-originated assets and US\$1.3bn (2011: US\$1.0bn) relating to UK non-conforming residential mortgage-related assets.

At 31 December 2012, 13% (US\$0.5bn) of our sub-prime residential mortgage-related assets were rated AA or AAA (2011: 25% (US\$0.9bn)).

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Report of the Directors: Operating and Financial Review (continued)

Carrying amount of HSBC's consolidated holdings of ABSs, and direct lending held at fair value through profit or loss²⁶

(Audited)

	Trading US\$m	Available for sale US\$m	Held to maturity US\$m	Designated at fair value through profit or loss US\$m	Loans and receivables US\$m	Total US\$m	Of which held through consolidated SPEs US\$m	Gross principal exposure ³⁰ US\$m	Credit default swap protection ³¹ US\$m	Net principal exposure US\$m
31 December 2012										
Mortgage-related assets:										
Subprime residential direct lending	698	2,455			435	3,588	2,723	5,483	130	5,353
ABSs and MBS	566					566	482	1,221		1,221
MOs	132	2,455			435	3,022	2,241	4,262	130	4,132
Alt-A residential direct lending	157	3,658	118		157	4,090	2,994	6,992	100	6,892
ABSs	71					71		77		77
	86	3,658	118		157	4,019	2,994	6,915	100	6,815
Government agency and sponsored securities:										
ABSs	369	23,341	1,455			25,165		23,438		23,438
Other residential direct lending	695	2,084			499	3,278	1,459	3,888	87	3,801
ABSs	322					322		322		322
	373	2,084			499	2,956	1,459	3,566	87	3,479
Commercial property ABSs and MBS										
MOs	164	6,995		109	1,319	8,587	5,959	9,489		9,489
	2,083	38,533	1,573	109	2,410	44,708	13,135	49,290	317	48,973
Average finance-related assets:										
ABSs and ABS MOs	450	5,330			284	6,064	4,303	6,726	717	6,009
Identical finance-related assets:										
	179	4,219			156	4,554	3,722	5,826	199	5,627

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SSs and ABS POs										
Other assets:										
SSs and ABS POs	1,511	1,553		49	1,537	4,650	1,140	5,769	1,318	4,451
	4,223	49,635	1,573	158	4,387	59,976	22,300	67,611	2,551	65,060

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Report of the Directors: Operating and Financial Review (continued)Carrying amount of HSBC's consolidated holdings of ABSs, and direct lending held at fair value through profit or loss²⁶ (continued)

	Trading US\$m	Available for sale US\$m	Held to maturity US\$m	Designated at fair value through profit or loss US\$m	Loans and receivables US\$m	Total US\$m	Of which held through consolidated SPEs US\$m	Gross principal exposure ³⁰ US\$m	Credit default swap protection ³¹ US\$m	Net principal exposure ³² US\$m
At 31 December 2011										
Mortgage-related assets:										
Sub-prime residential	896	2,134			598	3,628	2,367	6,222	275	5,947
Direct lending MBSs and MBS CDOs	733					733	487	1,684		1,684
US Alt-A residential	163	2,134			598	2,895	1,880	4,538	275	4,263
Direct lending MBSs	190	3,516	166		243	4,115	2,827	8,610	100	8,510
US Government agency and sponsored enterprises:	114					114		119		119
MBSs	76	3,516	166		243	4,001	2,827	8,491	100	8,391
Other residential Direct lending MBSs	38	26,152	1,813			28,003		26,498		26,498
Commercial property MBSs and MBS CDOs	670	3,286			978	4,934	2,098	5,702		5,702
Leveraged finance-related assets:	314					314		309		309
ABSs and ABS CDOs	356	3,286			978	4,620	2,098	5,393		5,393
Student loan-related assets:										
ABSs and ABS CDOs	300	7,240		107	1,816	9,463	5,795	11,222		11,222
Other assets:	2,094	42,328	1,979	107	3,635	50,143	13,087	58,254	375	57,879
Commercial property MBSs and MBS CDOs	362	5,566			347	6,275	4,324	7,112	782	6,330
ABSs and ABS CDOs	179	4,665			153	4,997	4,114	6,681	199	6,482

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ABSs and ABS										
CDOs	1,477	2,044		94	1,818	5,433	1,473	7,539	1,391	6,148
	4,112	54,603	1,979	201	5,953	66,848	22,998	79,586	2,747	76,839
<i>For footnotes, see page 249.</i>										

The above table excludes leveraged finance transactions, which are shown separately on page 190.

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Of the non-high grade assets held of US\$3.1bn (2011: US\$2.7bn), US\$1.4bn (2011: US\$1.2bn) related to US-originated assets.

There was an increase in market prices for sub-prime assets during the course of 2012. Write-backs of US\$44m on assets were recognised in 2012 (2011: impairments of US\$42m). Of the above write-backs, there were US\$67m of write-backs (2011: US\$5m of write-backs) in the SICs, of which US\$27m (2011: US\$5m) were attributed to capital noteholders.

US Alt-A residential mortgage-related assets

In respect of US Alt-A securities, there were write-backs of US\$19m (2011: impairments of US\$687m). Despite the overall write-backs, impairments of US\$190m (2011: US\$344m) occurred in the SICs, of which US\$32m (2011: US\$318m) was borne by the capital noteholders.

At 31 December 2012, 5% (US\$0.2bn) of these assets were rated AA or AAA (2011: 9% (US\$0.4bn)).

Commercial property mortgage-related assets

Of our total of US\$8.6bn (2011: US\$9.5bn) of commercial property mortgage-related assets, US\$4.1bn related to US-originated assets (2011: US\$4.9bn). Spreads tightened on both US and non-US commercial property mortgage-related assets during 2012. Impairments of US\$125m were recognised in 2012 (2011: US\$36m).

Transactions with monoline insurers

(Audited)

HSBC's exposure to derivative transactions entered into directly with monolines

Our principal exposure to monolines is through a number of OTC derivative transactions, mainly CDSs. We entered into these CDSs primarily to purchase credit protection against securities held at the time within the trading portfolio.

During 2012, our overall credit exposure to monolines decreased, primarily as a result of the tightening of credit spreads which reduced the fair value of the derivatives. The table below sets out the fair value, essentially the replacement cost, of the remaining derivative transactions at 31 December 2012, and hence the amount at risk if the CDS protection purchased were to be wholly ineffective because, for example, the monoline insurer was unable to meet its obligations. In order to further analyse that risk, the value of protection purchased is shown subdivided between those monolines that were rated by S&P at BBB- or above at 31 December 2012, and those that were below BBB (BBB is the S&P cut-off for an investment grade classification). The Credit valuation adjustment column indicates the valuation adjustment taken against the net exposures, and reflects our best estimate of the likely loss of value on purchased protection arising from the deterioration in creditworthiness of the monolines. These valuation adjustments, which reflect a measure of the irrecoverability of the protection purchased, have been charged to the income statement.

HSBC's exposure to derivative transactions entered into directly with monoline insurers

(Audited)

At 31 December 2012

Derivative transactions with monoline counterparties

Monoline investment grade (BBB or above)

Monoline sub-investment grade (below BBB)

At 31 December 2011

Derivative transactions with monoline counterparties

Monoline investment grade (BBB or above)

Monoline sub-investment grade (below BBB)

For footnotes, see page 249.

	Notional amount US\$m	Net exposure before credit valuation adjustment ³³ US\$m	Credit valuation adjustment ³⁴ US\$m	Net exposure after credit valuation adjustment US\$m
	4,191	606	(121)	485
	957	303	(158)	145
	5,148	909	(279)	630
	4,936	873	(87)	786
	1,552	370	(217)	153
	6,488	1,243	(304)	939

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Market prices are generally not readily available for CDSs, so they are valued on the basis of market prices of the referenced securities.

As described on page 56, during 2012 we amended our methodology for the calculation of credit valuation adjustments and debit valuation adjustments to reflect evolving market practice. As a result, our monoline credit and debit valuation adjustment calculations utilise a methodology based on CDS spreads with no adjustments being made based on the credit rating of the monoline.

Credit valuation adjustments for monolines

For monolines, the standard credit valuation adjustment methodology (as described on page 56) applies, with the exception that the future exposure profile is deemed to be constant (equal to the current market value) over the weighted average life of the referenced security.

HSBC's exposure to debt securities which benefit from guarantees provided by monolines

Within both the trading and available-for-sale portfolios, we hold bonds that are wrapped with a credit enhancement from a monoline. As the bonds are traded explicitly with the benefit of this enhancement, any deterioration in the credit profile of the monoline is reflected in market prices and, therefore, in the carrying amount of these securities at 31 December 2012. For wrapped bonds held in our trading portfolio, the mark-to-market movement

is reflected through the income statement. For wrapped bonds held in the available-for-sale portfolio, the mark-to-market movement is reflected in equity unless there is objective evidence of impairment, in which case the impairment loss is reflected in the income statement. No wrapped bonds were included in the reclassification of financial assets described in Note 17 on the Financial Statements.

Leveraged finance transactions

(Audited)

Leveraged finance transactions include sub-investment grade acquisition or event-driven financing. The following table shows our exposure to leveraged finance transactions arising from primary transactions. Our additional exposure to leveraged finance loans through holdings of ABSs from our trading and investment activities is shown in the table on page 187.

We held leveraged finance commitments of US\$2.8bn at 31 December 2012 (2011: US\$3.7bn), of which US\$2.6bn (2011: US\$3.3bn) was funded.

At 31 December 2012, our principal exposures were to companies in two sectors: US\$0.7bn to data processing (2011: US\$1.3bn) and US\$1.8bn to communications and infrastructure (2011: US\$1.9bn).

HSBC's exposure to leveraged finance transactions

(Audited)

	Exposures at 31 December 2012			Exposures at 31 December 2011		
	Funded ³⁵ US\$m	Unfunded ³⁶ US\$m	Total US\$m	Funded ³⁵ US\$m	Unfunded ³⁶ US\$m	Total US\$m
Europe	2,108	162	2,270	2,795	253	3,048
North America	414	92	506	445	126	571
	2,522	254	2,776	3,240	379	3,619
Held within:						
loans and receivables	2,522	252	2,774	3,120	328	3,448
fair value through profit or loss		2	2	120	51	171

For footnotes, see page 249.

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Report of the Directors: Operating and Financial Review (continued)

Representations and warranties related to mortgage sales and securitisation activities

(Unaudited)

We have been involved in various activities related to the sale and securitisation of residential mortgages which are not recognised on our balance sheet. These activities include:

the purchase of US\$24bn of third-party originated mortgages by HSBC Bank USA and the securitisation of these by HSBC Securities (USA) Inc. (HSI) between 2005 and 2007;

HSI acting as underwriter for third-party issuance of private label MBSs with an original issuance value of US\$37bn, most of which were sub-prime; and

the origination and sale by HSBC Bank USA of mortgage loans, primarily to government sponsored entities.

In sales and securitisations of mortgage loans, various representations and warranties regarding the loans may be made to purchasers of the mortgage loans and MBSs. In respect of the purchase and securitisation of third party originated mortgages and the underwriting of third party MBSs, the obligation to repurchase loans in the event of a breach of loan level representations and warranties resides predominantly with the organisation that originated the loan.

Participants in the US mortgage securitisation market that purchased and repackaged whole loans have been the subject of lawsuits and governmental and regulatory investigations and inquiries which have been directed at groups within the US mortgage market such as servicers, originators, underwriters, trustees or sponsors of securitisations. Further information is provided in Note 43 on the Financial Statements.

At 31 December 2012, a liability of US\$219m was recognised in respect of various representations and warranties relating to the origination and sale by HSBC Bank USA of mortgage loans, primarily to government sponsored entities (2011: US\$237m). These relate to, among other things, the ownership of the loans, the validity of the liens, the loan selection and origination process and compliance with the origination criteria established by the agencies. In the event of a breach of our representations and warranties, HSBC Bank USA may be obliged to repurchase the loans with identified defects or to indemnify the buyers. The liability is estimated based on the level of outstanding repurchase demands, the level of outstanding requests for loan files and estimated future demands in respect of mortgages sold to date which are either two or more payments delinquent or expected to become delinquent at an estimated conversion rate. Repurchase demands of US\$89m were outstanding at 2012 (2011: US\$113m).

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Upon receipt of a repurchase demand, we perform a detailed evaluation of the request. In many cases, we ultimately are not required to repurchase a loan as we are able to resolve the purported defect. From initial inquiry to ultimate resolution, a typical case takes roughly 12 months. Acceptance of a repurchase demand will involve either a) repurchase of the loan at the unpaid principal balance plus accrued interest or b) reimbursement for any realised loss on the sale of a property (make-whole payment).

To date, repurchase demands we have received primarily relate to prime loans sourced during 2004

through 2008 from the legacy broker channel which we exited from in late 2008. Loans sold to GSEs and other third parties originated in 2004 through 2008 subject to representations and warranties for which we may be liable had an outstanding principal balance of approximately US\$15.1bn at 31 December 2012, including US\$9.6bn of loans sourced from our legacy broker channel.

The trend in repurchase demands received on loans sold to GSEs and other third parties by loan origination vintage, outstanding repurchase demands and movement in repurchase liabilities are as follows:

Trend in repurchase demands received by loans sold to GSEs and other third parties by origination vintage

	2012	2011
	US\$m	US\$m
Pre-2004	7	5
2004	21	13
2005	28	24
2006	80	56
2007	209	146
2008	123	98
Post-2008	18	68
Total repurchase demands received	486	410
<i>Outstanding repurchase demands received from GSEs and other third parties</i>		

	At 31 December	
	2012	2011
	US\$m	US\$m
GSEs	86	78
Others	3	35
Total	89	113
<i>Movement in repurchase liability for loans sold to GSEs and other third parties</i>		

	2012	2011
	US\$m	US\$m
At 1 January	237	262
Increase in liability recorded through earnings	134	92
Realised losses	(152)	(117)
At 31 December	219	237

Because the level of mortgage loan repurchase losses are dependent upon economic factors, investor demand strategies and other external risk factors such as housing market trends that may change, the estimate of the liability for a mortgage loan repurchase requires significant judgement. Because these estimates are influenced by factors outside our control, there is uncertainty inherent in them, making it reasonably possible that the estimates could change.

Risk elements in the loan portfolio

(Unaudited)

The disclosure of credit risk elements in this section reflects US accounting practice and classifications. The purpose of the disclosure is to present within the US disclosure framework those elements of the loan portfolios with a greater risk of loss. The three main classifications of credit risk elements presented are:

impaired loans;

unimpaired loans contractually past due 90 days or more as to interest or principal; and

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troubled debt restructurings not included in the above.
Interest forgone on impaired and restructured loans

Interest income that would have been recognised under the original terms of impaired and restructured loans amounted to approximately US\$2.9bn in 2012 (2011: US\$3.6bn). The table below analyses this by geographic region.

	2012	2011
	US\$m	US\$m
Europe	215	266
Hong Kong	29	62
Rest of Asia-Pacific	78	109
Middle East and North Africa	118	140
North America	1,817	2,498
Latin America	610	545
	2,867	3,620

Interest income from such loans of approximately US\$1.7bn was recorded in 2012 (2011: US\$1.9bn). The table below analyses this by geographic region.

	2012	2011
	US\$m	US\$m
Europe	41	69
Hong Kong	7	6
Rest of Asia-Pacific	29	49
Middle East and North Africa	29	33
North America	1,110	1,310
Latin America	491	391
	1,707	1,858

Impaired loans

In the following tables, we present information on our impaired loans and advances in accordance with the classification approach described on page 162.

A loan is impaired, and an impairment allowance is recognised, when there is objective evidence of a loss event that has an effect on the cash flows of the loan which can be reliably estimated. In accordance with IFRSs, we recognise interest income on assets after they have been written down as a result of an impairment loss.

The balance of impaired loans at 31 December 2012 was US\$3.0bn lower than at 31 December 2011. This reduction occurred primarily in North America due to the continued run-off of the CML portfolio which included the reclassification of certain impaired non-real estate personal loan balances to held for sale. In addition, impaired loans declined in Europe due to releases and write-offs of a number of non-performing loans, increased focus on higher quality loans, lower delinquency rates and the continued low interest rate environment.

Unimpaired loans past due 90 days or more

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Examples of unimpaired loans past due 90 days or more include individually assessed mortgages that are in arrears more than 90 days where there are no other indicators of impairment, but where the value of collateral is sufficient to repay both the principal debt and all potential interest for at least one year; and short-term trade facilities past due more than 90 days for technical reasons such as delays in documentation, but where there is no concern over the creditworthiness of the counterparty.

The amount of unimpaired loans past due 90 days or more at 31 December 2012 was US\$224m, US\$139m lower than at 31 December 2011. The decrease was primarily in the Middle East and North Africa due to the repayment of a significant loan relating to an individual customer.

Troubled debt restructurings

Under US GAAP, a troubled debt restructuring (TDR) is a loan the terms of which have been modified for economic or legal reasons related to the borrower's financial difficulties to grant a concession to the borrower that the lender would not otherwise consider. A modification which results in a delay in payment that is considered insignificant is not regarded as a concession for the purposes of this disclosure. The SEC requires separate disclosure of any loans which meet the definition of a TDR that are not included in the previous two loan categories. These are classified as TDR's in the table on page 191d. Loans that have been identified as a TDR under the US guidance retain this designation until they are repaid or are derecognised. This treatment differs from the Group's impaired loans disclosure convention under IFRS under which a loan may return to unimpaired status after demonstrating a significant reduction in the risk of non-payment of future cash flows. As a result reported TDRs include those loans that have returned to unimpaired status under the Group's disclosure convention for renegotiated loans.

The amount of TDRs at 31 December 2012 was US\$2.2bn higher than at 31 December 2011. The increase was mainly in North America, and to a lesser extent in Europe. Renegotiated loans meeting the TDR definition which have ceased to be classified as impaired loans after the demonstration of a significant reduction in the risk of non-payment of future cash-flows continue to be classified in the TDR category until they are either repaid or written

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off. The TDR balances have continued to increase in 2012, reflecting renegotiated loans that have demonstrated continued payment performance and are no longer disclosed as impaired.

Potential problem loans

Potential problem loans are loans where information on possible credit problems among borrowers causes management to seriously doubt their ability to comply with the loan repayment terms. There are no potential problem loans other than those identified in the table of risk elements on page 191d. The following concentrations of credit risk have a higher risk of containing potential problem loans.

Mortgage lending on page 148 includes disclosure about certain homogeneous groups of loans which are collectively assessed for impairment, which may represent exposures to potential problem loans, including interest-only mortgages and affordability mortgages, including ARMs. Collectively assessed loans and advances, as set out on page 169, although not classified as impaired until more than 90 days past due, are assessed collectively for losses that have been incurred but have not yet been individually

identified. This policy is further described on pages 258 and 389.

Renegotiated loans and forbearance on page 158 includes disclosure about the credit quality of loans whose contractual terms have been changed at some point in the life of the loan because of significant concerns about the borrower's ability to make contractual payments when due. Where renegotiated loans are not classified as impaired, this is because they exhibit a lower risk of non-payment of future cash flows than those presented as impaired. However, some of these loans may have a higher risk of becoming delinquent in the future, and may therefore be potential problem loans.

Areas of special interest on page 128 includes information on refinancing risk which is a focus of scrutiny in key commercial real estate markets. Where a loan which is due to be repaid through refinancing over the short term cannot, at maturity, be refinanced by HSBC or other banks on current market terms this will either lead to the loan being treated as impaired due to repayment default or, if refinanced within HSBC, may result in it being treated as a renegotiated loan because of the degree of forbearance required. Therefore loans in portfolios subject to refinancing risk may include potential problem loans.

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Report of the Directors: Operating and Financial Review (continued)*Analysis of risk elements in the loan portfolio by geographical region**(Unaudited)*

		At 31 December			
	2012	2011	2010	2009	2008
	US\$m	US\$m	US\$m	US\$m	US\$m
Impaired loans					
Europe	11,145	11,819	11,500	10,873	6,844
Hong Kong	477	608	665	846	852
Rest of Asia-Pacific	1,147	1,070	1,324	1,201	835
Middle East and North Africa	2,474	2,445	2,549	1,666	279
North America	20,345	22,758	27,902	13,308	14,285
Latin America	3,188	3,039	3,124	2,951	2,327
	38,776	41,739	47,064	30,845	25,422
Unimpaired loans contractually past due 90 days or more as to principal or interest					
Europe	33	41	65	57	635
Hong Kong	4	3	7	4	43
Rest of Asia-Pacific	10	21	40	36	84
Middle East and North Africa	108	214	263	215	190
North America	69	74	265	217	108
Latin America		10	3	40	21
	224	363	643	569	1,081
Troubled debt restructurings (not included in the classifications above)					
Europe	1,306	753	591	436	366
Hong Kong	134	108	205	236	165
Rest of Asia-Pacific	102	122	198	135	90
Middle East and North Africa	593	444	141	103	29
North America	3,813	2,300	1,970	9,613	5,618
Latin America	1,001	1,037	1,274	1,518	1,067
	6,949	4,764	4,379	12,041	7,335
Trading loans classified as in default					
North America	166	230	412	798	561
Risk elements on loans⁷⁷					
Europe	12,484	12,613	12,157	11,366	7,845
Hong Kong	615	719	877	1,086	1,060
Rest of Asia-Pacific	1,259	1,213	1,562	1,372	1,009
Middle East and North Africa	3,175	3,103	2,953	1,984	498
North America	24,393	25,362	30,549	23,936	20,572
Latin America	4,189	4,086	4,401	4,509	3,415
	46,115	47,096	52,499	44,253	34,399
Assets held for resale⁷⁸					
Europe	51	60	47	52	81
Hong Kong	5	4	2	10	26
Rest of Asia-Pacific	14	10	5	8	11

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Middle East and North Africa			2	2	2
North America	319	359	1,084	707	1,758
Latin America	55	69	121	153	113
	444	502	1,261	932	1,991
Total risk elements					
Europe	12,535	12,673	12,204	11,418	7,926
Hong Kong	620	723	879	1,096	1,086
Rest of Asia-Pacific	1,273	1,223	1,567	1,380	1,020
Middle East and North Africa	3,175	3,103	2,955	1,986	500
North America	24,712	25,721	31,633	24,643	22,330
Latin America	4,244	4,155	4,522	4,662	3,528
	46,559	47,598	53,760	45,185	36,390
	%	%	%	%	%
Loan impairment allowances as a percentage of risk elements on loans ⁷⁹ <i>For footnotes, see page 249.</i>	35.2	37.6	38.9	59.0	70.8

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Eurozone exposures

(Unaudited)

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Exposures to countries in the eurozone

(Audited)

The tables in this section summarise our exposures to selected eurozone countries, including:

governments and central banks along with quasi government agencies;

banks;

other financial institutions and corporates; and

personal lending.

Exposures to banks, other financial institutions, other corporates and personal lending are based upon the counterparty's country of domicile.

Basis of preparation

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The gross exposure represents the on-balance sheet carrying amounts recorded in accordance with IFRSs and off-balance sheet exposures.

The net exposure is stated after taking into account mitigating offsets that are incorporated into the risk management view of the exposure but do not meet accounting offset requirements. These risk mitigating offsets include:

short positions managed together with trading assets;

derivative liabilities for which a legally enforceable right of offset with derivative assets exists; and

collateral received on derivative assets.

Short positions managed together with trading assets mitigate risk to which HSBC is exposed at the balance sheet date when, in the event of default, the trading asset and related short position crystallise

gains and losses simultaneously. When such relationships exist, an element of the risk will remain where the short and long positions do not match exactly, for example, the maturity of the short position is less than the trading asset or the short position does not represent an identical security. The remaining risk is reflected in the gross balance sheet exposure shown before risk mitigation. However, as the net position best reflects the effects of a credit event should it occur at the balance sheet date, we consider that this measure is a key view of risk at that date.

Credit risk mitigation includes derivative liabilities with the same counterparty when a master netting arrangement is in place and the credit risk exposure is managed on a net basis or the position is specifically collateralised, normally in the form of cash. These amounts do not qualify for net presentation for accounting purposes as settlement may not actually be made on a net basis, though we consider the net presentation more accurately reflects the risk exposure.

The effect of the transfer of risk to policyholders under unit linked insurance contracts, as well as trading assets which represent collateral to support associated liabilities, are separately disclosed in the detailed peripheral country exposures, but are not deducted from the total net exposure.

CDSs reported in the detailed peripheral eurozone country tables are not included in the derivative exposure line as they are typically transacted with counterparties incorporated or domiciled outside the country whose exposure they reference.

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Credit default swaps and off-balance sheet exposures

The CDSs were transacted with banks with investment grade credit ratings, and would pay out in the event of the default of the referenced security and certain other credit events. CDS contracts disclosed in the tables below were principally entered into for customer facilitation with banks and financial institutions where their terms are typically drawn up in accordance with the guidance set out in the 2003 ISDA Credit Derivatives Definitions and the 2009 Supplement. The credit events that trigger the payout of CDSs may differ as they are based on the terms of each agreement

between the counterparties. Such credit events normally include bankruptcy, payment default on a reference asset or assets, restructuring and repudiation or moratoria.

Off-balance sheet exposures mainly relate to commitments to lend and the amounts shown in the tables represent the amounts that could be drawn down by the counterparties. In some instances, limitations are imposed on a counterparty's ability to draw down on a facility. These limitations are governed by the documentation, which differs from counterparty to counterparty. In the majority of cases, we are bound to fulfil commitments made to third parties.

*Summary of exposures to eurozone countries**(Unaudited)*

	On-balance sheet exposures US\$bn	Off-balance sheet exposures US\$bn	Total gross exposures US\$bn	Risk mitigation US\$bn	Total net exposure US\$bn
At 31 December 2012					
Spain	15.3	3.2	18.5	(6.4)	12.1
Ireland	20.7	1.3	22.0	(12.1)	9.9
Italy	12.6	3.0	15.6	(6.0)	9.6
Greece	5.9	0.7	6.6	(0.8)	5.8
Portugal	1.1	0.3	1.4	(0.4)	1.0
Cyprus	0.3	0.1	0.4		0.4
France	158.3	28.0	186.3	(40.8)	145.5
Germany	112.4	11.6	124.0	(56.6)	67.4
The Netherlands	39.7	4.1	43.8	(14.4)	29.4
Others	38.0	4.9	42.9	(14.3)	28.6
	404.3	57.2	461.5	(151.8)	309.7
At 31 December 2011					
Spain	15.7	2.0	17.7	(5.4)	12.3
Ireland	14.1	0.3	14.4	(8.6)	5.8
Italy	16.4	1.4	17.8	(9.4)	8.4

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Greece	6.6	1.6	8.2	(0.6)	7.6
Portugal	1.7		1.7	(0.6)	1.1
Cyprus	0.2	0.2	0.4		0.4
France	154.8	26.5	181.3	(31.3)	150.0
Germany	86.3	10.1	96.4	(38.0)	58.4
The Netherlands	70.1	1.8	71.9	(6.2)	65.7
Others	36.1	4.0	40.1	(14.0)	26.1
	402.0	47.9	449.9	(114.1)	335.8

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Exposures to peripheral eurozone countries

*Exposures to Spain**(Audited)*

	At 31 December 2012					At 31 December 2011				
	Sovereign and agencies US\$bn		Other financial institutions and Banks US\$bn		Total US\$bn	Sovereign and agencies US\$bn		Other financial institutions and Banks US\$bn		Total US\$bn
Cash and balances at central banks						0.1				0.1
Loans and advances		0.1	5.0		5.1		0.2	5.6		5.8
gross		0.1	5.1		5.2		0.2	5.7		5.9
impairment allowances			(0.1)		(0.1)			(0.1)		(0.1)
Financial investments available for sale ³⁷	0.4	0.3	0.1		0.8	0.9	0.4	0.1		1.4
amortised cost	0.2	0.4	0.1		0.7	0.9	0.4	0.1		1.4
Trading assets	1.4	1.9	0.1		3.4	1.8	2.4	0.2		4.4
Derivative assets	0.1	4.8	1.1		6.0	0.2	3.6	0.2		4.0
Gross balance sheet exposure before risk mitigation	1.9	7.1	6.3		15.3	3.0	6.6	6.1		15.7
Risk mitigation	(0.9)	(4.6)	(0.9)		(6.4)	(1.8)	(3.5)	(0.1)		(5.4)
short trading positions	(0.9)	(0.1)	(0.1)		(1.1)	(1.7)	(0.4)	(0.1)		(2.2)
collateral and derivative liabilities		(4.5)	(0.8)		(5.3)	(0.1)	(3.1)			(3.2)
Net on-balance sheet exposure	1.0	2.5	5.4		8.9	1.2	3.1	6.0		10.3
Off-balance sheet exposures		0.3	2.9		3.2	1.0	0.4	0.6		2.0
commitments			2.3		2.3	1.0		0.1		1.1
guarantees and other		0.3	0.6		0.9		0.4	0.5		0.9
Total net exposure	1.0	2.8	8.3		12.1	2.2	3.5	6.6		12.3
Of which:		1.5			1.5	0.1	1.3			1.4

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net trading assets representing cash collateral posted on-balance sheet exposures held to meet DPF insurance liabilities	0.2	0.3	0.1						
Total credit default swaps									
CDS bought positions	0.4					0.4	0.1	0.1	0.6
CDS sold positions	(0.3)					(0.4)	(0.1)	(0.1)	(0.6)
CDS bought notionals	6.8	2.8	1.2			3.3	1.5	1.4	6.2
CDS sold notionals	6.4	2.7	1.2			3.5	1.4	1.3	6.2

For footnote, see page 249.

For commentary, see page 199.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Exposures to Ireland

(Audited)

	At 31 December 2012					At 31 December 2011				
	Sovereign and agencies US\$bn		Other financial institutions and Banks US\$bn		Total US\$bn	Sovereign and agencies US\$bn		Other financial institutions and Banks US\$bn		Total US\$bn
Loans and advances		0.1	2.5	0.1	2.7		0.1	2.1	0.1	2.3
gross		0.1	2.5	0.2	2.8		0.1	2.1	0.2	2.4
impairment allowances				(0.1)	(0.1)				(0.1)	(0.1)
Financial investments held to maturity		0.2			0.2		0.2			0.2
fair value		0.2			0.2		0.2			0.2
Financial investments available for sale	0.1		2.3		2.4	0.1	0.4	0.3		0.8
amortised cost	0.1		2.5		2.6	0.1	0.4	0.4		0.9
available-for-sale reserve			(0.2)		(0.2)			(0.1)		(0.1)
Trading assets	0.3	1.5	0.8		2.6	0.3	0.9	0.3		1.5
Derivative assets	0.7	11.1	1.0		12.8	0.3	8.3	0.7		9.3
Gross balance sheet exposure before risk mitigation	1.1	12.9	6.6	0.1	20.7	0.7	9.9	3.4	0.1	14.1
Risk mitigation	(0.7)	(11.1)	(0.3)		(12.1)	(0.4)	(8.0)	(0.2)		(8.6)
short trading positions	(0.1)				(0.1)	(0.1)				(0.1)
collateral and derivative liabilities	(0.6)	(11.1)	(0.3)		(12.0)	(0.3)	(8.0)	(0.2)		(8.5)
Net on-balance sheet exposure	0.4	1.8	6.3	0.1	8.6	0.3	1.9	3.2	0.1	5.5
Off-balance sheet exposures			1.3		1.3			0.3		0.3
commitments			1.1		1.1			0.1		0.1
guarantees and others			0.2		0.2			0.2		0.2
Total net exposure	0.4	1.8	7.6	0.1	9.9	0.3	1.9	3.5	0.1	5.8
Of which:										
net trading assets representing cash collateral posted	0.1	1.5			1.6	0.1	0.6			0.7
	0.1	0.2			0.3	0.1	0.2			0.3

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Exposures to Italy**(Audited)*

	At 31 December 2012					At 31 December 2011				
	Other					Other				
	financial					financial				
	Sovereign	institutions			Total	Sovereign	institutions			Total
and	and				and	and				
agencies	Banks	corporates	Personal	Total	agencies	Banks	corporates	Personal	Total	
US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	
Loans and advances gross		0.1	1.2	0.1	1.4		0.5	1.4	0.1	2.0
Financial investments held to maturity fair value	0.1	0.2			0.3	0.1	0.2			0.3
Financial investments available for sale ³⁷ amortised cost	0.8	0.3	0.3		1.4	0.8	0.3	0.3		1.4
Financial assets designated at fair value			0.1		0.1			0.2		0.2
Trading assets	5.2	0.7	0.1		6.0	8.3	0.6	0.2		9.1
Derivative assets	0.5	1.7	1.2		3.4	0.7	1.9	1.0		3.6
Gross balance sheet exposure before risk mitigation	6.6	3.0	2.9	0.1	12.6	9.9	3.5	2.9	0.1	16.4
Risk mitigation short trading positions	(3.9)	(1.6)	(0.5)		(6.0)	(7.6)	(1.5)	(0.3)		(9.4)
collateral and derivative liabilities	(3.9)	(1.6)	(0.5)		(6.0)	(6.9)	(1.5)	(0.3)		(9.4)
		(1.6)	(0.5)		(2.1)	(0.7)	(1.5)	(0.3)		(2.5)
Net on-balance sheet exposure	2.7	1.4	2.4	0.1	6.6	2.3	2.0	2.6	0.1	7.0
Off-balance sheet exposures commitments		0.2	2.8		3.0		0.1	1.3		1.4
guarantees and others		0.2	1.8		1.8			0.9		0.9
			1.0		1.2		0.1	0.4		0.5
Total net exposure	2.7	1.6	5.2	0.1	9.6	2.3	2.1	3.9	0.1	8.4
Of which:										
net trading assets representing cash collateral posted		0.6			0.6		0.5			0.5
	0.3	0.4	0.2		0.9	0.3	0.4	0.2		0.9

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on-balance sheet exposures held to meet DPF insurance liabilities

Total credit default swaps

CDS bought positions	0.6	0.1	0.1		0.8	0.6	0.5	0.3	1.4
CDS sold positions	(0.5)	(0.1)			(0.6)	(0.6)	(0.5)	(0.2)	(1.3)
CDS bought notionals	9.9	6.1	3.6		19.6	3.9	3.5	3.7	11.1
CDS sold notionals	10.3	6.1	3.6		20.0	3.8	3.5	3.5	10.8

For footnote, see page 249.

For commentary, see page 199.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Exposures to Greece**(Audited)*

	At 31 December 2012					At 31 December 2011				
	Other					Other				
	financial				Total	financial				Total
	Sovereign	institutions				Sovereign	institutions			
	and	and			and	and				
	agencies	Banks	corporates	Personal	agencies	Banks	corporates	Personal	Total	
	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	US\$bn	
Loans and advances	0.1		3.4	1.0	4.5		0.1	3.8	1.0	4.9
gross	0.1		3.4	1.0	4.5		0.1	4.0	1.0	5.1
impairment allowances								(0.2)		(0.2)
Financial investments available for sale						0.1				0.1
cumulative impairment						0.2				0.2
Trading assets		0.6			0.6	0.4	0.4			0.8
Derivative assets		0.8			0.8		0.7	0.1		0.8
Gross balance sheet exposure before risk mitigation	0.1	1.4	3.4	1.0	5.9	0.5	1.2	3.9	1.0	6.6
Risk mitigation		(0.8)			(0.8)	(0.1)	(0.5)			(0.6)
short trading positions						(0.1)				(0.1)
collateral and derivative liabilities		(0.8)			(0.8)		(0.5)			(0.5)
Net on-balance sheet exposure	0.1	0.6	3.4	1.0	5.1	0.4	0.7	3.9	1.0	6.0
Off-balance sheet exposures			0.7		0.7		0.2	1.4		1.6
commitments			0.2		0.2			0.8		0.8
guarantees and others			0.5		0.5		0.2	0.6		0.8
Total net exposure	0.1	0.6	4.1	1.0	5.8	0.4	0.9	5.3	1.0	7.6
Total credit default swaps										
CDS bought positions						1.2		0.1		1.3
CDS sold positions						(0.7)		(0.1)		(0.8)
CDS bought notionals			0.4		0.4	1.8		0.2		2.0

CDS sold notionals
For commentary, see page 199.

			0.4		0.4	1.0	0.3	1.3
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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)*Exposures to Portugal**(Audited)*

	At 31 December 2012					At 31 December 2011				
	Sovereign and agencies US\$bn	Banks US\$bn	corporates US\$bn	Personal US\$bn	Total US\$bn	Sovereign and agencies US\$bn	Banks US\$bn	corporates US\$bn	Personal US\$bn	Total US\$bn
Loans and advances gross		0.3	0.2		0.5		0.3			0.3
Financial investments available for sale	0.1				0.1	0.1		0.1		0.2
cumulative impairment amortised cost	0.1				0.1	0.1		0.1		0.2
available-for-sale reserve										
Trading assets	0.3				0.3	0.6	0.1			0.7
Derivative assets		0.2			0.2	0.3	0.2			0.5
Gross balance sheet exposure before risk mitigation	0.4	0.5	0.2		1.1	1.0	0.6	0.1		1.7
Risk mitigation	(0.2)	(0.2)			(0.4)	(0.5)	(0.1)			(0.6)
short trading positions	(0.2)				(0.2)	(0.2)				(0.2)
collateral and derivative liabilities		(0.2)			(0.2)	(0.3)	(0.1)			(0.4)
Net on-balance sheet exposure	0.2	0.3	0.2		0.7	0.5	0.5	0.1		1.1
Off-balance sheet exposures		0.1	0.2		0.3					0.3
commitments			0.2		0.2					0.2
guarantees and others		0.1			0.1					0.1
Total net exposure	0.2	0.4	0.4		1.0	0.5	0.5	0.1		1.1
Of which:										
net trading assets representing cash collateral posted							0.1			0.1
on-balance sheet exposures held to meet DPF insurance liabilities	0.1				0.1	0.1		0.1		0.2
Total credit default swaps										

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CDS bought positions	0.1				0.1	0.4	0.1	0.1	0.6
CDS sold positions	(0.1)				(0.1)	(0.3)	(0.1)	(0.1)	(0.5)
CDS bought notionals	1.6	0.9	0.8		3.3	1.2	0.6	0.6	2.4
CDS sold notionals	1.5	0.9	0.8		3.2	1.2	0.5	0.7	2.4

For commentary, see page 199.

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Commentary on exposures

Spain

At 31 December 2012, our total net exposure to Spain was US\$12.1bn, US\$0.2bn lower than at the end of 2011.

Our total net exposure to Spanish sovereign and agencies was US\$1.0bn, US\$1.2bn lower than at the end of 2011. The reduction was primarily due to lower off-balance sheet positions.

Our total net exposure to Spanish banks was US\$2.8bn, US\$0.7bn lower than at the end of 2011. The reduced exposure was due to increased risk mitigation. Our total net exposure to Spanish other financial institutions and corporates was US\$8.3bn, an increase of US\$1.7bn primarily due to higher off-balance sheet commitments. Our exposure to Spanish other financial institutions and corporates mainly comprised large multinational companies and other financial institutions with significant operations outside Spain, which mitigated the risk. Exposure to the commercial real estate sector in Spain remained insignificant.

Ireland

At 31 December 2012, our total net exposure to Ireland was US\$9.9bn, US\$4.1bn higher than at the end of 2011. This increase was in respect of exposures to other financial institutions and corporates.

Our total net exposure to Irish other financial institutions and corporates was US\$7.6bn, US\$4.1bn higher than at the end of 2011. The increase was primarily in financial investments available for sale for which the underlying risk is not predominantly Irish. A significant portion of our exposure related to foreign-owned entities incorporated in Ireland.

Italy

At 31 December 2012, our total net exposure to Italy was US\$9.6bn, US\$1.2bn higher than at the end of 2011.

Our total net exposure to Italian sovereign agencies was US\$2.7bn, US\$0.4bn higher than at the end of 2011. This was due to a decrease in risk mitigation.

Our total net exposure to Italian banks was US\$1.6bn, US\$0.5bn lower than at the end of 2011. The reduced exposure was primarily due to lower amounts of loans and advances.

Our total net exposure to other financial institutions and corporates at 31 December 2012 was US\$5.2bn, an increase of US\$1.3bn. Our exposure to

Italian other financial institutions and corporates mainly comprised large multinational companies and other financial institutions with significant operations outside Italy, which mitigated the risk.

Greece

At 31 December 2012, our total net exposure to Greece was US\$5.8bn, US\$1.8bn lower than at the end of 2011. Although there was a reduction in exposure levels to all Greek counterparties in the first half of 2012, the majority of the reduction was in respect of exposures to other financial institutions and corporates.

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Our total net exposure to Greek sovereign and agencies was US\$0.1bn, US\$0.3bn lower than at the end of 2011. Our Greek sovereign exposure decreased as a result of the debt restructuring in March 2012 and the associated settlement of CDS contracts.

Our total net exposure to Greek banks was US\$0.6bn, US\$0.3bn lower than at the end of 2011. The decrease was primarily due to lower off-balance sheet positions.

Our total net exposure to Greek other financial institutions and corporates was US\$4.1bn, US\$1.2bn lower than at the end of 2011. The reduction was primarily due to lower level of off-balance sheet positions. At 31 December 2012, our exposure to Greek shipping companies amounted to US\$2.2bn. We believe the industry is less sensitive to the Greek economy as it is mainly dependent on international trade.

Portugal

At 31 December 2012, our total net exposure to Portugal was US\$1.0bn, similar to the end of 2011.

Our total net exposure to Portuguese other financial institutions and corporates was US\$0.4bn, US\$0.3bn higher than at the end of 2011. The increase was primarily due to higher off-balance sheet commitments, which were in support of internationally active corporates with significant operations outside Portugal, which reduced the risk.

Cyprus

Our gross on-balance sheet exposure to Cyprus of US\$0.3bn (2011: US\$0.2bn) consisted primarily of loans and advances to other financial institutions and corporates of US\$0.3bn (2011: US\$0.2bn). We have also provided off-balance sheet commitments and guarantees to other financial institutions and corporates of US\$0.1bn (2011: US\$0.1bn).

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

Exposures to other eurozone countries

*Summary of exposures to other eurozone countries**(Unaudited)*

	Other financial institutions				Total
	Sovereign and agencies	Banks	and corporates	Personal	
	US\$bn	US\$bn	US\$bn	US\$bn	
At 31 December 2012					
France					
On-balance sheet exposure	44.1	55.0	43.7	15.5	158.3
Off-balance sheet exposure	0.2	1.7	25.3	0.8	28.0
Total gross exposure	44.3	56.7	69.0	16.3	186.3
Risk mitigation	(11.3)	(26.2)	(3.3)		(40.8)
Total net exposure	33.0	30.5	65.7	16.3	145.5
Germany					
On-balance sheet exposure	40.8	56.5	14.8	0.3	112.4
Off-balance sheet exposure		0.2	11.1	0.3	11.6
Total gross exposure	40.8	56.7	25.9	0.6	124.0
Risk mitigation	(13.4)	(42.4)	(0.8)		(56.6)
Total net exposure	27.4	14.3	25.1	0.6	67.4
The Netherlands					
On-balance sheet exposure	14.4	10.4	14.8	0.1	39.7
Off-balance sheet exposure		0.1	4.0		4.1
Total gross exposure	14.4	10.5	18.8	0.1	43.8
Risk mitigation	(4.4)	(5.2)	(4.8)		(14.4)
Total net exposure	10.0	5.3	14.0	0.1	29.4
Others					
On-balance sheet exposure	13.0	14.0	8.4	2.6	38.0
Off-balance sheet exposure		0.3	4.0	0.6	4.9
Total gross exposure	13.0	14.3	12.4	3.2	42.9
Risk mitigation	(3.2)	(10.7)	(0.4)		(14.3)
Total net exposure	9.8	3.6	12.0	3.2	28.6
At 31 December 2011					
France					
On-balance sheet exposure	36.7	67.0	37.1	14.0	154.8
Off-balance sheet exposure	1.9	1.8	21.7	1.1	26.5
Total gross exposure	38.6	68.8	58.8	15.1	181.3

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Risk mitigation	(9.5)	(19.9)	(1.7)	(0.2)	(31.3)
Total net exposure	29.1	48.9	57.1	14.9	150.0
Germany					
On-balance sheet exposure	31.0	47.6	7.4	0.3	86.3
Off-balance sheet exposure		1.5	8.2	0.4	10.1
Total gross exposure	31.0	49.1	15.6	0.7	96.4
Risk mitigation	(11.0)	(26.4)	(0.6)		(38.0)
Total net exposure	20.0	22.7	15.0	0.7	58.4
The Netherlands					
On-balance sheet exposure	43.3	16.3	10.4	0.1	70.1
Off-balance sheet exposure		0.2	1.6		1.8
Total gross exposure	43.3	16.5	12.0	0.1	71.9
Risk mitigation	(3.3)	(1.3)	(1.6)		(6.2)
Total net exposure	40.0	15.2	10.4	0.1	65.7
Others					
On-balance sheet exposure	10.3	14.3	9.2	2.3	36.1
Off-balance sheet exposure		0.3	2.9	0.8	4.0
Total gross exposure	10.3	14.6	12.1	3.1	40.1
Risk mitigation	(3.0)	(10.7)	(0.3)		(14.0)
Total net exposure	7.3	3.9	11.8	3.1	26.1

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HSBC HOLDINGS PLC

Report of the Directors: Operating and Financial Review (continued)

At 31 December 2012, our net on-balance sheet exposure to France, Germany and the Netherlands was US\$199bn, US\$37bn lower than at the end of 2011.

Our net on-balance sheet exposure to the sovereign and agency debt of France, Germany and the Netherlands was US\$70bn, US\$17bn lower than at the end of 2011. Our exposure to France and Germany was commensurate with the size of our operations in these countries. In 2012, cash balances held with the Dutch Central Bank were reduced and redirected to the French Central Bank to align more closely with our underlying operations. The cash placements continued to be put into the euro clearing system managed by the ECB.

At 31 December 2012, our net on-balance sheet exposure to the bank debt of France, Germany, and the Netherlands was US\$48bn, US\$35bn lower than at the end of 2011. The decrease reflected our ongoing efforts to reduce exposure to counterparties domiciled in these countries with exposures to sovereigns and/or banks in peripheral eurozone countries of sufficient size to threaten the counterparties' on-going viability in the event of an unfavourable conclusion to the current crisis.

At 31 December 2012, our net on-balance sheet exposure to the corporate and other financial institution debt of France, Germany and the Netherlands was US\$64bn, US\$13bn higher than at the end of 2011. Off-balance sheet exposures increased by US\$3.6bn in France. Our exposure in Germany and France was commensurate with the size of our operations and was well diversified across portfolios, sectors and products.

Our relationships in these countries are mostly with large global entities that have significant operations outside their respective domestic markets. This mitigates our risk as these corporates have diversified the sources of their revenue and, more importantly, their ability to raise finance internationally should their domestic markets become strained.

In France, our net exposure to personal lending at 31 December 2012 was US\$16bn, US\$1bn higher than at the end of 2011. The exposure was mainly in residential mortgages, loans secured by a national guarantee scheme and unsecured personal loans, and both delinquency and impairment charges remained low.

Exposure to other eurozone countries

In addition to the countries disclosed above, HSBC had net on-balance sheet exposures of US\$24bn, US\$1.6bn higher than in 2011 to eurozone countries that were not significant to the Group. Of these, the largest exposure was represented by our retail and corporate banking

operations in Malta, which had a net on-balance sheet exposure of US\$5.8bn, US\$0.2bn lower than in 2011. Our second largest exposure was in Finland with US\$4.3bn of net on-balance sheet exposure to sovereign, agencies and banks (of which US\$2.6bn was cash collateral held in respect of derivative liabilities). We also had US\$3.3bn of net on-balance sheet exposure to sovereigns, agencies and banks in Belgium (of which US\$1.4bn was fully collateralised) and US\$1.2bn to other financial institutions and corporates. Our remaining net on-balance sheet exposure to the eurozone was less than 5% of the Group's total equity.

Redenomination risk

(Unaudited)

As the peripheral eurozone countries continue to exhibit distress, there is continuing possibility of a member state exiting from the eurozone. There remains no established legal framework within the European treaties to facilitate such an event; consequently, it is not possible to accurately predict the course of events and legal consequences that would ensue.

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Our current view is that there would be a greater impact on HSBC from a euro exit of Greece, Italy or Spain than from Ireland, Portugal or Cyprus.

Key risks associated with an exit by a eurozone member include:

Foreign exchange losses: an exit would probably be accompanied by the passing of laws in the country concerned establishing a new local currency and providing for a redenomination of euro-denominated assets into the new local currency. The value of assets and liabilities in the country would immediately fall assuming the value of the redenominated currency is less than the original euros when translated into the carrying amounts. It is not possible to predict what the total consequential loss might be as it is uncertain which assets and liabilities would be legally re-denominated or what the extent of the devaluation would be. However, in order to provide an indication of one part of the possible exposure, the table below identifies assets and liabilities booked in our banking operations in Greece, Italy and Spain (described as in-country). These assets and liabilities predominantly comprise loans and deposits arising from our commercial banking operations in these countries. The net assets represent our net funding exposure to those countries which we consider most likely to be affected by a redenomination event. The table also identifies in-country off-balance sheet exposures as these are at risk of redenomination should they be called, giving

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rise to a balance sheet exposure. It is to be noted that this analysis can only be an indication as it does not include euro-denominated exposures booked by HSBC outside the countries at risk which are connected with those countries (see external contracts below).

External contracts redenomination risk: contracts entered into between HSBC businesses based outside a country exiting the euro with in-country counterparties or those otherwise closely connected with the relevant country, may be affected by redenomination. The effect remains subject to a high level of uncertainty. Factors such as the country law under which the contract is documented, the HSBC entity involved and the payment mechanism may all be relevant to this assessment, as will the precise exit scenario as the consequences for external contracts of a disorderly exit or one

sanctioned under EU law may be different. In addition, capital controls could be introduced which may affect the ability to repatriate funds including currencies not affected by the redenomination event.

We continue to identify and monitor potential redenomination risks and, where possible, take steps to mitigate them and/or reduce our overall exposure to losses that might arise in the event of a redenomination. We continue to emphasise, however, that a euro exit could take different forms in a number of different scenarios. These give rise to distinct legal consequences which could significantly alter the potential effectiveness of any steps taken, and it is accordingly not possible to predict how effective particular measures may be until they are tested against the precise circumstances of a redenomination event.

*In-country funding exposure**(Unaudited)*

		Denominated in:			
		euros	US	other	Total
		US\$bn	dollars	currencies	US\$bn
			US\$bn	US\$bn	US\$bn
At 31 December 2012					
Greece	In-country assets	2.1	0.1		2.2
	In-country liabilities	(1.5)	(0.8)	(0.1)	(2.4)
	Net in-country funding exposure	0.6	(0.7)	(0.1)	(0.2)
	Off-balance sheet exposure	(0.3)	0.2	0.2	0.1
Italy	In-country assets	1.0			1.0
	In-country liabilities ³⁸	(2.0)			(2.0)
	Net in-country funding exposure	(1.0)			(1.0)
	Off-balance sheet exposure	0.8			0.8
Spain	In-country assets	2.4	0.8		3.2
	In-country liabilities	(1.7)	(0.1)		(1.8)
	Net in-country funding exposure	0.7	0.7		1.4
	Off-balance sheet exposure	0.7	0.2		0.9

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At 31 December 2011

Greece	In-country assets	2.9	2.2	0.1	5.2
	In-country liabilities	(2.1)	(1.6)	(0.1)	(3.8)
	Net in-country funding exposure	0.8	0.6		1.4
	Off-balance sheet exposure	0.2			0.2
Italy	In-country assets	2.1			2.1
	In-country liabilities ³⁸	(2.6)			(2.6)
	Net in-country funding exposure	(0.5)			(0.5)
	Off-balance sheet exposure	0.8			0.8
Spain	In-country assets	4.4	0.6	0.1	5.1
	In-country liabilities	(1.7)	(0.1)		(1.8)
	Net in-country funding exposure	2.7	0.5	0.1	3.3
	Off-balance sheet exposure	2.4	0.5		2.9

For footnote, see page 249.

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Liquidity risk is the risk that the Group does not have sufficient financial resources to meet its obligations as they fall due, or will have to do so at an excessive cost. The risk arises from mismatches in the timing of cash flows.

There were no material changes to our policies and practices for the management of liquidity and funding risks in 2012.

A summary of our current policies and practices regarding liquidity and funding is provided in the Appendix to Risk on page 261.

Our liquidity and funding risk management framework

The objective of our liquidity framework is to allow us to withstand very severe liquidity stresses. It is designed to be adaptable to changing business models, markets and regulations.

Our liquidity and funding risk management framework requires:

liquidity to be managed by operating entities on a stand-alone basis with no implicit reliance on the Group or central banks;

all operating entities to comply with their limits for the advances to core funding ratio; and

all operating entities to maintain a positive stressed cash flow position out to three months under prescribed Group stress scenarios. Further details of the metrics are provided in the Appendix to Risk on page 261.

Liquidity and funding in 2012

(Unaudited)

The liquidity position of the Group strengthened in 2012, and we continued to enjoy strong inflows of customer deposits and maintained good access to wholesale markets. During 2012, customer accounts grew by 7% (US\$86bn) while loans and advances to customers increased by 6% (US\$57bn), leading to a small decrease in our advances to deposits ratio to 74% (2011: 75%).

HSBC UK (see footnote 40 on page 249) recorded an increase in its advances to core funding ratio to 106% at 31 December 2012 (2011: 100%). During 2012, HSBC UK continued to fund the majority of its growth in advances with growth in core deposits and remained within its advances to core funding limit.

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The Hongkong and Shanghai Banking Corporation (see footnote 41 on page 249)

recorded a decrease in its advances to core funding ratio to 73% at 31 December 2012 (2011: 75%), mainly as a result of its core deposits increasing more than advances.

The completion of the sale of the US cards business and branch network during 2012 improved the liquidity and funding position of both HSBC Finance and HSBC USA (see footnote 42 on page 249), the latter recording a decrease in its advances to core funding ratio to 78% as at 31 December 2012 (2011: 86%).

Customer deposit markets

Customer accounts increased by 7% year on year. After excluding repo balances, the year-on-year increase was 7%.

Retail Banking and Wealth Management

We continued to grow our RBWM customer accounts, which increased by 6%, by providing differentiated products and services to different segments. The growth in retail deposits benefited from the wider macroeconomic trend of expanded money supply, customer deleveraging and weak loan growth, which partially offset the competitive pressure in some of our key markets for retail deposits and savers' reluctance to place funds into low-rate deposits.

Global Private Banking

As economic conditions remained subdued and interest rates continued to fall, part of the GPB customer base realigned its risk appetite and made use of the wide range of products available, with some asset reallocation to higher yielding off-balance sheet products including equities, funds and bonds. As a result, customer accounts decreased by 5% year on year.

Commercial Banking

Customer accounts increased by 11% year on year, with the majority of this increase resulting from increases in Payments and Cash Management accounts. The growth in these customer accounts and the strong growth in payment volumes demonstrated a funding source that is correlated to the operational services that HSBC provides to the CMB customer base.

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Global Banking and Markets

Customer accounts increased by 8% year on year. After excluding repo balances with customers, GB&M deposits increased by 10% year on year, with the majority of this rise resulting from increases in Payments and Cash Management accounts. The growth in these customer accounts and the strong growth in payment volumes demonstrated a funding source that is strongly linked to the operational services that HSBC provides to the GB&M customer base.

Wholesale funding markets

Wholesale funding markets gradually improved during 2012, although the volume of term debt issued by banks was low by recent standards, influenced to a significant extent by reduced bank funding requirements. Globally, market conditions across public wholesale funding markets were predominantly driven by sovereign-related and more general events in the eurozone.

HSBC continued to have good access to debt capital markets throughout 2012 with Group entities issuing US\$10.5bn of public transactions of which US\$9.8bn was senior unsecured debt.

In January 2013 the Group repaid 5bn (US\$6.6bn) of funding raised through the ECB's Long Term Repo Operations (LTRO), leaving only 473m (US\$624m) outstanding.

Management of liquidity and funding risk

(Audited)

Our liquidity and funding risk management framework (LFRF) employs two key measures to define, monitor and control the liquidity and funding risk of each of our operating entities. The advances to core funding ratio is used to monitor the structural long-term funding position, and the stressed coverage ratio, incorporating Group-defined stress scenarios, is used to monitor the resilience to severe liquidity stresses.

The three principal entities listed in the tables below represented 62% (2011: 61%) of the Group's customer accounts (excluding repos). Including other principal entities, the percentage was 94% (2011: 96%).

Advances to core funding ratio

The table below shows the extent to which loans and advances to customers in our principal banking entities were financed by reliable and stable sources of funding.

Advances to core funding limits set for operating entities at 31 December 2012 ranged between 70% and 115%, except for one operating entity reported within the total of HSBC's other principal entities which operated with a limit of 125% during 2012. This limit has been reduced to 115% for 2013.

Advances to core funding ratios³⁹

(Audited)

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	At 31 December	
	2012	2011
	%	%
HSBC UK ⁴⁰		
Year-end	106	100
Maximum	106	103
Minimum	100	98
Average	103	101
The Hongkong and Shanghai Banking Corporation ⁴¹		
Year-end	73	75
Maximum	75	79
Minimum	71	70
Average	73	76
HSBC USA ⁴²		
Year-end	78	86
Maximum	86	90
Minimum	68	80
Average	78	85
Total of HSBC's other principal entities ⁴³		
Year-end	91	86
Maximum	92	90
Minimum	85	86
Average	88	89

For footnotes, see page 249.

Stressed coverage ratios

The stressed coverage ratios tabulated below express stressed cash inflows as a percentage of stressed cash outflows over both one-month and three-month time horizons. Operating entities are required to maintain a ratio of 100% or greater out to three months.

Inflows included in the numerator of the stressed coverage ratio are those that are assumed to be generated from liquid assets net of assumed haircuts, and cash inflows related to assets contractually maturing within the time period.

In general, customer advances are assumed to be renewed and as a result do not generate a cash inflow.

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Report of the Directors: Operating and Financial Review (continued)*Stressed one-month and three-month coverage ratios³⁹**(Audited)*

	Stressed one-month coverage		Stressed three-month coverage	
	ratios at 31 December		Ratios at 31 December	
	2012	2011	2012	2011
	%	%	%	%
HSBC UK ⁴⁰				
Year-end	114	116	103	102
Maximum	117	118	103	102
Minimum	108	109	101	99
Average	112	113	102	100
The Hongkong and Shanghai Banking Corporation ⁴¹				
Year-end	129	123	126	118
Maximum	134	145	126	126
Minimum	123	116	118	110
Average	129	124	123	116
HSBC USA ⁴²				
Year-end	126	118	119	113
Maximum	137	128	130	122
Minimum	115	109	113	105
Average	127	119	123	116
Total of HSBC's other principal entities ⁴³				
Year-end	127	118	117	108
Maximum	127	120	117	113
Minimum	117	116	108	107
Average	121	118	111	109

For footnotes, see page 249.

The stressed coverage ratios for HSBC UK remained broadly unchanged.

The stressed coverage ratios for The Hongkong and Shanghai Banking Corporation improved as the increase in core deposits exceeded the increase in loans and advances to customers. The resulting surplus was deployed in liquid assets, thereby improving the stressed coverage ratios.

The stressed coverage ratios for HSBC USA improved as a result of the net effect of selling the US Card and Retail Services business and non-strategic branches during 2012, which resulted in a reduction in core deposits that was lower than the reduction in loans and advances to customers. The resulting surplus was deployed in liquid assets, thereby improving the stressed coverage ratios.

The three-month stressed coverage ratio for the total of HSBC's other principal entities remained broadly unchanged. The one-month stressed coverage ratio improved as a result of an increase in contractual maturities between one month and three months.

Liquid assets of HSBC's principal operating entities

The table below shows the estimated liquidity value (before assumed haircuts) of assets categorised as liquid used for the purposes of calculating the three-month stressed coverage ratios, as defined under the LFRF.

Any unencumbered asset held as a consequence of a reverse repo transaction with a residual contractual maturity within the stressed coverage ratio time period and unsecured interbank loans maturing within three months are not included in liquid assets, as these assets are reflected as contractual cash inflows.

Liquid assets are held and managed on a standalone operating entity basis. Most of the liquid assets shown are held directly by each operating entity's Balance Sheet Management function, primarily for the purpose of managing liquidity risk, in line with the LFRF.

Liquid assets also include any unencumbered liquid assets held outside Balance Sheet Management for any other purpose. The LFRF gives ultimate control of all unencumbered assets and sources of liquidity to Balance Sheet Management.

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Report of the Directors: Operating and Financial Review (continued)*Liquid assets of HSBC's principal entities*

	31 Dec 2012	Estimated liquidity value ⁴⁴	
		30 Jun 2012	31 Dec 2011
	<i>Audited</i>	<i>Unaudited</i>	<i>Audited</i>
	US\$m	US\$m	US\$m
HSBC UK ⁴⁰			
Level 1	138,812	120,690	114,596
Level 2	374	475	344
Level 3	27,656	9,320	
Non-government assets			23,007
	166,842	130,485	137,947
The Hongkong and Shanghai Banking Corporation ⁴¹			
Level 1	112,167	104,943	107,056
Level 2	5,740	5,929	
Level 3	3,968	4,889	
Non-government assets			2,151
	121,875	115,761	109,207
HSBC USA ⁴²			
Level 1	60,981	62,966	86,060
Level 2	15,609	16,511	1,369
Level 3	5,350	8,405	
Other	6,521	6,238	
Non-government assets			19,093
	88,461	94,120	106,522
Total of HSBC's other principal entities ⁴³			
Level 1	154,445	118,616	138,085
Level 2	18,048	36,713	2,827
Level 3	6,468	11,205	
Other	2,447		
Non-government assets			23,584
	181,408	166,534	164,496

For footnotes, see page 249.

Our liquid asset policy was refined at 1 January 2012 to apply a more granular classification of liquid assets, as described in the Appendix to Risk on page 261. Under the previous framework, liquid assets were classified into two categories: central government, central bank and US agency MBS exposures; and all other non-government exposures. Central government, central bank and US agency MBS exposures qualify as Level 1 or Level 2 under the new policy and are shown as such in the comparatives.

All assets held within the liquid asset portfolio are unencumbered.

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Liquid assets held by HSBC UK increased as a result of a rise in customer accounts, which led to an increase in the level of non-core deposits and, consequently, liquid assets.

Liquid assets held by The Hongkong and Shanghai Banking Corporation also rose as a result of an increase in customer accounts. As the growth in core deposits exceeded the increases in loans and advances to customers, the difference was deployed into liquid assets and the level of liquid assets held grew accordingly.

Liquid assets held by HSBC USA decreased as a result of the sale of the US Card and Retail Services business and non-strategic branches during 2012.

Net contractual cash flows

The following table quantifies the contractual cash flows from interbank and intergroup loans and deposits, and reverse repo, repo (including intergroup transactions) and short positions for the principal entities shown. These contractual cash inflows and outflows are reflected gross in the numerator and denominator, respectively, of the one and three-month stressed coverage ratios and should be considered alongside the level of liquid assets.

Outflows included in the denominator of the stressed coverage ratios include the principal outflows associated with the contractual maturity of wholesale debt securities reported in the table headed Wholesale funding cash flows payable by HSBC under financial liabilities by remaining contractual maturities on page 210.

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Report of the Directors: Operating and Financial Review (continued)*Net cash inflows/(outflows) for interbank and intragroup loans and deposits and reverse repo, repo and short positions**(Audited)*

	At 31 December 2012		At 31 December 2011	
	Cash flows		Cash flows	
	within	Cash flows	within	Cash flows
	one month	from one to three months	one month	from one to three months
	US\$m	US\$m	US\$m	US\$m
Interbank and intragroup loans and deposits				
HSBC UK ⁴⁰	(16,464)	(1,429)	(12,832)	446
The Hongkong and Shanghai Banking Corporation ⁴¹	4,402	9,685	8,715	9,246
HSBC USA ⁴²	(30,269)	(473)	(32,154)	213
Total of HSBC's other principal entities ⁴³	5,419	10,511	14,053	2,589
Reverse repo, repo, stock borrowing, stock lending and outright short positions (including intragroup)				
HSBC UK ⁴⁰	(4,184)	(13,776)	(558)	(171)
The Hongkong and Shanghai Banking Corporation ⁴¹	13,672	2,501	7,393	(487)
HSBC USA ⁴²	(4,003)	62	(3,872)	(377)
Total of HSBC's other principal entities ⁴³	(31,951)	(231)	(6,597)	10,162

*For footnotes, see page 249.***Net cash flow arising from interbank and intragroup loans and deposits**

Under the LFRF, a net cash inflow within three months arising from interbank and intragroup loans and deposits will give rise to a lower liquid asset requirement. Conversely, a net cash outflow within three months arising from interbank and intragroup loans and deposits will give rise to a higher liquid assets requirement.

Net cash flow arising from reverse repo, repo, stock borrowing, stock lending and outright short positions (including intragroup)

A net cash inflow represents additional liquid resources, in addition to liquid assets, because any unencumbered asset held as a consequence of a reverse repo transaction with a residual contractual maturity within the stressed coverage ratio time period is not reflected as a liquid asset.

The impact of net cash outflow depends on whether the underlying collateral encumbered as a result will qualify as a liquid asset when released at the maturity of the repo. The majority of the Group's repo transactions are collateralised by liquid assets and, as such, any net cash outflow shown is offset by the return of liquid assets, which are excluded from the liquid asset table above.

Contingent liquidity risk arising from committed lending facilities

(Audited)

The Group's operating entities provide commitments to various counterparts. In terms of liquidity risk, the most significant risk relates to committed lending facilities which, whilst undrawn, give rise to contingent liquidity risk, as these could be drawn during a period of liquidity stress. Commitments are given to customers and committed lending facilities are provided to consolidated multi-seller conduits, established to enable clients to access a flexible market-based source of finance (see page 209), consolidated securities investment conduits and third-party sponsored conduits.

The consolidated securities investment conduits primarily represent Solitaire and Mazarin (see pages 186). These conduits issue asset-backed commercial paper secured against the portfolio of securities held by these conduits. At 31 December 2012, HSBC UK had undrawn committed lending facilities to these conduits of US\$18bn (2011: US\$22bn, of which Solitaire represented US\$13bn (2011: US\$16bn) and the remaining US\$5.1bn (2011: US\$6.2bn) pertained to Mazarin. At 31 December 2012, the commercial paper issued by Solitaire and Mazarin was entirely held by HSBC

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UK. Since HSBC controls the size of the portfolio of securities held by these conduits, no contingent liquidity risk exposure arises as a result of these undrawn committed lending facilities.

The table below shows the level of undrawn commitments to customers outstanding for the five largest single facilities and the largest market sector, and the extent to which they are undrawn.

The Group's contractual undrawn exposures at 31 December monitored under the contingent liquidity risk limit structure

(Audited)

	HSBC UK		HSBC USA		HSBC Canada		The Hongkong and Shanghai Banking Corporation	
	2012 US\$bn	2011 US\$bn	2012 US\$bn	2011 US\$bn	2012 US\$bn	2011 US\$bn	2012 US\$bn	2011 US\$bn
Commitments to conduits								
Consolidated multi-seller conduits								
total lines	7.8	11.4	2.3	0.9	1.0	0.7		
largest individual lines	0.7	0.7	0.5	0.3	0.8	0.5		
Consolidated securities investment conduits								
total lines	18.1	22.1						