

BROWN FORMAN CORP  
Form 10-Q  
August 26, 2015  
United States  
Securities and Exchange Commission  
Washington, D.C. 20549

FORM 10-Q  
(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the quarterly period ended July 31, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 002-26821

Brown-Forman Corporation  
(Exact name of Registrant as specified in its Charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

61-0143150  
(IRS Employer  
Identification No.)

850 Dixie Highway  
Louisville, Kentucky  
(Address of principal executive offices)

40210  
(Zip Code)

(502) 585-1100  
(Registrant's telephone number, including area code)

N/A  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Edgar Filing: BROWN FORMAN CORP - Form 10-Q

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: July 31, 2015

Class A Common Stock (\$.15 par value, voting)	84,528,000
Class B Common Stock (\$.15 par value, nonvoting)	121,962,627

---

Table of Contents

BROWN-FORMAN CORPORATION

Index to Quarterly Report Form 10-Q

	Page
<u>PART I - FINANCIAL INFORMATION</u>	<u>3</u>
Item 1. <u>Financial Statements (Unaudited)</u>	<u>3</u>
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>15</u>
Item 3. <u>Quantitative and Qualitative Disclosures about Market Risk</u>	<u>24</u>
Item 4. <u>Controls and Procedures</u>	<u>24</u>
<u>PART II - OTHER INFORMATION</u>	<u>25</u>
Item 1. Legal Proceedings	<u>25</u>
Item 1A. Risk Factors	<u>25</u>
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	<u>25</u>
Item 3. Defaults Upon Senior Securities	<u>25</u>
Item 4. Mine Safety Disclosures	<u>25</u>
Item 5. Other Information	<u>25</u>
Item 6. <u>Exhibits</u>	<u>26</u>
<u>SIGNATURES</u>	<u>27</u>

Table of Contents

## PART I - FINANCIAL INFORMATION

## Item 1. Financial Statements (Unaudited)

BROWN-FORMAN CORPORATION  
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
 (Unaudited)  
 (Dollars in millions, except per share amounts)

	Three Months Ended July 31,	
	2014	2015
Net sales	\$921	\$900
Excise taxes	216	201
Cost of sales	210	208
Gross profit	495	491
Advertising expenses	99	95
Selling, general, and administrative expenses	170	169
Other expense (income), net	5	—
Operating income	221	227
Interest expense	7	9
Income before income taxes	214	218
Income taxes	64	62
Net income	\$150	\$156
Earnings per share:		
Basic	\$0.70	\$0.75
Diluted	\$0.70	\$0.75
Cash dividends per common share:		
Declared	\$0.580	\$0.630
Paid	\$0.290	\$0.315

See notes to the condensed consolidated financial statements.

Table of Contents

BROWN-FORMAN CORPORATION  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (Unaudited)  
 (Dollars in millions)

	Three Months Ended	
	July 31,	
	2014	2015
Net income	\$150	\$156
Other comprehensive income (loss), net of tax:		
Currency translation adjustments	(16	) (24
Cash flow hedge adjustments	5	16
Postretirement benefits adjustments	4	4
Net other comprehensive income (loss)	(7	) (4
Comprehensive income	\$143	\$152
See notes to the condensed consolidated financial statements.		

Table of ContentsBROWN-FORMAN CORPORATION  
CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

(Dollars in millions)

	April 30, 2015	July 31, 2015
Assets		
Cash and cash equivalents	\$370	\$494
Accounts receivable, less allowance for doubtful accounts of \$10 and \$9 at April 30 and July 31, respectively	583	505
Inventories:		
Barreled whiskey	571	599
Finished goods	200	237
Work in process	121	118
Raw materials and supplies	61	81
Total inventories	953	1,035
Current deferred tax assets	16	9
Other current assets	332	328
Total current assets	2,254	2,371
Property, plant and equipment, net	586	608
Goodwill	607	605
Other intangible assets	611	605
Deferred tax assets	18	18
Other assets	112	127
Total assets	\$4,188	\$4,334
Liabilities		
Accounts payable and accrued expenses	\$497	\$438
Dividends payable	—	65
Accrued income taxes	12	54
Current deferred tax liabilities	9	13
Short-term borrowings	190	13
Current portion of long-term debt	250	250
Total current liabilities	958	833
Long-term debt	743	1,229
Deferred tax liabilities	107	112
Accrued pension and other postretirement benefits	311	304
Other liabilities	164	149
Total liabilities	2,283	2,627
Commitments and contingencies		
Stockholders' Equity		
Common stock:		
Class A, voting (85,000,000 shares authorized; 85,000,000 shares issued)	13	13
Class B, nonvoting (400,000,000 shares authorized; 142,313,000 shares issued)	21	21
Additional paid-in capital	99	111
Retained earnings	3,300	3,309
Accumulated other comprehensive income (loss), net of tax	(300)	(304)
Treasury stock, at cost (18,613,000 and 20,823,000 shares at April 30 and July 31, respectively)	(1,228)	(1,443)
Total stockholders' equity	1,905	1,707

Total liabilities and stockholders' equity	\$4,188	\$4,334
See notes to the condensed consolidated financial statements.		

Table of Contents

BROWN-FORMAN CORPORATION  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (Unaudited)  
 (Dollars in millions)

	Three Months Ended July 31,	
	2014	2015
Cash flows from operating activities:		
Net income	\$150	\$156
Adjustments to reconcile net income to net cash provided by operations:		
Depreciation and amortization	13	13
Stock-based compensation expense	3	3
Deferred income taxes	1	2
Changes in assets and liabilities	(55)	(27)
Cash provided by operating activities	112	147
Cash flows from investing activities:		
Additions to property, plant, and equipment	(31)	(39)
Cash used for investing activities	(31)	(39)
Cash flows from financing activities:		
Net change in short-term borrowings	5	(176)
Proceeds from long-term debt	—	490
Debt issuance costs	—	(5)
Net payments related to exercise of stock-based awards	(4)	(5)
Excess tax benefits from stock-based awards	16	12
Acquisition of treasury stock	(12)	(230)
Dividends paid	(62)	(65)
Cash provided by (used for) financing activities	(57)	21
Effect of exchange rate changes on cash and cash equivalents	(1)	(5)
Net increase (decrease) in cash and cash equivalents	23	124
Cash and cash equivalents, beginning of period	437	370
Cash and cash equivalents, end of period	\$460	\$494
See notes to the condensed consolidated financial statements.		



Table of Contents

BROWN-FORMAN CORPORATION  
NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

In these notes, “we,” “us,” and “our” refer to Brown-Forman Corporation.

1. Condensed Consolidated Financial Statements

We prepared the accompanying unaudited condensed consolidated financial statements pursuant to the rules and regulations of the U.S. Securities and Exchange Commission for interim financial information. In accordance with those rules and regulations, we condensed or omitted certain information and disclosures normally included in annual financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP). We suggest that you read these condensed financial statements together with the financial statements and footnotes included in our annual report on Form 10-K for the fiscal year ended April 30, 2015 (the 2015 Form 10-K).

In our opinion, the accompanying financial statements include all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of our financial results for the periods covered by this report.

We prepared the accompanying financial statements on a basis that is substantially consistent with the accounting principles applied in our 2015 Form 10-K, although during the first quarter of fiscal 2016 we adopted new guidance for the presentation of debt issuance costs. Under the new guidance, debt issuance costs are presented as a direct deduction from the debt liability rather than as an asset. In adopting the new guidance, we retrospectively adjusted our balance sheet as of April 30, 2015. As a result, the carrying amounts of other assets (noncurrent) and long-term debt have decreased by \$5 million from the amounts previously reported as of that date.

In May 2014, the Financial Accounting Standards Board (FASB) issued new guidance on the recognition of revenue from contracts with customers. As issued, the new guidance would have become effective for us beginning fiscal 2018. However, the FASB has since deferred the effective date until our fiscal 2019, though permitting voluntary adoption as of the original effective date. The FASB has also proposed further amendments to the new guidance. We are currently evaluating the potential impact of the new guidance and the proposed amendments on our financial statements.

2. Inventories

We use the last-in, first-out (LIFO) method to determine the cost of most of our inventories. If the LIFO method had not been used, inventories at current cost would have been \$234 million higher than reported as of April 30, 2015, and \$239 million higher than reported as of July 31, 2015. Changes in the LIFO valuation reserve for interim periods are based on a proportionate allocation of the estimated change for the entire fiscal year.

3. Income Taxes

Our consolidated interim effective tax rate is based upon our expected annual operating income, statutory tax rates, and income tax laws in the various jurisdictions in which we operate. Significant or unusual items, including adjustments to accruals for tax uncertainties, are recognized in the quarter in which the related event occurs. The effective tax rate of 28.5% for the three months ended July 31, 2015, is based on an expected tax rate of 29.8% on ordinary income for the full fiscal year, as adjusted for the recognition of a net tax benefit related to discrete items arising during the period and interest on previously provided tax contingencies. Our expected tax rate includes current fiscal year additions for existing tax contingency items.

4. Earnings Per Share

We calculate basic earnings per share by dividing net income available to common stockholders by the weighted average number of common shares outstanding during the period. Diluted earnings per share further includes the

dilutive effect of stock-based compensation awards, including stock options, stock-settled stock appreciation rights, restricted stock units, deferred stock units, and shares of restricted stock. We calculate that dilutive effect using the “treasury stock method” (as defined by GAAP).

Table of Contents

The following table presents information concerning basic and diluted earnings per share:

(Dollars in millions, except per share amounts)	Three Months Ended	
	July 31,	
	2014	2015
Net income available to common stockholders	\$150	\$156
Share data (in thousands):		
Basic average common shares outstanding	213,444	207,263
Dilutive effect of stock-based awards	1,575	1,375
Diluted average common shares outstanding	215,019	208,638
Basic earnings per share	\$0.70	\$0.75
Diluted earnings per share	\$0.70	\$0.75

We excluded common stock-based awards for approximately 366,000 shares and 644,000 shares from the calculation of diluted earnings per share for the three months ended July 31, 2014 and 2015, respectively. We excluded those awards because they were not dilutive for those periods under the treasury stock method.

#### 5. Commitments and Contingencies

We operate in a litigious environment, and we are sued in the normal course of business. Sometimes plaintiffs seek substantial damages. Significant judgment is required in predicting the outcome of these suits and claims, many of which take years to adjudicate. We accrue estimated costs for a contingency when we believe that a loss is probable and we can make a reasonable estimate of the loss, and then adjust the accrual as appropriate to reflect changes in facts and circumstances. We do not believe it is reasonably possible that these loss contingencies, individually or in the aggregate, would have a material adverse effect on our financial position, results of operations, or liquidity. No material accrued loss contingencies are recorded as of July 31, 2015.

We have guaranteed the repayment by a third-party importer of its obligation under a bank credit facility that it uses in connection with its importation of our products in Russia. If the importer were to default on that obligation, which we believe is unlikely, our maximum possible exposure under the existing terms of the guaranty would be approximately \$17 million (subject to changes in foreign currency exchange rates). Both the fair value and carrying amount of the guaranty are insignificant.

As of July 31, 2015, our actual exposure under the guaranty of the importer's obligation is approximately \$8 million. We also have accounts receivable from that importer of approximately \$13 million at July 31, 2015, which we expect to collect in full.

Based on the financial support we provide to the importer, we believe it meets the definition of a variable interest entity. However, because we do not control this entity, it is not included in our consolidated financial statements.



Table of Contents

## 6. Debt

Our long-term debt (net of unamortized discount and issuance costs) consisted of:

(Dollars in millions)	April 30, 2015	July 31, 2015
2.50% notes, due in fiscal 2016	\$250	\$250
1.00% notes, due in fiscal 2018	248	249
2.25% notes, due in fiscal 2023	247	247
3.75% notes, due in fiscal 2043	248	248
4.50% notes, due in fiscal 2046	—	485
	993	1,479
Less current portion	250	250
	\$743	\$1,229

We issued senior, unsecured notes with an aggregate principal amount of \$500 million in June 2015. Interest on the notes will accrue at a rate of 4.5% and be paid semi-annually. As of July 31, 2015, the carrying amount of the notes was \$485 million (\$500 million principal, less discounts of \$10 million and issuance costs of \$5 million).

As of April 30, 2015, our short-term borrowings of \$190 million included \$183 million of commercial paper, with an average interest rate of 0.17%, and a remaining maturity of 13 days. No commercial paper was outstanding at July 31, 2015.

## 7. Pension and Other Postretirement Benefits

The following table shows the components of the pension and other postretirement benefit cost recognized for our U.S. benefit plans during the periods covered by this report. Information about similar international plans is not presented due to immateriality.

(Dollars in millions)	Three Months Ended July 31,	
	2014	2015
Pension Benefits:		
Service cost	\$5	\$6
Interest cost	8	9
Expected return on plan assets	(10	) (10
Amortization of net actuarial loss	6	7
Net cost	\$9	\$12
Other Postretirement Benefits:		
Interest cost	\$1	\$1
Net cost	\$1	\$1

## 8. Fair Value Measurements

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. We categorize the fair values of assets and liabilities into three levels based upon the assumptions (inputs) used to determine those values. Level 1 provides the most reliable measure of fair value, while Level 3 generally requires significant management judgment. The three levels are:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – Observable inputs other than those included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be derived from or corroborated by observable market data.

Level 3 – Unobservable inputs that are supported by little or no market activity.



Table of Contents

The following table summarizes the assets and liabilities measured or disclosed at fair value on a recurring basis:

(Dollars in millions)	Level 1	Level 2	Level 3	Total
April 30, 2015:				
Assets:				
Currency derivatives	\$—	\$59	\$—	\$59
Liabilities:				
Currency derivatives	—	18	—	18
Short-term borrowings	—	190	—	190
Current portion of long-term debt	—	253	—	253
Long-term debt	—	735	—	735
July 31, 2015:				
Assets:				
Currency derivatives	—	75	—	75
Liabilities:				
Currency derivatives	—	11	—	11
Short-term borrowings	—	13	—	13
Current portion of long-term debt	—	252	—	252
Long-term debt	—	1,219	—	1,219

We determine the fair values of our currency derivatives (forward contracts) using standard valuation models. The significant inputs used in these models, which are readily available in public markets or can be derived from observable market transactions, include the applicable exchange rate, forward rates, and discount rates. The discount rates are based on the historical U.S. Treasury rates.

The fair value of short-term borrowings approximates their carrying amount. We determine the fair value of long-term debt primarily based on the prices at which similar debt has recently traded in the market and also considering the overall market conditions on the date of valuation.

We measure some assets and liabilities at fair value on a nonrecurring basis. That is, we do not measure them at fair value on an ongoing basis, but we do adjust them to fair value in some circumstances (for example, when we determine that an asset is impaired). No material nonrecurring fair value measurements were required during the periods presented in these financial statements.

#### 9. Fair Value of Financial Instruments

The fair value of cash, cash equivalents, and short-term borrowings approximate the carrying amounts due to the short maturities of these instruments. We determine the fair value of derivative financial instruments and long-term debt as discussed in Note 8.

Below is a comparison of the fair values and carrying amounts of these instruments:

(Dollars in millions)	April 30, 2015		July 31, 2015	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Assets:				
Cash and cash equivalents	\$370	\$370	\$494	\$494
Currency derivatives	59	59	75	75
Liabilities:				
Currency derivatives	18	18	11	11
Short-term borrowings	190	190	13	13
Current portion of long-term debt	250	253	250	252

Long-term debt	743	735	1,229	1,219
----------------	-----	-----	-------	-------

10

---



Table of Contents

## 10. Derivative Financial Instruments

Our multinational business exposes us to global market risks, including the effect of fluctuations in currency exchange rates, commodity prices, and interest rates. We use derivatives to help manage financial exposures that occur in the normal course of business. We formally document the purpose of each derivative contract, which includes linking the contract to the financial exposure it is designed to mitigate. We do not hold or issue derivatives for trading or speculative purposes.

We use currency derivative contracts to limit our exposure to the currency exchange risk that we cannot mitigate internally by using netting strategies. We designate most of these contracts as cash flow hedges of forecasted transactions (expected to occur within three years). We record all changes in the fair value of cash flow hedges (except any ineffective portion) in accumulated other comprehensive income (AOCI) until the underlying hedged transaction occurs, at which time we reclassify that amount into earnings. We assess the effectiveness of these hedges based on changes in forward exchange rates. The ineffective portion of the changes in fair value of our hedges (recognized immediately in earnings) during the periods presented in this report was not material.

We do not designate some of our currency derivatives as hedges because we use them to at least partially offset the immediate earnings impact of changes in foreign exchange rates on existing assets or liabilities. We immediately recognize the change in fair value of these contracts in earnings.

We had outstanding currency derivatives, related primarily to our euro, British pound, and Australian dollar exposures, with notional amounts totaling \$1,212 million at April 30, 2015 and \$1,258 million at July 31, 2015.

We use forward purchase contracts with suppliers to protect against corn price volatility. We expect to physically take delivery of the corn underlying each contract and use it for production over a reasonable period of time. Accordingly, we account for these contracts as normal purchases rather than derivative instruments.

During May 2015, we entered into interest rate derivative contracts (U.S. treasury lock agreements) to manage the interest rate risk related to the anticipated issuance of fixed-rate senior, unsecured notes. We designated the contracts as cash flow hedges of the future interest payments associated with the anticipated notes. Upon issuance of the notes in June 2015 (see Note 6), we settled the contracts for a gain of \$8 million. The entire gain was recorded to AOCI and will be amortized as a reduction of interest expense over the life of the notes.

The following table presents the pre-tax impact that changes in the fair value of our derivative instruments had on AOCI and earnings during the periods covered by this report:

(Dollars in millions)	Classification	Three Months Ended July 31,	
		2014	2015
Currency derivatives designated as cash flow hedges:			
Net gain (loss) recognized in AOCI	n/a	\$5	\$29
Net gain (loss) reclassified from AOCI into income	Net sales	(2	) 13
Interest rate derivatives designated as cash flow hedges:			
Net gain (loss) recognized in AOCI	n/a	—	8
Derivatives not designated as hedging instruments:			
Currency derivatives – net gain (loss) recognized in income	Net sales	—	3
Currency derivatives – net gain (loss) recognized in income	Other income	(9	) 4

We expect to reclassify \$48 million of deferred net gains recorded in AOCI as of July 31, 2015, to earnings during the next 12 months. This reclassification would offset the anticipated earnings impact of the underlying hedged exposures. The actual amounts that we ultimately reclassify to earnings will depend on the exchange rates in effect

when the underlying hedged transactions occur. The maximum term of our outstanding derivative contracts was 36 months at April 30, 2015 and 36 months at July 31, 2015.

Table of Contents

The following table presents the fair values of our derivative instruments as of April 30, 2015 and July 31, 2015.

(Dollars in millions)	Classification	Fair value of derivatives in a gain position	Fair value of derivatives in a loss position
April 30, 2015:			
Designated as cash flow hedges:			
Currency derivatives	Other current assets	\$42	\$(2 )
Currency derivatives	Other assets	20	(3 )
Currency derivatives	Accrued expenses	—	(6 )
Currency derivatives	Other liabilities	—	(6 )
Not designated as hedges:			
Currency derivatives	Other current assets	3	(1 )
Currency derivatives	Accrued expenses	1	(7 )
July 31, 2015:			
Designated as cash flow hedges:			
Currency derivatives	Other current assets	47	—
Currency derivatives	Other assets	25	(1 )
Currency derivatives	Accrued expenses	—	(4 )
Currency derivatives	Other liabilities	—	(3 )
Not designated as hedges:			
Currency derivatives	Other current assets	5	(1 )
Currency derivatives	Accrued expenses	—	(4 )

The fair values reflected in the above table are presented on a gross basis. However, as discussed further below, the fair values of those instruments that are subject to net settlement agreements are presented in our balance sheets on a net basis.

In our statement of cash flows, we classify cash flows related to cash flow hedges in the same category as the cash flows from the hedged items.

**Credit risk.** We are exposed to credit-related losses if the counterparties to our derivative contracts default. This credit risk is limited to the fair value of the contracts. To manage this risk, we contract only with major financial institutions that have earned investment-grade credit ratings and with whom we have standard International Swaps and Derivatives Association (ISDA) agreements that allow for net settlement of the derivative contracts. Also, we have established counterparty credit guidelines that are regularly monitored and that provide for reports to senior management according to prescribed guidelines, and we monetize contracts when we believe it is warranted. Because of these safeguards, we believe we have no derivative positions that warrant credit valuation adjustments.

Some of our derivative instruments require us to maintain a specific level of creditworthiness, which we have maintained. If our creditworthiness were to fall below that level, then the counterparties to our derivative instruments could request immediate payment or collateralization for derivative instruments in net liability positions. The aggregate fair value of all derivatives with creditworthiness requirements that were in a net liability position was \$18 million at April 30, 2015 and \$9 million at July 31, 2015.

**Offsetting.** As noted above, our derivative contracts are governed by ISDA agreements that allow for net settlement of derivative contracts with the same counterparty. It is our policy to present the fair values of current derivatives (i.e., those with a remaining term of 12 months or less) with the same counterparty on a net basis in the balance sheet. Similarly, we present the fair values of noncurrent derivatives with the same counterparty on a net basis. Current derivatives are not netted with noncurrent derivatives in the balance sheet. The following table summarizes the gross

and net amounts of our derivative contracts.

12

---

Table of Contents

(Dollars in millions)	Gross Amounts of Recognized Assets (Liabilities)	Gross Amounts Offset in Balance Sheet	Net Amounts Presented in Balance Sheet	Gross Amounts Not Offset in Balance Sheet	Net Amounts
April 30, 2015:					
Derivative assets	\$65	\$(6 )	\$59	\$—	\$59
Derivative liabilities	(24 )	6	(18 )	—	(18 )
July 31, 2015:					
Derivative assets	77	(2 )	75	—	75
Derivative liabilities	(13 )	2	(11 )	—	(11 )

No cash collateral was received or pledged related to our derivative contracts as of April 30, 2015 and July 31, 2015.

## 11. Accumulated Other Comprehensive Income

The following table summarizes the changes in each component of accumulated other comprehensive income (AOCI), net of tax, during the three months ended July 31, 2014 and 2015:

	Currency Translation Adjustments	Cash Flow Hedge Adjustments	Postretirement Benefits Adjustments	Total AOCI
Balance at April 30, 2014	\$6	\$(4 )	\$(190 )	\$(188 )
Net other comprehensive income (loss)	(16 )	5	4	(7 )
Balance at July 31, 2014	\$(10 )	\$1	\$(186 )	\$(195 )
Balance at April 30, 2015	\$(108 )	\$28	\$(220 )	\$(300 )
Net other comprehensive income (loss)	(24 )	16	4	(4 )
Balance at July 31, 2015	\$(132 )	\$44	\$(216 )	\$(304 )

Table of Contents

The following table presents the components of net other comprehensive income (loss) during the three months ended July 31, 2014 and 2015:

	Pre-Tax	Tax	Net
Three Months Ended July 31, 2014			
Currency translation adjustments	\$(16	) \$—	\$(16
Cash flow hedge adjustments:			
Net gain (loss) on hedging instruments	5	(1	) 4
Reclassification to earnings <sup>1</sup>	2	(1	) 1
Postretirement benefits adjustments:			
Net actuarial gain (loss) and prior service cost	—	—	—
Reclassification to earnings <sup>2</sup>	6	(2	) 4
Net other comprehensive income (loss)	\$(3	) \$(4	) \$(7
Three Months Ended July 31, 2015			
Currency translation adjustments	\$(23	) \$(1	) \$(24
Cash flow hedge adjustments:			
Net gain (loss) on hedging instruments	37	(12	) 25
Reclassification to earnings <sup>1</sup>	(13	) 4	(9
Postretirement benefits adjustments:			
Net actuarial gain (loss) and prior service cost	—	—	—
Reclassification to earnings <sup>2</sup>	7	(3	) 4
Net other comprehensive income (loss)	\$8	\$(12	) \$(4

<sup>1</sup>Pre-tax amount is classified as net sales in the accompanying consolidated statements of operations.

<sup>2</sup>Pre-tax amount is a component of pension and other postretirement benefit expense (as shown in Note 7).

## 12. Dividends Payable

On July 23, 2015, our Board of Directors declared a regular quarterly cash dividend of \$0.315 per share on our Class A and

Class B common stock. Stockholders of record on September 8, 2015, will receive the cash dividend on October 1, 2015.

## Table of Contents

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion and analysis in conjunction with both our unaudited condensed consolidated financial statements and related notes included in Part I, Item 1 of this Quarterly Report and our 2015 Form 10-K. Note that the results of operations for the three months ended July 31, 2015, do not necessarily indicate what our operating results for the full fiscal year will be. In this Item, "we," "us," and "our" refer to Brown-Forman Corporation.

#### Volume and Depletions

When discussing volume, unless otherwise specified, we refer to "depletions," a term commonly used in the beverage alcohol industry. We define "depletions" as either (a) our shipments directly to retailers or wholesalers, or (b) shipments from our distributor customers to retailers and wholesalers. Because we generally record revenues when we ship our products to our customers, our reported sales for a period do not necessarily reflect actual consumer purchases during that period. We believe that our depletions measure volume in a way that more closely reflects consumer demand than our shipments to distributor customers do.

Volume is discussed on a nine-liter equivalent unit basis (nine-liter cases) unless otherwise specified. At times, we use a "drinks-equivalent" measure for volume when comparing single-serve ready-to-drink (RTD) or ready-to-pour (RTP) brands to a parent spirits brand. "Drinks-equivalent" depletions are RTD and RTP nine-liter cases converted to nine-liter cases of a parent brand on the basis of the number of drinks in one nine-liter case of the parent brand. To convert RTD volumes from a nine-liter case basis to a drinks-equivalent nine-liter case basis, RTD nine-liter case volumes are divided by 10, while RTP nine-liter case volumes are divided by 5.

#### Non-GAAP Financial Measures

We use certain financial measures in this report that are not measures of financial performance under GAAP. These non-GAAP measures, which are defined below, should be viewed as supplements to (not substitutes for) our results of operations and other measures reported under GAAP. The non-GAAP measures we use in this report may not be defined and calculated by other companies in the same manner.

We present changes in certain income statement line-items that are adjusted to an "underlying" basis, which we believe assists in understanding both our performance from period to period on a consistent basis, and the trends of our business. Non-GAAP "underlying" measures include changes in (a) underlying net sales, (b) underlying cost of sales, (c) underlying excise taxes, (d) underlying gross profit, (e) underlying advertising expenses, (f) underlying selling, general, and administrative expenses, and (g) underlying operating income. To calculate each of these measures, we adjust for (a) foreign currency exchange and (b) if applicable, estimated net changes in distributor inventories. We explain these adjustments below.

"Foreign exchange." We calculate the percentage change in our income statement line-items in accordance with GAAP and adjust to exclude the cost or benefit of currency fluctuations. Adjusting for foreign exchange allows us to understand our business on a constant dollar basis, as fluctuations in exchange rates can distort the underlying trend both positively and negatively. (In this report, "dollar" always means the U.S. dollar unless stated otherwise.) To eliminate the effect of foreign exchange fluctuations when comparing across periods, we translate current-period results at prior-period rates.

"Estimated net change in distributor inventories." This measure refers to the estimated net effect of changes in distributor inventories on changes in our measures. For each period being compared, we estimate the effect of distributor inventory changes on our results using depletion information provided to us by our distributors. We believe that this adjustment reduces the effect of varying levels of distributor inventories on changes in our measures and allows to understand better our underlying results and trends.

Management uses "underlying" measures of performance to assist it in comparing and measuring our performance from period to period on a consistent basis, and in comparing our performance to that of our competitors. We also use underlying measures as metrics of management incentive compensation calculations. Management also uses underlying measures in its planning and forecasting and in communications with the board of directors, stockholders, analysts, and investors concerning our financial performance. We have provided reconciliations of the non-GAAP measures adjusted to an "underlying" basis to their nearest GAAP measures in the tables below under "Results of

Operations – Year-Over-Year Period Comparisons” and have consistently applied the adjustments within our reconciliations in arriving at each non-GAAP measure.



Table of Contents

Important Information on Forward-Looking Statements:

This report contains statements, estimates, and projections that are “forward-looking statements” as defined under U.S. federal securities laws. Words such as “aim,” “anticipate,” “aspire,” “believe,” “continue,” “could,” “envision,” “estimate,” “expectation,” “intend,” “may,” “plan,” “potential,” “project,” “pursue,” “see,” “seek,” “should,” “will,” and similar words identify forward-looking statements, which speak only as of the date we make them. Except as required by law, we do not intend to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. By their nature, forward-looking statements involve risks, uncertainties, and other factors (many beyond our control) that could cause our actual results to differ materially from our historical experience or from our current expectations or projections. These risks and uncertainties include those described in Part I, Item 1A. Risk Factors of our 2015 Form 10-K and those described from time to time in our future reports filed with the Securities and Exchange Commission, including:

- Unfavorable global or regional economic conditions, and related low consumer confidence, high unemployment, weak credit or capital markets, budget deficits, burdensome government debt, austerity measures, higher interest rates, higher taxes, political instability, higher inflation, deflation, lower returns on pension assets, or lower discount rates for pension obligations

- Risks associated with being a U.S.-based company with global operations, including commercial, political, and financial risks; local labor policies and conditions; protectionist trade policies or economic or trade sanctions; compliance with local trade practices and other regulations, including anti-corruption laws; terrorism; and health pandemics

- Fluctuations in foreign currency exchange rates, particularly a stronger U.S. dollar

- Changes in laws, regulations, or policies – especially those that affect the production, importation, marketing, labeling, pricing, distribution, sale, or consumption of our beverage alcohol products

- Tax rate changes (including excise, sales, VAT, tariffs, duties, corporate, individual income, dividends, capital gains) or changes in related reserves, changes in tax rules (for example, LIFO, foreign income deferral, U.S. manufacturing, and other deductions) or accounting standards, and the unpredictability and suddenness with which they can occur

- Dependence upon the continued growth of the Jack Daniel’s family of brands

- Changes in consumer preferences, consumption, or purchase patterns – particularly away from larger producers in favor of smaller distilleries or local producers, or away from brown spirits, our premium products, or spirits generally, and our ability to anticipate or react to them; bar, restaurant, travel, or other on-premise declines; shifts in demographic trends; unfavorable consumer reaction to new products, line extensions, package changes, product reformulations, or other product innovation

- Decline in the social acceptability of beverage alcohol products in significant markets

- Production facility, aging warehouse, or supply chain disruption

- Imprecision in supply/demand forecasting

- Higher costs, lower quality, or unavailability of energy, water, raw materials, product ingredients, labor, or finished goods

- Route-to-consumer changes that affect the timing of our sales, temporarily disrupt the marketing or sale of our products, or result in higher implementation-related or fixed costs

- Inventory fluctuations in our products by distributors, wholesalers, or retailers

- Competitors’ consolidation or other competitive activities, such as pricing actions (including price reductions, promotions, discounting, couponing, or free goods), marketing, category expansion, product introductions, or entry or expansion in our geographic markets or distribution networks

- Risks associated with acquisitions, dispositions, business partnerships or investments – such as acquisition integration, or termination difficulties or costs, or impairment in recorded value

- Inadequate protection of our intellectual property rights

- Product recalls or other product liability claims; product counterfeiting, tampering, contamination, or product quality issues

- Significant legal disputes and proceedings; government investigations (particularly of industry or company business, trade or marketing practices)

Failure or breach of key information technology systems

Negative publicity related to our company, brands, marketing, personnel, operations, business performance, or prospects

Failure to attract or retain key executive or employee talent

Our status as a family “controlled company” under New York Stock Exchange rules

Table of Contents

## Summary of Operating Performance

	Three months ended July 31,		Reported Change	Underlying Change <sup>1</sup>			
	2014	2015					
Net sales	\$921	\$900	(2	)%	7	%	
Excise taxes	216	201	(7	)%	6	%	
Cost of sales	210	208	(1	)%	10	%	
Gross profit	495	491	(1	)%	7	%	
Advertising	99	95	(4	)%	3	%	
SG&A	170	169	(1	)%	6	%	
Operating income	\$221	\$227	3		%	9	%
Gross margin	53.7	% 54.5	%		0.8pp		
Operating margin	23.9	% 25.2	%		1.3pp		
Interest expense, net	\$7	\$9	36		%		
Effective tax rate	29.8	% 28.5	%		(1.3)pp		
Diluted earnings per share	\$0.70	\$0.75	7		%		

<sup>1</sup>See “Non-GAAP Financial Measures” above for details on our use of “underlying changes” for net sales, excise taxes, cost of sales, gross profit, advertising expenses, SG&A expenses, and operating income, including how these measures are calculated and the reasons why we think this information is useful to readers.

## Overview

For the three months ended July 31, 2015, compared to same period last year, we grew underlying net sales 7% (reported declined 2%), increased underlying operating income 9% (reported 3%), and delivered a 7% increase in diluted earnings per share.

These operating results were driven by the continued global net sales growth of our American whiskey portfolio, led by the Jack Daniel's family of brands, including significant contributions from Jack Daniel's Tennessee Fire, and by Woodford Reserve. These increases in net sales were partially offset by higher underlying advertising and SG&A expenses. In addition, foreign exchange negatively affected our reported operating income as a result of the strengthening of the dollar against nearly all currencies.

Our financial condition remained strong. We received proceeds of \$490 million from the issuance of long-term debt in June 2015, while continuing to invest in our capacity expansion projects and returning \$295 million to shareholders during the three months ended July 31, 2015, through dividends and share repurchases.

Table of Contents

## RESULTS OF OPERATIONS – FISCAL 2016 YEAR-TO-DATE HIGHLIGHTS

## Market Highlights

The following table provides supplemental information for our largest markets for the three months ended July 31, 2015, compared to the same period last year. We discuss results for the markets most affecting our performance below the table. Unless otherwise indicated, all related commentary is for the three months ended July 31, 2015, compared to the same period last year.

Top 10 Markets<sup>1</sup> - Fiscal 2016 Net Sales Growth by Geographic Area

Percentage change versus prior year period

Three months ended July 31, 2015

Net Sales<sup>2</sup>

Geographic area	Reported	Foreign Exchange	Net Chg in Est.		Underlying *
			Distributor Inventories		
United States	8	% —	% 2	% 10	%
Europe	(1)	% 15	% (1)	% 13	%
United Kingdom	11	% 6	% —	% 17	%
Germany	8	% 16	% —	% 23	%
Poland	(4)	% 21	% —	% 17	%
France	(1)	% 14	% —	% 13	%
Russia	(46)	% 17	% (7)	% (36)	%
Turkey	2	% 24	% —	% 26	%
Rest of Europe	(6)	% 18	% (4)	% 8	%
Australia	(30)	% 19	% —	% (10)	%
Other	(8)	% 12	% 1	% 5	%
Mexico	(1)	% 18	% —	% 17	%
Canada	9	% 12	% (16)	% 4	%
Rest of Other	(14)	% 8	% 4	% (2)	%
TOTAL	(2)	% 9	% 1	% 7	%

\* Totals may differ due to rounding

<sup>1</sup>Top 10 markets as ranked based on percentage of total Fiscal 2015 Net Sales. See 2015 Form 10-K “Results of Operations - Fiscal 2015 Market Highlights” and “Note 13. Supplemental Information.”

<sup>2</sup>See “Non-GAAP Financial Measures” above for details on our use of “underlying change” in net sales, including how this measure is calculated and the reasons why we think this information is useful to readers.

United States. Underlying net sales growth was driven primarily by the Jack Daniel’s family of brands, led by volumes from Jack Daniel’s Tennessee Fire (JDTF), which was introduced nationally late in fiscal 2015, and to a lesser extent, Jack Daniel’s Tennessee Whiskey (JDTW) volume growth. Continued double-digit volume growth by Woodford Reserve also contributed to the underlying net sales growth, while lower volumes for Southern Comfort, Canadian Mist, and Jack Daniel’s Tennessee Honey (JDTH) partially offset these gains.

Europe. Underlying net sales grew in nearly all markets, most notably in the United Kingdom, Germany, and Turkey. These gains were partially offset by declines in Russia, where lower consumer demand led to volume declines and unusually high discounts reduced pricing. Reported net sales were hurt across Europe by foreign exchange due to the dollar strengthening against all currencies compared with the prior-year period.

In the United Kingdom, underlying net sales growth was driven by higher volumes of JDTW and JDTH, primarily in the off-trade channel, driven in part by strong demand from retail customers as well as comparison with weaker results in the prior-year period.

In Germany, underlying net sales growth was driven predominantly by higher volumes of JDTW compared with relatively weak results in prior-year period when retail- and wholesale-trade inventory reductions depressed results.



Table of Contents

In Turkey, underlying net sales growth was driven by higher volumes and increased pricing for JDTW and a more favorable customer mix.

In France, underlying net sales growth was driven by higher volumes of JDTH and JDTW, as the Jack Daniel's family of brands gained market share in the world's third largest whiskey market.

In Poland, underlying net sales growth was driven by volume gains for Finlandia, which benefited from comparison with weak results in the prior-year period. Finlandia continued to suffer from generally soft consumer demand for premium vodkas in Poland.

In Russia, underlying net sales declines were driven primarily by higher discounting and lower volumes for JDTW and, to a lesser extent, for Finlandia.

Australia. The decline in underlying net sales was driven by lower volumes for Jack Daniel's RTDs and JDTW due in part to weak consumer demand for spirits and spirit-based RTDs and increasing competition. In addition, prior-period results reflected a buy-in ahead of our August 2014 price increases associated with excise tax increases.

Other. In Mexico, the increase in underlying net sales was driven by higher volumes for New Mix. The growth in New Mix was due to low trade inventories at the beginning of fiscal 2016 and a buy-in in advance of a price increase in June 2015.

**Brand Highlights**

The following table highlights the worldwide results of our largest brands for the three months ended July 31, 2015, compared to the same period last year. We discuss results of the brands most affecting our performance below the table. Unless otherwise indicated, all related commentary is for the three months ended July 31, 2015, compared to the same period last year.

**Major Brands Worldwide Results**

Three months ended July 31, 2015	Percentage change versus prior year					
	Volumes	Net Sales <sup>1</sup>		Foreign Exchange	Net Chg in Est. Distributor Inventories	Underlying *
Brand family / brand	9L Depletions	Reported				
Jack Daniel's Family	3	% (3	)8	% 1	% 6	%
Jack Daniel's Tennessee Whiskey	3	% (4	)8	%—	% 4	%
Jack Daniel's Tennessee Honey	14	% 4	% 8	%6	% 18	%
Other Jack Daniel's whiskey brands <sup>2</sup>	63	% 21	% 6	%18	% 45	%
Jack Daniel's RTDs/RTP <sup>3</sup>	(4	%) (16	)12	%(1	%) (4	%)
New Mix RTDs	43	% 28	% 24	%—	% 51	%
Finlandia Family	(4	%) (18	)19	%2	% 3	%
Southern Comfort Family	(6	%) (6	)6	%(3	%) (4	%)
Canadian Mist Family	(6	%) (3	)—	%(1	%) (5	%)
el Jimador Family	6	% (5	)8	%7	% 11	%
Woodford Reserve Family	26	% 26	% 4	%(2	%) 28	%
Herradura	21	% 14	% 11	%3	% 28	%

\* Totals may differ due to rounding

<sup>1</sup>See "Non-GAAP Financial Measures" above for details on our use of "underlying change" in net sales, including how this measure is calculated and the reasons why we think this information is useful to readers.

<sup>2</sup>In addition to the brands separately listed here, Other Jack Daniel's whiskey brands includes Gentleman Jack, Jack Daniel's Single Barrel, Jack Daniel's Sinatra™ Select, Jack Daniel's No. 27 Gold Tennessee Whiskey, Jack Daniel's 1907 Tennessee Whiskey, Jack Daniel's Tennessee Rye Whiskeys, and Jack Daniel's Tennessee Fire.

<sup>3</sup>Jack Daniel's RTD and RTP products include all RTD line extensions of Jack Daniel's, such as Jack Daniel's & Cola, Jack Daniel's & Diet Cola, Jack & Ginger, Jack Daniel's Country Cocktails, and the seasonal Jack Daniel's Winter Jack RTP.

•

Jack Daniel's family of brands grew underlying net sales 6% (reported declined 3%) and was the most significant contributor to our underlying net sales growth. Reported net sales were hurt by foreign exchange due to the dollar strengthening in essentially all markets. The following are details about the underlying performance of the Jack Daniel's family of brands:

19

---

Table of Contents

JDTW grew volumes, most notably in Germany, the United States, the United Kingdom, and Turkey. These gains were partially offset by declines in Australia and Russia.

JDTH grew volumes, most notably in Europe, including the United Kingdom and France, our largest European markets for JDTH. These gains were partially offset by a slight decline in the United States.

Among our Other Jack Daniel's whiskey brands, the most significant contributor to underlying net sales growth was JDTF, launched nationally in the United States at the end of fiscal 2015. JDTF delivered about half of the underlying net sales growth in the Jack Daniel's family of brands for the three months ended July 31, 2015.

Jack Daniel's RTDs/RTP overall volumes declined slightly, driven primarily by declines in Australia.

Underlying net sales for Southern Comfort declined 4% (reported declined 6%). Net sales declined in the United States and Australia, two of Southern Comfort's top three markets. These declines were partially offset by gains in the brand's second largest market, the United Kingdom. In the United States, the brand continued to be affected negatively by competitive pressure from flavored whiskeys.

Underlying net sales for New Mix RTDs increased 51% (reported 28%) driven by low trade inventories at the beginning of fiscal 2016 and a buy-in in advance of price increase in June 2015. We do not believe this growth rate will continue.

Underlying net sales for Finlandia increased 3% (reported declined 18%) driven predominately by a modest recovery in Poland compared with a weak prior-year period, partially offset by volume declines in Russia.

Underlying net sales of Herradura increased 28% (reported 14%) driven primarily by volume gains in Mexico and the United States, as well as improved price/mix in Mexico. We expect the growth rate of Herradura to moderate when our results start to compare with the October 2014 launch of Herradura Ultra in Mexico.

Woodford Reserve led the growth of our super- and ultra-premium American whiskeys with underlying net sales increasing 28% (reported 26%). Most of this growth came from the United States, where the brand continued to gain share of the ultra-premium bourbon category.



Table of Contents

## RESULTS OF OPERATIONS – YEAR-OVER-YEAR PERIOD COMPARISONS

## NET SALES

Percentage change versus the prior year period ended July 31	3 Months	
Change in reported net sales	(2)	)%
Foreign exchange	9	%
Estimated net change in distributor inventories	1	%
Change in underlying net sales	7	%
Change in underlying net sales attributed to:*		
Volume	5	%
Net price/mix	2	%

\* Totals may differ due to rounding

For the three months ended July 31, 2015, net sales were \$900 million, a decrease of 2% or \$21 million compared to the same period last year. After adjusting reported results for the negative effect of foreign exchange and the estimated net decrease in distributor inventories, underlying net sales grew 7%.

The primary factors contributing to the 7% growth in underlying net sales for the three months ended July 31, 2015 were:

Volume driven by:

JDTF following its nationwide launch in the United States in the fourth quarter of fiscal 2015;

JDTW, led by increases in Germany, the United States, and the United Kingdom;

New Mix in Mexico, driven by low trade inventories at the beginning of fiscal 2016 and a buy-in in advance of a price increase in June 2015; and

JDTH, led by gains in Europe, particularly in the United Kingdom and France.

Net price/mix driven by:

JDTW, led by improvement in Turkey and Germany;

Higher pricing for our tequila brands in Mexico;

Higher prices for our used barrel sales driven by higher demand and tight supply; and

Favorable mix driven by the growth of higher priced brands such as Woodford Reserve.

The primary factors partially offsetting underlying net sales growth for the three months ended July 31, 2015 were:

Lower underlying net sales in Australia for Jack Daniel's RTDs/RTP and JDTW.

Lower volumes for Southern Comfort in the United States and Australia, driven by lower consumer demand, particularly in the on-premise channel.

## COST OF SALES

Percentage change versus the prior year period ended July 31	3 Months	
Change in reported cost of sales	(1)	)%
Foreign exchange	12	%
Estimated net change in distributor inventories	—	%
Change in underlying cost of sales*	10	%
Change in underlying cost of sales attributed to:*		
Volume	5	%
Cost/mix	5	%

\* Totals may differ due to rounding

Cost of sales for the three months ended July 31, 2015 was \$208 million, a decrease of \$2 million compared to the same period last year. Underlying cost of sales increased 10% after adjusting reported costs for the positive effect of foreign exchange. The



Table of Contents

increase in underlying cost of sales was driven by volume growth and higher input costs, including wood, glass, grain, and grapes. Looking ahead, we expect that input costs will increase in the low-to-mid single digits.

**GROSS PROFIT**

Percentage change versus the prior year period ended July 31	3 Months	
Change in reported gross profit	(1	)%
Foreign exchange	6	%
Estimated net change in distributor inventories	1	%
Change in underlying gross profit*	7	%

\* Totals may differ due to rounding

Gross profit of \$491 million decreased \$4 million, or 1%, for the three months ended July 31, 2015. Underlying gross profit grew 7% after adjusting reported results for the negative effect of foreign exchange and the estimated net decrease in distributor inventories. The increase in underlying gross profit resulted from the same factors that contributed to the increase in underlying net sales and the combined increase in underlying cost of sales and underlying excise taxes.

Gross margin improved to 54.5% for the three months ended July 31, 2015, up approximately 80 basis points from 53.7% in the same period last year, primarily due to a favorable mix shift and, to a lesser extent, higher pricing.

**ADVERTISING EXPENSES**

Percentage change versus the prior year period ended July 31	3 Months	
Change in reported advertising	(4	)%
Foreign exchange	7	%
Change in underlying advertising	3	%

Advertising expenses of \$95 million decreased \$4 million, or 4%, for the three months ended July 31, 2015 compared to the same period last year. Underlying advertising expenses increased 3% after adjusting reported results for the benefit of foreign exchange. The increase in underlying advertising expenses was driven primarily by higher spending for the Jack Daniel's family of brands, and particularly in the United States related to the launch of JDTF, partially offset by lower spending in Australia and lower spending for Southern Comfort globally.

**SELLING, GENERAL, AND ADMINISTRATIVE (SG&A) EXPENSES**

Percentage change versus the prior year period ended July 31	3 Months	
Change in reported SG&A	(1	)%
Foreign exchange	6	%
Change in underlying SG&A	6	%

\* Totals may differ due to rounding

SG&A expenses of \$169 million decreased \$1 million, or 1% on a reported basis for the three months ended July 31, 2015, while underlying SG&A grew 6% after adjusting reported results for the favorable effect of foreign exchange. The increase in underlying SG&A was driven primarily by higher compensation and related expenses.

**OPERATING INCOME**

Percentage change versus the prior year period ended July 31	3 Months	
Change in reported operating income	3	%
Foreign exchange	3	%
Estimated net change in distributor inventories	4	%
Change in underlying operating income	9	%

\* Totals may differ due to rounding

## Table of Contents

Operating income of \$227 million increased \$6 million, or 3% for the three months ended July 31, 2015 compared to the same period last year. Underlying operating income grew 9% after adjusting for the negative effect of foreign exchange and an estimated net decrease in distributor inventories. The same factors that contributed to the growth in underlying gross profit also contributed to the growth in underlying operating income, enhanced by a slower rate of growth in operating expenses.

Operating margin improved 130 basis points to 25.2% for the three months ended July 31, 2015 from 23.9% in the same period last year. The same factors that drove the increase in our gross margin benefited our operating margin. Additionally, operating expenses, which grew at a slower rate than gross profit, contributed to the increase in our operating margin in the quarter.

The effective tax rate in the three months ended July 31, 2015 was 28.5% compared to 29.8% for the same period last year. The decrease in our effective tax rate was driven by a reduction in tax expense related to discrete items arising during the period.

Diluted earnings per share of \$0.75 in the three months ended July 31, 2015 increased 7% from the \$0.70 reported for the same period last year. The increase resulted from the same factors that contributed to the increase in operating income as well as a reduction in the shares outstanding resulting from share repurchases and a decrease in the effective tax rate.

## Liquidity and Financial Condition

**Cash flows.** Cash and cash equivalents increased \$124 million during the three months ended July 31, 2015, compared to an increase of \$23 million during the same period last year. Cash provided by operations of \$147 million was up \$35 million from the same period last year, due primarily to the timing of normal fluctuations in working capital items. Cash used for investing activities was \$39 million during the three months ended July 31, 2015, compared to \$31 million for the same prior-year period. The increase reflects a higher level of capital spending, including \$8 million for the purchase of a stove mill in Indiana.

Cash provided by financing activities was \$21 million during the three months ended July 31, 2015, up \$78 million from the cash used for financing activities during the same period last year. The increase largely reflects proceeds of \$490 million from the issuance of long-term debt in June 2015, partially offset by a \$218 million increase in share repurchases and a \$181 decrease in short-term borrowings compared to the same period last year. The impact on cash and cash equivalents as a result of exchange rate changes was a decline of \$5 million for the three months ended July 31, 2015, compared to a decline of \$1 million for the same period last year.

As discussed above, we received proceeds of \$490 million (\$500 million principal amount, less discounts) from senior notes issued in June 2015. The \$500 million 4.50% notes are due on July 15, 2045.

**Liquidity.** We continue to manage liquidity conservatively to meet current obligations, fund capital expenditures, and maintain dividends, while reserving adequate debt capacity for acquisition opportunities.

In addition to our cash and cash equivalent balances, we have access to several liquidity sources to supplement our cash flow from operations. One of those sources is our \$1 billion commercial paper program that we regularly use to fund our short-term credit needs and to maintain our access to the capital markets. During the quarter ended July 31, 2015, our commercial paper borrowings averaged \$225 million, with an average maturity of 32 days and an average interest rate of 0.19%. Commercial paper outstanding was \$183 million at April 30, 2015, and \$0 at July 31, 2015.

Our commercial paper program is supported by cash and cash equivalent balances and available commitments under our currently undrawn \$800 million bank credit facility that matures on November 20, 2018, which also serves as a source of liquidity. Further, we believe that the markets for investment-grade bonds and private placements are very accessible sources of long-term financing that could provide for any additional liquidity needs. Although unlikely, under extreme market conditions, one or more participating banks may not be able to fully fund our credit facility. We have high credit standards when initiating transactions with counterparties and closely monitor our counterparty risks with respect to our cash balances and derivative contracts. If a counterparty's credit quality were to deteriorate below our credit standards, we would expect either to liquidate exposures or require the counterparty to post appropriate collateral.

As of July 31, 2015, we had total cash and cash equivalents of \$494 million. Of this amount, \$334 million was held by foreign subsidiaries whose earnings we expect to reinvest indefinitely outside of the United States. We do not expect to need the cash generated by those foreign subsidiaries to fund our domestic operations. In the unforeseen event that we were to repatriate cash from those foreign subsidiaries, we would be required to provide for and pay U.S. taxes on permanently repatriated earnings.

As announced on July 23, 2015, our Board of Directors declared a regular quarterly cash dividend of \$0.315 per share on our Class A and Class B common stock. Stockholders of record on September 8, 2015, will receive the cash dividend on October 1, 2015.

Table of Contents

We believe our current liquidity position is strong and sufficient to meet all of our future financial commitments. A quantitative covenant of our \$800 million bank credit facility requires the ratio of consolidated EBITDA (as defined in the agreement) to consolidated interest expense to be at least 3 to 1. At July 31, 2015, with a ratio of 37 to 1, we were well within the covenant's parameters.

Share repurchases. As we announced on October 15, 2014, our Board of Directors authorized us to repurchase up to \$250 million of our outstanding Class A and Class B common shares from October 15, 2014, through October 14, 2015, subject to market and other conditions. As we announced on March 25, 2015, the Board approved a \$1 billion increase to the share repurchase authorization and extended it through March 24, 2016, subject to market and other conditions. We may repurchase those shares in open market purchases, block transactions, and privately negotiated transactions in accordance with applicable federal securities laws. We can modify, suspend, or terminate this repurchase program at any time without prior notice. As of July 31, 2015, we have repurchased a total of 5,261,854 shares under this program for approximately \$485 million, leaving \$765 million available for additional repurchases through March 24, 2016. The results of this share repurchase program are summarized in the following table.

Period	Shares Purchased		Average Price Per Share, Including Brokerage Commissions		Total Cost of Shares (Millions)
	Class A	Class B	Class A	Class B	
October 15, 2014 – October 31, 2014	350	2,200	\$ 87.63	\$ 87.99	\$—
November 1, 2014 - January 31, 2015	15,585	735,058	\$ 87.99	\$ 88.10	\$ 66
February 1, 2015 - April 30, 2015	26,507	2,096,918	\$ 91.22	\$ 90.28	\$ 192
May 1, 2015 - July 31, 2015	21,041	2,364,195	\$ 95.43	\$ 95.22	\$ 227
	63,483	5,198,371	\$ 91.80	\$ 92.22	\$ 485

### Item 3. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to market risks arising from adverse changes in (a) foreign exchange rates, (b) commodity prices affecting the cost of our raw materials and energy, and (c) interest rates. We try to manage risk through a variety of strategies, including production initiatives and hedging strategies. Our foreign currency hedging contracts are subject to changes in exchange rates, our commodity forward purchase contracts are subject to changes in commodity prices, and some of our debt obligations are subject to changes in interest rates. Established procedures and internal processes govern the management of these market risks. Since April 30, 2015, there have been no material changes to the disclosure on this matter made in our 2015 Form 10-K.

### Item 4. Controls and Procedures

**Evaluation of Disclosure Controls and Procedures.** Our management, with the participation of our Chief Executive Officer (CEO) and Chief Financial Officer (CFO) (our principal executive and principal financial officers), has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the "Exchange Act")) as of the end of the period covered by this report. Based on that evaluation, our CEO and CFO concluded that our disclosure controls and procedures: are effective to ensure that information required to be disclosed by the company in the reports filed or submitted under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms; and include controls and procedures designed to ensure that information required to be disclosed by the company in such reports is accumulated and communicated to the company's management, including the CEO and the CFO, as appropriate, to allow timely decisions regarding required disclosure.

**Changes in Internal Control over Financial Reporting.** There has been no change in our internal control over financial reporting during the most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.



Table of Contents

## PART II - OTHER INFORMATION

## Item 1. Legal Proceedings

We operate in a litigious environment and we are sued in the normal course of business. We do not anticipate that any currently pending suits will have, individually or in the aggregate, a material adverse effect on our financial position, results of operations, or liquidity.

## Item 1A. Risk Factors

In addition to the other information set forth in this Quarterly Report, you should carefully consider the risks and uncertainties discussed in Part I, Item 1A. Risk Factors in our 2015 Form 10-K, which could materially adversely affect our business, financial condition or future results. There have been no material changes to the risk factors disclosed in our 2015 Form 10-K.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information about shares of our common stock that we acquired during the quarter ended July 31, 2015:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet Be Purchased under the Plans or Programs
May 1, 2015 - May 31, 2015	1,312,149	\$92.96	1,276,220	\$873,300,000
June 1, 2015 - June 30, 2015	822,588	\$96.62	822,588	\$793,800,000
July 1, 2015 - July 31, 2015	286,428	\$101.21	286,428	\$764,800,000
Total	2,421,165	\$95.18	2,385,236	

As we announced on October 15, 2014, our Board of Directors authorized us to repurchase up to \$250 million of our outstanding Class A and Class B common shares from October 15, 2014, through October 14, 2015, subject to market and other conditions. As we announced on March 25, 2015, the Board approved a \$1 billion increase to the share repurchase authorization and extended it through March 24, 2016, subject to market and other conditions. Of the 2,421,165 total shares presented in the above table, 2,385,236 were acquired under these Board authorizations. The remaining 35,929 shares presented in the above table were acquired from employees to satisfy income tax withholdings triggered by the vesting of restricted shares.

## Item 3. Defaults Upon Senior Securities

None.

## Item 4. Mine Safety Disclosures

Not applicable.

## Item 5. Other Information

None.



Table of Contents

Item 6. Exhibits

The following documents are filed with this Report:

- 10.1 Form of Restricted Stock Unit Award Agreement (2015).
- 10.2 Form of Performance Based Restricted Stock Award Agreement (2015).
- 10.3 Form of Stock Appreciation Right Award Agreement (2015).
- 31.1 CEO Certification pursuant to Section 302 of Sarbanes-Oxley Act of 2002.
- 31.2 CFO Certification pursuant to Section 302 of Sarbanes-Oxley Act of 2002.
- 32 CEO and CFO Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (not considered to be filed).  
The following materials from Brown-Forman Corporation's Quarterly Report on Form 10-Q for the quarter ended July 31, 2015, formatted in XBRL (eXtensible Business Reporting Language): (a)
- 101 Condensed Consolidated Statements of Operations, (b) Condensed Consolidated Statements of Comprehensive Income, (c) Condensed Consolidated Balance Sheets, (d) Condensed Consolidated Statements of Cash Flows, and (e) Notes to the Condensed Consolidated Financial Statements.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BROWN-FORMAN CORPORATION  
(Registrant)

Date: August 26, 2015

By: /s/ Jane C. Morreau  
Jane C. Morreau  
Executive Vice President  
and Chief Financial Officer  
(On behalf of the Registrant and  
as Principal Financial Officer)