

B&G Foods, Inc.

Form 10-Q

May 08, 2018

As filed with the Securities and Exchange Commission on May 8, 2018

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark one)

Quarterly Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

For the quarterly period ended March 31, 2018

or

Transition Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

For the transition period from                      to                      .

Commission file number 001-32316

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B&G FOODS, INC.

(Exact name of Registrant as specified in its charter)

|   |  |
|---|--|
| Delaware<br>(State or other jurisdiction of<br>incorporation or organization) | 13-3918742<br>(I.R.S. Employer Identification No.) |
|---|--|

|   |                     |
|---|---------------------|
| Four Gatehall Drive, Parsippany, New Jersey<br>(Address of principal executive offices) | 07054<br>(Zip Code) |
|---|---------------------|

Registrant's telephone number, including area code: (973) 401-6500

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

|                         |  |                                 |
|-------------------------|--|---------------------------------|
| Large accelerated filer | Accelerated filer  | Smaller<br>reporting<br>company |
|                         | Non-accelerated filer<br>(Do not check if a smaller reporting company) |                                 |
| Emerging growth company |  |                                 |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of May 4, 2018, the registrant had 66,593,120 shares of common stock, par value \$0.01 per share, issued and outstanding.

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## PART I

## FINANCIAL INFORMATION

## Item 1. Financial Statements (Unaudited)

## B&amp;G Foods, Inc. and Subsidiaries

## Consolidated Balance Sheets

(In thousands, except share and per share data)

(Unaudited)

|   | March 31,<br>2018 | December<br>30,<br>2017 |
|---|-------------------|-------------------------|
| Assets  |                   |                         |
| Current assets:   |                   |                         |
| Cash and cash equivalents   | \$ 118,144        | \$ 206,506              |
| Trade accounts receivable, net  | 160,758           | 141,392                 |
| Inventories   | 455,364           | 501,849                 |
| Prepaid expenses and other current assets   | 17,776            | 20,054                  |
| Income tax receivable   | 15,788            | 16,794                  |
| Total current assets  | 767,830           | 886,595                 |
| Property, plant and equipment, net of accumulated depreciation of \$209,609 and \$200,664 | 271,750           | 272,192                 |
| Goodwill  | 650,568           | 649,292                 |
| Other intangibles, net  | 1,743,711         | 1,748,220               |
| Other assets  | 1,520             | 1,617                   |
| Deferred income taxes   | 3,384             | 3,122                   |
| Total assets  | \$ 3,438,763      | \$ 3,561,038            |
| Liabilities and Stockholders' Equity  |                   |                         |
| Current liabilities:  |                   |                         |
| Trade accounts payable  | \$ 111,313        | \$ 122,358              |
| Accrued expenses  | 60,880            | 48,067                  |
| Income tax payable  | 68                | 139                     |
| Dividends payable   | 30,966            | 30,922                  |
| Total current liabilities   | 203,227           | 201,486                 |
| Long-term debt  | 2,096,897         | 2,217,574               |
| Other liabilities   | 24,854            | 24,881                  |

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|   |              |              |
|---|--------------|--------------|
| Deferred income taxes   | 241,137      | 236,278      |
| Total liabilities   | 2,566,115    | 2,680,219    |
| Commitments and contingencies (Note 10)   |              |              |
| Stockholders' equity:   |              |              |
| Preferred stock, \$0.01 par value per share. Authorized 1,000,000 shares; no shares issued or outstanding   | —            | —            |
| Common stock, \$0.01 par value per share. Authorized 125,000,000 shares; 66,593,120 and 66,499,044 shares issued and outstanding as of March 31, 2018 and December 30, 2017 | 666          | 665          |
| Additional paid-in capital  | 234,827      | 266,789      |
| Accumulated other comprehensive loss  | (17,513)     | (20,756)     |
| Retained earnings   | 654,668      | 634,121      |
| Total stockholders' equity  | 872,648      | 880,819      |
| Total liabilities and stockholders' equity  | \$ 3,438,763 | \$ 3,561,038 |
| See Notes to Consolidated Financial Statements.   |              |              |

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B&G Foods, Inc. and Subsidiaries

Consolidated Statements of Operations

(In thousands, except per share data)

(Unaudited)

|  | Thirteen Weeks Ended |                  |
|--|----------------------|------------------|
|  | March 31,<br>2018    | April 1,<br>2017 |
| Net sales                                    | \$ 431,729           | \$ 412,307       |
| Cost of goods sold                           | 328,373              | 291,088          |
| Gross profit                                 | 103,356              | 121,219          |
| Operating expenses:                          |                      |                  |
| Selling, general and administrative expenses | 42,568               | 48,520           |
| Amortization expense                         | 4,609                | 4,472            |
| Operating income                             | 56,179               | 68,227           |
| Other income and expenses:                   |                      |                  |
| Interest expense, net                        | 28,306               | 19,647           |
| Loss on extinguishment of debt               | 2,778                | 118              |
| Other income                                 | (2,054)              | (2,597)          |
| Income before income tax expense             | 27,149               | 51,059           |
| Income tax expense                           | 6,602                | 18,295           |
| Net income                                   | \$ 20,547            | \$ 32,764        |
| Weighted average shares outstanding:         |                      |                  |
| Basic  | 66,518               | 66,474           |
| Diluted                                      | 66,715               | 66,784           |
| Basic and diluted earnings per share         | \$ 0.31              | \$ 0.49          |
| Cash dividends declared per share            | \$ 0.465             | \$ 0.465         |



See Notes to Consolidated Financial Statements.

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B&G Foods, Inc. and Subsidiaries

Consolidated Statements of Comprehensive Income

(In thousands)

(Unaudited)

|   | Thirteen Weeks Ended |                  |
|---|----------------------|------------------|
|   | March 31,<br>2018    | April 1,<br>2017 |
| Net income  | \$ 20,547            | \$ 32,764        |
| Other comprehensive income:   |                      |                  |
| Foreign currency translation adjustments  | 3,132                | 4,226            |
| Amortization of unrecognized prior service cost and pension deferrals, net of tax | 111                  | 51               |
| Other comprehensive income  | 3,243                | 4,277            |
| Comprehensive income  | \$ 23,790            | \$ 37,041        |

See Notes to Consolidated Financial Statements.

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B&amp;G Foods, Inc. and Subsidiaries

Consolidated Statements of Cash Flows

(In thousands)

(Unaudited)

|   | Thirteen Weeks Ended |                  |
|---|----------------------|------------------|
|   | March 31,<br>2018    | April 1,<br>2017 |
| Cash flows from operating activities:   |                      |                  |
| Net income  | \$ 20,547            | \$ 32,764        |
| Adjustments to reconcile net income to net cash provided by operating activities:                       |                      |                  |
| Depreciation and amortization   | 13,064               | 12,218           |
| Amortization of deferred debt financing costs and bond discount   | 1,545                | 1,331            |
| Deferred income taxes   | 4,821                | 10,280           |
| Loss on sale of assets  | —                    | 1,608            |
| Write-off of property, plant, and equipment   | 21                   | —                |
| Loss on extinguishment of debt  | 2,778                | 118              |
| Share-based compensation expense  | 838                  | 1,143            |
| Changes in assets and liabilities, net of effects of businesses acquired:                               |                      |                  |
| Trade accounts receivable   | (20,877)             | (29,401)         |
| Inventories   | 46,134               | (1,352)          |
| Prepaid expenses and other current assets   | 2,572                | (2,722)          |
| Income tax receivable/payable   | 910                  | 7,704            |
| Other assets  | 109                  | 659              |
| Trade accounts payable  | (11,405)             | (21,799)         |
| Accrued expenses  | 12,578               | (10,831)         |
| Other liabilities   | 109                  | 773              |
| Net cash provided by operating activities   | 73,744               | 2,493            |
| Cash flows from investing activities:   |                      |                  |
| Capital expenditures  | (4,972)              | (10,321)         |
| Proceeds from sale of assets  | —                    | 2,229            |
| Payments for acquisition of businesses, net of cash acquired  | —                    | (147)            |
| Net cash used in investing activities   | (4,972)              | (8,239)          |
| Cash flows from financing activities:   |                      |                  |
| Repayments of long-term debt  | (125,000)            | —                |
| Borrowings under revolving credit facility  | —                    | 45,000           |
| Dividends paid  | (30,922)             | (30,879)         |
| Payments of tax withholding on behalf of employees for net share settlement of share-based compensation | (1,832)              | (2,009)          |
| Debt financing costs  | —                    | (2,626)          |
| Net cash (used in) provided by financing activities   | (157,754)            | 9,486            |

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|   |            |           |
|---|------------|-----------|
| Effect of exchange rate fluctuations on cash and cash equivalents | 620        | (772)     |
| Net (decrease) increase in cash and cash equivalents              | (88,362)   | 2,968     |
| Cash and cash equivalents at beginning of period                  | 206,506    | 28,833    |
| Cash and cash equivalents at end of period                        | \$ 118,144 | \$ 31,801 |
| Supplemental disclosures of cash flow information:                |            |           |
| Cash interest payments  | \$ 6,804   | \$ 12,213 |
| Cash income tax payments  | \$ 701     | \$ 447    |
| Non-cash transactions:  |            |           |
| Dividends declared and not yet paid                               | \$ 30,966  | \$ 30,911 |
| Accruals related to purchases of property, plant and equipment    | \$ (330)   | \$ —      |

See Notes to Consolidated Financial Statements.

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B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements

(Unaudited)

(1) Nature of Operations

B&G Foods, Inc. is a holding company whose principal assets are the shares of capital stock of its subsidiaries. Unless the context requires otherwise, references in this report to “B&G Foods,” “our company,” “we,” “us” and “our” refer to B&G Foods, Inc. and its subsidiaries. Our financial statements are presented on a consolidated basis.

We operate in a single industry segment and manufacture, sell and distribute a diverse portfolio of high-quality shelf-stable and frozen foods across the United States, Canada and Puerto Rico. Our products include frozen and canned vegetables, hot cereals, fruit spreads, canned meats and beans, bagel chips, spices, seasonings, hot sauces, wine vinegar, maple syrup, molasses, salad dressings, pizza crusts, Mexican-style sauces, dry soups, taco shells and kits, salsas, pickles, peppers, tomato-based products, puffed corn and rice snacks, cookies and crackers, nut clusters and other specialty products. Our products are marketed under many recognized brands, including Ac’cent, B&G, B&M, Back to Nature, Baker’s Joy, Bear Creek Country Kitchens, Brer Rabbit, Canoleo, Cary’s, Cream of Rice, Cream of Wheat, Devonsheer, Don Pepino, Durkee, Emeril’s, Grandma’s Molasses, Green Giant, JJ Flats, Joan of Arc, Las Palmas, Le Sueur, MacDonald’s, Mama Mary’s, Maple Grove Farms of Vermont, Molly McButter, Mrs. Dash, New York Flatbreads, New York Style, Old London, Original Tings, Ortega, Pirate’s Booty, Polaner, Red Devil, Regina, Sa-són, Sclafani, Smart Puffs, SnackWell’s, Spice Islands, Spring Tree, Sugar Twin, Tone’s, Trappey’s, TrueNorth, Underwood, Vermont Maid, Victoria, Weber, and Wright’s. We also sell and distribute Static Guard, a household product brand. We compete in the retail grocery, foodservice, specialty, private label, club and mass merchandiser channels of distribution. We sell and distribute our products directly and via a network of independent brokers and distributors to supermarket chains, foodservice outlets, mass merchants, warehouse clubs, non-food outlets and specialty distributors.

(2) Summary of Significant Accounting Policies

Fiscal Year

Typically, our fiscal quarters and fiscal year consist of 13 and 52 weeks, respectively, ending on the Saturday closest to December 31 in the case of our fiscal year and fourth fiscal quarter, and on the Saturday closest to the end of the corresponding calendar quarter in the case of our fiscal quarters. As a result, a 53rd week is added to our fiscal year every five or six years. In a 53-week fiscal year our fourth fiscal quarter contains 14 weeks. Our fiscal year ending December 29, 2018 (fiscal 2018) and our fiscal year ended December 30, 2017 (fiscal 2017) each contain 52 weeks. Each quarter of fiscal 2018 and 2017 contains 13 weeks.

Basis of Presentation

The accompanying unaudited consolidated interim financial statements for the thirteen week periods ended March 31, 2018 (first quarter of 2018) and April 1, 2017 (first quarter of 2017) have been prepared by our company in accordance with accounting principles generally accepted in the United States of America pursuant to the rules and

regulations of the Securities and Exchange Commission (SEC), and include the accounts of B&G Foods, Inc. and its subsidiaries. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles have been omitted pursuant to such rules and regulations. However, our management believes, to the best of their knowledge, that the disclosures herein are adequate to make the information presented not misleading. All intercompany balances and transactions have been eliminated. The accompanying unaudited consolidated interim financial statements contain all adjustments that are, in the opinion of management, necessary to present fairly our consolidated financial position as of March 31, 2018, and the results of our operations, comprehensive income and cash flows for the first quarter of 2018 and 2017. Our results of operations for the first quarter of 2018 are not necessarily indicative of the results to be expected for the full year. We have evaluated subsequent events for disclosure through the date of issuance of the accompanying unaudited consolidated interim financial statements. The accompanying unaudited consolidated interim financial statements should be read in conjunction with the audited consolidated financial statements and notes included in our Annual Report on Form 10-K for fiscal 2017 filed with the SEC on March 1, 2018. Certain prior year amounts have been reclassified to conform to the current year presentation.

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B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires our management to make a number of estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Some of the more significant estimates and assumptions made by management involve trade and consumer promotion expenses; allowances for excess, obsolete and unsaleable inventories; pension benefits; acquisition accounting fair value allocations; the recoverability of goodwill, other intangible assets, property, plant and equipment and deferred tax assets; and the determination of the useful life of customer relationship and amortizable trademark intangibles. Actual results could differ significantly from these estimates and assumptions.

Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors that management believes to be reasonable under the circumstances, including the current economic environment. We adjust such estimates and assumptions when facts and circumstances dictate. Volatility in the credit and equity markets can increase the uncertainty inherent in such estimates and assumptions.

Newly Adopted Accounting Standards

In March 2017, the FASB issued a new ASU that improves the presentation of net periodic pension cost and net periodic postretirement benefit cost. The new guidance revises how employers that sponsor defined benefit pension and other postretirement plans present the net periodic benefit cost in their income statement and requires that the service cost component of net periodic benefit cost be presented in the same income statement line items as other employee compensation costs from services rendered during the period and present the other components of net periodic pension cost below operating profit. The update is effective beginning with the first quarter of fiscal 2018. We adopted this standard as of the first quarter of fiscal 2018. The adoption of this ASU did not have any impact on our consolidated financial position, results of operations or liquidity but did require a reclassification among selling, general and administrative expenses and other income on our consolidated statements of operations.

In May 2014, the FASB issued guidance on revenue recognition, with final guidance issued in 2016. The guidance provides for a five-step model to determine the revenue to be recognized from the transfer of goods or services to customers. The guidance also requires improved disclosures to help users of the financial statements better understand the nature, amount, timing and uncertainty of revenue and cash flows relating to customer contracts. It also provides clarification for principal versus agent considerations, identifying performance obligations and the accounting of intellectual property licenses. In addition, the FASB introduced practical expedients related to disclosures of remaining performance obligations, as well as other amendments to guidance on collectability, non-cash consideration and the presentation of sales and other similar taxes.

We adopted this guidance and related amendments as of the first quarter of fiscal 2018, applying the full retrospective transition method to all contracts. We concluded that the adoption of this standard primarily affected our policies and estimation methodologies of variable consideration associated with rebates and bill-backs, product returns and cash

discounts. The provisions of the new standard did not impact the timing of revenue recognition but did impact the classification of certain payments to customers, moving an immaterial amount of such payments from expense to a deduction from net sales.

Our sales predominantly contain a single performance obligation and revenue is recognized at a single point in time when ownership, risks and rewards transfer. Typically this occurs when the goods are shipped to the customer. Revenues are recognized in an amount that reflects the net consideration we expect to receive in exchange for the goods. We report all amounts billed to a customer in a sale transaction as revenue, including those amounts related to shipping and handling. Shipping and handling costs are included in cost of goods sold. Under the new revenue guidance we recognize our shipping and handling activities as a fulfillment of our promise to transfer products to our customers.

We promote our products with advertising, consumer incentives and trade promotions. These programs include discounts, slotting fees, coupons, rebates, in-store display incentives and volume-based incentives. Customer trade promotion and consumer incentive activities are recorded as a reduction to the sale price based on amounts estimated as being due to customers and consumers at the end of a period. We derive these estimates principally on historical utilization and redemption rates.



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## B&amp;G Foods, Inc. and Subsidiaries

## Notes to Consolidated Financial Statements (Continued)

(Unaudited)

Payment terms in our invoices are based on the billing schedule established in our contracts or purchase orders with customers. We generally recognize the related trade receivable when the goods are shipped. In certain cases we require a payment in advance of performance when the customer's credit has not been established. We record these revenues as a contract liability; however these amounts have historically been immaterial.

The below tables set forth the adjustments to net sales, gross profit and selling, general and administrative expenses during each quarter of 2017 as a result of the newly adopted revenue recognition standard and newly adopted presentation of net periodic pension cost and net periodic postretirement benefit cost (in thousands).

|   | Thirteen Weeks Ended April 1, 2017 |                               |                               |                |
|---|------------------------------------|-------------------------------|-------------------------------|----------------|
|   | As<br>Reported                     | Impact of Revenue<br>Adoption | Impact of Pension<br>Adoption | As<br>Adjusted |
| Net sales                                       | \$ 417,874                         | \$ (5,567)                    | \$ —                          | \$ 412,307     |
| Cost of goods sold                              | 291,088                            | —                             | —                             | 291,088        |
| Gross profit                                    | 126,786                            | (5,567)                       | —                             | 121,219        |
| Selling, general and<br>administrative expenses | 53,634                             | (5,567)                       | 453                           | 48,520         |
| Operating income                                | 68,680                             | —                             | (453)                         | 68,227         |
| Other income                                    | (2,144)                            | —                             | (453)                         | (2,597)        |
| Net income                                      | \$ 32,764                          | \$ —                          | \$ —                          | \$ 32,764      |
| Basic and diluted earnings per<br>share         | \$ 0.49                            | \$ —                          | \$ —                          | \$ 0.49        |

|   | Thirteen Weeks Ended July 1, 2017 |                               |                               |                |
|---|-----------------------------------|-------------------------------|-------------------------------|----------------|
|   | As<br>Reported                    | Impact of Revenue<br>Adoption | Impact of Pension<br>Adoption | As<br>Adjusted |
| Net sales                                       | \$ 368,134                        | \$ (6,458)                    | \$ —                          | \$ 361,676     |
| Cost of goods sold                              | 257,119                           | —                             | —                             | 257,119        |
| Gross profit                                    | 111,015                           | (6,458)                       | —                             | 104,557        |
| Selling, general and<br>administrative expenses | 49,591                            | (6,458)                       | 453                           | 43,586         |
| Operating income                                | 57,159                            | —                             | (453)                         | 56,706         |
| Other income                                    | (816)                             | —                             | (453)                         | (1,269)        |
| Net income                                      | \$ 22,061                         | \$ —                          | \$ —                          | \$ 22,061      |
| Basic and diluted earnings per<br>share         | \$ 0.33                           | \$ —                          | \$ —                          | \$ 0.33        |

Thirteen Weeks Ended September 30, 2017

|   | As<br>Reported | Impact of Revenue<br>Adoption | Impact of Pension<br>Adoption | As<br>Adjusted |
|---|----------------|-------------------------------|-------------------------------|----------------|
| Net sales                                       | \$ 408,364     | \$ (2,313)                    | \$ —                          | \$ 406,051     |
| Cost of goods sold                              | 285,109        | —                             | —                             | 285,109        |
| Gross profit                                    | 123,255        | (2,313)                       | —                             | 120,942        |
| Selling, general and<br>administrative expenses | 43,019         | (2,313)                       | 293                           | 40,999         |
| Operating income                                | 75,971         | —                             | (293)                         | 75,678         |
| Other expense (income)                          | 95             | —                             | (293)                         | (198)          |
| Net income                                      | \$ 32,730      | \$ —                          | \$ —                          | \$ 32,730      |
| Basic and diluted earnings per<br>share         | \$ 0.49        | \$ —                          | \$ —                          | \$ 0.49        |

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B&amp;G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

|   | Thirteen Weeks Ended December 30, 2017 |                               |                               |                |
|---|--|-------------------------------|-------------------------------|----------------|
|   | As<br>Reported                         | Impact of Revenue<br>Adoption | Impact of Pension<br>Adoption | As<br>Adjusted |
| Net sales                                       | \$ 473,684                             | \$ (7,331)                    | \$ —                          | \$ 466,353     |
| Cost of goods sold                              | 372,493                                | —                             | —                             | 372,493        |
| Gross profit                                    | 101,191                                | (7,331)                       | —                             | 93,860         |
| Selling, general and<br>administrative expenses | 58,990                                 | (7,331)                       | 292                           | 51,951         |
| Operating income                                | 37,592                                 | —                             | (292)                         | 37,300         |
| Other expense (income)                          | 1,258                                  | —                             | (292)                         | 966            |
| Net income                                      | \$ 129,908                             | \$ —                          | \$ —                          | \$ 129,908     |
| Basic and diluted earnings per<br>share         | \$ 1.95                                | \$ —                          | \$ —                          | \$ 1.95        |

In January 2017, the FASB issued a new ASU that clarifies the definition of a business with the objective of adding guidance to assist companies with evaluating whether transactions should be accounted for as acquisitions or disposals of assets or businesses. The definition of a business may affect many areas of accounting including acquisitions, disposals, goodwill and consolidation. The ASU is applied on a prospective basis and is effective for fiscal years beginning after December 15, 2017, with early adoption permitted. We adopted this standard as of the first quarter of fiscal 2018, and there was no material impact to our consolidated financial statements.

In August 2016, the FASB issued new ASU to provide guidance on eight specific cash flow classification issues and reduce diversity in practice in how some cash receipts and cash payments are presented and classified on the statement of cash flows. The ASU is effective for fiscal years beginning after December 15, 2017, with early adoption permitted. We adopted this standard as of the first quarter of fiscal 2018, and there was no material impact to our consolidated financial statements.

## Recently Issued Accounting Standards

In January 2017, the FASB issued an amendment to the standards of goodwill impairment testing. The new guidance simplifies the test for goodwill impairment, by comparing the fair value of a reporting unit with its carrying amount. An entity should recognize an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value; however, the loss recognized should not exceed the total amount of goodwill allocated to that reporting unit. Additionally, an entity should consider income tax effects from any tax deductible goodwill on the carrying amount of the reporting unit when measuring the goodwill impairment loss, if applicable. The update is

effective fiscal years beginning after December 15, 2019. We expect to adopt the standards when they become effective.

In February 2016, the FASB issued a new ASU that requires lessees to recognize lease assets and lease liabilities on the balance sheet for those leases classified as operating leases under current guidance. The update is effective beginning with the first quarter of fiscal 2019. We have not yet determined the impact from adoption of the ASU on our financial statements.

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B&amp;G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

## (3)Acquisitions

On October 2, 2017, we completed the acquisition of Back to Nature Foods Company, LLC and related entities, including the Back to Nature and SnackWell's brands, from Brynwood Partners VI L.P., Mondelēz International and certain other sellers for approximately \$162.8 million in cash. We refer to this acquisition as the "Back to Nature acquisition."

The following table sets forth the preliminary allocation of the Back to Nature acquisition purchase price to the estimated fair value of the net assets acquired at the date of acquisition. The preliminary purchase price allocation may be adjusted as a result of the finalization of our purchase price allocation procedures related to the assets acquired and liabilities assumed. During the first quarter of 2018, we recorded a purchase price adjustment to increase goodwill by \$1.3 million and unamortizable trademarks by \$0.1 million, and decrease inventory by \$0.2 million and other working capital by \$1.2 million. We anticipate completing the purchase price allocation during the fourth quarter of fiscal 2018.

## Back to Nature Acquisition (in thousands):

## Purchase Price:

|           |            |
|-----------|------------|
| Cash paid | \$ 162,848 |
| Total     | \$ 162,848 |

## Preliminary Allocation:

|   |            |
|---|------------|
| Trademarks—unamortizable intangible assets                      | \$ 109,900 |
| Trademarks—amortizable intangible assets                        | 12,800     |
| Goodwill  | 34,808     |
| Customer relationship intangibles—amortizable intangible assets | 14,700     |
| Inventory   | 6,585      |
| Long-term deferred income tax liabilities, net                  | (10,801)   |
| Other working capital   | (5,144)    |
| Total   | \$ 162,848 |

The Back to Nature acquisition was not material to our consolidated results of operations or financial position and, therefore, pro forma financial information is not presented.

## (4)Inventories

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Inventories are stated at the lower of cost or net realizable value and include direct material, direct labor, overhead, warehousing and product transfer costs. Cost is determined using the first-in, first-out and average cost methods. Inventories have been reduced by an allowance for excess, obsolete and unsaleable inventories. The allowance is an estimate based on management's review of inventories on hand compared to estimated future usage and sales.

Inventories consist of the following, as of the dates indicated (in thousands):

|                             | March 31,<br>2018 | December<br>30, 2017 |
|-----------------------------|-------------------|----------------------|
| Raw materials and packaging | \$ 70,553         | \$ 70,315            |
| Work-in-process             | 113,384           | 140,425              |
| Finished goods              | 271,427           | 291,109              |
| Total                       | \$ 455,364        | \$ 501,849           |

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B&amp;G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

## (5) Goodwill and Other Intangible Assets

The carrying amounts of goodwill and other intangible assets, as of the dates indicated, consist of the following (in thousands):

|                                     | March 31, 2018        |                          |                     | December 30, 2017     |                          |                     |
|-------------------------------------|-----------------------|--------------------------|---------------------|-----------------------|--------------------------|---------------------|
|                                     | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount |
| Amortizable Intangible Assets       |                       |                          |                     |                       |                          |                     |
| Trademarks                          | \$ 19,600             | \$ 2,549                 | \$ 17,051           | \$ 19,600             | \$ 2,276                 | \$ 17,324           |
| Customer relationships              | 344,990               | 102,031                  | 242,959             | 344,990               | 97,695                   | 247,295             |
| Total amortizable intangible assets | \$ 364,590            | \$ 104,580               | \$ 260,010          | \$ 364,590            | \$ 99,971                | \$ 264,619          |
| Unamortizable Intangible Assets     |                       |                          |                     |                       |                          |                     |
| Goodwill                            | \$ 650,568            |                          |                     | \$ 649,292            |                          |                     |
| Trademarks                          | \$ 1,483,701          |                          |                     | \$ 1,483,601          |                          |                     |

Amortization expense associated with amortizable intangible assets for the first quarter of 2018 was \$4.6 million, and is recorded in operating expenses. Amortization expense associated with amortizable intangible assets for the first quarter of 2017 was \$4.5 million. We expect to recognize an additional \$13.8 million of amortization expense associated with our amortizable intangible assets during the remainder of fiscal 2018, and thereafter \$18.4 million of amortization expense in each of the fiscal years 2019 through 2022. See Note 3, "Acquisitions."

## (6) Long-Term Debt

Long-term debt consists of the following, as of the dates indicated (in thousands):

|  | March 31, 2018 | December 30, 2017 |
|--|----------------|-------------------|
| Revolving credit loans   | \$ —           | \$ —              |
| Tranche B term loans due 2022  | 525,110        | 650,110           |
| 4.625% senior notes due 2021   | 700,000        | 700,000           |
| 5.25% senior notes due 2025  | 900,000        | 900,000           |
| Unamortized deferred financing costs   | (30,236)       | (34,167)          |
| Unamortized discount   | 2,023          | 1,631             |
| Total long-term debt, net of unamortized deferred financing costs and discount | 2,096,897      | 2,217,574         |

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|   |              |              |
|---|--------------|--------------|
| Current portion of long-term debt   | —            | —            |
| Long-term debt, net of unamortized deferred financing costs and discount, and excluding current portion     | \$ 2,096,897 | \$ 2,217,574 |
| As of March 31, 2018, the aggregate contractual maturities of long-term debt are as follows (in thousands): |              |              |

|                        |              |
|------------------------|--------------|
| Years ending December: |              |
| 2018                   | \$ —         |
| 2019                   | —            |
| 2020                   | —            |
| 2021                   | 700,000      |
| 2022                   | 525,110      |
| Thereafter             | 900,000      |
| Total                  | \$ 2,125,110 |

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(Unaudited)

Senior Secured Credit Agreement. In fiscal 2017, we refinanced our senior secured credit facility twice by amending and restating our senior secured credit agreement, first on March 30, 2017, and again on November 20, 2017.

The first refinancing, on March 30, 2017, reduced by 0.75% the spread over LIBOR or the applicable base rate on the then-outstanding \$640.1 million of tranche B term loans.

On April 3, 2017, we repaid all of the outstanding borrowings and amounts due under our revolving credit facility and tranche A term loans using a portion of the net proceeds of our registered public offering of \$500.0 million aggregate principal amount of 5.25% senior notes due 2025.

On November 20, 2017, we again refinanced our senior secured credit facility. This second refinancing increased the principal amount of the tranche B term loans by \$10 million to \$650.1 million, reduced by 25 basis points the spread over LIBOR or the applicable base rate on the tranche B term loans and any revolving loans, increased the aggregate commitments under our revolving credit facility from \$500 million to \$700 million, and extended the maturity date applicable to our revolving credit facility from June 2019 to November 2022.

During the first quarter of 2018, we made optional prepayments of \$125.0 million aggregate principal amount of our tranche B term loans. At March 31, 2018, \$525.1 million aggregate principal amount of tranche B term loans were outstanding and no amount of revolving credit loans were outstanding under our credit agreement. During the second quarter of 2018, we made an optional prepayment of \$25.0 million aggregate principal amount of our tranche B term loans. See Note 17, "Subsequent Event." The entire remaining \$500.1 million principal amount of tranche B term loans outstanding are due and payable at maturity on November 2, 2022.

At March 31, 2018, the available borrowing capacity under our revolving credit facility, net of outstanding letters of credit of \$2.2 million, was \$697.8 million. Proceeds of the revolving credit facility may be used for general corporate purposes, including acquisitions of targets in the same or a similar line of business as our company, subject to specified criteria.

We are required to pay a commitment fee of 0.50% per annum on the unused portion of the revolving credit facility. The maximum letter of credit capacity under the revolving credit facility is \$50.0 million, with a fronting fee of 0.25% per annum for all outstanding letters of credit and a letter of credit fee equal to the applicable margin for revolving loans that are Eurodollar (LIBOR) loans. The revolving credit facility matures on November 21, 2022.

We may prepay the term loans or permanently reduce the revolving credit facility commitment under the credit agreement at any time without premium or penalty (other than customary "breakage" costs with respect to the early termination of LIBOR loans). Subject to certain exceptions, the credit agreement provides for mandatory prepayment upon certain asset dispositions or casualty events and issuances of indebtedness.

Interest under the revolving credit facility, including any outstanding letters of credit, is determined based on alternative rates that we may choose in accordance with the credit agreement, including a base rate per annum plus an applicable margin ranging from 0.25% to 0.75%, and LIBOR plus an applicable margin ranging from 1.25% to

1.75%, in each case depending on our consolidated leverage ratio.

Interest under the tranche B term loan facility is determined based on alternative rates that we may choose in accordance with the credit agreement, including a base rate per annum plus an applicable margin of 1.00%, and LIBOR plus an applicable margin of 2.00%. At March 31, 2018, the tranche B term loan interest rate was approximately 3.88%.

Our obligations under the credit agreement are jointly and severally and fully and unconditionally guaranteed on a senior basis by all of our existing and certain future domestic subsidiaries. The credit agreement is secured by substantially all of our and our domestic subsidiaries' assets except our and our domestic subsidiaries' real property. The credit agreement contains customary restrictive covenants, subject to certain permitted amounts and exceptions, including covenants limiting our ability to incur additional indebtedness, pay dividends and make other restricted payments, repurchase shares of our outstanding stock and create certain liens.

The credit agreement also contains certain financial maintenance covenants, which, among other things, specify a maximum consolidated leverage ratio and a minimum interest coverage ratio, each ratio as defined in the credit

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agreement. Our consolidated leverage ratio (defined as the ratio of our consolidated net debt, as of the last day of any period of four consecutive fiscal quarters to our adjusted EBITDA for such period), may not exceed 7.00 to 1.00. We are also required to maintain a consolidated interest coverage ratio of at least 1.75 to 1.00 as of the last day of any period of four consecutive fiscal quarters. As of March 31, 2018, we were in compliance with all of the covenants, including the financial covenants, in the credit agreement.

The credit agreement also provides for an incremental term loan and revolving loan facility, pursuant to which we may request that the lenders under the credit agreement, and potentially other lenders, provide unlimited additional amounts of term loans or revolving loans or both on terms substantially consistent with those provided under the credit agreement. Among other things, the utilization of the incremental facility is conditioned on our ability to meet a maximum senior secured leverage ratio of 4.00 to 1.00, and a sufficient number of lenders or new lenders agreeing to participate in the facility.

4.625% Senior Notes due 2021. On June 4, 2013, we issued \$700.0 million aggregate principal amount of 4.625% senior notes due 2021 at a price to the public of 100% of their face value.

Interest on the 4.625% senior notes is payable on June 1 and December 1 of each year. The 4.625% senior notes will mature on June 1, 2021, unless earlier retired or redeemed. We may redeem some or all of the 4.625% senior notes at a redemption price of 103.469% beginning June 1, 2016 and thereafter at prices declining annually to 100% on or after June 1, 2019, in each case plus accrued and unpaid interest to the date of redemption. In addition, if we undergo a change of control or upon certain asset sales, we may be required to offer to repurchase the 4.625% senior notes at the repurchase price set forth in the indenture plus accrued and unpaid interest to the date of repurchase.

We may also, from time to time, seek to retire the 4.625% senior notes through cash repurchases of the 4.625% senior notes and/or exchanges of the 4.625% senior notes for equity securities, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. The amounts involved may be material.

Our obligations under the 4.625% senior notes are jointly and severally and fully and unconditionally guaranteed on a senior basis by all of our existing and certain future domestic subsidiaries. The 4.625% senior notes and the subsidiary guarantees are our and the guarantors' general unsecured obligations and are effectively junior in right of payment to all of our and the guarantors' secured indebtedness and to all existing and future indebtedness and other liabilities of our non-guarantor subsidiaries; are pari passu in right of payment to all of our and the guarantors' existing and future unsecured senior debt; and are senior in right of payment to all of our and the guarantors' future subordinated debt. Our foreign subsidiaries are not guarantors, and any future foreign or partially owned domestic subsidiaries will not be guarantors, of the 4.625% senior notes.

The indenture governing the 4.625% senior notes contains covenants with respect to us and the guarantors and restricts the incurrence of additional indebtedness and the issuance of capital stock; the payment of dividends or distributions on, and redemption of, capital stock; a number of other restricted payments, including certain

investments; creation of specified liens, certain sale-leaseback transactions and sales of certain specified assets; fundamental changes, including consolidation, mergers and transfers of all or substantially all of our assets; and specified transactions with affiliates. Each of the covenants is subject to a number of important exceptions and qualifications. As of March 31, 2018, we were in compliance with all of the covenants in the indenture governing the 4.625% senior notes.

**5.25% Senior Notes due 2025.** On April 3, 2017, we issued \$500.0 million aggregate principal amount of 5.25% senior notes due 2025 at a price to the public of 100% of their face value. On November 20, 2017, we issued an additional \$400.0 million aggregate principal amount of 5.25% senior notes due 2025 at a price to the public 101% of their face value plus accrued interest from October 1, 2017, which equates to a yield to worst of 5.03%. The notes issued in November were issued as additional notes under the same indenture as our 5.25% senior notes due 2025 that were issued in April, and, as such, form a single series and trade interchangeably with the previously issued 5.25% senior notes.

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We used the net proceeds of the April offering to repay all of the outstanding borrowings and amounts due under our revolving credit facility and tranche A term loans, and to pay related fees and expenses. We used the net proceeds of the November offering to repay all of the then outstanding borrowings and amounts due under our revolving credit facility and to pay related fees and expenses. We have used a portion of, and intend to use the remaining portion of, the net proceeds of the April and November offerings for general corporate purposes, which have included and could include, among other things, repayment of other long term debt or possible acquisitions.

Interest on the 5.25% senior notes is payable on April 1 and October 1 of each year, commencing October 1, 2017. The 5.25% senior notes will mature on April 1, 2025, unless earlier retired or redeemed. On or after April 1, 2020, we may redeem some or all of the 5.25% senior notes at a redemption price of 103.9375% beginning April 1, 2020 and thereafter at prices declining annually to 100% on or after April 1, 2023, in each case plus accrued and unpaid interest to the date of redemption. In addition, if we undergo a change of control or upon certain asset sales, we may be required to offer to repurchase the 5.25% senior notes at the repurchase price set forth in the indenture plus accrued and unpaid interest to the date of repurchase.

We may also, from time to time, seek to retire the 5.25% senior notes through cash repurchases of the 5.25% senior notes and/or exchanges of the 5.25% senior notes for equity securities, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. The amounts involved may be material.

Our obligations under the 5.25% senior notes are jointly and severally and fully and unconditionally guaranteed on a senior basis by all of our existing and certain future domestic subsidiaries. The 5.25% senior notes and the subsidiary guarantees are our and the guarantors' general unsecured obligations and are effectively junior in right of payment to all of our and the guarantors' secured indebtedness and to all existing and future indebtedness and other liabilities of our non-guarantor subsidiaries; are pari passu in right of payment to all of our and the guarantors' existing and future unsecured senior debt; and are senior in right of payment to all of our and the guarantors' future subordinated debt. Our foreign subsidiaries are not guarantors, and any future foreign or partially owned domestic subsidiaries will not be guarantors, of the 5.25% senior notes.

The indenture governing the 5.25% senior notes contains covenants with respect to us and the guarantors and restricts the incurrence of additional indebtedness and the issuance of capital stock; the payment of dividends or distributions on, and redemption of, capital stock; a number of other restricted payments, including certain investments; creation of specified liens, certain sale-leaseback transactions and sales of certain specified assets; fundamental changes, including consolidation, mergers and transfers of all or substantially all of our assets; and specified transactions with affiliates. Each of the covenants is subject to a number of important exceptions and qualifications. As of March 31, 2018, we were in compliance with all of the covenants in the indenture governing the 5.25% senior notes.

**Subsidiary Guarantees.** We have no assets or operations independent of our direct and indirect subsidiaries. All of our present domestic subsidiaries jointly and severally and fully and unconditionally guarantee our long-term

debt. There are no significant restrictions on our ability and the ability of our subsidiaries to obtain funds from our respective subsidiaries by dividend or loan. See Note 16, “Guarantor and Non-Guarantor Financial Information.”

Accrued Interest. At March 31, 2018 and December 30, 2017, accrued interest of \$34.6 million and \$14.6 million, respectively, is included in accrued expenses in the accompanying unaudited consolidated balance sheets.

Loss on Extinguishment of Debt. During the first quarter of 2018, we incurred a loss on extinguishment of debt in connection with the prepayment of our tranche B term loans, which includes the write-off of deferred debt financing costs of \$2.4 million and the write-off of unamortized discount of \$0.4 million. During the first quarter of 2017, we incurred a loss on extinguishment of debt in connection with the refinancing of our tranche B term loans. The loss on extinguishment includes the write-off of deferred debt financing costs of \$0.1 million and the write-off of unamortized discount of less than \$0.1 million.

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## (7)Fair Value Measurements

The authoritative accounting literature relating to fair value measurements defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (an exit price). The accounting literature outlines a valuation framework and creates a fair value hierarchy in order to increase the consistency and comparability of fair value measurements and the related disclosures. Under generally accepted accounting principles, certain assets and liabilities must be measured at fair value, and the accounting literature details the disclosures that are required for items measured at fair value.

Financial assets and liabilities are measured using inputs from the three levels of the fair value hierarchy under the accounting literature. The three levels are as follows:

Level 1—Inputs are unadjusted quoted prices in active markets for identical assets or liabilities.

Level 2—Observable inputs other than Level 1 quoted prices, such as quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value driver is observable for the asset or liability, either directly or indirectly.

Level 3—Unobservable inputs that reflect our assumptions about the assumptions that market participants would use in pricing the asset or liability.

Cash and cash equivalents, trade accounts receivable, income tax receivable, trade accounts payable, accrued expenses, income tax payable and dividends payable are reflected in the consolidated balance sheets at carrying value, which approximates fair value due to the short-term nature of these instruments.

The carrying values and fair values of our revolving credit loans, term loans, 4.625% senior notes and 5.25% senior notes as of March 31, 2018 and December 30, 2017 are as follows (in thousands):

|                               | March 31, 2018 |            |         | December 30, 2017 |            |     |
|-------------------------------|----------------|------------|---------|-------------------|------------|-----|
|                               | Carrying Value | Fair Value |         | Carrying Value    | Fair Value |     |
| Revolving credit loans        | —              | —          |         | —                 | —          |     |
| Tranche B term loans due 2022 | 523,358        | (2)        | 527,283 | (1)               | 647,831    | (2) |
| 4.625% senior notes due 2021  | 700,000        | (4)        | 694,750 | (4)               | 700,000    | (4) |
| 5.25% senior notes due 2025   | 903,775        | (3)        | 837,122 | (4)               | 903,910    | (3) |
|                               |                |            |         |                   | 919,729    | (4) |

- (1) Fair values are estimated based on Level 2 inputs, which were quoted prices for identical or similar instruments in markets that are not active.
- (2) The carrying values of the tranche B term loans are net of discount. At March 31, 2018 and December 30, 2017, the face amounts of the tranche B term loans were \$525.1 million and \$650.1 million, respectively.

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(3) The carrying values of the 5.25% senior notes due 2025 include a premium. At March 31, 2018 and December 30, 2017 the face amount of the 5.25% senior notes due 2025 was \$900.0 million.

(4) Fair values are estimated based on quoted market prices.

There was no Level 3 activity during the first quarter of 2018 or 2017.

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## (8)Accumulated Other Comprehensive Loss

The reclassifications from accumulated other comprehensive loss (AOCL) for the first quarter of 2018 and 2017 are as follows (in thousands):

|   | Amounts Reclassified<br>from AOCL<br>Thirteen Weeks<br>Ended |                  | Affected Line Item in                          |
|---|--|------------------|--|
|   | 31,<br>2018  | April 1,<br>2017 | the Statement Where<br>Net Income is Presented |
| Details about AOCL Components                   |  |                  |  |
| Defined benefit pension plan items              |  |                  |  |
| Amortization of unrecognized prior service cost | \$ —   | \$ 9             | See (1) below                                  |
| Amortization of unrecognized loss               | 148  | 73               | See (1) below                                  |
| Accumulated other comprehensive loss before tax | 148  | 82               | Total before tax                               |
| Tax expense                                     | (37)   | (31)             | Income tax expense                             |
| Total reclassification                          | \$ 111   | \$ 51            | Net of tax                                     |

- (1) These items are included in the computation of net periodic pension cost. See Note 10, “Pension Benefits” for additional information.

Changes in AOCL for the first quarter of 2018 are as follows (in thousands):

|   | Defined Benefit<br>Pension Plan Items | Foreign Currency<br>Translation<br>Adjustments | Total       |
|---|---------------------------------------|--|-------------|
| Beginning balance                                   | \$ (12,985)                           | \$ (7,771)                                     | \$ (20,756) |
| Other comprehensive income before reclassifications | —                                     | 3,132  | 3,132       |
| Amounts reclassified from AOCL                      | 111                                   | —  | 111         |
| Net current period other comprehensive income       | 111                                   | 3,132  | 3,243       |
| Ending balance                                      | \$ (12,874)                           | \$ (4,639)                                     | \$ (17,513) |

## (9)Stock Repurchase Program

On March 13, 2018, our board of directors authorized a stock repurchase program for the repurchase of up to \$50.0 million of the company's common stock through March 15, 2019. Under the authorization, the company may purchase shares of common stock from time to time in the open market or in privately negotiated transactions in compliance with the applicable rules and regulations of the Securities and Exchange Commission.

The timing and amount of stock repurchases under the program, if any, will be at the discretion of management, and will depend on available cash, market conditions and other considerations. Therefore, we cannot assure you as to the number or aggregate dollar amount of shares, if any, that will be repurchased under the repurchase program. We may discontinue the program at any time. Any shares repurchased pursuant to the repurchase program will be cancelled.

We did not repurchase any shares of common stock during the first quarter of 2018.

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## (10) Pension Benefits

Company Sponsored Defined Benefit Pension Plans. Net periodic pension cost for company sponsored defined benefit pension plans for the first quarter of 2018 and 2017 includes the following components (in thousands):

|   | Thirteen Weeks Ended |                  |
|---|----------------------|------------------|
|   | March 31,<br>2018    | April 1,<br>2017 |
| Service cost—benefits earned during the period  | \$ 1,985             | \$ 1,370         |
| Interest cost on projected benefit obligation   | 1,262                | 1,215            |
| Expected return on plan assets                  | (2,001)              | (1,750)          |
| Amortization of unrecognized prior service cost | —                    | 9                |
| Amortization of unrecognized loss               | 148                  | 73               |
| Net periodic pension cost                       | \$ 1,394             | \$ 917           |

As a result of adopting the ASU issued by the FASB in March 2017, which improves the presentation of net periodic pension cost and net periodic postretirement benefit cost, we have reclassified net periodic pension cost, excluding service cost, out of selling, general and administrative expenses and into other income on our consolidated statements of operations.

During the first quarter of 2018, we made \$1.1 million of defined benefit pension plan contributions. We do not plan to make additional contributions during the remainder of fiscal 2018.

**Multi-Employer Defined Benefit Pension Plan.** We also contribute to the Bakery and Confectionery Union and Industry International Pension Fund (EIN 52-6118572, Plan No. 001), a multi-employer defined benefit pension plan, sponsored by the Bakery, Confectionery, Tobacco Workers and Grain Millers International Union (BCTGM). The plan provides multiple plan benefits with corresponding contribution rates that are collectively bargained between participating employers and their affiliated BCTGM local unions.

We were notified that for the plan year beginning January 1, 2012, the plan was in critical status and classified in the Red Zone. As of the date of the accompanying unaudited consolidated interim financial statements, the plan remains in critical status. The law requires that all contributing employers pay to the plan a surcharge to help correct the plan's financial situation. The amount of the surcharge is equal to a percentage of the amount an employer is otherwise required to contribute to the plan under the applicable collective bargaining agreement. During the second quarter of 2015, we agreed to a collective bargaining agreement that, among other things, implements a rehabilitation plan. As a result, our contributions to the plan are expected to increase by at least 5.0% per year.

B&G Foods made contributions to the plan of \$0.2 million in the first quarter of 2018 and expects to pay surcharges of less than \$0.1 million in fiscal 2018 assuming consistent hours are worked. B&G Foods contributed \$0.2 million in fiscal 2017 and paid less than \$0.1 million in surcharges. These contributions represented less than five percent of total contributions made to the plan.



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## (11) Commitments and Contingencies

Operating Leases. As of March 31, 2018, future minimum lease payments under non-cancelable operating leases in effect at quarter-end (with initial or remaining lease terms in excess of one year) for the periods set forth below were as follows (in thousands):

| Fiscal year ending: |           |
|---------------------|-----------|
| 2018                | \$ 9,875  |
| 2019                | 11,502    |
| 2020                | 9,382     |
| 2021                | 6,173     |
| 2022                | 1,908     |
| Thereafter          | 6,257     |
| Total               | \$ 45,097 |

Legal Proceedings. We are from time to time involved in various claims and legal actions arising in the ordinary course of business, including proceedings involving product liability claims, product labeling claims, worker's compensation and other employee claims, and tort and other general liability claims, as well as trademark, copyright, patent infringement and related claims and legal actions. While we cannot predict with certainty the results of these claims and legal actions in which we are currently or in the future may be involved, we do not expect that the ultimate disposition of any currently pending claims or actions will have a material adverse effect on our consolidated financial position, results of operations or liquidity.

Environmental. We are subject to environmental laws and regulations in the normal course of business. We did not make any material expenditures during the first quarter of 2018 or 2017 in order to comply with environmental laws and regulations. Based on our experience to date, management believes that the future cost of compliance with existing environmental laws and regulations (and liability for any known environmental conditions) will not have a material adverse effect on our consolidated financial position, results of operations or liquidity. However, we cannot predict what environmental or health and safety legislation or regulations will be enacted in the future or how existing or future laws or regulations will be enforced, administered or interpreted, nor can we predict the amount of future expenditures that may be required in order to comply with such environmental or health and safety laws or regulations or to respond to such environmental claims.

Collective Bargaining Agreements. As of March 31, 2018, approximately 1,628 of our 2,584 employees, or 63.0%, were covered by collective bargaining agreements. None of our collective bargaining agreements is scheduled to expire within one year.

Severance and Change of Control Agreements. We have employment agreements with each of our executive officers. The agreements generally continue until terminated by the executive or by us, and provide for severance payments under certain circumstances, including termination by us without cause (as defined in the agreements) or as a result of the employee's death or disability, or termination by us or a deemed termination upon a change of control (as defined

in the agreements). Severance benefits generally include payments for salary continuation, continuation of health care and insurance benefits, present value of additional pension credits and, in the case of a change of control, accelerated vesting under compensation plans and, in certain cases, potential gross up payments for excise tax liability.

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(Unaudited)

## (12)Earnings per Share

Basic earnings per share is calculated by dividing net income by the weighted average number of shares of common stock outstanding. Diluted earnings per share is calculated by dividing net income by the weighted average number of shares of common stock outstanding plus all additional shares of common stock that would have been outstanding if potentially dilutive shares of common stock had been issued upon the exercise of stock options or in connection with performance shares that may be earned under long-term incentive awards as of the grant date, in the case of the stock options, and as of the beginning of the period, in the case of the performance shares, using the treasury stock method. For the first quarter of 2018 there were 727,311 and for the first quarter of 2017 there were 24,368 shares of common stock issuable upon the exercise of stock options excluded from the calculation of diluted weighted average shares outstanding because the effect would have been anti-dilutive on diluted earnings per share.

|  | Thirteen Weeks Ended |                  |
|--|----------------------|------------------|
|  | March 31,<br>2018    | April 1,<br>2017 |
| Weighted average shares outstanding:                               |                      |                  |
| Basic  | 66,517,652           | 66,474,474       |
| Net effect of potentially dilutive share-based compensation awards | 197,708              | 309,815          |
| Diluted  | 66,715,360           | 66,784,289       |

## (13)Business and Credit Concentrations and Geographic Information

Our exposure to credit loss in the event of non-payment of accounts receivable by customers is estimated in the amount of the allowance for doubtful accounts. We perform ongoing credit evaluations of the financial condition of our customers. Our top ten customers accounted for approximately 57.1% and 56.1% of consolidated net sales for the first quarter of 2018 and 2017, respectively. Our top ten customers accounted for approximately 56.1% and 49.4% of our consolidated trade accounts receivables as of March 31, 2018 and December 30, 2017, respectively. Other than Walmart, which accounted for 24.6% and 23.3% of our consolidated net sales for the first quarter of 2018 and 2017, respectively, no single customer accounted for more than 10.0% of our consolidated net sales for the first quarter of 2018 or 2017. Other than Walmart, which accounted for 20.6% and 21.5% of our consolidated trade accounts receivables as of March 31, 2018 and December 30, 2017, respectively, no single customer accounted for more than 10.0% of our consolidated trade accounts receivables. As of March 31, 2018, we do not believe we have any significant concentration of credit risk with respect to our consolidated trade accounts receivable with any single customer whose failure or nonperformance would materially affect our results other than as described above with respect to Walmart.

During the first quarter of 2018 and 2017, our sales to customers in foreign countries represented approximately 6.7% and 7.4%, respectively, of net sales. Our foreign sales are primarily to customers in Canada.

(14)Share-Based Payments

Our company makes annual grants of stock options and performance share long-term incentive awards (LTIA's) to our executive officers and certain other members of senior management. The performance share LTIA's entitle the participants to earn shares of common stock upon the attainment of certain performance goals. In addition, our non-employee directors receive annual equity grants as part of their non-employee director compensation and may elect to receive a portion of their annual cash retainer in stock options.

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B&amp;G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

The following table details our stock option activity for the first quarter of fiscal 2018 (dollars in thousands, except per share data):

|   | Options   | Weighted<br>Average<br>Exercise Price | Weighted Average<br>Contractual Life<br>Remaining (Years) | Aggregate<br>Intrinsic Value |
|---|-----------|---------------------------------------|---|------------------------------|
| Outstanding at beginning of fiscal 2018     | 832,569   | \$ 33.45                              |   |                              |
| Granted                                     | 337,179   | \$ 26.80                              |   |                              |
| Exercised                                   | —         | \$ —                                  |   |                              |
| Forfeited                                   | (3,160)   | \$ 38.45                              |   |                              |
| Outstanding at end of first quarter of 2018 | 1,166,588 | \$ 31.52                              | 5.28  | \$ 1,577                     |
| Exercisable at end of first quarter of 2018 | 508,094   | \$ 30.85                              | 5.35  | \$ 296                       |

The fair value of the options was estimated on the date of grant using the Black-Scholes option-pricing model utilizing the following assumptions. Expected volatility was based on both historical and implied volatilities of our common stock over the estimated expected term of the award. The expected term of the options granted represents the period of time that options were expected to be outstanding and is based on the “simplified method” in accordance with accounting guidance. We utilized the simplified method to determine the expected term of the options as we do not have sufficient historical exercise data to provide a reasonable basis upon which to estimate expected term. The risk-free interest rate for the expected term of the option is based on the U.S. Treasury implied yield at the date of grant.

|  | 2018      | 2017      |
|--|-----------|-----------|
| Weighted average grant date fair value | \$ 3.65   | \$ 7.55   |
| Expected volatility                    | 30.6%     | 29.2%     |
| Expected term                          | 6.5 years | 6.5 years |
| Risk-free interest rate                | 2.7%      | 2.4%      |
| Dividend yield                         | 6.9%      | 4.5%      |

The following table sets forth the compensation expense recognized for share-based payments (performance share LTIs, stock options, non-employee director stock grants and other share based payments) during the first quarter of 2018 and 2017 and where that expense is reflected in our consolidated statements of operations (in thousands):

|   | Thirteen Weeks<br>Ended<br>March |                  |
|---|----------------------------------|------------------|
|   | 31,<br>2018                      | April 1,<br>2017 |
| Consolidated Statements of Operations Location      |                                  |                  |
| Compensation expense included in cost of goods sold | \$ 269                           | \$ 222           |

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|   |        |          |
|---|--------|----------|
| Compensation expense included in selling, general and administrative expenses | 569    | 921      |
| Total compensation expense for share-based payments                           | \$ 838 | \$ 1,143 |

As of March 31, 2018, there was \$2.6 million of unrecognized compensation expense related to performance share LTIA's, which is expected to be recognized over the next 2.75 years and \$1.9 million of unrecognized compensation expense related to stock options, which is expected to be recognized over the next 2.75 years.

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B&amp;G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

The following table details the activity in our non-vested performance share LTIA's for the first quarter of 2018:

|                              | Number of<br>Performance Shares (1) | Weighted Average<br>Grant Date Fair<br>Value<br>(per share)(2) |
|------------------------------|-------------------------------------|--|
| Beginning of fiscal 2018     | 437,218                             | \$ 29.36   |
| Granted                      | 241,482                             | \$ 21.40   |
| Vested                       | (150,255)                           | \$ 23.84   |
| Forfeited                    | (3,056)                             | \$ 33.45   |
| End of first quarter of 2018 | 525,389                             | \$ 27.26   |

- (1) Solely for purposes of this table, the number of performance shares is based on the participants earning the maximum number of performance shares (i.e., 200% of the target number of performance shares).
- (2) The fair value of the awards was determined based upon the closing price of our common stock on the applicable measurement dates (i.e., the deemed grant dates for accounting purposes) reduced by the present value of expected dividends using the risk-free interest-rate as the award holders are not entitled to dividends or dividend equivalents during the vesting period.

The following table details the number of shares of common stock issued by our company during the first quarter of 2018 and 2017 upon the vesting of performance share LTIA's, the exercise of stock options and other share-based payments (dollars in thousands):

|  | Thirteen Weeks Ended |                  |
|--|----------------------|------------------|
|  | March 31,<br>2018    | April 1,<br>2017 |
| Number of performance shares vested  | 150,255              | 110,528          |
| Shares withheld to fund statutory minimum tax withholding                        | 57,298               | 42,368           |
| Shares of common stock issued for performance share LTIA's                       | 92,957               | 68,160           |
| Shares of common stock issued to non-employee directors for annual equity grants | 1,119                | —                |
| Total shares of common stock issued  | 94,076               | 68,160           |
| Excess tax benefit   | \$ 305               | \$ 826           |

- (1) As a result of the adoption of ASU 2016-09, we recognized discrete tax benefits of \$0.3 million and \$0.8 million in the income taxes line item of our consolidated statement of operations for the first quarter 2018 and 2017, respectively, related to excess tax benefits upon vesting or settlement.



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B&amp;G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

## (15) Net Sales by Brand

The following table sets forth net sales by brand (in thousands):

|                              | Thirteen Weeks Ended |                      |
|------------------------------|----------------------|----------------------|
|                              | March 31,<br>2018    | April 1,<br>2017 (2) |
| Brand:(1)                    |                      |                      |
| Green Giant - frozen         | \$ 94,889            | \$ 84,134            |
| Spices & Seasonings(3)       | 62,760               | 63,170               |
| Ortega                       | 37,854               | 36,346               |
| Green Giant - shelf stable   | 25,683               | 27,600               |
| Pirate Brands                | 20,996               | 25,574               |
| Cream of Wheat               | 18,424               | 16,573               |
| Maple Grove Farms of Vermont | 16,965               | 18,670               |
| Mrs. Dash                    | 16,736               | 16,713               |
| Bear Creek Country Kitchens  | 11,621               | 11,839               |
| All other brands(4)          | 125,801              | 111,688              |
| Total                        | \$ 431,729           | \$ 412,307           |

- 
- (1) Table includes net sales for each of our brands whose first quarter of 2018 net sales were equal to or exceeded 3% of our total first quarter of 2018 net sales and for “all other brands” in the aggregate. Net sales for each brand includes branded net sales and, if applicable, any private label and foodservice net sales attributable to the brand.
- (2) Net sales for the first quarter of 2017 have been adjusted to reflect our retrospective adoption of the new revenue recognition standard. See Note 2, “Newly Adopted Accounting Standards.”
- (3) Includes net sales for multiple brands acquired as part of the spices & seasonings acquisition that we completed on November 21, 2016. Does not include net sales for Mrs. Dash and our other legacy spices & seasonings brands.
- (4) Net sales for “all other brands” for the first quarter of 2018 has been impacted by the Back to Nature acquisition, which we completed on October 2, 2017.

## (16) Guarantor and Non-Guarantor Financial Information

As further discussed in Note 6, “Long-Term Debt,” our obligations under the 4.625% senior notes and the 5.25% senior notes are jointly and severally and fully and unconditionally guaranteed on a senior basis by all of our existing and certain future domestic subsidiaries, which we refer to in this note as the guarantor subsidiaries. Our foreign subsidiaries, which we refer to in this note as the non-guarantor subsidiaries, do not guarantee the 4.625% senior notes or the 5.25% senior notes.

The following condensed consolidating financial information presents the condensed consolidating balance sheet as of March 31, 2018 and December 30, 2017, the related condensed consolidating statement of operations for the thirteen weeks ended March 31, 2018 and April 1, 2017, and the related condensed consolidating statement of cash flows for the thirteen weeks ended March 31, 2018 and April 1, 2017 for:

- 1.B&G Foods, Inc. (the Parent),
- 2.the guarantor subsidiaries,
- 3.the non-guarantor subsidiaries, and
- 4.the Parent and all of its subsidiaries on a consolidated basis.

The information includes elimination entries necessary to consolidate the Parent with the guarantor subsidiaries and non-guarantor subsidiaries. The guarantor subsidiaries and non-guarantor subsidiaries are presented on a combined basis. The principal elimination entries eliminate investments in subsidiaries and intercompany balances and transactions. Separate financial information for each of the guarantor subsidiaries and non-guarantor subsidiaries are not presented because management believes such financial statements would not be meaningful to investors.

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B&amp;G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

## Condensed Consolidating Balance Sheet

As of March 31, 2018

(In thousands)

|  | Parent       | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations   | Consolidated |
|--|--------------|---------------------------|-------------------------------|----------------|--------------|
| Assets                                       |              |                           |                               |                |              |
| Current Assets:                              |              |                           |                               |                |              |
| Cash and cash equivalents                    | \$ —         | \$ 106,733                | 11,411                        | —              | \$ 118,144   |
| Trade accounts receivable,<br>net            | —            | 146,347                   | 14,411                        | —              | 160,758      |
| Inventories, net                             | —            | 390,377                   | 64,987                        | —              | 455,364      |
| Prepaid expenses and other<br>current assets | —            | 13,583                    | 4,193                         | —              | 17,776       |
| Income tax receivable                        | —            | 15,584                    | 204                           | —              | 15,788       |
| Total current assets                         | —            | 672,624                   | 95,206                        | —              | 767,830      |
| Property, plant and<br>equipment, net        | —            | 226,331                   | 45,419                        | —              | 271,750      |
| Goodwill                                     | —            | 650,568                   | —                             | —              | 650,568      |
| Other intangibles, net                       | —            | 1,743,711                 | —                             | —              | 1,743,711    |
| Other assets                                 | —            | 1,506                     | 14                            | —              | 1,520        |
| Deferred income taxes                        | —            | —                         | 3,384                         | —              | 3,384        |
| Investments in subsidiaries                  | 3,030,747    | 97,099                    | —                             | (3,127,846)    | —            |
| Total assets                                 | \$ 3,030,747 | \$ 3,391,839              | \$ 144,023                    | \$ (3,127,846) | \$ 3,438,763 |
| Liabilities and Stockholders'<br>Equity      |              |                           |                               |                |              |
| Current Liabilities:                         |              |                           |                               |                |              |
| Trade accounts payable                       | \$ —         | \$ 97,010                 | \$ 14,303                     | \$ —           | \$ 111,313   |
| Accrued expenses                             | —            | 56,869                    | 4,011                         | —              | 60,880       |
| Income tax payable                           | —            | —                         | 68                            | —              | 68           |
| Dividends payable                            | 30,966       | —                         | —                             | —              | 30,966       |
| Intercompany payables                        | —            | (28,542)                  | 28,542                        | —              | —            |
| Total current liabilities                    | 30,966       | 125,337                   | 46,924                        | —              | 203,227      |

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|  |              |              |            |                |              |
|--|--------------|--------------|------------|----------------|--------------|
| Long-term debt                             | 2,127,133    | (30,236)     | —          | —              | 2,096,897    |
| Other liabilities                          | —            | 24,854       | —          | —              | 24,854       |
| Deferred income taxes                      | —            | 241,137      | —          | —              | 241,137      |
| Total liabilities                          | 2,158,099    | 361,092      | 46,924     | —              | 2,566,115    |
| Stockholders' Equity:                      |              |              |            |                |              |
| Preferred stock                            | —            | —            | —          | —              | —            |
| Common stock                               | 666          | —            | —          | —              | 666          |
| Additional paid-in capital                 | 234,827      | 2,395,817    | 68,253     | (2,464,070)    | 234,827      |
| Accumulated other comprehensive loss       | (17,513)     | (17,513)     | (4,638)    | 22,151         | (17,513)     |
| Retained earnings                          | 654,668      | 652,443      | 33,484     | (685,927)      | 654,668      |
| Total stockholders' equity                 | 872,648      | 3,030,747    | 97,099     | (3,127,846)    | 872,648      |
| Total liabilities and stockholders' equity | \$ 3,030,747 | \$ 3,391,839 | \$ 144,023 | \$ (3,127,846) | \$ 3,438,763 |



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B&amp;G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

## Condensed Consolidating Balance Sheet

As of December 30, 2017

(In thousands)

|  | Parent       | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations   | Consolidated |
|--|--------------|---------------------------|-------------------------------|----------------|--------------|
| Assets                                       |              |                           |                               |                |              |
| Current Assets:                              |              |                           |                               |                |              |
| Cash and cash equivalents                    | \$ —         | \$ 204,815                | \$ 1,691                      | \$ —           | \$ 206,506   |
| Trade accounts receivable,<br>net            | —            | 129,769                   | 11,623                        | —              | 141,392      |
| Inventories, net                             | —            | 428,613                   | 73,236                        | —              | 501,849      |
| Prepaid expenses and other<br>current assets | —            | 15,932                    | 4,122                         | —              | 20,054       |
| Income tax receivable                        | —            | 16,259                    | 535                           | —              | 16,794       |
| Intercompany receivables                     | —            | —                         | —                             | —              | —            |
| Total current assets                         | —            | 795,388                   | 91,207                        | —              | 886,595      |
| Property, plant and<br>equipment, net        | —            | 229,219                   | 42,973                        | —              | 272,192      |
| Goodwill                                     | —            | 649,292                   | —                             | —              | 649,292      |
| Other intangibles, net                       | —            | 1,748,220                 | —                             | —              | 1,748,220    |
| Other assets                                 | —            | 1,603                     | 14                            | —              | 1,617        |
| Deferred income taxes                        | —            | (1)                       | 3,123                         | —              | 3,122        |
| Investments in subsidiaries                  | 3,163,482    | 91,766                    | —                             | (3,255,248)    | —            |
| Total assets                                 | \$ 3,163,482 | \$ 3,515,487              | \$ 137,317                    | \$ (3,255,248) | \$ 3,561,038 |
| Liabilities and Stockholders'<br>Equity      |              |                           |                               |                |              |
| Current Liabilities:                         |              |                           |                               |                |              |
| Trade accounts payable                       | \$ —         | \$ 102,594                | \$ 19,764                     | \$ —           | \$ 122,358   |
| Accrued expenses                             | —            | 45,586                    | 2,481                         | —              | 48,067       |
| Current portion of long-term<br>debt         | —            | —                         | —                             | —              | —            |
| Income tax payable                           | —            | —                         | 139                           | —              | 139          |
| Dividends payable                            | 30,922       | —                         | —                             | —              | 30,922       |

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|  |              |              |            |                |              |
|--|--------------|--------------|------------|----------------|--------------|
| Intercompany payables                      | —            | (23,167)     | 23,167     | —              | —            |
| Total current liabilities                  | 30,922       | 125,013      | 45,551     | —              | 201,486      |
| Long-term debt                             | 2,251,741    | (34,167)     | —          | —              | 2,217,574    |
| Other liabilities                          | —            | 24,881       | —          | —              | 24,881       |
| Deferred income taxes                      | —            | 236,278      | —          | —              | 236,278      |
| Total liabilities                          | 2,282,663    | 352,005      | 45,551     | —              | 2,680,219    |
| Stockholders' Equity:                      |              |              |            |                |              |
| Common stock                               | 665          | —            | —          | —              | 665          |
| Additional paid-in capital                 | 266,789      | 2,552,342    | 68,253     | (2,620,595)    | 266,789      |
| Accumulated other comprehensive loss       | (20,756)     | (20,756)     | (7,771)    | 28,527         | (20,756)     |
| Retained earnings                          | 634,121      | 631,896      | 31,284     | (663,180)      | 634,121      |
| Total stockholders' equity                 | 880,819      | 3,163,482    | 91,766     | (3,255,248)    | 880,819      |
| Total liabilities and stockholders' equity | \$ 3,163,482 | \$ 3,515,487 | \$ 137,317 | \$ (3,255,248) | \$ 3,561,038 |

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B&amp;G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

## Condensed Consolidating Statement of Operations and Comprehensive Income

Thirteen Weeks Ended March 31, 2018

(In thousands)

|  | Parent    | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|-----------|---------------------------|-------------------------------|--------------|--------------|
| Net sales                                    | \$ —      | \$ 407,848                | \$ 52,315                     | \$ (28,434)  | \$ 431,729   |
| Cost of goods sold                           | —         | 311,225                   | 45,582                        | (28,434)     | 328,373      |
| Gross profit                                 | —         | 96,623                    | 6,733                         | —            | 103,356      |
| Operating expenses:                          |           |                           |                               |              |              |
| Selling, general and administrative expenses | —         | 39,139                    | 3,429                         | —            | 42,568       |
| Amortization expense                         | —         | 4,609                     | —                             | —            | 4,609        |
| Operating income                             | —         | 52,875                    | 3,304                         | —            | 56,179       |
| Other income and expenses:                   |           |                           |                               |              |              |
| Interest expense, net                        | —         | 28,306                    | —                             | —            | 28,306       |
| Loss on extinguishment of debt               | —         | 2,778                     | —                             | —            | 2,778        |
| Other income                                 | —         | (2,054)                   | —                             | —            | (2,054)      |
| Income before income tax expense             | —         | 23,845                    | 3,304                         | —            | 27,149       |
| Income tax expense                           | —         | 5,498                     | 1,104                         | —            | 6,602        |
| Equity in earnings of subsidiaries           | 20,547    | 2,200                     | —                             | (22,747)     | —            |
| Net income                                   | \$ 20,547 | \$ 20,547                 | \$ 2,200                      | \$ (22,747)  | \$ 20,547    |
| Comprehensive income (loss)                  | \$ 23,790 | \$ 20,436                 | \$ 5,332                      | \$ (25,768)  | \$ 23,790    |

## Condensed Consolidating Statement of Operations and Comprehensive Income

Thirteen Weeks Ended April 1, 2017

(In thousands)

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|  | Parent    | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|-----------|---------------------------|-------------------------------|--------------|--------------|
| Net sales                                    | \$ —      | \$ 388,980                | \$ 47,175                     | \$ (23,848)  | \$ 412,307   |
| Cost of goods sold                           | —         | 272,328                   | 42,608                        | (23,848)     | 291,088      |
| Gross profit                                 | —         | 116,652                   | 4,567                         | —            | 121,219      |
| Operating expenses:                          |           |                           |                               |              |              |
| Selling, general and administrative expenses | —         | 46,076                    | 2,444                         | —            | 48,520       |
| Amortization expense                         | —         | 4,472                     | —                             | —            | 4,472        |
| Operating income                             | —         | 66,104                    | 2,123                         | —            | 68,227       |
| Other income and expenses:                   |           |                           |                               |              |              |
| Interest expense, net                        | —         | 19,647                    | —                             | —            | 19,647       |
| Loss on extinguishment of debt               | —         | 118                       | —                             | —            | 118          |
| Other income                                 | —         | (2,597)                   | —                             | —            | (2,597)      |
| Income before income tax expense             | —         | 48,936                    | 2,123                         | —            | 51,059       |
| Income tax expense                           | —         | 17,632                    | 663                           | —            | 18,295       |
| Equity in earnings of subsidiaries           | 32,764    | 1,460                     | —                             | (34,224)     | —            |
| Net income                                   | \$ 32,764 | \$ 32,764                 | \$ 1,460                      | \$ (34,224)  | \$ 32,764    |
| Comprehensive income (loss)                  | \$ 37,041 | \$ 32,713                 | \$ 5,685                      | \$ (38,398)  | \$ 37,041    |

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B&amp;G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

## Condensed Consolidating Statement of Cash Flows

Thirteen Weeks Ended March 31, 2018

(In thousands)

|   | Parent    | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|---|-----------|---------------------------|-------------------------------|--------------|--------------|
| Net cash provided by operating activities   | \$ —      | \$ 69,554                 | \$ 4,190                      | \$ —         | \$ 73,744    |
| Cash flows from investing activities:   |           |                           |                               |              |              |
| Capital expenditures  | —         | (4,504)                   | (468)                         | —            | (4,972)      |
| Proceeds from sale of assets  | —         | —                         | —                             | —            | —            |
| Payments for acquisition of businesses, net of cash acquired  | —         | —                         | —                             | —            | —            |
| Net cash used in investing activities   | —         | (4,504)                   | (468)                         | —            | (4,972)      |
| Cash flows from financing activities:   |           |                           |                               |              |              |
| Repayments of long-term debt  | (125,000) | —                         | —                             | —            | (125,000)    |
| Proceeds from issuance of long-term debt  | —         | —                         | —                             | —            | —            |
| Borrowings under revolving credit facility  | —         | —                         | —                             | —            | —            |
| Dividends paid  | (30,922)  | —                         | —                             | —            | (30,922)     |
| Excess tax benefits from share-based compensation   | —         | —                         | —                             | —            | —            |
| Payments of tax withholding on behalf of employees for net share settlement of share-based compensation | —         | (1,832)                   | —                             | —            | (1,832)      |
| Debt financing costs  | —         | —                         | —                             | —            | —            |
| Intercompany transactions   | 155,922   | (161,300)                 | 5,378                         | —            | —            |
| Net cash (used in) provided by financing activities   | —         | (163,132)                 | 5,378                         | —            | (157,754)    |
|   | —         | —                         | 620                           | —            | 620          |

|   |      |            |           |      |            |
|---|------|------------|-----------|------|------------|
| Effect of exchange rate fluctuations on cash and cash equivalents |      |            |           |      |            |
| Net (decrease) increase in cash and cash equivalents              | —    | (98,082)   | 9,720     | —    | (88,362)   |
| Cash and cash equivalents at beginning of period                  | —    | 204,815    | 1,691     | —    | 206,506    |
| Cash and cash equivalents at end of period                        | \$ — | \$ 106,733 | \$ 11,411 | \$ — | \$ 118,144 |

## Condensed Consolidating Statement of Cash Flows

Thirteen Weeks Ended April 1, 2017

(In thousands)

|   | Parent   | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|---|----------|---------------------------|-------------------------------|--------------|--------------|
| Net cash provided by operating activities   | \$ —     | \$ (2,078)                | \$ 4,571                      | \$ —         | \$ 2,493     |
| Cash flows from investing activities:   |          |                           |                               |              |              |
| Capital expenditures  | —        | (8,122)                   | (2,199)                       | —            | (10,321)     |
| Proceeds from sale of assets  | —        | 2,229                     | —                             | —            | 2,229        |
| Payments for acquisition of businesses, net of cash acquired  | —        | (147)                     | —                             | —            | (147)        |
| Net cash used in investing activities   | —        | (6,040)                   | (2,199)                       | —            | (8,239)      |
| Cash flows from financing activities:   |          |                           |                               |              |              |
| Repayments of long-term debt  | —        | —                         | —                             | —            | —            |
| Borrowings under revolving credit facility  | 45,000   | —                         | —                             | —            | 45,000       |
| Dividends paid  | (30,879) | —                         | —                             | —            | (30,879)     |
| Excess tax benefits from share-based compensation   | —        | —                         | —                             | —            | —            |
| Payments of tax withholding on behalf of employees for net share settlement of share-based compensation | —        | (2,009)                   | —                             | —            | (2,009)      |
| Debt financing costs  | —        | (2,626)                   | —                             | —            | (2,626)      |
| Intercompany transactions   | (14,121) | 12,559                    | 1,562                         | —            | —            |
| Net cash provided by financing activities   | —        | 7,924                     | 1,562                         | —            | 9,486        |
| Effect of exchange rate fluctuations on cash and cash equivalents                                       | —        | —                         | (772)                         | —            | (772)        |
| Net (decreased) increase in cash and cash equivalents   | —        | (194)                     | 3,162                         | —            | 2,968        |
|   | —        | 25,119                    | 3,714                         | —            | 28,833       |

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Cash and cash equivalents at  
beginning of period

|   |      |           |          |      |           |
|---|------|-----------|----------|------|-----------|
| Cash and cash equivalents at end of<br>period | \$ — | \$ 24,925 | \$ 6,876 | \$ — | \$ 31,801 |
|---|------|-----------|----------|------|-----------|

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B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Unaudited)

(17)Subsequent Event

During the second quarter of 2018, we made an optional prepayment of \$25.0 million aggregate principal amount of our tranche B term loans. See Note 6, “Long-Term Debt.”

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### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of certain factors, including those set forth under the heading "Forward-Looking Statements" below and elsewhere in this report. The following discussion should be read in conjunction with the unaudited consolidated interim financial statements and related notes for the thirteen weeks ended March 31, 2018 (first quarter of 2018) included elsewhere in this report and the audited consolidated financial statements and related notes for the fiscal year ended December 30, 2017 (fiscal 2017) included in our Annual Report on Form 10-K filed with the Securities and Exchange Commission (SEC) on March 1, 2018 (which we refer to as our 2017 Annual Report on Form 10-K).

#### General

We manufacture, sell and distribute a diverse portfolio of branded, high quality, shelf-stable and frozen foods and household products, many of which have leading regional or national market shares. In general, we position our branded products to appeal to the consumer desiring a high quality and reasonably priced product. We complement our branded product retail sales with institutional and foodservice sales and private label sales.

Our company has been built upon a successful track record of acquisition-driven growth. Our goal is to continue to increase sales, profitability and cash flows through strategic acquisitions, new product development and organic growth. We intend to implement our growth strategy through the following initiatives: expanding our brand portfolio with disciplined acquisitions of complementary branded businesses, continuing to develop new products and delivering them to market quickly, leveraging our multiple channel sales and distribution system and continuing to focus on higher growth customers and distribution channels.

Since 1996, we have successfully acquired and integrated more than 45 brands into our company. Most recently, on October 2, 2017, we completed the acquisition of Back to Nature Foods Company, LLC and related entities from Brynwood Partners VI L.P., Mondelēz International and certain other sellers. We refer to this acquisition in this report as the "Back to Nature acquisition." This acquisition has been accounted for using the acquisition method of accounting and, accordingly, the assets acquired, liabilities assumed and results of operations of the acquired business are included in our consolidated financial statements from the date of acquisition. This acquisition and the application of the acquisition method of accounting affect comparability between periods.

We are subject to a number of challenges that may adversely affect our businesses. These challenges, which are discussed below and under the heading "Forward Looking Statements," include:

**Fluctuations in Commodity Prices and Production and Distribution Costs.** We purchase raw materials, including agricultural products, meat, poultry, ingredients and packaging materials from growers, commodity processors, other food companies and packaging suppliers located in U.S. and foreign locations. Raw materials and other input costs, such as fuel and transportation, are subject to fluctuations in price attributable to a number of factors. Fluctuations in commodity prices can lead to retail price volatility and intensive price competition, and can influence consumer and trade buying patterns. The cost of raw materials, fuel, labor, distribution and other costs related to our operations can increase from time to time significantly and unexpectedly. For example, during first quarter of 2018, we experienced industry-wide and anticipated significant increases in freight expenses and we expect freight expenses to continue to increase through at least the remainder of 2018.

We have also seen and expect to continue to see moderate net cost increases for raw materials in the marketplace during 2018 and are currently locked into our supply and prices for a majority of our most significant commodities

(excluding, among others, maple syrup) through the remainder of fiscal 2018 at a cost increase of less than 1% of cost of goods sold. During fiscal 2017, we had a minimal cost increase for a majority of our most significant commodities (excluding, among others, maple syrup). To the extent we are unable to avoid or offset any present or future cost increases by locking in our costs, implementing cost saving measures or increasing prices to our customers, our operating results could be materially adversely affected. In addition, if input costs begin to decline, customers may look for price reductions in situations where we have locked into purchases at higher costs.

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We attempt to manage cost inflation risks by locking in prices through short term supply contracts and advance commodities purchase agreements and by implementing cost saving measures. We also attempt to offset rising input costs by raising sales prices to our customers. For example, in response to inflationary pressure, we announced list price increases for the majority of our products during the first quarter of 2018 that we expect will benefit our net pricing beginning in the second quarter of 2018, with most of the benefit from the list price increases occurring in the second half of the year. However, increases in the prices we charge our customers often lag behind rising input costs and competitive pressures may limit our ability to quickly raise prices, or to raise prices at all, in response to rising costs. Moreover, customer and consumer acceptance of price increases cannot be assured.

**Consolidation in the Retail Trade and Consequent Inventory Reductions.** As the retail grocery trade continues to consolidate and our retail customers grow larger and become more sophisticated, our retail customers may demand lower pricing and increased promotional programs. These customers are also reducing their inventories and increasing their emphasis on private label products.

**Changing Consumer Preferences.** Consumers in the market categories in which we compete frequently change their taste preferences, dietary habits and product packaging preferences.

**Consumer Concern Regarding Food Safety, Quality and Health.** The food industry is subject to consumer concerns regarding the safety and quality of certain food products. If consumers in our principal markets lose confidence in the safety and quality of our food products, even as a result of a product liability claim or a product recall by a food industry competitor, our business could be adversely affected.

**Fluctuations in Currency Exchange Rates.** Our foreign sales are primarily to customers in Canada. Our sales to Canada are generally denominated in Canadian dollars and our sales for export to other countries are generally denominated in U.S. dollars. During the first quarter of 2018 and 2017, our net sales to customers in foreign countries represented approximately 6.7% and 7.4%, respectively, of our total net sales. We also purchase a significant majority of our maple syrup requirements from suppliers located in Québec, Canada. Any weakening of the U.S. dollar against the Canadian dollar could significantly increase our costs relating to the production of our maple syrup products to the extent we have not purchased Canadian dollars in advance of any such weakening of the U.S. dollar or otherwise entered into a currency hedging arrangement in advance of any such weakening of the U.S. dollar. These increased costs would not be fully offset by the positive impact the change in the relative strength of the Canadian dollar versus the U.S. dollar would have on our net sales in Canada. Our purchases of raw materials from other foreign suppliers are generally denominated in U.S. dollars. We also operate a manufacturing facility in Irapuato, Mexico for the manufacture of Green Giant frozen products and are as a result exposed to fluctuations in the Mexican peso. Our results of operations could be adversely impacted by changes in foreign currency exchange rates. Costs and expenses in Mexico are recognized in local foreign currency, and therefore we are exposed to potential gains or losses from the translation of those amounts into U.S. dollars for consolidation into our financial statements.

To confront these challenges, we continue to take steps to build the value of our brands, to improve our existing portfolio of products with new product and marketing initiatives, to reduce costs through improved productivity, to address consumer concerns about food safety, quality and health and to favorably manage currency fluctuations.

## Critical Accounting Policies; Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires our management to make a number of estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Some of the more significant estimates and assumptions made by management involve trade and consumer promotion expenses; allowances for excess,

obsolete and unsaleable inventories; pension benefits; acquisition accounting fair value allocations; the recoverability of goodwill, other intangible assets, property, plant and equipment, and deferred tax assets; the determination of the useful life of customer relationship and amortizable trademark intangibles; and the accounting for share-based compensation expense. Actual results could differ significantly from these estimates and assumptions.

In our 2017 Annual Report on Form 10-K, we identified the critical accounting policies which affect our more significant estimates and assumptions used in preparing our consolidated financial statements. There have been no material changes to these policies from those disclosed in our 2017 Annual Report on Form 10-K.

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U.S. Tax Act

On December 22, 2017, President Trump signed into law the Tax Cuts and Jobs Act, which we refer to as the “U.S. Tax Act.” The changes in the U.S. Tax Act are broad and complex and we continue to examine the impact the U.S. Tax Act may have on our business and financial results. The U.S. Tax Act contains provisions with separate effective dates but is generally effective for taxable years beginning after December 31, 2017.

Under FASB Accounting Standards Codification (ASC) Topic 740, Income Taxes, we were required to revalue any deferred tax assets or liabilities in the period of enactment of change in tax rates. The U.S. Tax Act lowered the corporate income tax rate from 35% to 21%.

The reduction in the corporate income tax rate from 35% to 21% is effective for our fiscal 2018. We estimate that our consolidated effective tax rate for fiscal 2018 will be approximately 25%.

We also expect to realize a cash tax benefit for future bonus depreciation on certain business additions, which, together with the reduced income tax rate, we expect to reduce our cash income tax payments.

The U.S. Tax Act also limits the deduction for net interest expense incurred by a corporate taxpayer to 30% of the taxpayer’s adjusted taxable income. We currently expect this limitation to have a temporary impact on our cash taxes, as the portion of our interest expense that exceeds the 30% limitation and is not deductible may be carried forward indefinitely.

The Securities and Exchange Commission issued guidance on December 23, 2017 providing a one-year measurement period from a registrant’s reporting period that includes the U.S. Tax Act’s enactment date to allow the registrant sufficient time to obtain, prepare and analyze information to complete the accounting required under ASC 740. As of December 30, 2017, we recorded all known and estimable impacts of the U.S. Tax Act that were effective for fiscal 2017. Future adjustments to the provisional numbers will be recorded as discrete adjustments to income tax expense in the period in which those adjustments become estimable and/or are finalized.

The ultimate impact of the U.S. Tax Act on our reported results in fiscal 2018 and beyond may differ from the estimates provided in this report, possibly materially, due to, among other things, changes in interpretations and assumptions we have made, guidance that may be issued, and other actions we may take as a result of the U.S. Tax Act different from that currently contemplated.

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## Results of Operations

The following table sets forth the percentages of net sales represented by selected items for the first quarter of 2018 and 2017 reflected in our consolidated statements of operations. The comparisons of financial results are not necessarily indicative of future results:

|  | Thirteen Weeks Ended |   |          |   |
|--|----------------------|---|----------|---|
|  | March 31,            |   | April 1, |   |
|  | 2018                 |   | 2017     |   |
| Statement of Operations Data:                |                      |   |          |   |
| Net sales                                    | 100.0                | % | 100.0    | % |
| Cost of goods sold                           | 76.1                 | % | 70.6     | % |
| Gross profit                                 | 23.9                 | % | 29.4     | % |
| Operating expenses:                          |                      |   |          |   |
| Selling, general and administrative expenses | 9.9                  | % | 11.8     | % |
| Amortization expense                         | 1.0                  | % | 1.1      | % |
| Operating income                             | 13.0                 | % | 16.5     | % |
| Other income and expenses:                   |                      |   |          |   |
| Interest expense, net                        | 6.6                  | % | 4.8      | % |
| Loss on extinguishment of debt               | 0.6                  | % | —        | % |
| Other income                                 | (0.5)                | % | (0.7)    | % |
| Income before income tax expense             | 6.3                  | % | 12.4     | % |
| Income tax expense                           | 1.5                  | % | 4.5      | % |
| Net income                                   | 4.8                  | % | 7.9      | % |

As used in this section the terms listed below have the following meanings:

**Net Sales.** Our net sales represents gross sales of products shipped to customers plus amounts charged to customers for shipping and handling, less cash discounts, coupon redemptions, slotting fees and trade promotional spending, including marketing development funds.

**Gross Profit.** Our gross profit is equal to our net sales less cost of goods sold. The primary components of our cost of goods sold are cost of internally manufactured products, purchases of finished goods from co-packers, a portion of our warehousing expenses plus freight costs to our distribution centers and to our customers.

**Selling, General and Administrative Expenses.** Our selling, general and administrative expenses include costs related to selling our products, as well as all other general and administrative expenses. Some of these costs include administrative, marketing and internal sales force employee compensation and benefits costs, consumer advertising programs, brokerage costs, a portion of our warehousing expenses, information technology and communication costs, office rent, utilities, supplies, professional services, acquisition related expenses and other general corporate expenses.

**Amortization Expense.** Amortization expense includes the amortization expense associated with customer relationships, amortizable trademarks and other intangibles.

**Net Interest Expense.** Net interest expense includes interest relating to our outstanding indebtedness, amortization of bond discount and amortization of deferred debt financing costs (net of interest income).

**Loss on Extinguishment of Debt.** Loss on extinguishment of debt includes costs relating to the retirement of indebtedness, including repurchase premium, if any, and write off of deferred debt financing costs and unamortized discount, if any.

**Other Income.** Other income includes income resulting from the remeasurement of monetary assets denominated in a foreign currency into U.S. dollars for financial reporting purposes and the impact of the newly adopted presentation of net periodic pension cost and net periodic postretirement benefit cost below operating profit, in accordance with the FASB ASU issued in March 2017. See Note 2, “Newly Adopted Accounting Standards” for further details.

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## Non-GAAP Financial Measures

Certain disclosures in this report include non-GAAP financial measures. A non-GAAP financial measure is defined as a numerical measure of our financial performance that excludes or includes amounts so as to be different from the most directly comparable measure calculated and presented in accordance with accounting principles generally accepted in the United States (GAAP) in our consolidated balance sheets and related consolidated statements of operations, comprehensive income and cash flows.

**Base Business Net Sales.** Base business net sales is a non-GAAP financial measure used by management to measure operating performance. We define base business net sales as our net sales excluding (1) the impact of acquisitions until at least one full quarter of net sales from acquisitions are included in both comparable periods (2) net sales of discontinued brands and (3) net sales of our IQF bulk rice business, see footnote 2 to the table below. The portion of current period net sales attributable to recent acquisitions for which there is not at least one full quarter of net sales in the comparable period of the prior year is excluded. For each acquisition, the excluded period starts at the beginning of the most recent fiscal period being compared and ends on the last day of the quarter in which the first anniversary of the date of acquisition occurs, and the period from the date of acquisition to the end of the quarter in which the acquisition occurred. For discontinued brands, the entire amount of net sales is excluded from each fiscal period being compared. Management has included this financial measure because it provides useful and comparable trend information regarding the results of our business without the effect of the timing of acquisitions and the effect of discontinued brands.

The definition of base business net sales set forth above, as it relates to acquisitions, was modified in the fourth quarter of 2017. Under our previous definition of base business net sales, for each acquisition, the excluded period started at the beginning of the most recent fiscal period being compared and ended on the first anniversary of the acquisition date. We believe that it is more useful to measure base business net sales on a full quarter basis. The definition of base business net sales set forth above was modified in the first quarter of 2018 to exclude net sales of our IQF bulk rice business as described in footnote 2 below.

A reconciliation of base business net sales to reported net sales for the first quarter of 2018 and 2017 follows (in thousands):

|  | Thirteen Weeks Ended |                  |
|--|----------------------|------------------|
|  | March 31,<br>2018    | April 1,<br>2017 |
| Net sales  | \$ 431,729           | \$ 412,307       |
| Net sales from acquisitions(1)                     | (20,040)             | —                |
| Net sales of non-branded IQF bulk rice products(2) | (578)                | (2,327)          |
| Base business net sales                            | \$ 411,111           | \$ 409,980       |

- 
- (1) Reflects all net sales for Back to Nature for the first quarter of 2018. Back to Nature was acquired on October 2, 2017.
- (2) Reflects net sales of our non-branded individually quick frozen (IQF) bulk rice products, which is a product line we acquired as part of the Green Giant acquisition, and which we are excluding from reported net sales for the purposes of calculating base business net sales because we do not consider the non-branded IQF bulk rice products to be part of our core business or material.





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EBITDA and Adjusted EBITDA. EBITDA and adjusted EBITDA are non GAAP financial measures used by management to measure operating performance. We define EBITDA as net income before net interest expense, income taxes, depreciation and amortization and loss on extinguishment of debt. We define adjusted EBITDA as EBITDA adjusted for cash and non-cash acquisition-related expenses, gains and losses (which may include third party fees and expenses, integration, restructuring and consolidation expenses, amortization of acquired inventory fair value step-up, and gains and losses on the sale of assets), non-recurring expenses, gains and losses and the non-cash accounting impact of our inventory reduction plan. Management believes that it is useful to eliminate net interest expense, income taxes, depreciation and amortization, loss on extinguishment of debt, acquisition-related and non-recurring expenses, gains and losses and the non-cash accounting impact of our inventory reduction plan because it allows management to focus on what it deems to be a more reliable indicator of ongoing operating performance and our ability to generate cash flow from operations. We use EBITDA and adjusted EBITDA in our business operations to, among other things, evaluate our operating performance, develop budgets and measure our performance against those budgets, determine employee bonuses and evaluate our cash flows in terms of cash needs. We also present EBITDA and adjusted EBITDA because we believe they are useful indicators of our historical debt capacity and ability to service debt and because covenants in our credit agreement and our senior notes indentures contain ratios based on these measures. As a result, internal management reports used during monthly operating reviews feature the EBITDA and adjusted EBITDA metrics. However, management uses these metrics in conjunction with traditional GAAP operating performance and liquidity measures as part of its overall assessment of company performance and liquidity and therefore does not place undue reliance on these measures as its only measures of operating performance and liquidity.

EBITDA and adjusted EBITDA are not recognized terms under GAAP and do not purport to be alternatives to operating income, net income (loss) or any other GAAP measure as an indicator of operating performance. EBITDA and adjusted EBITDA are not complete net cash flow measures because EBITDA and adjusted EBITDA are measures of liquidity that do not include reductions for cash payments for an entity's obligation to service its debt, fund its working capital, capital expenditures and acquisitions and pay its income taxes and dividends. Rather, EBITDA and adjusted EBITDA are two potential indicators of an entity's ability to fund these cash requirements. EBITDA and adjusted EBITDA are not complete measures of an entity's profitability because they do not include costs and expenses for depreciation and amortization, interest and related expenses, loss on extinguishment of debt, acquisition-related and non-recurring expenses, gains and losses, the non-cash accounting impact of our inventory reduction plan and income taxes. Because not all companies use identical calculations, this presentation of EBITDA and adjusted EBITDA may not be comparable to other similarly titled measures of other companies. However, EBITDA and adjusted EBITDA can still be useful in evaluating our performance against our peer companies because management believes these measures provide users with valuable insight into key components of GAAP amounts.

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A reconciliation of EBITDA and adjusted EBITDA to net income and to net cash provided by operating activities for the first quarter of 2018 and 2017 along with the components of EBITDA and adjusted EBITDA follows (in thousands):

|  | Thirteen Weeks Ended |                  |
|--|----------------------|------------------|
|  | March 31,<br>2018    | April 1,<br>2017 |
| Net income   | \$ 20,547            | \$ 32,764        |
| Income tax expense   | 6,602                | 18,295           |
| Interest expense, net  | 28,306               | 19,647           |
| Depreciation and amortization  | 13,064               | 12,218           |
| Loss on extinguishment of debt   | 2,778                | 118              |
| EBITDA   | 71,297               | 83,042           |
| Acquisition-related and non-recurring expenses                             | 3,269                | 5,842            |
| Inventory reduction plan impact  | 14,850               | —                |
| Amortization of acquisition-related inventory step-up                      | —                    | 1,550            |
| Loss on sale of assets   | —                    | 1,608            |
| Adjusted EBITDA  | 89,416               | 92,042           |
| Income tax expense   | (6,602)              | (18,295)         |
| Interest expense, net  | (28,306)             | (19,647)         |
| Acquisition-related and non-recurring expenses                             | (3,269)              | (5,842)          |
| Inventory reduction plan impact  | (14,850)             | —                |
| Write-off of property, plant and equipment                                 | 21                   | —                |
| Deferred income taxes  | 4,821                | 10,280           |
| Amortization of deferred financing costs and bond discount                 | 1,545                | 1,331            |
| Amortization of acquisition-related inventory step-up                      | —                    | (1,550)          |
| Share-based compensation expense   | 838                  | 1,143            |
| Changes in assets and liabilities, net of effects of business combinations | 30,130               | (56,969)         |
| Net cash provided by operating activities                                  | \$ 73,744            | \$ 2,493         |

Adjusted Net Income and Adjusted Diluted Earnings Per Share. Adjusted net income and adjusted diluted earnings per share are non-GAAP financial measures used by management to measure operating performance. We define adjusted net income and adjusted diluted earnings per share as net income and diluted earnings per share adjusted for certain items that affect comparability. These non-GAAP financial measures reflect adjustments to net income and diluted earnings per share to eliminate the items identified in the reconciliation below. This information is provided in order to allow investors to make meaningful comparisons of our operating performance between periods and to view our business from the same perspective as our management. Because we cannot predict the timing and amount of these items, management does not consider these items when evaluating our company's performance or when making decisions regarding allocation of resources.

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A reconciliation of adjusted net income and adjusted diluted earnings per share to net income for the first quarter of 2018 and 2017 along with the components of adjusted net income and adjusted diluted earnings per share follows (in thousands):

|  | Thirteen Weeks Ended |                  |
|--|----------------------|------------------|
|  | March 31,<br>2018    | April 1,<br>2017 |
| Net income   | \$ 20,547            | \$ 32,764        |
| Loss on extinguishment of debt, net of tax(1)              | 2,102                | 74               |
| Acquisition-related and non-recurring expenses, net of tax | 2,474                | 3,661            |
| Inventory reduction plan impact, net of tax(2)             | 11,238               | —                |
| Acquisition-related inventory step-up, net of tax(3)       | —                    | 971              |
| Loss on sale of assets, net of tax(4)                      | —                    | 1,008            |
| Adjusted net income  | \$ 36,361            | \$ 38,478        |
| Adjusted diluted earnings per share                        | \$ 0.55              | \$ 0.58          |

- (1) Loss on extinguishment of debt for the first quarter of 2018 includes the write-off of deferred debt financing costs and unamortized discount of \$2.4 million and \$0.4 million, respectively, relating to the repayment of outstanding borrowings under the tranche B term loans. Loss on extinguishment of debt for the first quarter of 2017 includes the write-off of deferred debt financing costs and unamortized discount of \$0.1 million and less than \$0.1 million, respectively, relating to the refinancing of our tranche B term loans.
- (2) Inventory reduction plan impact for the first quarter of 2018 relates to the allocation of certain fixed manufacturing, warehouse and other corporate overhead costs associated with inventory purchased and converted into finished goods in fiscal 2017 and sold in the first quarter of 2018 as part of our inventory reduction plan.
- (3) Acquisition-related inventory step-up for the first quarter of 2017 relates to the purchase accounting adjustments made to the finished goods inventory acquired in the spices & seasonings acquisition that we completed on November 21, 2016.
- (4) During the first quarter of 2017, we sold to a third-party co-packer our Le Sueur, Minnesota research center, including the seed technology assets, property, plant and equipment. We acquired the research center and related assets on November 2, 2015, as part of the Green Giant acquisition. The sale resulted in a \$1.6 million loss on sale of assets.

#### First quarter of 2018 compared to the first quarter of 2017

**Net Sales.** Net sales increased \$19.4 million, or 4.7%, to \$431.7 million for the first quarter of 2018 from \$412.3 million for the first quarter of 2017. Net sales of Back to Nature, acquired on October 2, 2017, contributed \$20.0 million to our net sales for the first quarter of 2018.

Base business net sales for the first quarter of 2018 increased \$1.1 million, or 0.3%, to \$411.1 million from \$410.0 million for the first quarter of 2017. The \$1.1 million increase was attributable to an increase in net pricing of \$1.2 million, or 0.3%, partially offset by a decrease in unit volume of \$0.1 million.

Net sales of Green Giant frozen products for the first quarter of 2018 increased \$10.8 million, or 12.8%, compared to the first quarter of 2017. This growth was driven by Green Giant frozen innovation products. Other brands that performed well during the quarter include Cream of Wheat, whose net sales increased 11.2%, Ortega, whose net sales

increased 4.1%, and Victoria, whose net sales increased 11.0%. This performance was offset, in part, by Pirate Brands, whose net sales decreased 17.9%, largely due to the timing of promotional activities, Maple Grove Farms of Vermont, whose net sales decreased 9.1%, Mama Mary's, whose net sales decreased 9.8% and Green Giant shelf stable, whose net sales decreased by 6.9%.

See Note 15, "Net Sales by Brand," to our unaudited consolidated interim financial statements in Part I, Item 1 of this report, for detailed information regarding total net sales by brand for the first quarter of 2018 and the first quarter

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of 2017 for each of our brands that were equal to or exceeded 3% of our total first quarter 2018 net sales and for all other brands in the aggregate.

The following chart sets forth the most significant base business net sales increases and decreases by brand for the first quarter of 2018:

| Brand:                           | Base Business                 |            |   |
|----------------------------------|-------------------------------|------------|---|
|                                  | Net Sales Increase (Decrease) |            |   |
|                                  | Dollars                       |            |   |
|                                  | (in millions)                 | Percentage |   |
| Green Giant - frozen             | \$ 10.8                       | 12.8       | % |
| Cream of Wheat                   | 1.9                           | 11.2       | % |
| Ortega                           | 1.5                           | 4.1        | % |
| Victoria                         | 1.2                           | 11.0       | % |
| Pirate Brands                    | (4.6)                         | (17.9)     | % |
| Green Giant - shelf stable       | (1.9)                         | (6.9)      | % |
| Maple Grove Farms of Vermont     | (1.7)                         | (9.1)      | % |
| Mama Mary's                      | (1.0)                         | (9.8)      | % |
| TrueNorth                        | (0.9)                         | (38.3)     | % |
| All other brands                 | (4.2)                         | (2.3)      | % |
| Base business net sales increase | \$ 1.1                        | 0.3        | % |

**Gross Profit.** Gross profit was \$103.4 million for the first quarter of 2018 compared to \$121.2 million for the first quarter of 2017. Gross profit expressed as a percentage of net sales decreased to 23.9% in the first quarter of 2018 from 29.4% in the first quarter of 2017. Excluding the negative impact of \$16.1 million of non-recurring expenses, including the non-cash accounting impact of our inventory reduction plan, and acquisition-related expenses, including Back to Nature integration expenses, gross profit as a percentage of net sales was 27.7% for the quarter. The remaining 1.7 percentage point decrease in gross profit percentage was attributable to industry-wide and anticipated increases in freight expenses, partially offset by procurement savings, a decrease in warehousing expenses and an increase in net pricing.

**Selling, General and Administrative Expenses.** Selling, general and administrative expenses decreased \$5.9 million, or 12.3%, to \$42.6 million for the first quarter of 2018 from \$48.5 million for the first quarter of 2017. The decrease was composed of a decrease in acquisition-related and non-recurring expenses of \$5.4 million, reduced consumer marketing expenses of \$1.8 million and reduced warehousing expenses of \$0.7 million, partially offset by other increases of \$2.0 million. Expressed as a percentage of net sales, selling, general and administrative expenses improved by 1.9 percentage points to 9.9% for the first quarter of 2018 compared to 11.8% for the first quarter of 2017.

**Amortization Expense.** Amortization expense increased \$0.1 million to \$4.6 million for the first quarter of 2018 from \$4.5 million for the first quarter of 2017 due to the Back to Nature acquisition completed in fiscal 2017.

**Operating Income.** As a result of the foregoing, operating income decreased \$12.0 million, or 17.7%, to \$56.2 million for the first quarter of 2018 from \$68.2 million for the first quarter of 2017. Operating income expressed as a percentage of net sales decreased to 13.0% in the first quarter of 2018 from 16.5% in the first quarter of 2017.

**Net Interest Expense.** Net interest expense increased \$8.7 million, or 44.1%, to \$28.3 million for the first quarter of 2018 from \$19.6 million in the first quarter of 2017. The increase was primarily attributable to additional borrowings made in the fourth quarter of 2017 to fund the Back to Nature acquisition and in the second and fourth quarters of 2017 in connection with our senior notes offerings. See “—Liquidity and Capital Resources—Debt” below.

**Loss on Extinguishment of Debt.** Loss on extinguishment of debt for the first quarter of 2018 includes the write-off of deferred debt financing costs and unamortized discount of \$2.4 million and \$0.4 million, respectively, relating to the repayment of \$125.0 million aggregate principal amount of our tranche B term loans. Loss on extinguishment of debt for the first quarter of 2017 includes the write-off of deferred debt financing costs and unamortized discount of \$0.1 million and less than \$0.1 million, respectively, relating to the refinancing of our tranche B term loans.

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**Other Income.** Other income for the first quarter of 2018 and 2017 includes remeasurement of monetary assets denominated in a foreign currency into U.S. dollars of \$1.5 million and \$2.1 million, respectively. Other income for the first quarter of 2018 and 2017 also includes the impact of the newly adopted presentation of net periodic pension cost and net periodic postretirement benefit costs below operating profit, in the amount of \$0.6 million and \$0.5 million, respectively.

**Income Tax Expense.** Income tax expense decreased \$11.7 million to \$6.6 million for the first quarter of 2018 from \$18.3 million for the first quarter of 2017. Our effective tax rate was 24.3% for the first quarter of 2018 and 35.8% for the first quarter of 2017. See “U.S. Tax Act” above.

## Liquidity and Capital Resources

Our primary liquidity requirements include debt service, capital expenditures and working capital needs. See also, “Dividend Policy” and “Commitments and Contractual Obligations” below. We fund our liquidity requirements, as well as our dividend payments and financing for acquisitions, primarily through cash generated from operations and external sources of financing, including our revolving credit facility.

## Cash Flows

Net cash provided by operating activities increased \$71.3 million to \$73.7 million for the first quarter of 2018 from \$2.5 million for the first quarter of 2017. The increase in net cash provided by operating activities primarily reflects favorable working capital (comprised of changes in inventories, accounts receivable and accrued expenses) comparisons to the first quarter of 2017. This increase is mainly due to a decrease in inventory and the timing of payments received in 2017 from post-acquisition transition services agreements. The inventory reduction in the first quarter of 2018 is primarily attributable to our inventory reduction plan.

Net cash used in investing activities for the first quarter of 2018 decreased \$3.3 million to \$5.0 million from \$8.2 million for the first quarter of 2017. The decrease was attributable to a decrease in capital spending, partially offset by the proceeds from the sale of assets. Capital expenditures in the first quarter 2018 and 2017 included expenditures for building improvements, purchases of manufacturing and computer equipment and capitalized interest. During the first quarter of 2017, we sold to a third-party co-packer our Le Sueur, Minnesota research center, including the seed technology assets, property, plant and equipment, which we acquired as part of the Green Giant acquisition, resulting in a \$1.6 million loss on sale of assets.

Net cash used in financing activities for the first quarter of 2018 was \$157.8 million compared to net cash provided by financing activities of \$9.5 million for the first quarter of 2017. Net cash used in financing activities for the first quarter of 2018 consisted of the \$125.0 million optional prepayment of our tranche B term loans, \$30.9 million of dividend payments and \$1.8 million of payments of tax withholding on behalf of employees for net share settlement of share based compensation. Net cash provided by financing activities for the first quarter of 2017 consisted of \$45.0 million of revolving credit facility borrowings, partially offset by \$30.9 million of dividend payments, \$2.0 million of payments of tax withholding on behalf of employees for net share settlement of share based compensation and \$2.6 million of debt financing costs.

We believe that we will realize a benefit to our cash taxes payable from amortization of our trademarks, goodwill and other intangible assets for the taxable years 2018 through 2032. If there is a change in U.S. federal tax policy that reduces any of these available deductions or results in an increase in our corporate tax rate, our cash taxes payable may increase further, which could significantly reduce our future liquidity and impact our ability to make interest and dividend payments.





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### Dividend Policy

Our dividend policy reflects a basic judgment that our stockholders are better served when we distribute a substantial portion of our cash available to pay dividends to them instead of retaining it in our business. Under this policy, a substantial portion of the cash generated by our company in excess of operating needs, interest and principal payments on indebtedness, capital expenditures sufficient to maintain our properties and other assets is distributed as regular quarterly cash dividends to the holders of our common stock and not retained by us. We have paid dividends every quarter since our initial public offering in October 2004.

For the first quarter of 2018 and 2017, we had net cash provided by operating activities of \$73.7 million and \$2.5 million, respectively, and distributed as dividends of \$30.9 million in each quarter. Based upon our current dividend rate of \$1.86 per share per annum, we expect our aggregate dividend payments in fiscal 2018 to be approximately \$123.8 million.

Our dividend policy is based upon our current assessment of our business and the environment in which we operate, and that assessment could change based on competitive or other developments (which could, for example, increase our need for capital expenditures or working capital), new acquisition opportunities or other factors. Our board of directors is free to depart from or change our dividend policy at any time and could do so, for example, if it was to determine that we have insufficient cash to take advantage of growth opportunities.

### Acquisitions

Our liquidity and capital resources have been significantly impacted by acquisitions and may be impacted in the foreseeable future by additional acquisitions. As discussed elsewhere in this report, as part of our growth strategy we plan to expand our brand portfolio with disciplined acquisitions of complementary brands. We have historically financed acquisitions by incurring additional indebtedness, issuing equity and/or using cash flows from operating activities. Our interest expense has over time increased as a result of additional indebtedness we have incurred in connection with acquisitions and will increase with any additional indebtedness we may incur to finance future acquisitions. Although we may subsequently issue equity and use the proceeds to repay all or a portion of the additional indebtedness incurred to finance an acquisition and reduce our interest expense, the additional shares of common stock would increase the amount of cash flows from operating activities necessary to fund dividend payments.

We financed the Back to Nature acquisition, completed in October 2017, with cash on hand and additional revolving loans under our existing credit facility. The impact of future acquisitions, whether financed with additional indebtedness or otherwise, may have a material impact on our liquidity and capital resources.

### Debt

**Senior Secured Credit Agreement.** In fiscal 2017, we refinanced our senior secured credit facility twice by amending and restating our senior secured credit agreement, first on March 30, 2017, and again on November 20, 2017.

The first refinancing, on March 30, 2017, reduced by 0.75% the spread over LIBOR or the applicable base rate on the then-outstanding \$640.1 million of tranche B term loans.

On April 3, 2017, we repaid all of the outstanding borrowings and amounts due under our revolving credit facility and tranche A term loans using a portion of the net proceeds of our registered public offering of \$500.0 million aggregate principal amount of 5.25% senior notes due 2025.

On November 20, 2017, we again refinanced our senior secured credit facility. This second refinancing increased the principal amount of the tranche B term loans by \$10 million to \$650.1 million, reduced by 25 basis points the spread over LIBOR or the applicable base rate on the tranche B term loans and any revolving loans, increased the aggregate commitments under our revolving credit facility from \$500 million to \$700 million, and extended the maturity date applicable to our revolving credit facility from June 2019 to November 2022.

During the first quarter of 2018, we made optional prepayments of \$125.0 million aggregate principal amount of our tranche B term loans. At March 31, 2018, \$525.1 million of tranche B term loans and no amount of revolving loans were outstanding under our credit agreement. During the second quarter of 2018, we made an optional

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prepayment of \$25.0 million aggregate principal amount of our tranche B term loans. As of the date of this report, \$500.1 million of tranche B term loans remains outstanding.

Our credit agreement is secured by substantially all of our and our domestic subsidiaries' assets except our and our domestic subsidiaries' real property.

At March 31, 2018, the available borrowing capacity under our revolving credit facility, net of outstanding letters of credit of \$2.2 million, was \$697.8 million. Proceeds of the revolving credit facility may be used for general corporate purposes, including acquisitions of targets in the same or a similar line of business as our company, subject to specified criteria. The revolving credit facility matures on November 21, 2022.

The entire \$500.1 million principal amount of tranche B term loans outstanding are due and payable at maturity on November 2, 2022.

Interest under the revolving credit facility, including any outstanding letters of credit is determined based on alternative rates that we may choose in accordance with the credit agreement, including a base rate per annum plus an applicable margin ranging from 0.25% to 0.75%, and LIBOR plus an applicable margin ranging from 1.25% to 1.75%, in each case depending on our consolidated leverage ratio.

Interest under the tranche B term loan facility is determined based on alternative rates that we may choose in accordance with the credit agreement, including a base rate per annum plus an applicable margin of 1.00%, and LIBOR plus an applicable margin of 2.00%. At March 31, 2018, the tranche B term loan interest rate was approximately 3.88%.

For further information regarding our credit agreement, including a description of optional and mandatory prepayment terms, and financial and restrictive covenants, see Note 6, "Long-Term Debt," to our unaudited consolidated interim financial statements in Part I, Item 1 of this report.

**4.625% Senior Notes due 2021.** On June 4, 2013, we issued \$700.0 million aggregate principal amount of 4.625% senior notes due 2021 at a price to the public of 100% of their face value. We used the net proceeds from the issuance of the 4.625% senior notes to purchase or redeem all \$248.5 million principal amount of our then existing 7.625% senior notes due 2018, to repay \$222.2 million principal amount of our then existing tranche B term loans and approximately \$40.0 million principal amount of revolving loans under our then existing credit agreement, and to pay related premiums, fees and expenses. We used the remaining net proceeds for our acquisition of Pirate Brands, completed in July 2013.

Interest on the 4.625% senior notes is payable on June 1 and December 1 of each year. The 4.625% senior notes will mature on June 1, 2021, unless earlier retired or redeemed as permitted or required by the terms of the indenture governing the 4.625% senior notes as described in Note 6, "Long-Term Debt," to our unaudited consolidated interim financial statements in Part I, Item 1 of this report. We may also, from time to time, seek to retire the 4.625% senior notes through cash repurchases of the 4.625% senior notes or exchanges of the 4.625% senior notes for equity securities or both, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. The amounts involved may be material.

We may also, from time to time, seek to retire the 4.625% senior notes through cash repurchases of the 4.625% senior notes and/or exchanges of the 4.625% senior notes for equity securities, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. The amounts involved may be

material.

See Note 6, “Long-Term Debt,” to our unaudited consolidated interim financial statements in Part I, Item 1 of this report for a more detailed description of the 4.625% senior notes.

5.25% Senior Notes due 2025. On April 3, 2017, we issued \$500.0 million aggregate principal amount of 5.25% senior notes due 2025 at a price to the public of 100% of their face value. On November 20, 2017, we issued an additional \$400.0 million aggregate principal amount of 5.25% senior notes due 2025 at a price to the public 101% of their face value plus accrued interest from October 1, 2017, which equates to a yield to worst of 5.03%. The notes issued in November were issued as additional notes under the same indenture as our 5.25% senior notes due 2025 that were issued in April, and, as such, form a single series and trade interchangeably with the previously issued 5.25% senior notes.

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We used the net proceeds of the April offering to repay all of the outstanding borrowings and amounts due under our revolving credit facility and tranche A term loans, and to pay related fees and expenses. We used the net proceeds of the November offering to repay all of the then outstanding borrowings and amounts due under our revolving credit facility and to pay related fees and expenses. We have used a portion of, and intend to use the remaining portion of, the net proceeds of the April and November offerings for general corporate purposes, which have included and could include, among other things, repayment of other long term debt or possible acquisitions.

Interest on the 5.25% senior notes is payable on April 1 and October 1 of each year, commencing October 1, 2017. The 5.25% senior notes will mature on April 1, 2025, unless earlier retired or redeemed as permitted or required by the terms of the indenture governing the 5.25% senior notes as described in Note 6, “Long-Term Debt,” to our unaudited consolidated interim financial statements in Part I, Item 1 of this report.

We may also, from time to time, seek to retire the 5.25% senior notes through cash repurchases of the 5.25% senior notes and/or exchanges of the 5.25% senior notes for equity securities, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. The amounts involved may be material.

See Note 6, “Long-Term Debt,” to our unaudited consolidated interim financial statements in Part I, Item 1 of this report for a more detailed description of the 5.25% senior notes.

### Stock Repurchase Program

On March 13, 2018, our board of directors authorized a stock repurchase program for the repurchase of up to \$50.0 million of the company’s common stock through March 15, 2019. Under the authorization, the company may purchase shares of common stock from time to time in the open market or in privately negotiated transactions in compliance with the applicable rules and regulations of the Securities and Exchange Commission.

The timing and amount of stock repurchases under the program, if any, will be at the discretion of management, and will depend on available cash, market conditions and other considerations. Therefore, we cannot assure you as to the number or aggregate dollar amount of shares, if any, that will be repurchased under the repurchase program. We may discontinue the program at any time. Any shares repurchased pursuant to the repurchase program will be cancelled.

We did not repurchase any shares of common stock during the first quarter of 2018.

### Future Capital Needs

On March 31, 2018, our total long-term debt of \$2,125.1 million, net of our cash and cash equivalents of \$118.1 million, was \$2,007.0 million. Stockholders’ equity as of that date was \$872.6 million.

Our ability to generate sufficient cash to fund our operations depends generally on our results of operations and the availability of financing. Our management believes that our cash and cash equivalents on hand, cash flow from operating activities and available borrowing capacity under our revolving credit facility will be sufficient for the foreseeable future to fund operations, meet debt service requirements, fund capital expenditures, make future acquisitions, if any, and pay our anticipated quarterly dividends on our common stock.

We expect to make capital expenditures of approximately \$50.0 million to \$55.0 million in the aggregate during fiscal 2018, \$4.6 million of which were made during the first quarter. Our projected capital expenditures for fiscal 2018 include anticipated capital expenditures of approximately \$2.0 million for new productivity projects, \$5.5 million to fund infrastructure optimization projects, \$3.6 million for IT infrastructure including cyber security, and

approximately \$12.4 million in connection with the implementation of a new enterprise resource planning (ERP) system.

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### Seasonality

Sales of a number of our products tend to be seasonal and may be influenced by holidays, changes in seasons or certain other annual events. In general our sales are higher during the first and fourth quarters.

We purchase most of the produce used to make our frozen and shelf-stable vegetables, shelf-stable pickles, relishes, peppers, tomatoes and other related specialty items during the months of June through October, and we generally purchase the majority of our maple syrup requirements during the months of April through August. Consequently, our liquidity needs are greatest during these periods.

### Inflation

See “—General—Fluctuations in Commodity Prices and Production and Distribution Costs” above.

### Contingencies

See Note 11, “Commitments and Contingencies,” to our unaudited consolidated interim financial statements in Part I, Item 1 of this report.

### Recent Accounting Pronouncements

See Note 2, “Summary of Significant Accounting Policies — Newly Adopted Accounting Standards” and “—Recently Issued Accounting Standards,” to our unaudited consolidated interim financial statements in Part I, Item 1 of this report.

### Off-balance Sheet Arrangements

As of March 31, 2018, we did not have any off-balance sheet arrangements as defined in Item 303(a)(4)(ii) of Regulation S-K.

### Commitments and Contractual Obligations

Our contractual obligations and commitments principally include obligations associated with our outstanding indebtedness, future minimum operating lease obligations and future pension obligations. During the first quarter of 2018, except for the prepayment of a portion of our tranche B term loans, see “—Debt” above, there were no material changes outside the ordinary course of business in the specified contractual obligations set forth in the Commitments and Contractual Obligations table in our 2017 Annual Report on Form 10-K.

### Forward-Looking Statements

This report includes forward-looking statements, including without limitation the statements under “Management’s Discussion and Analysis of Financial Condition and Results of Operations.” The words “believes,” “anticipates,” “plans,” “expects,” “intends,” “estimates,” “projects” and similar expressions are intended to identify forward-looking statements. These forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance and achievements, or industry results, to be materially different from any future results, performance, or achievements expressed or implied by any forward-looking statements. We believe important factors that could cause actual results to differ materially from our expectations include the following:

- our substantial leverage;
- the impact to our business and our financial results of the U.S. Tax Act;



- the effects of rising costs for raw materials, packaging, ingredients and distribution;

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- crude oil prices and their impact on distribution, packaging and energy costs;
  - our ability to successfully implement sales price increases and cost saving measures to offset any cost increases;
  - intense competition, changes in consumer preferences, demand for our products and local economic and market conditions;
  - our continued ability to promote brand equity successfully, to anticipate and respond to new consumer trends, to develop new products and markets, to broaden brand portfolios in order to compete effectively with lower priced products and in markets that are consolidating at the retail and manufacturing levels and to improve productivity;
  - the risks associated with the expansion of our business;
  - our possible inability to identify new acquisitions or to integrate recent or future acquisitions or our failure to realize anticipated revenue enhancements, cost savings or other synergies;
  - our ability to access the credit markets and our borrowing costs and credit ratings, which may be influenced by credit markets generally and the credit ratings of our competitors;
  - unanticipated expenses, including, without limitation, litigation or legal settlement expenses;
  - the effects of currency movements of the Canadian dollar and the Mexican peso as compared to the U.S. dollar;
  - future impairments of our goodwill and intangible assets;
  - our ability to successfully implement a new enterprise resource planning (ERP) system;
  - our ability to protect information systems against, or effectively respond to, a cybersecurity incident or other disruption;
  - our sustainability initiatives and changes to environmental laws and regulations;
  - other factors that affect the food industry generally, including:
  - recalls if products become adulterated or misbranded, liability if product consumption causes injury, ingredient disclosure and labeling laws and regulations and the possibility that consumers could lose confidence in the safety and quality of certain food products;
  - competitors' pricing practices and promotional spending levels;
  - fluctuations in the level of our customers' inventories and credit and other business risks related to our customers operating in a challenging economic and competitive environment; and
  - the risks associated with third-party suppliers and co-packers, including the risk that any failure by one or more of our third-party suppliers or co-packers to comply with food safety or other laws and regulations may disrupt our supply of raw materials or certain finished goods products or injure our reputation; and
- other factors discussed elsewhere in this report and in our other public filings with the SEC, including under Item 1A, "Risk Factors," in our 2017 Annual Report on Form 10-K.

Developments in any of these areas could cause our results to differ materially from results that have been or may be projected by or on our behalf.

All forward-looking statements included in this report are based on information available to us on the date of this report. We undertake no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise. All subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements contained in this report.

We caution that the foregoing list of important factors is not exclusive. There may be other factors that may cause our actual results to differ materially from the forward-looking statements, including factors disclosed elsewhere

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in this section of this report. You should evaluate all forward-looking statements made in this report in the context of these risks and uncertainties. We urge investors not to unduly rely on forward-looking statements contained in this report.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Our principal market risks are exposure to changes in commodity prices, interest rates on borrowings and foreign currency exchange rates and market fluctuation risks related to our defined benefit pension plans.

**Commodity Prices and Inflation.** The information under the heading “General—Fluctuations in Commodity Prices and Production and Distribution Costs” in Item 2, “Management’s Discussion and Analysis of Financial Condition and Results of Operations” is incorporated herein by reference.

**Interest Rate Risk.** In the normal course of operations, we are exposed to market risks relating to our long-term debt arising from adverse changes in interest rates. Market risk is defined for these purposes as the potential change in the fair value of a financial asset or liability resulting from an adverse movement in interest rates.

Changes in interest rates impact our fixed and variable rate debt differently. For fixed rate debt, a change in interest rates will only impact the fair value of the debt, whereas for variable rate debt, a change in the interest rates will impact interest expense and cash flows. At March 31, 2018, we had \$1,600.0 million of fixed rate debt and \$525.1 million of variable rate debt.

Based upon our principal amount of long-term debt outstanding at March 31, 2018, a hypothetical 1.0% increase or decrease in interest rates would have affected our annual interest expense by approximately \$5.3 million.

The carrying values and fair values of our revolving credit loans, term loans, 4.625% senior notes and 5.25% senior notes as of March 31, 2018 and December 30, 2017 are as follows (in thousands):

|                               | March 31, 2018 |             | December 30, 2017 |             |
|-------------------------------|----------------|-------------|-------------------|-------------|
|                               | Carrying Value | Fair Value  | Carrying Value    | Fair Value  |
| Revolving credit loans        | —              | —           | —                 | —           |
| Tranche B term loans due 2022 | 523,358 (2)    | 527,283 (1) | 647,831 (2)       | 652,689 (1) |
| 4.625% senior notes due 2021  | 700,000        | 694,750 (4) | 700,000           | 710,500 (4) |
| 5.25% senior notes due 2025   | 903,775 (3)    | 837,122 (4) | 903,910 (3)       | 919,729 (4) |

(1) Fair values are estimated based on Level 2 inputs, which were quoted prices for identical or similar instruments in markets that are not active.

(2) The carrying values of the tranche B term loans are net of discount. At March 31, 2018 and December 30, 2017, the face amounts of the tranche B term loans were \$525.1 million and \$650.1 million, respectively.

(3) The carrying values of the 5.25% senior notes due 2025 include a premium. At March 31, 2018 and December 30, 2017 the face amount of the 5.25% senior notes due 2025 was \$900.0 million.

(4) Fair values are estimated based on quoted market prices.

Cash and cash equivalents, trade accounts receivable, income tax receivable/payable, trade accounts payable, accrued expenses and dividends payable are reflected on our consolidated balance sheets at carrying value, which approximates fair value due to the short-term nature of these instruments.

For more information, see Note 6, “Long-Term Debt,” to our unaudited consolidated interim financial statements in Part I, Item 1 of this report.

Foreign Currency Risk. Our foreign sales are primarily to customers in Canada. Our sales to Canada are generally denominated in Canadian dollars and our sales for export to other countries are generally denominated in U.S. dollars. During the first quarter of 2018, our net sales to customers in foreign countries represented approximately 6.7% of our total net sales. During the first quarter of 2017, our net sales to customers in foreign countries represented approximately 7.4% of our total net sales. We also purchase certain raw materials from foreign suppliers. For example, we purchase a significant majority of our maple syrup requirements from suppliers in Québec, Canada. These purchases are made in Canadian dollars. A weakening of the U.S. dollar in relation to the Canadian dollar would significantly increase our future costs relating to the production of our maple syrup products to the extent we have not purchased

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Canadian dollars or otherwise entered into a currency hedging arrangement in advance of any such weakening of the U.S. dollar. Our purchases of raw materials from other foreign suppliers are generally denominated in U.S. dollars, but certain purchases of raw materials in Mexico are denominated in Mexican pesos.

As a result, certain revenues and expenses have been, and are expected to be, subject to the effect of foreign currency fluctuations, and these fluctuations may have an adverse impact on operating results.

Market Fluctuation Risks Relating to our Defined Benefit Pension Plans. See Part I, Item 2, “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Critical Accounting Policies; Use of Estimates” and Note 9, “Pension Benefits,” to our unaudited consolidated interim financial statements in Part I, Item 1 of this report for a discussion of the exposure of our defined benefit pension plan assets to risks related to market fluctuations.

### Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures. As required by Rule 13a-15(b) under the Securities Exchange Act of 1934, as amended, our management, including our chief executive officer and our chief financial officer, conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. As defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, disclosure controls and procedures are controls and other procedures that we use that are designed to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is accumulated and communicated to our management, including our chief executive officer and our chief financial officer, as appropriate, to allow timely decisions regarding required disclosure.

Based on that evaluation, our chief executive officer and our chief financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

Changes in Internal Control Over Financial Reporting. As required by Rule 13a-15(d) under the Exchange Act, our management, including our chief executive officer and our chief financial officer, also conducted an evaluation of our internal control over financial reporting to determine whether any change in our internal control over financial reporting occurred during the period covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting. Based on that evaluation, our chief executive officer and our chief financial officer concluded that, except as described below, there has been no change in our internal control over financial reporting during the period covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

We transitioned our recently acquired spices & seasonings business to a new enterprise resource planning (ERP) system during fiscal 2017. We plan to continue implementing the ERP system throughout the remainder of our businesses over the course of approximately the next two years. In connection with these implementations and resulting business process changes, we continue to review and enhance the design and documentation of our internal control over financial reporting processes to maintain effective controls over our financial reporting.

Inherent Limitations on Effectiveness of Controls. Our company’s management, including the chief executive officer and chief financial officer, does not expect that our disclosure controls or our internal control over financial reporting will prevent or detect all errors and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system’s objectives will be met. The design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered

relative to their costs. Further, because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within our company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based in part on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Projections of any evaluation of controls effectiveness to future periods are subject to risks. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures.

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PART II

OTHER INFORMATION

Item 1. Legal Proceedings

The information set forth under the heading “Legal Proceedings” in Note 11 to our unaudited consolidated financial statements in Part I, Item 1 of this quarterly report on Form 10-Q is incorporated herein by reference.

Item 1A. Risk Factors

We do not believe there have been any material changes in our risk factors as previously disclosed in our 2017 Annual Report on Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Recent Sales of Unregistered Securities

We did not issue any unregistered securities during the first quarter of 2018.

Issuer Purchases of Equity Securities

On March 13, 2018, our board of directors authorized a stock repurchase program for the repurchase of up to \$50.0 million of our company’s common stock through March 15, 2019. See Part 1, Item 2, “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources—Stock Repurchase Program.” We did not repurchase any shares of common stock during the first quarter of 2018.

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

Not applicable.

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Item 6.Exhibits

EXHIBIT

| NO.   | DESCRIPTION   |
|-------|---|
| 31.1  | <u>Certification pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934 of the Chief Executive Officer.</u>  |
| 31.2  | <u>Certification pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934 of the Chief Financial Officer.</u>  |
| 32.1  | <u>Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, of the Chief Executive Officer and Chief Financial Officer.</u>  |
| 101.1 | The following unaudited financial information from B&G Foods' Quarterly Report on Form 10-Q for the quarter ended March 31, 2018, formatted in XBRL (eXtensible Business Reporting Language): (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Operations, (iii) the Consolidated Statements of Comprehensive Income, (iv) the Consolidated Statements of Cash Flows, (v) Notes to Consolidated Financial Statements, and (vi) document and entity information. |



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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: May 8, 2018 B&G FOODS, INC.

By: /s/ Bruce C. Wacha  
Bruce C. Wacha

Executive Vice President of Finance  
and Chief Financial Officer (Principal Financial and Accounting Officer and Authorized  
Officer)