

SCOTTS LIQUID GOLD INC  
Form 10-Q  
May 14, 2015

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2015

Or

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 001-13458

SCOTT'S LIQUID GOLD-INC.

(Exact name of registrant as specified in its charter)

Colorado  
(State or other jurisdiction of  
incorporation or organization)

84-0920811  
(I.R.S.  
Employer  
Identification  
No.)  
80239

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4880 Havana Street, Suite 400, Denver, CO

(Address of principal executive offices)

(Zip Code)

303-373-4860

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☐

Non-accelerated filer ☐ (Do not check if a smaller reporting company) Smaller reporting company ☒

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of May 14, 2015, the Registrant had 11,635,039 of its common stock, \$0.10 par value per share, outstanding.

## CAUTIONARY NOTE ON FORWARD-LOOKING INFORMATION

This Quarterly Report on Form 10-Q (this “Report”) contains “forward-looking statements” within the meaning of U.S. federal securities laws. All statements, other than statements of historical fact, included in this Report that address activities, events, or developments with respect to our financial condition, results of operations, or economic performance that we expect, believe, or anticipate will or may occur in the future, or that address plans and objectives of management for future operations, are forward-looking statements. You can typically identify forward-looking statements by the use of words, such as “may,” “could,” “should,” “assume,” “project,” “believe,” “anticipate,” “expect,” “estimate,” “potential,” “plan,” and other similar words. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements and our performance inherently involve risk and uncertainty that could cause actual results to differ materially from the forward-looking statements. Factors that would cause or contribute to such differences include, but are not limited to:

- changing consumer preferences and the continued acceptance of each of our significant products in the marketplace;
- the degree of success of any new product or product line introduction by us, including our Scott’s Liquid Gold® Floor Restore product, which we introduced late in the fourth quarter of 2013;
- competitive factors, including any decrease in distribution of (i.e., retail stores carrying) our significant products;
- continuation of our distributorship agreements for Montagne Jeunesse skin care products and Batiste Dry Shampoos;
- the need for effective advertising of our products and limited resources available for such advertising;
- new competitive products and/or technological changes;
- dependence upon third party vendors and upon sales to major customers;
- the availability of necessary raw materials and potential increases in the prices of these raw materials;
- changes in the regulation of our products, including applicable environmental and U.S. Food and Drug Administration (“FDA”) regulations;
- the continuing availability of financing on terms and conditions that are acceptable to us;
- future losses which could affect our liquidity;
- the loss of any executive officer; and
- other matters discussed in this Report, including the risks described in the Risk Factors section of this Report.

We caution you that forward-looking statements are not guarantees of future performance and that actual results or performance may be materially different from those expressed or implied in the forward-looking statements. The forward-looking statements in this Report speak as of the filing date of this Report. Although we may from time to time voluntarily update our prior forward-looking statements, we undertake no obligation to revise any forward-looking statements in order to reflect events or circumstances that may arise after the date of this Report.

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PART I

ITEM 1. FINANCIAL STATEMENTS.

Consolidated Statements of Operations (Unaudited)

Scott's Liquid Gold-Inc. & Subsidiaries

|                                      | Three Months Ended |             |
|--------------------------------------|--------------------|-------------|
|                                      | March 31,          |             |
|                                      | 2015               | 2014        |
| Net sales                            | \$6,948,200        | \$5,483,800 |
| Operating costs and expenses:        |                    |             |
| Cost of sales                        | 3,739,400          | 2,976,600   |
| Advertising                          | 247,200            | 199,600     |
| Selling                              | 1,353,200          | 1,132,500   |
| General and administrative           | 909,200            | 670,500     |
| Total operating costs and expenses   | 6,249,000          | 4,979,200   |
| Income from operations               | 699,200            | 504,600     |
| Other income                         | 4,100              | 8,600       |
| Interest expense                     | (7,300 )           | (7,200 )    |
| Income before income taxes           | 696,000            | 506,000     |
| Income tax expense                   | 12,400             | 8,400       |
| Net income                           | \$683,600          | \$497,600   |
| Net income per common share          |                    |             |
| Basic                                | \$0.06             | \$0.04      |
| Diluted                              | \$0.06             | \$0.04      |
| Weighted average shares outstanding: |                    |             |
| Basic                                | 11,557,281         | 11,446,800  |
| Diluted                              | 11,874,589         | 11,662,496  |

See accompanying notes to these Consolidated Financial Statements (Unaudited).

## Consolidated Balance Sheets

## Scott's Liquid Gold-Inc. &amp; Subsidiaries

|                                                                                                                                            | March 31,<br>2015<br>(unaudited) | December 31,<br>2014 |
|--------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|----------------------|
| Assets                                                                                                                                     |                                  |                      |
| Current assets:                                                                                                                            |                                  |                      |
| Cash and cash equivalents                                                                                                                  | \$6,045,600                      | \$5,896,600          |
| Trade receivables, net                                                                                                                     | 2,028,900                        | 1,041,100            |
| Inventories, net                                                                                                                           | 2,946,100                        | 2,689,700            |
| Income taxes receivable                                                                                                                    | 0                                | 3,700                |
| Prepaid expenses                                                                                                                           | 342,900                          | 346,000              |
| Total current assets                                                                                                                       | 11,363,500                       | 9,977,100            |
| Property, plant and equipment, net                                                                                                         | 368,700                          | 400,800              |
| Other assets                                                                                                                               | 51,000                           | 51,000               |
| Total assets                                                                                                                               | \$11,783,200                     | \$10,428,900         |
| Liabilities and Shareholders' Equity                                                                                                       |                                  |                      |
| Current liabilities:                                                                                                                       |                                  |                      |
| Accounts payable                                                                                                                           | 1,210,200                        | 616,300              |
| Accrued payroll and benefits                                                                                                               | 729,500                          | 665,900              |
| Income taxes payable                                                                                                                       | 2,900                            | 0                    |
| Accrued property taxes                                                                                                                     | 20,400                           | 34,200               |
| Total current liabilities                                                                                                                  | 1,963,000                        | 1,316,400            |
| Total liabilities                                                                                                                          | 1,963,000                        | 1,316,400            |
| Shareholders' equity:                                                                                                                      |                                  |                      |
| Common stock; \$0.10 par value, authorized 50,000,000 shares; issued and outstanding 11,576,539 shares (2015) and 11,549,789 shares (2014) | 1,157,700                        | 1,155,000            |
| Capital in excess of par                                                                                                                   | 5,735,200                        | 5,713,800            |
| Retained earnings                                                                                                                          | 2,927,300                        | 2,243,700            |
| Total shareholders' equity                                                                                                                 | 9,820,200                        | 9,112,500            |
| Total liabilities and shareholders' equity                                                                                                 | \$11,783,200                     | \$10,428,900         |

See accompanying notes to these Consolidated Financial Statements (Unaudited).

## Consolidated Statements of Cash Flows (Unaudited)

## Scott's Liquid Gold-Inc. &amp; Subsidiaries

|                                                                              | Three Months Ended<br>March 31, |             |
|------------------------------------------------------------------------------|---------------------------------|-------------|
|                                                                              | 2015                            | 2014        |
| Cash flows from operating activities:                                        |                                 |             |
| Net income                                                                   | \$683,600                       | \$497,600   |
| Adjustment to reconcile net income to net cash used by operating activities: |                                 |             |
| Depreciation and amortization                                                | 39,500                          | 35,800      |
| Stock-based compensation                                                     | 17,200                          | 17,500      |
| Change in operating assets and liabilities:                                  |                                 |             |
| Trade receivables                                                            | (987,800 )                      | (561,600 )  |
| Inventories                                                                  | (256,400 )                      | 170,500     |
| Prepaid expenses and other assets                                            | 3,100                           | 55,900      |
| Income taxes (receivable) payable                                            | 6,600                           | 8,400       |
| Accounts payable and accrued expenses                                        | 643,700                         | (330,100 )  |
| Total adjustments to net income                                              | (534,100 )                      | (603,600 )  |
| Net Cash Provided (Used) by Operating Activities                             | 149,500                         | (106,000 )  |
| Cash flow from investing activities:                                         |                                 |             |
| Purchase of property, plant and equipment                                    | (7,400 )                        | (9,900 )    |
| Net Cash Used by Investing Activities                                        | (7,400 )                        | (9,900 )    |
| Cash flow from financing activities:                                         |                                 |             |
| Proceeds from exercise of stock options                                      | 6,900                           | 0           |
| Net Cash Provided by Financing Activities                                    | 6,900                           | 0           |
| Net Increase (Decrease) in Cash and Cash Equivalents                         | 149,000                         | (115,900 )  |
| Cash and Cash Equivalents, beginning of period                               | 5,896,600                       | 3,126,200   |
| Cash and Cash Equivalents, end of period                                     | \$6,045,600                     | \$3,010,300 |
| Supplemental disclosures:                                                    |                                 |             |
| Cash paid during the period for interest                                     | \$7,300                         | \$7,200     |

See accompanying notes to these Consolidated Financial Statements (Unaudited).

Notes to Consolidated Financial Statements (Unaudited)

Scott's Liquid Gold-Inc. & Subsidiaries

Note 1. Organization and Summary of Significant Accounting Policies.

(a) Company Background

Scott's Liquid Gold-Inc. (a Colorado corporation) was incorporated on February 15, 1954. Scott's Liquid Gold-Inc. and its wholly-owned subsidiaries (collectively, the "Company", "we", "our", or "us") develop, manufacture, market and sell quality household and skin and hair care products. We are also a distributor in the United States of Montagne Jeunesse skin sachets and Batiste Dry Shampoo manufactured by two other companies. Our business is comprised of two segments, household products and skin and hair care products.

(b) Principles of Consolidation

Our consolidated financial statements include our accounts and those of our wholly-owned subsidiaries. All intercompany accounts and transactions have been eliminated.

(c) Basis of Presentation

The Consolidated Statements of Operations, Consolidated Balance Sheets, and the Consolidated Statements of Cash Flows included in this Report have been prepared by the Company. In our opinion, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position at March 31, 2015 and results of operations and cash flows for all periods have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles in the United States have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission. These consolidated financial statements should be read in conjunction with our financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2014. The results of operations for the period ended March 31, 2015 are not necessarily indicative of the operating results for the full year.

(d) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires us to make estimates and assumptions that affect the reported amounts in our financial statements of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates include, but are not limited to, the realization of deferred tax assets, reserves for slow moving and obsolete inventory, customer returns and allowances, and stock-based compensation. Actual results could differ from our estimates.

(e) Cash Equivalents

We consider all highly liquid investments with an original maturity of three months or less at the date of acquisition to be cash equivalents.

(f) Sale of Accounts Receivable

On November 3, 2008, effective as of October 31, 2008, we entered into a financing agreement with Summit Financial Resources, L.P. ("Summit") for the purpose of providing working capital. The financing agreement with Summit was amended on March 12, 2009, March 16, 2011 (effective March 1, 2011) and June 29, 2012 (effective July 1, 2012). The agreement has a term that expires on January 1, 2016, but it may be renewed for additional 12 month periods unless either party elects to cancel in writing at least 60 days prior to January 1, 2016 and thereafter on

the anniversary date of each 12 month period.

The agreement provides for a factoring line up to \$1.5 million and is secured primarily by accounts receivables, inventory, any lease in which we are a lessor and all investment property and guarantees by our active subsidiaries. Under the agreement, Summit will make loans at our request and in its discretion based on: (i) its purchases of our receivables, with recourse against us, at an advance rate of 85% (or such other percentage determined by Summit in its discretion) and (ii) our inventory not to exceed certain amounts, including an aggregate maximum of \$500,000. Advances under the agreement have an interest rate of 1.0% over the prime rate (as published in The Wall Street Journal) for the accounts receivables portion of the advances and 2.5% over the prime rate for the inventory portion of the borrowings. At March 31, 2015, the prime rate was 3.25%.

There is also an administrative fee of 0.85% per month on the average monthly outstanding loan on the receivable portion of any advance if the average quarterly loan in the prior quarter was less than or equal to \$1,000,000, and 0.75% per month if the average quarterly loan in the prior quarter was greater than \$1,000,000 and of 1.0% per month on the average monthly outstanding loan on the inventory portion of any advance.

The agreement provides that neither we nor our active subsidiaries may engage in a change in control transaction without the prior written consent of Summit. Events of default include, but are not limited to, our failure to make a payment when due or a default occurring on any of our other indebtedness.

In 2015 and 2014, we did not sell any of our accounts receivables to Summit. At March 31, 2015 and December 31, 2014 the entire credit line of \$1.5 million was available for future factoring of accounts receivable invoices and borrowings secured by our inventory.

We report these transactions using the authoritative guidance of the Financial Accounting Standards Board ("FASB") as a secured borrowing rather than as a sale. As a result, affected accounts receivable are reported under the "Current Assets" section within our Consolidated Balance Sheets as "Trade receivables, net." Similarly, the net liability owing to Summit, if any, appears as "Obligations collateralized by receivables and inventory" within the "Current Liabilities" section of our Consolidated Balance Sheets. Net proceeds received on obligations collateralized by receivables and inventory appear as "net cash provided (used) by operating activities" within the "Adjustment to reconcile net income to net cash used by operating activities" section of our Consolidated Statements of Cash Flows.

On March 16, 2011, with the consent of Summit, we entered into a financing agreement with Wells Fargo Bank, National Association ("Wells Fargo") for the purpose of further lowering the cost of borrowing associated with the financing of our accounts receivable. Pursuant to this agreement, we may sell accounts receivables from one of our largest customers, Wal-Mart Stores, Inc. ("Wal-Mart"), at a discount to Wells Fargo; provided, however, that Wells Fargo may reject offers to purchase such receivables in its discretion. These receivables may be purchased by Wells Fargo at a cost to us equal to LIBOR plus 1.15% per annum. The LIBOR rate used depends on the days to maturity of the receivable sold, typically ranging from 102 to 105 days. At March 31, 2015, Wells Fargo used the 104-day LIBOR rate of 0.32%.

The agreement has no fixed termination date, but continues unless terminated by either party giving 30 days prior written notice to the other party. During the three months ended March 31, 2015 and 2014, we sold approximately \$1,055,000 and \$1,038,900, respectively, of our relevant accounts receivable to Wells Fargo for approximately \$1,050,600 and \$1,034,700, respectively. The difference between the invoiced amount of the receivable and the cash that we received from Wells Fargo is a cost to us. This cost is in lieu of any cash discount our customer would have been allowed and, thus, is treated in a manner consistent with standard trade discounts granted to our customers.

The reporting of the sale of accounts receivables to Wells Fargo is treated as a sale rather than as a secured borrowing. As a result, affected accounts receivables are relieved from the Company's financial statements upon receipt of the cash proceeds.

(g) Inventories

Inventories consist of raw materials and finished goods and are stated at the lower of cost (first-in, first-out method) or market. We record a reserve for slow moving and obsolete products and raw materials. We estimate this reserve based upon historical and anticipated sales.

Inventories were comprised of the following at:

|                                    | March 31,<br>2015 | December 31, 2014 |
|------------------------------------|-------------------|-------------------|
| Finished goods                     | \$1,948,800       | \$ 1,626,300      |
| Raw materials                      | 1,051,700         | 1,117,800         |
| Inventory reserve for obsolescence | (54,400 )         | (54,400 )         |
|                                    | \$2,946,100       | \$ 2,689,700      |

(h) Property, Plant and Equipment

Property, plant and equipment are recorded at historical cost. Depreciation is provided using the straight-line method over the estimated useful lives of the assets ranging from three to 20 years. Production equipment and production support equipment are estimated to have useful lives of 15 to 20 years and three to 10 years, respectively. Office furniture and office machines are estimated to have useful lives of 10 to 20 years and three to five years, respectively. Carpets, drapes and company vehicles are estimated to have useful lives of five to 10 years. Maintenance and repairs are expensed as incurred. Improvements that extend the useful lives of the asset or provide improved efficiency are capitalized.

(i) Financial Instruments

Financial instruments which potentially subject us to concentrations of credit risk include cash and cash equivalents and trade receivables. We maintain our cash balances in the form of bank demand deposits with financial institutions that we believe are creditworthy. As of March 31, 2015, and periodically throughout the year, we have maintained balances in various operating accounts in excess of federally insured limits. We establish an allowance for doubtful accounts based upon factors surrounding the credit risk of specific customers, historical trends and other information. We have no significant financial instruments with off-balance sheet risk of accounting loss, such as foreign exchange contracts, option contracts or other foreign currency hedging arrangements.

The recorded amounts for cash and cash equivalents, receivables, other current assets, accounts payable and accrued expenses approximate fair value due to the short-term nature of these financial instruments. As of March 31, 2015 and December 31, 2014 we had no long-term debt.

(j) Income Taxes

We follow FASB authoritative guidance for the accounting for income taxes which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences attributable to differences between the financial statement carrying amounts of assets and liabilities and their respective income tax bases. A valuation allowance is provided when it is more likely than not that some portion or all of a deferred tax asset will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the period in which related temporary differences become deductible. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled.

Taxes are reported based on tax positions that meet a more-likely-than-not standard and that are measured at the amount that is more-likely-than-not to be realized. Differences between financial and tax reporting which do not meet this threshold are required to be recorded as unrecognized tax benefits or expense. We classify penalty and interest expense related to income tax liabilities as an income tax expense. There are no significant interest and penalties recognized in the statement of operations or accrued on the balance sheet. The Company's information returns for tax years subject to examination by tax authorities include 2011 and 2012 through the current period for state and federal tax reporting purposes, respectively.

(k) Revenue Recognition

Our revenue recognition policy is significant because the amount and timing of revenue is a key component of our results of operations. We follow guidance issued by FASB, which requires that certain criteria be met in order to recognize revenue. If these criteria are not met, then the associated revenue is deferred until it is met. In our case, the criteria generally are met when we have an arrangement to sell a product, we have delivered the product in accordance with that arrangement, the sales price of the product is determinable and we believe that we will be paid for the sale.

We establish reserves for customer returns of our products and customer allowances. We estimate these reserves based upon, among other things, an assessment of historical trends, information from customers and anticipated returns related to current sales activity. These reserves are established in the period of sale and reduce our revenue in that period.

Our reserve for customer allowances includes primarily reserves for trade promotions to support price features, displays, slotting fees and other merchandising of our products to our customers. The actual level of returns and customer allowances is influenced by several factors, including the promotional efforts of our customers, changes in mix of our customers, changes in the mix of the products we sell and the maturity of the product. We may change our estimates based on actual results and consideration of other factors that cause returns and allowances. In the event that actual results differ from our estimates, the results of future periods may be impacted.

We also establish reserves for coupons, rebates and certain other promotional programs for consumers. We estimate these reserves based upon, among other things, an assessment of historical trends and current sales activity. These reserves are recorded as a reduction of revenue at the later of the date at which the revenue is recognized or the date at which the sale incentive is offered.

We have also established an allowance for doubtful accounts. We estimate this allowance based upon, among other things, an assessment of the credit risk of specific customers and historical trends. We believe our allowance for doubtful accounts is adequate to absorb any losses which may arise. In the event that actual losses differ from our estimates, the results of future periods may be impacted.

At March 31, 2015 and December 31, 2014 approximately \$599,300 and \$795,300, respectively, had been reserved as a reduction of accounts receivable. Trade promotions to our customers and incentives such as coupons to our consumers are deducted from gross sales and totaled \$510,100 and \$529,800 for the three months ended March 31, 2015 and 2014, respectively.

#### (l) Advertising Costs

Advertising costs are expensed as incurred.

#### (m) Stock-based Compensation

During the three months ended March 31, 2015 and 2014, we did not grant any stock options.

Compensation cost related to stock options recognized in operating results (included in general and administrative expenses) under authoritative guidance issued by the FASB was \$17,200 and \$17,500 in the three months ended March 31, 2015 and 2014, respectively. Approximately \$225,300 of total unrecognized compensation costs related to non-vested stock options is expected to be recognized over the next 48 – 60 months, depending on the vesting provisions of the options. In accordance with this same authoritative guidance, there was no tax benefit from recording the non-cash expense as it relates to the options granted to employees, as these were qualified stock options which are not normally tax deductible. With respect to the non-cash expense associated with options granted to the non-employee directors, no tax benefit is recognized due to the existence of as yet unutilized net operating losses. At such time as these operating losses have been utilized and a tax benefit is realized from the issuance of non-qualified stock options, a corresponding tax benefit may be recognized.

#### (n) Operating Costs and Expenses Classification

Cost of sales includes costs associated with manufacturing and distribution including labor, materials, freight-in, purchasing and receiving, quality control, internal transfer costs, repairs, maintenance and other indirect costs, as well as warehousing and distribution costs. We classify shipping and handling costs comprised primarily of freight-out as selling expenses. Other selling expenses consist primarily of wages and benefits for sales and sales support personnel,

travel, brokerage commissions and promotional costs, as well as certain other indirect costs. Shipping and handling costs totaled \$344,000 and \$354,500 for the three months ended March 31, 2015 and 2014, respectively.

General and administrative expenses consist primarily of wages and benefits associated with management and administrative support departments, business insurance costs, professional fees, office facility related expenses, and other general support costs.

## (o) Recently Issued Accounting Standards

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)" ("ASU 2014-09"). ASU 2014-09 amends the guidance for revenue recognition to replace numerous industry-specific requirements and converges areas under this topic with those of the International Financial Reporting Standards. The ASU implements a five-step process for customer contract revenue recognition that focuses on transfer of control, as opposed to transfer of risk and rewards. The amendment also requires enhanced disclosures regarding the nature, amount, timing and uncertainty of revenues and cash flows from contracts and customers. Other major provisions include the capitalization and amortization of certain contract costs, ensuring the time value of money is considered in the transaction price, and allowing estimates of variable consideration to be recognized before contingencies are resolved in certain circumstances. The amendments in this ASU are effective for reporting periods beginning after December 15, 2016, and early adoption is prohibited. Entities can transition to the standard either retrospectively or as a cumulative-effect adjustment as of the date of the adoption. We are currently assessing the impact, if any, that the adoption of ASU 2014-09 will have on our financial statements.

## Note 2. Earnings per Share.

We present basic and diluted earnings or loss per share in accordance with authoritative guidance which establishes standards for computing and presenting basic and diluted earnings per share. Per share data is determined by using the weighted average number of common shares outstanding. Common equivalent shares are considered only for diluted earnings per share, unless considered anti-dilutive. Common equivalent shares, determined using the treasury stock method, result from stock options with exercise prices that are below the average market price of the common stock.

Basic earnings per share include no dilution and are computed by dividing income available to common shareholders by the weighted-average number of shares outstanding during the period. Diluted earnings per share reflect the potential of securities that could share in our earnings. There were common stock equivalents of 397,500 and 110,000 shares outstanding at March 31, 2015 and 2014, respectively, consisting of stock options that were not included in the calculation of earnings per share because they would have been anti-dilutive.

A reconciliation of the weighted average number of common shares outstanding for the three months ended March 31, 2015 and 2014 is as follows:

|                                                              | 2015       | 2014       |
|--------------------------------------------------------------|------------|------------|
| Common shares outstanding, beginning of the year             | 11,549,789 | 11,446,800 |
| Weighted average common shares issued                        | 7,492      | 0          |
| Weighted average number of common shares outstanding         | 11,557,281 | 11,446,800 |
| Dilutive effect of common share equivalents                  | 317,308    | 215,696    |
| Diluted weighted average number of common shares outstanding | 11,874,589 | 11,662,496 |

We have authorized 20,000,000 shares of preferred stock issuable in one or more series, none of which is issued or outstanding as of March 31, 2015.

## Note 3. Segment Information.

We operate in two different segments: household products and skin and hair care products. Our products are sold nationally and internationally (primarily Canada), directly through our sales force and indirectly through independent brokers and manufacturer's representatives, to mass merchandisers, drugstores, supermarkets, hardware stores and other retail outlets and to wholesale distributors. We have chosen to organize our business around these segments

based on differences in the products sold.

Accounting policies for our segments are the same as those described in Note 1. We evaluate segment performance based on segment income or loss before income taxes.

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The following provides information on our segments for the three months ended March 31:

|                                     | 2015                  |                                   | 2014                  |                                   |
|-------------------------------------|-----------------------|-----------------------------------|-----------------------|-----------------------------------|
|                                     | Household<br>Products | Skin and<br>Hair Care<br>Products | Household<br>Products | Skin and<br>Hair Care<br>Products |
| Net sales to external customers     | \$ 1,613,300          | \$ 5,334,900                      | \$ 1,360,600          | \$ 4,123,200                      |
| Cost of sales                       | 759,800               | 2,979,600                         | 712,300               | 2,264,300                         |
| Advertising expenses                | 101,200               | 146,000                           | 181,100               | 18,500                            |
| Selling expenses                    | 439,300               | 913,900                           | 381,900               | 750,600                           |
| General and administrative expenses | 405,100               | 504,100                           | 320,000               | 350,500                           |
| Total operating costs and expenses  | 1,705,400             | 4,543,600                         | 1,595,300             | 3,383,900                         |
| (Loss) income from operations       | (92,100 )             | 791,300                           | (234,700 )            | 739,300                           |
| Other income                        | 1,000                 | 3,100                             | 6,100                 | 2,500                             |
| Interest expense                    | (1,800 )              | (5,500 )                          | (1,800 )              | (5,400 )                          |
| (Loss) income before income taxes   | \$(92,900 )           | \$ 788,900                        | \$(230,400 )          | \$ 736,400                        |
| Identifiable assets                 | \$ 6,126,700          | \$ 4,413,100                      | \$ 3,476,500          | \$ 3,875,400                      |

The following is a reconciliation of segment information to consolidated information for the three months ended March 31:

|                                         | 2015          | 2014         |
|-----------------------------------------|---------------|--------------|
| Net sales to external customers         | \$ 6,948,200  | \$ 5,483,800 |
| Consolidated income before income taxes | \$ 696,000    | \$ 506,000   |
| Identifiable assets                     | \$ 10,539,800 | \$ 7,351,900 |
| Corporate assets                        | 1,243,400     | 1,199,600    |
| Consolidated total assets               | \$ 11,783,200 | \$ 8,551,500 |

Corporate assets noted above are comprised primarily of our cash and investments, and property and equipment not directly associated with our manufacturing, warehousing, shipping and receiving activities.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

### Results of Operations

Our consolidated net sales for the first three months of 2015 were \$6,948,200 compared to \$5,483,800 for the first three months of 2014, an increase of \$1,464,400 or 26.7%. We saw a 40.3% increase in net sales of the skin and hair care products that we distribute for other companies and an 8.9% decrease in net sales of our own line of skin care products. We saw an 18.6% increase in net sales of our household products. The reasons for the foregoing changes in net sales of our products are described below.

Our net income for the first three months of 2015 was \$683,600 compared to net income of \$497,600 in the first three months of 2014, an increase of \$186,000 or 37.4%. The increase in net income for the first three months of 2015 compared to the net income for the same period in 2014 resulted primarily from: (1) increased sales; (2) changes in our trade promotions to our customers; (3) changes in costs of sales; and (4) changes in operating expenses, as discussed below.

### Summary of Results as a Percentage of Net Sales

|                             | Year Ended<br>December 31,<br>2014 |   | Three Months<br>Ended<br>March 31,<br>2015 |   | Three Months<br>Ended<br>March 31,<br>2014 |
|-----------------------------|------------------------------------|---|--------------------------------------------|---|--------------------------------------------|
| Net sales                   |                                    |   |                                            |   |                                            |
| Household products          | 24.2                               | % | 23.2                                       | % | 24.8                                       |
| Skin and hair care products | 75.8                               | % | 76.8                                       | % | 75.2                                       |
| Total net sales             | 100.0                              | % | 100.0                                      | % | 100.0                                      |
| Cost of sales               | 56.2                               | % | 53.8                                       | % | 54.3                                       |
| Gross profit                | 43.8                               | % | 46.2                                       | % | 45.7                                       |
| Other revenue               | 0.2                                | % | 0.1                                        | % | 0.2                                        |
|                             | 44.0                               | % | 46.3                                       | % | 45.9                                       |
| Operating expenses          | 35.1                               | % | 36.1                                       | % | 36.5                                       |
| Interest expense            | 0.1                                | % | 0.1                                        | % | 0.1                                        |
|                             | 35.2                               | % | 36.2                                       | % | 36.6                                       |
| Income before income taxes  | 8.8                                | % | 10.1                                       | % | 9.3                                        |

Our gross margins may not be comparable to those of companies who include all of the costs related to their distribution network in cost of sales because we, like some other companies, exclude a portion of these costs (i.e., freight out to customers) from gross margin. Instead, we include them as part of selling expenses. See Note 1(n), "Operating Costs and Expenses Classification", to our Consolidated Financial Statements (Unaudited) in Item 1.

### Comparative Net Sales

| Three Months Ended<br>March 31, | Percentage<br>Increase |
|---------------------------------|------------------------|
|---------------------------------|------------------------|

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|                                                            | 2015        | 2014        | (Decrease) |    |
|------------------------------------------------------------|-------------|-------------|------------|----|
| Total household products                                   | \$1,613,300 | \$1,360,600 | 18.6       | %  |
| Alpha Hydrox®, Diabetic cream and other skin care products | 832,300     | 914,100     | (8.9       | %) |
| Montagne Jeunesse and Batiste Dry Shampoo                  | 4,502,600   | 3,209,100   | 40.3       | %  |
| Total skin and hair care products                          | 5,334,900   | 4,123,200   | 29.4       | %  |
| Total net sales                                            | \$6,948,200 | \$5,483,800 | 26.7       | %  |

During the first quarter of 2015, net sales of skin and hair care products accounted for 76.8% of consolidated net sales compared to 75.2% for the same period in 2014. The net sales of these products for that period were \$5,334,900 in 2015 compared to \$4,123,200 for the same period in 2014, an increase of \$1,211,700 or 29.4%, primarily as a result of an increase in net sales of Batiste Dry Shampoo.

The net sales of our Alpha Hydrox® and other manufactured skin care products were \$832,300 in the first quarter of 2015 compared to \$914,100 for the same period in 2014, a decrease of \$81,800 or 8.9%. This decrease is primarily attributable to: (1) a decrease in net sales of our Alpha Hydrox products resulting from one of our customers reducing the number of products that it carries in its stores; (2) a decrease in net sales of our Neoteric Diabetic® skin cream due to one of our customers returning the skin cream from certain of its stores and no longer carrying the skin cream in those stores; and (3) increased competition for diabetic skin care products. As we previously publicly disclosed, we plan to make significant investments in 2015 to reposition our Alpha Hydrox® and Neoteric Diabetic® skin care products in the marketplace. We do not expect to recognize in 2015 the full benefits of the investments that we are making in 2015. Instead, we anticipate seeing the positive benefits over future periods.

The net sales of Montagne Jeunesse and Batiste Dry Shampoo were \$4,502,600 in the first quarter of 2015 compared to \$3,209,100 for the same period in 2014, an increase of \$1,239,500 or 40.3%. This increase is primarily attributable to increased sales of Batiste Dry Shampoo to our existing customers.

Net sales of household products for the first quarter of 2015 accounted for 23.2% of net sales compared to 24.8% for the same period in 2014. During the first quarter of 2015, the sales of our household products were \$1,613,300 as compared to \$1,360,600 for the same period in 2014, an increase of \$252,700 or 18.6%. The increase is attributable primarily to sales of our Scott's Liquid Gold® Floor Restore product, which we introduced late in the fourth quarter of 2013.

We paid our customers a total of \$510,100 in the first quarter of 2015 for trade promotions to support price features, displays, slotting fees and other merchandising of our products compared to \$529,800 for the same period in 2014, a decrease of \$19,700 or 3.7%. This decrease is due primarily to more efficient and effective use of our trade promotion spending and shifting some of our trade promotion spending to spending more on advertising directly to our consumers.

From time to time, our customers return products to us. For our household products, we permit returns only for a limited time. With regard to our skin and hair care products, returns are more frequent under an unwritten industry standard that permits returns for a variety of reasons. In the event a skin and hair care customer requests a return of a product, we will consider the request, and may grant such request in order to maintain or enhance our relationship with the customer, even in the absence of an enforceable right of the customer to do so. Typically, customers that return products to us take a credit on our invoice equal to the original sale price plus a handling charge ranging from 8-10% of the original sales price. Our product returns (as a percentage of net sales) were 0.9% percent for the first quarter of 2015 compared to 0.3% for the same period in 2014. This increase is primarily attributable to a few of our customers returning various products to us that they will no longer carry in certain of their stores.

On a consolidated basis, cost of sales was \$3,739,400 during the first quarter of 2015 compared to \$2,976,600 for the same period in 2014, an increase of \$762,800 or 25.6%, on a net sales increase of 26.7%. As a percentage of consolidated net sales, cost of sales was 53.8% in the first quarter of 2015 compared to 54.3% for the same period in 2014.

As a percentage of net sales of our skin and hair care products, the cost of sales for our skin and hair care products increased to 55.9% in the first quarter of 2015 compared to 54.9% for the same period in 2014. This increase reflects primarily a higher percentage of net sales of the skin and hair care products that we distribute for other companies, which have a higher cost than the skin care products that we manufacture.

As a percentage of net sales of our household products, the costs of sales for our household products decreased to 47.1% in the first quarter of 2015 compared to 52.4% for the same period in 2014. This decrease is primarily attributable to a reduction in our costs for certain raw materials.



## Operating Expenses, Interest Expense and Other Income

|                            | Three Months<br>Ended March 31, |             | Percentage<br>Increase<br>(Decrease) |    |
|----------------------------|---------------------------------|-------------|--------------------------------------|----|
|                            | 2015                            | 2014        |                                      |    |
| Operating Expenses         |                                 |             |                                      |    |
| Advertising                | \$247,200                       | \$199,600   | 23.8                                 | %  |
| Selling                    | 1,353,200                       | 1,132,500   | 19.5                                 | %  |
| General and administrative | 909,200                         | 670,500     | 35.6                                 | %  |
| Total operating expenses   | \$2,509,600                     | \$2,002,600 | 25.3                                 | %  |
| Rental and Other Income    | \$4,100                         | \$8,600     | (52.3                                | %) |
| Interest Expense           | \$7,300                         | \$7,200     | 1.4                                  | %  |

Our operating expenses for the first quarter of 2015 were \$2,509,600 compared to \$2,002,600 for the same period in 2014, an increase of \$507,000 or 25.3%. These expenses consist primarily of advertising, selling, and general and administrative expenses, which are discussed below.

Advertising expenses for the first quarter of 2015 were \$247,200 compared to \$199,600 for the same period in 2014, an increase of \$47,600 or 23.8%. This increase is primarily due to the investment we are making in 2015 to reposition our Alpha Hydrox® skin care products in the marketplace offset, in part, by a lower cost and more targeted digital advertising campaign for our household products in the first quarter of 2015 compared to a national television campaign in the first quarter of 2014.

Selling expenses for the first quarter of 2015 were \$1,353,200 compared to \$1,132,500 for the same period in 2014, an increase of \$220,700 or 19.5%. This increase is primarily attributable to: (1) an increase in the commissions that we paid our sales brokers in the first quarter of 2015 compared to the same period in 2014 due to higher sales in 2015; (2) adding personnel within our marketing organization starting in the third quarter of 2014; (3) the accrual in the first quarter of 2015 of potential performance bonus payments to personnel within our sales and marketing organizations for 2015 compared to no accrual in the first quarter of 2014; and (4) an increase in salaries, payroll taxes and health benefits for our sales and marketing organizations starting in the third quarter of 2014.

General and administrative expenses for the first quarter of 2015 were \$909,200 compared to \$670,500 for the same period of 2014, an increase of \$238,700 or 35.6%. This increase is due primarily to the accrual in the first quarter of 2015 of potential performance bonus payments to our management and administrative support personnel for 2015 compared to no accrual in the first quarter of 2014 and an increase in salaries, payroll taxes and health benefits for our management and administrative support personnel starting in the third quarter of 2014.

Rental and other income for the first quarter of 2015 of \$4,100 was from interest earned on our cash reserves. This compares to rental and other income for the first quarter of 2014 of \$8,600 that included \$3,500 in interest earned on our cash reserves.

Interest expense for the first quarter of 2015 was \$7,300 in administrative fees paid to Summit. Interest expense for the first quarter of 2014 was \$7,200 in administrative fees paid to Summit.

## Liquidity and Capital Resources

## Financing Agreements

Please see Note 1(f) to our Consolidated Financial Statements (Unaudited) for information on our financing agreements with Summit and Wells Fargo.

## Liquidity

At March 31, 2015, we had approximately \$6.0 million in cash on hand and the full \$1.5 million of capacity under our credit line with Summit was available for future borrowing. For the first three months of 2015, the primary components of working capital (exclusive of cash that was \$149,000 more at March 31, 2015 compared to December 31, 2014) that significantly affected operating cash flows are the following: (1) net trade receivables were \$987,800 more at March 31, 2015 than at December 31, 2014 due primarily to increased gross sales activity and the timing of receiving payment; (2) inventory at March 31, 2015 was \$256,400 more than at December 31, 2014 due primarily to increased gross sales activity and the timing of receiving certain inventory from our vendors and shipping our products to our customers; and (3) accounts payable and other accrued expenses at March 31, 2015 were \$643,700 more than at December 31, 2014 due primarily to increased inventory and the timing of payments on our inventory.

We believe that our cash on hand at any time during 2015 could be significantly less than at March 31, 2015 due primarily to the following: (1) the timing of receiving and paying for the significant amounts of Batiste Dry Shampoo that we purchase every month from Church & Dwight; and (2) making a significant investment in 2015 in the brands and products that we own.

We anticipate that our existing cash and our cash from operations, together with our current financing arrangements with Summit and Wells Fargo, will be sufficient to meet our cash requirements for the next 12 months. We expect to make approximately \$175,000 in capital expenditures in 2015 to purchase production equipment that will improve our manufacturing capabilities and efficiencies. During the first three months of 2014, we did not make any significant capital expenditures.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

Not applicable.

## ITEM 4. CONTROLS AND PROCEDURES.

### Disclosure Controls and Procedures

As of March 31, 2015, we conducted an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective as of March 31, 2015.

### Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting during the three months ended March 31, 2015 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.



## PART II

### ITEM 1A. RISK FACTORS.

In addition to the other information set forth in this Report, you should carefully consider the factors discussed in Item 1A, “Risk Factors” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2014, which could materially affect our business, financial condition or future results.

### ITEM 6. EXHIBITS.

| Exhibit Number | Document                                                    |
|----------------|-------------------------------------------------------------|
| 31.1           | Rule 13a-14(a) Certification of the Chief Executive Officer |
| 31.2           | Rule 13a-14(a) Certification of the Chief Financial Officer |
| 32.1*          | Section 1350 Certification                                  |
| 101.INS        | XBRL Instance Document                                      |
| 101.SCH        | XBRL Taxonomy Extension Schema Document                     |
| 101.CAL        | XBRL Taxonomy Extension Calculation Linkbase Document       |
| 101.LAB        | XBRL Taxonomy Extension Label Linkbase Document             |
| 101.PRE        | XBRL Taxonomy Extension Presentation Linkbase Document      |
| 101.DEF        | XBRL Taxonomy Extension Definition Linkbase Document.       |

\*Furnished, not filed.



SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

SCOTT'S LIQUID GOLD-INC.

By: /s/ Mark E. Goldstein  
Mark E. Goldstein  
President and Chief Executive Officer  
(Principal Executive Officer)

By: /s/ Barry J. Levine  
Barry J. Levine  
Treasurer, Chief Financial Officer and Chief Operating Officer  
(Principal Financial and Chief Accounting Officer)

Date: May 14, 2015

EXHIBIT INDEX

| Exhibit Number | Document |
|----------------|----------|
|----------------|----------|

|      |                                                             |
|------|-------------------------------------------------------------|
| 31.1 | Rule 13a-14(a) Certification of the Chief Executive Officer |
|------|-------------------------------------------------------------|

|      |                                                             |
|------|-------------------------------------------------------------|
| 31.2 | Rule 13a-14(a) Certification of the Chief Financial Officer |
|------|-------------------------------------------------------------|

|       |                            |
|-------|----------------------------|
| 32.1* | Section 1350 Certification |
|-------|----------------------------|

|         |                        |
|---------|------------------------|
| 101.INS | XBRL Instance Document |
|---------|------------------------|

|         |                                         |
|---------|-----------------------------------------|
| 101.SCH | XBRL Taxonomy Extension Schema Document |
|---------|-----------------------------------------|

|         |                                                       |
|---------|-------------------------------------------------------|
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document |
|---------|-------------------------------------------------------|

|         |                                                 |
|---------|-------------------------------------------------|
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|---------|-------------------------------------------------|

|         |                                                        |
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