

Majesco  
Form 10-Q  
November 03, 2016

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

For the quarterly period ended September 30, 2016

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 001-37466

**Majesco**

(Exact Name of Registrant as Specified in Its Charter)

**California**

(State or other jurisdiction of  
incorporation or organization)

**77-0309142**

(IRS Employer  
Identification No.)

**412 Mount Kemble Ave. Suite 110C**

**Morristown, NJ**

(Address of principal executive offices)

**07960**

(Zip code)

**(973) 461-5200**

(Registrant's telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes x No "

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

<b>Class</b>	<b>Outstanding at October 24, 2016</b>
Common Stock, \$0.002 par value per share	36,486,396 shares

MAJESCO

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Table of Contents**PART I - FINANCIAL INFORMATION****Item 1. Financial Statements****Majesco and Subsidiaries****Consolidated Balance Sheets (Unaudited)****(All amounts are in thousands of US Dollars except per share data and as stated otherwise)**

	September 30, 2016	March 31, 2016
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 10,795	\$ 5,520
Short term investments	2,548	634
Restricted cash	258	257
Accounts receivables, net	16,469	22,503
Unbilled accounts receivable	8,220	7,379
Deferred income tax assets	2,439	1,847
Prepaid expenses and other current assets	5,868	6,195
Total current assets	46,597	44,335
Property and equipment, net	3,865	3,462
Intangible assets, net	9,320	10,483
Deferred income tax assets	3,512	3,586
Other assets	538	480
Goodwill	32,278	32,275
Total Assets	\$ 96,110	\$ 94,621
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Capital lease obligations	211	\$ 159
Loans from banks	7,000	6,951
Accounts payable	3,114	3,659
Accrued expenses and other liabilities	14,552	16,701
Deferred revenue	11,661	11,200
Total current liabilities	36,538	38,670
Capital lease obligations, net of current portion	-	120
Term loan- bank	10,000	6,800
Other	4,117	3,474
Total Liabilities	\$ 50,655	\$ 49,064
Commitments and contingencies		
<b>STOCKHOLDERS' EQUITY</b>		
Preferred stock, par value \$0.002 per share – 50,000,000 shares authorized as of September 30, 2016 and March 31, 2016, NIL shares issued and outstanding as of	-	-

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September 30, 2016 and March 31, 2016

Common stock, par value \$0.002 per share – 450,000,000 shares authorized as of September 30, 2016 and March 31, 2016; 36,486,396 shares issued and outstanding as of	\$ 73	\$ 73
September 30, 2016 and 36,451,357 shares issued and outstanding as of March 31, 2016		
Additional paid-in capital	70,139	69,505
Accumulated deficit	(24,693)	) (24,360 )
Accumulated other comprehensive (loss) income	(64)	) 339
Total stockholders' equity	45,455	45,557
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$ 96,110</b>	<b>\$ 94,621</b>

See accompanying notes to the Consolidated Financial Statements.

Table of Contents**Majesco and Subsidiaries****Consolidated Statements of Operations (Unaudited)****(All amounts are in thousands of US Dollars except per share data and as stated otherwise)**

	Three Months ended September 30, 2016	Three Months ended September 30, 2015	Six Months ended September 30, 2016	Six Months ended September 30, 2015
Revenue	\$ 31,046	\$ 28,208	\$63,600	\$51,371
Cost of revenue	15,589	15,777	33,391	27,884
Gross profit	\$ 15,457	\$ 12,431	\$30,209	\$23,487
Operating expenses				
Research and development expenses	\$ 4,532	\$ 4,238	\$9,060	\$7,389
Selling, general and administrative expenses	10,654	9,496	21,313	17,082
Restructuring costs	-	237	-	465
Total operating expenses	\$ 15,186	\$ 13,971	\$30,373	\$24,936
Income/(Loss) from operations	\$ 271	\$ (1,540)	) \$(164)	) \$(1,449)
Interest income	10	(0)	) 18	10
Interest expense	(134)	) (73)	(342)	) (128)
Other income (expenses),net	16	239	14	375
Income/(Loss) before provision for income taxes	\$ 163	\$ (1,374)	) \$(474)	) \$(1,192)
(Benefit)/Provision for income taxes	(54)	) (398)	) (141)	) (298)
Net Income/(Loss)	\$ 217	\$ (976)	) \$(333)	) \$(894)
Earnings (Loss) per share:				
Basic	\$ 0.01	\$ (0.03)	) \$(0.01)	) \$(0.03)
Diluted	\$ 0.01	\$ (0.03)	) \$(0.01)	) \$(0.03)
Weighted average number of common shares outstanding				
Basic	36,474,139	36,451,357	36,462,934	33,657,679
Diluted	38,386,634	36,451,357	36,462,934	33,657,679

See accompanying notes to the Consolidated Financial Statements.

Table of Contents**Majesco and Subsidiaries****Consolidated Statements of Comprehensive Income (Unaudited)****(All amounts are in thousands of US Dollars)**

	Three Months ended September 30, 2016	Three Months ended September 30, 2015	Six Months ended September 30, 2016	Six Months ended September 30 , 2015
Net Income (Loss)	\$ 217	\$ (976	) \$ (333	) \$ (894
Other comprehensive income (loss), net of tax:				
Foreign currency translation adjustments	(164	) (1,509	) (369	) (2,261
Unrealized gains on cash flow hedges	54	(227	) (34	) (373
Other comprehensive income (loss)	\$ (110	) \$ (1,736	) \$ (403	) \$ (2,634
Comprehensive Income (Loss)	\$ 107	\$ (2,712	) \$ (736	) \$ (3,528

See accompanying notes to the Consolidated Financial Statements.



Table of Contents**Majesco and Subsidiaries****Consolidated Statements of Cash Flows (Unaudited)**  
**(All amounts are in thousands of US Dollars)**

	Six Months ended September 30, 2016	Six Months ended September 30, 2015	
Net cash flows from operating activities			
Profit / (Loss) after tax	(333)	(894)	)
<b>Adjustments to reconcile net income to net cash provided by</b>			
<b>operating activities :</b>			
Depreciation on plant, property & equipment	1,838	1,494	
Amortization of intangibles	399	459	
Stock based compensation	634	289	
Profit on sale of assets	(6)	-	)
Unrealised cash flow hedges	(34)	(373)	)
Deferred income taxes	(520)	(316)	)
Change in Assets and Liabilities :			
(Increase) / decrease in accounts receivable	5,751	(5,297)	)
(Increase) / decrease in unbilled accounts receivable	(802)	67	)
(Increase) / decrease in prepaid expenses and other current assets	312	(1,646)	)
(Increase) / decrease in other non-current assets	(58)	247	)
Increase / (decrease) in accounts payable	(519)	494	)
Increase / (decrease) in accrued expenses and other liabilities	(2,144)	(1,891)	)
Increase / (decrease) in deferred revenue	461	(1,521)	)
Increase / (decrease) in other non-current liabilities	642	713	)
Net cash generated/(used) from operating activities	\$ 5,621	(8,175)	)
Net cash flows from investing activities			
Purchase of property and equipment	\$ (1,310)	(669)	)
Purchase of intangible assets	(165)	-	)
Proceeds from sale of tangible assets	66	-	)
Cash (used)/proceeds from investments	(1,915)	(136)	)
Decrease in restricted cash	(1)	-	)
Cash acquired in business combination	\$ -	2,990	)
Net cash generated/(used) by investing activities	\$ (3,325)	2,185	)
Net cash flows from financing activities			
Payment of capital lease obligations	(69)	(6)	)
Repayment of loans	(7,351)	(10,501)	)
Receipt of loan proceeds	10,600	15,780	)
Net cash generated by financing activities	\$ 3,180	5,273	)

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Effect of foreign exchange rate changes on cash and cash equivalents	(201	)	(4	)
Net increase in cash and cash equivalents	\$ 5,275		(721	)
Cash and cash equivalents, beginning of the period	5,520		6,262	
Cash and cash equivalents at end of the period	\$ 10,795		5,541	

See accompanying notes to the Consolidated Financial Statements.

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**Majesco and Subsidiaries**

**Notes to Consolidated Financial Statements (Unaudited)**

**(All amounts are in thousands of US Dollars except per share data and as stated otherwise)**

**1. DESCRIPTION OF BUSINESS**

Majesco is a global provider of core insurance software, consulting and services for business transformation for the insurance industry. We offer core insurance software solutions for property and casualty/general insurance (“P&C”), life and annuity (“L&A”) and pensions group/employee benefits providers, allowing them to manage policy administration, claims management and billing management capabilities. In addition, we offer a variety of other technology-based solutions that are designed to enable organizations to automate and innovate business processes across the end-to-end insurance value chain and comply with policies and regulations across their organizations. Our solutions enable customers to respond to evolving market needs and regulatory changes, while improving the efficiency of their core operations, thereby increasing revenues and reducing costs.

Majesco’s customers are insurers, managing general agents and other risk providers from the P&C, L&A and group insurance segments worldwide.

Majesco was previously 100% owned (directly or indirectly) by Mastek Ltd. (“Mastek Ltd.”), a publicly traded limited company domiciled in India whose equity shares are listed on the Bombay Stock Exchange and the National Stock Exchange (India). Mastek Ltd. underwent a demerger through a scheme of arrangement under India’s Companies Act, 1956 pursuant to which its insurance related business was separated from Mastek Ltd.’s non-insurance related business and the insurance related operations of Mastek Ltd. that were not directly owned by Majesco were contributed to Majesco (the “Reorganization”). The Reorganization was completed on June 1, 2015.

Majesco, along with its subsidiaries, operates in the United States, Canada, Mexico, the United Kingdom, Malaysia, Singapore, Thailand and India (hereinafter referred to as the “Group”).

***Merger with Cover-All Technologies Inc.***

On June 26, 2015, Cover-All Technologies Inc. (“Cover-All”), an insurance software company listed on NYSE MKT, merged into Majesco in a 100% stock-for-stock merger, with Majesco surviving the merger.

In connection with the merger, Majesco’s common stock was listed on the NYSE MKT and began trading on the NYSE MKT on June 29, 2015. Pursuant to the merger, Cover-All’s stockholders and holders of its options and restricted stock units received equity or equity interests in Majesco representing approximately 16.5% of the total capitalization of the combined company in the merger.

## **2.SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

### **a.**

### **Basis of Presentation**

The accompanying unaudited consolidated financial statements were prepared in accordance with accounting principles generally accepted in the United States of America, or U.S. GAAP, for interim financial information and with the instructions to Form 10-Q and Article 10 of SEC Regulation S-X. The March 31, 2016 consolidated balance sheet was derived from our audited consolidated financial statements included in our Annual Report on Form 10-K for the fiscal year ended March 31, 2016 filed with the SEC on May 23, 2016 as amended (the “Annual Report”), but does not include all disclosures required by U.S. GAAP. In the opinion of management, all adjustments, consisting only of normal recurring adjustments except as otherwise noted, considered necessary for a fair statement of results of operations and financial position have been included. The results for the interim periods presented are not necessarily indicative of the results expected for any future period. The following information should be read in conjunction with the audited financial statements and notes thereto included in our Annual Report.

In connection with the merger with Cover-All, the Group’s Board of Directors and stockholders approved a one for six reverse stock split of the Group’s common stock. The reverse stock split became effective June 22, 2015. All share and per share amounts in the consolidated financial statements and notes thereto have been retroactively adjusted for all periods presented to give effect to this reverse stock split, including reclassifying an amount equal to the reduction in par value of common stock to additional paid in capital.

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Mastek Ltd. maintained benefit and stock-based compensation programs at the parent company level. After the demerger of Mastek Ltd., which became effective on June 1, 2015, the Group employees who participated in those programs were allotted options of Majesco's parent company, Majesco Limited, in the same proportion in addition to the existing options of Mastek Ltd., which these employees already had. The consolidated Balance Sheets do not include any outstanding equity related to the stock-based compensation programs of Mastek Ltd. but include outstanding equity related to the stock-based compensation programs of Majesco Limited.

**b. Significant Accounting Policies**

For a description of significant accounting policies, see Note 2, Summary of Significant Accounting Policies, of the Notes to the consolidated financial statements included in our Annual Report. There have been no material changes to our significant accounting policies since the filing of the Annual Report.

**c. Principles of Consolidation**

The Group's consolidated financial statements include the accounts of Majesco and its wholly owned subsidiaries, Cover-All Systems, Inc., Majesco Canada Ltd., Majesco Software and Solutions Inc., Majesco Sdn. Bhd., Majesco UK Limited, Majesco (Thailand) Co., Ltd., Majesco Software and Solutions India Private Limited and Mastek Asia Pacific Pte Ltd. as of September 30, 2016. All material intercompany balances and transactions have been eliminated in consolidation.

**d. Use of Estimates**

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. On an on-going basis, we evaluate our estimates, including those related to revenue recognition, cash equivalents and marketable securities, accounts receivable, income taxes, goodwill, and stock-based compensation.

**3. RECENT ACCOUNTING PRONOUNCEMENTS**

**Recently Issued Accounting Standards**

In May 2014, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update 2014-09, “*Revenue from Contracts with Customers*” (“ASC 606”), which, when effective, will supersede the guidance in former ASC 605, Revenue Recognition. The new guidance requires entities to recognize revenue based on the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The guidance is effective for annual periods beginning after December 15, 2016 and interim periods within that year for public companies and effective for annual reporting periods beginning after December 15, 2017, and interim periods within annual periods beginning after December 15, 2018 for private companies. Early adoption is not permitted. We will adopt this standard for the year ended March 31, 2019 and interim periods of the year ended March 31, 2020. On July 9, 2015, the FASB voted to defer the effective date by one year to December 15, 2017 for the interim and annual reporting periods. We are currently evaluating the impact of this standard on our consolidated financial statements.

In September 2015, the FASB issued Accounting Standards Update 2015-16, “*Business Combinations (Topic 805): Simplifying the Accounting for Measurement-Period Adjustments*” (“ASU 2015-16”). The FASB issued ASU 2015-16 to simplify US GAAP to require that the acquirer record, in the same period’s financial statements, the effect of changes to provisional, measurement period amounts calculated as if the accounting had been completed at the acquisition date and disclose the portion of the amount recorded in current-period earnings by line item that would have been recorded in previous reporting periods if the adjustment to the provisional amounts had been recognized as of the acquisition date. This guidance is effective for fiscal years beginning after December 15, 2015, including interim periods within those fiscal years. We do not believe that this updated standard will have a material impact on our consolidated financial statements.

In November 2015, the FASB issued Accounting Standards Update 2015-17, “*Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes*” (“ASU 2015-17”). ASU 2015-17 removes the requirement that deferred tax assets and liabilities be classified as either current or noncurrent in a classified statement of financial position and instead considers deferred tax assets and liabilities to be classified as noncurrent. This guidance is effective for financial statements issued for annual periods beginning after December 15, 2016, and interim periods within those annual periods. We do not believe that this updated standard will have a material impact on our consolidated financial statements.

In February 2016, the FASB issued Accounting Standards Update No. 2016-02, “*Leases (Topic 842)*” (“ASU 2016-02”). ASU 2016-02 requires the identification of arrangements that should be accounted for as leases by lessees. In general, for lease arrangements exceeding a twelve month term, these arrangements must now be recognized as assets and liabilities on the balance sheet of the lessee. Under ASU 2016-02, a right-of-use asset and lease obligation will be recorded for all leases, whether operating or financing, while the income statement will reflect lease expense for operating leases and amortization/interest expense for financing leases. The balance sheet amount recorded for existing leases at the date of adoption of ASU 2016-02 must be calculated using the applicable incremental borrowing rate at the date of adoption. In addition, ASU 2016-02 requires the use of the modified retrospective method, which will require adjustment to all comparative periods presented in the consolidated financial statements. The new guidance is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. We are currently evaluating the impact that the adoption of this guidance will have on our consolidated financial statements and the implementation approach to be used.



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In March 2016, the FASB issued Accounting Standards Update No. 2016-9, “*Compensation - Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting*,” which simplifies several aspects of the accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. For public entities, this ASU is effective for annual periods beginning after December 15, 2016, and interim periods within those annual periods. We are currently evaluating the impact that the updated accounting guidance will have on our consolidated financial statements.

In August 2016, the FASB issued Accounting Standards update 2016-15, *Statement of Cash Flows (Topic 230) : Classification of Certain Cash Receipts and Cash Payments* (“ASU 2016-15”). The FASB issued ASU 2016-15 to decrease the diversity in practice in how certain cash receipts and cash payments are presented and classified in the statement of cash flows. The amendments in this update provide guidance on eight specific cash flow issues. The amendments in the update are effective for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. We are currently evaluating the impact that this updated standard will have on our consolidated financial statements.

## **Emerging Growth Company**

The Group is an “emerging growth company” under the federal securities laws and is subject to reduced public company reporting requirements. In addition, Section 107 of the JOBS Act also provides that an “emerging growth company” can take advantage of the extended transition period provided in Section 7(a)(2)(B) of the Securities Act of 1933, as amended (the “Securities Act”), for complying with new or revised accounting standards. In other words, an “emerging growth company” can delay the adoption of certain accounting standards until those standards would otherwise apply to private companies. The Group has taken the advantage of the extended transition period for complying with new or revised accounting standards. As a result, our financial statements may not be comparable to those of companies that comply fully with public company accounting standards.

## **4. FAIR VALUE OF FINANCIAL INSTRUMENTS**

The Group’s financial instruments consist primarily of cash and cash equivalents, short term investments in time deposits, restricted cash, derivative financial instruments, accounts receivables, unbilled accounts receivable, accounts payable, contingent consideration liability and accrued liabilities. The carrying amount of cash and cash equivalents, short term investments in time deposits, restricted cash, accounts receivables, unbilled accounts receivable, accounts payable and accrued liabilities as of the reporting date approximates their fair market value due to their relatively short period of time of original maturity tenure of these instruments.

### ***Basis of Fair Value Measurement***



Fair value is defined as the exchange price that would be received for an asset or an exit price paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs. The current accounting guidance for fair value measurements defines a three-level valuation hierarchy for disclosures as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within Level I that are observable, unadjusted quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data.

Level 3: Unobservable inputs that are supported by little or no market activity, which require the Group to develop its own assumptions.

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The following table sets forth the financial assets, measured at fair value, by level within the fair value hierarchy as of September 30, 2016 and March 31, 2016:

	As of	
	September 30, 2016	March 31, 2016
Assets		
Level 2		
Derivative financial instruments (included in the following line items in the Condensed Combined balance sheet)		
Prepaid expenses and other current assets	\$ 125	\$ 180
Accrued expenses and other liabilities	-	(4 )
	\$ 125	\$ 176
Level 3		
Contingent consideration		
Other liabilities	\$ (258 )	\$ (229 )
Accrued expenses and other liabilities	(412 )	(364 )
	\$ (670 )	\$ (593 )
Total	\$ (545 )	\$ (417 )

The following table presents the change in level 3 instruments:

	Three months ended September 30, 2016	Six months ended September 30, 2016
Opening balance	\$ (630 )	\$ (593 )
Additions	-	-
Total (Losses)/gains recognized in Statement of Operations	(40 )	(77 )
Settlements	-	-
Closing balance	\$ (670 )	\$ (670 )

Contingent consideration pertaining to the acquisition of the consulting business of Agile Technologies, LLC, a New Jersey limited liability company (“Agile”), as of December 31, 2015 has been classified under level 3 as the fair valuation of such contingent consideration has been done using one or more of the significant inputs which are not based on observable market data. The fair value of the contingent consideration was estimated using a discounted cash flow technique with significant inputs that are not observable in the market. The significant inputs not supported by market activity included the Group’s probability assessments of expected future cash flows related to its acquisition of the consulting business of Agile during the earn-out period, appropriately discounted considering the uncertainties associated with the obligation, and calculated in accordance with the terms of the asset purchase agreement (the “Agile

Agreement”) dated December 12, 2014, as amended on January 26, 2016. The fair value of the contingent consideration was estimated using a discounted cash flow technique with significant inputs that are not observable in the market. The significant inputs not supported by market activity included the Group’s probability assessments of expected future cash flows related to its acquisition of the Agile business during the earn-out period, appropriately discounted considering the uncertainties associated with the obligation, and calculated in accordance with the terms of the Agile Agreement, respectively.

The total (losses)/gains attributable to contingent consideration payable for the acquisition of the Agile business were \$(40), and \$(77) for the three and six months ended September 30, 2016, respectively. The Group paid \$1,503 to Agile as earn out consideration in the fiscal year ended March 31, 2016.

The fair value of derivative financial instruments is determined based on observable market inputs and valuation models. The derivative financial instruments are valued based on valuations received from the relevant counter-party (i.e., bank). The fair value of the foreign exchange forward contract and foreign exchange par forward contract has been determined as the difference between the forward rate on the reporting date and the forward rate on the original transaction, multiplied by the transaction’s notional amount (with currency matching).

## **5. CAPITAL LEASE OBLIGATIONS**

The Group leases vehicles under capital leases which are stated at the present value of the minimum lease payments. The gross stated amounts for such capital leases are \$128 and \$86 and related accumulated depreciation recorded under capital leases are \$64 and \$19, respectively, as of September 30, 2016 and March 31, 2016. At the termination of the leases, the Group has an option to receive title to the assets at no cost or for a nominal payment.

Depreciation expenses in respect of assets held under capital leases were \$14 and \$7 for the three and six months ended September 30, 2016 compared to \$5 and \$10 for the three and six months ended September 30, 2015.

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The following is a schedule of the future minimum lease payments under our capital leases, together with the present value of these net minimum lease payments as of September 30, 2016:

Year ended	Amount
2017	\$ 90
2018	117
2019	10
2020	9
2021	2
Total minimum lease payments	\$ 228
Less: Interest portion	17
Present value of net minimum capital leases payments	\$ 211

**6. BORROWINGS****Line of Credit**

On March 25, 2011, the Group entered into a secured revolving working capital line of credit facility with ICICI Bank Limited (“ICICI”) under which the maximum borrowing limit is \$5,000. The interest rate on the credit facility at March 31, 2016 was three-month LIBOR plus 350 basis points and increased to three-month LIBOR plus 375 basis points with the second extension of this facility described below. The interest rate was 4.59% at September 30, 2016 and 4.13% at March 31, 2016. In case of unhedged foreign currency exposure, if any, ICICI reserves the right to increase the pricing of this facility. The credit facility is guaranteed by Mastek Ltd., subject to the terms and conditions set forth in the guarantee. The credit facility initially matured on November 11, 2015. On November 20, 2015, the Group extended this line of credit to February 11, 2016. The facility was further extended to May 9, 2016 and again extended to May 15, 2017. Majesco paid a processing fee of \$12.50 in connection with the second extension and a processing fee of \$50.83 in connection with the third extension. In connection with these extensions of the Majesco line of credit, Mastek Ltd. also extended its guarantee of such line of credit. Majesco has agreed to pay a fee and indemnify Mastek Ltd. against any payments made by Mastek Ltd. in connection with this guarantee.

This facility is secured by a continuing first priority lien on and security interest in, among other things, all of Majesco’s personal property and assets (both tangible and intangible), including accounts receivable, cash, certificated and uncertificated securities and proceeds of any insurance or indemnity payable to the Group with respect to the collateral. This facility contains financial covenants, as well as restrictions on, among other things, the ability of the Group to incur debt or liens; make loans and investments; enter into mergers, acquisitions and other business combinations; engage in asset sales; or amend its governing documents. This facility also restricts the Group from paying dividends upon and during the continuation of an event of default.

As of September 30, 2016, the Group had \$5,000 of borrowings outstanding, and was in compliance with all covenants, under this facility.

### PCFC Facilities

On June 30, 2015, the Group's subsidiary, Majesco Software and Solutions India Pvt. Ltd. ("MSSIPL"), entered into a secured Pre Shipment in Foreign Currency and Post Shipment in Foreign Currency ("PCFC") facility with Yes Bank under which MSSIPL may request 3 months pre-export advances and advances against export collection bills. The maximum borrowing limit is 300 million Indian rupees, or approximately \$4,509 at the exchange rate in effect on September 30, 2016. The interest rate on this PCFC facility is LIBOR plus 275 basis points. The interest rate on this PCFC facility is determined at the time of each advance. This PCFC facility is secured by a first pari passu charge over the current assets of MSSIPL. Excess outstanding beyond 100 million Indian rupees is to be backed by 100% goodwill fixed deposit receipts in MSSIPL or Majesco Limited. As of September 30, 2016, the Group was in compliance with the terms of this facility. On September 27, 2016, MSSIPL extended this PCFC facility to June 17, 2017.

The outstanding loans as on September 30, 2016 are as follows:

Date of loan	Repayable on	Outstanding as of September 30, 2016	Rate of interest (Libor + 2.75%)
July 26, 2016	October 24, 2016	2,000	3.48 %
Total		\$ 2,000	

On July 27, 2015, MSSIPL entered into a Credit Arrangement Letter with ICICI for packing credit in foreign currency and post-shipment credit in foreign currency. Under this facility, MSSIPL may borrow up to 150 million Indian Rupees (approximately \$2,252 at the exchange rate on September 30, 2016) in short term borrowings for working capital, including software and related services. This facility expired on July 8, 2016 and was not renewed.

On August 28, 2015, MSSIPL entered into a Facility Letter with Standard Chartered Bank for pre-shipment financing and overdraft facilities. Under this facility, MSSIPL may borrow up to 50 million Indian Rupees (approximately \$750 at the exchange rate on September 30, 2016) in short term borrowings. This facility expired on August 28, 2016 and was not renewed..

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**Term Loan Facility**

On March 23, 2016, Majesco entered into a Loan Agreement (the “Loan Agreement”) with HSBC Bank USA, National Association (“HSBC”) pursuant to which HSBC agreed to extend loans to Majesco in the amount of up to \$10,000 and Majesco issued a promissory note to HSBC in the maximum principal amount of \$10,000 or any lesser amount borrowed under the Loan Agreement (the “Note”, and together with the “Loan Agreement”, the “Facility”). The outstanding principal balance of the loan bears interest based on LIBOR plus a margin in effect on the first day of the relevant interest period. Until January 1, 2018, only interest will be payable under the loan. Commencing on January 1, 2018, and on each January 1 and July 1 thereafter until July 1, 2020, installments of principal in the amount of \$1,666.67 shall be due and payable semi-annually. All principal and interest outstanding under the Note shall be due and payable on March 1, 2021. The Facility is unsecured and supported by a letter of credit issued by a bank of \$10,000, which is secured by a cash pledge of the Group’s parent company, Majesco Limited. As of September 30, 2016, we had \$10,000 outstanding under this Facility.

The Facility contains affirmative covenants that require Majesco to furnish financial statements to HSBC and cause Majesco Limited to maintain (1) a Net Debt-to-EBITDA Ratio (as defined in the Loan Agreement) of not more than (a) 5.00 to 1.00 as of the last day of its 2017 fiscal year and (b) 2.50 to 1.00 as of the last day of each fiscal year thereafter, and (2) a Debt Service Coverage Ratio (as defined in the Loan Agreement) of not less than 1.50 to 1.00 as of the last day of each fiscal year. The Facility contains restrictive covenants on Majesco, including restrictions on declaring or paying dividends upon and during the continuation of an event of default, incurring additional indebtedness, selling material portions of its assets or undertaking other substantial changes to the business, purchasing or holdings securities for investment, and extending credit to any person outside the ordinary course of business. The Facility also restricts any transfer or change in, or assignment or pledge of the ownership or control of Majesco which would cause Majesco Limited to directly own less than fifty one percent (51%) of the issued and outstanding equity interests in Majesco. The Facility also restricts Majesco Limited from incurring any Net Debt (as defined in the Loan Agreement) in excess of \$25,000 at any time prior to April 1, 2017. The Facility also contains customary events of default provision and indemnification provisions whereby Majesco will indemnify HSBC against all losses or damages related to the Facility, provided, however, that Majesco shall not have any indemnification obligations to HSBC for any claims caused by HSBC’s gross negligence or willful misconduct. Majesco may use the loan proceeds solely for the purpose of refinancing existing indebtedness, capital expenditures and working capital and other general corporate purposes.

Majesco used the proceeds from the Facility to refinance its existing \$3,000 term loan agreement with Punjab National Bank (International) Limited, capital expenditures and for working capital and other general corporate purposes.

**7.DERIVATIVE FINANCIAL INSTRUMENTS**

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The following table provides information of fair values of derivative financial instruments:

	Asset		Liability	
	Noncurrent*	Current*	Noncurrent*	Current*
As of September 30, 2016				
Designated as hedging instruments under Cash Flow Hedges				
Foreign exchange forward contracts	\$ 0	\$ 125	\$ 0	\$ 0
<b>Total</b>	<b>\$ 0</b>	<b>\$ 125</b>	<b>\$ 0</b>	<b>\$ 0</b>
As of March 31, 2016				
Designated as hedging instruments under Cash Flow Hedges				
Foreign exchange forward contracts	\$ 0	\$ 180	\$ 0	\$ 4
	<b>\$ 0</b>	<b>\$ 180</b>	<b>\$ 0</b>	<b>\$ 4</b>

The noncurrent and current portions of derivative assets are included in 'Other assets' and 'Prepaid expenses and other current assets', respectively, and the noncurrent and current portions of derivative liabilities are included in 'Other liabilities' and 'Accrued expenses and other liabilities', respectively, in the consolidated balance sheet.

### Cash Flow Hedges and Other Derivatives

We use foreign currency forward contracts and par forward contracts to hedge our risks associated with foreign currency fluctuations related to certain commitments and forecasted transactions. The use of hedging instruments is governed by our policies which are approved by our Board of Directors. We designate these hedging instruments as cash flow hedges. Derivative financial instruments we enter into that are not designated as hedging instruments in hedge relationships are classified as financial instruments at fair value through profit or loss.

Derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships are classified in financial instruments at fair value through profit or loss.

The aggregate contracted principal amounts of the Group's foreign exchange forward contracts (sell) outstanding as of September 30, 2016 amounted to \$3,690 and as of March 31, 2016 amounted to \$10,660, respectively. The outstanding forward contracts as of September 30, 2016 mature between 1 month to 12 months. As of September 30, 2016, the Group estimates that \$83, net of tax, of the net gains related to derivatives designated as cash flow hedges recorded in accumulated other comprehensive income (loss) is expected to be reclassified into earnings within the next 12 months.

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The related cash flow impacts of all of our derivative activities are reflected as cash flows from operating activities.

The following table provides information of the amounts of pre-tax gains/(losses) recognized in and reclassified from Accumulated Other Comprehensive Income "AOCI" of derivative instruments designated as cash flow hedges:

	Amount of Gain/(Loss) recognized in AOCI (effective portion)	Amount of gain/(Loss) reclassified from AOCI to Statement of Operations (Revenue)
For six months ended September 30, 2016		
Foreign exchange forward contracts	\$ 77	\$ (128 )
Total	\$ 77	\$ (128 )
For six months ended September 30, 2015		
Foreign exchange forward contracts	\$ (294 )	\$ 50
Total	\$ (294 )	\$ 50

**8. ACCUMULATED OTHER COMPREHENSIVE INCOME**

Changes in accumulated other comprehensive income by component was as follows:

	Three months ended September 30, 2016			Three months ended September 30, 2015		
	Before tax	Tax effect	Net of Tax	Before tax	Tax effect	Net of Tax
Other comprehensive income						
Foreign currency translation adjustments						
Opening balance	\$17	\$ -	\$17	\$1,131	\$—	\$1,131
Change in foreign currency translation adjustments	(164)	-	(164)	(1,509)	—	(1,059)
Closing balance	\$(147)	\$ -	\$(147)	\$(378 )	\$—	\$(378 )
Unrealized gains/(losses) on cash flow hedges						
Opening balance	\$43	\$(60 )	\$(17 )	\$324	\$(111 )	\$213
Unrealized gains/(losses) on cash flow hedges	130	(26 )	103	(294 )	100	(194 )
Reclassified to Revenue	(48 )	43	(4 )	(50 )	18	(32 )
Net change	\$82	\$ 17	\$99	\$(344 )	\$118	\$(226 )



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Closing balance	\$125	\$ (43 )	\$82	\$(20 )	\$7	\$(13 )
	Six months ended September 30, 2016			Six months ended September 30, 2015		
	Before tax	Tax effect	Net of Tax	Before tax	Tax effect	Net of Tax
Other comprehensive income						
Foreign currency translation adjustments						
Opening balance	\$222	\$ -	\$222	\$1,883	\$—	\$1,883
Change in foreign currency translation adjustments	(369)	-	(369)	(2,261)	—	(2,261)
<b>Closing balance</b>	<b>\$(147)</b>	<b>\$ -</b>	<b>\$(147)</b>	<b>\$(378 )</b>	<b>\$—</b>	<b>\$(378 )</b>
Unrealized gains/(losses) on cash flow hedges						
Opening balance	\$176	\$ (60 )	\$116	\$545	\$(185)	\$360
Unrealized gains/(losses) on cash flow hedges	77	(26 )	51	(300 )	102	(198 )
Reclassified to Revenue	(128)	43	(85 )	(265 )	90	(175 )
Net change	\$(51 )	\$17	\$(34 )	\$(565 )	\$192	\$(373 )
Closing balance	\$125	\$ (43 )	\$(82 )	\$(20 )	\$7	\$(13 )

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**9. INCOME TAXES**

The Group recognized income tax benefit of (\$54) and (\$141), respectively, for the three and six months ended September 30, 2016 and recognized income tax provision/(benefit) of \$(398) and \$(298), respectively, for the three and six months ended September 30, 2015. The benefit during the three months ended September 30, 2016 is mainly on account of creation of deferred tax assets on the pre-tax income.

The effective tax rate of (33%) and 30%, respectively, for the three and six months ended September 30, 2016 differs from the statutory US federal income tax rate of 39.3% mainly due to stock based compensation, the impact of different tax jurisdictions and under accruals of prior periods.

**10. EMPLOYEE STOCK OPTION PLAN**

**Majesco 2015 Equity Incentive Plan**

In the three and six months ended September 30, 2016, we recognized \$312 and \$634, respectively, in stock-based compensation expense in our consolidated financial statements compared to \$250 and \$289, respectively, in the three and six months ended September 30, 2015.

In June 2015, Majesco adopted the Majesco 2015 Equity Incentive Plan (the “2015 Plan”). Under the 2015 Plan, options and stock awards for the purchase of up to 3,877,263 shares may be granted by the Compensation Committee of the Board of Directors to our employees, consultants and directors at an exercise or grant price determined by the Compensation Committee of the Board of Directors on the date of grant. Options may be granted as incentive or nonqualified stock options with a term of not more than ten years. The 2015 Plan allows the grant of restricted or unrestricted stock awards or awards denominated in stock equivalent units or any combination of the foregoing which may be paid in common stock or other securities, in cash, or in a combination of common stock or other securities and cash. On September 30, 2016, an aggregate of 1,245,124 shares were available for grant under the 2015 Plan.

Majesco uses the Black-Scholes-Merton option-pricing model (“Black-Scholes”) to measure fair value of the share-based awards. The Black-Scholes model requires us to make significant judgments regarding the assumptions used within the model, the most significant of which are the expected stock price volatility, the expected life of the option award, the risk-free interest rate of return and dividends during the expected term.

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-Expected volatilities are based on peer entities as the historical volatility of Majesco's common stock is limited.

In accordance with SAB Topic 14, Majesco uses the simplified method for estimating the expected term when measuring the fair value of employee stock options using the Black-Scholes option pricing model. Majesco believes the use of the simplified method is appropriate due to the employee stock options qualifying as "plain-vanilla" options under the criteria established by SAB Topic 14.

The risk-free interest rate for periods within the contractual life of the option is based on the U.S. Treasury yields for an equivalent term at the time of grant.

-Majesco does not anticipate paying dividends during the expected term.

	2016		2015	
Expected volatility	41%– <del>50%</del>		41%– <del>50%</del>	
Weighted-average volatility	41	%	41	%
Expected dividends	0	%	0	%
Expected term (in years)	3-5		3-5	
Risk-free interest rate	0.46	%	0.46	%

As of September 30, 2016, there was \$4,487 of total unrecognized compensation costs related to non-vested share-based compensation arrangements previously granted by the Company. That cost is expected to be recognized over a weighted-average period of 3.1 years.

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A summary of the outstanding common stock options under the 2015 Plan is as follows:

	Shares	Exercise Price Per Share	Weighted-Average Remaining Contractual Life	Weighted-Average Exercise Price
Balance, April 1, 2016	2,179,385	\$ 4.81 – 7.72	9.07 years	\$ 5.25
Granted	580,331	5.18 – 6.22	—	5.30
Cancelled	(127,577 )	4.92 – 7.53	—	5.38
Expired	(2,164 )	6.93	—	6.93
Balance, September 30, 2016	2,629,975	\$ 4.81 – 7.72	8.85 years	\$ 5.30

Of the stock options outstanding, an aggregate of 565,800 are currently exercisable.

The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions including the expected stock price volatility. Because our employee stock options have characteristics significantly different from those of traded options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion, the existing models do not necessarily provide a reliable single measure of the fair value of our employee stock options.

We follow FASB Accounting Standards Codification ("ASC") 718, Accounting for Stock Options and Other Stock-Based Compensation. Among other items, ASC 718 requires companies to record the compensation expense for share-based awards issued to employees and directors in exchange for services provided. The amount of the compensation expense is based on the estimated fair value of the awards on their grant dates and is recognized over the required service periods. Our share-based awards include stock options and restricted stock awards. For restricted stock awards, the calculation of compensation expense under ASC 718 is based on the intrinsic value of the grant.

**Warrants**

As of September 30, 2016, there were warrants to purchase 334,064 shares of common stock outstanding. A summary of the terms of the outstanding warrants as of September 30, 2016 is as follows:

Outstanding and Exercisable	Exercise Price Per Warrant	Weighted-Average Remaining	Weighted-Average Exercise Price
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	Warrants		Contractual Life	
Balance, September 30, 2016	334,064	\$ 6.84 – 7.00	1.2	\$ 6.85

On September 11, 2012, Cover-All entered into a Loan and Security Agreement (“Loan Agreement”) by and among Imperium Commercial Finance Master Fund, LP, a Delaware limited partnership (“Imperium”), as lender, Cover-All Systems, Inc., a wholly-owned subsidiary of Cover-All (the “Subsidiary”), as borrower, and Cover-All as guarantor. The Loan Agreement provided for a three-year term loan to the Subsidiary of \$2,000,000 and a three-year revolving credit line to the Subsidiary of up to \$250,000, evidenced by a Revolving Credit Note in favor of Imperium (together with the Term Note, the “Imperium Notes”). Prior to the merger with Majesco, Cover-All paid in full the balance of the Imperium Notes.

In connection with the Loan Agreement, Cover-All issued to Imperium a five-year warrant to purchase 1,400,000 shares of Cover-All’s common stock at an exercise price of \$1.48 per share. Cover-All also issued five-year warrants to purchase 42,000 shares, in the aggregate, of Cover-All’s common stock at an exercise price of \$1.48 per share, to Monarch Capital Group, LLC (“Monarch”), which acted as Cover-All’s financial adviser in connection with the loan transaction, and to an officer of Monarch. All the warrants became exercisable on the date of the merger of Cover-All with Majesco. These issued and outstanding warrants to purchase shares of Cover-All common stock were not exercised or cancelled prior to the merger and were assumed by Majesco in accordance with their terms on the same terms and conditions as were applicable to such warrants immediately prior to the merger, with the number of shares subject to, and the exercise price applicable to, such warrants being appropriately adjusted based on the merger exchange ratio of 0.21641. The warrant contains certain anti-dilution adjustment protection in case of certain future issuances of securities, stock dividends, split and other transactions affecting Majesco’s securities. The holder of the warrant is entitled to piggyback registration rights in case of certain registered securities offerings by Majesco.

On September 1, 2015, Majesco issued to Maxim Partners LLC a five year warrant to purchase 25,000 shares of common stock of Majesco at an exercise price of \$7.00 per share. The warrant was issued in connection with the engagement of the holder to perform certain advisory services to the Group. The number of shares issuable upon exercise of the warrant may be reduced under certain circumstances of non-performance under the services agreement. The warrant may be exercised at any time after September 1, 2016 and will expire, if unexercised, on September 1, 2020. The warrant contains certain anti-dilution adjustment protection in case of certain future issuances of securities, stock dividends, split and other transactions affecting Majesco’s securities. The holder of the warrant is entitled to piggyback registration rights in case of certain registered securities offerings by Majesco.

Table of Contents**Employee Stock Option Scheme of Majesco Limited — Plan 1**

Certain employees of the Group participate in the Group's parent company Majesco Limited's employee stock option plan. The plan termed as "ESOP plan 1", became effective June 1, 2015, the effective date of the demerger of Mastek Ltd. Group employees who were having options in the earlier ESOP plans of Mastek Ltd. have now been given options of Majesco Limited. Under the plan, Majesco Limited during the year has also granted newly issued options to the employees of MSSIPL. During the period 30,000 options were granted. The options were granted at the market price on the grant date.

As of September 30, 2016, the total future compensation cost related to non-vested options not yet recognized in the Statement of Operations was \$1,740 and the weighted average period over which these awards are expected to be recognized was 3 years. The weighted average remaining contractual life of options expected to vest as of September 30, 2016 is 10 years.

Majesco Limited calculated the fair value of each option grant on the date of grant using the Black-Scholes pricing method with the following assumptions:

	2016		2015	
Weighted-average volatility	51.02	%	47.77	%
Expected dividends	0.00	%	2.56	%
Expected term (in years)	6 Years		6 Years	
Risk-free interest rate	7.46	%	8.70	%

The summary of outstanding options of Majesco Limited as of September 30, 2016 is as follows:

	Outstanding and Exercisable	Exercise Price Per Share	Weighted-Average Remaining Contractual Life	Weighted-Average Exercise Price
Balance, September 30, 2016	1,041,634	\$ 0.1 - \$3	7.94	1.41
	618,250	\$ 3.1 - \$ 6	9.91	5.07
	164,000	\$ 6.1 - \$ 7	10.40	8.56

Of the stock options of Majesco Limited outstanding and held by Group employees, an aggregate of 838,572 are currently exercisable.

### **Majesco Performance Bonus Plan**

Majesco established the Majesco Performance Bonus Plan (the “Performance Bonus Plan”). The Performance Bonus Plan is administered by the Compensation Committee of the Board of Directors of Majesco. The purpose of the Performance Bonus Plan is to benefit and advance the interests of the Group by rewarding selected employees of the Group for their contributions to the Group’s financial success and thereby motivate them to continue to make such contributions in the future by granting them performance-based awards that are fully tax deductible to the Group.

In the three and six months ended September 30, 2016, we accrued \$1,765 and \$3,092, respectively, in incentive compensation expense in our consolidated financial statements compared to \$1,890 and \$2,557, respectively, in the three and six months ended September 30, 2015.

### **Majesco Employee Stock Purchase Plan**

Majesco established the Majesco Employee Stock Purchase Plan (the “ESPP”). The ESPP is intended to be qualified under Section 423 of the Internal Revenue Code. If a plan is qualified under Section 423, employees who participate in the ESPP enjoy certain tax advantages. The ESPP allows employees to purchase shares of Majesco common stock at a discount, without being subject to tax until they sell the shares, and without having to pay any brokerage commissions with respect to the purchases.

The purpose of the ESPP is to encourage the purchase of Majesco common stock by our employees, to provide employees with a personal stake in our business and to help us retain our employees by providing a long range inducement for such employee to remain in our employ.

The ESPP provides employees with the right to purchase shares of common stock through payroll deductions. The total number shares available for purchase under the ESPP is 2,000,000. The ESPP Plan became effective January 1, 2016. As of September 30, 2016, we had issued and sold 35,039 shares under the ESPP.

Table of Contents**11. EARNINGS PER SHARE**

The basic and diluted earnings/(loss) per share were as follows:

	Three months ended September 30,		Six months ended September 30,	
	2016	2015	2016	2015
Net Profit/ (Loss)	\$ 217	\$ (976	) \$ (333	) \$ (894
Basic weighted average outstanding equity shares	36,474,139	36,451,357	36,462,934	33,657,679
Adjustment for dilutive potential ordinary shares				0
Options under Majesco 2015 Equity Plan	1,912,495	0	0	
Dilutive weighted average outstanding equity shares	38,386,634	36,451,357	36,462,934	33,657,679
Earnings per share:				
Basic	\$ 0.01	\$ (0.03	) \$ (0.01	) \$ (0.03
Diluted	\$ 0.01	\$ (0.03	) (0.01	) \$ (0.03

Basic earnings per share amounts are calculated by dividing net income for the three and six months ended September 30, 2016 and 2015 attributable to common shareholders by the weighted average number of ordinary shares outstanding during the same periods.

Diluted earnings per share amounts are calculated by dividing the net income attributable to common shareholders by the sum of the weighted average number of ordinary shares outstanding during the three and six months periods plus the weighted average number of common shares that would be issued on the conversion of all the dilutive potential common shares into common shares.

The calculation of diluted earnings per share excluded 575,816 and 2,629,975 shares and options, respectively, for the three and six months ended September 30, 2016 and 2,302,118 and 2,302,118 shares and options, respectively, for the three and six months ended September 30, 2015 granted to employees, as their inclusion would have been antidilutive.

**12. RELATED PARTIES TRANSACTIONS**



The following tables summarize the liabilities to related parties:

	As of September 30, 2016	As of March 31, 2016
Reimbursable expenses payable to Majesco Limited (1)	\$ 949	\$ 927
	\$ 949	\$ 927

(1) The reimbursable expenses payable at September 30, 2016 and March 31, 2016 consist of various expenses which are recurring in nature such as air travel, travel insurance and employee stock option charges of Majesco Limited.

*Leases*

MSSIPL entered into an operating lease for its operation facilities in Mahape, India, as lessee, with Majesco Limited, Majesco's parent company, as lessor. The approximate aggregate annual rent payable to Majesco Limited under this lease agreement is \$1,218. The lease is effective June 1, 2015 and expires on May 31, 2020.

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MSSIPL also entered into a lease for facilities for its operations in Pune, India, with Mastek Ltd. as lessor. The approximate aggregate annual rent payable to Mastek Ltd. under this lease agreement is \$289. The lease is effective June 1, 2015 and expires on May 31, 2020. MSSIPL has also entered into a supplementary lease for its operations in Pune, India, with Mastek Ltd. as lessor. The approximate aggregate annual rent payable to Mastek Ltd. under this lease agreement is \$111. The lease is effective April 1, 2016 and expires on May 31, 2020.

MSSIPL also entered into a lease for facilities for its operations in Ahmedabad, India, with Mastek Ltd. as lessor. The approximate aggregate annual rent payable to Mastek Ltd. under this lease agreement is \$2. The lease was renewed in December 1, 2015 for a new term ending on October 31, 2016. We have extended the lease to December 31, 2016.

	<b>As of September 30, 2016</b>	<b>As of March 31, 2016</b>
Security deposits paid to Majesco Limited by MSSIPL for use of Mahape premises	\$ 630	\$ 634
Security deposits paid to Mastek Ltd. by MSSIPL for use of Pune premises	\$ 162	\$ 163
Security deposits paid to Mastek Ltd. by MSSIPL for use of Ahmedabad premises	\$ 1	\$ 1

Rental expenses paid by MSSIPL to Majesco Limited for use of premises for the three and six months ended September 30, 2016 were \$315 and \$630, respectively. Rental expenses paid by MSSIPL to Mastek Ltd. for use of premises for the three and six months ended September 30, 2016 were \$149 and \$221, respectively.

*Joint Venture Agreement*

On September 24, 2015, MSSIPL and Mastek (UK) Limited, a wholly owned subsidiary of Mastek Ltd. (“Mastek UK”), entered into a Joint Venture Agreement (the “Joint Venture Agreement”) pursuant to which the two companies agreed to work together to deliver services to third parties under the terms of the Joint Venture Agreement, which services comprise the delivery of development, integration and support services to third parties by use of Mastek Ltd.’s development, integration and support methodologies and tools. The Joint Venture Agreement is effective September 24, 2015 and will remain in force, unless terminated by either party upon three months’ notice in writing to the other of its intention to terminate the Joint Venture Agreement. The consideration for each party’s performance of its obligations under the Joint Venture Agreement is the performance of the other’s obligations under the same agreement, being services to the other. The services comprise in the case of Mastek Ltd., Mastek Ltd.’s development, integration and support methodologies and tools and business development services. In the case of MSSIPL, the services comprise the provision of leading edge technical expertise and advice. The parties will also exchange technical, business and other information.

*Purchase of Singapore Subsidiary*

On October 31, 2015, Majesco Sdn. Bhd., a company incorporated under the laws of Malaysia and wholly-owned subsidiary of Majesco (“Majesco Malaysia”), entered into a Share Purchase Agreement with Mastek Ltd. pursuant to which Majesco Malaysia purchased from Mastek Ltd. all of the issued and outstanding shares of Mastek Asia Pacific Pte. Limited, a company incorporated under the laws of Singapore, for a total cash purchase consideration of 381,800 Singapore Dollars (USD \$276,000). The acquisition closed on November 1, 2015.

*Services Agreements*

On December 2, 2015, Majesco UK Limited, a company registered in England and Wales wholly owned by Majesco (“Majesco UK”), entered into a Services Agreement with Mastek UK, pursuant to which Mastek UK provides certain corporate and operational support services to Majesco UK, including managed office accommodation and facilities; managed office IT infrastructure and networks; and corporate support services, insurance coverage and subscription to professional associations and publications. The charges for these core services consist of a monthly charge of 13,000 UK Pounds (USD \$20,000) and a pass through of actual costs of providing the services. Any support services by Mastek UK staff not included in the core services is charged on a basis to be determined separately between both parties but before provision of such services. Either party may at any time, by notice in writing to the other party, terminate this agreement for breach or if the other party becomes subject to insolvency issues. Either party for any reason or no reason may also terminate this agreement by providing the other party written notice of the termination ninety (90) days in advance. The Services Agreement contains customary representations, warranties and indemnities of the parties. The effective date of this Services Agreement is January 1, 2015. Majesco UK paid Mastek UK under the Services Agreement for the three and six months ended September 30, 2016 \$51 and \$107, respectively.

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On March 1, 2016, Majesco, and Digility Inc., a Delaware corporation (“Digility”) wholly-owned by Mastek UK, entered into a Services Agreement, pursuant to which Majesco will provide certain management and operational support services to Digility, including managed office accommodation and facilities, managed office IT infrastructure and networks, and corporate support services. The charges for these services consist of an initial set-up fee of \$1,000, a monthly fee of \$3,750 and a pass through of actual costs of providing the services incurred in excess of the monthly fee. Either party may at any time, by notice in writing to the other party, terminate the Services Agreement for breach or if the other party becomes subject to insolvency issues. Either party for any reason or no reason may terminate the Services Agreement by providing the other party written notice of the termination thirty (30) days in advance. The Services Agreement contains customary representations, warranties and indemnities of the parties. The effective date of the Services Agreement is March 1, 2016.

On August 2, 2016, Majesco Limited and MSS IPL entered into a master service agreement, effective as of June 30, 2016. Pursuant to which MSS IPL will provide software development services to Majesco Limited. Under this agreement, MSS IPL will charge Majesco Limited cost plus a margin for the services rendered.

*Sublease*

On March 1, 2016, Majesco and Digility entered into a Sublease Agreement (the “Sublease Agreement”), pursuant to which Majesco sublets the premises located on the first floor of 685 Route 202/206, Bridgewater, New Jersey to Digility. Digility will pay monthly \$1,200 for rent to Majesco during the term of the Sublease Agreement. Digility will also reimburse Majesco for any costs charged by the landlord, Route 206 Associates, a New Jersey partnership, for additional services requested by Digility. The term of the Sublease Agreement commenced on March 1, 2016 and will expire on July 31, 2017, unless terminated at an earlier date. Either party for any reason or no reason may terminate the Sublease Agreement by providing the other party written notice of the termination thirty (30) days in advance. The Sublease Agreement contains customary representations, warranties and indemnities of the parties

*Guarantee*

During the three and six months ended September 30, 2016, Majesco paid \$76 and \$286, respectively, to Majesco Limited as arrangement fees and guarantee commission for the guarantee given by Majesco Limited to HSBC and ICICI Bank for the facilities taken by Majesco and its subsidiaries.

*Intellectual Property License*

On August 2, 2016, Majesco Limited and MSS IPL entered into a Memorandum of Understanding (the “MOU”) pursuant to which MSS IPL granted Majesco Limited a perpetual, royalty-free right to use the intellectual property rights of MSS IPL in “Elixir”, including any improvements and upgrades, in connection with Majesco Limited’s India insurance business.

### 13. STOCKHOLDERS EQUITY

Majesco’s amended and restated certificate of incorporation allows it to issue 50,000,000 shares of preferred stock. The preferred stock may be issued in one or more series with such rights, preferences and privileges and restrictions as the board of directors of Majesco may determine from time to time. Presently, Majesco does not have plans to issue any shares of preferred stock.

### 14. SEGMENT INFORMATION

The Group operates in one segment as software solutions provider for the insurance industry. The Group’s chief operating decision maker (the “CODM”) is its Chief Executive Officer. The CODM manages the Group’s operations on a consolidated basis for purposes of allocating resources. When evaluating the Group’s financial performance, the CODM reviews all financial information on a consolidated basis. A majority of the Group’s principal operations and decision-making functions are located in the United States

The following table sets forth revenues by country based on the billing address of the customer:

	<b>Three months ended September 30. 2016</b>	<b>Three months ended September 30. 2015</b>	<b>Six months ended September 30. 2016</b>	<b>Six months ended September 30. 2015</b>
USA	\$ 26,813	\$ 24,707	\$ 55,534	\$ 43,676
UK	2,311	2,122	4,695	4,086
Canada	675	352	1,015	1,218
Malaysia	916	975	1,675	2,125
Thailand	-	-	-	-
Others	331	52	681	266
	\$ 31,046	\$ 28,208	\$ 63,600	\$ 51,371

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The following table sets forth the Group's property and equipment, net by geographic region:

	<b>As of September 30, 2016</b>	<b>As of March 31, 2016</b>
USA	\$ 1,714	\$ 1,668
India	2,145	1,788
Canada	-	-
UK	4	5
Malaysia	2	1
	\$ 3,865	\$ 3,462

We provide a significant volume of services to a number of significant customers. Therefore, the loss of a significant customer could materially reduce our revenues. The Group had no customer and one customer for the three and six months ended September 30, 2016, and one customer and one customer for the three and six months ended September 30, 2015 that accounted for 10% or more of total revenue. The Group had one customer as of September 30, 2016 and no customer as of September 30, 2015 that accounted for 10% or more of total accounts receivables and unbilled accounts receivable. Presented in the table below is information about our major customers:

	<b>Three months ended September 30, 2016</b>		<b>Three months ended September 30, 2015</b>		
	<b>Amount</b>	<b>% of combined revenue</b>	<b>Amount</b>	<b>% of combined revenue</b>	
Customer A					
Revenue	\$ 2,648	9	% \$ 2,792	10	%
Accounts receivables and unbilled accounts receivable	\$ 2,397	10	% \$ 946	3	%
Customer B					
Revenue	\$ 2,155	7	% \$ 1,603	6	%
Accounts receivables and unbilled accounts receivable	\$ 502	2	% \$ 1,355	5	%
	<b>Six months ended September 30, 2016</b>		<b>Six months ended September 30, 2015</b>		
	<b>Amount</b>	<b>% of combined revenue</b>	<b>Amount</b>	<b>% of combined revenue</b>	
Customer A					
Revenue	\$ 6,346	10	% \$ 4,364	8	%
Accounts receivables and unbilled accounts receivable	\$ 2,397	10	% \$ 946	3	%
Customer B					

Revenue	\$ 3,773	6	% \$ 2,969	6	%
Accounts receivables and unbilled accounts receivable	\$ 502	2	% \$ 1,355	5	%

## 15. COMMITMENTS

### *Capital Commitments*

The Group had outstanding contractual commitments of \$1,024 and \$842 as of September 30, 2016 and March 31, 2016, respectively, for capital expenditures relating to the acquisition of property, equipment and new network infrastructure.

### *Operating Leases*

The Group leases certain office premises under operating leases. Many of these leases include a renewal option on a periodic basis at the Group's option, with the renewal periods ranging from 2 – 5 years. Rental expense for operating leases amounted to \$902 and \$1,666 for the three and six months ended September 30, 2016, respectively, compared to \$678 and \$1,096 for the three and six months ended September 30, 2015, respectively. The schedule for future minimum rental payments over the lease term in respect of operating leases is set out below.

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<b>Quarter ended September 30</b>	<b>Amount</b>
2017	\$ 1,710
2018	2,894
2019	2,851
2020	2,907
2021	713
Beyond 5 years	985
Total minimum lease payments	\$ 12,060

*Facility Leases*

Our subsidiary in India, MSS IPL, has entered into a lease for its operations in Mahape, India, as lessee, with Majesco Limited as lessor. The approximate aggregate annual rent payable to Majesco Limited under this lease agreement is approximately \$1,218. The lease is effective June 1, 2015 and expires on May 31, 2020. MSS IPL paid Majesco Limited \$315 and \$630, respectively, in rent under the lease during the three and six months ended September 30, 2016 and NIL and NIL, respectively, during the three and six months ended September 30, 2015. MSS IPL may terminate the lease after three years with six months' prior written notice to Majesco Limited. Majesco Limited may terminate the lease after five years with six months' prior written notice to MSS IPL.

MSS IPL also entered into a lease for its operations in Pune, India, with Mastek Ltd. as lessor. The approximate aggregate annual rent payable to Mastek Ltd. under this lease agreement is \$289. The lease is effective June 1, 2015 and expires on May 31, 2020. MSS IPL paid Mastek Ltd. \$121 and \$165, respectively, in rent under the lease during the three and six months ended September 30, 2016 and \$NIL and \$NIL, respectively, in rent under the lease during the three and six months ended September 30, 2015. MSS IPL may terminate the lease after three years with six months' prior written notice to Mastek Ltd. Mastek Ltd. may terminate the lease after five years.

MSS IPL has also entered into a supplementary lease for its operations in Pune, India, with Mastek Ltd. as lessor. The approximate aggregate annual rent payable to Mastek Ltd. under this lease agreement is \$111. The lease is effective April 1, 2016 and expires on May 31, 2020. MSS IPL paid Mastek Ltd. \$28 and \$55, respectively, in rent under the lease during the three and six months ended September 30, 2016 and \$NIL and \$NIL, respectively, in rent under the lease during the three and six months ended September 30, 2015. MSS IPL may terminate the lease after three years with six months' prior written notice to Mastek Ltd. Mastek Ltd. may terminate the lease after five years.

MSS IPL also entered into a lease for its operations in Ahmedabad, India, with Mastek Ltd. as lessor. The approximate aggregate annual rent payable to Mastek Ltd. under this lease agreement is expected to be \$2. The lease was renewed in December 1, 2015 for a new term ending on October 31, 2016. MSS IPL paid Mastek Ltd. \$0.50 and \$1, respectively, during the three and six months ended September 30, 2016 and NIL and NIL, respectively, during the three and six months ended September 30, 2015. Either party may terminate the lease with 30 days' prior written notice



to the other party.

## 16. ACQUISITION

On December 14, 2014, Majesco entered into a definitive merger agreement with Cover-All. The merger was completed on June 26, 2015. Cover-All licenses and maintains software products for the property/casualty insurance industry throughout the United States and Puerto Rico. Majesco merged with Cover-All to expand its insurance business in the United States.

The following table summarizes the consideration paid in the merger of Cover-All into Majesco and the amounts of identified assets acquired and liabilities assumed at the merger date:

Fair value of consideration transferred	
Common stock	\$12
Additional paid-in capital	29,708
Total consideration	\$29,720

The merger of Cover-All and Majesco was a stock-for-stock merger with each share of Cover-All common stock issued and outstanding immediately prior to the merger converted into the right to receive the number of shares of Majesco common stock multiplied by the exchange ratio. The exchange ratio in the merger was 0.21641. Accordingly, at the closing of the merger, Cover-All in the aggregate represented 16.5% of the total capitalization of the combined company.

In the merger, 5,844,830 shares of Majesco common stock were issued to the shareholders of Cover-All and 197,081 equity incentives were issued to the holders of options and restricted stock units of Cover-All. Consequently, common stock of Majesco is increased by \$12 and additional paid in capital is increased by \$29,708.

Table of Contents**Recognized amount of identifiable assets acquired and liabilities assumed**

	<b>Amount</b>
Cash	\$2,990
Accounts receivable	1,592
Prepaid expenses and other current assets	629
Property, plant and equipment	454
Other assets	148
Customer contracts	2,410
Customer relationships	4,460
Technology	3,110
Defer tax asset on NOL	459
Accounts payable	(1,120 )
Accrued expenses	(623 )
Deferred revenue	(2,515 )
Capital lease liability	(294 )
Total fair value of assets acquired	11,700
Fair value of consideration paid	29,720
Goodwill	\$18,020

The goodwill of \$18,020 arising from the merger consists largely of the synergies and economies of scale expected from combining the operations of Majesco and Cover-All. Further, though workforce has been valued, it is not recognized separately, but subsumed in goodwill. Goodwill deductible for tax purpose amounts to Nil.

On October 31, 2015, Majesco Sdn. Bhd. (MSC) entered into a Share Purchase Agreement with Mastek Ltd. for the purchase of the issued and authorized shares of Mastek Asia Pacific Pte Limited, Singapore.

**Recognized amount of identifiable assets acquired and liabilities assumed**

	<b>Amount</b>
Cash	\$ 212
Accounts receivable	18
Other assets	1
Accrued expenses	(14 )

Total fair value of assets acquired	217
Fair value of consideration paid	276
Goodwill	\$ 59

The following table summarizes the consideration paid to Mastek Ltd. and the amounts of identified assets acquired and liabilities assumed at the effective date:

The changes in the varying amount of goodwill are as follows:

#### Changes in carrying amount of the goodwill

	As of September 30, 2016	As of March 31, 2016
Opening value	\$ 32,275	\$ 14,196
Addition of goodwill related to acquisition	0	18,079
Addition on account of currency fluctuation	3	0
Closing value	\$ 32,278	\$ 32,275

No impairment loss has been recognized on goodwill.

Details of identifiable intangible assets acquired are as follows:

	Weighted average amortization period (in years)	Amount assigned	Residual value
Customer contracts	3	\$ 2,410	-
Customer relationships	8	4,460	-
Technology	6	3,110	-
Total	6	\$ 9,980	-

Revenues and earnings specific to the Cover-All business for the period June 26, 2015 to June 30, 2015 were \$233 and \$47, respectively. Revenues and earnings specific to the Cover-All business for the period July 1, 2015 to March 31, 2016 were \$17,636 and \$1,260, respectively.



Table of Contents***Pro-Forma Financial Information (Unaudited):***

The following unaudited pro-forma financial information is presented to illustrate the estimated effect of the Cover-All merger and Mastek Asia Pacific Pte. Limited acquisition, the related financing of funds and tax effects from these transactions.

The unaudited pro-forma information for the periods set forth below gives effect to 2015 transactions as if they had occurred as of April 1, 2015. Majesco has a fiscal year-end of March 31<sup>st</sup> and Cover-All has a fiscal year-end of December 31<sup>st</sup>. The unaudited pro-forma financial information for the three and six months ended September 30, 2015 reflects the statement of operations of Majesco for the three and six months ended September 30, 2015 and Cover-All for the three and six months ended September 30, 2015.

The unaudited pro-forma financial information is presented for illustrative purposes only, and is not necessarily indicative of the financial condition or results of operations of future periods or the financial condition or results of operations that actually would have been realized had the entities been combined during the periods presented.

The following unaudited pro-forma summary presents consolidated information of Majesco as if the business combination had occurred on April 1, 2015:

	<b>Unaudited Pro forma three months ended September 30, 2015</b>	<b>Unaudited Pro forma Six months ended September 30, 2015</b>
Revenue	\$ 28,208	\$ 56,427
Net Income (Loss)	\$ (976	) \$ (693 )

There are no material non-recurring pro forma adjustments directly attributable to the merger included in the reported pro forma revenue and earnings. These pro-forma amounts have been calculated after applying Majesco's accounting policies and adjusting the results of Cover-All to reflect the additional depreciation and amortization that would have been charged assuming the fair value adjustments to property, plant and equipment and intangible assets had been applied from April 1, 2015 with consequential tax effects.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*You should read the following discussion together with "Selected Financial and Other Data," and the consolidated financial statements and related notes included in our Annual Report on Form 10-K for our fiscal year ended March 31, 2016 and referred to herein as the "Annual Report," and the consolidated financial statements and related notes for the quarter ended September 30, 2016 included in Part I, Item I of this report on Form 10-Q. The statements in this discussion regarding expectations of our future performance, liquidity and capital resources and other non-historical statements are forward-looking statements. These forward-looking statements are subject to numerous risks and uncertainties, including, but not limited to, the risks and uncertainties described below in "Special Note Regarding Forward-Looking Statements" and in Part II, Item 1A "Risk Factors." Our actual results may differ materially from those contained in or implied by any forward-looking statements.*

*All US dollar currency amounts in this MD&A are in thousands unless indicated otherwise. Except where the context requires otherwise, references in this MD&A to "Majesco," "we" or "us" are to Majesco and its subsidiaries on a worldwide consolidated basis after giving effect to the Majesco Reorganization.*

## **SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS**

This report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical fact could be deemed forward-looking statements. Statements that include words such as "may," "will," "might," "projects," "expects," "plans," "believes," "anticipates," "targets," "intends," "hopes," "aims," "can," "would," "goal," "potential," "approximately," "estimate," "pro forma," "continue" or "pursue" or the negative of these words or expressions of similar meaning may identify forward-looking statements. For example, forward-looking statements include any statements of the plans, strategies and objectives of management for future operations, including the execution of integration and restructuring plans and the anticipated timing of filings; any statements concerning proposed new products, services or developments; any statements regarding future economic conditions or performance; statements of belief and any statement of assumptions underlying any of the foregoing.

These forward-looking statements are found at various places throughout this report on Form 10-Q and the other documents referred to and relate to a variety of matters, including, but not limited to, other statements that are not purely statements of historical fact. These forward-looking statements are made on the basis of the current beliefs, expectations and assumptions of management, are not guarantees of performance and are subject to significant risks and uncertainty. These forward-looking statements should not be relied upon as predictions of future events and Majesco cannot assure you that the events or circumstances discussed or reflected in these statements will be achieved or will occur. Furthermore, if such forward-looking statements prove to be inaccurate, the inaccuracy may be material. In light of the significant uncertainties in these forward-looking statements, you should not regard these statements as a representation or warranty by Majesco or any other person that we will achieve our objectives and plans in any specified timeframe, or at all.

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These forward-looking statements should, therefore, be considered in light of various important factors, including those set forth in “Item 1A. Risk Factors” and elsewhere in this report on Form 10-Q and in our Annual Report. Important factors that could cause actual results to differ materially from those described in forward-looking statements contained herein include, but are not limited to:

• our ability to achieve increased market penetration for our product and service offerings and obtain new customers;

- our ability to raise future capital as needed to fund our growth and innovation plans;
- growth prospects of the property & casualty and life & annuity insurance industry;

• the strength and potential of our technology platform and our ability to innovate and anticipate future customer needs;

- our ability to protect our intellectual property rights;
- our ability to compete successfully against other providers and products;
- our dependence on certain key customers and the risk of loss of these customers;
- the unauthorized disclosure of sensitive or confidential client and customer data and cybersecurity risks;
  - the risk of telecommunications or technology disruptions;
- our exposure to additional scrutiny and increased expenses as a result of being a public company;
- our ability to identify and complete acquisitions, manage growth and successfully integrate acquisitions;
  - our financial condition, financing requirements and cash flow;

• market expectations regarding our potential growth and ability to implement our short and long-term strategies; and

- the risk of loss of strategic relationships.

You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this report on Form 10-Q. We disclaim any obligation to publicly update or release any revisions to these forward-looking statements, whether as a result of new information, future events or otherwise, after the date of this report on Form 10-Q or to reflect the occurrence of unanticipated events, except as required by law.

## Overview

We are a global provider of core insurance software, consulting and services for business transformation for the insurance industry. We operate in the United States, India, Canada, the United Kingdom, Malaysia, Thailand, Singapore and Mexico. We offer core insurance software solutions for P&C, L&A and pensions group / employee benefits providers, allowing them to manage policy administration, claims management and billing management capabilities. In addition, we offer a variety of other technology-based solutions that are designed to enable organizations to automate and innovate business processes across the end-to-end insurance value chain and comply with policies and regulations across their organizations. Our solutions enable customers to respond to evolving market needs and regulatory changes, while improving the efficiency of their core operations, thereby increasing revenues and reducing costs.

Long-term, strong customer relationships are a key component of our success given the long-term nature of our contracts, opportunity for deeper relationships with our portfolio of solutions and the importance of customer references for new sales. Our customers range from some of the largest global tier one insurance carriers in the industry to startups, greenfields, and mid-market insurers, including specialty, mutual and regional carriers. As of September 30, 2016, we served approximately 150 insurance customers on a worldwide basis.

We generate revenues primarily from the licensing of our proprietary software and related implementation, support and maintenance fees pursuant to contracts with our customers. In general, we license software which requires significant modification or customization. In such cases, license revenue is not accounted for separately, but rather is accounted for along with software services revenue, as the services are an integral part of software functionality and include significant modification or customization of the software.



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Our license agreements with our customers typically have terms ranging from fixed-year terms (which maybe renewable) to perpetual terms. Support services are provided to customers pursuant to multi-year support agreements, which are typically renewable on an annual basis. We bill customers for license fees in accordance with the terms of the applicable license agreement, typically payable upon the signing of the agreement and achievement of milestones over the course of a defined period of time. Support fees are payable in advance by the customer on an annualized, quarterly or monthly basis. We primarily derive service revenues from implementation and training services performed for our customers under the terms of a service contract on a time and materials or fixed-price basis.

***Three Months Ended September 30, 2016 Highlights***

A few of our highlights of our three months ended September 30, 2016 were:

- Revenues of \$31.1 million with a gross profit of 49.8%;
- \$4.5 million (14.6% of revenue) in research and development expenses;
- \$10.7 million (34.3% of revenue) in sales, general and administrative expenses;
- Net profit of \$0.2 million; and
- Adjusted EBITDA of \$1.7 million, representing 5.50% of revenue.

***Six Months Ended September 30, 2016 Highlights***

A few of our highlights of our six months ended September 30, 2016 were:

- Revenues of \$63.6 million with a gross profit of 47.5%;
- \$9.1 million (14.2% of revenue) in research and development expenses;

- \$21.3 million (33.5% of revenue) in sales, general and administrative expenses;
- Net loss of \$0.3 million; and
- Adjusted EBITDA of \$2.7 million, representing 4.26% of revenue.

### **Use of Non-GAAP Financial Measures**

In evaluating our business, we consider and use EBITDA as a supplemental measure of operating performance. We define EBITDA as earnings before interest, taxes, depreciation and amortization. We present EBITDA because we believe it is frequently used by securities analysts, investors and other interested parties as a measure of financial performance. We define Adjusted EBITDA as EBITDA before one-time non-recurring exceptional costs related to the merger with Cover-All and the listing of the Majesco common stock on the NYSE MKT in connection with the merger, and stock based compensation.

The terms EBITDA and Adjusted EBITDA are not defined under U.S. generally accepted accounting principles, or U.S. GAAP, and are not a measure of operating income, operating performance or liquidity presented in accordance with U.S. GAAP. EBITDA and Adjusted EBITDA have limitations as an analytical tool, and when assessing our operating performance, investors should not consider EBITDA or Adjusted EBITDA in isolation, or as a substitute for net income (loss) or other consolidated income statement data prepared in accordance with U.S. GAAP. Among other things, EBITDA and Adjusted EBITDA do not reflect our actual cash expenditures. Other companies may calculate similar measures differently than us, limiting their usefulness as comparative tools. We compensate for these limitations by relying on U.S. GAAP results and using EBITDA and Adjusted EBITDA only supplementally.

For an unaudited reconciliation of U.S. GAAP net income to EBITDA and Adjusted EBITDA for the three and six months ended September 30, 2016 and September 30, 2015, see “— Results of Operations — Three and Six Months Ended September 30, 2016 Compared to Three and Six Months Ended September 30, 2015”.

### ***Agile Asset Acquisition***

On January 1, 2015, we acquired substantially all of the insurance consulting business of Agile, a business and technology management consulting firm. We estimate the total consideration for the Agile asset acquisition will amount to approximately \$8.5 million, with a total maximum of \$9.2 million possible depending on earn-out payments. Of the estimated approximately \$8.5 million total consideration, (1) \$1.0 million was paid in connection with the execution of the acquisition agreement and \$2.0 million was paid in connection with the closing of the acquisition with available cash on hand, (2) approximately \$390,000 will be paid in cash as deferred payments over

three years to certain former Agile employees who became employees of Majesco in connection with the acquisition and (3) up to \$5.1 million will be paid by way of earn-out over three years based on the satisfaction of certain time milestones and performance targets, with maximum potential aggregate earn-out payments of up to \$5.8 million if performance targets are exceeded. We funded the consideration for this acquisition and all related costs to date using available cash on hand. We subsequently refinanced a portion of the consideration for this acquisition and related costs through borrowings of approximately \$3 million under a term loan.

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Through this acquisition, we acquired the insurance-focused IT consulting business of Agile, as well as business process optimization capabilities and additional technology services including data architecture strategy and services. In connection with this acquisition, over 55 insurance technology professionals and other personnel formerly employed or engaged by Agile became our employees or independent contractors. This acquisition also resulted in the addition of approximately 20 customers to our customer base. In connection with this acquisition, we assumed office leases under which Agile was lessee in New Jersey, Georgia and Ohio, and acquired certain trademarks, service marks, domain names and business process framework of Agile.

On January 26, 2016, we amended the asset purchase and sale agreement with Agile and its members to amend the terms and conditions of the earn-out. The amendment added in the calculation of revenue for purposes of determining the earn-out for 2015 five percent of the initial order book revenue of Majesco software (intellectual property) deals closed by the Agile Division and 40% of revenue and EBITDA for Data Center of Excellence projects that have been signed in calendar year 2015. For determining the earn-out for 2016 and 2017, the amendment provides that the earn-out performance metrics will be determined at the Majesco level and not the Agile Division level and will be based only on revenue and EBITDA goals of Majesco as reported in Majesco's consolidated financial statements. The amendment also provides that 50% of the earn-out in the amount of \$583,333 will be fixed with the remainder of the earn-out (the "Variable Earn-Out") payable to Agile on a percentage basis as calculated below only if Majesco achieves 90% of corporate revenue and EBITDA goals for 2016 and 2017. No Variable Earn-Out will be payable for achieving less than 90% of the corporate revenue and EBITDA goals for 2016 and 2017, respectively, and any additional earn-out will not exceed 20% of the Variable Earn-Out. For revenue and EBITDA between 90% and 120% of Majesco's revenue and EBITDA goals, Majesco will pay Agile a Variable Earn-Out calculated on a percentage basis. The amendment also adjusts the earn-out periods determination over a period of three years with the first year commencing on January 1, 2015 and ending on December 31, 2015; the second year commencing on April 1, 2016 and ending on March 31, 2017; and the third year commencing on April 1, 2017 and ending on March 31, 2018. We paid approximately \$1.5 million as earn-out to Agile in fiscal 2016.

***Cover-All Merger***

On June 26, 2015, Cover-All, a provider of core insurance software and business analytics solution primarily focused on commercial lines for the property and casualty insurance industry listed on the NYSE MKT, merged into Majesco, with Majesco as the surviving corporation, in a stock-for-stock transaction. In the merger, each share of Cover-All common stock issued and outstanding immediately prior to the effective time of the merger (other than treasury shares) was automatically cancelled and extinguished and converted into the right to receive 0.21641 shares of common stock of Majesco. This exchange ratio resulted in holders of issued and outstanding Cover-All common stock and outstanding options and restricted stock units and other equity awards of Cover-All holding in the aggregate approximately 16.5% of the total capitalization of the combined company immediately following consummation of the merger.

Cover-All's customers include insurance companies, agents, brokers and MGAs throughout the United States and Puerto Rico. Cover-All's software solutions and services are designed to enable customers to introduce new products quickly, expand their distribution channels, reduce costs and improve service to their customers. Cover-All's business analytics solution enables customers to leverage their information assets for real time business insights and for better risk selection, pricing and financial reporting. In 2013, Cover-All announced the general availability of Cover-All Dev Studio, a visual configuration platform for building new and maintaining existing pre-built commercial insurance products for Cover-All Policy. In 2011, Cover-All expanded its portfolio of insurance solutions by acquiring the assets of a recognized claims solution provider, Ho'ike Services, Inc. (doing business as BlueWave Technology).

Our success, in the near term, will depend, in large part, on our ability to: (a) successfully integrate Cover-All and the Agile business into our business, (b) build up momentum for new sales, (c) cross-sell to existing customers and (d) exceed customer satisfaction through our state of the art products and solutions.

### *Inflation*

Although we cannot accurately determine the amounts attributable thereto, our net revenues and results of operations have been affected by inflation experienced in the U.S., India and other economies in which we operate through increased costs of employee compensation and other operational expenses during the three and six months ended September 30, 2016 and September 30, 2015. To the extent permitted by the marketplace for our products and services, we attempt to recover increases in costs by periodically increasing prices. However, there can be no assurance that we will be able to fully offset such higher costs through price increases. Our inability or failure to do so could harm our business, financial condition and results of operations.

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*Currency Fluctuations*

We are affected by fluctuations in currency exchange rates with respect to our contracts. We hedge a substantial portion of our foreign currency exposure. For more information, see “Item 3. Quantitative and Qualitative Disclosures about Market Risks.”

**Critical Accounting Policies**

Our financial statements and accompanying notes are prepared in accordance with U.S. GAAP. Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue, and expenses. These estimates and assumptions are affected by management’s application of accounting policies. Critical accounting policies for us include revenue recognition, intangible assets, software development costs, and goodwill.

*Revenue Recognition*

Revenues are recognized when all of the following general revenue recognition criteria are met:

**Persuasive evidence of an arrangement exists.** Evidence of an arrangement consists of a written contract signed by both the customer and management prior to the end of the reporting period.

**Delivery or performance has occurred.** The Group’s software product has met the milestones contained in the software development contract, professional services are rendered, and any customer acceptance provisions have been satisfied.

**Fees are fixed or determinable.** Fees from customer arrangements are generally at a contractually fixed price or based upon agreed upon time and material rates.

**Collectability is probable.** Collectability is assessed on a customer-by-customer basis, based primarily on creditworthiness as determined by credit checks and analysis, as well as customer payment history. If it is determined prior to revenue recognition that collection of an arrangement fee is not probable, revenues are deferred until collection becomes probable or cash is collected, assuming all other revenue recognition criteria are satisfied.

We recognize some license revenue upon delivery, provided that collection is determined to be probable and no significant obligations remain. Some license revenues are not accounted separately from software services revenues as professional services are essential to the software functionality and include significant modification or customization to or development of the underlying software code. Since these software arrangements do not qualify as a separate unit of accounting, the software license revenues are recognized using the percentage of completion method. When contracts contain multiple software and software-related elements (for example, software license, and maintenance and professional services) wherein Vendor-Specific Objective Evidence (“VSOE”) exists for all undelivered elements, we account for the delivered elements in accordance with the “Residual Method.” VSOE of fair value for post-contract customer support services is established by a stated renewal rate charged in stand-alone sales. VSOE of fair value of hosting services is based upon stand-alone sales of those services. Revenue from support services is recognized ratably over the life of the contract. Revenue from professional consulting services is recognized when the service is provided.

**Time and Material Contracts** — Professional services revenue consists primarily of revenue received for assisting with the development, implementation of our software, on-site support, and other professional consulting services. In determining whether professional services revenue should be accounted, we look at the nature of our software products; whether they are ready for use by the customer upon receipt; the nature of our implementation services, which typically do involve significant customization to or development of the underlying software code; and whether milestones or acceptance criteria exist that affect the realization of the services rendered. Substantially all of our professional services arrangements are billed on a time and materials basis and, accordingly, are recognized as the services are performed. If there is significant uncertainty about the project completion or receipt of payment for professional services, revenue is deferred until the uncertainty is sufficiently resolved. Payments received in advance of rendering professional services are deferred and recognized when the related services are performed. Work performed and expenses incurred in advance of invoicing are recorded as unbilled receivables. These amounts are billed in the subsequent month.

**Fixed Price Contracts** — For arrangements that do not qualify for separate accounting for the license and professional services revenues, including arrangements that involve significant modification or customization of the software, that include milestones or customer specific acceptance criteria that may affect collection of the software license fees or where payment for the software license is tied to the performance of professional services, software license revenue is generally recognized together with the professional services revenue using the percentage-of-completion method. Under the percentage-of completion method, revenue recognized is equal to the ratio of costs expended to date to the anticipated total contract costs, based on current estimates of costs to complete the project. If there are milestones or acceptance provisions associated with the contract, the revenue recognized will not exceed the most recent milestone achieved or acceptance obtained. If the total estimated costs to complete a project exceed the total contract amount, indicating a loss, the entire anticipated loss would be recognized in the current period.

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We also enter into multiple element revenue arrangements in which a customer may purchase a combination of a software license, hosting services, maintenance, and professional services. For multiple element arrangements that contain non-software related elements, for example our hosting services, we allocate revenue to each element based upon VSOE of the undelivered elements, we account for the delivered elements in accordance with the “Residual Method.” VSOE of fair value for the hosting, maintenance, and other post-contract customer support services (“PCS”) is established by a stated renewal rate charged in stand-alone renewals of each type of PCS.

Revenue is shown net of applicable service tax, sales tax, value added tax and other applicable taxes. We account for reimbursements received for out of pocket expenses incurred as revenues in the combined Statement of Operations.

***Goodwill and Other Intangible Assets***

Goodwill represents the cost of the acquired businesses in excess of the estimated fair value of assets acquired, identifiable intangible assets and liabilities assumed. Goodwill is not amortized but is tested for impairment at the reporting unit level at least annually or as circumstances warrant. If impairment is indicated and carrying value of the goodwill of a reporting unit exceeds the implied fair value of that goodwill, then goodwill is written-down. There are no indefinite-lived intangible assets.

Intangible assets other than goodwill are amortized over their estimated useful lives on a straight line basis. The estimated useful life of an identifiable intangible asset is based on a number of factors, including the effects of obsolescence, demand, competition, the level of maintenance expenditures required to obtain the expected future cash flows from the asset and other economic factors (such as the stability of the industry, known technological advances, etc.).

Non-compete agreements 3 years

Leasehold benefits 7 years

Internal-use Software 1-5 years

Customer contracts 1 year

Customer relationships 6 years



***Impairment of Long-Lived Assets and Intangible Assets***

We review long-lived assets and certain identifiable intangible assets subject to amortization for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. During this review, we re-evaluate the significant assumptions used in determining the original cost and estimated lives of long-lived assets. Although the assumptions may vary from asset to asset, they generally include operating results, changes in the use of the asset, cash flows and other indicators of value. Management then determines whether the remaining useful life continues to be appropriate or whether there has been an impairment of long-lived assets based primarily upon whether expected future undiscounted cash flows are sufficient to support the assets' recovery. If impairment exists, we adjust the carrying value of the asset to fair value, generally determined by a discounted cash flow analysis.

***Property and Equipment***

Property and equipment are stated at actual cost less accumulated depreciation. Depreciation is computed using the straight-line method over the estimated useful lives. The cost and the accumulated depreciation for premises and equipment sold, retired or otherwise disposed of are removed from the stated values and the resulting gains and losses are included in the combined Statement of Operations. Maintenance and repairs are charged to combined Statement of Operations when incurred. Advance paid towards acquisition of long-lived assets and cost of assets not put to use before the balance sheet date are disclosed under the caption "capital work in progress".

The estimated useful lives of tangible assets are as follows:

Owned Buildings	25 – 30 years
Leasehold Improvements	5 years or over the primary period of lease whichever is less
Computers	2 years
Plant and Equipment	2–5 years
Furniture and Fixtures	5 years
Vehicles	5 years
Office Equipment	2–5 years

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We changed our fiscal year-end from June 30 to March 31, effective with our fiscal year ended March 31, 2013.

*Majesco Reorganization*

The historical financial statements and information for Majesco and its subsidiaries presented in this Quarterly Report on Form 10-Q are presented on a consolidated basis giving effect to the Majesco Reorganization as if it had occurred as of the date of the historical balance sheet data presented in such historical financial statements, or as of the beginning of the periods presented in such historical financial statements, as applicable.

**Results of Operations***Three and Six Months Ended September 30, 2016 Compared to Three and Six Months Ended September 30, 2015*

The following table summarizes our consolidated statements of operations for the three and six months ended September 30, 2016 and September 30, 2015, including as a percentage of revenues:

**Statement of Operations Data**

(U.S. Dollars; dollar amounts in thousands):	<b>Three Months Ended</b>			
	<b>September 30, 2016</b>		<b>September 30, 2015</b>	
		<b>%</b>		<b>%</b>
Total Revenues	\$31,046		\$ 28,208	
Total cost of revenues	15,589	50%	15,777	56%
Total gross profit	15,457		12,431	
Operating expenses:				
Research and development expenses	4,532	15%	4,238	15%
Selling, general and administrative expenses	10,654	34%	9,496	34%
Restructuring costs	-		237	

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Total operating expenses	15,186	13,971	
Income from operations	271	(1,540)	)
Interest income	10	(0)	)
Interest expense	(134 )	(73)	)
Other income (expenses), net	16	239	
Income/(Loss) before provision for income taxes	163	(1,374)	)
Income taxes (benefit)	(54 )	(398)	)
Net income (loss)	\$217	1 % \$ (976)	) (3 )%

**Six Months Ended  
September**

<b>(U.S. Dollars; dollar amounts in thousands):</b>	<b>30,</b>	<b>%</b>	<b>September 30, 2015</b>	<b>%</b>
	<b>2016</b>			
Total Revenues	\$63,600		\$ 51,371	
Total cost of revenues	33,391	53%	27,884	54%
Total gross profit	30,209		23,487	
Operating expenses:				
Research and development expenses	9,060	14%	7,389	14%
Selling, general and administrative expenses	21,313	34%	17,082	33%
Restructuring costs	-		465	
Total operating expenses	30,373		24,936	
Income from operations	(164 )		(1,449 )	
Interest income	18		10	
Interest expense	(342 )		(128 )	
Other income (expenses), net	14		375	
Income/(Loss) before provision for income taxes	(474 )		(1,192 )	
Income taxes (benefit)	(141 )		(298 )	
Net income (loss)	\$(333 )	(1)%	\$ (894 )	(2)%

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The following table represents revenues by each subsidiary and corresponding geographical region:

(U.S. Dollars; dollar amounts in thousands):	<b>Three Months Ended</b>			
	<b>September 30, 2016</b>	<b>%</b>	<b>September 30, 2015</b>	<b>%</b>
Geography: North America				
Legal Entity				
Majesco	\$6,950	23%	\$ 5,970	21%
Majesco Software and Solutions Inc.	13,025	42%	12,520	45%
Vector Insurance Services, LLC <sup>(1)</sup>	-	-	-	-
Majesco Canada Ltd., Canada	675	2%	352	1%
Cover-All Systems Inc.	6,838	22%	6,217	19%
	\$27,488	89%	\$ 25,059	89%
Geography: The United Kingdom				
Legal Entity				
Majesco UK Limited, UK	\$2,311	7%	\$ 2,122	8%
Geography: Other				
Legal Entity				
Majesco Sdn. Bhd., Malaysia	\$916	3%	\$ 975	3%
Majesco (Thailand) Co. Ltd., Thailand				
Mastek Asia Pacific Pte. Ltd. Singapore <sup>(1)</sup>	21	-	-	-
Majesco Software and Solutions India Private Limited, India	310	1%	52	-
	\$1,247	4%	\$ 1,027	4%
Total Revenues	\$31,046		\$ 28,208	

(U.S. Dollars; dollar amounts in thousands):	<b>Six Months Ended</b>			
	<b>September 30, 2016</b>	<b>%</b>	<b>September 30, 2015</b>	<b>%</b>
Geography: North America				
Legal Entity				
Majesco	\$14,785	23%	\$ 11,063	22%
Majesco Software and Solutions Inc.	26,464	42%	26,396	51%
Vector Insurance Services, LLC <sup>(1)</sup>	-	-	-	-
Majesco Canada Ltd., Canada	1,015	2%	1,218	2%
Cover-All Systems Inc.	14,285	22%	6,217	14%
	\$56,549	89%	\$ 44,894	87%
Geography: The United Kingdom				
Legal Entity				
Majesco UK Limited, UK	\$4,695	7%	\$ 4,086	8%

## Geography: Other

## Legal Entity

Majesco Sdn. Bhd., Malaysia	\$1,675	3 %	\$ 2,125	4 %
Majesco (Thailand) Co. Ltd., Thailand	-	-	-	-
Majesco Asia Pacific Pte. Ltd., Singapore	60	1 %		
Majesco Software and Solutions India Private Limited, India	621	1 %	266	1 %
	\$2,356	4 %	\$ 2,391	5 %
Total Revenues	\$63,600		\$ 51,371	

<sup>(1)</sup> Mastek Asia Pacific Ptd Ltd. was acquired on November 1, 2015.

**Revenues**

Revenues for the three months ended September 30, 2016 were \$31,046 compared to \$28,208 for the three months ended September 30, 2015 reflecting an increase of 10.06%. The increase in revenues was primarily driven by expanding relationships with our current P&C customer base during the quarter.

Revenues for the six months ended September 30, 2016 were \$63,600 compared to \$51,371 for the six months ended September 30, 2015 reflecting an increase of 23.91%. The increase in revenues was primarily due to higher sales to P&C carriers in both IP as well as solution based services and the revenue contribution from the business of Agile and Cover-All.

**Gross Profit**

Gross profit was \$15,457 for the three months ended September 30, 2016 compared with \$12,431 for the three months ended September 30, 2015, an increase of 24.34%. The increase in gross profit is primarily due to the combination of a change in revenue mix, the transition of outsourced services to in house resources and an emphasis on operating efficiencies which is beginning to show results. Gross profit percentage for the three months ended September 30, 2016 increased to 49.8% from 44% for the three months ended September 30, 2015.

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Gross profit was \$30,209 for the six months ended September 30, 2016 compared with \$23,487 for the six months ended September 30, 2015, an increase of 28.62%. The increase in gross profit is primarily due to the combination of a higher revenue base and an emphasis on operating efficiencies. Gross profit percentage for the six months ended September 30, 2016 increased to 47.5% from 46% for the six months ended September 30, 2015.

Salaries and consultant fees were \$ 9,177 for the three months ended September 30, 2016 compared to \$12,451 for the three months ended September 30, 2015. This represents a decrease of 26.3% in salaries and consultant fees. We had 2,110 and 2,062 technical and technical support employees as of September 30, 2016 and 2015, respectively. As a percentage of revenues, salaries and consultant fees decreased from 44.14% for the three months ended September 30, 2015 to 30% for the three months ended September 30, 2016.

Salaries and consultant fees were \$19,742 for the six months ended September 30, 2016 compared to \$19,918 for the six months ended September 30, 2015. This represents a decrease of 1% in salaries and consultant fees. As a percentage of revenues, salaries and consultant fees decreased from 38.77% for the six months ended September 30, 2015 to 31.04% for the six months ended September 30, 2016.

***Operating Expenses***

Operating expenses were \$15,186 for the three months ended September 30, 2016 compared to \$13,971 for the three months ended September 30, 2015. The increase in operating expenses was primarily due to an increase in selling, general and administrative expenses of \$1,158 and an increase in research and development costs of \$294, offset by a decrease in restructuring costs of \$237 due to the consummation of the Majesco Reorganization. The increase in selling, general and administrative expenses was mainly due to investments in our sales and marketing efforts. As a percentage of revenues, operating expenses decreased to 49% for the three months ended September 30, 2016 from 50% for the three months ended September 30, 2015. The decrease in operating expenses as a percentage of revenues was a result of increased overall efficiency in operating costs

Operating expenses were \$30,373 for the six months ended September 30, 2016 compared to \$24,936 for the six months ended September 30, 2015. The increase in operating expenses was primarily due to an increase in selling, general and administrative expenses of \$4,231 and an increase in research and development costs of \$1,671, offset by a decrease in restructuring costs of \$465 due to the consummation of the Majesco Reorganization. The increase in selling, general and administrative expenses was mainly due to investments in our sales and marketing efforts and the addition of the Cover-All business. As a percentage of revenues, operating expenses decreased to 47% for the six months ended September 30, 2016 from 49% for the six months ended September 30, 2015. The decrease in operating expenses as a percentage of revenues was a result of overall efficiency in operating costs.

***Income from Operations***

Income (Loss) from operations was \$271 for the three months ended September 30, 2016 compared to (\$1,540) for the three months ended September 30, 2015. As a percentage of revenues, net profit from operations was 1% for the three months ended September 30, 2016 compared to net loss of 5% for the three months ended September 30, 2015 because of higher revenue, the transition of outsourced services to in house resources and an emphasis on operating efficiencies which is beginning to show results.

Income (Loss) from operations was (\$164) for the six months ended September 30, 2016 compared to (\$ 1,449) for the six months ended September 30, 2015. As a percentage of revenues, net loss from operations was 0.3% for the six months ended September 30, 2016 compared to net loss of 3% for the six months ended September 30, 2015 because of higher revenue and an emphasis on operating efficiencies.

***Other Income***

Other income (net) was \$16 for the three months ended September 30, 2016 compared to \$239 for the three months ended September 30, 2015. The decrease is mainly due to a currency exchange loss in the three months ended September 30, 2016.

Other income (net) was \$14 for the six months ended September 30, 2016 compared to \$375 for the six months ended September 30, 2015. The decrease is mainly due to a currency exchange loss in the six months ended September 30, 2016.

***Tax provision***

We recognized income tax provision / (benefit) of (\$54) and (\$141) for the three and six months ended September 30, 2016 and recognized income tax provision/(benefit) of (\$398) and (\$298) for the three and six months ended September 30, 2015. The benefit during the quarter is mainly on account of the creation of deferred tax assets on the losses during the quarter ended September 30, 2016.

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The effective tax rate of (33%) and 30% respectively, for the three and six months ended September 30, 2016 differs from the statutory US federal income tax rate of 39.3% mainly due to stock based compensation, R&D credit, the impact of different tax jurisdictions and under accruals of prior periods.

***Net Income***

Net profit was \$217 for the three months ended September 30, 2016 compared to net loss of \$976 for the three months ended September 30, 2015. Net profit per share, basic and diluted, was \$0.01 and \$0.01, respectively, for the three months ended September 30, 2016 compared to net loss per share, basic and diluted, of 0.03 and \$0.03, respectively, for the three months ended September 30, 2015.

Net loss was \$333 for the six months ended September 30, 2016 compared to net loss of \$894 for the six months ended September 30, 2015. Net loss per share, basic and diluted, was \$0.01 and \$0.01, respectively, for the six months ended September 30, 2016 compared to net loss per share, basic and diluted, of \$0.03 and \$0.03, respectively, for the six months ended September 30, 2015.

***Adjusted EBITDA***

Adjusted EBITDA, a non-GAAP metric, was \$1,708 and \$2,707 for the three and six months ended September 30, 2016 compared to \$56 and \$1,258 for the three and six months ended September 30, 2015.

The following is an unaudited reconciliation of U.S. GAAP net income to EBITDA and Adjusted EBITDA for the three and six months ended September 30, 2016 and the three and six months ended September 30, 2015:

(U.S. dollars, in thousands):	Three Months ended		Six Months Ended	
	September 30, 2016	September 30, 2015	September 30, 2016	September 30, 2015
Net Income (loss)	\$ 217	\$ (976)	\$(333)	\$(894)
Provision (benefit) for income taxes	(54)	(398)	(141)	(298)
Depreciation and amortization	1,125	1,070	2,237	1,953



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Interest expense	134	73	342	128
Less:				
Interest income	(10 )	0	(18 )	(10 )
Other income (expenses), net	(16 )	(239 )	(14 )	(375 )
EBITDA	\$ 1,396	\$ (470 )	\$ 2,073	\$ 504
Add:				
Restructuring costs	0	237	0	465
Stock-based compensation	312	289	634	289
Adjusted EBITDA	1,708	56	2,707	1,258
Revenue	31,046	28,208	63,600	51,371
Adjusted EBITDA as a % of Revenue	5.50 %	0.20 %	4.26 %	2.45 %

**Liquidity and Capital Resources**

Our cash and cash equivalent and short term investments position was \$13,343 at September 30, 2016 and \$5,947 at September 30, 2015.

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Net cash generated by operating activities was \$5,621 for the six months ended September 30, 2016 and \$(8,175) for the six months ended September 30, 2015. We had accounts receivable of \$16,469 at September 30, 2016 and \$22,503 at March 31, 2016. The overall net debt position has reduced by \$3.9 million with improved collections during the six months ended September 30, 2016. Days outstanding are down to 35 days at the end of September 30, 2016 as compared to 96 days at the end of March 31, 2016

Net cash used by investing activities amounted to \$(3,325) for the six months ended September 30, 2016 compared to cash generated of \$2,185 for the six months ended September 30, 2015 primarily due to the purchase of property, equipment and intangible assets during the six months ended September 30, 2016. During the six months ended September 30, 2015, cash generated by investing activities increased by \$2,990 due to our acquisition of Cover-All.

Net cash generated by financing activities was \$3,180 for the six months ended September 30, 2016, compared to net cash generated by financing activities of \$5,272 for the six months ended September 30, 2015 mainly due to increased borrowings under our secured PCFC facility, working capital line of credit and term loan.

We believe that our cash flows from operations and available borrowings are sufficient to meet our liquidity requirements for the next 12 months, including capital expenditures.

***Financing Arrangements***

On March 25, 2011, we entered into a secured revolving working capital line of credit facility with ICICI Bank Limited (“ICICI”) under which the maximum borrowing limit is \$5,000. The interest rate on the credit facility at March 31, 2016 was three-month LIBOR plus 350 basis points and increased to three-month LIBOR plus 375 basis points with the second extension of this facility described below. The interest rate was 4.59% at September 30, 2016 and 4.13% at March 31, 2016. In case of unhedged foreign currency exposure, ICICI reserves the right to increase the pricing of this facility. The credit facility is guaranteed by Mastek Ltd. subject to the terms and conditions set forth in the guarantee. The credit facility initially matured on November 11, 2015.

On November 20, 2015, we extended this line of credit to February 11, 2016. The facility was further extended to May 9, 2016 and again extended to May 15, 2017. Majesco paid a processing fee of \$12.50 in connection with the second extension and a processing fee of \$50.83 in connection with the third extension. In connection with these extensions of the Majesco line of credit, Mastek Ltd. also extended its guarantee of such line of credit. We have agreed to pay a fee and indemnify Mastek Ltd. against any payments made by Mastek Ltd. in connection with this guarantee.

This facility is secured by a continuing first priority lien on and security interest in, among other things, all of Majesco's personal property and assets (both tangible and intangible), including accounts receivable, cash, certificated and uncertificated securities and proceeds of any insurance or indemnity payable to us with respect to the collateral. This facility contains financial covenants, as well as restrictions on, among other things, our ability to incur debt or liens; make loans and investments; enter into mergers, acquisitions and other business combinations; engage in asset sales; or amend our governing documents. This facility also restricts us from paying dividends upon and during the continuation of an event of default.

As of September 30, 2016, we had \$5,000 of borrowings outstanding, and were in compliance with all covenants, under this facility.

On June 30, 2015, our subsidiary, MSS IPL, entered into a secured Pre Shipment in Foreign Currency and Post Shipment in Foreign Currency ("PCFC") facility with YES Bank under which we may request 3 months pre-export advances and advances against export collection bills. The maximum borrowing limit is 300 million Indian rupees (or approximately \$4,525 at the exchange rate in effect on September 30, 2016). The interest rate on this PCFC facility is LIBOR plus 275 basis points. The interest rate on this PCFC facility is determined at the time of each advance. This PCFC facility is secured by a first pari passu charge over the current assets of MSS IPL. Excess outstanding beyond 100 million Indian rupees is to be backed by 100% goodwill fixed deposit receipts in MSS IPL or Majesco Limited. As of September 30, 2016, we had \$2,000 of borrowings outstanding under this PCFC facility bearing interest at 3.48% and were in compliance with the terms of this facility. On September 27, 2016, MSS IPL extended this PCFC facility to June 17, 2017.

On July 27, 2015, MSS IPL entered into a Credit Arrangement Letter with ICICI for packing credit in foreign currency and post-shipment credit in foreign currency. Under this facility, MSS IPL may borrow up to 150 million Indian Rupees (approximately \$2,252 at the exchange rate on September 30, 2016) in short term borrowings for working capital, including software and related services. This facility expired on July 8, 2016 and was not renewed.

On August 28, 2015, MSS IPL entered into a Facility Letter with Standard Chartered Bank for pre-shipment financing and overdraft facilities. Under this facility, MSS IPL may borrow up to 50 million Indian Rupees (approximately \$751 at the exchange rate on September 30, 2016) in short term borrowings. This facility expired on August 28, 2016 and was not renewed.

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On March 23, 2016, we entered into a Loan Agreement (the “Loan Agreement”) with HSBC Bank USA, National Association (“HSBC”) pursuant to which HSBC agreed to extend loans to us in the amount of up to \$10,000 and we issued a promissory note to HSBC in the maximum principal amount of \$10,000 or any lesser amount borrowed under the Loan Agreement (the “Note”, and together with the “Loan Agreement”, the “Facility”). The outstanding principal balance of the loan bears interest based on LIBOR plus a margin in effect on the first day of the relevant interest period. Until January 1, 2018, only interest will be payable under the loan. Commencing on January 1, 2018, and on each January 1 and July 1 thereafter until July 1, 2020, installments of principal in the amount of \$1,666.67 shall be due and payable semi-annually. All principal and interest outstanding under the Note shall be due and payable on March 1, 2021. The Facility is unsecured and supported by a letter of credit issued by a bank of \$10,000, which is secured by a cash pledge of our parent company, Majesco Limited. As of September 30, 2016, we had \$10,000 outstanding under this Facility.

The Facility contains affirmative covenants that require us to furnish financial statements to HSBC and cause Majesco Limited to maintain (1) a Net Debt-to-EBITDA Ratio (as defined in the Loan Agreement) of not more than (a) 5.00 to 1.00 as of the last day of its 2017 fiscal year and (b) 2.50 to 1.00 as of the last day of each fiscal year thereafter, and (2) a Debt Service Coverage Ratio (as defined in the Loan Agreement) of not less than 1.50 to 1.00 as of the last day of each fiscal year. The Facility contains restrictive covenants on us, including restrictions on declaring or paying dividends upon and during the continuation of an event of default, incurring additional indebtedness, selling material portions of our assets or undertaking other substantial changes to the business, purchasing or holdings securities for investment, and extending credit to any person outside the ordinary course of business. The Facility also restricts any transfer or change in, or assignment or pledge of the ownership or control of Majesco which would cause Majesco Limited to directly own less than fifty one percent (51%) of the issued and outstanding equity interests in Majesco. The Facility also restricts Majesco Limited from incurring any Net Debt (as defined in the Loan Agreement) in excess of \$25,000 at any time prior to April 1, 2017. The Facility also contains customary events of default provision and indemnification provisions whereby we will indemnify HSBC against all losses or damages related to the Facility, provided, however, that we shall not have any indemnification obligations to HSBC for any claims caused by HSBC’s gross negligence or willful misconduct. We may use the loan proceeds solely for the purpose of refinancing existing indebtedness, capital expenditures and working capital and other general corporate purposes.

We used proceeds from the Facility to refinance our \$3,000 term loan with Punjab National Bank (International) Limited, to fund capital expenditures and for working capital and other general corporate purposes.

***Dividends and Redemption***

We have declared and paid a cash dividend on our common stock only for our fiscal year 2000. It has otherwise been our policy to invest earnings in growth rather than distribute earnings as common stock dividends. This policy, is expected to continue, but is subject to regular review by our Board of Directors.

## **Contractual Obligations**

In the normal course of our business, we are party to a variety of contractual obligations as summarized in our Annual Report. These contractual obligations are considered by us when assessing our liquidity requirements. There have been no material changes to our contractual obligations as disclosed in the Annual Report, other than those which occur in the ordinary course of business. We had borrowed \$2,000 under the PCFC facility, \$5,000 under working capital line with ICICI and \$10,000 under our term loan with HSBC at September 30, 2016 from \$4,651, \$2,300 and \$6,800, respectively, on March 31, 2016.

## **Off-Balance Sheet Arrangements**

We do not maintain any off-balance sheet arrangements, transactions, obligations or other relationships with unconsolidated entities that would be expected to have a material current or future effect upon our financial condition or results of operations.

## **Emerging growth company**

We are an “emerging growth company” under the federal securities laws subject to reduced public company reporting requirements. In addition, Section 107 of the JOBS Act also provides that an “emerging growth company” can take advantage of the extended transition period provided in Section 7(a)(2)(B) of the Securities Act for complying with new or revised accounting standards. In other words, an “emerging growth company” can delay the adoption of certain accounting standards until those standards would otherwise apply to private companies. We have taken the advantage of the extended transition period for complying with new or revised accounting standards. As a result, our financial statements may not be comparable to those of companies that comply fully with public company accounting standards.

## **Item 3. Quantitative And Qualitative Disclosures About Market Risks**

Market risk represents the risk of loss that may impact our financial position due to adverse changes in financial market prices and rates. We are exposed to market risk primarily due to fluctuations in foreign currency exchange rates and interest rates, each as described more fully below. We do not hold or issue derivative financial instruments for trading or speculative purposes.

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***Interest Rate Sensitivity***

Our exposure to market risk for changes in interest rates relates primarily to our cash and cash equivalents and investments. We do not use derivative financial instruments to hedge our interest rate exposure. Our cash and cash equivalents and investments as of September 30, 2016 were \$10,795 and \$2,548, respectively.

We invest primarily in highly liquid, money market funds and bank fixed deposits. Because of the short-term nature of the majority of the interest-bearing securities we hold, we believe that a 10% fluctuation in the interest rates applicable to our cash and cash equivalents and investments would not have a material effect on our financial condition or results of operations.

The rate of interest on our working capital line with ICICI, our PCFC facility and our term loan with HSBC which were in effect as of September 30, 2016, are variable and are based on LIBOR plus a fixed margin. As of September 30, 2016, we had \$5,000 and \$2,000 in borrowings outstanding under our working capital line with ICICI and PCFC facility, respectively. As of September 30, 2016, we had borrowed \$10,000 under our term loan with HSBC. We believe that a 10% fluctuation in the interest rates applicable to our borrowings would not have a material effect on our financial condition or results of operations.

***Foreign Currency Exchange Risk***

Our reporting currency is the U.S. dollar. However, payments to us by customers outside the U.S. are generally made in the local currency. Accordingly, our results of operations and cash flows are subject to fluctuations due to changes in foreign currency exchange rates, particularly changes in the Canadian dollar, Indian rupee, British pound, Thai baht, Malaysian ringgit, Singapore dollar and Mexican peso. The volatility of exchange rates depends on many factors that we cannot forecast with reliable accuracy.

We generated approximately 11.46% and 12.41%, respectively, of our gross revenues outside of the United States for the three months ended September 30, 2016 and 2015 compared to 11.09% and 14.98%, respectively, for the six months ended September 30, 2016 and 2015. The effect of foreign exchange rate changes on cash and cash equivalents resulted in a gain of \$79 and a gain of \$248 for the three months ended September 30, 2016 and September 30, 2015, respectively, compared to a gain of \$ 201 and a loss of \$(4) for the six months ended September 30, 2016 and September 30, 2015, respectively. For the three months ended September 30, 2016 and September 30, 2015, we had a foreign exchange gain/(loss) of approximately \$(18.62) and \$85.54, respectively, compared to a foreign exchange gain of approximately \$3.51 and \$179.29, respectively, for the six months ended September 30, 2016 and September 30, 2015.

We use foreign currency forward contracts and par forward contracts to hedge our risks associated with foreign currency fluctuations related to certain commitments and forecasted transactions. The use of hedging instruments is governed by our policies which are approved by our Board of Directors. We designate these hedging instruments as cash flow hedges. Derivative financial instruments we enter into that are not designated as hedging instruments in hedge relationships are classified as financial instruments at fair value through profit or loss.

The aggregate contracted U.S. dollar principal amounts of foreign exchange forward contracts (sell) outstanding as of September 30, 2016 amounted to \$3,690. The outstanding forward contracts as of September 30, 2016 mature between 1 month to 12 months. As of September 30, 2016, we estimate that \$83, net of tax, of the net gains/(losses) related to derivatives designated as cash flow hedges recorded in accumulated other comprehensive income (loss) are expected to be reclassified into earnings within the subsequent 12 months. The outstanding foreign exchange forward contracts in U.S. dollars as of September 30, 2016 are designated as in hedge relationship and there will be no impact on our statement of operations due to a strengthening or weakening of 10% in the foreign exchange rates.

The fair value of derivative financial instruments is determined based on observable market inputs and valuation models. The derivative financial instruments are valued based on valuations received from the relevant counterparty (i.e., bank). The fair value of the foreign exchange forward contract and foreign exchange par forward contract has been determined as the difference between the forward rate on reporting date and the forward rate on the original transaction, multiplied by the transaction's notional amount (with currency matching). The following table provides information of fair values of derivative financial instruments:

	Noncurrent*	Current*	Noncurrent*	Current*
As of September 30, 2016				
Designated as hedging instruments under Cash Flow Hedges				
Foreign exchange forward contracts	\$ 0	\$ 125	\$ 0	\$ 0
Total	\$ 0	\$ 125	\$ 0	\$ 0

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The noncurrent and current portions of derivative assets are included in ‘Other Assets’ and ‘Prepaid Expenses \* And Other Current Assets’, respectively, and the noncurrent and current portions of derivative liabilities are included in ‘Other Liabilities’ and ‘Accrued Expenses And Other Liabilities’, respectively in the Consolidated Balance Sheet.

For more information on foreign currency translation adjustments and cash flow hedges and other derivative financial instruments, see Notes 7 and 8 to our consolidated financial statements for the three and six months ended September 30, 2016.

### **Item 4. Controls and Procedures**

#### **Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our reports under the Securities Exchange Act of 1934, as amended (the “Exchange Act”), and the rules and regulations thereunder, is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms and that such information is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow for timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

As required by Rule 13a-15(b) under the Exchange Act, our management, under the supervision and with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of September 30, 2016. Based on such evaluation, our principal executive officer and principal financial officer have concluded that, as of September 30, 2016, our disclosure controls and procedures were effective at the reasonable assurance level.

#### **Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



**PART II: OTHER INFORMATION****Item 1A. Risk Factors.**

Risk factors that affect our business and financial results are discussed in Part I, Item 1A “Risk Factors,” in our Annual Report. There have been no material changes in our risk factors from those previously disclosed in our Annual Report. You should carefully consider the risks described in our Annual Report, which could materially affect our business, financial condition or future results. The risks described in our Annual Report are not the only risks we face. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition, and/or operating results. If any of the risks actually occur, our business, financial condition, and/or results of operations could be negatively affected.

**Item 6. Exhibits.**

<b>Exhibit No.</b>	<b>Description</b>
10.1	Master Services Agreement, dated August 2, 2016, between Majesco Limited and Majesco Software and Solutions India Private Limited (incorporated by reference to Exhibit 10.1 to Majesco’s Current Report on Form 8-K, filed with the SEC on August 5, 2016).
10.2	Memorandum of Understanding, dated August 2, 2016, between Majesco Limited and Majesco Software and Solutions India Private Limited (incorporated by reference to Exhibit 10.2 to Majesco’s Current Report on Form 8-K, filed with the SEC on August 5, 2016).
10.3	Addendum to Facility Letter between Yes Bank and Majesco Software and Solutions India Pvt. Ltd. dated as of September 27, 2016 (incorporated by reference to Exhibit 10.1 to Majesco’s Current Report on Form 8-K, filed with the SEC on October 3, 2016).
31.1	Certification of Chief Executive Officer pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of Chief Financial Officer pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101.1\* The following materials from the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2016 formatted in extensible Business Reporting Language (XBRL): (i) Consolidated Balance Sheets as of September 30, 2016 (Unaudited) and March 31, 2016; (ii) Consolidated Statements of Operations for the three and six months ended September 30, 2016 and 2015 (Unaudited); (iii) Consolidated Statements of Cash Flows for the six months ended September 30, 2016 and 2015 (Unaudited); and (iv) Notes to Consolidated Financial Statements (Unaudited).

\* Furnished herewith. Pursuant to Rule 406T of Regulation S-T, the Interactive Data Files in Exhibit 101.1 hereto are not to be deemed "filed" or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, and are not to be deemed "filed" for purposes of Section 18 of the Exchange Act, and otherwise are not subject to liability under those sections, except as shall be expressly set forth by specific reference in such filing.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**MAJESCO**

Date: November 3, 2016 By: /s/ Ketan Mehta  
Ketan Mehta, President and Chief Executive Officer

Date: November 3, 2016 By: /s/ Farid Kazani  
Farid Kazani, Chief Financial Officer and Treasurer