

## Edgar Filing: GENERAL AMERICAN INVESTORS CO INC - Form N-30B-2

GENERAL AMERICAN INVESTORS CO INC

Form N-30B-2

April 28, 2009

For the three months ended March 31, 2009, the net asset value per Common Share decreased 11.2%, while the investment return to our stockholders declined by 11.8%. By comparison, our benchmark, the Standard & Poor's 500 Stock Index (including income) decreased 10.9%. For the twelve months ended March 31, 2009, the return on the net asset value per Common Share was -46.9%, and the return to our stockholders was -50.5%; these compare with a return of -38.1% for the S&P 500. During each period, the discount at which our shares traded continued to fluctuate and on March 31, 2009, it was 18.0%.

As set forth in the accompanying financial statements (unaudited), as of March 31, 2009, the net assets applicable to the Company's Common Stock were \$598,882,291 equal to \$18.73 per Common Share.

The decrease in net assets resulting from operations for the three months ended March 31, 2009 was \$74,894,708. During this period, the net realized gain on securities sold was \$14,293,185, and the decrease in net unrealized appreciation was \$87,852,357. Net investment income for the three months was \$1,611,387, and distributions to Preferred Stockholders amounted to \$2,946,923.

During the three months, 94,363 shares of the Company's Preferred Stock were purchased at an average price of \$22.45.

Last year's precipitous decline in equity values continued into the second week of March. The market has rallied sharply since then, supported by data suggesting that the steep decline in the world economy is slowing, even if recovery has not yet begun. Our portfolio has participated fully in this move and, at this writing, has performed meaningfully better than our benchmark.

While the worst of the contraction, characterized by rising bankruptcies and foreclosures, may be behind us, the recovery, when it comes, is likely to be muted. Personal consumption, which makes up 70% of U.S. gross domestic product, may well be subdued owing to the erosion of wealth represented by home equity and marketable securities. Credit creation, meanwhile, could be constrained because of the damaged condition of financial institutions in general, and money center banks in particular.

The specter of inflation, and its effect on interest rates and the value of the dollar, remains an important concern. The government's aggressive policy response to the recession, in the form of unprecedented levels of fiscal and monetary stimulus, while salutary in the near term, must be managed carefully, since these measures are historically associated with inflationary surges.

We are saddened to report that Joseph T. Stewart, Jr., our esteemed colleague and Lead Independent Director, died on April 2, 2009. Mr. Stewart also served as a trustee of the Foundation of the University of Medicine and Dentistry of New Jersey, a member of the Advisory Council for the Marine Biological Laboratory, a member of the Board of Advisors of the United States Merchant Marine Academy, and a trustee for the United States Merchant Marine Academy Foundation. He served as a director of the Company for 22 years and as Lead Independent Director for the last two years. His counsel and support will be missed.

We are pleased to report that Sidney R. Knafel, a member of the Board of Directors of the Company since 1994, has been appointed by his fellow independent directors to serve as the Company's Lead Independent Director, succeeding the late Joseph T. Stewart, Jr. The role of independent director was created two years ago when the offices of the Chairman and Chief Executive Officer were combined.

Information about the Company, including our investment objectives, operating policies and procedures, investment results, record of dividend and distribution payments, financial reports and press releases, is on our website and has been updated through March 31, 2009. It can be accessed on the internet at [www.generalamericaninvestors.com](http://www.generalamericaninvestors.com).

By Order of the Board of Directors,

GENERAL AMERICAN INVESTORS COMPANY, INC.

*Spencer Davidson Chairman of the Board*

*President and Chief Executive Officer*

April 15, 2009

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ASSETS

INVESTMENTS, AT VALUE (NOTE 1a)

|  |  |               |
|--|--|---------------|
| Common stocks (cost \$696,271,483)     |  | \$643,467,804 |
| Corporate notes (cost \$13,828,687)    |  | 14,392,457    |
| Money market fund (cost \$137,245,121) |  | 137,245,121   |
| Total investments (cost \$847,345,291) |  | 795,105,382   |

CASH, RECEIVABLES AND OTHER ASSETS

|  |           |           |
|--|-----------|-----------|
| Cash   | \$133,397 |           |
| Receivable for securities sold                           | 462,347   |           |
| Premiums deposited with brokers for options written      | 220,528   |           |
| Dividends, interest and other receivables                | 2,150,728 |           |
| Qualified pension plan asset, net excess funded (note 6) | 998,386   |           |
| Prepaid expenses and other assets                        | 3,167,542 | 7,132,928 |

TOTAL ASSETS

802,238,310

LIABILITIES

|   |           |
|---|-----------|
| Payable for securities purchased  | 236,933   |
| Accrued preferred stock dividend not yet declared   | 228,414   |
| Outstanding options written, at value (premiums deposited with brokers \$220,528) (note 1a) | 279,000   |
| Accrued supplemental pension plan liability (note 6)  | 3,226,140 |
| Accrued supplemental thrift plan liability (note 6)   | 1,426,682 |
| Accrued expenses and other liabilities  | 700,425   |

TOTAL LIABILITIES

6,097,594

5.95% CUMULATIVE PREFERRED STOCK, SERIES B -

|  |             |
|--|-------------|
| 7,890,337 shares at a liquidation value of \$25 per share (note 2) | 197,258,425 |
|--|-------------|

NET ASSETS APPLICABLE TO COMMON STOCK - 31,980,872 shares (note 2)

\$598,882,291

NET ASSET VALUE PER COMMON SHARE

\$18.73

NET ASSETS APPLICABLE TO COMMON STOCK

|   |              |
|---|--------------|
| Common Stock, 31,980,872 shares at par value (note 2) | \$31,980,872 |
| Additional paid-in capital (note 2)                   | 608,569,060  |
| Undistributed realized gain on investments            | 14,276,269   |
| Undistributed net investment income                   | 7,370,569    |
| Accumulated other comprehensive income (note 6)       | (7,838,173)  |
| Unallocated distributions on Preferred Stock          | (3,177,925)  |
| Unrealized depreciation on investments and options    | (52,298,381) |

NET ASSETS APPLICABLE TO COMMON STOCK

\$598,882,291

(see notes to financial statements)

INCOME

|           |             |             |
|-----------|-------------|-------------|
| Dividends | \$3,435,029 |             |
| Interest  | 543,069     | \$3,978,098 |

EXPENSES

|   |           |
|---|-----------|
| Investment research                                       | 1,016,465 |
| Administration and operations                             | 670,322   |
| Office space and general                                  | 412,452   |
| Miscellaneous taxes                                       | 91,084    |
| Directors fees and expenses                               | 84,658    |
| Transfer agent, custodian and registrar fees and expenses | 34,020    |

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|  |              |               |
|--|--------------|---------------|
| Auditing and legal fees  | 32,000       |               |
| Stockholders meeting and reports   | 25,710       | 2,366,711     |
| NET INVESTMENT INCOME  |              | 1,611,387     |
| REALIZED GAIN (LOSS) AND CHANGE IN UNREALIZED APPRECIATION ON INVESTMENTS (NOTES 1, 4 AND 5) |              |               |
| Net realized gain on investments:  |              |               |
| Securities transactions (long-term, except for \$56,054)                                     | 14,168,151   |               |
| Written option transactions  | 125,034      |               |
|  | 14,293,185   |               |
| Net decrease in unrealized appreciation  | (87,852,357) |               |
| NET LOSS ON INVESTMENTS  |              | (73,559,172)  |
| DISTRIBUTIONS TO PREFERRED STOCKHOLDERS  |              | (2,946,923)   |
| DECREASE IN NET ASSETS RESULTING FROM OPERATIONS   |              | (874,894,708) |
| (see notes to financial statements)  |              |               |

|  | Three Months<br>Ended<br>March 31, 2009<br>(Unaudited) | Year Ended<br>December 31,<br>2008 |
|--|--|------------------------------------|
| OPERATIONS   |  |                                    |
| Net investment income  | \$1,611,387  | \$13,446,046                       |
| Net realized gain on investments   | 14,293,185   | 16,414,799                         |
| Net decrease in unrealized appreciation  | (87,852,357)   | (523,757,542)                      |
|  | (71,947,785)   | (493,896,697)                      |
| Distributions to Preferred Stockholders:   |  |                                    |
| From net investment income   |  | (3,474,724)                        |
| From long-term capital gains   |  | (8,425,276)                        |
| Unallocated distributions  | (2,946,923)  | 387                                |
| Decrease in net assets from Preferred distributions  | (2,946,923)  | (11,899,613)                       |
| DECREASE IN NET ASSETS RESULTING FROM OPERATIONS   | (74,894,708)   | (505,796,310)                      |
| OTHER COMPREHENSIVE INCOME (Adjustment to apply FAS 158; Note 6)   | (1,061,564)  | (7,885,172)                        |
| DISTRIBUTIONS TO COMMON STOCKHOLDERS   |  |                                    |
| From net investment income   |  | (6,024,428)                        |
| From long-term capital gains   |  | (14,620,307)                       |
| DECREASE IN NET ASSETS FROM COMMON DISTRIBUTIONS   |  | (20,644,735)                       |
| CAPITAL SHARE TRANSACTIONS (NOTE 2)  |  |                                    |
| Value of Common Shares issued in payment of dividends and distributions                                    |  | 7,928,339                          |
| Cost of Common Shares purchased  |  | (1,986,688)                        |
| Benefit to Common Shareholders resulting from Preferred Shares purchased                                   | 240,762  | 59,398                             |
| INCREASE IN NET ASSETS - CAPITAL TRANSACTIONS  | 240,762  | 6,001,049                          |
| NET DECREASE IN NET ASSETS   | (75,715,510)   | (528,325,168)                      |
| NET ASSETS APPLICABLE TO COMMON STOCK  |  |                                    |
| BEGINNING OF PERIOD  | 674,597,801  | 1,202,922,969                      |
| END OF PERIOD (including undistributed net investment income of \$7,370,569 and \$5,759,182, respectively) | \$598,882,291  | \$674,597,801                      |
| (see notes to financial statements)  |  |                                    |

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The following table shows per share operating performance data, total investment return, ratios and supplemental data for the three months ended March 31, 2009 and for each year in the five-year period ended December 31, 2008. This information has been derived from information contained in the financial statements and market price data for the Company's shares.

|   | Three Months<br>Ended |           | Year Ended December 31, |             |             |             |      |
|---|-----------------------|-----------|-------------------------|-------------|-------------|-------------|------|
|   | March 31, 2009        |           | 2008                    | 2007        | 2006        | 2005        | 2004 |
|   | <u>(Unaudited)</u>    |           |                         |             |             |             |      |
| <b>PER SHARE OPERATING PERFORMANCE</b>                                  |                       |           |                         |             |             |             |      |
| Net asset value, beginning of period                                    | \$21.09               | \$38.10   | \$40.54                 | \$39.00     | \$35.49     | \$33.11     |      |
| Net investment income   | .05                   | .42       | .31                     | .34         | .19         | .32         |      |
| Net gain (loss) on investments -<br>realized and unrealized             | (2.29)                | (16.15)   | 3.39                    | 4.72        | 5.85        | 3.48        |      |
| Other comprehensive income  | (.03)                 | (.25)     | .02                     | .03         |             |             |      |
| <b>Distributions on Preferred Stock:</b>                                |                       |           |                         |             |             |             |      |
| Dividends from net investment income                                    |                       | (.11)     | (.02)                   | (.04)       | (.03)       | (.09)       |      |
| Distributions from net short-term capital gains                         |                       |           | (.03)                   | (.01)       | (.08)       |             |      |
| Distributions from net long-term capital gains                          |                       | (.27)     | (.36)                   | (.36)       | (.30)       | (.32)       |      |
| Unallocated   | (.09)                 |           |                         |             |             |             |      |
|   | (.09)                 | (.38)     | (.41)                   | (.41)       | (.41)       | (.41)       |      |
| Total from investment operations  | (2.36)                | (16.36)   | 3.31                    | 4.68        | 5.63        | 3.39        |      |
| <b>Distributions on Common Stock:</b>                                   |                       |           |                         |             |             |             |      |
| Dividends from net investment income                                    |                       | (.19)     | (.33)                   | (.29)       | (.15)       | (.23)       |      |
| Distributions from net short-term capital gains                         |                       |           | (.38)                   | (.04)       | (.44)       |             |      |
| Distributions from net long-term capital gains                          |                       | (.46)     | (5.04)                  | (2.81)      | (1.53)      | (.78)       |      |
|   |                       | (.65)     | (5.75)                  | (3.14)      | (2.12)      | (1.01)      |      |
| Net asset value, end of period  | \$18.73               | \$21.09   | \$38.10                 | \$40.54     | \$39.00     | \$35.49     |      |
| Per share market value, end of period                                   | \$15.35               | \$17.40   | \$34.70                 | \$37.12     | \$34.54     | \$31.32     |      |
| <b>TOTAL INVESTMENT RETURN - Stockholder</b>                            |                       |           |                         |             |             |             |      |
| return, based on market price per share                                 | (11.79)%*             | (48.20)%  | 8.72%                   | 16.78%      | 17.40%      | 8.79%       |      |
| <b>RATIOS AND SUPPLEMENTAL DATA</b>                                     |                       |           |                         |             |             |             |      |
| Net assets applicable to Common Stock,<br>end of period (000's omitted) | \$598,882             | \$674,598 | \$1,202,923             | \$1,199,453 | \$1,132,942 | \$1,036,393 |      |
| Ratio of expenses to average net assets<br>applicable to Common Stock   | 1.57%**               | 0.87%     | 1.11%                   | 1.06%       | 1.25%       | 1.15%       |      |
| Ratio of net income to average net assets<br>applicable to Common Stock | 1.06%**               | 1.31%     | 0.78%                   | 0.86%       | 0.51%       | 0.94%       |      |
| Portfolio turnover rate   | 2.97%*                | 25.52%    | 31.91%                  | 19.10%      | 20.41%      | 16.71%      |      |
| <b>PREFERRED STOCK</b>  |                       |           |                         |             |             |             |      |
| Liquidation value, end of period (000's omitted)                        | \$197,258             | \$199,617 | \$200,000               | \$200,000   | \$200,000   | \$200,000   |      |
| Asset coverage  | 404%                  | 438%      | 701%                    | 700%        | 666%        | 618%        |      |
| Liquidation preference per share  | \$25.00               | \$25.00   | \$25.00                 | \$25.00     | \$25.00     | \$25.00     |      |
| Market value per share  | \$23.35               | \$21.90   | \$21.99                 | \$24.44     | \$24.07     | \$24.97     |      |
| *Not annualized   |                       |           |                         |             |             |             |      |
| **Annualized  |                       |           |                         |             |             |             |      |

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| Shares   | COMMON AND PREFERRED STOCKS           | Value<br>(note 1a)             |
|--|---------------------------------------|--------------------------------|
| <b>AEROSPACE/DEFENSE (4.5%)</b>                          |                                       |                                |
| 300,000  | The Boeing Company                    | \$10,674,000                   |
| 418,700  | Textron Inc.                          | 2,403,338                      |
| 325,000  | United Technologies Corporation       | 13,968,500                     |
|  |                                       | (COST \$62,253,609) 27,045,838 |
| <b>BUILDING AND REAL ESTATE (2.0%)</b>                   |                                       |                                |
| 1,875,862  | CEMEX, S.A. de C.V. ADR (a)           | (COST \$24,456,722) 11,724,138 |
| <b>COMMUNICATIONS AND INFORMATION SERVICES (11.8%)</b>   |                                       |                                |
| 960,000  | Cisco Systems, Inc. (a)               | 16,099,200                     |
| 374,100  | Lamar Advertising Company Class A (a) | 3,647,475                      |
| 128,000  | Leap Wireless International, Inc. (a) | 4,463,360                      |
| 1,110,000  | MetroPCS Communications, Inc. (a)     | 18,958,800                     |
| 700,000  | QUALCOMM Incorporated                 | 27,237,000                     |
|  |                                       | (COST \$78,628,368) 70,405,835 |
| <b>COMPUTER SOFTWARE AND SYSTEMS (10.7%)</b>             |                                       |                                |
| 1,480,000  | Dell Inc. (a)                         | 14,030,400                     |
| 570,000  | Microsoft Corporation                 | 10,470,900                     |
| 415,100  | NetEase.com, Inc. (a)                 | 11,145,435                     |
| 67,100   | Nintendo Co., Ltd.                    | 19,390,503                     |
| 565,000  | Teradata Corporation (a)              | 9,164,300                      |
|  |                                       | (COST \$90,893,352) 64,201,538 |
| <b>CONSUMER PRODUCTS AND SERVICES (11.4%)</b>            |                                       |                                |
| 350,000  | Diageo plc ADR                        | 15,662,500                     |
| 375,000  | Heineken N. V.                        | 10,393,343                     |
| 466,100  | Hewitt Associates, Inc. Class A (a)   | 13,871,136                     |
| 450,000  | Nestle S.A.                           | 15,117,340                     |
| 255,000  | PepsiCo, Inc.                         | 13,127,400                     |
|  |                                       | (COST \$76,814,235) 68,171,719 |
| <b>ENVIRONMENTAL CONTROL (INCLUDING SERVICES) (5.4%)</b> |                                       |                                |
| 949,000  | Republic Services, Inc.               | 16,275,350                     |
| 630,000  | Waste Management, Inc.                | 16,128,000                     |
|  |                                       | (COST \$38,960,134) 32,403,350 |
| <b>FINANCE AND INSURANCE (20.4%)</b>                     |                                       |                                |
| <b>BANKING (1.3%)</b>                                    |                                       |                                |
| 165,000  | M&T Bank Corporation                  | (COST \$841,131) 7,464,600     |
| <b>INSURANCE (15.5%)</b>                                 |                                       |                                |
| 175,000  | The Allstate Corporation              | 3,351,250                      |
| 300,000  | Arch Capital Group Ltd. (a)           | 16,158,000                     |
| 440,000  | AXIS Capital Holdings Limited         | 9,917,600                      |
| 140  | Berkshire Hathaway Inc. Class A (a)   | 12,138,000                     |
| 250,000  | Everest Re Group, Ltd.                | 17,700,000                     |
| 375,000  | Fidelity National Financial, Inc.     | 7,316,250                      |
| 280,000  | MetLife, Inc.                         | 6,375,600                      |
| 275,000  | PartnerRe Ltd.                        | 17,069,250                     |
| 83,000   | Transatlantic Holdings, Inc.          | 2,960,610                      |
|  |                                       | (COST \$58,136,852) 92,986,560 |
| <b>OTHER (3.6%)</b>                                      |                                       |                                |
| 425,000  | American Express Company              | 5,792,750                      |
| 1,666,667  | Epoch Holding Corporation             | 11,450,000                     |

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|         |                  |                     |             |
|---------|------------------|---------------------|-------------|
| 517,500 | Nelnet, Inc. (a) |                     | 4,574,700   |
|         |                  | (COST \$34,130,107) | 21,817,452  |
|         |                  | (COST \$93,108,090) | 122,268,612 |

| Shares  | COMMON AND PREFERRED STOCKS (continued)                    |                      | Value<br>(note 1a) |
|---|--|----------------------|--------------------|
| <b>HEALTH CARE / PHARMACEUTICALS (1.5%)</b>             |  |                      |                    |
| 70,500  | Cougar Biotechnology, Inc. (a)                             |                      | \$2,270,100        |
| 529,900   | Cytokinetics, Incorporated (a)                             |                      | 900,830            |
| 119,500   | Gilead Sciences, Inc. (a)                                  |                      | 5,535,240          |
|   |  | (COST \$9,569,639)   | 8,706,170          |
| <b>MACHINERY AND EQUIPMENT (2.8%)</b>                   |  |                      |                    |
| 1,200,000   | ABB Ltd. ADR   | (COST \$13,364,456)  | 16,728,000         |
| <b>MISCELLANEOUS (3.1%)</b>                             |  |                      |                    |
|   | Other (b)  | (COST \$27,104,643)  | 18,528,730         |
| <b>OIL AND NATURAL GAS (INCLUDING SERVICES) (12.1%)</b> |  |                      |                    |
| 459,800   | Apache Corporation   |                      | 29,468,582         |
| 800,000   | Halliburton Company  |                      | 12,376,000         |
| 250,000   | McDermott International, Inc. (a)                          |                      | 3,347,500          |
| 500,000   | Patterson-UTI Energy, Inc.                                 |                      | 4,480,000          |
| 2,050,000   | Weatherford International Ltd. (a)                         |                      | 22,693,500         |
|   |  | (COST \$74,054,171)  | 72,365,582         |
| <b>RETAIL TRADE (17.6%)</b>                             |  |                      |                    |
| 575,000   | Costco Wholesale Corporation                               |                      | 26,634,000         |
| 333,100   | Target Corporation   |                      | 11,455,309         |
| 1,675,000   | The TJX Companies, Inc. (c)                                |                      | 42,947,000         |
| 470,000   | Wal-Mart Stores, Inc.                                      |                      | 24,487,000         |
|   |  | (COST \$54,015,566)  | 105,523,309        |
| <b>SEMICONDUCTORS (2.0%)</b>                            |  |                      |                    |
| 700,000   | ASML Holding N.V.  | (COST \$16,353,612)  | 12,257,000         |
| <b>TECHNOLOGY (1.4%)</b>                                |  |                      |                    |
| 1,900,000   | Xerox Corporation  | (COST \$25,689,854)  | 8,645,000          |
| <b>TRANSPORTATION (0.8%)</b>                            |  |                      |                    |
| 236,100   | Alexander & Baldwin, Inc.                                  | (COST \$11,005,032)  | 4,492,983          |
|   | <b>TOTAL COMMON AND PREFERRED STOCKS (107.5%)</b>          | (COST \$696,271,483) | 643,467,804        |
| <b>Principal Amount</b>                                 |  |                      |                    |
| <b>MISCELLANEOUS (2.4%)</b>                             |  |                      |                    |
|   | Other (b) (e)  | (COST \$13,828,687)  | 14,392,457         |
| <b>Shares</b>   |  |                      |                    |
| <b>SHORT-TERM SECURITY AND OTHER ASSETS</b>             |  |                      |                    |
| 137,245,121   | SSgA Prime Money Market Fund (22.9%)                       | (COST \$137,245,121) | 137,245,121        |
|   | <b>TOTAL INVESTMENTS (e) (132.8%)</b>                      | (COST \$847,345,291) | 795,105,382        |
|   | Cash, receivables and other assets less liabilities (0.1%) |                      | 1,035,334          |
|   | <b>PREFERRED STOCK (-32.9%)</b>                            |                      | (197,258,425)      |
|   | <b>NET ASSETS APPLICABLE TO COMMON STOCK (100%)</b>        |                      | \$598,882,291      |

(a) Non-income producing security.

(b) Securities which have been held for less than one year, not previously disclosed, and not restricted.

(c) 400,000 shares held by custodian in a segregated custodial account as collateral for short positions and options, if any.

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- (d) At March 31, 2009: (1) the cost of investments for Federal income tax purposes was the same as the cost for financial reporting purposes, (2) aggregate gross unrealized appreciation was \$148,408,417, (3) aggregate gross unrealized depreciation was \$200,648,326, and (4) net unrealized depreciation was \$52,239,909.
- (e) Level 2 fair value measurement, note 8.

(see notes to financial statements)

| Contracts   | Value  |
|---|--|
| (100 shares each) COMMON STOCK/EXPIRATION DATE/EXERCISE PRICE                     | (note 1a)  |
| CALL OPTION   |  |
| COMPUTER SOFTWARE & SYSTEMS   |  |
| 900    NetEase.com, Inc./May 09/\$25.00 | (PREMIUM DEPOSITED WITH BROKER \$220,528)      \$279,000 |

The diversification of the Company's net assets applicable to its Common Stock by industry group as of March 31, 2009 and 2008 is shown in the following table.

| INDUSTRY CATEGORY                          | COST(000) | VALUE(000) | PERCENT COMMON NET ASSETS* |        |
|--|-----------|------------|----------------------------|--------|
|  |           |            | 2009                       | 2008   |
| Finance and Insurance                      |           |            |                            |        |
| Banking                                    | \$841     | \$7,465    | 1.3%                       | 3.6%   |
| Insurance                                  | 58,137    | 92,987     | 15.5                       | 16.7   |
| Other                                      | 34,130    | 21,817     | 3.6                        | 2.9    |
|  | 93,108    | 122,269    | 20.4                       | 23.2   |
| Retail Trade                               | 54,016    | 105,523    | 17.6                       | 14.5   |
| Oil and Natural Gas (Including Services)   | 74,054    | 72,365     | 12.1                       | 18.6   |
| Communications and Information Services    | 78,628    | 70,406     | 11.8                       | 6.1    |
| Consumer Products and Services             | 76,814    | 68,172     | 11.4                       | 10.7   |
| Computer Software and Systems              | 90,893    | 64,202     | 10.7                       | 10.0   |
| Miscellaneous**                            | 40,933    | 32,921     | 5.5                        | 5.2    |
| Environmental Control (Including Services) | 38,960    | 32,403     | 5.4                        | 4.3    |
| Aerospace/Defense                          | 62,254    | 27,046     | 4.5                        | 4.9    |
| Machinery and Equipment                    | 13,364    | 16,728     | 2.8                        | 2.3    |
| Building and Real Estate                   | 24,457    | 11,724     | 2.0                        | 5.1    |
| Semiconductors                             | 16,354    | 12,257     | 2.0                        |        |
| Health Care/Pharmaceuticals                | 9,570     | 8,706      | 1.5                        | 3.3    |
| Technology                                 | 25,690    | 8,645      | 1.4                        | 2.6    |
| Transportation                             | 11,005    | 4,493      | 0.8                        | 0.9    |
| Metals                                     |           |            |                            | 1.6    |
|  | 710,100   | 657,860    | 109.9                      | 113.3  |
| Short-Term Security                        | 137,245   | 137,245    | 22.9                       | 3.7    |
| Total Investments                          | \$847,345 | 795,105    | 132.8                      | 117.0  |
| Other Assets and Liabilities - Net         |           | 1,035      | 0.1                        | 0.5    |
| Preferred Stock                            |           | (197,258)  | (32.9)                     | (17.5) |
| Net Assets Applicable to Common Stock      |           | \$598,882  | 100.0%                     | 100.0% |

\* Net Assets applicable to the Company's Common Stock.

\*\* Securities which have been held for less than one year, not previously disclosed, and not restricted.

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| INCREASES<br>ADDITIONS            | SHARES TRANSACTED | SHARES HELD |
|-----------------------------------|-------------------|-------------|
| The Allstate Corporation          | 75,000            | 175,000     |
| American Express Company          | 25,000            | 425,000     |
| Leap Wireless International, Inc. | 60,000            | 128,000     |
| MetLife, Inc.                     | 45,000            | 280,000     |
| Nestle S.A.                       | 25,000            | 450,000     |
| <b>DECREASES</b>                  |                   |             |
| <b>ELIMINATION</b>                |                   |             |
| Genentech, Inc.                   | 200,000           |             |
| <b>REDUCTIONS</b>                 |                   |             |
| Berkshire Hathaway Inc. Class A   | 10                | 140         |
| Fidelity National Financial, Inc. | 425,000           | 375,000     |
| M&T Bank Corporation              | 30,000            | 165,000     |
| MetroPCS Communications, Inc.     | 290,000           | 1,110,000   |
| Nelnet, Inc.                      | 32,500            | 517,500     |
| NetEase.com, Inc.                 | 30,000            | 415,100     |
| PartnerRe Ltd.                    | 10,000            | 275,000     |

(a) Excludes transactions in Common and Preferred Stocks - Miscellaneous - Other.

(See notes to financial statements)

1. **SIGNIFICANT ACCOUNTING POLICIES** - General American Investors Company, Inc. (the Company), established in 1927, is registered under the Investment Company Act of 1940 as a closed-end, diversified management investment company. It is internally managed by its officers under the direction of the Board of Directors.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

a. **SECURITY VALUATION** Equity securities traded on a national securities exchange are valued at the last reported sales price on the last business day of the period. Equity securities reported on the NASDAQ national market are valued at the official closing price on that day. Listed and NASDAQ equity securities for which no sales are reported on that day and other securities traded in the over-the-counter market are valued at the last bid price (asked price for options written) on the valuation date. Equity securities traded primarily in foreign markets are generally valued at the preceding closing price of such securities on their respective exchanges or markets. Corporate debt securities, domestic and foreign, are generally traded in the over-the-counter market rather than on a securities exchange. The Company utilizes the latest bid prices provided by independent dealers and information with respect to transactions in such securities to assist in determining current market value. If, after the close of foreign markets, conditions change significantly, the price of certain foreign securities may be adjusted to reflect fair value as of the time of the valuation of the portfolio. Investments in money market funds are valued at their net asset value.

b. **OPTIONS** The Company may purchase and write (sell) put and call options. The Company typically purchases put options or writes call options to hedge the value of portfolio investments while it typically purchases call options and writes put options to obtain equity market exposure under specified circumstances. The risk associated with purchasing an option is that the Company pays a premium whether or not the option is exercised. Additionally, the Company bears the risk of loss of the premium and a change in market value should the counterparty not perform under the contract. Put and call options purchased are accounted for in the same manner as portfolio



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securities. Premiums received from writing options are reported as a liability on the Statement of Assets and Liabilities. Those that expire unexercised are treated by the Company on the expiration date as realized gains on written option transactions in the Statement of Operations. The difference between the premium received and the amount paid on effecting a closing purchase transaction, including brokerage commissions, is also treated as a realized gain, or, if the premium is less than the amount paid for the closing purchase transaction, as a realized loss on written option transactions in the Statement of Operations. If a call option is exercised, the premium is added to the proceeds from the sale of the underlying security in determining whether the Company has realized a gain or loss on investments in the Statement of Operations. If a put option is exercised, the premium reduces the cost basis for the securities purchased by the Company and is parenthetically disclosed under cost of investments on the Statement of Assets and Liabilities. The Company as writer of an option bears the market risk of an unfavorable change in the price of the security underlying the written option.

c. **FEDERAL INCOME TAXES** The Company's policy is to fulfill the requirements of the Internal Revenue Code applicable to regulated investment companies and to distribute substantially all taxable income to its stockholders. Accordingly, no provision for Federal income taxes is required. The Company is subject to the provisions of FASB Interpretation No. 48, Accounting for Uncertainties in Income Taxes (FIN 48). As of and during the period ended March 31, 2009, the Company did not have any liabilities for any unrecognized tax positions. The Company recognizes interest and penalties, if any, related to unrecognized tax positions as income tax expense in the Statement of Operations. During the period, the Company did not incur any interest or penalties.

d. **FOREIGN CURRENCY TRANSLATION AND TRANSACTIONS** Portfolio securities and other assets and liabilities denominated in foreign currencies are translated into U.S. dollars based on the exchange rate of such currencies against U.S. dollars on the date of valuation. Purchases and sales of securities, income and expense items denominated in foreign currencies are translated into U.S. dollars at the exchange rate in effect on the transaction date. Occasionally, events may impact the availability or reliability of foreign exchange rates used to convert the U.S. dollar equivalent value. If such an event occurs, the foreign exchange rate will be valued at fair value using procedures established and approved by the Company's Board of Directors. The Company does not separately report the effect of changes in foreign exchange rates from changes in market prices on securities held. Such changes are included in net realized and unrealized gain or loss from investments on the Statement of Operations.

Realized foreign exchange gains or losses arise from sales of foreign currencies, currency gains or losses realized between the trade and settlement dates on securities transactions and the difference between the recorded amounts of dividends, interest, and foreign withholding taxes and the U.S. dollar equivalent of the amounts actually received or paid. Net unrealized foreign exchange gains and losses arise from changes in foreign exchange rates on foreign denominated assets and liabilities other than investments in securities held at the end of the reporting period.

Foreign security and currency transactions may involve certain consideration and risks not typically associated with those of U.S. companies as a result of, among other factors, the possibility of political or economic instability or the level of governmental supervision and regulation of foreign securities markets.

e. **DIVIDENDS AND DISTRIBUTIONS** The Company expects to pay dividends of net investment income and distributions of net realized capital and currency gains, if any, annually to common shareholders and quarterly to preferred shareholders. Foreign currency laws may reduce the amount of dividends of net investment income. Dividends and distributions to common and preferred shareholders, which are determined in accordance with Federal income tax regulations and which may differ from generally accepted accounting principles, are recorded on the ex-dividend date. Permanent book/tax differences relating to income and gains are reclassified to paid-in capital as they arise.

f. **INDEMNIFICATIONS** In the ordinary course of business, the Company enters into contracts that contain a variety of indemnifications. The Company's maximum exposure under these arrangements is unknown. However, the Company has not had prior claims or losses pursuant to these indemnification provisions and expects the risk of loss thereunder to be remote.

g. **OTHER** As is customary in the investment company industry, securities transactions are recorded as of the trade date. Dividend income and distributions to stockholders are recorded as of the ex-dividend dates. Interest income, adjusted for amortization of discount and premium on investments, is earned from settlement date and is recognized on the accrual basis. Cost of short-term investments represents amortized cost.

2. **CAPITAL STOCK AND DIVIDEND DISTRIBUTIONS** - The authorized capital stock of the Company consists of 50,000,000 shares of Common Stock, \$1.00 par value, and 10,000,000 shares of Preferred Stock, \$1.00 par value. With respect to the Common Stock, 31,980,872 shares were issued and outstanding, and 8,000,000 Preferred Shares were originally issued and 7,890,337 were outstanding on March 31, 2009.

On September 24, 2003, the Company issued and sold 8,000,000 shares of its 5.95% Cumulative Preferred Stock, Series B in an underwritten offering. The Preferred Shares were noncallable for the 5 year period ended September 24, 2008 and have a liquidation preference of \$25.00

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per share plus an amount equal to accumulated and unpaid dividends to the date of redemption. On December 10, 2008, the Board of Directors authorized the repurchase of 1 million Preferred Shares in the open market at prices below \$25.00 per share. A total of 94,363 Preferred Shares were repurchased at an average cost per share of \$22.45 during the three month period ended March 31, 2009. The average discount of \$2.55 per Preferred Share, \$240,762 in aggregate, was credited to additional paid-in capital of the Common Stock.

### 2. CAPITAL STOCK - (Continued from bottom of previous page.)

The Company is required to allocate distributions from long-term capital gains and other types of income proportionately among holders of shares of Common Stock and Preferred Stock. To the extent that dividends on the shares of Preferred Stock are not paid from long-term capital gains, they will be paid from ordinary income or net short-term capital gains or will represent a return of capital.

Under the Investment Company Act of 1940, the Company is required to maintain an asset coverage of at least 200% of the Preferred Stock. In addition, pursuant to the Rating Agency Guidelines, the Company is required to maintain a certain discounted asset coverage for its portfolio that equals or exceeds the Basic Maintenance Amount under the guidelines established by Moody's Investors Service, Inc. The Company has met these requirements since the issuance of the Preferred Stock. If the Company fails to meet these requirements in the future and does not cure such failure, the Company may be required to redeem, in whole or in part, shares of Preferred Stock at a redemption price of \$25.00 per share plus accumulated and unpaid dividends (whether or not earned or declared). In addition, the Company's failure to meet the foregoing asset coverage requirements could restrict its ability to pay dividends on shares of Common Stock and could lead to sales of portfolio securities at inopportune times.

The holders of Preferred Stock have voting rights equivalent to those of the holders of Common Stock (one vote per share) and, generally, vote together with the holders of Common Stock as a single class.

At all times, holders of Preferred Stock will elect two members of the Company's Board of Directors and the holders of Preferred and Common Stock, voting as a single class, will elect the remaining directors. If the Company fails to pay dividends on the Preferred Stock in an amount equal to two full years' dividends, the holders of Preferred Stock will have the right to elect a majority of the directors. In addition, the Investment Company Act of 1940 requires that approval of the holders of a majority of any outstanding Preferred Shares, voting separately as a class, would be required to (a) adopt any plan of reorganization that would adversely affect the Preferred Stock and (b) take any action requiring a vote of security holders, including, among other things, changes in the Company's subclassification as a closed-end investment company or changes in its fundamental investment policies.

The Company classifies its Preferred Stock pursuant to the requirements of EITF D-98, *Classification and Measurement of Redeemable Securities*, which require that preferred stock for which its redemption is outside of the company's control should be presented outside of net assets in the statement of assets and liabilities.

There were no transactions in Common Stock for the three months ended March 31, 2009. Transactions in Common Stock for the year ended December 31, 2008 were as follows:

|   | <u>Shares</u> | <u>Amount</u> |
|---|---------------|---------------|
|   | <u>2008</u>   | <u>2008</u>   |
| Shares issued in payment of dividends and distributions<br>(includes 103,047 shares issued from treasury) | 509,861       | \$509,861     |
| Increase in paid-in capital   |               | 7,418,478     |
| Total increase  |               | 7,928,339     |
| Shares purchased (at an average discount from NAV of 19.8%)   | 102,047       | (102,047)     |
| Decrease in paid-in capital   |               | (1,884,641)   |
| Total decrease  |               | (1,986,688)   |
| Net increase  |               | \$5,941,651   |

Distributions for tax and book purposes are substantially the same.

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3. OFFICERS COMPENSATION - The aggregate compensation paid and accrued by the Company during the three months ended March 31, 2009 to its officers (identified on back cover) amounted to \$1,107,250.
4. PURCHASES AND SALES OF SECURITIES - Purchases and sales of securities (other than short-term securities and options) for the three months ended March 31, 2009 amounted to \$20,168,748 and \$44,487,955.
5. WRITTEN OPTIONS - Transactions in written covered call options during the three months ended March 31, 2009 was as follows:

|   | <u>Contracts</u> | Covered Call | <u>Premiums</u> |
|---|------------------|--------------|-----------------|
| Options written and outstanding, March 31, 2009 | 900              |              | \$220,528       |

6. BENEFIT PLANS - The Company has funded (Qualified) and unfunded (Supplemental) noncontributory defined benefit pension plans that cover its employees. The plans provide defined benefits based on years of service and final average salary with an offset for a portion of social security covered compensation. The components of the net periodic benefit cost (income) of the plans for the three months ended March 31, 2009 were:

|                                      |           |
|--------------------------------------|-----------|
| Service cost                         | \$82,188  |
| Interest cost                        | 189,919   |
| Expected return on plan assets       | (241,954) |
| Amortization of prior service cost   | 6,731     |
| Recognized net actuarial loss (gain) | 80,523    |
| Net periodic benefit cost (income)   | \$117,407 |

The Company also has funded and unfunded defined contribution thrift plans that are available to its employees. The aggregate cost of such plans for the three months ended March 31, 2009 was (\$74,561). The unfunded liability at March 31, 2009 was \$1,426,682.

The Company applies the recognition provisions of Financial Accounting Standards Board ( FASB ) Statement of Financial Accounting Standards No. 158 Employers Accounting for Defined Benefit Pension and Other Postretirement Plans which requires employers to recognize the overfunded or underfunded status of a defined benefit postretirement plan as an asset or liability in the Statement of Assets and Liabilities and to recognize changes in funded status in the year in which the changes occur through other comprehensive income.

7. OPERATING LEASE COMMITMENT - In June 2007, the Company entered into an operating lease agreement for office space which expires in February 2018 and provides for future rental payments in the aggregate amount of approximately \$10,755,000, net of construction credits. The lease agreement contains clauses whereby the Company receives free rent for a specified number of months and credit towards construction of office improvements, and incurs escalations annually relating to operating costs and real property taxes and to annual rent charges beginning in February 2013. The Company has the option to renew the lease after February 2018 for five years at market rates. Rental expense approximated \$269,400 for the three months ended March 31, 2009. Minimum rental commitments under the operating lease are approximately \$1,075,000 per annum in 2010 through 2012, \$1,183,000 in 2013 through 2017, and \$99,000 in 2018.

8. FAIR VALUE MEASUREMENTS - Various data inputs are used in determining the value of the Company's investments. These inputs are summarized in a hierarchy consisting of the three broad levels listed below:

Level 1 - quoted prices in active markets for identical securities (including money market funds which are valued using amortized cost and which transact at net asset value, typically \$1 per share),

Level 2 - other significant observable inputs (including quoted prices for similar securities, interest rates, credit risk, etc.), and

Level 3 - significant unobservable inputs (including the Company's own assumptions in determining the fair value of investments).

The inputs or methodology used for valuing securities are not necessarily an indication of the risk associated with investing in those securities.

The following is a summary of the inputs used to value the Company's net assets as of March 31, 2009:

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| Valuation Inputs  | Investments in Securities | Option Written |
|---|---------------------------|----------------|
| Level 1 - Quoted prices   | \$780,712,925             | \$279,000      |
| Level 2 - Other significant observable inputs (see (e), page 7) | 14,392,457                |                |
| Level 3 - Unobservable inputs                                   |                           |                |
| Total   | \$795,105,382             | \$279,000      |

Purchases of the Company's Common Stock as set forth in Note 2 on page 10, may be made at such times, at such prices, in such amounts and in such manner as the Board of Directors may deem advisable.

The policies and procedures used by the Company to determine how to vote proxies relating to portfolio securities and the Company's proxy voting record for the twelve-month period ended June 30, 2008 are available: (1) without charge, upon request, by calling us at our toll-free telephone number (1-800-436-8401), (2) on the Company's website at [www.generalamericaninvestors.com](http://www.generalamericaninvestors.com) and (3) on the Securities and Exchange Commission's website at [www.sec.gov](http://www.sec.gov).

In addition to distributing financial statements as of the end of each quarter, General American Investors files a Quarterly Schedule of Portfolio Holdings (Form N-Q) with the Securities and Exchange Commission (SEC) as of the end of the first and third calendar quarters. The Company's Forms N-Q are available at [www.generalamericaninvestors.com](http://www.generalamericaninvestors.com) and on the SEC's website: [www.sec.gov](http://www.sec.gov). Also, Forms N-Q may be reviewed and copied at the SEC's Public Reference Room in Washington, DC. Information on the operation of the SEC's Public Reference Room may be obtained by calling 1-800-SEC-0330. A copy of the Company's Form N-Q may also be obtained by calling us at 1-800-436-8401.

On April 30, 2008, the Company submitted a CEO annual certification to the New York Stock Exchange (NYSE) on which the Company's principal executive officer certified that he was not aware, as of that date, of any violation by the Company of the NYSE's Corporate Governance listing standards. In addition, as required by Section 302 of the Sarbanes-Oxley Act of 2002 and related SEC rules, the Company's principal executive and principal financial officer made quarterly certifications, included in filings with the SEC on Forms N-CSR and N-Q relating to, among other things, the Company's disclosure controls and procedures and internal control over financial reporting, as applicable.

### DIRECTORS

Spencer Davidson, Chairman

Sidney R. Knafel, Lead Independent Director

Arthur G. Altschul, Jr.

Rodney B. Berens

Lewis B. Cullman

Gerald M. Edelman

John D. Gordan, III

Daniel M. Neidich

D. Ellen Shuman

Raymond S. Troubh

### OFFICERS

Spencer Davidson, President & Chief Executive Officer

Andrew V. Vindigni, Senior Vice-President

Sally A. Lynch, Vice-President

Eugene S. Stark, Vice-President, Administration &  
Chief Compliance Officer

Jesse R. Stuart, Vice-President

Diane G. Radosti, Treasurer

Carole Anne Clementi, Secretary

Craig A. Grassi, Assistant Vice-President

Maureen E. LoBello, Assistant Secretary

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## SERVICE COMPANIES

COUNSEL

Sullivan & Cromwell LLP

INDEPENDENT AUDITORS

Ernst & Young LLP

CUSTODIAN

State Street Bank and  
Trust Company

TRANSFER AGENT AND REGISTRAR

American Stock Transfer & Trust  
Company

59 Maiden Lane  
New York, NY 10038

1-800-413-5499  
www.amstock.com

## RESULTS OF THE ANNUAL MEETING

### OF STOCKHOLDERS

The votes cast by stockholders at the Company's annual meeting held on April 15, 2009 were as follows:

|  | FOR                | WITHHELD          |
|--|--------------------|-------------------|
| Election of Directors:   |                    |                   |
| Rodney B. Berens   | 32,664,789         | 1,315,639         |
| Lewis B. Cullman   | 32,097,533         | 1,882,894         |
| Spencer Davidson   | 32,560,511         | 1,419,916         |
| Gerald M. Edelman  | 32,141,231         | 1,839,197         |
| John D. Gordan, III  | 32,431,871         | 1,548,557         |
| Daniel M. Neidich  | 31,060,403         | 2,920,025         |
| D. Ellen Shuman  | 32,622,116         | 1,358,312         |
| Joseph T. Stewart, Jr.   | 32,051,582         | 1,928,845         |
| Raymond S. Troubh  | 32,566,094         | 1,414,334         |
| Elected by holders of Preferred Stock:   |                    |                   |
| Arthur G. Altschul, Jr.  | 7,078,070          | 313,961           |
| Sidney R. Knafel   | 7,085,173          | 306,858           |
| Ratification of the selection of Ernst & Young LLP as auditors of the Company for the year 2009: |                    |                   |
| For - 33,185,206;  | Against - 567,100; | Abstain - 228,119 |

*A Closed-End Investment Company  
listed on the New York Stock Exchange*

100 PARK AVENUE  
NEW YORK NY 10017  
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E-mail: [InvestorRelations@gainv.com](mailto:InvestorRelations@gainv.com)  
[www.generalamericaninvestors.com](http://www.generalamericaninvestors.com)

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