

LINCOLN ELECTRIC HOLDINGS INC

Form 10-Q

April 24, 2015

Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2015

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 0-1402

LINCOLN ELECTRIC HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

Ohio

34-1860551

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

22801 St. Clair Avenue, Cleveland, Ohio

44117

(Address of principal executive offices)

(Zip Code)

(216) 481-8100

(Registrant's telephone number, including area code)

Not applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "small reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

The number of shares outstanding of the registrant's common shares as of March 31, 2015 was 75,587,146.

1

TABLE OF CONTENTS

| | |
|--|-----------|
| <u>PART I. FINANCIAL INFORMATION</u> | <u>3</u> |
| <u>Item 1. Financial Statements</u> | <u>3</u> |
| <u>CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)</u> | <u>3</u> |
| <u>CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)</u> | <u>4</u> |
| <u>CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)</u> | <u>5</u> |
| <u>CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)</u> | <u>6</u> |
| <u>NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS</u> | <u>7</u> |
| <u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>20</u> |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | <u>27</u> |
| <u>Item 4. Controls and Procedures</u> | <u>27</u> |
| | |
| <u>PART II. OTHER INFORMATION</u> | <u>28</u> |
| <u>Item 1. Legal Proceedings</u> | <u>28</u> |
| <u>Item 1A. Risk Factors</u> | <u>28</u> |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>28</u> |
| <u>Item 4. Mine Safety Disclosures</u> | <u>28</u> |
| <u>Item 6. Exhibits</u> | <u>29</u> |
| <u>Signatures</u> | <u>30</u> |
| EX-31.1 Certification of the Chairman, President and Chief Executive Officer (Principal Executive Officer) pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934. | |
| EX-31.2 Certification of the Executive Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer) pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934. | |
| EX-32.1 Certification of the Chairman, President and Chief Executive Officer (Principal Executive Officer) and Executive Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer) pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. | |
| EX-101 Instance Document | |
| EX-101 Schema Document | |
| EX-101 Calculation Linkbase Document | |
| EX-101 Label Linkbase Document | |
| EX-101 Presentation Linkbase Document | |
| EX-101 Definition Linkbase Document | |

Table of Contents

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

LINCOLN ELECTRIC HOLDINGS, INC.
CONSOLIDATED STATEMENTS OF INCOME

(UNAUDITED)

(In thousands, except per share amounts)

| | Three Months Ended March 31, | |
|--|------------------------------|-----------|
| | 2015 | 2014 |
| Net sales | \$657,900 | \$685,062 |
| Cost of goods sold | 437,510 | 458,726 |
| Gross profit | 220,390 | 226,336 |
| Selling, general & administrative expenses | 129,891 | 145,915 |
| Rationalization and asset impairment charges (gains) | — | (17) |
| Operating income | 90,499 | 80,438 |
| Other income (expense): | | |
| Interest income | 593 | 914 |
| Equity earnings in affiliates | 849 | 1,561 |
| Other income | 2,610 | 1,083 |
| Interest expense | (1,844) | (1,570) |
| Total other income | 2,208 | 1,988 |
| Income before income taxes | 92,707 | 82,426 |
| Income taxes | 24,389 | 26,002 |
| Net income including non-controlling interests | 68,318 | 56,424 |
| Non-controlling interests in subsidiaries' loss | (36) | (29) |
| Net income | \$68,354 | \$56,453 |
| Basic earnings per share | \$0.90 | \$0.70 |
| Diluted earnings per share | \$0.89 | \$0.69 |
| Cash dividends declared per share | \$0.29 | \$0.23 |

See notes to these consolidated financial statements.

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(UNAUDITED)
(In thousands)

| | Three Months Ended March 31, | |
|--|------------------------------|-----------|
| | 2015 | 2014 |
| Net income including non-controlling interests | \$68,318 | \$56,424 |
| Other comprehensive income (loss), net of tax: | | |
| Unrealized gain (loss) on derivatives designated and qualifying as cash flow hedges, net of tax of \$58 and \$94 in the three months ended March 31, 2015 and 2014 | 1,100 | (421) |
| Defined benefit pension plan activity, net of tax of \$2,395 and \$1,838 in the three months ended March 31, 2015 and 2014 | 3,538 | 2,544 |
| Currency translation adjustment | (56,552) | (12,358) |
| Other comprehensive loss: | (51,914) | (10,235) |
| Comprehensive income | 16,404 | 46,189 |
| Comprehensive income (loss) attributable to non-controlling interests | (577) | 652 |
| Comprehensive income attributable to shareholders | \$16,981 | \$45,537 |

See notes to these consolidated financial statements.

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.
 CONDENSED CONSOLIDATED BALANCE SHEETS
 (In thousands)

| | March 31, 2015 (UNAUDITED) | December 31, 2014 (NOTE 1) |
|--|-------------------------------|-------------------------------|
| ASSETS | | |
| Current Assets | | |
| Cash and cash equivalents | \$289,017 | \$278,379 |
| Accounts receivable (less allowance for doubtful accounts of \$6,921 in 2015; \$7,734 in 2014) | 334,928 | 321,862 |
| Inventories: | | |
| Raw materials | 107,672 | 109,210 |
| Work-in-process | 42,764 | 40,927 |
| Finished goods | 182,456 | 180,703 |
| Total inventory | 332,892 | 330,840 |
| Other current assets | 138,165 | 167,596 |
| Total Current Assets | 1,095,002 | 1,098,677 |
| Property, Plant and Equipment | | |
| Land | 44,826 | 46,553 |
| Buildings | 355,104 | 361,846 |
| Machinery and equipment | 679,853 | 694,203 |
| Property, plant and equipment | 1,079,783 | 1,102,602 |
| Less accumulated depreciation | 656,763 | 665,393 |
| Property, Plant and Equipment, Net | 423,020 | 437,209 |
| Non-current assets | 403,486 | 403,329 |
| TOTAL ASSETS | \$1,921,508 | \$1,939,215 |
| LIABILITIES AND EQUITY | | |
| Current Liabilities | | |
| Short-term debt | \$167,985 | \$68,166 |
| Trade accounts payable | 185,944 | 202,482 |
| Other current liabilities | 254,496 | 221,771 |
| Total Current Liabilities | 608,425 | 492,419 |
| Long-Term Liabilities | | |
| Long-term debt, less current portion | 3,882 | 2,488 |
| Accrued pensions | 25,694 | 32,803 |
| Other long-term liabilities | 103,552 | 125,724 |
| Total Long-Term Liabilities | 133,128 | 161,015 |
| Shareholders' Equity | | |
| Common shares | 9,858 | 9,858 |
| Additional paid-in capital | 261,988 | 258,816 |
| Retained earnings | 2,132,608 | 2,086,174 |
| Accumulated other comprehensive loss | (339,995) | (288,622) |
| Treasury shares | (885,477) | (783,677) |
| Total Shareholders' Equity | 1,178,982 | 1,282,549 |

Edgar Filing: LINCOLN ELECTRIC HOLDINGS INC - Form 10-Q

| | | |
|-------------------------------------|--------------------|--------------------|
| Non-controlling interests | 973 | 3,232 |
| Total Equity | 1,179,955 | 1,285,781 |
| TOTAL LIABILITIES AND EQUITY | \$1,921,508 | \$1,939,215 |

See notes to these consolidated financial statements.

5

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)
(In thousands)

| | Three Months Ended March 31, | |
|---|------------------------------|------------------|
| | 2015 | 2014 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Net income | \$68,354 | \$56,453 |
| Non-controlling interests in subsidiaries' loss | (36 |) (29 |
| Net income including non-controlling interests | 68,318 | 56,424 |
| Adjustments to reconcile Net income including non-controlling interests to Net cash provided by operating activities: | | |
| Rationalization and asset impairment charges (gains) | 30 | (35 |
| Depreciation and amortization | 16,032 | 17,931 |
| Equity earnings in affiliates, net | (216 |) (796 |
| Deferred income taxes | (16,886 |) 3,726 |
| Stock-based compensation | 1,957 | 2,293 |
| Pension expense | 5,679 | 2,800 |
| Pension contributions and payments | (21,234 |) (22,081 |
| Foreign exchange (gain) loss | (7,850 |) 18,150 |
| Other, net | 4,217 | (185 |
| Changes in operating assets and liabilities, net of effects from acquisitions: | | |
| Increase in accounts receivable | (25,377 |) (43,885 |
| Increase in inventories | (16,233 |) (15,157 |
| Decrease (increase) in other current assets | 25,657 | (1,420 |
| Decrease in trade accounts payable | (12,916 |) (12,108 |
| Increase in other current liabilities | 29,412 | 6,967 |
| Net change in other long-term assets and liabilities | 2,194 | 1,007 |
| NET CASH PROVIDED BY OPERATING ACTIVITIES | 52,784 | 13,631 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Capital expenditures | (12,456 |) (14,506 |
| Acquisition of businesses, net of cash acquired | — | (892 |
| Proceeds from sale of property, plant and equipment | 1,187 | 1,066 |
| Other investing activities | 2,024 | 573 |
| NET CASH USED BY INVESTING ACTIVITIES | (9,245 |) (13,759 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Proceeds from short-term borrowings | 1,517 | 1,018 |
| Payments on short-term borrowings | (4,774 |) (8,229 |
| Amounts due banks, net | 104,370 | 590 |
| Proceeds from long-term borrowings | 2,500 | — |
| Payments on long-term borrowings | (2,103 |) (1,435 |
| Proceeds from exercise of stock options | 1,733 | 2,956 |
| Excess tax benefits from stock-based compensation | 537 | 1,652 |
| Purchase of shares for treasury | (102,853 |) (51,021 |
| Cash dividends paid to shareholders | (22,329 |) (18,623 |
| Other financing activities | (20 |) (2,330 |
| NET CASH USED BY FINANCING ACTIVITIES | (21,422 |) (75,422 |

Edgar Filing: LINCOLN ELECTRIC HOLDINGS INC - Form 10-Q

| | | | |
|--|-----------|-----------|---|
| Effect of exchange rate changes on Cash and cash equivalents | (11,479 |) (18,888 |) |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | 10,638 | (94,438 |) |
| Cash and cash equivalents at beginning of period | 278,379 | 299,825 | |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | \$289,017 | \$205,387 | |

6

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

Dollars in thousands, except per share amounts

NOTE 1 — SIGNIFICANT ACCOUNTING POLICIES

As used in this report, the term “Company,” except as otherwise indicated by the context, means Lincoln Electric Holdings, Inc. and its wholly-owned and majority-owned subsidiaries for which it has a controlling interest. The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, these unaudited consolidated financial statements do not include all of the information and notes required by GAAP for complete financial statements. However, in the opinion of management, these unaudited consolidated financial statements contain all the adjustments (consisting of normal recurring accruals) considered necessary to present fairly the financial position, results of operations and cash flows for the interim periods. Operating results for the three months ended March 31, 2015 are not necessarily indicative of the results to be expected for the year ending December 31, 2015.

The accompanying Consolidated Balance Sheet at December 31, 2014 has been derived from the audited financial statements at that date, but does not include all of the information and notes required by GAAP for complete financial statements. For further information, refer to the consolidated financial statements and notes thereto included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2014.

Certain reclassifications have been made to the prior year financial statements to conform to current year classifications.

Venezuela — Highly Inflationary Economy

Venezuela is a highly inflationary economy under GAAP. As a result, the financial statements of the Company’s Venezuelan operation are reported under highly inflationary accounting rules as of January 1, 2010. Under highly inflationary accounting, the financial statements of the Company’s Venezuelan operation have been remeasured into the Company’s reporting currency and exchange gains and losses from the remeasurement of monetary assets and liabilities are reflected in current earnings.

In January 2014, the Venezuelan government announced the formation of the National Center of Foreign Trade (“CENCOEX”) to replace the Commission for the Administration of Currency Exchange (“CADIVI”). Effective January 24, 2014, the exchange rate applicable to the settlement of certain transactions through CENCOEX, including payments of dividends and royalties, changed to utilize the Complementary System of Foreign Currency Administration (“SICAD”) auction-based exchange rate (the “SICAD I rate”) as opposed to the official rate. In February 2014, the government announced a new market based foreign exchange system, the SICAD II. The exchange rate established through SICAD II fluctuated daily and was significantly higher than both the official rate and the SICAD I rate.

As of March 31, 2014, the Company determined that the rate used in remeasuring the Venezuelan operation’s financial statements into U.S. dollars would change to the SICAD I rate as future remittances for dividend payments could be transacted at the SICAD I rate. As of March 31, 2014, the SICAD I rate was 10.7 bolivars to the U.S. dollar, which resulted in a remeasurement loss on the bolivar-denominated monetary net asset position of \$17,665 which was recorded in Selling, general & administrative expenses in the three months ended March 31, 2014. Additionally, the Company incurred higher Cost of goods sold of \$3,468 during the second quarter of 2014, related to the adoption of the SICAD I rate. The SICAD I rate is determined by periodic auctions which may result in additional losses or gains on a remeasurement of the bolivar-denominated monetary net asset position.

In February 2015, the Venezuelan government announced a new exchange market called the Marginal Currency System (“SIMADI”), which replaced the SICAD II exchange and allows for trading based on supply and demand. While there remains considerable uncertainty as to the nature and volume of transactions that will flow through the various currency exchange mechanisms, the Company has determined that the SICAD I rate remains the most appropriate exchange rate for the Company to utilize in remeasuring the Venezuelan operation’s financial statements into U.S. dollars. As of March 31, 2015, the SICAD I rate was 12.0 bolivars to the U.S. dollar. If in the future the

Company were to convert bolivars at a rate other than the SICAD I rate, the Company may realize additional losses or gains to earnings.

Future impacts to earnings of applying highly inflationary accounting for Venezuela on the Company's consolidated financial statements will be dependent upon the applied currency exchange mechanisms, the movements in the applicable exchange rates between the bolivar and the U.S. dollar and the amount of monetary assets and liabilities included in the Company's Venezuelan operation's balance sheet. The bolivar-denominated monetary net asset position was \$1,314 at March 31, 2015, including \$6,223 of cash and cash equivalents and the bolivar-denominated monetary net liability position was \$1,264 at December 31, 2014, including \$2,124 of cash and cash equivalents.

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

New Accounting Pronouncements:

In April 2015, the Financial Accounting Standards Board ("FASB") issued Accounting Standard Update ("ASU") No. 2015-03, "Interest - Imputation of Interest (Subtopic 835-30)." ASU 2015-03 requires debt issuance costs related to a recognized debt liability to be presented in the balance sheet as a direct deduction from the carrying amount of the debt liability, consistent with debt discounts. The recognition and measurement guidance for debt issuance costs are not affected by the new amendment. The new guidance will be applied on a retrospective basis to each prior reporting period presented. Upon transition, the Company is required to comply with applicable disclosures for a change in accounting principle. The amendment is effective for financial statements issued for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years. Early adoption is permitted. The Company is currently evaluating the impact of the adoption of ASU 2015-03 on the Company's financial statements.

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)." ASU 2014-09 requires an entity to recognize revenue in a manner that depicts the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. To achieve that core principle, the amendment provides five steps that an entity should apply when recognizing revenue. The amendment also specifies the accounting of some costs to obtain or fulfill a contract with a customer and expands the disclosure requirements around contracts with customers. An entity can either adopt this amendment retrospectively to each prior reporting period presented or retrospectively with the cumulative effect of initially applying the update recognized at the date of initial application. The amendment is effective for annual reporting periods beginning after December 15, 2016. Early adoption is not permitted. The Company is currently evaluating the impact of the adoption of ASU 2014-09 on the Company's financial statements.

NOTE 2 — EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted earnings per share:

| | Three Months Ended March 31, | |
|--|------------------------------|----------|
| | 2015 | 2014 |
| Numerator: | | |
| Net income | \$68,354 | \$56,453 |
| Denominator: | | |
| Basic weighted average shares outstanding | 76,242 | 80,648 |
| Effect of dilutive securities - Stock options and awards | 817 | 968 |
| Diluted weighted average shares outstanding | 77,059 | 81,616 |
| Basic earnings per share | \$0.90 | \$0.70 |
| Diluted earnings per share | \$0.89 | \$0.69 |

For the three months ended March 31, 2015 and 2014, common shares subject to equity-based awards of 407,290 and 263,415, respectively, were excluded from the computation of diluted earnings per share because the effect of their exercise would be anti-dilutive.

NOTE 3 — ACQUISITIONS

During October 2014, the Company acquired substantially all of the assets of Easom Automation Systems, Inc. ("Easom"). Easom, based in Detroit, Michigan, is an integrator and manufacturer of automation and positioning solutions, serving heavy fabrication, aerospace and automotive OEMs and suppliers. The acquisition advances the Company's leadership position in automated welding and cutting solutions. Easom has annual sales of approximately \$30,000. In addition, during 2014, the Company acquired the remaining interest in its majority-owned joint venture, Harris Soldas Especiais S.A.

Pro forma information related to this acquisition has not been presented because the impact on the Company's Consolidated Statements of Income is not material. Acquired companies are included in the Company's consolidated

financial statements as of the date of acquisition.

8

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

NOTE 4 — SEGMENT INFORMATION

The Company's primary business is the design and manufacture of arc welding and cutting products, manufacturing a broad line of arc welding equipment, consumable welding products and other welding and cutting products. The Company also has a leading global position in the brazing and soldering alloys market. The Company has aligned its business units into five operating segments to enhance the utilization of the Company's worldwide resources and global end user and sourcing initiatives. The operating segments consist of North America Welding, Europe Welding, Asia Pacific Welding, South America Welding and The Harris Products Group. The North America Welding segment primarily includes welding operations in the United States, Canada and Mexico. The Europe Welding segment includes welding operations in Europe, Russia, Africa and the Middle East. The Asia Pacific Welding segment primarily includes welding operations in China and Australia. The South America Welding segment primarily includes welding operations in Brazil, Colombia and Venezuela. The Harris Products Group, includes the Company's global cutting, soldering and brazing businesses as well as the retail business in the United States.

Segment performance is measured and resources are allocated based on a number of factors, the primary profit measure being earnings before interest and income taxes ("EBIT"), as adjusted. Segment EBIT is adjusted for special items as determined by management such as the impact of rationalization activities, certain asset impairment charges and gains or losses on disposals of assets.

Financial information for the reportable segments follows:

| | North America Welding | Europe Welding | Asia Pacific Welding | South America Welding | The Harris Products Group | Corporate / Eliminations | Consolidated |
|--------------------------------|-----------------------------|-------------------|----------------------------|-----------------------------|---------------------------------|-----------------------------|--------------|
| Three Months Ended | | | | | | | |
| March 31, 2015 | | | | | | | |
| Net sales | \$412,988 | \$88,416 | \$49,250 | \$37,430 | \$69,816 | \$— | \$657,900 |
| Inter-segment sales | 26,129 | 3,593 | 3,270 | — | 2,011 | (35,003) | — |
| Total | \$439,117 | \$92,009 | \$52,520 | \$37,430 | \$71,827 | \$(35,003) | \$657,900 |
| EBIT, as adjusted | \$71,184 | \$8,748 | \$3,128 | \$3,150 | \$7,549 | \$199 | \$93,958 |
| Special items charge (gain) | — | — | — | — | — | — | — |
| EBIT | \$71,184 | \$8,748 | \$3,128 | \$3,150 | \$7,549 | \$199 | \$93,958 |
| Interest income | | | | | | | 593 |
| Interest expense | | | | | | | (1,844) |
| Income before income taxes | | | | | | | \$92,707 |
| Total assets | \$1,137,981 | \$346,628 | \$271,207 | \$136,021 | \$147,121 | \$(117,450) | \$1,921,508 |
| Three Months Ended | | | | | | | |
| March 31, 2014 | | | | | | | |
| Net sales | \$401,906 | \$105,406 | \$61,286 | \$43,993 | \$72,471 | \$— | \$685,062 |
| Inter-segment sales | 32,943 | 5,860 | 4,449 | 29 | 2,118 | (45,399) | — |
| Total | \$434,849 | \$111,266 | \$65,735 | \$44,022 | \$74,589 | \$(45,399) | \$685,062 |
| EBIT, as adjusted | \$71,364 | \$9,292 | \$(640) | \$11,765 | \$6,058 | \$2,891 | \$100,730 |
| Special items charge (gain) | (47) | 39 | (9) | 17,665 | — | — | 17,648 |

Edgar Filing: LINCOLN ELECTRIC HOLDINGS INC - Form 10-Q

| | | | | | | | |
|----------------------------|----------|---------|----------|------------|---------|---------|----------|
| EBIT | \$71,411 | \$9,253 | \$(631) | \$(5,900) | \$6,058 | \$2,891 | \$83,082 |
| Interest income | | | | | | | 914 |
| Interest expense | | | | | | | (1,570) |
| Income before income taxes | | | | | | | \$82,426 |

Total assets \$1,107,182 \$404,451 \$320,776 \$141,079 \$170,856 \$(30,368) \$2,113,976

In the three months ended March 31, 2014, special items in North America Welding, Asia Pacific Welding and Europe Welding reflect rationalization activity charges and credits. South America Welding special items represent a charge relating to a Venezuelan remeasurement loss.

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

NOTE 5 — RATIONALIZATION AND ASSET IMPAIRMENTS

In prior periods, the Company initiated various rationalization plans which were substantially completed in the prior year. As such, no charges were recorded in the three months ended March 31, 2015. A description of each restructuring plan and the related costs follows:

Europe Welding Plans:

The Company initiated rationalization plans within Europe Welding during 2014, 2013 and 2012. The plans included headcount restructuring to better align the cost structures with economic conditions and operating needs and consolidation of certain manufacturing operations. At March 31, 2015, liabilities relating to the Europe Welding plans were \$110. The Company does not anticipate any additional charges related to the completion of these plans.

Asia Pacific Welding Plans:

During the third quarter of 2014, the Company identified assets within the segment for planned divestiture. As of March 31, 2015, the assets identified for divestiture were classified as held for sale. As of March 31, 2015, \$29,307 and \$8,482 of assets and liabilities held for sale were recorded in Other current assets and Other current liabilities, respectively.

The Company believes the rationalization actions will positively impact future results of operations but will not have a material effect on liquidity and sources and uses of capital. The Company continues evaluating its cost structure and additional rationalization actions may result in charges in future periods.

NOTE 6 — COMMON SHARE REPURCHASE PROGRAM

The Company has a share repurchase program for up to 45 million of the Company's common shares. At management's discretion, the Company repurchases its common shares from time to time in the open market, depending on market conditions, stock price and other factors. During the three months ended March 31, 2015, the Company purchased a total of 1.5 million shares in the open market under this program. As of March 31, 2015, there remained 9.8 million common shares available for repurchase under this program. The repurchased common shares remain in treasury and have not been retired.

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

NOTE 7 — EQUITY

Changes in equity for the three months ended March 31, 2015 are as follows:

| | Shareholders' Equity | Non-controlling Interests | Total Equity |
|---|-------------------------|------------------------------|--------------|
| Balance, December 31, 2014 | \$ 1,282,549 | \$ 3,232 | \$ 1,285,781 |
| Comprehensive income (loss): | | | |
| Net income (loss) | 68,354 | (36) | 68,318 |
| Other comprehensive income (loss) | (51,373) | (541) | (51,914) |
| Total comprehensive income (loss) | 16,981 | (577) | 16,404 |
| Cash dividends declared - \$0.29 per share | (21,920) | — | (21,920) |
| Issuance of shares under benefit plans | 4,225 | — | 4,225 |
| Purchase of shares for treasury | (102,853) | — | (102,853) |
| Transactions with non-controlling interests | — | (1,682) | (1,682) |
| Balance, March 31, 2015 | \$ 1,178,982 | \$ 973 | \$ 1,179,955 |

Changes in equity for the three months ended March 31, 2014 are as follows:

| | Shareholders' Equity | Non-controlling Interests | Total Equity |
|---|-------------------------|------------------------------|--------------|
| Balance, December 31, 2013 | \$ 1,526,602 | \$ 4,086 | \$ 1,530,688 |
| Comprehensive income (loss): | | | |
| Net income (loss) | 56,453 | (29) | 56,424 |
| Other comprehensive income (loss) | (10,916) | 681) | (10,235) |
| Total comprehensive income | 45,537 | 652 | 46,189 |
| Cash dividends declared - \$0.23 per share | (18,501) | — | (18,501) |
| Issuance of shares under benefit plans | 7,024 | — | 7,024 |
| Purchase of shares for treasury | (51,021) | — | (51,021) |
| Transactions with non-controlling interests | (1,484) | (782) | (2,266) |
| Balance, March 31, 2014 | \$ 1,508,157 | \$ 3,956 | \$ 1,512,113 |

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

The following tables set forth the total changes in AOCI by component, net of taxes for the three months ended March 31, 2015 and 2014:

| | Three Months Ended March 31, 2015 | | | |
|--|--|---|---------------------------------------|---------------|
| | Unrealized gain (loss) on derivatives designated and qualifying as cash flow hedges | Defined benefit pension plan activity | Currency translation adjustment | Total |
| Balance at December 31, 2014 | \$ (9) | \$ (197,893) | \$ (90,720) | \$ (288,622) |
| Other comprehensive income (loss) before reclassification | 1,322 | — | (56,011) ³ | (54,689) |
| Amounts reclassified from AOCI | (222) ¹ | 3,538 ² | — | 3,316 |
| Net current-period other comprehensive income (loss) | 1,100 | 3,538 | (56,011) | (51,373) |
| Balance at March 31, 2015 | \$ 1,091 | \$ (194,355) | \$ (146,731) | \$ (339,995) |

| | Three months ended March 31, 2014 | | | |
|--|--|---|---------------------------------------|---------------|
| | Unrealized gain (loss) on derivatives designated and qualifying as cash flow hedges | Defined benefit pension plan activity | Currency translation adjustment | Total |
| Balance at December 31, 2013 | \$ 369 | \$ (160,693) | \$ 8,383 | \$ (151,941) |
| Other comprehensive income (loss) before reclassification | (710) | — | (13,039) ³ | (13,749) |
| Amounts reclassified from AOCI | 289 ¹ | 2,544 ² | — | 2,833 |
| Net current-period other comprehensive income (loss) | (421) | 2,544 | (13,039) | (10,916) |
| Balance at March 31, 2014 | \$ (52) | \$ (158,149) | \$ (4,656) | \$ (162,857) |

During the 2015 period, this AOCI reclassification is a component of Net sales of \$(529) (net of tax of \$(249)) and Cost of goods sold of \$307 (net of tax of \$202); during the 2014 period, the reclassification is a component of Net sales of \$132 (net of tax of \$20) and Cost of goods sold of \$157 (net of tax of \$86). (See Note 15 - Derivatives for additional details.)

This AOCI component is included in the computation of net periodic pension costs (net of tax of \$2,395 and \$1,838 during the three months ended March 31, 2015 and 2014, respectively). (See Note 13 - Retirement and Postretirement Benefit Plans for additional details.)

³The Other comprehensive income before reclassifications excludes \$(541) and \$681 attributable to Non-controlling interests in the three months ended March 31, 2015 and 2014, respectively.

NOTE 8 — INVENTORY VALUATION

Inventories are valued at the lower of cost or market. Fixed manufacturing overhead costs are allocated to inventory based on normal production capacity and abnormal manufacturing costs are recognized as period costs. For most domestic inventories, cost is determined principally by the last-in, first-out (“LIFO”) method, and for non-U.S.

inventories, cost is determined by the first-in, first-out (“FIFO”) method. The valuation of LIFO inventories is made at the end of each year based on inventory levels and costs at that time. Accordingly, interim LIFO calculations are based on management’s estimates of expected year-end inventory levels and costs. Actual year-end costs and inventory levels may differ from interim LIFO inventory valuations. The excess of current cost over LIFO cost was \$71,094 and \$71,311 at March 31, 2015 and December 31, 2014, respectively.

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

NOTE 9 — ACCRUED EMPLOYEE BONUS

Other current liabilities at March 31, 2015 and 2014 include accruals for year-end bonuses and related payroll taxes of \$32,981 and \$33,729, respectively, related to the Company's employees worldwide. The payment of bonuses is discretionary and subject to approval by the Board of Directors. A majority of annual bonuses are paid in December, resulting in an increasing bonus accrual during the Company's fiscal year.

NOTE 10 — CONTINGENCIES

The Company, like other manufacturers, is subject from time to time to a variety of civil and administrative proceedings arising in the ordinary course of business. Such claims and litigation include, without limitation, product liability claims, regulatory claims and health, safety and environmental claims, some of which relate to cases alleging asbestos induced illnesses. The claimants in the asbestos cases seek compensatory and punitive damages, in most cases for unspecified amounts. The Company believes it has meritorious defenses to these claims and intends to contest such suits vigorously.

The Company accrues its best estimate of the probable costs, after a review of the facts with management and counsel and taking into account past experience. If an unfavorable outcome is determined to be reasonably possible but not probable, or if the amount of loss cannot be reasonably estimated, disclosure is provided for material claims or litigation. Many of the current cases are in differing procedural stages and information on the circumstances of each claimant, which forms the basis for judgments as to the validity or ultimate disposition of such actions, varies greatly. Therefore, in many situations a range of possible losses cannot be made. Reserves are adjusted as facts and circumstances change and related management assessments of the underlying merits and the likelihood of outcomes change. Moreover, reserves only cover identified and/or asserted claims. Future claims could, therefore, give rise to increases to such reserves.

Based on the Company's historical experience in litigating product liability claims, including a significant number of dismissals, summary judgments and defense verdicts in many cases and immaterial settlement amounts, as well as the Company's current assessment of the underlying merits of the claims and applicable insurance, the Company believes resolution of these claims and proceedings, individually or in the aggregate, will not have a material effect on the Company's consolidated financial statements.

NOTE 11 — PRODUCT WARRANTY COSTS

The changes in the carrying amount of product warranty accruals for the three months ended March 31, 2015 and 2014 are as follows:

| | Three Months Ended March 31, | |
|------------------------------|------------------------------|----------|
| | 2015 | 2014 |
| Balance at December 31 | \$15,398 | \$15,180 |
| Accruals for warranties | 2,979 | 3,198 |
| Settlements | (3,189 |) (2,904 |
| Foreign currency translation | (271 |) (44 |
| Balance at March 31 | \$14,917 | \$15,430 |

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

NOTE 12 — DEBT

The Company has a line of credit totaling \$400,000 through the Amended and Restated Credit Agreement (the "Credit Agreement"), which was amended on September 12, 2014. The Credit Agreement contains customary affirmative, negative and financial covenants for credit facilities of this type, including limitations on the Company and its subsidiaries with respect to liens, investments, distributions, mergers and acquisitions, dispositions of assets, transactions with affiliates and a fixed charges coverage ratio and total leverage ratio. As of March 31, 2015, the Company was in compliance with all of its covenants and had \$130,000 in outstanding borrowings under the Credit Agreement which was recorded in Short-term debt. The Credit Agreement has a five-year term and may be increased, subject to certain conditions, by an additional amount up to \$100,000. The interest rate on borrowings is based on either LIBOR or the prime rate, at the Company's election, plus a spread based on the Company's leverage ratio. On April 1, 2015, the Company issued Senior Unsecured Notes (the "Notes") in the aggregate principal amount of \$350,000 through a private placement, of which \$150,000 in proceeds were received during April 2015 and \$200,000 of which will be received in August 2015. The Notes, as shown in the table below, have maturities ranging from 10 to 30 years with a weighted average effective interest rate of 3.5% and an average tenure of 19 years. Interest is payable semi-annually. The proceeds will be used for general corporate purposes. The Notes contain certain affirmative and negative covenants.

The maturity and interest rates of the Notes are as follows:

| | Amount | Maturity Date | Interest Rate | |
|----------|-----------|-----------------|---------------|---|
| Series A | \$100,000 | August 20, 2025 | 3.15 | % |
| Series B | 100,000 | August 20, 2030 | 3.35 | % |
| Series C | 50,000 | April 1, 2035 | 3.61 | % |
| Series D | 100,000 | April 1, 2045 | 4.02 | % |

NOTE 13 — RETIREMENT AND POSTRETIREMENT BENEFIT PLANS

The components of total pension cost were as follows:

| | Three Months Ended March 31, | |
|------------------------------------|------------------------------|----------|
| | 2015 | 2014 |
| Service cost | \$5,422 | \$5,063 |
| Interest cost | 10,331 | 10,662 |
| Expected return on plan assets | (15,738) | (17,021) |
| Amortization of prior service cost | (156) | (155) |
| Amortization of net loss | 5,820 | 4,222 |
| Defined benefit plans | 5,679 | 2,771 |
| Multi-employer plans | 217 | 264 |
| Defined contribution plans | 3,016 | 2,834 |
| Total pension cost | \$8,912 | \$5,869 |

The Company voluntarily contributed \$20,000 to its defined benefit plans in the United States during the three months ended March 31, 2015. The expected return on plan assets decreased due to changes in the target allocation of plan assets and the amortization of net loss increased due to a lower discount rate and the adoption of new mortality tables for the Company's U.S. defined benefit plans.

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

NOTE 14 — INCOME TAXES

The Company recognized \$24,389 of tax expense on pre-tax income of \$92,707, resulting in an effective income tax rate of 26.3% for the three months ended March 31, 2015. The effective income tax rate was 31.5% for the three months ended March 31, 2014. The 2015 effective income tax rate was lower than the Company's statutory rate due to the utilization of U.S. tax credits and refund interest recognized as a reduction in tax expense. Both the 2015 and 2014 effective income tax rates were lower than the Company's statutory rate due to income earned in lower tax rate jurisdictions and the utilization of foreign tax loss carryforwards for which valuation allowances had been previously provided.

As of March 31, 2015, the Company had \$16,373 of unrecognized tax benefits. If recognized, approximately \$8,414 would be reflected as a component of income tax expense.

The Company files income tax returns in the U.S. and various state, local and foreign jurisdictions. With few exceptions, the Company is no longer subject to U.S. federal, state and local or non-U.S. income tax examinations by tax authorities for years before 2010. The Company is currently subject to various U.S. state and non-U.S. income tax audits.

Unrecognized tax benefits are reviewed on an ongoing basis and are adjusted for changing facts and circumstances, including progress of tax audits and closing of statutes of limitations. Based on information currently available, management believes that additional audit activity could be completed and/or statutes of limitations may close relating to existing unrecognized tax benefits. It is reasonably possible there could be a reduction of \$3,726 in previously unrecognized tax benefits by the end of the first quarter 2016.

In July 2012, the Company received a Notice of Reassessment (the "Reassessment") from the Canada Revenue Agency in respect to its 2004 to 2010 taxation years to disallow the deductibility of inter-company dividends. The Company appealed the Reassessment to the Tax Court of Canada. As part of the appeals process to the Tax Court of Canada, the Company had elected to deposit the entire amount of the dispute in order to suspend continuing interest charges.

In September 2014, the Department of Justice Canada consented to a judgment, wholly in the Company's favor. In vacating the Reassessment, this tax litigation is concluded. In December 2014, the Company received a partial refund of the cash deposit. In the first quarter of 2015, the Company received a refund of \$24,976 which is substantially all of the remaining cash deposit. The Company also received interest on the deposit of \$1,596.

NOTE 15 — DERIVATIVES

The Company uses derivatives to manage exposures to currency exchange rates, interest rates and commodity prices arising in the normal course of business. Derivative contracts to hedge currency and commodity exposures are generally written on a short-term basis but may cover exposures for up to two years while interest rate contracts may cover longer periods consistent with the terms of the underlying debt. The Company does not enter into derivatives for trading or speculative purposes.

All derivatives are recognized at fair value on the Company's Consolidated Balance Sheets. The accounting for gains and losses resulting from changes in fair value depends on the use of the derivative and whether it is designated and qualifies for hedge accounting. The Company formally documents the relationship of the hedge with the hedged item as well as the risk-management strategy for all designated hedges. Both at inception and on an ongoing basis, the hedging instrument is assessed as to its effectiveness, when applicable. If and when a derivative is determined not to be highly effective as a hedge, the underlying hedged transaction is no longer likely to occur, or the derivative is terminated, hedge accounting is discontinued. The cash flows from settled derivative contracts are recognized in operating activities in the Company's Consolidated Statements of Cash Flows. Hedge ineffectiveness was immaterial in the three months ended March 31, 2015 and 2014.

The Company is subject to the credit risk of the counterparties to derivative instruments. Counterparties include a number of major banks and financial institutions. The Company manages individual counterparty exposure by

monitoring the credit rating of the counterparty and the size of financial commitments and exposures between the Company and the counterparty. None of the concentrations of risk with any individual counterparty was considered significant at March 31, 2015. The Company does not expect any counterparties to fail to meet their obligations.

Cash Flow Hedges

Certain foreign currency forward contracts were qualified and designated as cash flow hedges. The dollar equivalent gross notional amount of these short-term contracts was \$24,785 at March 31, 2015 and \$27,265 at December 31, 2014. The effective portions of the fair value gains or losses on these cash flow hedges are recognized in AOCI and subsequently reclassified to Cost of goods sold or Sales for hedges of purchases and sales, respectively, as the underlying hedged transactions affect earnings.

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

Net Investment Hedges

The Company has foreign currency forward contracts that qualify and are designated as net investment hedges. The dollar equivalent gross notional amount of these short-term contracts was \$7,427 at March 31, 2015 and \$60,734 at December 31, 2014. The effective portions of the fair value gains or losses on these net investment hedges are recognized in AOCI and subsequently reclassified to Selling, general and administrative expenses, as the underlying hedged investment is liquidated.

Derivatives Not Designated as Hedging Instruments

The Company has certain foreign exchange forward contracts that are not designated as hedges. These derivatives are held as economic hedges of certain balance sheet exposures. The dollar equivalent gross notional amount of these contracts was \$287,685 at March 31, 2015 and \$280,949 at December 31, 2014. The fair value gains or losses from these contracts are recognized in Selling, general and administrative expenses, offsetting the losses or gains on the exposures being hedged.

The Company had short-term silver and copper forward contracts with notional amounts of \$3,934 and \$992, respectively, at March 31, 2015 and notional amounts of \$4,467 and \$1,066, respectively, at December 31, 2014. Realized and unrealized gains and losses on these contracts are recognized in Costs of goods sold.

Fair values of derivative instruments in the Company's Consolidated Balance Sheets follow:

| | March 31, 2015 | | December 31, 2014 | |
|--|----------------------|---------------------------|----------------------|---------------------------|
| | Other Current Assets | Other Current Liabilities | Other Current Assets | Other Current Liabilities |
| Derivatives by hedge designation | | | | |
| Designated as hedging instruments: | | | | |
| Foreign exchange contracts | \$798 | \$446 | \$461 | \$935 |
| Net investment contracts | 3 | — | 1,091 | 469 |
| Not designated as hedging instruments: | | | | |
| Foreign exchange contracts | 947 | 5,193 | 482 | 3,638 |
| Commodity contracts | 18 | 200 | 47 | 69 |
| Total derivatives | \$1,766 | \$5,839 | \$2,081 | \$5,111 |

The effects of undesignated derivative instruments on the Company's Consolidated Statements of Income for the three month periods ended March 31, 2015 and 2014 consisted of the following:

| Derivatives by hedge designation | Classification of gain (loss) | Three Months Ended March 31, | |
|----------------------------------|--|------------------------------|--------|
| | | 2015 | 2014 |
| Not designated as hedges: | | | |
| Foreign exchange contracts | Selling, general & administrative expenses | \$(9,604) |) \$39 |
| Commodity contracts | Cost of goods sold | (144) |) 4 |

The effects of designated hedges on AOCI and the Company's Consolidated Statements of Income consisted of the following:

| | March 31, 2015 | December 31, 2014 |
|--|----------------|-------------------|
| Total gain (loss) recognized in AOCI, net of tax | | |
| Foreign exchange contracts | \$291 | \$(9) |
| Net investment contracts | 800 | — |

The Company expects a gain of \$291 related to existing contracts to be reclassified from AOCI, net of tax, to earnings over the next 12 months as the hedged transactions are realized.

| Derivative type | Gain (loss) reclassified from AOCI to: | Three Months Ended March 31, | |
|----------------------------|--|------------------------------|---------|
| | | 2015 | 2014 |
| Foreign exchange contracts | Sales | \$(529) |) \$132 |
| | Cost of goods sold | 307 | 157 |

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

NOTE 16 - FAIR VALUE

The following table provides a summary of assets and liabilities as of March 31, 2015, measured at fair value on a recurring basis:

| Description | Balance as of March 31, 2015 | Quoted Prices in Active Markets for Identical Assets or Liabilities (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|----------------------------|---------------------------------|--|---|--|
| Assets: | | | | |
| Foreign exchange contracts | \$1,745 | \$— | \$1,745 | \$— |
| Commodity contracts | 18 | — | 18 | — |
| Net investment contracts | 3 | — | 3 | — |
| Total assets | \$1,766 | \$— | \$1,766 | \$— |
| Liabilities: | | | | |
| Foreign exchange contracts | \$5,639 | \$— | \$5,639 | \$— |
| Commodity contracts | 200 | — | 200 | — |
| Contingent consideration | 7,606 | — | — | 7,606 |
| Forward contract | 23,801 | — | — | 23,801 |
| Deferred compensation | 22,926 | — | 22,926 | — |
| Total liabilities | \$60,172 | \$— | \$28,765 | \$31,407 |

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

The following table provides a summary of assets and liabilities as of December 31, 2014, measured at fair value on a recurring basis:

| Description | Balance as of December 31, 2014 | Quoted Prices in Active Markets for Identical Assets or Liabilities (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|----------------------------|---------------------------------------|--|---|--|
| Assets: | | | | |
| Foreign exchange contracts | \$943 | \$— | \$943 | \$— |
| Commodity contracts | 47 | — | 47 | — |
| Net investment contracts | 1,091 | — | 1,091 | — |
| Total assets | \$2,081 | \$— | \$2,081 | \$— |
| Liabilities: | | | | |
| Foreign exchange contracts | \$4,573 | \$— | \$4,573 | \$— |
| Commodity contracts | 69 | — | 69 | — |
| Net investment contracts | 469 | — | 469 | — |
| Contingent consideration | 6,912 | — | — | 6,912 |
| Forward contract | 25,268 | — | — | 25,268 |
| Deferred compensation | 21,839 | — | 21,839 | — |
| Total liabilities | \$59,130 | \$— | \$26,950 | \$32,180 |

The Company's derivative contracts are valued at fair value using the market approach. The Company measures the fair value of foreign exchange contracts and net investment contracts using Level 2 inputs based on observable spot and forward rates in active markets. The Company measures the fair value of commodity contracts using Level 2 inputs through observable market transactions in active markets provided by financial institutions. During the three months ended March 31, 2015, there were no transfers between Levels 1, 2 or 3.

In connection with an acquisition, the Company recorded a contingent consideration fair valued at \$7,606 as of March 31, 2015, which reflects a \$694 increase in the liability from December 31, 2014. The contingent consideration is based upon estimated sales for the five-year period ending December 31, 2015 and will be paid in 2016 based on actual sales during the period. The fair value of the contingent consideration is a Level 3 valuation and fair valued using a probability weighted discounted cash flow analysis.

In connection with an acquisition, the Company obtained a controlling financial interest in the acquired entity and at the same time entered into a contract to obtain the remaining financial interest in the entity over a three-year period. The amount to be paid to obtain the remaining financial interest will be based upon actual financial results of the entity. A liability was recorded for the Canadian dollar denominated forward contract at a fair value of \$23,801 as of March 31, 2015. The change in liability resulted in \$680 being recognized in interest expense in the three months ended March 31, 2015. The fair value of the contract is a Level 3 valuation and is based on the present value of the expected future payments. The expected future payments are based on a multiple of forecast earnings and cash flows over the three-year period ending December 31, 2016, present valued utilizing a risk based discount rates of 3.5% reflective of the Company's cost of debt and 15.9% as a risk adjusted cost of capital and annual earnings before interest and taxes with growth rates ranging from 16.5% to 19.8%.

The deferred compensation liability is the Company's obligation under its executive deferred compensation plan. The Company measures the fair value of the liability using the market values of the participants' underlying investment fund elections.

During the third quarter of 2014, the Company identified assets within Asia Pacific Welding for planned divestiture. As of March 31, 2015, the assets identified for divestiture were classified as held for sale and recorded at their fair value as determined using a Level 3 discounted cash flow valuation model. As of March 31, 2015, \$29,307 and \$8,482 of assets and liabilities held for sale were recorded in Other current assets and Other current liabilities, respectively.

Table of Contents

LINCOLN ELECTRIC HOLDINGS, INC.

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Dollars in thousands, except per share amounts

The fair value of "Cash and cash equivalents," "Accounts receivable," "Short-term debt" excluding the current portion of long-term debt and "Trade accounts payable" approximated book value due to the short-term nature of these instruments at both March 31, 2015 and December 31, 2014. The fair value of long-term debt at March 31, 2015 and December 31, 2014, including the current portion, was approximately \$10,801 and \$9,323, respectively, which was determined using available market information and methodologies requiring judgment. The carrying value of this debt at such dates was \$10,921 and \$9,499, respectively. Since considerable judgment is required in interpreting market information, the fair value of the debt is not necessarily the amount that could be realized in a current market exchange.

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Dollars in thousands, except per share amounts)

This Management's Discussion and Analysis of Financial Condition and Results of Operations should be read together with the Company's unaudited consolidated financial statements and other financial information included elsewhere in this Quarterly Report on Form 10-Q.

General

The Company is the world's largest designer and manufacturer of arc welding and cutting products, manufacturing a broad line of arc welding equipment, consumable welding products and other welding and cutting products. Welding products include arc welding power sources, wire feeding systems, robotic welding packages, fume extraction equipment, consumable electrodes and fluxes. The Company's product offering also includes computer numeric controlled plasma and oxy-fuel cutting systems and regulators and torches used in oxy-fuel welding, cutting and brazing. In addition, the Company has a leading global position in the brazing and soldering alloys market.

The Company's products are sold in both domestic and international markets. In North America, products are sold principally through industrial distributors, retailers and also directly to users of welding products. Outside of North America, the Company has an international sales organization comprised of Company employees and agents who sell products from the Company's various manufacturing sites to distributors and product users.

Three Months Ended March 31, 2015 Compared with Three Months Ended March 31, 2014

| | Three Months Ended March 31, | | 2014 | | Change | | | |
|--|------------------------------|-------|-------------|------------|---------------|-------|----|--|
| | 2015 | | Amount | % of Sales | Amount | % | | |
| Net sales | \$657,900 | 100.0 | % \$685,062 | 100.0 | % \$(27,162) | (4.0 | %) | |
| Cost of goods sold | 437,510 | 66.5 | % 458,726 | 67.0 | % (21,216) | (4.6 | %) | |
| Gross profit | 220,390 | 33.5 | % 226,336 | 33.0 | % (5,946) | (2.6 | %) | |
| Selling, general & administrative expenses | 129,891 | 19.7 | % 145,915 | 21.3 | % (16,024) | (11.0 | %) | |
| Rationalization and asset impairment charges (gains) | — | — | (17) | — | 17 | 100.0 | % | |
| Operating income | 90,499 | 13.8 | % 80,438 | 11.7 | % 10,061 | 12.5 | % | |
| Interest income | 593 | 0.1 | % 914 | 0.1 | % (321) | (35.1 | %) | |
| Equity earnings in affiliates | 849 | 0.1 | % 1,561 | 0.2 | % (712) | (45.6 | %) | |
| Other income | 2,610 | 0.4 | % 1,083 | 0.2 | % 1,527 | 141.0 | % | |
| Interest expense | (1,844) | (0.3 | %) (1,570) | (0.2 | %) (274) | (17.5 | %) | |
| Income before income taxes | 92,707 | 14.1 | % 82,426 | 12.0 | % 10,281 | 12.5 | % | |
| Income taxes | 24,389 | 3.7 | % 26,002 | 3.8 | % (1,613) | (6.2 | %) | |
| Net income including non-controlling interests | 68,318 | 10.4 | % 56,424 | 8.2 | % 11,894 | 21.1 | % | |
| Non-controlling interests in subsidiaries' loss | (36) | — | (29) | — | (7) | (24.1 | %) | |
| Net income | \$68,354 | 10.4 | % \$56,453 | 8.2 | % \$11,901 | 21.1 | % | |

Net Sales: Net sales for the three months ended March 31, 2015 decreased 4.0% from the comparable period in 2014. The sales decrease reflects volume decreases of 0.8%, price increases of 2.9%, increases from acquisitions of 1.8% and unfavorable impacts from foreign exchange of 7.9%. Sales volumes decreased as a result of softer demand in Asia Pacific Welding and South America Welding. Product pricing increased from prior year levels, reflecting the highly inflationary environment in Venezuela.

Gross Profit: Gross profit decreased 2.6% to \$220,390 for the three months ended March 31, 2015 compared with \$226,336 in the comparable period in 2014. As a percentage of Net sales, Gross profit increased to 33.5% in the three months ended March 31, 2015 from 33.0% in the comparable period in 2014. The increase was the result of geographic mix and operational improvements. Foreign currency exchange rates had a \$16,643 unfavorable translation impact in the three months ended March 31, 2015.

Table of Contents

Selling, General & Administrative (“SG&A”) Expenses: SG&A expenses were lower by \$16,024, or 11.0%, in the three months ended March 31, 2015 compared with the comparable period in 2014. As a percentage of Net sales, SG&A expenses were 19.7% and 21.3% in the three months ended March 31, 2015 and 2014, respectively. The decrease in SG&A expenses was predominantly due to lower foreign exchange transaction losses of \$13,882 and lower foreign currency translation of \$9,311, partially offset by higher general and administrative spending of \$6,707 primarily related to additional employee compensation costs. Foreign exchange transaction losses in the prior year period includes a charge of \$17,665 relating to a Venezuelan remeasurement loss.

Equity Earnings in Affiliates: Equity earnings in affiliates were \$849 in the three months ended March 31, 2015 compared with earnings of \$1,561 in the comparable period in 2014. The decrease was primarily due to a decrease in earnings in Turkey.

Other Income: Other income increased to \$2,610 in the three months ended March 31, 2015 from \$1,083 in the comparable period in 2014. The increase was the result of a gain associated with the liquidation of a foreign subsidiary and the related non-controlling interest.

Interest Expense: Interest expense increased to \$1,844 in the three months ended March 31, 2015 from \$1,570 in the comparable period in 2014.

Income Taxes: The Company recognized \$24,389 of tax expense on pre-tax income of \$92,707, resulting in an effective income tax rate of 26.3% for the three months ended March 31, 2015 compared with an effective income tax rate of 31.5% for the three months ended March 31, 2014. The effective income tax rate was lower in the three months ended March 31, 2015 as compared to the three months ended March 31, 2014 primarily due to U.S. tax credits and interest on a tax refund.

Net Income: Net income for the three months ended March 31, 2015 was \$68,354 compared with Net income of \$56,453 in the three months ended March 31, 2014. Diluted earnings per share for the three months ended March 31, 2015 was \$0.89 compared with \$0.69 in the comparable period in 2014. Foreign currency exchange rates had a \$4,152 unfavorable impact in the three months ended March 31, 2015.

Segment Results

Net Sales: The table below summarizes the impacts of volume, acquisitions, price and foreign currency exchange rates on Net sales for the three months ended March 31, 2015:

| | Net Sales 2014 | Change in Net Sales due to: | | | | Net Sales 2015 |
|------------------------------|-------------------|-----------------------------|--------------|----------|---------------------|-------------------|
| | | Volume | Acquisitions | Price | Foreign Exchange | |
| Operating Segments | | | | | | |
| North America Welding | \$401,906 | \$927 | \$12,471 | \$4,023 | \$(6,339) | \$412,988 |
| Europe Welding | 105,406 | 3,202 | — | (301) | (19,891) | 88,416 |
| Asia Pacific Welding | 61,286 | (9,103) | — | (669) | (2,264) | 49,250 |
| South America Welding | 43,993 | (4,693) | — | 21,474 | (23,344) | 37,430 |
| The Harris Products Group | 72,471 | 4,474 | — | (4,589) | (2,540) | 69,816 |
| Consolidated | \$685,062 | \$(5,193) | \$12,471 | \$19,938 | \$(54,378) | \$657,900 |
| % Change | | | | | | |
| North America Welding | | 0.2 | % 3.1 | % 1.0 | % (1.6) | % 2.8 |
| Europe Welding | | 3.0 | % — | (0.3) | % (18.9) | % (16.1) |
| Asia Pacific Welding | | (14.9) | % — | (1.1) | % (3.7) | % (19.6) |
| South America Welding | | (10.7) | % — | 48.8 | % (53.1) | % (14.9) |
| | | 6.2 | % — | (6.3) | % (3.5) | % (3.7) |

The Harris Products
Group
Consolidated

(0.8 %) 1.8 % 2.9 % (7.9 %) (4.0 %)

21

Table of Contents

Net sales volumes for the three months ended March 31, 2015 decreased for Asia Pacific Welding and South America Welding due to lower demand. Europe Welding volumes increased as a result of stronger consumable sales. The Harris Products Group volumes increased as a result of stronger end market demand. Product pricing in South America Welding reflects a highly inflationary environment, particularly in Venezuela. Product pricing decreased for The Harris Products Group because of decreases in the costs of silver and copper as compared to the prior year period. The increase in Net sales from acquisitions was due to the acquisition of Easom Automation Systems, Inc ("Easom") in October 2014 (see Note 3 to the consolidated financial statements for a discussion of the Company's recent acquisitions). With respect to changes in Net sales due to foreign exchange, all segments decreased due to a stronger U.S. dollar.

Earnings Before Interest and Income Taxes ("EBIT"), as Adjusted: Segment performance is measured and resources are allocated based on a number of factors, the primary profit measure being EBIT, as adjusted. The following table presents EBIT, as adjusted for the three months ended March 31, 2015 by segment compared with the comparable period in 2014:

| | Three Months Ended March 31, | | | | |
|-----------------------------------|------------------------------|-----------|-----------|----------|---|
| | 2015 | 2014 | \$ Change | % Change | |
| North America Welding: | | | | | |
| Net sales | \$412,988 | \$401,906 | 11,082 | 2.8 | % |
| Inter-segment sales | 26,129 | 32,943 | (6,814) | (20.7) | % |
| Total Sales | \$439,117 | \$434,849 | 4,268 | 1.0 | % |
| EBIT, as adjusted | \$71,184 | \$71,364 | (180) | (0.3) | % |
| As a percent of total sales | 16.2 | % 16.4 | % | (0.2) | % |
| Europe Welding: | | | | | |
| Net sales | \$88,416 | \$105,406 | (16,990) | (16.1) | % |
| Inter-segment sales | 3,593 | 5,860 | (2,267) | (38.7) | % |
| Total Sales | \$92,009 | \$111,266 | (19,257) | (17.3) | % |
| EBIT, as adjusted | \$8,748 | \$9,292 | (544) | (5.9) | % |
| As a percent of total sales | 9.5 | % 8.4 | % | 1.1 | % |
| Asia Pacific Welding: | | | | | |
| Net sales | \$49,250 | \$61,286 | (12,036) | (19.6) | % |
| Inter-segment sales | 3,270 | 4,449 | (1,179) | (26.5) | % |
| Total Sales | \$52,520 | \$65,735 | (13,215) | (20.1) | % |
| EBIT, as adjusted | \$3,128 | \$(640) |) 3,768 | 588.8 | % |
| As a percent of total sales | 6.0 | % (1.0) | % | 7.0 | % |
| South America Welding: | | | | | |
| Net sales | \$37,430 | \$43,993 | (6,563) | (14.9) | % |
| Inter-segment sales | — | 29 | (29) | (100.0) | % |
| Total Sales | \$37,430 | \$44,022 | (6,592) | (15.0) | % |
| EBIT, as adjusted | \$3,150 | \$11,765 | (8,615) | (73.2) | % |
| As a percent of total sales | 8.4 | % 26.7 | % | (18.3) | % |
| The Harris Products Group: | | | | | |
| Net sales | \$69,816 | \$72,471 | (2,655) | (3.7) | % |
| Inter-segment sales | 2,011 | 2,118 | (107) | (5.1) | % |
| Total Sales | \$71,827 | \$74,589 | (2,762) | (3.7) | % |
| EBIT, as adjusted | \$7,549 | \$6,058 | 1,491 | 24.6 | % |

| | | | | | | |
|-----------------------------|------|---|-----|---|-----|---|
| As a percent of total sales | 10.5 | % | 8.1 | % | 2.4 | % |
|-----------------------------|------|---|-----|---|-----|---|

22

Table of Contents

EBIT, as adjusted as a percent of total sales increased for Asia Pacific Welding in the three months ended March 31, 2015 as compared with the same period of the prior year due to operational efficiencies and a gain of \$1,769 associated with the liquidation of a foreign subsidiary and related non-controlling interest. The South America Welding decrease was a result of lower volumes and lower margins due to the Fair Pricing Law enacted in 2014 in Venezuela. The increase in The Harris Products Group is primarily due to favorable product mix associated with volume increases offset by pricing declines as a result of decreases in the costs of silver and copper as compared to the prior year period.

In the three months ended March 31, 2014, special items include net credits of \$47 and \$9 in North America Welding and Asia Pacific Welding, respectively, and a net charge of \$39 in Europe Welding primarily related to employee severance and other costs associated with the consolidation of manufacturing operations. South America Welding special items represent a charge of \$17,665, relating to a Venezuelan remeasurement loss.

Non-GAAP Financial Measures

The Company reviews Adjusted operating income, Adjusted net income and Adjusted diluted earnings per share, all non-GAAP financial measures, in assessing and evaluating the Company's underlying operating performance. These non-GAAP financial measures exclude the impact of special items on the Company's reported financial results.

Non-GAAP financial measures should be read in conjunction with the generally accepted accounting principles in the United States ("GAAP") financial measures, as non-GAAP measures are a supplement to, and not a replacement for, GAAP financial measures.

The following table presents a reconciliation of Operating income as reported to Adjusted operating income:

| | Three Months Ended March 31, | |
|--|------------------------------|----------|
| | 2015 | 2014 |
| Operating income as reported | \$90,499 | \$80,438 |
| Special items (pre-tax): | | |
| Rationalization and asset impairment charges (gains) | — | (17) |
| Venezuela foreign exchange losses | — | 17,665 |
| Adjusted operating income | \$90,499 | \$98,086 |

Special items included in Operating income during the three month period ended March 31, 2014 include net rationalization and asset impairment credits of \$17 related to employee severance and other costs associated with the consolidation of manufacturing operations and a charge of \$17,665 relating to a Venezuelan remeasurement loss.

The following table presents reconciliations of Net income and Diluted earnings per share as reported to Adjusted net income and Adjusted diluted earnings per share:

| | Three Months Ended March 31, | |
|--|------------------------------|----------|
| | 2015 | 2014 |
| Net income as reported | \$68,354 | \$56,453 |
| Special items (after-tax): | | |
| Rationalization and asset impairment charges (gains) | — | (7) |
| Venezuela foreign exchange losses | — | 17,665 |
| Adjusted net income | \$68,354 | \$74,111 |

| | | |
|--|--------|--------|
| Diluted earnings per share as reported | \$0.89 | \$0.69 |
| Special items | — | 0.22 |
| Adjusted diluted earnings per share | \$0.89 | \$0.91 |

Special items included in Net income during the three month period ended March 31, 2014 include net rationalization and asset impairment credits of \$7 related to employee severance and other costs associated with the consolidation of manufacturing operations and a charge of \$17,665 relating to a Venezuelan remeasurement loss.

Table of Contents

Liquidity and Capital Resources

The Company's cash flow from operations can be cyclical. Operational cash flow is a key driver of liquidity, providing cash and access to capital markets. In assessing liquidity, the Company reviews working capital measurements to define areas for improvement. Management anticipates the Company will be able to satisfy cash requirements for its ongoing businesses for the foreseeable future primarily with cash generated by operations, existing cash balances, borrowings under its existing credit facilities and raising debt in capital markets.

The Company continues to expand globally and periodically looks at transactions that would involve significant investments. The Company can fund its global expansion plans with operational cash flow, but a significant acquisition may require access to capital markets, in particular, the long-term debt market, as well as the syndicated bank loan market. The Company's financing strategy is to fund itself at the lowest after-tax cost of funding. Where possible, the Company utilizes operational cash flows and raises capital in the most efficient market, usually the United States, and then lends funds to the specific subsidiary that requires funding. If additional acquisitions providing appropriate financial benefits become available, additional expenditures may be made.

The following table reflects changes in key cash flow measures:

| | Three Months Ended March 31, | | |
|--|------------------------------|----------|----------|
| | 2015 | 2014 | Change |
| Cash provided by operating activities | \$52,784 | \$13,631 | \$39,153 |
| Cash used by investing activities | (9,245) | (13,759) | 4,514 |
| Capital expenditures | (12,456) | (14,506) | 2,050 |
| Acquisition of businesses, net of cash acquired | — | (892) | 892 |
| Proceeds from sale of property, plant and equipment | 1,187 | 1,066 | 121 |
| Other investing activities | 2,024 | 573 | 1,451 |
| Cash used by financing activities | (21,422) | (75,422) | 54,000 |
| Proceeds from (payments on) short-term borrowings, net | 101,113 | (6,621) | 107,734 |
| Proceeds from (payments on) long-term borrowings, net | 397 | (1,435) | 1,832 |
| Proceeds from exercise of stock options | 1,733 | 2,956 | (1,223) |
| Excess tax benefits from stock-based compensation | 537 | 1,652 | (1,115) |
| Purchase of shares for treasury | (102,853) | (51,021) | (51,832) |
| Cash dividends paid to shareholders | (22,329) | (18,623) | (3,706) |
| Other financing activities | (20) | (2,330) | 2,310 |
| Increase (decrease) in Cash and cash equivalents | 10,638 | (94,438) | |

Cash and cash equivalents increased 3.8% or \$10,638 during the three months ended March 31, 2015 to \$289,017 from \$278,379 as of December 31, 2014. This increase was predominantly due to cash provided by operating activities of \$52,784 and proceeds from short-term borrowings of \$101,113 offset by capital expenditures of \$12,456, purchase of treasury stock of \$102,853 and cash dividends paid to shareholders of \$22,329. The increase in Cash and cash equivalents during the three months ended March 31, 2015 compares to a decrease of 31.5% or \$94,438 to \$205,387 during the three months ended March 31, 2014.

Cash provided by operating activities increased by \$39,153 for the three months ended March 31, 2015, compared with the three months ended March 31, 2014. The increase was predominantly due to a refund of a Canadian tax deposit of \$24,976 in the three months ended March 31, 2015. Net operating working capital is defined as the sum of Accounts receivable and Total inventory less Trade accounts payable. Net operating working capital to sales, defined as net operating working capital divided by annualized rolling three months of Net sales, increased to 18.3% at March 31, 2015 compared with 16.5% at December 31, 2014 and decreased from 20.8% at March 31, 2014. Days sales in inventory increased to 97.2 days at March 31, 2015 from 92.3 days at December 31, 2014 and decreased from 99.3 days at March 31, 2014. Accounts receivable days increased to 48.8 days at March 31, 2015 from 45.7 days at December 31, 2014 and decreased from 56.1 days at March 31, 2014. Average days in accounts payable decreased to 43.1 days at March 31, 2015 from 45.0 days at December 31, 2014 and 44.1 days at March 31, 2014.

Table of Contents

Cash used by investing activities decreased by \$4,514 for the three months ended March 31, 2015, compared with the three months ended March 31, 2014. The decrease was predominantly due to a decrease in capital expenditures of \$2,050. The Company currently anticipates capital expenditures of \$65,000 to \$75,000 in 2015. Anticipated capital expenditures reflect investments for capital maintenance and to improve operational effectiveness. Management critically evaluates all proposed capital expenditures and requires each project to increase efficiency, reduce costs, promote business growth, or improve the overall safety and environmental conditions of the Company's facilities. Cash used by financing activities decreased by \$54,000 to \$21,422 in the three months ended March 31, 2015, compared with the three months ended March 31, 2014. The decrease was predominantly due to higher proceeds from short-term borrowings of \$107,734 offset by higher cash dividends paid to shareholders of \$3,706 and higher purchases of common shares for treasury of \$51,832. The Company currently anticipates share repurchases of approximately \$400,000 in 2015. On April 1, 2015, the Company issued Senior Unsecured Notes in the aggregate principal amount of \$350,000 through a private placement, of which \$150,000 in proceeds were received during April 2015 and \$200,000 of which will be received in August 2015 (see the "Debt" section below for additional information).

The Company's debt levels increased from \$70,654 at December 31, 2014 to \$171,867 at March 31, 2015. The increase was predominantly due to borrowings of \$130,000 against the Company's Credit Agreement. Debt to total invested capital increased to 12.7% at March 31, 2015 from 5.2% at December 31, 2014.

In April 2015, the Company paid a cash dividend of \$0.29 per share, or \$21,920 to shareholders of record on March 31, 2015.

Canada — Notice of Reassessment

In July 2012, the Company received a Notice of Reassessment (the "Reassessment") from the Canada Revenue Agency in respect to its 2004 to 2010 taxation years to disallow the deductibility of inter-company dividends. The Company appealed the Reassessment to the Tax Court of Canada. As part of the appeals process to the Tax Court of Canada, the Company had elected to deposit the entire amount of the dispute in order to suspend continuing interest charges.

In September 2014, the Department of Justice Canada consented to a judgment, wholly in the Company's favor. In vacating the Reassessment, this tax litigation is concluded. In December 2014, the Company received a partial refund of the cash deposit. In the first quarter of 2015, the Company received a refund of \$24,976 which is substantially all of the remaining cash deposit. The Company also received interest on the deposit of \$1,596.

Venezuela — Highly Inflationary Economy

Venezuela is a highly inflationary economy under GAAP. As a result, the financial statements of the Company's Venezuelan operation are reported under highly inflationary accounting rules as of January 1, 2010. Under highly inflationary accounting, the financial statements of the Company's Venezuelan operation have been remeasured into the Company's reporting currency and exchange gains and losses from the remeasurement of monetary assets and liabilities are reflected in current earnings.

In January 2014, the Venezuelan government announced the formation of the National Center of Foreign Trade ("CENCOEX") to replace the Commission for the Administration of Currency Exchange ("CADIVI"). Effective January 24, 2014, the exchange rate applicable to the settlement of certain transactions through CENCOEX, including payments of dividends and royalties, changed to utilize the Complementary System of Foreign Currency Administration ("SICAD") auction-based exchange rate (the "SICAD I rate") as opposed to the official rate. In February 2014, the government announced a new market based foreign exchange system, the SICAD II. The exchange rate established through SICAD II fluctuated daily and was significantly higher than both the official rate and the SICAD I rate.

As of March 31, 2014, the Company determined that the rate used in remeasuring the Venezuelan operation's financial statements into U.S. dollars would change to the SICAD I rate as future remittances for dividend payments could be transacted at the SICAD I rate. As of March 31, 2014, the SICAD I rate was 10.7 bolivars to the U.S. dollar, which resulted in a remeasurement loss on the bolivar-denominated monetary net asset position of \$17,665 which was recorded in Selling, general & administrative expenses in the three months ended March 31, 2014. Additionally, the Company incurred higher Cost of goods sold of \$3,468 during the second quarter of 2014, related to the adoption of

the SICAD I rate. The SICAD I rate is determined by periodic auctions which may result in additional losses or gains on a remeasurement of the bolivar-denominated monetary net asset position.

In February 2015, the Venezuelan government announced a new exchange market called the Marginal Currency System ("SIMADI"), which replaced the SICAD II exchange and allows for trading based on supply and demand. While there remains considerable uncertainty as to the nature and volume of transactions that will flow through the various currency exchange mechanisms, the Company has determined that the SICAD I rate remains the most appropriate exchange rate for the Company to utilize in remeasuring the Venezuelan operation's financial statements into U.S. dollars. As of March 31, 2015, the SICAD I rate was 12.0 bolivars to the U.S dollar. If in the future the Company were to convert bolivars at a rate other than the SICAD I rate, the Company may realize additional losses or gains to earnings.

Table of Contents

At March 31, 2015, the amount of bolivar requests awaiting government approval to be paid in U.S. dollars at the SICAD I rate include \$8,446 for dividend payments, of which \$4,386 have been outstanding for more than a year, and \$7,871 for other payments to be paid at the official rate, all of which have been outstanding for more than a year. In the three months ended March 31, 2015, the Company's Venezuela operations contributed \$22,879 to Net sales for the Company. Net income included earnings of \$1,811, or \$0.03 per diluted share from Venezuela. Future impacts to earnings of applying highly inflationary accounting for Venezuela on the Company's consolidated financial statements will be dependent upon the applied currency exchange mechanisms, the movements in the applicable exchange rates between the bolivar and the U.S. dollar and the amount of monetary assets and liabilities included in the Company's Venezuelan operation's balance sheet. The bolivar-denominated monetary net asset position was \$1,314 at March 31, 2015, including \$6,223 of cash and cash equivalents and the bolivar-denominated monetary net liability position was \$1,264 at December 31, 2014, including \$2,124 of cash and cash equivalents.

The Company's ability to effectively manage sales and profit levels in Venezuela will be impacted by several factors. In addition to those factors previously mentioned, these include the Company's ability to mitigate the effect of any potential future devaluation and Venezuelan government price or exchange controls. For example, a future devaluation in the Venezuelan currency to the SIMADI rate, which was 193.0 as of March 31, 2015, would result in the Company realizing additional charges of approximately \$22,000 to Cost of goods sold based on current inventory levels and \$1,200 to Selling, general and administrative expenses based upon the current bolivar-denominated monetary net asset position. The various restrictions on the distribution of foreign currency by the Venezuelan government could also affect the Company's ability to pay obligations and maintain normal productions levels in Venezuela.

New Accounting Pronouncements

Refer to Note 1 to the consolidated financial statements for a discussion of accounting standards recently adopted or required to be adopted in the future.

Acquisitions

Refer to Note 3 to the consolidated financial statements for a discussion of the Company's recent acquisitions.

Debt

The Company has a line of credit totaling \$400,000 through the Amended and Restated Credit Agreement (the "Credit Agreement"), which was amended on September 12, 2014. The Credit Agreement contains customary affirmative, negative and financial covenants for credit facilities of this type, including limitations on the Company and its subsidiaries with respect to liens, investments, distributions, mergers and acquisitions, dispositions of assets, transactions with affiliates and a fixed charges coverage ratio and total leverage ratio. As of March 31, 2015, the Company was in compliance with all of its covenants and had \$130,000 in outstanding borrowings under the Credit Agreement. The Credit Agreement has a five-year term and may be increased, subject to certain conditions, by an additional amount up to \$100,000. The interest rate on borrowings is based on either LIBOR or the prime rate, at the Company's election, plus a spread based on the Company's leverage ratio.

On April 1, 2015, the Company issued Senior Unsecured Notes (the "Notes") in the aggregate principal amount of \$350,000 through a private placement, of which \$150,000 in proceeds were received during April 2015. The Notes have maturities ranging from 10 to 30 years with a weighted average effective interest rate of 3.5% and an average tenure of 19 years. Interest is payable semi-annually. The proceeds will be used for general corporate purposes. The Notes contain certain affirmative and negative covenants.

Table of Contents

Forward-looking Statements

The Company's expectations and beliefs concerning the future contained in this report are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements reflect management's current expectations and involve a number of risks and uncertainties. Forward-looking statements generally can be identified by the use of words such as "may," "will," "expect," "intend," "estimate," "anticipate," "believe," "forecast," "guidance," and other words of similar meaning. Actual results may differ materially from such statements due to a variety of factors that could adversely affect the Company's operating results. The factors include, but are not limited to: general economic and market conditions; the effectiveness of operating initiatives; completion of planned divestitures; interest rates; disruptions, uncertainty or volatility in the credit markets that may limit our access to capital; currency exchange rates and devaluations, including in highly inflationary countries such as Venezuela; adverse outcome of pending or potential litigation; actual costs of the Company's rationalization plans; possible acquisitions; market risks and price fluctuations related to the purchase of commodities and energy; global regulatory complexity; and the possible effects of events beyond our control, such as political unrest, acts of terror and natural disasters, on the Company or its customers, suppliers and the economy in general. For additional discussion, see "Item 1A. Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in the Company's exposure to market risk since December 31, 2014. See "Item 7A. Quantitative and Qualitative Disclosures About Market Risk" in the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

The Company carried out an evaluation under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on that evaluation, the Company's management, including the Chief Executive Officer and Chief Financial Officer, concluded that the Company's disclosure controls and procedures were effective as of March 31, 2015.

Changes in Internal Control Over Financial Reporting

There have been no changes in the Company's internal control over financial reporting during the quarter ended March 31, 2015 that materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Table of Contents

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

The Company is subject, from time to time, to a variety of civil and administrative proceedings arising out of its normal operations, including, without limitation, product liability claims, regulatory claims and health, safety and environmental claims. Among such proceedings are the cases described below.

At March 31, 2015, the Company was a co-defendant in cases alleging asbestos induced illness involving claims by approximately 12,278 plaintiffs, which is a net decrease of 2,356 claims from those previously reported. In each instance, the Company is one of a large number of defendants. The asbestos claimants seek compensatory and punitive damages, in most cases for unspecified sums. Since January 1, 1995, the Company has been a co-defendant in other similar cases that have been resolved as follows: 45,767 of those claims were dismissed, 22 were tried to defense verdicts, seven were tried to plaintiff verdicts (one of which is being appealed), one was resolved by agreement for an immaterial amount and 670 were decided in favor of the Company following summary judgment motions.

ITEM 1A. RISK FACTORS

In addition to the other information set forth in this report, the reader should carefully consider the factors discussed in "Item 1A. Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2014, which could materially affect the Company's business, financial condition or future results.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Issuer purchases of its common shares during the first quarter of 2015 were as follows:

| Period | Total Number of Shares Repurchased | Average Price Paid Per Share | Total Number of Shares Repurchased as Part of Publicly Announced Plans or Programs | Maximum Number of Shares that May Yet be Purchased Under the Plans or Programs ⁽²⁾ |
|-----------------------|------------------------------------|------------------------------|--|---|
| January 1 - 31, 2015 | 526,252 | \$66.88 | 526,252 | 10,779,884 |
| February 1 - 28, 2015 | 420,573 | 69.64 | 420,573 | 10,359,311 |
| March 1 - 31, 2015 | 571,407 | (1) 67.15 | 552,400 | 9,806,911 |
| Total | 1,518,232 | 67.75 | 1,499,225 | |

¹ The above share repurchases include the surrender of 19,007 of the Company's common shares in connection with the vesting of restricted awards.

In July 2013, the Company's Board of Directors authorized a new share repurchase program, which increased the total number the Company's common shares authorized to be repurchased to 45 million shares. Total shares ² purchased through the share repurchase programs were 35,193,089 shares at a total cost of \$1.0 billion for a weighted average cost of \$28.45 per share through March 31, 2015.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

ITEM 6. EXHIBITS

(a) Exhibits

- 10.1 Note Purchase Agreement, dated as of April 1, 2015, by and among Lincoln Electric Holdings, Inc., The Lincoln Electric Company, Lincoln Electric International Holding Company, J.W. Harris Co., Inc., Lincoln Global, Inc., Techalloy, Inc., Wayne Trail Technologies, Inc. and the purchasers party thereto (filed as Exhibit 10.1 to Form 8-K of Lincoln Electric Holdings, Inc. filed on April 2, 2015, SEC File No. 0-1402 and incorporated herein by reference and made a part hereof).
- 31.1 Certification of the Chairman, President and Chief Executive Officer (Principal Executive Officer) pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934.
- 31.2 Certification of the Executive Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer) pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934.
- 32.1 Certification of the Chairman, President and Chief Executive Officer (Principal Executive Officer) and Executive Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer) pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS XBRL Instance Document
- 101.SCH XBRL Taxonomy Extension Schema Document
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LINCOLN ELECTRIC HOLDINGS, INC.

/s/ Vincent K. Petrella
Vincent K. Petrella
Executive Vice President, Chief Financial
Officer and Treasurer
(principal financial and accounting officer)
April 24, 2015