

REGAL BELOIT CORP  
Form 11-K  
June 29, 2001

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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FORM 11-K

ANNUAL REPORT PURSUANT TO SECTION 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2000

OR

TRANSACTION REPORT PURSUANT TO SECTION 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 333-48815

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

MARATHON ELECTRIC SALARIED EMPLOYEES' 401(k) SAVINGS PLAN  
100 EAST RANDOLPH STREET  
WAUSAU, WISCONSIN 54401

B. Name of the issuer of the securities held pursuant to the plan and the address of its principal executive office:

REGAL-BELOIT CORPORATION  
200 STATE STREET  
BELOIT, WI 53511

REQUIRED INFORMATION

Marathon Electric Salaried Employees 401(k) Savings Plan ("Plan") is subject to the Employee Retirement Income Security Act of 1974 ("ERISA"). Therefore, in lieu of the requirements of Items 1-3 of Form 11-K, the financial statements and schedules of the Plan for the two fiscal years ended December 31, 1999 and 2000, which have been prepared in accordance with the financial reporting requirements of ERISA, are attached hereto as Appendix 1 and incorporated herein by this reference.

SIGNATURES

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The Plan. Pursuant to the requirements of the Securities and Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

MARATHON ELECTRIC SALARIED EMPLOYEES' 401(k) SAVINGS PLAN

By: Marathon Electric Salaried Employees' 401(k) Savings Plan Administrative  
Committee and Plan Administrator

/S/ Kenneth F. Kaplan

June 28, 2001

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Kenneth F. Kaplan

/S/ Henry W. Kneuppel

June 28, 2001

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Henry W. Kneuppel

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Appendix 1

**Marathon Electric  
Salaried Employees' 401(K) Savings Plan**

**Financial Statements as of December 31, 2000 and 1999  
Together with Report of Independent Public Accountants**

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**Marathon Electric  
Salaried Employees' 401(K) Savings Plan**

Financial Statements  
December 31, 2000 and 1999

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Report of Independent Public Accountants

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## Report of Independent Public Accountants

To the Plan Administrator of the  
Marathon Electric Salaried Employees' 401(k) Savings Plan:

We have audited the accompanying statements of net assets available for plan benefits of the Marathon Electric Salaried Employees' 401(k) Savings Plan as of December 31, 2000 and 1999 and the related statements of changes in net assets available for plan benefits for the years then ended. These financial statements are the responsibility of the Plan's administrator. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As described in Note 2, these financial statements and supplemental schedule were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for plan benefits of the Plan as of December 31, 2000 and 1999 and the changes in net assets available for plan benefits, for the years then ended on the basis of accounting described in Note 2.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule, as listed in the accompanying table of contents, is presented for the purpose of additional analysis and is not a required part of the basic financial statements, but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This supplemental schedule is the responsibility of the Plan's administrator. The supplemental schedule has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

/S/ ARTHUR ANDERSEN LLP

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ARTHUR ANDERSEN LLP

Milwaukee, Wisconsin

May 4, 2001

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## **Marathon Electric Salaried Employees' 401(K) Savings Plan**

Notes to Financial Statements  
December 31, 2000 and 1999

### (1) Description of Plan and Funding Policy-

The following description of the Marathon Electric Salaried Employees' 401(k) Savings Plan (the "Plan") provides only general information. Participants should refer to the Plan document for a more complete description of the Plan's provisions.

#### General-

The Plan is a defined contribution plan covering all employees of the Marathon Electric Manufacturing Corporation (the "Company") who are compensated in whole, or in part, on a salaried basis and are not members of a collective bargaining unit which has a bargaining agreement with the Company.

On May 28, 1999, the salaried employees of the Lincoln Motors division ("Lincoln") of Marathon Electric Manufacturing Corporation were added to the Plan upon acquisition of the division. Prior employees' service with their previous employer counted towards eligibility to participate in the Plan, but not toward vesting. Impact on Plan financial statements was immaterial.

An employee becomes eligible to participate in the Plan on the first day of the month subsequent to the employee obtaining the age of 21 and one year of service, or the date the employee transfers to salaried status. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended ("ERISA").

Overall responsibility for administering the Plan rests with the Plan's administrative committee which is appointed by the board of directors of the Company. The Plan's trustee, Marshall & Ilsley Trust Company (the "Trustee"), is responsible for the management and control of the Plan's assets and has certain discretionary authority and control over such assets.

#### Contributions-

Participants are allowed to contribute up to 15 percent of their pretax annual income as defined by the Plan. The Company makes a 50% matching contribution of the employee's contribution up to 5 percent of pretax annual income. The Company has the option to annually increase the amount of its matching contribution at its discretion.

#### Vesting-

Participants are 100 percent vested in their contributions and the earnings on those contributions. Company contributions and the earnings thereon vest after the earlier of three years of Plan participation or five years of service. There is no

partial vesting.

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Investment Options-

Participants may direct their contributions and any related earnings thereon into six investment options, in 10% increments. Participants may change their investment elections every thirty days. A description of each investment option is provided below:

Northern Capital Equity Fund-

The primary investment objective of this fund is growth of capital consistent with moderate level of risk. The fund invests in stocks and cash equivalents.

American Century Balanced Fund-

The primary investment objective of this fund is to provide growth opportunities and income. The fund invests in common stocks and fixed income securities.

M&I Stable Principal Fund-

This fund is designed to offer safety of principal, price stability, and returns that are generally higher than a money market rate. Investments in the fixed fund are in contracts with insurance carriers and banks. The contracts are reported at contract value, which approximates fair value. A small portion of the fixed income fund is also invested in a broadly diversified money market fund.

Fidelity Advisor Growth Fund-

The primary investment objective of this fund is to provide capital growth by investing primarily in common stocks. The fund typically will invest at least 65% of its total assets in securities of companies that have long-term growth potential.

Templeton Foreign Fund-

This fund seeks long-term capital growth through a flexible policy of investing in stocks and debt obligations of companies and governments outside the United States.

Regal-Beloit Company Stock Fund-

Amounts allocated to the Regal-Beloit Company Stock Fund are invested in the Regal-Beloit Corporation Master Trust, which invests solely in Regal-Beloit Corporation common stock. Investments in, sales of, and reinvestment in Company stock are made on the open market from the Company or its affiliates or in negotiated transactions with independent parties pursuant to the direction of the Plan administrator.

Participant Loans-

Loan terms range from one year to five years, or ten years for the purchase of a primary residence. Loans are limited to 50 percent of the participant's account up to \$50,000, less a participant's highest outstanding loan balance under the plan in the last 12 months. Loans bear interest at the prime rate for one to five-year loans or the 15-year mortgage rate for ten-year loans. Interest rates on existing loans range from 7.13% to 9.50%. Principal and interest are primarily paid through payroll deductions.

Payment of Benefits-

On termination of service, the participant receives a lump-sum amount equal to the value of the participant's account.

Forfeitures-

Plan forfeitures arise as a result of participants who terminate service with the Company before becoming vested in the Company's contribution. The amount of forfeitures allocable to remaining participants at December 31, 2000 and 1999, were \$12,085 and \$9,622, respectively.

Plan Termination-

Although it has not expressed any intent to do so, the Company has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to the provisions of ERISA. In the event of plan termination, participants will become fully vested in their account balances.

(2) Summary of Accounting Policies-

Basis of Accounting-

The accompanying financial statements are presented on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States. Contributions are recognized at the time such amounts are received rather than when contributed.

Payment of Benefits-

Benefit payments to participants are recorded upon distribution.

Administrative Expenses-

Substantially all administrative expenses are paid by the Plan. These expenses include investment management and trustee fees.

(3) Investments-

The Plan's investments are commingled with the assets of several other Company plans in the Marathon Electric Master Pension Trust (the "Master Trust"). Investments of the Master Trust are carried at current market value as determined by the Trustee through reference to published data. Fees and expenses relating to investment transactions of the Master Trust are allocated by the Trustee to the participating plans based on each plan's proportionate share of trust assets. Earnings and market adjustments relating to investment transactions are allocated by the Trustee to the participating plans based on each plan's specific share of Master Trust assets.

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The assets of each Plan are segregated within the accounts of the Master Trust. The market value of the assets held in the Master Trust as of December 31 are as follows:

|  |             |             |
|--|-------------|-------------|
|  | <u>2000</u> | <u>1999</u> |
|--|-------------|-------------|

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|                                       |                     |                      |
|---------------------------------------|---------------------|----------------------|
|                                       |                     |                      |
| Accrued Interest and Dividends        | \$80,556            | \$112,480            |
| Marshall Money Market Fund            | 16,209,370          | 747,163              |
| M&I Stable Principal Fund             | 9,094,687           | 8,392,682            |
| Common Stock                          | 30,246,140          | 50,574,335           |
| American Century Balanced Fund        | 6,329,751           | 5,992,879            |
| Northern Capital Equity Fund          | 19,950,311          | 21,033,982           |
| Fidelity Advisor Growth Fund          | 7,267,160           | 9,915,333            |
| Templeton Foreign Fund                | 1,683,388           | 1,876,244            |
| Regal Beloit Corporation Master Trust | 642,157             | 798,639              |
| Fixed Income Securities               | 4,197,569           | 3,436,739            |
| Participant Loans                     | <u>601,233</u>      | <u>575,375</u>       |
| Total Assets of the Master Trust      | <u>\$96,302,322</u> | <u>\$103,455,851</u> |

The Marshall Money Market Fund is controlled by Marshall & Ilsley Corporation, the parent company of the Trustee. The M&I Stable Principal Fund is a collective investment fund operated by the Trustee.

Allocations of assets of the Master Trust to participating plans as of December 31 are as follows:

|   | <u>2000</u>         |                |  | <u>1999</u>          |                |  |
|---|---------------------|----------------|--|----------------------|----------------|--|
|   | <u>Amount</u>       | <u>%</u>       |  | <u>Amount</u>        | <u>%</u>       |  |
| Salaried Employees' Pension Plan        | \$35,371,584        | 36.8 %         |  | \$38,173,087         | 36.9 %         |  |
| Wausau Hourly Pension Plan              | 15,317,794          | 15.9           |  | 16,656,441           | 16.1 %         |  |
| Hourly 401(k) Savings Plan              | 10,621,865          | 11.0           |  | 10,237,203           | 9.9 %          |  |
| Salaried Employees' 401(k) Savings Plan | <u>34,991,079</u>   | <u>36.3</u>    |  | <u>38,389,120</u>    | <u>37.1 %</u>  |  |
| Total Assets of the Master Trust        | <u>\$96,302,322</u> | <u>100.0 %</u> |  | <u>\$103,455,851</u> | <u>100.0 %</u> |  |

Master Trust income and its allocation to the participating plans for the years ended December 31 are as follows:

|  | <u>2000</u>          | <u>1999</u>         |
|--|----------------------|---------------------|
| Interest and Dividend Income   | \$759,655            | \$779,055           |
| Realized Gains, Net  | 15,451,476           | 7,458,652           |
| Unrealized (Depreciation) Appreciation in the Fair Value of Investments, Net | <u>(21,815,179)</u>  | <u>11,813,826</u>   |
| Total Master Trust (Loss) Income   | <u>\$(5,604,048)</u> | <u>\$20,051,533</u> |

|                                  | <u>2000</u>   | <u>1999</u> |
|----------------------------------|---------------|-------------|
| Salaried Employees' Pension Plan | \$(1,723,954) | \$9,807,212 |
| Wausau Hourly Pension Plan       | (745,825)     | 4,283,404   |

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|   |  |                       |                     |
|---|--|-----------------------|---------------------|
| Hourly 401(k) Savings Plan              |  | (598,674 )            | 1,263,780           |
| Salaried Employees' 401(k) Savings Plan |  | (2,535,595 )          | 4,697,137           |
| Total Master Trust (Loss) Income        |  | <u>\$(5,604,048 )</u> | <u>\$20,051,533</u> |

(4) Guaranteed Investment Contracts-

The M&I Stable Principal Fund consists of guaranteed investment contracts and synthetic guaranteed investment contracts. All investment contracts are fully benefit responsive. Fully benefit-responsive investment contracts are valued at contract value, which represents the principal balance of the investment contracts, plus accrued interest at the stated contract rate, less payments received and contract charges by the insurance company. The average crediting interest rates for the years ending December 31, 2000 and 1999 were 6.45% and 6.05%, respectively. The funds average yields for 2000 and 1999 were 6.36% and 5.99% respectively.

The crediting rates for the contacts are fixed or reset daily. There are no limitations or guarantees on the contracts.

(5) Plan Participation in the Regal-Beloit Corporation Master Trust-

The Plan enables participants to purchase Regal-Beloit Corporation stock through an "Employee Stock Fund". The Plan's investment in Regal-Beloit Corporation stock is commingled with four other Company plans into the Regal-Beloit Corporation Master Trust ("RBC Master Trust"). Investments of the RBC Master Trust are carried at current market value as determined by the Trustee through reference to published data. Fees and expenses relating to investment transactions are allocated by the Trustee to participating plans based on each plan's share of RBC Master Trust assets. Earnings and market adjustments relating to investment transactions are allocated by the Trustee to the participating plans based on each plan's specific share of Master Trust assets.

The assets of the Plan are commingled and are segregated in the accounts of the RBC Master Trust. The market value of the assets held in the RBC Master Trust as of December 31, 2000 and 1999 is as follows:

|                                      | <u>2000</u>         | <u>1999</u>         |
|--------------------------------------|---------------------|---------------------|
| Regal-Beloit Corporation Stock       | \$11,077,280        | \$13,009,033        |
| Marshall Money Market Fund           | 139,921             | 115,702             |
| Accrued Income                       | 77,191              | 75,700              |
| Pending Trades                       | -                   | 92,205              |
| Total Assets of the RBC Master Trust | <u>\$11,294,392</u> | <u>\$13,292,640</u> |

Allocations of assets of the RBC Master Trust to participating plans as of December 31, 2000 and 1999 are as follows:

|   | <u>2000</u>   |                | <u>1999</u>   |                |
|---|---------------|----------------|---------------|----------------|
|   | <u>Amount</u> | <u>Percent</u> | <u>Amount</u> | <u>Percent</u> |
| Regal-Beloit Corporation Personal Savings Plan            | \$5,349,084   | 47.36 %        | \$6,230,849   | 46.87 %        |
| Regal-Beloit Corporation Profit Sharing Plan              | 4,628,023     | 40.98          | 5,788,543     | 43.55          |
| Regal-Beloit Corporation Savings and Protection Plan      | 675,128       | 5.98           | 474,609       | 3.57           |
| Marathon Electric Salaried Employees' 401(k) Savings Plan | 510,127       | 4.52           | 649,478       | 4.89           |



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|   |              |         |              |         |
|---|--------------|---------|--------------|---------|
| Marathon Electric Hourly 401(k)<br>Savings Plan | 132,030      | 1.16    | 149,161      | 1.12    |
| Total Assets of the RBC<br>Master Trust         | \$11,294,392 | 100.00% | \$13,292,640 | 100.00% |

RBC Master Trust loss for the years ended December 31, 2000 and 1999 is as follows:

|   | 2000          | 1999          |
|---|---------------|---------------|
| Investment Income (Loss)-   |               |               |
| Interest and Dividend Income  | \$319,695     | \$320,905     |
| Realized Loss, Net  | (286,463)     | (589,250)     |
| Net Depreciation in Fair Value of Regal-Beloit Corporation Common Stock | (1,957,964)   | (769,661)     |
| Total RBC Master Trust Loss   | \$(1,924,731) | \$(1,038,006) |

A pro rata portion of this loss has been allocated to the Marathon Electric Master Pension Trust. (6) Income Tax Status-

The Internal Revenue Service has determined and informed the Company by a letter dated January 5, 1996, that the Plan is qualified and the trust established under the Plan is tax-exempt, under the appropriate sections of the Internal Revenue Code ("IRC"). The Plan has been amended since receiving the determination letter. However, the Plan administrator and the Plan's legal counsel believe the Plan is currently designed and operating in compliance with applicable requirements of the IRC. Therefore, they believe the Plan is qualified and the selected trust remains tax-exempt as of the financial statement date. (7) Related Party Transactions-

Master Trust assets are invested in mutual funds managed by the Trustee. The investment in the Regal Beloit Company Stock Fund is an investment in the Plan Sponsor. These are not considered prohibited transactions by statutory exemption under ERISA regulations.

### Consent of Independent Public Accountants

To the Plan Administrator of the  
Marathon Electric Salaried Employees' 401(k) Savings Plan:

As independent public accountants, we hereby consent to the incorporation of our reports, included and incorporated by reference in this Form 11-K, into the Company's previously filed Form S-8 Registration Statement of Regal-Beloit Corporation, File No. 333-48815.

/S/ ARTHUR ANDERSEN LLP

ARTHUR ANDERSEN LLP

Milwaukee, Wisconsin

June 25, 2001

**Marathon Electric  
Salaried Employees' 401(K) Savings Plan**

Schedule H, Line 4i - Schedule of Assets (Held at End of Year)

| Identity of Issue, Borrower<br>Lessor, or Similar Party | Description of Investment                    | Fair<br>Value       |
|---|--|---------------------|
| Fidelity Funds  | Advisor Series II, Growth Opportunities Fund | \$5,944,576         |
| Templeton Funds, Inc.                                   | Templeton Foreign Fund CL-1                  | 1,250,237           |
| American Century Investments                            | American Century Balanced Investors Fund     | 4,794,350           |
| Northern Capital, Inc.                                  | Northern Capital Equity Fund                 | 15,340,550          |
| Marshall & Ilsley*                                      | M&I Stable Principal Fund                    | 6,550,006           |
| Loans to participants                                   | Loans  | 601,233             |
| Regal-Beloit Stock Fund*                                | Regal-Beloit Company Stock Fund              | 510,127             |
|   |  | <u>\$34,991,079</u> |

\*Party-in-interest

The accompanying notes to financial statements are an integral part of this schedule.

**Marathon Electric  
Salaried Employees' 401(K) Savings Plan**

Statements of Net Assets Available for Plan Benefits  
As of December 31, 2000 and 1999

|  | <u>2000</u>         | <u>1999</u>         |
|--|---------------------|---------------------|
| Assets:                                |                     |                     |
| Investments, at Fair Value-            |                     |                     |
| Marathon Electric Master Trust Fund    | <u>\$34,991,079</u> | <u>\$38,389,120</u> |
| Net Assets Available for Plan Benefits | <u>\$34,991,079</u> | <u>\$38,389,120</u> |

The accompanying notes to financial statements are an integral part of these statements.

### **Marathon Electric Salaried Employees' 401(K) Savings Plan**

Statements of Changes in Net Assets Available for Plan Benefits  
For the Years Ended December 31, 2000 and 1999

|   | <u>2000</u>      | <u>1999</u>      |
|---|------------------|------------------|
| Net Investment (Loss) Income from Marathon Electric Master Trust Fund | \$(2,535,595 )   | \$4,697,137      |
| Contributions:  |                  |                  |
| Employer  | 826,979          | 858,093          |
| Participants  | <u>1,579,232</u> | <u>1,479,428</u> |
| Total Contributions   | <u>2,406,211</u> | <u>2,337,521</u> |
| Deductions:   |                  |                  |
| Benefits Paid to Participants   | 3,292,717        | 3,242,101        |
| Administrative and Other Expenses                                     | <u>16,010</u>    | <u>118,555</u>   |

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|   |                     |                     |
|---|---------------------|---------------------|
| Total Deductions                        | <u>3,308,727</u>    | <u>3,360,656</u>    |
|   |                     |                     |
| Net (Deductions) Additions              | (3,438,111 )        | 3,674,002           |
|   |                     |                     |
| Transfers in from Other Company Plans   | <u>40,070</u>       | <u>14,746</u>       |
|   |                     |                     |
| Net (Decrease) Increase                 | (3,398,041 )        | 3,688,748           |
|   |                     |                     |
| Net Assets Available for Plan Benefits: |                     |                     |
| Beginning of Year                       | <u>38,389,120</u>   | <u>34,700,372</u>   |
|   |                     |                     |
| End of Year                             | <u>\$34,991,079</u> | <u>\$38,389,120</u> |

The accompanying notes to financial statements are an integral part of these statements.