RYDER SYSTEM INC Form 10-Q July 26, 2017

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2017 OR ...TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM TO Commission File Number: 1-4364

RYDER SYSTEM, INC. (Exact name of registrant as specified in its charter)

Florida59-0739250(State or other jurisdiction of incorporation or organization)(I.R.S. Employer Identification No.)

11690 N.W. 105th Street

Miami, Florida 33178 (305) 500-3726 (Address of principal executive offices, including zip code) (Registrant's telephone number, including area code) Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES b NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES NO "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer þ	Accelerated filer "	Non-accelerated filer "
	(Do not check if a sma	aller reporting company)
Smaller reporting company	"Emerging growth com	ipany "

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) " YES b NO

The number of shares of Ryder System, Inc. Common Stock (\$0.50 par value per share) outstanding at June 30, 2017 was 52,983,373.

# RYDER SYSTEM, INC. FORM 10-Q QUARTERLY REPORT TABLE OF CONTENTS

Page No.

# PART I FINANCIAL INFORMATION

ITEM 1 Financial Statements (unaudited)			
Consolidated Condensed Statements of Earnings — Three and six months ended June 30, 2017 and 2016	<u>1</u>		
Consolidated Condensed Statements of Comprehensive Income — Three and six months ended June 30, 2017 and 2016			
Consolidated Condensed Balance Sheets — June 30, 2017 and December 31, 2016	<u>3</u>		
Consolidated Condensed Statements of Cash Flows — Six months ended June 30, 2017 and 2016	<u>4</u>		
Notes to Consolidated Condensed Financial Statements	<u>5</u>		
ITEM 2 Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>22</u>		
ITEM 3 Quantitative and Qualitative Disclosures About Market Risk	<u>49</u>		
ITEM 4 Controls and Procedures	<u>49</u>		
PART II OTHER INFORMATION			
ITEM 2 Unregistered Sales of Equity Securities and Use of Proceeds	<u>49</u>		
ITEM 6 Exhibits	<u>50</u>		
SIGNATURE			

# PART I. FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS

## RYDER SYSTEM, INC. AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF EARNINGS (unaudited)

	Three months ended June 30,		Six months ended June 30,			
	2017	2016	2017	2016		
	(In thousan	(In thousands, except per share amounts)				
Lease and rental revenues	\$797,014	798,387	\$1,564,604	1,566,141		
Services revenue	871,027	785,791	1,722,894	1,544,918		
Fuel services revenue	125,173	119,566	253,879	222,357		
Total revenues	1,793,214	1,703,744	3,541,377	3,333,416		
Cost of lease and rental	578,389	555,302	1,157,151	1,107,792		
Cost of services	734,764	646,129	1,448,844	1,277,843		
Cost of fuel services	121,604	115,478	247,454	214,379		
Other operating expenses	27,406	27,796	58,677	57,947		
Selling, general and administrative expenses	201,626	207,028	403,387	411,431		
Non-operating pension costs	6,587	15,420	13,917	22,230		
Used vehicle sales, net	15,322	(12,000)	14,542	(31,129)		
Interest expense	34,852	37,268	69,738	75,157		
Miscellaneous income, net	(8,028)	(5,456)	(12,981)	(7,721)		
	1,712,522	1,586,965	3,400,729	3,127,929		
Earnings from continuing operations before income taxes	80,692	116,779	140,648	205,487		
	29,349	42,737	51,026	75,260		

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Provision for income taxes Earnings from continuing operations Loss from	51,343		74,042		89,622		130,227	
discontinued operations, ne of tax	t <sup>(527</sup>	)	(292	)	(657	)	(683	)
Net earnings	\$50,816		73,750		\$88,965		129,544	
Earnings (loss per common share — Basic	-							
Continuing operations	\$0.97		1.39		\$1.69		2.45	
Discontinued operations	(0.01	)	(0.01	)	(0.01	)	(0.01	)
Net earnings	\$0.96		1.39		\$1.68		2.43	
Earnings (loss per common share — Dilut								
Continuing operations	\$0.97		1.38		\$1.68		2.43	
Discontinued operations	(0.01	)	(0.01	)	(0.01	)	(0.01	)
Net earnings	\$0.96		1.38		\$1.67		2.42	
Cash dividends declared per common share	\$0.44		0.41		\$0.88		0.82	2

Q: Who may vote at the Annual Meeting?

A: If you owned our Common Stock on April 19, 2018 for the Annual Meeting, your shares are eligible to b or by proxy, at the Annual Meeting. Each stockhold vote for each share of Common Stock held on all m on. On the record date, there were 50,056,360 share Stock outstanding and entitled to vote at the Annual see the response to the question entitled "May I vote person at the Annual Meeting?" below for additional

Q: What is the quorum requirement for the Annual Meeting?

- A: We need a quorum of stockholders in order to hold the Annu quorum exists when at least a majority of the outstanding sha Common Stock entitled to vote as of the record date, or 25,0 present in person or represented by proxy at the Annual Mee not present, the Annual Meeting may be adjourned by the Ch meeting or by the vote of a majority of the shares present in p represented by proxy at the Annual Meeting, in accordance w applicable law, to permit further solicitation of proxies.
- Q: What vote is required to approve each proposal?

A: Election of Directors (Proposal 1): Directors will be elected a votes of the shares present in person or represented by proxy vote on the election of directors at the Annual Meeting, so th Class II director who receive the most "FOR" votes will be e Ratification of the Appointment of Independent Registered Publ (Proposal 2): The ratification of the appointment of Ernst & You independent registered public accounting firm requires the affirm majority of the outstanding shares of our Common Stock presen represented by proxy and entitled to vote on the proposal at the A

Amendment to our Charter to Increase the Authorized Shares of Stock (Proposal 3): The approval of an amendment to our Charter affirmative vote of a majority of the outstanding shares of our C entitled to vote on the proposal at the Annual Meeting.

Amendments to our 2013 Plan (Proposal 4): The approval of the our 2013 Plan requires the affirmative vote of a majority of the of our Common Stock present in person or represented by proxy vote on the proposal at the Annual Meeting.

Amendments to our ESPP (Proposal 5): The approval of the ame ESPP requires the affirmative vote of a majority of the outstandi Common Stock present in person or represented by proxy and enthe proposal at the Annual Meeting.

Q: What is the difference between a "stockholder of record" and

A: You are considered to be a stockholder of record if your shar directly in your name with our transfer agent, American Stoc Company, LLC, on the record date.

If, however, your shares are held in a brokerage account or by a other nominee, and not in your name, you are considered to be t of shares held in "street name".

Q:May I vote my shares in person at the Annual Meeting?

A: If you are the stockholder of record, you have the right to vo Annual Meeting. When you arrive at the Annual Meeting, yo ballot.

If you are the beneficial owner of shares held in street name, you attend the Annual Meeting, but you may not vote your shares in Annual Meeting unless you bring with you a proxy from the bar nominee that holds your shares, which provides you the right to Meeting.

Admission to the Annual Meeting will be on a first-come, first-s should be prepared to present government-issued photo identific admittance, such as a passport or driver's license and, if you are owner of the shares held in street name, evidence of your owner Please note that for security reasons, you and your bags may be prior to your admittance to the Annual Meeting. If you do not co requirements, and any other instructions given by representative at the Annual Meeting, you will not be admitted to the Annual M

Q: What happens if I do not give specific voting instructions?

A: If you are a stockholder of record and you indicate when vot vote as recommended by our board of directors, or if you sig proxy card without giving specific voting instructions, then t will vote your shares as recommended by our board of direct presented in this Proxy Statement, and as the proxy holders r their discretion with respect to any other matters properly prothe Annual Meeting.

If you are a beneficial owner of shares held in street name and d nominee that holds your shares with specific voting instructions, generally vote in its discretion on "routine" matters. However, if holds your shares does not receive instructions from you on how shares on a "non-routine" matter, it will be unable to vote your s When this occurs, it is generally referred to as a "broker non-vot

Please see the responses to the questions entitled "Which propose Statement are considered 'routine' or 'non-routine' matters?" an abstentions, withheld votes and broker non-votes?" below for ad information.

- Q: Which proposals in this Proxy Statement are considered "rou matters?
- A: The election of directors (Proposal 1) is considered a non-rou applicable rules. As a result, a broker or other nominee may instructions on this matter, so there may be broker non-votes Proposal 1.

The ratification of the appointment of Ernst & Young LLP as our registered public accounting firm (Proposal 2) is considered a reapplicable rules. A bank, broker or other nominee may generally instructions on this matter, so we do not expect any broker nonwith Proposal 2.

The approval of the amendment to our Charter (Proposal 3) is conservative non-routine matter under applicable rules. As a result, a broker of may not vote without instructions on this matter, so there may be in connection with Proposal 3.

The approval of the amendments to our 2013 Plan (Proposal 4) is non-routine matter under applicable rules. As a result, a broker of may not vote without instructions on this matter, so there may b in connection with Proposal 4.

The approval of the amendments to our ESPP (Proposal 5) is co non-routine matter under applicable rules. As a result, a broker of may not vote without instructions on this matter, so there may b

in connection with Proposal 5.

Q: What is the effect of abstentions, withheld votes and broker

A: Shares held by persons attending the Annual Meeting but no represented by proxies that reflect abstentions or withheld vo particular proposal, will be counted as present at the Annual purposes of determining the presence of a quorum. Abstention votes are generally treated as shares present in person or repriand entitled to vote at the Annual Meeting.

The election of directors (Proposal 1) will be determined by a p votes of the shares present in person or represented by proxy an on the election of directors at the Annual Meeting, so withheld to this proposal will not have an effect on the outcome of this v The ratification of the appointment of Ernst & Young LLP as c registered public accounting firm (Proposal 2) requires the affin majority of the outstanding shares of our Common Stock prese represented by proxy and entitled to vote on this proposal at the so abstentions on this proposal will have the same effect as a ve proposal. Banks, brokers, and other nominees holding shares for that do not receive voting instructions from the beneficial owned voting of these shares may, in their discretion, vote in favor of The approval of the amendment to our Charter (Proposal 3) rec affirmative vote of a majority of the outstanding shares of our ( entitled to vote on this proposal at the Annual Meeting, so abst proposal will have the same effect as a vote against this propos •The approval of the amendments to our 2013 Plan (Proposal 4) affirmative vote of a majority of the outstanding shares of our ( present in person or represented by proxy and entitled to vote o the Annual Meeting, so abstentions on this proposal will have t vote against this proposal.

•The approval of the amendments to our ESPP (Proposal 5) required vote of a majority of the outstanding shares of our Common Steperson or represented by proxy and entitled to vote on this proposal will have the same effecting, so abstentions on this proposal will have the same effecting against this proposal.

A broker non-vote occurs when a bank, broker or other nominee a beneficial owner has not received instructions from the benefic regarding the voting of the shares and does not have discretionar the shares for certain non-routine matters. Shares represented by a broker non-vote will be counted for purposes of determining th quorum.

•The election of directors (Proposal 1) is considered a non-routi broker non-votes, if any, will not be counted as votes cast on the will have no effect on the result of the vote on this proposal. •The ratification of the appointment of Ernst & Young LLP as or registered public accounting firm (Proposal 2) is considered a r which a bank, broker or other nominee generally has discretion vote, so we do not expect any broker non-votes in connection w •The approval of the amendment to our Charter (Proposal 3) is of non-routine matter and broker non-votes, if any, will have the s vote against this proposal.

•The approval of the amendments to our 2013 Plan (Proposal 4) non-routine matter and broker non-votes, if any, will have no exof the vote on this proposal.

•The approval of the amendments to our ESPP (Proposal 5) is connon-routine matter and broker non-votes, if any, will have no e of the vote on this proposal.

Q: How can I vote my shares?

A: With respect to the election of directors (Proposal 1), you ma all of the director nominees or you may "Withhold" your vot director nominees or for any particular nominee that you spe With respect to the ratification of the appointment of Ernst & Yo independent registered public accounting firm (Proposal 2), you "Against" the proposal, or you may abstain from voting.

With respect to the approval of the amendment to our Charter (P may vote "For" or "Against" the proposal, or you may abstain fr

With respect to the approval of the amendments to our 2013 Plan may vote "For" or "Against" the proposal, or you may abstain fr

With respect to the approval of the amendments to our ESPP (Pr vote "For" or "Against" the proposal, or you may abstain from v

The procedures for voting are as follows:

Stockholder of Record

If you are a stockholder of record, you may vote in person at the Alternatively, you may vote by proxy through the Internet, by pl described below. Whether or not you plan to attend the Annual

you to vote by proxy to ensure your vote is counted. If you have proxy, you may still attend the Annual Meeting and vote in perso the Annual Meeting will have the effect of revoking your proxy. response to the question entitled "How may I revoke or change is submitting my proxy?" below for additional information.

•To vote in person, please attend the Annual Meeting and reque you arrive.

To vote through the Internet, go to www.voteproxy.com and for instructions provided on the website. In order to cast your vote, to provide the control number from the Notice or, if you reques printed proxy materials, the control number from the proxy car to you. Internet voting is available 24 hours a day and will be a 11:59 p.m. Eastern Time on June 13, 2018. Our Internet voting designed to authenticate stockholders by using individual contr are located on the Notice.

•To vote by phone, call toll-free 1-800-PROXIES (1-800-776-94) the United States, or 1-718-921-8500 if calling from foreign contouch-tone telephone and follow the instructions. In order to can will be asked to provide the control number from the Notice or receive printed proxy materials, the proxy card mailed to you. This available 24 hours a day and will be accessible until 11:59 p. June 13, 2018. Our telephonic voting procedures are designed to stockholders by using individual control numbers, which are low Notice.

To vote by mail using a proxy card, you must request to receive materials by following the instructions included in the Notice. T be provided with the printed proxy materials. Once received, si sign and date the proxy card and return it promptly in the envel

#### **Beneficial Owner**

If you are a beneficial owner of shares registered in the name of or other nominee, you should have received a Notice or a proxy instructions with these proxy materials from that organization ra To vote your shares, simply follow the instructions provided to y person at the Annual Meeting, you must obtain a valid proxy fro broker or other nominee.

Q: How may I revoke or change my vote after submitting my pr

A: You may revoke your proxy or change your vote at any time vote at the Annual Meeting.

The procedures for revoking your proxy or changing your vote a

#### Stockholder of Record

If you are a stockholder of record, you may revoke your proxy in following ways:

you may vote again by Internet or telephone at a later time (prior for Internet or telephone voting);

you may submit another properly completed proxy card with a you may send a written notice that you are revoking your proxy Diabetes Care, Inc., 11075 Roselle Street, San Diego, Californi General Counsel; or

you may attend the Annual Meeting and vote in person (howev attending the Annual Meeting will not, by itself, revoke your pr your vote).

Your most current Internet proxy, telephone proxy or proxy card that is counted at the Annual Meeting. If you send a written noti please make sure to do so with enough time for it to arrive by m Annual Meeting.

#### Beneficial Owner

If you are a beneficial owner of shares, you may revoke your prothe instructions provided to you by your bank, broker or other no

Q: What are the costs of soliciting these proxies?

A: We will pay all of the costs of soliciting these proxies. Our d and other employees may solicit proxies in person or by telebut will be paid no additional compensation for these service have not retained a proxy solicitor to assist in the solicitation may do so in the future, and do not believe the cost of any su will be material. We may reimburse banks, brokers and othe

nominees and fiduciaries for their expenses in forwarding the to their principals and in obtaining authority to execute proxi Q: Where can I find voting results of the Annual Meeting?

- A: In accordance with SEC rules, final voting results will be pur Report on Form 8-K within four business days following the unless final results are not known at that time, in which case results will be published within four business days of the An final voting results will be published once they are known by Q: Whom should I contact with other questions?
  - A: If you have additional questions about this Proxy Sta Annual Meeting, please contact: Tandem Diabetes C Roselle Street, San Diego, California 92121, Attentio Counsel, Telephone: (858) 366-6900.

#### **PROPOSAL 1: ELECTION OF DIRECTORS**

#### Board Structure

We currently have seven members of our board of directors and vacancies. Under our charter and bylaws, our board is divided in follows:

Class I, which consists of Messrs. Kim D. Blickenstaff, Howard Christopher J. Twomey, whose terms will expire at our 2020 ar stockholders;

Class II, which consists of Messrs. Dick P. Allen and Edward I vacant position), whose terms will expire at the Annual Meetin Class III, which consists of Dr. Fred E. Cohen and Mr. Douglas one vacant position), whose terms will expire at our 2019 annu stockholders.

Upon the expiration of the initial term of office for each class of director in such class will be elected for a term of three years an her successor is duly elected and qualified or until his or her ear resignation or removal.

Directors may only be removed for cause by the affirmative vote the outstanding shares entitled to vote upon an election of direct as a single class. Because only approximately one-third of our d elected at each annual meeting of stockholders, two consecutive stockholders could be required for our stockholders to change a board of directors. Any additional directorships resulting from a number of directors or a vacancy may be filled by the directors to

#### **Election of Directors**

At the Annual Meeting, our stockholders are being asked to vote director nominees listed below to serve on our board of directors meeting of stockholders to be held in 2021 and until each of the been elected and qualified, or until such director's earlier death, removal. Each of these nominees is a current member of our boa whose term expires at the Annual Meeting. Each of these nomin to serve, if elected.

#### Required Vote

Directors will be elected by a plurality of the votes of the shares or represented by proxy and entitled to vote on the election of di Annual Meeting, so the two nominees for Class II director who "FOR" votes will be elected. This proposal is considered a nonapplicable rules. A broker, bank or other nominee may not vote instructions on this matter, so there may be broker non-votes in this proposal. Broker non-votes and withheld votes will not be the for this purpose and, therefore, will not affect the outcome of the

contrary indication is made, returned proxies will be voted for ea nominees, or in the event that any nominee is unable to serve as time of the election, returned proxies will be voted for any nomi designated by our board of directors to fill the vacancy.

### OUR BOARD OF DIRECTORS UNANIMOUSLY RECOMM "FOR" EACH OF THE DIRECTOR NOMINEES

Nominees for Director

The following table lists the persons recommended by our nomic corporate governance committee and nominated by our board of elected as directors, including relevant information as of March their age, business experience, qualifications, attributes, skills ar directorships:

Nominees for Election to the Board of Directors

For a Three-Year Term Expiring at the 2021 Annual Meeting of

(Class II Directors)

DICK P. ALLEN	Mr. Allen has served on our board of direct
	Mr. Allen was the President of DIMA Ventu
Chairman, Board of	investment firm providing seed capital and
Directors	for start-up companies in the healthcare field
	Mr. Allen was a co-founder of Caremark, Ir
Member, Audit	therapy company that was later acquired by
	International and served as a Vice President
Committee	in 1979 until 1986. Mr. Allen was also a co-
	director of Pyxis Corporation, which was la
Age: 73	Cardinal Health, Inc. Mr. Allen currently se
0	of Providence St. Joseph Health and served
Director since:	Board of JDRF International from July 2012
2007	Mr. Allen was also a Lecturer at the Stanfor
	Graduate School of Business for a total of 1
	holds a B.S. in Industrial Administration fro
	and an M.B.A. from Stanford University G
	Business.

We believe Mr. Allen's background in many boards of directors of companies in the heal well as his long-term investing experience, critical skills related to financial oversight of organizations, strategic planning, and corpo and qualify him to serve as one of our direct

EDWARD L. CAHILL	Mr. Cahill has
	served on our
Director	board of
	directors since
Member, Audit Committee	May 2009. Mr.
	Cahill has
Age: 64	served as
	Managing
Director since: 2009	Partner of
	HLM Venture
	Partners, a
	venture capital

firm that invests primarily in emerging companies focused on healthcare information technology, healthcare services and medical technology, since May 2000. He served as a director of Animas Corporation, a developer of external insulin pumps, from March 2001 until its acquisition by Johnson & Johnson in February 2006. From June 1995 to May 2000, Mr. Cahill served as a founding partner of Cahill, Warnock Company (now Camden Partners), a venture capital firm based in Baltimore. Previously, Mr. Cahill was a Managing Director of Alex Brown & Sons, an investment services brokerage,

where he led the firm's healthcare group from January 1986 through March 1995. From January 1999 until August 2014, Mr. Cahill was a director of Masimo Corporation (NASDAQ: MASI), a medical technology company. He is also a director of several privately held healthcare companies and serves as a trustee of Johns Hopkins Medicine, Johns Hopkins Health System and Mercy Health Services. Mr. Cahill holds an A.B. in American Civilization from Williams College and a Masters of Public and Private Management from Yale University.

We believe Mr. Cahill's diverse and extensive

experience on boards of directors and in management, which has included public and private companies in the life sciences industry, provides him with key skills in working with directors, understanding board process and functions and working with financial statements. We also believe he brings to our board his long-term investing experience with numerous companies in the healthcare and biotechnology industries, as well as a strong financial background, all of which qualify him for service on our board of directors.

Continuing Members of Our Board of Directors

The following table lists the members of our board of directors v in office, including relevant information as of March 31, 2018 re business experience, qualifications, attributes, skills and other di

Members of the Board of Directors Continuing in Office with a the 2020 Annual Meeting of Stockholders

(Class I Directors)

KIM D.	Mr. Blickenstaff has served as our President
BLICKENSTAFF	Executive Officer and as one of our directors
	2007. Prior to joining our company, Mr. Blic
President, Chief	Chairman and Chief Executive Officer of Bi
Executive	or Biosite, a provider of medical diagnostic p
	until its acquisition by Inverness Medical Int
Officer and	June 2007. Mr. Blickenstaff previously serve
Director	Medivation, Inc. (NASDAQ: MDVN), a bio
	company, from 2005 to 2016, until its acquis
Age: 65	as a director of DexCom, Inc. (NASDAQ: D
0	of continuous glucose monitoring systems, fi
Director since:	September 2007. Mr. Blickenstaff was forme
2007	public accountant and has more than 20 year
	overseeing the preparation of financial stater
	a B.A. in Political Science from Loyola Univ
	and an M.B.A. from the Graduate School of
	University, Chicago.
	Olliversity, Chicago.
	We believe Mr. Blickenstaff brings to our bo
	valuable perspective and experience as our P
	Executive Officer, extensive experience at the
	various healthcare companies, as well as lead
	industry experience and knowledge that qual
	one of our directors.
9	

HOWARD	Mr. Greene has served on our board of directors si
E. GREENE	, Mr. Greene is an entrepreneur who has participate
JR.	and management of 11 medical technology compa
	including three companies for which he served as
Director	officer. He was the co-founder of Amylin Pharmac
	public pharmaceutical company that was acquired
Member,	Squibb in August 2012, serving as the Chief Executive
Compensatio	mompany from 1987 to 1996. He also served as a c
Committee	Pharmaceuticals from 1987 to April 2009. Mr. Gre
	the board of directors of Biosite from June 1989 up
Age: 75	From 1986 until 1993, Mr. Greene was a founding
	Biovest Partners, a seed venture capital firm. He w
Director	Officer of Hybritech Incorporated from March 197
since: 2008	acquisition by Eli Lilly & Co. in March 1986, and
	of Hybritech's patented monoclonal antibody assa
	to joining Hybritech, he was an executive with the
	diagnostics division of Baxter Healthcare Corpora
	consultant with McKinsey & Company. Mr. Green
	Physics from Amherst College and an M.B.A. from
	School.
	We believe Mr. Greene's background as a Chief E
	and director of publicly-traded biotechnology com
	extensive experience at the executive and board le
	companies in the medical technology industry, and
	investing experience, brings to our board critical s
	financial oversight of complex organizations, strat
	corporate governance and qualify him to serve as o
CHRISTOPH	<b>IER</b> . Twomey has served on our board of directors
J. TWOMEY	From March 1990 until his retirement in 2007, Mr
	various positions with Biosite, most recently servin
Director	President, Finance and Chief Financial Officer. Fr
	Mr. Twomey worked for Ernst & Young LLP, whe
Chairman,	Audit Manager. Mr. Twomey has also served as a
Audit	Senomyx, Inc. (NASDAQ: SNMX), a flavor techn
Committee	since March 2006 and is chair of that company's a
	Twomey also served as a director and chair of the

Age: 58Twomey also served as a director and chair of the<br/>Cadence Pharmaceuticals, Inc., from July 2006 un<br/>by Mallinckrodt plc in March 2014. Mr. TwomeyDirectorBusiness Economics from the University of Califor<br/>since: 2013Barbara.

We believe Mr. Twomey's experience in senior fin and on boards of directors of companies in the life as well as his long-term accounting and auditing e

our board critical skills related to financial oversig organizations, strategic planning, and corporate go

Members of the Board of Directors Continuing in Office with a the 2019 Annual Meeting of Stockholders

(Class III Directors)

FRED E.	Dr. Cohen has served on our board of directors sin
COHEN,	Cohen is a Senior Managing Director of Vida Ven
M.D., D.	capital firm. Prior to Vida Ventures, he was at TPO
Phil.	firm, from 2001-2016 where he was the founder an
	biotechnology group. Dr. Cohen was a Professor of
Director	Molecular Pharmacology at the University of Cali
	Francisco (UCSF) from 1988 until 2014. From 199
Chairman,	Cohen served as the Chief of the Division of Diab
Nominating	and Metabolism in the Department of Medicine of
and	also serves as a director of BioCryst Pharmaceutic
Corporate	(NASDAQ: BCRX), CareDx, Inc. (NASDAQ: CE
Governance	Health, Inc. (NASDAQ: GHDX), UroGen (NASD
Committee	Veracyte, Inc. (NASDAQ: VCYT). In addition, D
	director of several privately held companies. Dr. C
Age: 61	in Molecular Biophysics and Biochemistry from Y
	D.Phil. in Molecular Biophysics from Oxford Univ
Director	from Stanford University.
since: 2013	
	We believe Dr. Cohen's diverse and extensive exp
	directors and in management, which has included companies in the life sciences industry, provides h
	in working with directors, and understanding board
	functions. We also believe he brings to our board l
	investing experience with numerous companies in
	biotechnology industries, including serving on put committees.

DOUGLAS A. ROEDER	Mr. Roeder has served on our board
	May 2009. Mr. Roeder joined Delph
Director	Associate in 1998, and has been a Pa
	focusing on medical devices, diagno
Chairman, Compensation	biotechnology. Prior to joining Delpl
Committee; Member,	Roeder was an Associate with Alex 1
Nominating and Corporate	Investment Banking Group in San Fr
Governance Committee	focused on the medical device, life s
	healthcare services industries. Mr. R
Age: 47	director of Senseonics Holdings, Inc.
	SENS), a continuous glucose monito
Director since: 2009	several privately held companies. He
	as a director of Trivascular Technolo

medical device company, which was Endologix, Inc. (NASDAQ: ELGX) He also previously worked with Putr strategy consulting firm focused on t and biotechnology industries. Mr. Ro in Biochemistry from Dartmouth Co

We believe Mr. Roeder's experience of directors of companies in the life s provides him with key skills in work understanding board process and fun with financial statements. We also be our board his long-term investing ex numerous companies in the healthcar device industries, all of which qualif on our board.

#### CORPORATE GOVERNANCE

#### Director Independence

Our board of directors has affirmatively determined that each of Messrs. Allen, Cahill, Greene, Roeder and Twomey meet the de "independent director" under the applicable SEC rules and NAS

#### Family Relationships

There are no family relationships between any director, executive nominated to become a director or executive director.

#### Agreements with Directors

None of the directors or nominees for director was selected purs arrangement or understanding, other than with the directors of the within their capacity as such.

#### Legal Proceedings with Directors

There are no legal proceedings related to any of the directors or which require disclosure pursuant to the applicable SEC rules.

#### **Board Leadership Structure**

The positions of Chairman of the board and chief executive office separated. We believe separating these positions allows our chie to focus on our day-to-day business, while allowing the Chairma lead our board of directors in its fundamental role of providing a independent oversight of management. Our board of directors re effort and energy that the chief executive officer is required to d position in the current business environment, as well as the comserve as our Chairman of the board, particularly as our board of responsibilities continue to grow. While our amended and restate nominating and corporate governance committee charter do not Chairman and chief executive officer positions be separate, our b believes that having separate positions is the appropriate leaders at this time and demonstrates our commitment to good corporate

#### Board Role in Risk Oversight

Risk is inherent in every business, and how well a business man ultimately determine its success. We face a number of risks, incl to our operations, strategic direction and intellectual property. M responsible for the day-to-day management of risks we face, wh directors, as a whole and through its committees, has responsible

oversight of risk management. In its risk oversight role, our boar the responsibility to satisfy itself that the risk management proce implemented by management are adequate and functioning as de

The role of our board of directors in overseeing the management realized primarily through committees of our board of directors, descriptions of each of the committees below and in the charters committees. The full board of directors (or the appropriate board case of risks that are under the purview of a particular committee management our major risk exposures, their potential impact on we take to manage them. When a board committee is responsible overseeing the management of a particular risk or risks, the Char relevant committee reports on the discussion to the full board of the committee reports portion of the next board meeting.

Board and Committee Meetings

During 2017, our board of directors met 29 times (including tele and took action by written consent four times. Each director attee of the meetings held by the board of directors and by each comm served while he was a director, either in person or by teleconfere year.

Director Attendance at Annual Meetings

Although we do not have a formal policy regarding attendance board of directors at each annual meeting of stockholders, we endirectors to attend.

**Executive Sessions** 

In accordance with the applicable continued listing rules of the M Market, or the NASDAQ Listing Rules, our independent director scheduled executive sessions at which only independent director

**Board Committees** 

Our board of directors has three standing committees: the audit of compensation committee, and the nominating and corporate gov In addition, from time to time, special committees may be estable direction of our board of directors when necessary to address speinstance, we have previously established a pricing committee to offering price and other terms of various financings we have put

Each of the three standing committees has a written charter that by our board of directors. A copy of each charter is available at http://investor.tandemdiabetes.com/governance.cfm. However, t contained on our website is not incorporated by reference in, or this Proxy Statement and references in this Proxy Statement to o inactive textual references only.

As of December 31, 2017, our audit committee was comprised of (Chairman), Mr. Allen and Mr. Cahill; our compensation common of Mr. Roeder (Chairman) and Mr. Greene; and our nominating governance committee was comprised of Dr. Cohen (Chairman)

The current members of each standing committee are identified table:

	Audit	Compensation	Nominat
Name	Committee	Committee	Governa
Kim D.			
Blickenstaff			
Dick P. Allen	Х		
Edward L. Cahill	Х		
Fred E. Cohen,			
M.D., D.Phil.			Chairma
Howard E Greene,			
Jr.		Х	
Douglas A. Roeder		Chairman	Х
Christopher J.			
Twomey	Chairman		
Audit Committee			

During 2017, our audit committee met four times (including tele and took action by written consent one time. Each of the member

committee has been determined to be an "independent director" rules and NASDAQ Listing Rules. Our board of directors has af determined that Mr. Twomey is designated as an "audit committed to the state of the state

Our audit committee's responsibilities include:

appointing, terminating, compensating and overseeing the worl independent auditor engaged to prepare or issue an audit report audit, review or attest services;

reviewing all audit and non-audit services to be performed by t auditor, taking into consideration whether the independent audi non-audit services to us is compatible with maintaining the ind independence;

reviewing and discussing the adequacy and effectiveness of our financial reporting processes and internal controls and the audi statements;

establishing and overseeing procedures for the receipt, retention complaints received by us regarding accounting, internal accouauditing matters, including procedures for the confidential, ano by our employees regarding questionable accounting or auditin investigating any matter brought to its attention within the scop engaging independent counsel and other advisors as the audit c necessary;

determining the compensation of the independent auditors, and hired by the audit committee;

reviewing and discussing with management and the in

the annual and quarterly financial statements prior to t monitoring and evaluating the independent auditor's qualificati and independence on an ongoing basis;

reviewing reports to management prepared by the interast well as management's response;

reviewing and assessing, on an annual basis, the adequacy of the formal written charter;

•reviewing related party transactions for potential conflict of int an ongoing basis, and approving or rejecting such transactions; •verseeing such other matters that are specifically delegated to committee by our board of directors from time to time.

#### **Compensation Committee**

During 2017, our compensation committee met five times (inclu meetings) and took action by written consent three times. Each of the compensation committee has been determined to be an "inder under applicable SEC rules and NASDAQ Listing Rules.

Our compensation committee's responsibilities include:

developing, reviewing, and approving our overall compensation regularly reporting to the full board of directors regarding the a programs;

developing, reviewing and approving our cash and equity incer including approving individual grants or awards thereunder, wi grants or awards to our chief executive officer which must be a independent directors, and regularly reporting to the full board regarding the terms of such plans and individual grants or awar reviewing and approving individual and Company performance objectives that may be relevant to the compensation of executive other key employees;

reviewing and approving the terms of any employme severance or change in control arrangements, or othe arrangement with any executive officers or other key the exception of our chief executive officer for whom arrangements must be approved by our independent of

reviewing and discussing with management the tables and narraregarding executive officer and director compensation to be incorproxy statement;

reviewing and assessing, on an annual basis, the adequacy of the committee's formal written charter; and

overseeing such other matters that are specifically delegated to committee by our board of directors from time to time.

Nominating and Corporate Governance Committee

During 2017, our nominating and corporate governance commit (including telephonic meetings) and took action by written const of the members of the nominating and corporate governance cor determined to be an "independent director" under applicable SE NASDAQ Listing Rules.

Our nominating and corporate governance committee's responsi

 identifying and screening candidates for our board o recommending nominees for election as directors;

assessing, on an annual basis, the performance of our board of committee thereof;

overseeing overall business risk and acquiring insurance policie

reviewing the structure of the board's committees and the board for its approval directors to serve as memb

committee, including each committee's respective cl reviewing and assessing, on an annual basis, the adequacy of th corporate governance committee's formal written charter; and generally advising our board of directors on corporate governant matters.

Compensation Committee Interlocks and Insider Participation

None of our executive officers serves as a member of the board compensation committee (or other committee performing equivaany entity that has one or more executive officers serving on our or compensation committee. No interlocking relationship exists member of our board of directors and any member of the compe (or other committee performing equivalent functions) of any oth

We have entered into an indemnification agreement with each o including Messrs. Roeder and Greene, who comprise our compe

**Director Nomination Process** 

The goal of our nominating and corporate governance committee as the committee for purposes of this section, is to assemble a w of directors that consists of directors with backgrounds that are of one another, reflecting a variety of experiences, skills and exper whether to recommend any candidate for inclusion in the slate of nominees for our board of directors, including candidates recomstockholders, the committee applies the following selection criter its charter:

Each director should be committed to enhancing long-term stor must possess a high level of personal and professional ethics, so judgment and integrity;

Each director should be free of any conflicts of interest which v applicable laws, rules, regulations or listing standards, or interfuperformance of his or her responsibilities;

Each director should possess experience, skills and attributes w her ability to perform duties on our behalf. In assessing these q committee will consider such factors as (i) personal skills and a expertise in the areas of accounting, marketing, strategy, finance corporate governance, and (iii) professional experience in diabe healthcare industry, as well as other factors that would be experan effective board of directors;

Each director should have the willingness and ability to devote and effort to perform the duties and responsibilities of board me Each director should demonstrate his or her understanding that responsibility is to our stockholders, and that his or her primary best interests of those stockholders, and not his or her personal interest of a particular group.

While we do not have a formal policy regarding board diversity, number of factors the committee takes into account in identifyin recommending nominees.

The committee believes it is appropriate for our president and ch officer to serve as a member of our board of directors.

The committee currently has a policy of evaluating nominees reastockholders in the same manner as it evaluates other nominees. to treat stockholder recommendations in any manner different fr recommendations. Under our bylaws, stockholders wishing to pr nominee should send the required information to Tandem Diabe 11075 Roselle St., San Diego, CA 92121, Attention: Corporate S not received director candidate recommendations from our stock

#### Codes of Conduct and Ethics

We have adopted a code of ethics that applies to our chief execu other senior financial officers (our chief financial officer, and ot officers performing similar functions), which is designed to mee of Item 406 of Regulation S-K. We have also adopted a code of to all of our employees, officers and directors, which is designed requirements of the applicable NASDAQ Listing Rules. Each of available at http://investor.tandemdiabetes.com/governance.cfm any amendment to either code of ethics, or any waivers of their r requirements that are applicable to executive officers or director on our website or in our future filings with the SEC.

Stockholder Communications with our Board of Directors

Stockholders seeking to communicate with our board of director send such communication to: Tandem Diabetes Care, Inc., 1107 Diego, CA 92121, Attention: General Counsel. Stockholders see

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communicate with an individual director, in his or her capacity a board of directors, may send such communication to the same ac attention of such individual director. We will generally forward stockholder communication to each director to whom such stock communication is addressed to the address specified by each suc we determine that the communication is unduly hostile, threaten otherwise unsuitable for receipt by the directors.

#### DIRECTOR COMPENSATION

During 2017, pursuant to our director compensation program, w non-employee directors a cash retainer for service on our board additional amount for service on each committee of which the di-The Chairman of our board of directors, and the Chairman of ea receives a higher annual retainer for such service (which is in lie addition to, member annual retainers). Under the program, the an non-employee directors for service on our board of directors, an each committee of our board of directors of which the director is as follows:

	Memb
	Annua
	Retain
Board of Directors	\$44,00
Audit Committee	\$8,500
Compensation Committee	\$6,000

Nominating and Corporate Governance Committee \$5,00 Under our director compensation program, prior to the impleme reverse stock-split in October 2017, each non-employee director received an option to purchase 25,000 shares of our Common St initial election to our board of directors. These options vested in installments over a period of 36 months following the grant date individual's continued service as a director. Further, annually or each year (or on the next trading day if the 15th is not a trading of non-employee director historically received an option to purchas 17,000 shares of our Common Stock (subject to pro-ration for ea service on our board of directors prior to such date). These optic monthly installments over a period of 12 months following the g to the individual's continued service as a director. The exercise these options was equal to the closing price of our Common Sto grant. In connection with the implementation of our 1-for-10 rev October 2017, the share amounts for awards to our non-employe automatically adjusted in accordance with the terms of our 2013 proportion as the reverse stock-split.

Accordingly, in November 2017, each non-employee director th board of directors received an option to purchase 1,700 shares of Stock in accordance with the terms of our director compensation described above. In addition, in December 2017, each non-empl serving on our board of directors received an additional discretion purchase 5,300 shares of our Common Stock that will vest in eq installments over a period of 12 months following the grant date

Pursuant to this proxy statement, we are asking our stockholders amendments to our 2013 Plan to, among other things, increase the

options that are awarded automatically to our non-employee director our director compensation program. Specifically, if the proposal non-employee director would be entitled to receive an option to shares of our Common Stock upon his or her initial election to o directors and an annual grant of an option to purchase an additio of our Common Stock. The timing and vesting conditions associ grants will remain consistent with our historical practices as disc exercise price of all options granted to our non-employee director closing price of our Common Stock on the date of grant. Each of options, as well as any other equity awards to non-employee director to be made pursuant to our 2013 Plan. For additional information proposal to amend our 2013 Plan, see the section entitled "Propothe Amendments to our 2013 Plan".

We reimburse our non-employee directors for reasonable travel expenses incurred in connection with attending our board of direct meetings.

In June 2014 we implemented the Tandem Diabetes Care, Inc. I Compensation Plan, or the Deferred Compensation Plan. In ligh utilization of the Deferred Compensation Plan, as well as the exp with maintaining the plan, our board of directors elected to term May 2017.

Our director compensation program is intended to provide a tota package that enables us to attract and retain qualified and experi to serve as directors and to align our directors' interests with the stockholders.

Director Compensation Table

The following table sets forth compensation information with re non-employee directors for amounts earned during 2017.

	Fees Earned or Paid	
	in Cash	Options
Name	(\$)	Awards(\$
Dick P. Allen	\$96,500	\$ 2,346
Edward L. Cahill	\$52,500	\$ 2,346
Fred E. Cohen, M.D., D.Phil., F.A.C.P.	\$49,000	\$ 2,346
Howard E. Greene, Jr.	\$50,000	\$ 2,346
Douglas A. Roeder	\$66,000	\$ 2,346
Christopher J. Twomey	\$67,000	\$ 2,346

- (1)The dollar amounts listed do not necessarily reflect th compensation actually realized, or that may be realized non-employee directors. These amounts reflect the gr of the options awarded to each of our non-employee of 2017 calculated in accordance with FASB ASC Topic regarding assumptions made in valuing the option gra Note 6 of the "Notes to Financial Statements" include Annual Report on Form 10-K for the year ended Dec filed with the SEC on March 1, 2018.
- The amounts do not reflect the value of certain option (2)2017 that are subject to and conditioned upon the app stockholders of an increase to the number of shares re under our 2013 Plan as the value of those options is n determinable.

The aggregate number of shares subject to outstanding stock opt each of our non-employee directors as of December 31, 2017 wa

	Aggre
	Numb
	Optior
Name	Award
Dick P. Allen	10,17
Edward L. Cahill	8,500
Fred E. Cohen, M.D., D. Phil., F.A.C.P.	8,500
Howard E. Greene, Jr.	10,17
Douglas A. Roeder	8,500
-	

Christopher J. Twomey

(1) The amounts listed exclude the 5,300 additional optic non-employee director in December 2017, as those ad are expressly subject to and conditioned upon the app stockholders of an increase to the number of shares at 2013 Plan.

# PROPOSAL 2: RATIFICATION OF APPOINTMENT OF IND REGISTERED PUBLIC ACCOUNTING FIRM

Our audit committee has appointed Ernst & Young LLP as our i registered public accounting firm for the year ending December not required by applicable law or our charter or bylaws, as a mat corporate governance, we are asking our stockholders to ratify th Ernst & Young LLP as our independent registered public accoun Young LLP has audited our financial statements since 2008.

We expect that representatives of Ernst & Young LLP will be properties. Meeting, and will be available to respond to appropriate question stockholders. Additionally, the representatives of Ernst & Young opportunity to make a statement if they so desire.

If our stockholders do not vote to ratify the appointment of Erns our audit committee will reconsider whether to retain the firm. E is ratified, our audit committee, in its discretion, may direct the a different independent registered public accounting firm at any tiif it determines that such a change would be in our best interests interests of our stockholders.

## Required Vote

The ratification of the appointment of Ernst & Young LLP as our registered public accounting firm requires the affirmative vote of outstanding shares of our Common Stock present in person or reand entitled to vote on this proposal at the Annual Meeting. Abs counted toward the tabulation of votes cast on this proposal and effect as a vote against the proposal. This proposal is considered under applicable rules. A broker, bank or other nominee may gewithout instructions on this matter, so we do not expect any brok connection with this proposal. If no contrary indication is made, will be voted for the proposal.

## OUR BOARD OF DIRECTORS UNANIMOUSLY RECOMM "FOR" THIS PROPOSAL

# Audit and All Other Fees

The following table presents fees for professional audit services & Young LLP for the audit of our annual financial statements for ended December 31, 2017 and December 31, 2016, and fees bill services rendered by Ernst & Young LLP during those periods.

Type of Fee	2017	2016
Audit Fees <sup>(1)</sup>	\$589,276	\$662,179

Audit-Related Fees (2)	392,223	7,500
Tax Fees <sup>(3)</sup>	15,450	-
Total	\$996,949	\$669,679

- (1) Audit Fees consist of fees billed for professional service Ernst & Young LLP, including out-of-pocket expenses presented relate to the audit of our annual financial state our quarterly financial statements and our registration related services that are normally provided in connect and regulatory filings or engagements.
- (2) Audit-Related Fees consist of fees for professional services p & Young LLP for assurance and related services that are reas the performance of the audit of our annual financial statemen reported as Audit Fees, including out-of-pocket expenses.
- (3) Tax Fees consist of fees for professional services performed LLP with respect to an Internal Revenue Code, or the Code, and general tax advice and planning.

Our audit committee has considered whether the provision of no compatible with maintaining the independence of Ernst & Youn concluded that the provision of such services is compatible with independence of our auditors.

Audit Committee Pre-Approval Policies and Procedures

Our audit committee has established a policy that all audit and p non-audit services provided by our independent registered publi will be pre-approved by the audit committee. These services ma services, audit-related services, tax services and other services. On committee will consider whether the provision of each non-audit compatible with maintaining the independence of our auditors. If detailed as to the particular service or category of services and is to a specific budget. Our independent registered public accountin management are required to periodically report to our audit com the extent of services provided by our independent registered pubfirm in accordance with this pre-approval, and the fees for the set to date.

#### AUDIT COMMITTEE REPORT

The audit committee oversees our financial reporting process on Company's board of directors, but management has the primary the financial statements and the reporting process, including the controls. In fulfilling its oversight responsibilities, the audit com and discussed the audited financial statements in the Company's Form 10-K for the year ended December 31, 2017 with manager discussion of any significant changes in the selection or applicat principles, the reasonableness of significant judgments, the clari the financial statements and the effect of any new accounting init

The audit committee reviewed and discussed with Ernst & Your responsible for expressing an opinion on the conformity of the C financial statements with generally accepted accounting principl to the quality, not just the acceptability, of the Company's accous such other matters as are required to be discussed with the audit generally accepted auditing standards, including Auditing Stand "Communication with Audit Committees" of the Public Compan Oversight Board. In addition, the audit committee has discussed Young LLP, its independence from management and the Compa from Ernst & Young LLP the written disclosures and the letter r Company Accounting Oversight Board Rule 3526 "Independence Audit Committees", and has considered the compatibility of nor the auditors' independence.

We have met with Ernst & Young LLP to discuss the overall scot the results of its audit and reviews, its evaluation of the Compan and the overall quality of the Company's financial reporting. Ern as the Company's independent registered public accounting firm updates the audit committee about new accounting development potential impact on the Company's reporting. Our meetings with LLP were held with and without management present. Members committee are not employed by the Company, nor does the audi provide any expert assurance or professional certification regard financial statements. We rely, without independent verification, and integrity of the information provided, and representations m management and the Company's independent registered public a

In reliance on the reviews and discussions referred to above, we the board of directors that the audited financial statements be inc Company's Annual Report on Form 10-K for the year ended De We and the Company's board of directors also recommended, su approval, the ratification of the appointment of Ernst & Young I Company's independent registered public accounting firm for the December 31, 2018.

The foregoing report has been furnished by the audit committee.

Respectfully submitted,

## AUDIT COMMITTEE

Christopher J. Twomey, Chairman

Dick P. Allen

Edward L. Cahill

This Audit Committee Report shall not be deemed incorporated any general statement incorporating by reference this Proxy Stat filing under the Securities Act of 1933, as amended, or the Secu of 1934, as amended, except to the extent that we specifically in information by reference, and shall not otherwise be deemed file

#### **EXECUTIVE OFFICERS**

Our executive officers, and their respective ages and positions w 31, 2018, are as follows:

Name	Age	Position
Kim D. Blickenstaff	65	Director, President and Chief Executiv
David B. Berger	48	Executive Vice President, General Co
Brian B. Hansen	50	Executive Vice President and Chief C
Susan M. Morrison	38	Executive Vice President and Chief A Officer
John F. Sheridan	62	Executive Vice President and Chief O
Leigh A. Vosseller	45	Senior Vice President, Chief Financia Treasurer

Mr. Blickenstaff's biography can be found under the section ent Election of Directors" above.

David B. Berger has served as our General Counsel since August Corporate Secretary since January 2015, and as our Executive V January 2016. Prior to joining our company, from January 2008 he served as Vice President and General Counsel of Senomyx, a to Senior Vice President in January 2012. He served as Corporat Senomyx from January 2008 until May 2014. From April 2003 of Mr. Berger was responsible for all commercial aspects of legal a Biosite, Mr. Berger most recently held the position of Vice President Affairs. Previously, Mr. Berger was an attorney at Cooley Godw Amylin Pharmaceuticals, Inc. Mr. Berger holds a B.A. in Econo University of California, Berkeley and a J.D. from Stanford Law

Brian B. Hansen has served as our Executive Vice President and Officer since February 2016. Prior to joining our company, Mr. from September 2014 as Chief Commercial Officer of Adaptive Corp. From May 2013 to September 2014, Mr. Hansen served as Commercial, Sales and Marketing, of Genoptix, a Novartis Com December 2005 to February 2013, he served in various roles of is responsibility at Gen-Probe, Inc., a medical diagnostics company serving as Senior Vice President, Global Sales and Services from February 2013. Mr. Hansen received an M.B.A. from the School Diego State University and a B.S. in Business Administration fro of Missouri-Columbia.

Susan M. Morrison has served as our Chief Administrative Office 2013. From April 2013 until September 2013, she served as our Human Resources, Corporate and Investor Relations. Ms. Morri Director, Corporate and Investor Relations, from January 2009 t was our Director, Corporate Services from November 2007 to D

Prior to joining our company, Ms. Morrison held various positio and Investor Relations at Biosite from August 2003 through Nov Morrison holds a B.A. in Public Relations from Western Michig

John F. Sheridan has served as our Executive Vice President and Officer since April 2013. Prior to joining our company, Mr. She Chief Operating Officer of Rapiscan Systems, Inc., a provider of equipment and systems, from March 2012 to February 2013. Mr as Executive Vice President of Research and Development and Volcano Corporation, a medical technology company, from Nov March 2010. From May 2002 to May 2004, Mr. Sheridan served President of Operations at CardioNet, Inc., a medical technology operating as BioTelemetry, Inc. (NASDAQ: BEAT). From Marc 2002, he served as Vice President of Operations at Digirad Corp imaging company. Mr. Sheridan holds a B.S. in Chemistry from West Florida and an M.B.A. from Boston University.

Leigh A. Vosseller has served as our Senior Vice President, Chi and Treasurer since January 2018. She joined us as Vice Preside 2013 and was promoted to Senior Vice President of Finance in A to that time, she served as Vice President and CFO at Genoptix, company, beginning in 2011, after initially joining Genoptix, Inthat she held a senior finance position at Biosite Incorporated wilkey role in developing the financial and administrative infrastrue international expansion. Ms. Vosseller is a certified public accouand holds a B.S. in Accounting from Missouri State University.

# SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWN MANAGEMENT

The following table sets forth information regarding the benefic our Common Stock as of March 31, 2018, except as noted in the for:

each of our named executive officers (as defined in the section Compensation" below);

each of our directors;

all of our executive officers and directors as a group; and each person, or group of affiliated persons, known by us to be to of more than 5% of our outstanding shares of Common Stock. Beneficial ownership is determined in accordance with the rules includes voting or investment power with respect to the securitie Common Stock that may be acquired by an individual or group. March 31, 2018, pursuant to the exercise of options, warrants or deemed to be outstanding for the purpose of computing the perce of such individual or group, but are not deemed to be outstandin computing the percentage ownership of any other person shown

Information about each person, or group of affiliated persons, th owner of more than 5% of our outstanding shares of Common S based on information filed with the SEC by such stockholders. E in footnotes to this table, we believe the stockholders named in t voting and investment power with respect to all shares of Comm to be beneficially owned by them.

The address for each director and executive officer listed is: c/o Care, Inc., 11075 Roselle Street, San Diego, California 92121.

Percentage of beneficial ownership is based on 46,635,969 share Stock outstanding as of March 31, 2018.

		Warrants	
		Exercisable	
	Number of	by	Optio
	Shares		Exerc
	Beneficially	May 30,	by M
Name	Owned	2018	30, 20
5% or Greater Stockholders:			
First Light Asset			
Management, LLC(1)	4,859,238		
Corrib Capital Management,			
L.P.(2)	4,500,000		
DexCom, Inc.	2,500,000		

Directors and Named			
Executive Officers:			
Kim D. Blickenstaff(3)	1,236,494	584,962	145,
John Cajigas(4)	85,983	521	54,0
Brian B. Hansen	898	-	18,2
John F. Sheridan	777	-	42,2
Dick P. Allen(5)	102,761	3,186	9,32
Edward L. Cahill(6)	173,916	-	7,65
Fred E. Cohen(7)	249,620	27,514	7,65
Howard E. Greene, Jr.(8)	61,787	2,590	9,32
Douglas A. Roeder(9)	1,366,803	-	7,65
Christopher J. Twomey(10)	79,308	697	10,1
All directors and executive			
officers as a group (13			
individuals)	3,364,219	619,793	444,

\*Represents beneficial ownership of less than one percent (1.0%

Consists of (i) 4,500,000 shares held by First Light For 234,238 shares held by direct holders for whom First Management, LLC acts as investment advisor, and (ii held by Mathew P. Arens. First Light Asset Management advisor for First Light Focus Fund, LP. Fir Fund GP, LLC is the general partner of First Light Asset M Mr. Arens and each of the foregoing entities disclaim ownership except to the extent of any pecuniary interest.

- (2) Consists of (i) 2,085,300 shares held by Corrib Master 2,414,700 shares held by the PCH Manager Fund, SPC Management, L.P. is the manager of each of Corrib M and PCH Manager Fund, SPC and has shared voting a power over the shares held by these entities. Kevin M director of each of Corrib Master Fund, Ltd, PCH Ma and Corrib Capital Management, L.P. and has shared investment power over the shares held by each of these Cavanaugh and each of the foregoing entities disclaim ownership except to the extent of any pecuniary interesting.
- (3)Includes 1,236,494 shares and warrants to purchase up to 584 by the Kim Blickenstaff Revocable Trust dated April 15, 201
- (4) Includes 84,147 shares and warrants to purchase up to 521 sh John Cajigas and Mary E. Cajigas Family Trust, dated Augus Cajigas is co-trustee of the John Cajigas and Mary E. Cajigas dated August 11, 2005 and has shared voting and investment shares held by the John Cajigas and Mary E. Cajigas Family 11, 2005. Mr. Cajigas retired from the Company, effective D
- (5) Consists of (i) 63,160 shares and warrants to purchase up to 2 by the Allen Family Trust dated October 12, 1981, (ii) 22,00 warrants to purchase up to 407 shares held by Allen Cornerst (iii) 2,500 shares held by the Gammon Children's 2000 Trust Gammon, (iv) 2,500 shares held by the Gammon Children's Jake Allen Gammon, (v) 6,300 shares held in the Mary Allen 6,300 shares held in the Dick Allen Roth IRA. Mr. Allen is the Family Trust dated October 12, 1981. Mr. Allen is General I Cornerstone Ventures, L.P. and disclaims beneficial ownersh held by Allen Cornerstone Ventures, L.P., except to the exter proportionate pecuniary interest therein. Mr. Allen is co-trust Children's 2000 Trust FBO Hannah Lee Gammon and has sh investment power over the shares held by the Gammon Child FBO Hannah Lee Gammon, and disclaims beneficial owners Mr. Allen is co-trustee of the Gammon Children's 2000 Trus Gammon and has shared voting and investment power over t the Gammon Children's 2000 Trust FBO Jake Allen Gammo beneficial ownership of such shares. Mr. Allen is married to may be deemed to have indirect beneficial ownership of the s the Mary Allen Roth IRA. Mr. Allen disclaims beneficial ow shares.
- (6) Consists of (i) 173,916 shares that are held by HLM Venture and (ii) options granted to Mr. Cahill personally pursuant to a compensation program. Mr. Cahill is one of our directors. Mr. J. Grua are the managing members of HLM Venture Associa which is the general partner of HLM Venture Partners II, L.F. shared voting and investment power over the shares held by Partners II, L.P. Mr. Cahill disclaims beneficial ownership of HLM Venture Partners II, L.P., except to the extent of his propecuniary interest therein.

(7)

Consists of 249,620 shares and warrants to purchase 27,515 H Biotechnology Partners III, L.P., as well as options granted to personally pursuant to our director compensation program. D our directors, and was a Partner and Managing Director of TH is an affiliate of TPG Biotechnology Partners III, L.P. Althou employed by TPG, he retains a key man role in this fund. Dr. voting or investment power over the shares held by TPG Biot III, L.P. Dr. Cohen disclaims beneficial ownership of the sha Biotechnology Partners III, L.P.

- (8) Includes 61,787 shares and warrants to purchase up to 2,590 Greene Family Trust.
- (9) Consists of (i) 1,353,586 shares held by Delphi Ventures VII 13,217 shares held by Delphi BioInvestments VIII, L.P. (toge Funds), and (ii) options granted to Mr. Roeder personally pur director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder is one of our director compensation program. Mr. Roeder has a bare provide the provide the program of the shares held by the Delphi Funds. I disclaims beneficial ownership of the shares held by the Delphi the extent of his proportionate pecuniary interest therein. The entities and individuals affiliated with Delphi Ventures is 160 #408, San Mateo, CA 94402
- (10) Consists of (i) 52,550 shares and warrants to purchase up to the Christopher J. Twomey and Rebecca J. Twomey Family September 20, 2002 and (ii) 26,758 shares and warrants to p shares held by Twomey Family Investments, LLC. Mr. Two of the Christopher J. Twomey and Rebecca J. Twomey Fam September 20, 2002 and has shared voting and investment p shares held by the Christopher J. Twomey and Rebecca J. T Trust UTD September 20, 2002. Mr. Twomey is Co-Manag Family Investments, LLC and Mr. Twomey disclaims benef the shares held by Twomey Family Investments, LLC, exce his proportionate pecuniary interest therein.

#### EXECUTIVE COMPENSATION

This narrative discussion of the compensation philosophy, object arrangements that apply to our named executive officers and oth management personnel is intended to assist your understanding of together with, the Summary Compensation Table and related disbelow.

Named Executive Officers

Our "named executive officers" for 2017 include the following

Kim D. Blickenstaff, who currently serves as our President and Officer, as well as a member of our board of directors, and is or executive officer;
John Cajigas, who retired from his role as our Executive Vice F Financial Officer and Treasurer as of December 31, 2017;
Brian B. Hansen, who currently serves as our Executive Vice P Commercial Officer; and
John F. Sheridan, who currently serves as our Executive Vice F Operating Officer.

The primary objective of our executive compensation program is retain talented executives with the skills necessary to lead us and value for our stockholders. We recognize that there is significant talented executives, especially in the medical device industry, ar particularly challenging for early-stage companies to recruit exp executives. When establishing our executive compensation prog compensation committee, which we refer to as the committee fo "Executive Compensation" section, is guided by the following for

attract executives with the background and experience required growth and success;

provide a total compensation package that is competitive with of the medical device industry that are similar to us in size and staalign the interests of our executives with those of our stockhold meaningful portion of total compensation to increases in our vagrant of equity-based awards; and

tie a meaningful portion of potential total compensation to the a performance objectives, such as annual revenue, which can increase reflect achievement with respect to the objectives.

The committee is primarily responsible for developing, reviewing our compensation programs, including the compensation arrange to our named executive officers, and regularly reporting to our b regarding the adoption of such programs. In particular, the comm for overseeing our cash and equity incentive plans, including app grants or awards thereunder, with the exception of compensation our chief executive officer which must be approved by our indep

The committee is also responsible for approving individual and performance goals and objectives that are relevant to the competexecutive officers and other key employees.

The committee evaluates the total compensation of our named examples and other executives relative to available compensation informatic companies in our industry that are similar to us in size and stage committee's historical practice has been to benchmark our executabove market at the 60th percentile compared to relevant survey compete in the market for talented executives. However, this is a point for the committee determination of base salary, and it retain adjust salaries based on a number of factors, including changing our industry or geographic area, executive retention concerns, experiormance and changes to our peer group.

The committee has not established any formal policies or guidel between long-term and currently-paid compensation, or between compensation. In determining the amount and mix of compensawhether each element provides the correct incentives in light of objectives, the committee relies on its judgment and experience adopting a formulaic approach to compensation decisions.

Since our initial public offering in November 2013, the committe our management team to engage an independent compensation of Marsh & McLennan (which acquired Barney & Barney) to provservices directly to the committee. These services have included committee on the selection of an appropriate peer group of other healthcare companies, collecting and analyzing compensation da companies, and performing an independent review of our compefor both our executive officers, as well as our non-employee direct to the peer group. Our peer group for this analysis, which we refpeer group, was selected primarily based on the peer companies of the time that the survey was performed, based on factors such capitalization, industry, number of employees and location. In se

our 2017 peer group, the committee also expressed its desire to consistency of our peer group as compared to the previous year, acknowledged that some of the companies in the previous peer g acquired or experienced significant changes that would no longe appropriate peers at the time that our 2017 peer group was selec committee considered the decline to our own market capitalizati that it was evaluating appropriate companies for the 2017 peer g retained some companies from our peer group from the previous experienced increases in market capitalization based on the com determination that such companies were otherwise sufficiently s company based on other factors.

Following a review and discussion of the composition of the profor the purpose of making executive compensation decisions in 2 group was comprised of 21 companies in the medical device and industries listed below, of which 18 were also part of our peer g year. With respect to Insulet, in particular, the committee recogn company is significantly larger than us based on revenue, marke number of employees, but determined that it should be included group because it is a direct competitor and has similar operation customers.

•	Arena Pharmaceuticals •	Endologix •	Inogen
•	AtriCure • Atrion •	Entellus Medical • Exactech •	Insulet Intersec
•	BioTelemetry •	Fluidigm •	Invuity
•	Cardiovascular Systems Cutera	Genmark Diagnostics	Orasure
M	ost recently, the committee	considered and approved	-

purposes of compensation decisions to be made in 2018. The 20 based on similar factors as those used to determine our 2017 pee target market capitalization of peer companies was reduced in li of our stock value over the past year. In addition, we removed co 2017 peer group that had been acquired during the past year. Ac 2018 peer group is comprised of the 18 companies listed below, were part of our 2017 peer group.

- Accuray Fluidigm
- Alphatec
- **RTI** Surgical Genmark Diagnostic Seaspine
- Cutera ٠
  - Intersect ENT ٠
    - ٠ Iridex
  - Endologix Entellus Medieal Invuity
- Senseonics Hold • Sientra

•

- STAAR Surgica
  - 51

In addition to serving as our independent compensation consulta McLennan has provided insurance brokerage services to us since continues to do so. We have paid Marsh & McLennan commissi with the insurance brokerage services that they provided to us d periods. The committee has considered whether the work of Ma a compensation consultant has raised any potential conflicts of i account the following factors: (i) the amount of fees paid by us t McLennan as a percentage of that firm's total revenue, (ii) the p services to us by Marsh & McLennan, (iii) Marsh & McLennan' procedures that are designed to prevent conflicts of interest, (iv) personal relationship of the individual compensation advisors w the committee, (v) any business relationship of Marsh & McLen personal relationship of the individual compensation advisors, w executive officers and (vi) any ownership of our stock by Marsh the individual compensation advisors. Based on the above factor has concluded that the work of Marsh & McLennan, including the by the individual compensation advisors employed by Marsh & created any conflict of interest.

## **Compensation Elements**

In light of the committee's review of the information provided b McLennan as set forth above, and in furtherance of our compens and objectives, the executive compensation program for our nan officers generally consists of a base salary, a cash incentive prog awards and other benefits. For 2017, for the reasons discussed be committee approved discretionary bonuses for our named execu of adopting an incentive cash bonus plan.

## Base Salary

We pay base salaries to attract and retain key executives with the experience to contribute to our future growth and success. Base executive officer's responsibility level, tenure with us, individua business experience.

The committee establishes base salaries after reviewing industry and considering a number of other factors as discussed above. In executive talent and stay competitive in the market, the committe targeted base salaries at approximately the 60<sup>th</sup> percentile of the executives with similar titles and levels of responsibility at our p companies.

However, the committee retains the discretion to adjust salaries of factors, including changing pay practices in our industry or ge executive retention concerns, executive performance, and chang group. Salaries are reviewed periodically and adjusted as the con necessary or appropriate. The committee may apply different crisalary adjustments for different executives.

In January 2017, the committee determined to maintain the 2016 each of our named executive officers that were employed by us

	2017
	Base
Name	Salary
Kim D. Blickenstaff	\$583,495
John Cajigas	\$375,000
Brian B. Hansen	\$375,000
John F. Sheridan	\$375,000

2017 Cash Bonus Plan

For 2017, the committee did not adopt an incentive cash bonus p senior management personnel, including our named executive of committee approved a target cash bonus amount for each named but in light of the substantial unpredictability of our business in subsequently elected to make the determination of any cash bon or 2017 Cash Bonus, entirely discretionary.

The 2017 base salary, target percentage and resulting target cash each named executive officer is set forth in the table below:

	2017			Tar
	Base	Target		Cas
Name	Salary	Percentage		Bor
Kim D. Blickenstaff	\$583,495	80	%	\$46
John Cajigas	\$375,000	50	%	\$18
Brian Hansen	\$375,000	50	%	\$18
John F. Sheridan	\$375,000	50	%	\$18

On February 26, 2018, the committee approved the payout of a 2 each named executive officer other than Mr. Blickenstaff, who considered for a 2017 Cash Bonus. In determining the amount o Bonuses, the committee took into account a number of factors it appropriate, including our financial performance relative to our a our achievement of product development goals, and our cash poperties of the sector of the

financial condition. In particular, the committee considered the f objectives that were achieved during 2017:

commercial launches of t:slim X2 with G5 and our proprietary first successful use of the Tandem Device Updater;consistently superior customer service rankings;

successful transition of our manufacturing capabilities to our B facility and the accomplishment of manufacturing process impremeaningful progress towards the achievement of our financial grevenue and operating margin objectives;

completion of key regulatory and quality control objectives; an advancement of our products under development in clinical tria. The committee also considered the likely impact of making the payments on our ability to motivate and retain our key employed is compatible with the long-term interests of our stockholders.

Based on the consideration of these factors, as well as other fact appropriate by the committee, the committee approved the follow Bonuses to the following named executive officers:

	2017
	Cash
Name	Bonus
John Cajigas <sup>(1)</sup>	\$164,813
Brian Hansen	\$164,813
John F. Sheridan	\$164,813

(1)Mr. Cajigas was paid a 2017 Cash Bonus pursuant to the term Retirement Agreement. For additional information, see the se "Recent Executive Compensation Changes" below.

#### Equity-Based Awards

In keeping with our executive compensation philosophy, the cor that meaningful equity ownership is important to align the intereexecutives with those of our stockholders and to provide our exeincentives to create long-term value for our stockholders. The exare aligned with those of our stockholders because, as the value increases over time, the value of the executives' equity grants in committee also believes that granting equity awards that vest ov the retention of our executives.

In connection with our initial public offering, our board of direct stockholders approved our 2013 Plan, which allows for the issua awards to our officers, directors and employees in the form of st restricted stock, stock appreciation rights, or SARs, and restricte RSUs.

When determining the number of equity awards to be granted to committee generally considers several factors, including the pos responsibility of the executive, the executive's tenure with us, ar regarding the level of equity ownership by executives with simil of responsibility at the surveyed companies. The committee also our achievement of significant milestones during the period prio such as completing financing transactions or receiving regulator approval to commercialize products. More recently, the committee considered that (i) a significant portion of our outstanding option employees are substantially "out of the money", and therefore la retention incentive, and (ii) the fact that there are limited shares issuance under our 2013 Plan, aside from the shares underlying option awards.

In May 2017, in light of the various factors described above, our directors approved the grant of stock options to each of our nam officers pursuant to our 2013 Plan as set forth in the table below

	Aggregate Number of
	Option
	Awards
Name	(#)
Kim D. Blickenstaff	31,500
John Cajigas	10,500
Brian B. Hansen	10,500
John F. Sheridan	10,500
one has an avaraisa prize of	\$0.00 nor char

Each of these options has an exercise price of \$9.00 per share an period of 48 months, with 25% of the shares vesting on the date

following the date of grant, and the remaining 75% of the shares monthly installments over the remaining 36 months.

Additionally, in November 2017, the committee approved the group options to Messrs. Hansen and Sheridan pursuant to our 2013 Pl the table below:

	Aggregate
	Number
	of
	Option
	Awards
Name	(#)
Brian B. Hansen	100,000
John F. Sheridan	100,000

The number of options granted was also determined by reference discussed above. However, Mr. Blickenstaff declined to particip did not receive an award, and Mr. Cajigas was not granted an aw

Each of these options has an exercise price of \$2.59 per share an period of 24 months, with 50% of the shares vesting on the date following the date of grant, and the remaining 50% of the shares monthly installments over the remaining 12 months; provided, the options is subject to and conditioned upon the approval by our s increase to the number of shares reserved for issuance under our stockholders do not approve this increase prior to December 31, option awards will automatically terminate.

We expect that future equity awards will be granted to our name officers and other employees pursuant to our 2013 Plan, subject approval of our stockholders for an increase in the number of sh issuance under our 2013 Plan. For additional information about amend our 2013 Plan, see the section entitled "Proposal 4: Appr Amendments to our 2013 Plan".

#### Benefits

We have adopted a defined contribution 401(k) plan for the bend employees. Employees are eligible to participate in the plan beg day of the calendar quarter following their date of hire. Under the employees may make voluntary contributions as a percent of connot match contributions at this time.

In June 2014, we adopted and approved the Deferred Compensa Deferred Compensation Plan is a non-qualified deferred compenthat we sponsor to provide non-employee directors and certain of employees designated by our board of directors the opportunity compensation under the plan. The effective date for the Deferred Plan for the first year was July 1, 2014, and thereafter the plan y January 1 to December 31. We established a trust for the purpos benefits that may become payable under the Deferred Compensation Participation in the Deferred Compensation Plan was limited sin none of our independent directors ever participated in the plan. I limited utilization of the Deferred Compensation Plan and the ex with maintaining the plan, in May 2017, our board of directors t Deferred Compensation Plan and no deferrals have been contrib since then. All contributions by a participant remain fully vested from the Deferred Compensation Plan will be governed by the I Code and the terms of the plan.

We also offer a standard benefits package that we believe is nec retain key executives. Our named executive officers are eligible our health and welfare benefit plans. We also pay the premiums disability insurance and life insurance for our named executive of

## Hedging and Pledging Policy

Our Insider Trading Policy prohibits our employees, including or officers, from engaging in transactions to "hedge" ownership of short sales or trading in any derivatives involving our securities. policy is consistent with good corporate governance and with our pay-for-performance compensation model. Our policies also pro our Common Stock. There are no outstanding pledged shares.

#### **Clawback Policy**

In accordance with the provisions of Section 304 of the Sarbane are required, as a result of misconduct, to restate our financial rematerial noncompliance with any financial reporting requirement securities laws, our chief executive officer and chief financial of legally required to reimburse us for any bonus or other incentive equity-based compensation they received as a result of the mater

Tax and Accounting Considerations

In making executive compensation decisions, the committee cor of the provisions of Section 162(m) of the Code, as amended by Jobs Act, or TCJA. That section generally limits the deductibilit paid by a publicly-held company to "covered employees" for a t million. Effective for taxable years beginning on and after Janua employees" generally include our Chief Executive Officer, Chie and other highly compensated executive officers. Effective for ta beginning prior to January 1, 2018, an exception to this deduction "performance-based compensation," such as cash incentive and that satisfied certain criteria. This exception to the Section 162(1 for "performance-based compensation" was repealed by the TC. certain "performance-based compensation" payable pursuant to were in effect on November 2, 2017 and that are not modified in respect on or after that date, effective for taxable years beginnin January 1, 2018 our tax deduction with regard to compensation employees" is limited to \$1.0 million per taxable year with respe officer. With respect to cash and equity awards that were in effe 2017, and that are not modified in any material respect on or after committee is mindful of the benefit to us and our stockholders o deductibility of compensation and have taken steps so that both and stock option awards that we granted may qualify for deduct Section 162(m) of the Code. However, awards that we granted t to qualify as "performance-based compensation" may not necess status under Section 162(m) of the Code. With respect to cash in awards that we may grant in the future, we do not anticipate that deduction limitation set forth in Section 162(m) of the Code wil impact on our results of operations.

The committee also considers the impact of Section 409A of the general, our executive plans and programs are designed to comp requirements of that section so as to avoid possible adverse tax of may result from noncompliance.

**Employment Agreements** 

We have not entered into employment agreements with any of o executive officers.

**Employment Severance Agreements** 

Our board of directors has approved employment severance agree our senior management personnel, including our named executive board of directors believes it is important to provide our executive severance benefits under limited circumstances in order to provide enhanced financial security and sufficient incentive and encourar employed by us.

Pursuant to the terms of each of the severance agreements, if with prior or 12 months following a change of control (as defined in the agreements), the executive officer's employment is terminated as involuntary termination or (ii) a resignation for good reason (each severance agreements), then the executive will continue to recein salary amount in effect at the time of such termination (less applied withholdings and deductions) for the applicable severance period immediately following such termination, as well as the executive the year in which the termination occurs. The executive will also the right to exercise all outstanding options, restricted stock awa were unvested as of the date of such termination. Additionally, a repurchase rights with respect to any vested and unvested restrict and any right to repurchase any of our Common Stock will term

If within 12 months following a change of control, the executive employment is terminated as a result of voluntary resignation, te cause, disability or death, then the executive officer will not be est severance change of control benefits except for those as may be our then-existing severance and benefit plans and practices or puwritten agreements between us and such executive officer.

Pursuant to the terms of each of the severance agreements, upon the executive officer's employment for any reason, we will pay

any unpaid base salary due for periods prior to the termination all of the executive's accrued paid time off through the termina all expenses reasonably and necessarily incurred and submitted reports in connection with our business prior to the termination The severance agreements are substantially identical for each of officers except that the severance period for Mr. Blickenstaff is severance period for each of Messrs. Hansen and Sheridan is 18

The benefits payable under the severance agreements may be im terminated in certain circumstances, including the unauthorized officer of our material confidential information or any prohibited competitive activity undertaken by an executive officer.

**Recent Executive Compensation Changes** 

Retirement and Separation Agreement with John Cajigas

On December 7, 2017, we entered into a Retirement and Separat Retirement Agreement, with Mr. Cajigas, pursuant to which he of as a full-time employee with us through December 31, 2017, wh the Separation Date. The Retirement Agreement replaced our An Restated Severance Agreement with Mr. Cajigas, dated Novemb provided that we were obligated to provide Mr. Cajigas with, an the following: (i) a cash severance payment in the aggregate and of which \$150,000 was paid on January 5, 2018, and \$225,000 w installments in a manner consistent with our customary payroll s commencing on July 6, 2018 and ending on December 31, 2018 the 2017 Cash Bonus, and (iii) a one-time grant of 80,000 unreg our Common Stock. In addition, certain stock options previously Cajigas became immediately vested in full, and the period during permitted to exercise the options has been extended to December to earlier termination as described in the Retirement Agreement.

Compensation Arrangement with Leigh A. Vosseller

Effective January 1, 2018, Leigh A. Vosseller, who previously s Vice President of Finance, was promoted to Senior Vice Preside Officer and Treasurer. In connection with her promotion, the conan increase to Ms. Vosseller's base salary from \$275,834 to \$34 January 1, 2018. In addition, the committee approved a target 20 Ms. Vosseller in an amount equal to 50% of base salary for fisca additional information, see the section entitled "2018 Cash Bond

Compensation Arrangement with Kim Blickenstaff

On January 5, 2018, at Mr. Blickenstaff's request, our board of o reduction in Mr. Blickenstaff's base salary from his base salary 2017, or the Prior Base Salary, to \$1.00 for 2018. In connection in base salary, our board of directors also approved the adoption arrangement that will be utilized to calculate the cash bonus, if a become payable to Mr. Blickenstaff with respect to fiscal year 2 Blickenstaff Cash Bonus. The target cash bonus amount for Mr. be set at \$583,495, reflecting an amount equal to 100% of the Pr The 2018 Blickenstaff Cash Bonus may be earned based on the each of the following: (i) the Company's actual revenue for fisca at least equal to a pre-established 2018 revenue target, (ii) the C operating margin for fiscal year 2018 must be at least equal to a 2018 operating margin target, and (iii) the Company's Earnings Taxes, Depreciation and Amortization (excluding stock-based c any payment of the 2018 Blickenstaff Cash Bonus) must be post fiscal quarter of 2018. If we do not achieve all of the financial p objectives, no 2018 Blickenstaff Cash Bonus will be paid. If we financial performance objectives, the 2018 Blickenstaff Cash Bo Mr. Blickenstaff in full by no later than March 15, 2019. Mr. Bl be eligible for any additional cash incentive compensation for hi 2018. We are continuing to provide Mr. Blickenstaff with standa insurance benefits that are generally consistent with the benefits other members of our senior management team. Furthermore, for calculating any severance benefits for Mr. Blickenstaff as descri the heading "Employment Severance Agreements", Mr. Blicken determined on the basis of his Prior Base Salary and target cash

#### 2018 Cash Bonus Plan

On March 5, 2018, the committee approved the adoption of a ca that will be utilized to calculate the cash bonuses that may become executive officers other than Mr. Blickenstaff and other senior no personnel with respect to fiscal year 2018, which is referred to a Bonus Plan. The 2018 Cash Bonus Plan is designed to align the participants with our business goals and strategies, and to furthe our executive compensation program. As discussed below, the 2 Plan is intended to reward plan participants for their individual of achievement of pre-established financial performance objectives 2018 and significant product development milestones.

#### Target Cash Bonus Amount

The target cash bonus amount for each plan participant is set as participant's base salary as determined by the committee. The 20 target percentage and resulting target cash bonus amount for eac executive officer is set forth in the table below:

		2018		Targ
		Base		Cash
	Name	Salary	Target Percentage	Bonu
	Brian Hansen	\$386,250	50%	\$193
	John Sheridan	\$386,250	50%	\$193
Company Per	formance Obje	ctives		

Cash bonuses may be earned under the 2018 Cash Bonus Plan b achievement of specified financial performance objectives and p development milestones. The percentage of the target cash bonu executive officer that is subject to the financial objectives and p milestones, respectively, is set forth in the table below:

Targets	Percentage of Targ
Financial Performance Objectives	80%
Product Development Milestones	20%
TOTAL	100%

Bonus payments under the 2018 Cash Bonus Plan, if any, will b discretion of our board of directors or the committee. The finance components and product development components of the 2018 C may be earned independent of one another. If we do not achieve of the financial performance components or the product develop of the 2018 Cash Bonus Plan, no payouts will be made unless or directors or the committee, in their sole discretion, determines th factors that merit consideration in the determination of bonus aw be determined on an individual basis.

#### **Company Financial Performance Objectives**

The portion of the cash bonuses that relates to our financial obje earned based on our actual revenue for 2018 as compared to a pr revenue target, or the Revenue Target, provided we also achieve minimum operating margin percentage, or the Minimum Operat Target. Subject to the foregoing, the financial objective portion of may be earned under the 2018 Cash Bonus Plan as follows:

A minimum percentage growth rate over our actual 2018 reven our revenue for 2018 at 75% of the Revenue Target, or the Min Target, must be achieved for any bonus to be earned under the performance objectives portion of the 2018 Cash Bonus Plan. If our actual 2018 revenue is between this Minimum Revenue 7 Revenue Target, the goal achievement for the financial perform be calculated proportionately in a straight-line from 0% to 1000 revenue exceeds the Revenue Target, the goal achievement for performance objective will be calculated proportionately as a p Revenue Target.

No more than 90% payout can be earned under the financial ob the 2018 Cash Bonus Plan unless we meet an EBITDA Goal, w actual quarterly Earnings before Interest, Taxes, Depreciation a (EBITDA), and further excluding non-cash stock based compet any payment of the 2018 Cash Bonus payable to our chief exect 2018 to be positive.

**Company Product Development Milestones** 

The portion of the cash bonuses that relates to our product devel generally require us to submit regulatory filings or obtain regula commercially launch certain products under development. Subjective committee's final discretion, an individual product development achieved within a required time period for the applicable portion Bonus Plan to be achieved. Overall goal achievement of our promilestones will be based on the portion of the product development we actually achieve during 2018.

#### Potential Incremental Bonus

If our actual 2018 revenue is above 105% of the Revenue Target we also achieve both the EBITDA Goal and a secondary minimum margin percentage target that reflects more favorable performant the Minimum Operating Percentage Target, then the 2018 Cash levels of potential incremental overall goal achievement:

If our actual revenue is above 105% of the Revenue Target and Revenue Target, the percentage of overall goal achievement un Bonus Plan will first be calculated as described above, and ther achievement under the 2018 Cash Bonus Plan will be multiplie equal to 100% plus one times each percent of revenue achiever

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of the Revenue Target and up to 115% of the Revenue Target, a will be calculated based on this modified level of goal achiever If our actual revenue is above 115% of the Revenue Target, the overall goal achievement under the 2018 Cash Bonus Plan will as described above, and then the overall goal achievement unde Bonus Plan will be multiplied by an amount equal to 100% plu percent of revenue achievement above 105% of the Revenue Tabonus will be calculated based on this modified level of goal ac Compensation Risk Assessment

We believe that, although a portion of the compensation provide and other employees is subject to the achievement of specified of performance criteria, our executive compensation program does excessive or unnecessary risk-taking. We do not believe our comprograms are reasonably likely to have a material adverse effect

Summary Compensation Table

The following table provides a summary of the compensation of executive officers for the fiscal years ended December 31, 2017, applicable:

Name and Principal		Salary	Bonus	Option Awards	Non-Equit Incentive Plan Compensa	A
Position	Year	(\$)	(\$) <sup>(1)</sup>	(\$) <sup>(2)</sup>	(\$)	(
Kim D.						
Blickenstaff President and Chief	2017	\$583,495	\$-	\$160,338	\$-	\$
Executive	2016	\$569,006	<b>\$</b> -	\$866,656	<b>\$</b> -	\$
Officer	2015	\$566,310	<b>\$</b> -	\$1,093,333	\$392,959	\$
John Cajigas Former	2017	\$389,423	\$164,813		\$-	\$
Executive Vice						
President, and Chief	2016	\$365,000	\$109,500	\$523,351	\$-	\$
Financial	2015	¢260.270	ተ	¢ 200 525	ф 1 <i>5 С</i> <b>О</b> О1	đ
Officer	2015	\$360,379	\$-	\$390,525	\$156,291	\$
Brian B. Hansen Executive	2017	\$375,000	\$164,813	\$53,546	\$-	\$
Vice President and Chief Commercial Officer <sup>(5)</sup>	2016	\$331,731	\$99,519	\$636,505	\$-	\$
John F. Sheridan Executive Vice	2017	\$375,000	\$164,813	\$53,546	\$-	\$
President and Chief Operating	2016	\$365,000	\$109,500	\$523,351	\$-	\$
Officer	2015	\$360,379	<b>\$</b> -	\$390,525	\$156,291	\$

(1)Mr. Blickenstaff declined to receive a cash bonus in 2016 and adopt an incentive cash bonus plan with respect to 2017. The

2016 reflect the value of alternative cash bonus awards approcommittee and paid out in 2017 in lieu of any payments purse cash bonus plan, under which no bonuses were earned. For acinformation, see the section entitled "Compensation Element

- (2) These amounts reflect the grant date fair value of certain opti each of our named executive officers during 2017 calculated FASB ASC Topic 718 (without regard to estimates of forfeitt service-based vesting). Information regarding assumptions m option grants can be found in Note 6 of the "Notes to Financi included in Item 6 of our Annual Report on Form 10-K for th December 31, 2017, as filed with the SEC on March 1, 2017. disclosed do not necessarily reflect the dollar amounts of con realized, or that may be realized, by our named executive offito the options. In addition, the amounts do not reflect the valu options granted in December 2017 that are subject to and con approval by our stockholders of an increase to the number of issuance under our 2013 Plan as the value of those options is determinable.
- (3) During fiscal year 2017, Mr. Hansen participated in our incenselected members of our executive and sales teams. Amounts incremental costs to us of meals, entertainment and other exp Hansen of \$8,443, as well as statutory tax with respect to the associated with the trip of \$5,083. During fiscal year 2016, M Mr. Hansen and his spouse, participated in our incentive awa members of our executive and sales teams. Amounts listed in incremental costs to us of meals, entertainment and other exp Hansen and his spouse of \$14,860, as well as statutory tax with imputed income associated with the trip of \$8,946 for fiscal listed include the incremental costs to us of meals, entertainn expenses for Mr. Sheridan of \$7,430, as well as statutory tax imputed income associated with the trip for Mr. Sheridan of S year 2016. The dollar amounts listed reflect a cell phone allo \$962 for Mr. Hansen, which was paid to him in cash in 2017 respectively. The dollar amounts listed reflect a cell phone al \$962 and \$333 for Mr. Sheridan, which was paid to him in ca and 2015, respectively. The remaining amounts for each of the officers reflect the value of premiums paid by us for group te
- (4) This amount includes the payout of \$76,832 for accumulated was paid to Mr. Cajigas upon his termination of employment 2017.
- (5) Mr. Hansen commenced his employment with us on February he was not a named executive officer for 2015, his compensa been excluded.
- (6) This amount includes the value of a sign-on bonus and reloca reimbursement of \$75,000 and \$80,000, respectively, for Mr. was paid to him in 2016.

Outstanding Equity Awards at Fiscal Year End

The following table summarizes the outstanding equity awards h executive officers as of December 31, 2017:

	Underlyi Unexerci	wards sNumber of ngecurities isedderlying Unexercised Options (#)		Option Exercise
Name	Exercisa	blenexercisabl	e	Price (\$)
Kim D. Blickenstaff	57,471 54,899 10,202 10,862	- 5,587 12,823 31,500	(2) (3) (4)	\$11.06 \$150.00 \$119.20 \$69.50 \$9.00
John Cajigas	11,935 19,100 3,644 3,884 16,920 10,500	- - - - -	(5) (5) (5)	\$ 11.06 \$ 150.00 \$ 119.20 \$ 69.50 \$ 23.00 \$ 9.00
Brian B. Hansen	6,194 5,640 - -	7,306 5,640 10,500 100,000	<ul> <li>(3)</li> <li>(6)</li> <li>(4)</li> <li>(7)</li> </ul>	\$ 69.50 \$ 23.00 \$ 9.00 \$ 2.59
John F. Sheridan	8,706 9,899 3,645 6,884 8,460 - -	- 1,994 4,576 8,460 10,500 100,000	<ul> <li>(2)</li> <li>(3)</li> <li>(6)</li> <li>(4)</li> <li>(7)</li> </ul>	\$ 11.06 \$ 150.00 \$ 119.20 \$ 69.50 \$ 23.00 \$ 9.00 \$ 2.59

(1) The expiration date of the option awards is ten years from the

(2) This amount represents options to purchase shares of our Conwere granted on May 21, 2015 and remained unvested as of I The shares underlying these options vest as to 25% of the shares 2016, the first anniversary of the grant date, and thereafter the vest in 36 equal monthly installments until May 21, 2019, pro-

option holder continues to provide services to us through suc

- (3) This amount represents options to purchase shares of our Conwere granted on February 16, 2016 and remained unvested as 2017. The shares underlying these options vest as to 25% of t 21, 2016, the first anniversary of the grant date, and thereafter shares vest in 36 equal monthly installments until February 1 that the option holder continues to provide services to us through the shares to us through the services to us the service to us
- (4) This amount represents options to purchase shares of our Conwere granted on May 17, 2017 and remained unvested as of I The shares underlying these options vest as to 25% of the shares 2018, the first anniversary of the grant date, and thereafter the vest in 36 equal monthly installments until May 17, 2021, prooption holder continues to provide services to us through such and the services to us through such as the service of the se
- (5) The vesting of certain awards previously granted to Mr. Cajig under the terms of his Retirement Agreement.
- (6) This amount represents options to purchase shares of our Conwere granted on December 16, 2016 and remained unvested a 2017. The shares underlying these options vest as to 50% of the December 16, 2017, the first anniversary of the grant date, an 50% of the shares vest in 12 equal monthly installments until 2018, provided that the option holder continues to provide se such dates.
- (7) This amount represents options to purchase shares of our Conwere granted on December 1, 2017 and remained unvested as 2017. The shares underlying these options vest as to 50% of the December 1, 2018, the first anniversary of the grant date, and remaining shares vest in 12 equal monthly installments until provided that the option holder continues to provide services dates. These options are expressly subject to and conditioned by our stockholders of an increase to the number of shares au 2013 Plan.

Option Exercises and Stock Vested at Fiscal Year End

For the year ended December 31, 2017, there were no exercises options by any of our named executive officers.

Stock Incentive Plans

As of December 31, 2017, the number of shares reserved for issuss shares issued, number of shares underlying outstanding stock op of shares remaining available for future issuance under our 2006 Plan are set forth in the table below. The committee and our boa determined not to make any further awards under our 2006 Plan

As of December 31, 2017, the number of shares reserved for issust shares issued and number of shares remaining available for future our ESPP is also set forth in the table. Because of the limited nu available under our ESPP as of December 31, 2017, we currently outstanding offerings under our ESPP.

				Nui
				Sha
	Number of		Number of	Rer
	Shares	Number	Shares	Ava
	Reserved	of	Underlying	for
	for	Shares	Outstanding	Fut
Name	Issuance <sup>(1)</sup>	Issued	Options <sup>(2)</sup>	Issu
2006 Plan	268,560	87,104	151,087	-
2013 Plan	821,359	-	1,180,182	-
ESPP	163,531	163,518	-	1

- <sup>(1)</sup>On January 1, 2018, the evergreen provisions of our 2013 Pla added a total of 404,776 shares to our 2013 Plan, and the ever our ESPP automatically added a total of 101,194 shares to our these shares are reflected in the table above.
- <sup>(2)</sup>In November 2017, the committee approved the grant of optic to 811,800 shares of Common Stock that are expressly subject upon the approval by our stockholders of an increase to the nu our Common Stock reserved for issuance under our 2013 Plan options are not included in this table.
- <sup>(3)</sup>As of December 31, 2017, the number of options granted in 2 2013 Plan exceeded the remaining number of shares reserved 2006 Stock Incentive Plan

Our 2006 Plan was originally approved by our board of directors 2006, was subsequently approved by our stockholders in July 20 recently amended in April 2013.

We have reserved an aggregate of 151,087 shares of our Commo issuance pursuant to awards that were outstanding under our 200 December 31, 2017.

Our 2006 Plan permits us to make grants of options to purchase intended to qualify as incentive stock options, or ISOs, under Se Code, and options that do not so qualify, which are referred to as stock options, or NSOs. ISOs may only be issued to our employe issued to employees, officers, directors, consultants and other se The option exercise price of each option granted pursuant to our determined by the committee, and may not be less than 100% of value of the Common Stock on the date of grant, subject to certa term of each option is fixed by the committee and may not excee the date of grant. All option grants under our 2006 Plan were ma written option agreement.

Our 2006 Plan also permits us to make grants of restricted stock awards may be issued to employees, officers, directors, consulta service providers. The purchase price for the restricted stock awards pursuant to our 2006 Plan is determined by the committee, and r 85% of the fair market value of the Common Stock on the date of certain exceptions. All restricted stock grants under our 2006 Plan pursuant to a written restricted stock agreement.

Our 2006 Plan is administered by the committee. The committee to manage and control the administration of our 2006 Plan. In pa committee has the authority to determine the persons to whom a and the number of shares of Common Stock underlying each aw committee has the authority to accelerate the exercisability or ve and to determine the specific terms and conditions of each award committee typically recommends specific equity grants to each of which grants are then approved by our full board of directors.

With respect to options granted under our 2006 Plan, the committhat, in the event of a "change in control," vesting will accelerate effective as of immediately prior to the change in control. The condiscretion to provide other terms

and conditions that relate to the vesting of options upon a change the assumption of options in the event of a change in control. Ou terminate upon a change in control except to the extent they are change in control transaction. With respect to restricted stock gr 2006 Plan, in the event of a change in control, all repurchase rig terminate immediately prior to the change in control, and the sha vest in full, except to the extent that the acquiring entity provide assumption of the restricted stock award, or such accelerated ves by other limitations imposed by the committee at the time the re issued.

The committee may amend, modify or terminate any outstanding 2006 Plan, provided that no amendment to an award may substa impair the rights of any participant under any awards previously such participant's written consent.

The committee and our board of directors determined not to mal awards under our 2006 Plan.

## 2013 Stock Incentive Plan

Our board of directors and our stockholders have approved our 2 2013 Plan provides us flexibility with respect to our ability to att services of qualified employees, officers, directors, consultants a providers upon whose judgment, initiative and efforts the succes development of our business depends, and to provide additional persons to devote their effort and skill to the advancement of the providing them an opportunity to participate in the ownership of thereby have an interest in its success and increased value.

We had an aggregate of 821,359 shares of our Common Stock reissuance under our 2013 Plan as of December 31, 2017. However 31, 2017 we had outstanding options to purchase 1,180,182 shar Stock under the 2013 Plan. In addition, in November 2017 the c the grant of options to purchase up to 811,800 shares of Commo expressly subject to and conditioned upon the approval by our st increase to the number of shares of our Common Stock reserved our 2013 Plan. Accordingly, as of December 31, 2017, no shares issuance under our 2013 Plan and the number of options granted 2013 Plan exceeded the number of shares reserved for issuance.

Our 2013 Plan currently includes evergreen provisions, which provide the number of shares of our Common Stock reserved for issuance we increase on January 1 of each calendar year during the term of o lower of (i) 4% of the total number of shares of our Common Stude December 31 of the preceding calendar year or (ii) a lesser number of directors. On January 1, 2018, the evergreen provise Plan automatically added a total of 404,776 shares to our 2013 F

In this proxy statement, we are seeking the approval of our stock our 2013 Plan to, among other things, increase the number of sh Common Stock reserved under our 2013 Plan by 5,500,000 shar evergreen provisions. If our stockholders do not approve an incr 811,800 shares prior to December 31, 2018, then the conditional approved in November 2017 will automatically terminate. For a information about the terms of our 2013 Plan and the proposal to Plan, see the section entitled "Proposal 4: Approval of the Amer Plan".

2013 Employee Stock Purchase Plan

Our board of directors and our stockholders have approved our I of our ESPP is to retain the services of new employees and secur new and existing employees while providing incentives for such exert efforts toward our growth and success. Our ESPP is intend "employee stock purchase plan" within the meaning of Section 4

Our ESPP authorizes the issuance of shares of our Common Stopurchase rights granted to our employees or to employees of any affiliates. We had an aggregate of 13 shares of our Common Stoissuance under our ESPP as of December 31, 2017. Our ESPP crevergreen provisions, which provides that the number of shares of Stock reserved for issuance will automatically increase on Janua calendar year during the term of our ESPP by the lower of (i) 19 number of shares of our Common Stock outstanding on December preceding calendar year or (ii) a lesser number determined by ou directors. On January 1, 2018, the evergreen provisions of our E added a total of 101,194 shares to our ESPP.

In this proxy statement, we are seeking the approval of our stock our ESPP to increase the number of shares of our Common Stoc our ESPP by 2,000,000 shares, and remove the evergreen provis information about the terms of our ESPP and the proposal to am the section entitled "Proposal 5: Approval of the Amendments to

#### COMPENSATION COMMITTEE REPORT

The compensation committee of the board of directors of Tande Inc. has reviewed and discussed with management the Executive disclosure and related tables and footnotes contained in this Prov Based on our review and discussion, we have recommended to t directors that the Executive Compensation disclosure and related footnotes be included in this Proxy Statement and incorporated in Annual Report on Form 10-K for the fiscal year ended December

The foregoing report has been furnished by the compensation co

Respectfully submitted,

COMPENSATION COMMITTEE

Douglas A. Roeder, Chairman

Howard E. Greene, Jr.

This Compensation Committee Report shall not be deemed inco reference by any general statement incorporating by reference th into any filing under the Securities Act of 1933, as amended, or Exchange Act of 1934, as amended, except to the extent that we incorporate this information by reference, and shall not otherwise under such acts.

#### CERTAIN RELATIONSHIPS AND RELATED TRANSACTION

There were no transactions or series of similar transactions since or any currently proposed transactions, to which we were or are required to be reported in accordance with applicable SEC rules

the amount involved exceeded or exceeds \$120,000; and

 any of our directors, nominees for director, executive of of more than 5% of our Common Stock, or any member family of any of the foregoing, had or will have a direct material interest.

Procedures for Approval of Related Party Transactions

Our board of directors has adopted a Related Party Transaction I in identifying, reviewing and approving or rejecting related party Under our Related Party Transaction Policy, our Compliance Of the Related Party Transaction Policy) is charged with the primar determining whether, based on the facts and circumstances, a rel direct or indirect material interest in a current or proposed transa Compliance Officer in making this determination, the policy set categories of transactions that are deemed not to involve a direct material interest of the related person. If, after applying these car and weighing all of the facts and circumstances, the Compliance that the related person would have a direct or indirect material in transaction, the Compliance Officer must present the transaction committee for review or, if impracticable under the circumstance of the audit committee. The audit committee must then either ap transaction in accordance with the terms of the Related Party Transaction the related Party Transaction the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party Transaction in accordance with the terms of the Related Party

#### SECTION 16 BENEFICIAL OWNERSHIP REPORTING COM

Under Section 16 of the Exchange Act, our directors, executive beneficial owners of 10% or more of our Common Stock, which refer to as our reporting persons, are required to report to the SE the initiation of their status as a reporting person and any change their beneficial ownership of our Common Stock. Based solely of copies of such forms that we have received, or written representative reporting persons, we believe that during the fiscal year ended D all of our reporting persons complied with all applicable SEC fill under Section 16 of the Exchange Act.

# PROPOSAL 3: APPROVAL OF THE AMENDMENT TO OUI INCREASE THE AUTHORIZED SHARES OF OUR COMMO

Our board of directors has adopted, subject to the approval of our amendment to our Charter, to increase the total number of author Common Stock by 100,000,000 shares, or from 100,000,000 sha shares. In order to effect this increase in the number of authorized Common Stock, our board of directors has approved an increase of authorized shares of our capital stock by 100,000,000 shares, 105,000,000 shares to 205,000,000 shares. The number of author preferred stock will remain at 5,000,000 shares.

If this proposal is approved by our stockholders, Article 4(A) of amended and restated to read as follows:

"A. Classes of Stock. This Corporation is authorized to issue two be designated, respectively, "Common Stock" and "Preferred St of shares of capital stock which this Corporation has authority to Hundred Five Million (205,000,000) shares. Two Hundred Milli shares shall be designated Common Stock, \$0.001 par value per Million (5,000,000) shares shall be designated Preferred Stock, S per share."

As of March 31, 2018, following the completion of a registered 34,500,000 shares of our Common Stock in February 2018, we I 45,635,969 shares of our Common Stock outstanding. In additio 2018, there were 7,616,188 shares of our Common Stock reserved under warrants previously issued by us, 1,323,646 shares of our subject to issuance pursuant to outstanding options, 40,104 shares Stock reserved for issuance under our 2013 Plan, and 101,207 sh Common Stock reserved for issuance under our ESPP. Pursuant statement, we are seeking the approval of our stockholders to, an increase the number of shares of our Common Stock reserved ur and ESPP. Assuming each of these proposals is approved by our March 31, 2018, we would have had only 36,782,886 shares of our authorized under our Charter and available for various corporate

# Reasons for the Amendment

In October 2017, we implemented a 1-for-10 reverse stock-split shares of Common Stock but retained our total authorized shares at 100,000,000 shares. Following the implementation of the reve had approximately 5,487,029 shares of our Common Stock outst October 2017, we completed a registered public offering pursuat 4,630,000 shares of our Common Stock, Series A warrants to pu 4,630,000 shares of our Common Stock and Series B warrants to 4,630,000 shares of our Common Stock; and in February 2018 v registered public offering of 34,500,000 shares of our Common capital raising activities were critical for improving our financia

allowing us to continue to execute on our strategic plans, they al significant reduction in the number of authorized shares availabl Charter. Collectively, these financing transactions represent an a 48,390,000 shares of our Common Stock.

In addition, pursuant to this proxy statement, we are seeking the stockholders to, among other things, increase the number of share Stock reserved under our 2013 Plan by 5,500,000 shares, and income of shares of our Common Stock reserved under our ESPP by 2,00 believe these amendments are critical to our ability to effectively talented executives with the background and experience required growth and success. However, assuming these proposals are app stockholders, they would have the effect of increasing the aggregators of our Common Stock reserved for issuance under our equired programs by 7,500,000 shares, which would further reduce the mathematical shares available under our Charter for other corporate

Although we currently do not have any definitive plans or arrange respect to the future issuance of any additional shares (other than expect to make under our equity compensation plans in the ordin business), we believe these additional shares are vitally important flexibility to prudently manage our business affairs. For example authorized shares would be available to: refinance or restructure future borrowings through the issuance of shares of our Commo securities exercisable or convertible into shares of our Common retain employees through the issuance of additional securities un compensation plans; raise capital through the sale of our Comm securities convertible into or exchangeable for shares of our Cor acquire other businesses, products, technologies or services in e of our Common Stock; and pursue other transactions and corpor determined by our board of directors from time to time to be needed We are seeking the amendment to our Charter to provide us with need to manage our business and pursue strategic opportunities, providing us with the leverage necessary to negotiate terms that to us and our stockholders.

For example, as noted above, one potential purpose for which w issuing shares in the future is to restructure or refinance our exis At December 31, 2017, we had \$82.7 million of aggregate borro under the Term Loan Agreement with Capital Royalty Partners affiliated funds, or Capital Royalty Partners. The principal balar the maturity date of the Term Loan Agreement, which is March time of any repayment, we are also required to pay a back-end f to 6.0% of the principal balance. Based on our loan balance as o 2017, the back-end financing fee represents approximately an ac million. Accordingly, the total amount needed to repay our borre Term Loan Agreement as of December 31, 2017 is approximate We are in the process of assessing our alternatives with respect t of our obligations under the Term Loan Agreement, and it is pos directors will conclude that the most appropriate mechanism for refinance or restructure some or all of our obligations, which ma issuance of shares of our Common Stock, warrants exercisable f Common Stock or other securities convertible into or exchangea our Common Stock. Depending on the aggregate amount of born outstanding at the time, as well as other factors such as the tradi Common Stock, any such refinancing or restructuring transactio issuance of a greater number of shares of Common Stock than a available to us under our Charter.

Our board of directors believes that, unless the proposal to amer approved, the limited number of authorized shares could restrict refinance or restructure our borrowings, attract and retain emploi capital raising needs, or pursue other opportunistic transactions. directors further believes that increasing the total number of sha Common Stock will help us to meet our future capital needs, proleverage necessary to negotiate terms that are most favorable to stockholders, and give us greater flexibility in responding quick opportunities without further approval of our stockholders (unle approval is required by applicable law or the rules of the NASD Finally, our board of directors believes that the total number of shares of Stock outstanding and reserved for issuance, is generally consist number of shares authorized by other companies of our size and development.

#### Rights of Additional Authorized Shares

Upon issuance, the additional shares of authorized Common Storights identical to the shares of our Common Stock currently out additional shares of Common Stock will not be entitled to preem will existing stockholders have any preemptive right to acquire a when issued. The adoption of the proposed amendment to our C subsequent issuance of the additional authorized shares of our C not affect the rights of our stockholders except for effects incide the number of shares of our Common Stock outstanding, which

dilution of the earnings per share and voting rights of current ho Common Stock.

Potential Effects of Amendment

The proposed amendment could, under certain circumstances, ha anti-takeover effect, although that is not our intention with this p example, in the event of a hostile attempt to take control of the G possible for us to impede the attempt by issuing shares of our Co which would dilute the voting power of the other outstanding sh the potential cost to acquire control of the Company. The propos therefore may have the effect of discouraging unsolicited takeow potentially limiting the opportunity for our stockholders to dispo a premium, which is often offered in takeover attempts, or that r under a merger proposal. The ability of our board of directors to Common Stock in this manner without further stockholder appro subject to the NASDAQ Listing Rules, which generally require approval for a transaction other than a public offering that result increase in the number of shares outstanding. However, as of the statement, our board of directors is not aware of any attempt to t and our board of directors has not presented this proposal with t be utilized as an anti-takeover mechanism.

Certificate of Amendment

The material terms of the amendment to our Charter are describe summary is qualified in its entirety by reference to the complete Certificate of Amendment to our Charter, or the Certificate of A are urged to read the actual text of the Certificate of Amendmen appended to this proxy statement as Appendix A and incorporate reference.

Board Reservation of Rights and Effectiveness of Amendment

Our board of directors has reserved the right, in the exercise of i abandon the proposed amendment regardless of whether the stoce this proposal. If this proposal is approved by the stockholders and by our board of directors, it will become effective upon filing of Amendment with the Secretary of State of the State of Delaware expected to occur soon after the Annual Meeting.

# Required Vote

The approval of the amendment to our Charter requires the affirm majority of the outstanding shares of our Common Stock entitled proposal at the Annual Meeting. Abstentions will be counted tow of votes cast on this proposal and will have the same effect as a proposal. This proposal is considered a non-routine matter under A broker, bank or other nominee may not vote without instruction so there may be broker non-votes in connection with this propose non-votes will have the same effect as a vote against this propose indication is made, returned proxies will be voted for the propose

OUR BOARD OF DIRECTORS UNANIMOUSLY RECOMM "FOR" THIS PROPOSAL

#### PROPOSAL 4: APPROVAL OF THE AMENDMENTS TO OU

We are seeking stockholder approval to amend our 2013 Plan to number of shares of our Common Stock reserved under our 201 shares, (ii) remove the evergreen provisions, and (iii) increase th options that are awarded automatically to our non-employee dire our director compensation program, as discussed in further detail of directors has approved the amendments to our 2013 Plan, sub approval at the Annual Meeting.

The purpose of our 2013 Plan is to provide us flexibility with rest to attract and retain the services of qualified employees and direcjudgment, initiative and efforts the successful conduct and devel business depends, and to provide additional incentives to such p their effort and skill to our advancement by providing them an o participate in the ownership of the Company and thereby have a success and increased value.

We had an aggregate of 821,359 shares of our Common Stock reissuance under our 2013 Plan as of December 31, 2017. Howeve 31, 2017 we had outstanding options to purchase 1,180,182 shar Stock under the 2013 Plan. In addition, in November 2017 our committee approved the grant of options to purchase up to 811,8 Common Stock to certain officers, non-employee directors and e are expressly subject to and conditioned upon the approval by or an increase to the number of shares of our Common Stock reservunder our 2013 Plan. Mr. Blickenstaff, our President and Chief I declined to participate and did not receive any of these condition If our stockholders do not approve an increase of at least 811,80 December 31, 2018, the conditional option awards granted in No our other officers, non-employee directors and employees will a terminate.

As of December 31, 2017, the number of options granted pursua exceeded the remaining number of shares reserved for issuance. December 31, 2017, no shares were available for issuance under January 1, 2018, the evergreen provisions in our 2013 Plan autor the number of shares of our Common Stock reserved for issuance Plan by 404,776 shares. As of March 31, 2018, the vast majority shares have been applied against stock option awards previously non-officer employees in the ordinary course of business.

Our board of directors believes it is in the best interest of our stor an increase in the number of shares of our Common Stock reserv under our 2013 Plan so that we can continue to motivate and incre employees and non-employee directors, fulfill the objectives of strategy and align the interests of plan participants with those of Our board of directors also believes it is important to seek an incre the issuance of the conditional options granted in November 201

views as critical to our ability to retain our existing officers and

In connection with seeking the increase in the number of author board of directors also believes it is in the best interests of our st voluntarily amend our 2013 Plan to remove the evergreen provis that the number of shares authorized for issuance under our 2013 longer be subject to automatic increases (subject to the discretion directors) each year during the remaining life of the plan. Instead additional shares of our Common Stock are required for our 201 future, the prior approval of our stockholders will be required.

In considering our recommendation to increase the number of sh Common Stock reserved for issuance under our 2013 Plan by 5, board of directors considered a number of factors, including: the the number of outstanding shares of our Common Stock over the the significant reduction in the trading price, and increased volat Common Stock over the past several years, which has caused the outstanding stock options to be "out-of-the-money"; the need to our officers and employees after a period of significant financial business; our historical and projected equity grant practices; and eliminate the evergreen provisions.

Our board of directors also took into account certain additional of the potential impact of the amendments to our 2013 Plan on our instance, our board of directors considered the amount of the sha to both the (i) total number of shares of our Common Stock outs (ii) our fully-diluted shares outstanding. Our board of directors a consideration that virtually all of the stock options granted unde prior to November 2017 are currently "out-of-the-money" and the provide any meaningful incentive or retention benefits to our cu and non-employee directors. In addition, because 811,800 share 5,500,000 share increase will be applied towards the conditional awards previously granted in November 2017, assuming the am 2013 Plan are approved, only approximately 4,688,200 shares w future awards under the 2013 Plan, which equals approximately number of shares outstanding on March 31, 2018. In light of the board of directors believes the additional share request to be app necessary to meet the objectives of our equity compensation pro the best interest of our stockholders.

We estimate that the shares authorized for issuance under our 20 sufficient to grant awards for approximately two years. However usage is dependent on a number of important variables, includin price of our Common Stock, our hiring and promotion activity, or and market practices within our industry and geographic region. share reserve under our 2013 Plan could last for a longer or short than we currently expect.

Further, we are proposing to amend our 2013 Plan to prohibit the dividends with respect to any shares subject to an outstanding avvested, and to further prohibit the payment of dividends on optic are not required to add this prohibition to our 2013 Plan, but are a matter of good corporate governance.

Finally, we are seeking to amend our 2013 Plan to increase the r that are awarded automatically to our non-employee directors pu director compensation program. In making this recommendation directors considered several factors, including: the significant in 1-for-10 reverse stock split had on the value of the option award non-employee director compensation program, given that the aw a fixed number of shares; a review of compensation survey data independent compensation consultant, Marsh & McLennan; the reduction in the trading price, and increased volatility, of our Co the past several years, which has caused a significant portion of stock options to be "out-of-the-money"; and the fact that our boa not adopted a change to our equity grant practices under our nor compensation program for approximately five years. While we a obtain the approval of our stockholders to make changes to our director compensation program, including with respect to the grad awards to our non-employee directors, we have elected to do so corporate governance.

Description of our 2013 Plan

The material terms of our 2013, as amended, are outlined below qualified in its entirety by reference to the complete text of our 2 amended. You are urged to read the actual text of our 2013 Plan which is appended to this proxy statement as Appendix B and in by reference.

#### Purpose

The purpose of our 2013 Plan is to assist us in attracting and reta employees, and aligning the interests of participating employees stockholders.

Types of Awards

The terms of our 2013 Plan provide for (i) the grant of incentive ISOs, nonstatutory stock options, or NSOs, stock appreciation ri restricted stock units, or RSUs, and (ii) the sale or grant of restri

Shares Available for Awards

Upon the approval of this proposal, the aggregate number of sha Stock that may be issued pursuant to equity awards under our 20 Authorized Shares, will not exceed the sum of (i) 480,900 shares aggregate of 745,235 shares that were added pursuant to automa number of authorized shares under the "evergreen" provision as 2016, 2017 and 2018, plus (iii) 5,500,000 new shares that are the proposal.

Our 2013 Plan currently includes evergreen provisions, which provisions on January 1, 2014 and on each January 1 thereafter of the plan, the number of shares of our Common Stock reserved at issuance shall be increased by the lesser of (i) four percent (4%) shares issued and outstanding on the immediately preceding Dec such lesser number of shares as determined by our board of direct approval of this proposal, our 2013 Plan will no longer have ever As a result, to the extent additional Authorized Shares are require Plan in the future, the prior approval of our stockholders will be

If an equity award granted under our 2013 Plan, or any portion t otherwise terminates without all of the shares covered by the equ been issued, such expiration, termination or settlement will not r offset the number of shares available for issuance under our 201 Additionally, shares issued pursuant to equity awards granted ur that are repurchased by the Company pursuant to an option agree available again for issuance under our 2013 Plan. Shares subject SARs that are settled in exchange for shares of common stock, s the exercise price related to outstanding stock options and shares withholding taxes related outstanding stock awards will not becc for issuance under our 2013 Plan.

#### Eligibility

All of our employees, non-employee directors and consultants a participate in our 2013 Plan and may receive all types of awards ISOs may be granted under our 2013 Plan only to our officers and

# Grant Limits

Under our 2013 Plan, a maximum of 2,000,000 shares of our Co be granted to any one participant during a single fiscal year purs options and SARs. A maximum of 1,000,000 shares of our Com granted to any one participant during a single fiscal year pursuar Restricted Stock awards.

Repricing; Cancellation and Re-Grant of Stock Awards

Under our 2013 Plan, the plan administrator does not have the a reprice any outstanding stock options or SARs by reducing (a) the such stock options or (b) the price per share for purposes of compayable under such SARs, or the Base Price, or (ii) cancel any o options or SARs in exchange for cash, stock options with an excless than the exercise price of the original stock options, or SAR that is less than the Base Price of the original SARs, in each case the approval of our stockholders.

# Stock Options

Stock options may be granted under our 2013 Plan pursuant to s agreements. Our 2013 Plan permits the grant of stock options that or NSOs. Individual stock option agreements may be more restrict all of the permissible terms described in this section.

The exercise price of NSOs may not be less than 100% of the fat the common stock subject to the stock option on the date of gran price of ISOs may not be less than 100% of the fair market value stock subject to the stock option on the date of grant and, in som "Limitations on Incentive Stock Options (ISOs)" below), may no of such fair market value.

While the term and provisions for termination of stock options g 2013 Plan will be fixed by the plan administrator, no stock option exercisable more than ten years after the date it is granted. In adoption will terminate if the option holder is terminated for cause stock option will cease to be exercisable immediately upon the optermination. A stock option term may be extended in the event the stock option following termination of service is prohibited by aplaws or if the sale of stock received upon exercise of a stock option our insider trading policy. In no event may a stock option be exeroriginal expiration date.

Acceptable forms of consideration for the purchase of our Comr to the exercise of a stock option will be determined by the plan a may include (i) cash or check, (ii) common stock previously own holder, (iii) cancellation of indebtedness of the Company owed t holder, (iv) a "same day sale" commitment from the option hold

broker-dealer whereby the option holder elects to exercise the st sell a portion of the shares so purchased to pay for the exercise p the broker-dealer commits to forward payment for the shares dir Company, or (v) other legal consideration approved by the plan

Stock options granted under our 2013 Plan may vest as determine administrator at the rate specified in the stock option agreement. different stock options granted under our 2013 Plan may be subj vesting schedules as the plan administrator may determine. The also has flexibility to provide for accelerated vesting of stock opevents.

Generally, an option holder may not transfer a stock option othe laws of descent and distribution, a domestic relations order or, w the plan administrator, to family members.

Limitations on Incentive Stock Options (ISOs)

The aggregate fair market value, determined at the time of grant Common Stock with respect to ISOs that are exercisable for the option holder during any calendar year may not exceed \$100,00 options or portions of stock options that exceed this limit are tre ISO may be granted to any person who, at the time of the grant, to own stock possessing more than 10% of our total combined v of any affiliate, or a Ten Percent Shareholder, unless the followis satisfied:

the exercise price of the ISO must be at least 110% of the fair m stock subject to the ISO on the date of grant; and
the term of the ISO must not exceed five years from the date of 43

Upon approval of this proposal, the aggregate maximum number common stock that may be issued pursuant to the exercise of ISO our 2013 Plan will be 6,726,135 shares.

#### Stock Appreciation Right (SAR) Awards

SARs may be granted under our 2013 Plan pursuant to SAR agr is denominated in common stock share equivalents. The Base Pr will be determined by the plan administrator but may not be less fair market value of the stock subject to the SAR at the time of a subject to vesting in accordance with a vesting schedule to be de plan administrator. Upon the exercise of a SAR, we will pay the amount in stock, cash, in any combination of the two, or any oth consideration as set forth in a SAR agreement equal to (1) the ex share fair market value of our Common Stock on the date of exe Price, multiplied by (2) the number of shares of common stock w which the SAR is exercised. The plan administrator determines granted under our 2013 Plan, up to a maximum of ten years. Un recipient's SAR agreement provides otherwise, SARs will be su terms and conditions upon termination or expiration and similar transfer as stock options under our 2013 Plan. In no event may a beyond the expiration of its term.

#### Restricted Stock Awards

Restricted stock awards may be granted under our 2013 Plan put stock award agreements. A restricted stock award may be granted for (i) cash or check, (ii) a promissory note, (iii) the cancellation the Company to the recipient, (iv) waiver of compensation due t services rendered, or (v) other legal consideration approved by t administrator. Shares of our Common Stock acquired under a reaward may be subject to forfeiture to us in accordance with a vedetermined by the plan administrator. Rights to acquire shares of Stock under a restricted stock award may be transferred only up conditions as are set forth in the restricted stock award agreement

Restricted Stock Unit (RSU) Awards

RSUs may be granted under our 2013 Plan pursuant to RSU awa RSU awards may be granted in consideration for any form of leg no consideration. We will settle a payment due to a recipient of a delivery of shares of our Common Stock, by cash, by a combina stock, or in any other form of consideration as set forth in the RS agreement. RSU awards may be subject to vesting in accordance schedule to be determined by the plan administrator. Except as o in the applicable RSU award agreement, RSUs will be subject to on transfer as stock options and SARs under our 2013 Plan.

Clawback/Recovery

Stock awards granted under our 2013 Plan will be subject to rece accordance with any clawback policy we may be required to add applicable law and listing requirements. In addition, the plan add impose such other clawback, recovery or recoupment provisions agreement as it determines necessary or appropriate.

# **Dividend Equivalents**

Upon the approval of this proposal, our 2013 Plan will prohibit to of dividends or dividend equivalents with respect to any shares so outstanding award (or portion thereof) that has not vested. For an committee may provide only for the accrual of dividends or dividends or dividends or dividends and until, and o that, such award vests. No dividends or dividend equivalents share options or SARs.

# Option Grants to Non-Employee Directors

Upon the approval of this proposal, each non-employee director to receive an option to purchase 50,000 shares of our Common S 2,500 shares of our Common Stock) upon his or her initial electid directors. These options would vest in equal monthly installmen 36 months following the grant date, subject to the individual's ca a director. Further, annually on November 15 of each year (or or day if the 15th is not a trading day), each non-employee director to receive an option to purchase an additional 25,000 shares of or (rather than 1,700 shares of our Common Stock). These options monthly installments over a period of 12 months following the g to the individual's continued service as a director. The exercise p granted to our non-employee directors will equal the closing prior Stock on the date of grant.

Changes to Capital Structure

In the event of certain capitalization adjustments, the plan admir appropriately adjust: (i) the class(es) and maximum number of s our 2013 Plan; (ii) the class(es) and maximum number of securit awarded to any person pursuant to Section 162(m) limits; and (iii number of securities and price per share of stock subject to outst awards.

#### Dissolution

In the event we dissolve, all outstanding stock awards will termi prior to the completion of the dissolution, and we may repurchas shares of our Common Stock subject to repurchase rights or a fo notwithstanding the fact that the recipient is providing continuou administrator may provide, in its sole discretion, that some or all stock awards will become fully vested, exercisable, and/or no lo repurchase or forfeiture prior to the dissolution but contingent or

#### Change in Control

Unless provided otherwise in any written option agreement, rest purchase agreement, SAR agreement or RSU award agreement, the vesting of all options, restricted stock, SARs and RSUs gran Plan will accelerate automatically in the event of a "change in co our 2013 Plan) effective as of immediately prior to the consumn in control unless (i) such equity awards are to be assumed by the successor entity (or parent thereof), (ii) equity awards of comparissued in exchange therefor or (iii) the equity awards granted unare to be replaced by the acquiring entity with other incentives u incentive program containing such terms and provisions as our c committee in its discretion may consider equitable.

A change of control generally means (i) the acquisition by a permore than 50% of our combined voting power other than by an a occurs as a result of a public offering of our securities or any fin (ii) a consummated merger, consolidation or similar transaction which our stockholders cease to own more than 50% of the com of the surviving entity; or (iii) a consummated sale, transfer or o all or substantially of our consolidated assets.

Plan Amendments and Termination

Our board of directors will have the authority to amend or termi at any time. However, except as otherwise provided in our 2013 amendment or termination of our 2013 Plan may materially imp awards already granted to a participant unless agreed to by the a

We will obtain stockholder approval of any amendment to our 2 required by applicable law and listing requirements, including an increase the number of Authorized Shares.

No ISOs may be granted under our 2013 Plan after the tenth ann earlier of the date our 2013 Plan was adopted by our board of th approved by our stockholders.

Administration

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Our board of directors has delegated authority to administer our committee, which is considered to be the plan administrator for 2013 Plan. Subject to the terms of our 2013 Plan, the plan admin determine the recipients, numbers and types of awards to be gran conditions of the awards, including the period of their exercisabi Subject to the limitations set forth below, the plan administrator fair market value applicable to a stock award (which is equal to price of our Common Stock on the NASDAQ Stock Market on to valuation) and exercise price of stock options and SARs granted Plan.

Summary of U.S. Federal Income Tax Consequences

The following is a brief summary of the material federal income of participation in our 2013 Plan. The summary should not be re a complete statement of all possible federal income tax conseque laws are complex and subject to change. Participation in our 201 have consequences under state and local tax laws which vary fro consequences described below. For such reasons, we recommen participant consult his or her personal tax advisor to determine the consequences applicable to him or her.

#### Incentive Stock Options (ISOs)

A participant who receives an ISO will not recognize taxable inc grant of the option or the exercise of the option. However, the ar fair market value of the shares at the time of exercise exceeds th price will generally be included in the participant's alternative m income upon exercise. If stock received on exercise of an ISO is same year the option was exercised, the regular tax treatment an treatment will be the same. If stock received on exercise of an IS year subsequent to that in which the option was exercised, the ba acquired will equal its fair market value on the date of exercise f computing alternative minimum taxable income in the year of sa

A participant who is subject to the alternative minimum tax in the of an ISO may be able to claim, as a credit against the participant liability in future years, all or a portion of the amount of alternat paid that is attributable to the exercise of the ISO. This credit is in the first year following the year of exercise in which the particitax liability.

Gain realized by a participant upon sale of stock issued on exerc taxable as long-term capital gain if the participant disposes of th two years after the date of grant of the option and more than one of exercise. If the participant disposes of the shares (including b years after the date of grant or less than one year after the date o "disqualifying disposition"), the participant will recognize ordin amount equal to the difference between the option exercise price the fair market value of the shares on the date of exercise or on t disposition of the shares. However, certain transfers may not be dispositions for such purposes, such as transfers to an estate or b death. If the amount realized in a disqualifying disposition exceeded value of the shares on the date of exercise, the gain realized, in e amount taxed as ordinary income as indicated above, will be tax Any loss realized upon a disqualifying disposition will be treated Capital gains and losses resulting from disqualifying disposition long-term or short-term depending upon whether the shares were less than the applicable statutory holding period (which is curren year for long-term capital gains). We will generally be entitled t an amount equal to the amount the participant must recognize as

#### Non-Qualified Stock Options (NSOs)

Generally, no taxable income is recognized by a participant upon NSO or at the time or times an NSO becomes vested where the e such option is no less than the fair market value of the stock und at the time such option is granted. Under our 2013 Plan, the exer options must be at least equal to the fair market value of the stock options at the time of the grant. Upon exercise, however, the par recognize ordinary income in the amount by which the fair mark

shares purchased, on the date of exercise, exceeds the exercise p shares. The income recognized by a participant who is our empl to income tax withholding by us out of the participant's current such compensation is insufficient to pay the taxes due, the partic required to make a direct payment to us for the balance of the ta obligation. We will be entitled to a tax deduction equal to the an income recognized by the participant, provided that certain repo are satisfied. If the exercise price of an NSO is paid by the partic tax basis of the shares acquired will be equal to the cash paid plu income recognized by the participant as a result of such exercise price is paid by delivering shares of our Common Stock already participant or by a combination of cash and already-owned share current taxable gain or loss recognized by the participant on the shares exchanged (however, the participant will nevertheless rec income to the extent that the fair market value of the shares purc of exercise exceeds the price paid, as described above). The new the participant, up to the number of the old shares exchanged, w tax basis and holding period as the participant's basis and holdir shares. The balance of the new shares received will have a tax b cash paid by the participant plus the amount of income recogniz participant as a result of such exercise, and will have a holding p with the date of exercise. Upon the sale or disposition of shares to the exercise of an NSO, the difference between the proceeds i participant's basis in the shares will be a capital gain or loss and long-term capital gain or loss if the shares have been held for me applicable statutory holding period (which is currently more tha long-term capital gains).

# **Restricted Stock**

If no Section 83(b) election is made and we retain repurchase ris will occur on each date the participant's ownership rights vest (e repurchase rights expire) as to the number of shares that vest on holding period for capital gain purposes will not commence until vest. The participant will recognize ordinary income on each dat amount equal to the excess of the fair market value of such share the amount paid for such shares. Any income recognized by a pa employee will be subject to income tax withholding by us out of current compensation. If such compensation is insufficient to co be withheld, the participant will be required to make a direct pay balance of the tax withholding obligation. The participant's basi be equal to the purchase price, if any, increased by the amount of recognized. If a Section 83(b) election is made within 30 days at transfer, or if we do not retain any repurchase rights, then the pa recognize ordinary income on the date of purchase in an amount of the fair market value of

such shares on the date of purchase over the purchase price paid We are entitled to a tax deduction in an amount equal to the ordi recognized by the participant.

Stock Appreciation Rights (SARs)

Generally no taxable income is recognized by a participant receiptime the SAR is granted or at the time or times a SAR becomes a base price of a SAR is no less than the fair market value of the such SAR at the time such option is granted. Under our 2013 Pla for all SARs must be at least equal to the fair market value of the such SARs at the time of the grant. If the participant receives the inherent in the SAR in cash, the cash will be taxed as ordinary in participant at the time it is received. If the participant receives the inherent in a SAR in stock, the spread between the then current of the base price will be taxed as ordinary income to the participant are transported. We are not entitled to a federal income tax of grant or termination of a SAR. However, upon the settlement of entitled to a deduction equal to the amount of ordinary income the required to recognize as a result of the settlement.

Restricted Stock Unit (RSU) Awards and Stock Payment Award

RSUs and stock payment awards are generally subject to ordinat time of payment.

# Tax Withholding

Under our 2013 Plan, we have the power to withhold, or require remit to it, an amount sufficient to satisfy Federal, state and loca requirements with respect to any award granted under our 2013 permissible under applicable tax, securities, and other laws, the in its sole discretion, permit a participant to satisfy an obligation any governmental entity in whole or in part, by (i) directing us to common stock to which the participant is entitled pursuant to an delivering to us shares of common stock owned by the participant

# Tax Deduction Limitation

Section 162(m) of the Internal Revenue Code disallows a tax decompanies for compensation paid in excess of \$1 million to "cover defined under Section 162(m). Prior to its amendment by the TC enacted December 22, 2017, there was an exception to this \$1 m limitation for performance-based compensation if certain required Section 162(m) and the applicable regulations were met. The TC amended Section 162(m) to eliminate this exception for perform compensation, effective for taxable years following December 3 million compensation limit was also expanded to apply to a public financial officer and apply to certain individuals who were cover

years other than the then-current taxable year.

#### Deferred Compensation

Any deferrals made under our 2013 Plan, including awards gran that are considered to be deferred compensation, must satisfy the Section 409A of the Code to avoid adverse tax consequences to include the current inclusion of deferred amounts in income and surtax on any amount included in income. The Section 409A red limitations on election timing, acceleration of payments, and dis 409A applies to certain SARs, stock unit awards, and other awar participant with an opportunity to defer to recognition of income structure any awards under our 2013 Plan to meet the applicable requirements, including under Section 409A, in order to avoid a consequences to participants or us.

#### Plan Benefits

The number of awards (if any) that may be received by individu groups of employees under our 2013 Plan is in the discretion of directors and therefore cannot be determined in advance.

For illustrative purposes only, the following table sets forth (i) the our Common Stock subject to stock options granted during the y December 31, 2017 under our 2013 Plan, including the options g officers, non-employee directors and employees in November 20 expressly conditioned upon stockholder approval, and (ii) the we exercise price per share of these options, for all executive officer non-employee directors as a group and for all employees (exclude officers) as a group. No restricted stock awards, RSUs or SARs pursuant to our 2013 Plan.

	Number of Opt Granted
Identity of Group	(#)
All executive officers, as a group	444,000
All non-employee directors, as a group	42,000
All employees (excluding executive officers),	
as a group	940,867
Required Vote	

The approval of the amendments to our 2013 Plan requires the a majority of the outstanding shares of our Common Stock presen represented by proxy and entitled to vote on this proposal at the Abstentions will be counted toward the tabulation of votes cast of will have the same effect as a vote against the proposal. This proa non-routine matter under applicable rules. A broker, bank or o not vote without instructions on this matter, so there may be bro connection with this proposal. Broker non-votes will have no eff the vote. If no contrary indication is made, returned proxies will proposal.

# OUR BOARD OF DIRECTORS UNANIMOUSLY RECOMM VOTE FOR THIS PROPOSAL

#### PROPOSAL 5: APPROVAL OF THE AMENDMENTS TO OU

We are seeking stockholder approval to amend our ESPP to (i) i of shares of our Common Stock reserved under our ESPP by 2,0 (ii) remove the evergreen provisions, as discussed in further deta board of directors has approved the amendments to our ESPP, su stockholder approval at the Annual Meeting.

The purpose of our ESPP is to enhance our ability to attract and of employees upon whose judgement, initiative and efforts the s and development of our business largely depends, and provide a to these employees to devote their utmost effort and skill to our providing them with an opportunity to participate in the ownersh Stock and thereby have an interest in the success and increased v Company. Because of the limited number of shares available unhave not offered our employees the ability to participate in any H May 2017. Without stockholder approval of this proposal, we be attract and retain the services of employees would be negatively recruiting, retention and incentive efforts would become more difference.

Our ESPP generally authorizes the issuance of shares of our Conpursuant to purchase rights granted to our eligible employees. We of only 13 shares of our Common Stock reserved for issuance under the December 31, 2017. On January 1, 2018, the evergreen provision automatically increased the number of shares of our Common Stissuance under our ESPP by 101,194 shares. However, because number of shares available under our ESPP, our last offering under in May 2017 and we currently have no outstanding offerings under under states.

The number of shares of our Common Stock remaining available under our ESPP, even after taking into account the recent increa evergreen provision, is not sufficient for the expected levels of or participation in our ESPP and the utility of our ESPP is currently board of directors believes it is in the best interest of our stockho increase in the number of shares of our Common Stock reserved our ESPP so that we can continue to motivate and incentivize ou our employees the opportunity to acquire or increase their owner the Company, and fulfill the objectives of our compensation stra

In connection with seeking the increase in the number of authori board of directors also believes it is in the best interests of our st voluntarily amend our ESPP to remove the evergreen provisions the number of shares authorized for issuance under our ESPP wi subject to automatic increases (subject to the discretion of our be each year during the remaining life of the plan. Instead, to the exshares of our Common Stock are required for our ESPP in the fuapproval of our stockholders will be required.

In considering our recommendation to increase the number of sh Common Stock reserved for issuance under our ESPP by 2,000, board of directors considered a number of factors, including: the projected participation level under our ESPP by our eligible emp the level of payroll deductions anticipated to be authorized by el the number of shares of our Common Stock purchased under our inception; the significant increase in the number of outstanding so Common Stock since the beginning of 2017, which has had the o our outstanding equity awards; the significant reduction in the tr increased volatility, of our Common Stock over the past several resulted in an overall diminution in the value of our previously i awards; and our decision to eliminate the evergreen provisions.

We estimate that the shares authorized for issuance under our ES sufficient to continue to make offerings for approximately two y actual share usage is dependent on a number of important variable future trading price of our Common Stock; the rate of participate employees; the specific terms of any offerings under the ESPP; payroll deductions authorized by our eligible employees. As a reference under our ESPP could last for a longer or shorter period currently expect.

Description of our ESPP

The material features of our ESPP, as amended, are outlined bel is qualified in its entirety by reference to the complete text of our amended. You are urged to read the actual text of our ESPP, as a appended to this proxy statement as Appendix C and incorporate reference.

#### Purpose

The purpose of our ESPP is to provide a means by which our em given an opportunity to purchase our Common Stock through pa assist us in attracting and retaining qualified employees, and alig of participating employees with those of our stockholders.

Our ESPP is intended to qualify as an "employee stock purchase defined in Section 423 of the Code.

Shares Available for Awards

Our ESPP currently includes evergreen provisions, which provid on January 1, 2014 and on each January 1 thereafter during the t number of shares of our Common Stock reserved and available to be increased by the lesser of (i) one percent (1%) of the number and outstanding on the immediately preceding December 31<sup>st</sup>, o number of shares as determined by our board of directors, subject limits. As amended, the plan will no longer include evergreen pr result, to the extent additional shares of our Common Stock are to ESPP in the future, the prior approval of our stockholders will be

To the extent that a purchase right under our ESPP terminates w exercised in full, any shares not purchased under such purchase become available for issuance under the plan.

As of March 31, 2018, without taking into account the amendment forth in this proposal, there were 101,207 shares available for pur ESPP. As of March 31, 2018, assuming the proposal to amend of adopted, there would be 2,101,207 shares available for purchase

# Offerings

Our ESPP is implemented by offerings of purchase rights to all of from time to time. When an eligible employee elects to join an of or she is granted a purchase right to acquire shares of common s purchase date within the offering period.

The maximum length for an offering under our ESPP is 27 mont expect our offerings will be approximately 24 months long and y purchase periods. Our board of directors may change the terms a subsequent offerings and purchase periods pursuant to our ESPF separate offerings need not be identical.

# Eligibility and Limitations

Generally, each regular employee (including officers) employed participate in offerings under our ESPP, provided that the emplo continuously employed by us for such period as our board of dir

but in no event may the required period of continuous employme two years. In addition, our board of directors may provide that e customarily employed for less than 20 hours per week or less that calendar year are not eligible to participate in our ESPP. Our boar may also provide in any offering that certain employees who are compensated" as defined in the Code are not eligible to participate the ESPP administrator may establish additional eligibility requi

In any event, no employee may participate in our ESPP if, imme employee is granted a purchase right, the employee would own, indirectly, shares possessing 5% or more of the total voting pow Common Stock (including any shares which the employee may outstanding purchase rights and options).

No employee may purchase more than \$25,000 worth of our Co (determined at the fair market value of the shares at the time his rights are granted) under all of our employee stock purchase plat year.

Our officers are eligible to participate in our ESPP, and have a s interest in the approval of the amendment to our ESPP. Non-emproved eligible to participate in our ESPP.

# Participation

Eligible employees enroll in our ESPP by submitting to us, prior employee's participation is to be effective, an enrollment form of electronic or other procedures determined by us which authorize automatically deduct after-tax dollars from such employee's pay employee instructs us to stop those deductions or until such emp terminated.

We currently expect that an eligible employee will be allowed to 15% of such employee's earnings paid during each offering. In a future offering under the ESPP, we may also establish a maximu amount that an eligible employee may purchase during a given of specified purchase date. Contributions are generally made throu deductions. Contribution percentages for employees must be a v earnings withheld, up to the applicable maximum percentage of generally means the total cash compensation paid to an employe salary, wages, overtime pay, sales commissions, cash bonuses (w discretionary or incentive-based) and other cash compensation p employee. Earnings exclude special incentive bonuses (includin to, employee sign-on or spot bonuses), the cost of employee ben education or tuition reimbursements, travel expenses, business a reimbursements, contributions made by us on an employee's bel employee benefit plan, imputed income arising under any group benefit program of us, and income received in connection with t exercise of equity incentive awards or the sale of shares of our C

#### **Purchase Price**

The purchase price per share of our Common Stock purchased for each purchase date of an offering in which such employee is enr of the lesser of (i) the fair market value per share of our Commo offering date (i.e., the first day of the offering), or (ii) the fair market share for our Common Stock on the applicable purchase date, in up to the nearest whole cent per share.

# Payment of Purchase Price; Payroll Deductions

On the purchase date, payroll deductions collected from the part course of the offering are automatically applied to the purchase of accordance with the terms of the ESPP and the applicable offering permitted in the offering, a participant may increase, reduce or to payroll deductions during an offering. All payroll deductions may participant are credited to a bookkeeping account in his or her na ESPP and deposited with our general funds and may be used by corporate purpose, except where applicable law requires that suc contribution be segregated or deposited with a third party.

Unless certain limitations apply, the only funds in an employee' of an offering will be the remaining amount of contributions that purchase a whole share of common stock on the purchase date. The left in such employee's account and used to purchase our Common offering unless applicable law requires that it be returned to such the employee's participation is discontinued, his or her right to prevent automatically at the end of the purchase period at the applicable to the purchase period at the statement of the purchase period period

Withdrawal

A participant in an offering under our ESPP may only withdraw withdrawing entirely from such offering. An employee can with offering and receive a refund of such employee's contributions a excluding the ten (10) day period immediately preceding a purch offering (or such shorter or longer period as may be specified by withdrawal, contributions will stop, and such employee's contribution to the employee, less any amount previously used to put without interest. An employee who withdraws from an offering the same offering, but may participate in any subsequent offering provided such employee is still eligible to participate and enroll offerings.

Automatic Termination and Enrollment

If, on the first day of a purchase period during an offering, the fa our Common Stock is less than it was on the offering date for th offering that would otherwise have continued in effect will imm and the employees who were enrolled in the terminated offering be enrolled in the new offering.

Termination of Employment

Unless otherwise specified by our plan administrator, a participal under any offering under our ESPP terminate immediately upon employee's employment for any reason, and we will distribute to of his or her contributions not already used to purchase our Comour ESPP, without interest.

#### Restrictions on Transfer

Purchase rights granted under our ESPP are not transferable exc laws of descent and distribution, or, if permitted by us, by a bend designation. During the lifetime of the participant, such purchase be exercised by the participant.

### **Adjustment Provisions**

If certain changes occur to our capitalization (e.g., a stock split of split of our Common Stock), our board of directors will appropriproportionately adjust our ESPP share reserve, the outstanding p the type, class, and maximum number of shares and price per sh outstanding purchase rights, offerings and purchase limits.

#### Effect of Certain Corporate Transactions

In the event of a corporate transaction, (a) any surviving corporate corporation (or the surviving or acquiring corporation's parent c assume or continue outstanding purchase rights under our ESPP similar rights (including a right to acquire the same consideration stockholders in the corporate transaction) for those outstanding p (b) if any surviving or acquiring corporation (or its parent comparassume or continue outstanding purchase rights or does not subst for outstanding purchase rights under our ESPP, then participant contributions will be used to purchase shares of our Common St business days prior to the corporate transaction under the outstant rights, and the outstanding purchase rights will terminate immediate purchase.

For purposes of our ESPP, a "corporate transaction" generally m in a single transaction or in a series of related transactions, the c (a) a sale or other disposition of all or substantially all of our and assets; (b) a sale or other disposition of at least 50% of our outst (c) a merger, consolidation, or similar transaction following whi surviving corporation; or (d) a merger, consolidation, or similar following which we are the surviving corporation but the shares Stock are converted into other securities, cash, or other property transaction.

#### Suspension, Termination and Amendment

We may suspend, terminate or amend our ESPP at any time and as our board of directors deems necessary or advisable.

#### Administration

Our board of directors administers our ESPP and has the final pe and interpret both our ESPP and the purchase rights granted und

directors has the power, subject to the provisions of our ESPP, to and how purchase rights to purchase our Common Stock will be provisions of each offering of such purchase rights (which offerind identical).

Our board of directors has the power to delegate administration committee composed of not fewer than one member of our Boar delegated administration of our ESPP to the compensation comm directors and our compensation committee are considered to be administrator" for purposes of this proposal.

Summary of U.S. Federal Income Tax Consequences

The following is a brief summary of the material federal income of participation in our ESPP. The summary should not be relied complete statement of all possible federal income tax consequent laws are complex and subject to change. Participation in our ESP consequences under state and local tax laws which vary from the consequences described below. For such reasons, we recommen participant consult his or her personal tax advisor to determine the consequences applicable to him or her.

Purchase rights granted under our ESPP are intended to qualify a federal income tax treatment associated with purchase rights gra employee stock purchase plan which qualifies under provisions the Code.

A participant will be taxed on amounts withheld for the purchase common stock as if such amounts were actually received. Other will be taxable to a participant as a result of the granting or exerright, until disposition of the acquired shares. The taxation upon depend upon the holding period of the acquired shares.

If the Common Stock is disposed of more than two years after the offering period and more than one year after the Common Stock the participant, then the lesser of: (1) the excess of the fair mark Common Stock at the time of such disposition over the purchase excess of the fair market value of the Common Stock as of the b offering period over the purchase price (determined as of the be offering period) will be treated as ordinary income.

Any further gain or any loss will be taxed as a long-term capital present, such capital gains generally are subject to lower tax rate income.

If the Common Stock is sold or disposed of before the expiration holding periods described above, then the excess of the fair mark Common Stock on the purchase date over the purchase price will ordinary income at the time of such disposition. The balance of a treated as capital gain. Even if the Common Stock is later dispose its fair market value on the purchase date, the same amount of or attributed to the participant, and a capital loss is recognized equa between the sales price and the fair market value of the Common purchase date. Any capital gain or loss will be short-term or long on how long the Common Stock has been held.

There are no federal income tax consequences to us by reason of exercise of purchase rights under our ESPP. We are generally er deduction to the extent amounts are taxed as ordinary income to

# Plan Benefits

Participation in our ESPP is voluntary and each eligible employed her own decision regarding whether to participate in the plan, and payroll deductions he or she authorizes. It is therefore not possible benefits or amounts that will be received in the future by individ groups of employees under our ESPP. Further, the number of sh Common Stock that may be purchased under our ESPP is detern the price of our Common Stock on the first and last day of each purchase period, as applicable. Accordingly, the actual number of Common Stock that may be purchased by individual employees employees is not determinable.

Our last offering under the ESPP ended in May 2017, and we had any new offering under the ESPP since that date. Nevertheless, if purposes only, the following table sets forth (i) the number of sh Common Stock that were purchased during the year ended Dece under our ESPP, and (ii) the weighted average purchase price pa Common Stock for such shares, for all executive officers as a gr employees (excluding executive officers) who participated in our

> Num Shar Purc (#)

All executive officers as a group	2,86
All other employees (excluding executive officers) as a	
group	36,1

Required Vote

The approval of the amendments to our ESPP requires the affirm majority of the outstanding shares of our Common Stock presen represented by proxy and entitled to vote on this proposal at the Abstentions will be counted toward the tabulation of votes cast of will have the same effect as a vote against the proposal. This proa non-routine matter under applicable rules. A broker, bank or or not vote without instructions on this matter, so there may be broconnection with this proposal. Broker non-votes will have no eff the vote. If no contrary indication is made, returned proxies will proposal.

# OUR BOARD OF DIRECTORS UNANIMOUSLY RECOMM VOTE FOR THIS PROPOSAL

### STOCKHOLDER PROPOSALS

Proposals of stockholders intended to be presented at our annual stockholders to be held in 2019 must be received by us no later t 2018 in order to be included in our proxy statement and form of that meeting. In order to be included in the proxy statement, thes comply with the requirements as to form and substance establish such proposals.

Under our amended and restated bylaws, a stockholder who wish proposal at the annual meeting of stockholders to be held in 201 the proposal in our proxy statement and form of proxy relating to notify us no earlier than the close of business on February 14, 20 than the close of business on March 16, 2019. Our bylaws specifi requirements regarding the form and content of such a notice.

#### ANNUAL REPORT

A copy of our Annual Report has been posted on the Internet, al Statement, each of which is accessible by following the instructi Statement and the accompanying Notice. Please see the response entitled "Why did I receive a notice in the mail regarding the Int proxy materials?" above for additional information.

Any person who was our stockholder on the record date may rec Annual Report, and it will be furnished without charge upon rec request from such stockholder. Requests should be directed in w Diabetes Care, Inc., 11075 Roselle Street, San Diego, California General Counsel, or by telephone to (858) 366-6900.

# STOCKHOLDERS SHARING THE SAME ADDRESS

SEC rules permit companies, brokers, banks, agents and other no a single copy of a proxy statement and annual report to household more stockholders reside. This practice, known as "householding reduce duplicate mailings and save significant printing and posta natural resources. Stockholders sharing an address who have been notified by their bank, broker or other nominee and have consenwill receive only one copy of our proxy statement and annual reports.

If you would like to opt out of this practice for future mailings a proxy statements and annual reports for each stockholder sharing please contact your bank, broker or other nominee. You may als copies of the proxy statement or annual report without charge by Tandem Diabetes Care, Inc., 11075 Roselle Street, San Diego, C Attention: General Counsel, or by telephone to (858) 366-6900.

Stockholders sharing an address that are receiving multiple copiestatement or annual report can request delivery of a single copy

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statement or annual report by contacting their bank, broker or ot contacting us as indicated above.

# OTHER MATTERS

We do not know of any business other than that described in this that will be submitted for consideration by our stockholders at the If, however, any other business is properly brought before the A any adjournment or postponement thereof, the shares of our Corr represented by proxies will be voted in accordance with the best persons named in the proxies or their substitutes.

By Order of the Board of Directors

Kim D. Blickenstaff President and Chief Executive Officer San Diego, California April 26, 2018 54

### APPENDIX A

#### CERTIFICATE OF AMENDMENT

OF

# AMENDED AND RESTATED CERTIFICATE OF INCORPO

OF

# TANDEM DIABETES CARE, INC.

a Delaware corporation

Tandem Diabetes Care, Inc., a corporation organized and existin virtue of the Delaware General Corporation Law, does hereby co

FIRST: The name of the corporation is Tandem Diabetes Care, I "Corporation").

SECOND: The Board of Directors of the Corporation (the "Board duly adopted resolutions proposing and declaring advisable the f amendment to the Amended and Restated Certificate of Incorpo-Corporation (the "Certificate of Incorporation"), directing that sa submitted to the stockholders of the Corporation for consideration authorizing the Corporation to execute and file with the Secretar State of Delaware this Certificate of Amendment of Amended and Certificate of Incorporation (this "Certificate of Amendment").

THIRD: Upon the effectiveness of this Certificate of Amendme the Certificate of Incorporation is hereby amended and restated to follows:

"A. Classes of Stock. This Corporation is authorized to issue tw be designated, respectively, "Common Stock" and "Preferred St of shares of capital stock which this Corporation has authority to Hundred Five Million (205,000,000) shares. Two Hundred Milli shares shall be designated Common Stock, \$0.001 par value per Million (5,000,000) shares shall be designated Preferred Stock, " per share."

FOURTH: That thereafter, the holders of the necessary number stock of the Corporation voted in favor of the foregoing amendm Corporation's 2018 Annual Meeting of Stockholders called and 2018 upon notice in accordance with the provisions of Section 2 General Corporation Law.

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FIFTH: This Certificate of Amendment has been duly adopted in the provisions of Section 242 of the Delaware General Corporat

[Signature page follows]

A-1

IN WITNESS WHEREOF, the undersigned has executed this Control Amendment as of this \_\_\_\_\_day of \_\_\_\_\_\_, 2018.

TANDEM DIABETES CARE, INC.

Kim D. Blickenstaff

President & Chief Executive Officer

A-2

# APPENDIX B

### TANDEM DIABETES CARE, INC.

### AMENDED AND RESTATED 2013 STOCK INCENTIVE PL

As adopted by the Board of Directors on March 12, 2018

### ARTICLE 1.

#### PURPOSES OF THE PLAN

1.1 Purposes. The purposes of the Plan are (a) to amend and rest the 2013 Stock Incentive Plan, originally adopted by the Board of 2013, (b) to enhance the Company's ability to attract and retain qualified employees, officers, directors, consultants and other se upon whose judgment, initiative and efforts the successful condudevelopment of the Company's business largely depends, and (c additional incentives to such persons or entities to devote their u skill to the advancement and betterment of the Company, by proopportunity to participate in the ownership of the Company and interest in the success and increased value of the Company.

#### ARTICLE 2.

#### DEFINITIONS

For purposes of this Plan, terms not otherwise defined herein sha meanings indicated below:

2.1 Administrator. "Administrator" means the Board or, if the B responsibility for any matter to the Committee, the term Admini the Committee.

2.2 Affiliated Company. "Affiliated Company" means:

(a) with respect to Incentive Options, any "parent corporation" of corporation" of the Company, whether now existing or hereafter as those terms are defined in Sections 424(e) and 424(f) of the C and

(b) with respect to Nonqualified Options, Restricted Stock Units and Stock Appreciation Rights, any entity described in paragrap 2.2, plus any other corporation, limited liability company ("LLC joint venture, whether now existing or hereafter created or acqui which the Company beneficially owns more than fifty percent (5 total combined voting power of all outstanding voting securities profits interests of an LLC, partnership or joint venture.

2.3 Base Price. "Base Price" means the price per share of Comm purposes of computing the amount payable to a Participant who Appreciation Right upon exercise thereof.

2.4 Board. "Board" means the Board of Directors of the Compan

2.5 Cause. "Cause" means, with respect to a Participant, the occ following events: (i) such Participant's commission of any felon involving fraud, dishonesty or moral turpitude under the laws of or any state thereof; (ii) such Participant's attempted commission in, a fraud or act of dishonesty against the Company; (iii) such F intentional, material violation of any contract or agreement betw and the Company or of any statutory duty owed to the Company Participant's unauthorized use or disclosure of the Company's c information or trade secrets; or (v) such Participant's gross misc

2.6 Change in Control. "Change in Control" means:

(a) The acquisition, directly or indirectly, in one transaction or a transactions, by any person or group (within the meaning of Sec Exchange Act) of the beneficial ownership of securities of the C more than fifty percent (50%) of the total combined voting power securities of the Company; provided, however, that a Change in result upon such acquisition of beneficial ownership if such acquiresult of a public offering of the Company's securities or any fin or series of financing transactions;

(b) A merger or consolidation in which the Company is not the sexcept for a transaction in which the holders of the outstanding with the Company immediately prior to such merger or consolidation holding Company securities prior to such transaction, in the agg possessing more than fifty percent (50%) of the total combined woutstanding voting securities of the surviving entity (or the parenentity) immediately after such merger or consolidation;

(c) A reverse merger in which the Company is the surviving entiholders of the outstanding voting securities of the Company imm such merger hold, in the aggregate, securities possessing less that (50%) of the total combined voting power of all outstanding vot Company or of the acquiring entity immediately after such merge

(d) The sale, transfer or other disposition (in one transaction or a transactions) of all or substantially all of the assets of the Compa transaction in which the holders of the outstanding voting securi Company immediately prior to such transaction(s) receive as a d respect to securities of the Company, in the aggregate, securities than fifty percent (50%) of the total combined voting power of a voting securities of the acquiring entity immediately after such t

Notwithstanding the foregoing, if (i) a transaction does not qualic control event within the meaning of Section 409A of the Code a transaction as a Change in Control would cause, give rise to or of failure to satisfy the distribution requirements of Section 409A(a Code (to the extent the Plan and the applicable Option Agreement Unit Agreement, Restricted Stock Agreement or Stock Apprecia Agreement are not exempt therefrom), then such transaction wil Change in Control.

2.7 Code. "Code" means the Internal Revenue Code of 1986, as to time.

2.8 Committee. "Committee" means a committee of two or more Board appointed to administer the Plan, as set forth in Section 9.

2.9 Common Stock. "Common Stock" means the Common Stoc subject to adjustment pursuant to Section 4.2.

2.10 Company. "Company" means Tandem Diabetes Care, Inc., corporation, or any entity that is a successor to the Company.

2.11 Continuous Service. Unless otherwise provided in the Optic Restricted Stock Unit Agreement, Restricted Stock Agreement of Appreciation Right Agreement, the terms of which may be diffe following, "Continuous Service" means (a) Participant's employ Company or any Affiliated Company, or by a successor entity for in Control, which is uninterrupted except for vacations, illness (n permanent Disability), or leaves of absence which are approved Company or any of such other employer corporations, as applica a member of the Board until the Participant resigns, is removed ? Participant's term of office expires and he or she is not reelected the Participant is engaged as a Consultant or other Service Provi Notwithstanding the foregoing, if (i) a termination, leave of absence expiration or other cessation of engagement or employment does separation from service from the Company within the meaning of

the Code and (ii) treating such termination, leave of absence, resexpiration or other cessation of engagement or employment as a Continuous Service would cause, give rise to or otherwise result satisfy the distribution requirements of Section 409A(a)(2)(A) or extent the Plan and the applicable Option Agreement, Restricted Agreement, Restricted Stock Agreement or Stock Appreciation I are not exempt therefrom), then such termination, leave of absert expiration or other cessation of engagement or employment will termination of Continuous Service.

2.12 Disability. "Disability" means permanent and total disabilit Section 22(e)(3) of the Code. The Administrator's determination the absence thereof shall be conclusive and binding on all interest

2.13 Effective Date. "Effective Date" means October 29, 2013.

2.14 Exchange Act. "Exchange Act" means the Securities and E as amended.

2.15 Exercise Price. "Exercise Price" means the purchase price p Stock payable by the Optionee to the Company upon exercise of

2.16 Fair Market Value. "Fair Market Value" on any given date one share of Common Stock, determined as follows:

(a) If the Common Stock is then listed or admitted to trading on Stock Market or another stock exchange which reports closing s Market Value shall be the closing sale price on the date of valua NASDAQ Stock Market or principal stock exchange on which the is then listed or admitted for trading, or, if no closing sale price of day, then the Fair Market Value shall be the closing sale price of Stock on The NASDAQ Stock Market or such exchange on the on which a closing sale price is reported.

(b) If the Common Stock is not then listed or admitted to trading Stock Market or a stock exchange which reports closing sale pri-Market Value shall be the average of the closing bid and asked p Common Stock in the over-the-counter market on the date of va

(c) If neither (a) nor (b) is applicable as of the date of valuation, Market Value shall be determined by the Administrator in good reasonable method of evaluation in a manner consistent with the principles under Section 409A of the Code, which determination conclusive and binding on all interested parties.

2.17 FINRA Dealer. "FINRA Dealer" means a broker-dealer that Financial Industry Regulatory Authority.

2.18 Incentive Option. "Incentive Option" means any Option der as an "incentive stock option" as defined in Section 422 of the O

2.19 Incentive Option Agreement. "Incentive Option Agreemen Agreement with respect to an Incentive Option.

2.20 Initial Limit. "Initial Limit" means four million eight hundr 4,809,000 shares.

2.21 Insider Trading Policy. "Insider Trading Policy" means the of the Company, as adopted by the Board and then in effect.

2.22 New Incentives. "New Incentives" has the meaning set fort

2.23 Nonqualified Option. "Nonqualified Option" means any Op Incentive Option. To the extent that any Option designated as an fails in whole or in part to qualify as an Incentive Option, includ limitation, for failure to meet the limitations applicable to a 10% because it exceeds the annual limit provided for in Section 5.8 b extent constitute a Nonqualified Option.

2.24 Nonqualified Option Agreement. "Nonqualified Option Ag Option Agreement with respect to a Nonqualified Option.

2.25 Option. "Option" means any option to purchase Common S pursuant to this Plan.

2.26 Option Agreement. "Option Agreement" means the written into between the Company and the Optionee with respect to an O under this Plan.

2.27 Optionee. "Optionee" means any Participant who holds an

2.28 Participant. "Participant" means an individual or entity that Restricted Stock Units, Restricted Stock or Stock Appreciation I Plan.

2.29 Performance Criteria. "Performance Criteria" means the crit Administrator may select from time to time for purposes of estal performance goals or objectives applicable to the vesting of any Nonqualified Option, Restricted Stock Units, Restricted Stock of Appreciation Rights granted under the Plan, which are limited to combination of, the following (which may be applicable to the C Affiliated Company, a division, business unit or product of the C Affiliated Company, or any combination of the foregoing, and w as an absolute amount, a target percentage over a base percentage amount, or the occurrence of a specific event): revenue or sales, operating income (loss), earnings (loss) before interest, taxes, de amortization (EBITDA); net income (loss) (either before or after

depreciation and/or amortization), cash flow, cash or working ca changes in the market price of the Common Stock, earnings (los Common Stock (EPS), product development or regulatory miles or strategic transactions, return on capital, assets, equity, or inve stockholder return, expense amount or reduction, operating effic customers and customer satisfaction, any of which may be meas absolute terms or as compared to any incremental increase or as results of a peer group.

2.30 Plan. "Plan" means this Amended and Restated 2013 Stock Company.

2.31 Purchase Price. "Purchase Price" means the purchase price Restricted Stock.

2.32 Restricted Stock. "Restricted Stock" means shares of Compursuant to Article 7, subject to any restrictions and conditions a pursuant to such Article 7.

2.33 Restricted Stock Agreement. "Restricted Stock Agreement" agreement entered into between the Company and a Participant of grant of Restricted Stock under the Plan.

2.34 Restricted Stock Unit. "Restricted Stock Unit" means a righ amount equal to the Fair Market Value of one share of Common pursuant to Article 6, subject to any restrictions and conditions a pursuant to Article 6.

2.35 Restricted Stock Unit Agreement. "Restricted Stock Unit A written agreement evidencing the grant of Restricted Stock Unit under the Plan.

2.36 Securities Act. "Securities Act" means the Securities Act o

2.37 Service Provider. "Service Provider" means a consultant or entity the Administrator authorizes to become a Participant in the provides services to (i) the Company, (ii) an Affiliated Company business venture designated by the Administrator in which the C Affiliated Company has a significant ownership interest.

2.38 Stock Appreciation Right. "Stock Appreciation Right" mea pursuant to Article 8, subject to any restrictions and conditions a pursuant to Article 8, that is designated as a Stock Appreciation

2.39 Stock Appreciation Right Agreement. "Stock Appreciation means the written agreement entered into between the Company evidencing the grant of Stock Appreciation Rights under the Pla

2.40 10% Stockholder. "10% Stockholder" means a person who owns or is deemed to own (by reason of the attribution rules app Section 424(d) of the Code) stock possessing more than 10% of voting power of all classes of stock of the Company or of an Afr

ARTICLE 3.

# ELIGIBILITY

3.1 Incentive Options. Only employees of the Company or of an Company (including members of the Board if they are employee or of an Affiliated Company) are eligible to receive Incentive Op Plan.

3.2 Nonqualified Options; Restricted Stock Units; Restricted Stoc Appreciation Rights. Employees of the Company or of an Affilia members of the Board (whether or not employed by the Compar Company), and Service Providers are eligible to receive Nonqua Restricted Stock Units, Restricted Stock and Stock Appreciation Plan.

3.3 Annual Limitation. Subject to adjustment as to the number a pursuant to Section 4.2, in no event shall any Participant be gran calendar year (a) Options or Stock Appreciation Rights pursuant case of Options, the aggregate number of shares of Common Stoc acquired thereunder, or, in the case of Stock Appreciation Rights number of shares of Common Stock covered thereby, exceeds tw (2,000,000) shares or (b) Restricted Stock Units or Restricted St which the aggregate number of shares of Common Stock covere one million (1,000,000) shares.

3.4 Deferrals. To the extent permitted by applicable law, the Ad sole discretion, may determine that the delivery of Common Sto of cash, upon the exercise, vesting or settlement of all or a portic Restricted Stock Units, Restricted Stock or Stock Appreciation I deferred and may establish programs and procedures for deferra made by Participants. Deferrals by Participants will be made onl with Section 409A of the Code. Consistent with Section 409A o Administrator may provide for distributions while a Participant Continuous Service to the Company.

# ARTICLE 4.

# PLAN SHARES

4.1 Shares Subject to the Plan. The maximum number of shares reserved and available for issuance under this Plan shall be 6,72 subject to adjustment as to the number and kind of shares pursua 4.2. Subject to such overall limitation, the maximum aggregate of Common Stock that may be issued in the form of Incentive O exceed 6,726,135 shares, subject to adjustment as provided in Second purposes of this limitation, in the event that (a) all or any portion Stock Appreciation Rights granted under the Plan can no longer circumstances be exercised, (b) any shares of Common Stock ar Company pursuant to an Option Agreement, or (c) all or any por Restricted Stock Units or Restricted Stock granted under the Pla can no longer under any circumstances vest, the shares of Comm to or covered by the unexercised or unvested portion of such Op Appreciation Rights, Restricted Stock Units or Restricted Stock Common Stock so reacquired shall again be available for grant of the Plan. The following shares of Common Stock may not again for issuance as awards under the Plan: (x) the gross number of s Stock subject to outstanding Stock Appreciation Rights settled i shares of Common Stock, (y) shares of Common Stock used to p Price related to outstanding Options, or (z) shares of Common S withholding taxes related to outstanding Options, Stock Apprecia Restricted Stock Units. The shares available for issuance under authorized but unissued shares of Common Stock or shares of C reacquired by the Company.

4.2 Changes in Capital Structure. In the event that the outstandin Common Stock are hereafter increased or decreased or changed for a different number or kind of shares or other securities of the reason of a recapitalization, stock split, reverse stock split, recla dividend, or other similar change in the capital structure of the C appropriate adjustments shall be made to the aggregate number subject to this Plan, the number and kind of shares and the price or covered by outstanding Option Agreements, Restricted Stock Restricted Stock Agreements or Stock Appreciation Right Agree limit on the number of shares under Section 3.3, all in order to p as practical, but not to increase, the benefits to Participants.

#### ARTICLE 5.

#### OPTIONS

5.1 Grant of Stock Options. The Administrator (or pursuant to S officer of the Company) shall have the right to grant pursuant to subject to such terms, restrictions and conditions as the Administ determine at the time of grant. Such conditions may include, but continued employment or the achievement of specified performa objectives established by the Administrator with respect to one of Performance Criteria, which require the Administrator to certify extent to which such Performance Criteria were achieved.

5.2 Option Agreements. Each Option granted pursuant to this Pl evidenced by an Option Agreement which shall specify the num subject thereto, vesting provisions relating to such Option, the E share, and whether the Option is an Incentive Option or Nonqua soon as is practical following the grant of an Option, an Option A duly executed and delivered by or on behalf of the Company to the whom such Option was granted. Each Option Agreement shall b contain such additional terms and conditions, not inconsistent w of this Plan, as the Administrator shall, from time to time, deem Option Agreement may be different from each other Option Agreement may

5.3 Exercise Price. The Exercise Price per share of Common Sto Option shall be determined by the Administrator, subject to the Exercise Price of an Incentive Option shall not be less than 100% Value on the date the Incentive Option is granted, (b) the Exerci Nonqualified Option shall not be less than 100% of Fair Market the Nonqualified Option is granted, and (c) if the person to whom Option is granted is a 10% Stockholder on the date of grant, the shall not be less than 110% of Fair Market Value on the date the is granted. However, an Option may be granted with an Exercise that set forth in the preceding sentence if such Option is granted assumption or substitution for another option in a manner satisfy of Sections 409A and 424 of the Code.

5.4 Payment of Exercise Price. Payment of the Exercise Price sh exercise of an Option and may be made, in the discretion of the subject to any legal restrictions, by: (a) cash; (b) check; (c) the s of Common Stock owned by the Optionee, which surrendered sh valued at Fair Market Value as of the date of such exercise; (d) t indebtedness of the Company to the Optionee; (e) provided that the Common Stock exists, a "same day sale" commitment from FINRA Dealer whereby the Optionee irrevocably elects to exerc to sell a portion of the shares so purchased to pay for the Exercise whereby the FINRA Dealer irrevocably commits upon receipt of forward the Exercise Price directly to the Company; or (f) any co foregoing methods of payment or any other consideration or met

shall be permitted by applicable law.

5.5 Term and Termination of Options. The term and provisions to each Option shall be as fixed by the Administrator, but no Option exercisable more than ten (10) years after the date it is granted. A Option granted to a person who is a 10% Stockholder on the date be exercisable more than five (5) years after the date it is granted

5.6 Date of Grant. The date of grant of an Option will be the date Administrator makes the determination to grant such Options, up otherwise specified by the Administrator. The Option Agreement Plan will be delivered to the Optionee within a reasonable time a the Option.

5.7 Vesting and Exercise of Options. Each Option shall vest and exercisable in one or more installments at such time or times and conditions, including without limitation the achievement of spec goals or objectives established with respect to one or more Perfor shall be determined by the Administrator.

5.8 Annual Limit on Incentive Options. To the extent required for option" treatment under Section 422 of the Code, the aggregate 2 (determined as of the time of grant) of the Common Stock with a Incentive Options granted under this Plan and any other plan of any Affiliated Company become exercisable for the first time by during any calendar year shall not exceed \$100,000.

5.9 Nontransferability of Options. Except as otherwise provided Options shall not be assignable or transferable except by will, th and distribution or pursuant to a domestic relations order entered settlement of marital property rights, and during the life of the C shall be exercisable only by the Optionee. At the discretion of the and in accordance with rules it establishes from time to time, Op permitted to transfer some or all of their Nonqualified Options to "family members," which is not a "prohibited transfer for value, Optionee (or such Optionee's estate or representative) shall rem satisfy all income or other tax withholding obligations associate of such Nonqualified Option; (b) the Optionee shall notify the C that such transfer has occurred and disclose to the Company the of the "family member" or "family members" and their relations and (c) such transfer shall be effected pursuant to transfer docum approved by the Administrator. For purposes of the foregoing, the members" and "prohibited transfer for value" have the meaning General Instructions to Form S-8 (or any successor form) promu Securities Act.

5.10 Non-Employee Directors.

(a) Each non-employee director of the Company who commence Board after March 12, 2018 shall automatically be granted a Nor to purchase fifty thousand (50,000) shares of Common Stock. The

such Nonqualified Options shall be at Fair Market Value on the commencement of such director's service on the Board. Such Ne shall vest in thirty six (36) equal monthly installments commence following the date of grant.

(b) Each non-employee director shall also automatically be gran 15 of each year, commencing on November 15, 2018, a Nonqua purchase twenty-five thousand (25,000) shares of Common Stoc non-employee director commences service on the Board on a da November 15, such director shall receive (in addition to the Non referred to in subsection (a) above), on the first November 15 to the date of commencement of such director's service on the Boa Option to purchase a number of shares equal to (x) twenty-five t shares of Common Stock, multiplied by (y) the number of full m the Board prior to such November 15 grant date (up to a maximu months), divided by twelve (12). The exercise price of such Non shall be at Fair Market Value on the date of grant. Such Nonqua vest in twelve (12) equal monthly installments commencing one the date of grant.

5.11 Rights as a Stockholder. An Optionee or permitted transfer shall have no rights or privileges as a stockholder with respect to covered by an Option until such Option has been duly exercised the terms of the relevant Option Agreement.

5.12 Unvested Shares. The Administrator shall have the discretion that are exercisable for unvested shares of Common Stock on su conditions as the Administrator shall determine from time to time

5.13 Notice of Disqualifying Disposition of Incentive Option Sh Participant sells or otherwise disposes of any of the shares of Co acquired pursuant to the exercise of an Incentive Option on or be the date two (2) years after the date of grant of such Incentive Opt date one (1) year after the date of exercise of such Incentive Opt Participant shall immediately notify the Company in writing of s

5.14 Compliance with Code Section 409A. Notwithstanding any Article 5 to the contrary, to the extent that any Option is subject 409A, the Option is intended to be structured to satisfy the requi Section 409A, or an applicable exemption, as determined by the

# ARTICLE 6.

# RESTRICTED STOCK UNITS

6.1 Grants of Restricted Stock Units. The Administrator shall have grant pursuant to this Plan Restricted Stock Units subject to such and conditions as the Administrator may determine at the time of conditions may include, but are not limited to, continued employ achievement of specified performance goals or objectives estable Administrator with respect to one or more Performance Criteria, Administrator to certify whether and the extent to which such Performance achieved.

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6.2 Restricted Stock Unit Agreements. A Participant shall have a respect to the Restricted Stock Units covered by a Restricted Stoc until the Participant has executed and delivered to the Company Restricted Stock Unit Agreement. Each Restricted Stock Unit A in such form, and shall set forth such other terms, conditions and Restricted Stock Unit Agreement, not inconsistent with the prov as the Administrator shall, from time to time, deem appropriate. Stock Unit Agreement may be different from each other Restrict Agreement.

6.3 Vesting of Restricted Stock Units. Each Restricted Stock Un or more installments at such time or times and subject to such co without limitation the achievement of specified performance goa established with respect to one or more Performance Criteria as by the Administrator.

6.4 Form and Timing of Settlement. Except as otherwise provide Stock Unit Agreement, settlement in respect of vested Restricted be automatic upon vesting thereof. Payment in respect thereof w than thirty (30) days thereafter and may, in the discretion of the in cash, shares of Common Stock of equivalent Fair Market Valvesting, or a combination of both, except as otherwise provided Stock Unit Agreement.

6.5 Rights as a Stockholder. Holders of Stock Appreciation Rights or privileges as a stockholder with respect to any shares of covered thereby unless and until they become owners of shares of following settlement in respect of such Stock Appreciation Right part, in shares of Common Stock, pursuant to the terms, restrict set forth in the relevant Restricted Stock Unit Agreement.

6.6 Restrictions. Restricted Stock Units may not be sold, pledged encumbered or disposed of and shall not be assignable or transfe will, the laws of descent and distribution or pursuant to a domes entered by a court in settlement of marital property rights, excep provided in the Restricted Stock Unit Agreement or as authorize Administrator.

6.7 Compliance with Code Section 409A. Notwithstanding anyt 6 to the contrary, all awards of Restricted Stock Units must be st the requirements of Code Section 409A, or an applicable exemp by the Administrator.

# ARTICLE 7.

### RESTRICTED STOCK

7.1 Issuance and Sale of Restricted Stock. The Administrator sha issue shares of Restricted Stock subject to such terms, restriction the Administrator may determine at the time of grant. Such cond but are not limited to, continued employment or the achievemen performance goals or objectives established by the Administrato one or more Performance Criteria, which require the Administrato whether and the extent to which such Performance Criteria were Purchase Price of Restricted Stock (which may be zero) shall be Administrator.

7.2 Restricted Stock Purchase Agreements. A Participant shall h respect to the shares of Restricted Stock covered by a Restricted until the Participant has paid the full Purchase Price, if any, to the manner set forth in Section 7.3 and has executed and delivered to applicable Restricted Stock Agreement. Each Restricted Stock A in such form, and shall set forth such terms, conditions and restricted Stock, not inconsistent with the provisions of this Pla Administrator shall, from time to time, deem appropriate. Each I Agreement may be different from each other Restricted Stock A

7.3 Payment of Purchase Price. Subject to any legal restrictions, Purchase Price, if any, may be made, in the discretion of the Ada cash; (b) check; (c) the Participant's promissory note in a form a acceptable to the Administrator; (d) the cancellation of indebted Company to the Participant; (e) the waiver of compensation due Participant for services rendered; or (f) any combination of the f of payment or any other consideration or method of payment as by applicable law.

7.4 Vesting of Restricted Stock. Each share of Restricted Stock a more installments at such time or times and subject to such cond without limitation the achievement of specified performance goa established with respect to one or more Performance Criteria as by the Administrator.

7.5 Rights as a Stockholder. Upon complying with the provision Participant shall have the rights of a stockholder with respect to including voting and dividend rights (subject to Section 9.6), sub restrictions and conditions set forth in the relevant Restricted Sto

7.6 Dividends. If payment for shares of Restricted Stock is made note, any cash dividends paid with respect to the Restricted Stoc in the discretion of the Administrator, to repayment of such note

7.7 Compliance with Code Section 409A. Notwithstanding anyth 7 to the contrary, all awards of Restricted Stock must be structur requirements of Code Section 409A, or an applicable exemption the Administrator.

# ARTICLE 8.

# STOCK APPRECIATION RIGHTS

8.1 Grants of Stock Appreciation Rights. The Administrator sha grant pursuant to this Plan, Stock Appreciation Rights subject to restrictions and conditions as the Administrator may determine a Such conditions may include, but are not limited to, continued e achievement of specified performance goals or objectives establ Administrator with respect to one or more Performance Criteria, Administrator to certify whether and the extent to which such Perwere achieved.

8.2 Stock Appreciation Right Agreements. A Participant shall have respect to the Stock Appreciation Rights covered by a Stock Appreciation Right Agreement until the Participant has executed and delivered to the applicable Stock Appreciation Right Agreement. Each Stock Appreciation Right Agreement. Each Stock Appreciation Right and shall set forth the Base Print terms, conditions and restrictions of the Stock Appreciation Right inconsistent with the provisions of this Plan, as the Administrate to time, deem appropriate. Each such Stock Appreciation Right and the different from each other Stock Appreciation Right Agreement.

8.3 Base Price. The Base Price per share of Common Stock cover Appreciation Right shall be determined by the Administrator and than 100% of Fair Market Value on the date the Stock Appreciation granted. However, a Stock Appreciation Right may be granted w lower than that set forth in the preceding sentence if such Stock is granted pursuant to an assumption or substitution for another s right in a manner satisfying the provisions of Section 409A of the

8.4 Term and Termination of Stock Appreciation Rights. The ter for termination of each Stock Appreciation Right shall be as fixe Administrator, but no Stock Appreciation Right may be exercise (10) years after the date it is granted.

8.5 Vesting and Exercise of Stock Appreciation Rights. Each Sto Right shall vest and become exercisable in one or more installmetimes and subject to such conditions, including without limitatio of specified performance goals or objectives as shall be determin Administrator.

8.6 Amount, Form and Timing of Settlement. Upon exercise of a Appreciation Right, the Participant who holds such Stock Appre be entitled to receive payment from the Company in an amount of (a) the difference between the Fair Market Value of a share of on the date of exercise over the Base Price per share of Common such Stock Appreciation Right and (b) the number of shares of C with respect to which such Stock Appreciation Right is being ex respect thereof will be made no later than thirty (30) days after s provided that such payment will be made in a manner such that a compensation will be treated as deferred under Treasury Regular 1.409A-1(b)(5)(i)(D). Such payment may, in the discretion of th in cash, shares of Common Stock of equivalent Fair Market Value exercise, or a combination of both, except as specifically provide Appreciation Right Agreement.

8.7 Rights as a Stockholder. Holders of Stock Appreciation Right rights or privileges as a stockholder with respect to any shares of covered thereby unless and until they become owners of shares of following settlement in respect of such Stock Appreciation Right part, in shares of Common Stock, pursuant to the terms, restricti set forth in the relevant Stock Appreciation Rights Agreement.

8.8 Restrictions. Stock Appreciation Rights may not be sold, ple encumbered or disposed of and shall not be assignable or transfe will, the laws of descent and distribution or pursuant to a domes entered by a court in settlement of marital property rights, excep provided in the Stock Appreciation Right Agreement or as author Administrator.

8.9 Unvested Shares. The Administrator shall have the discretion Appreciation Rights that may be exercised or settled for unveste Common Stock on such terms and conditions as the Administrat from time to time.

8.10 Compliance with Code Section 409A. Notwithstanding any Article 8 to the contrary, all award of Stock Appreciation Rights structured to satisfy the requirements of Code Section 409A, or exemption, as determined by the Administrator.

# ARTICLE 9.

### ADMINISTRATION OF THE PLAN

9.1 Administrator. Authority to control and manage the operatio administration of the Plan shall be vested in the Board, which m responsibilities in whole or in part to the Committee. Each of the meet the independence requirements under the then applicable relisting requirements adopted by The NASDAQ Stock Market or exchange on which the Common Stock is then listed or admitted

Members of the Committee may be appointed from time to time at the pleasure of, the Board. The Board may limit the compositi Committee to those persons necessary to comply with the requir 16 of the Exchange Act. As used herein, the term "Administrato or, with respect to any matter as to which responsibility has been Committee, the term Administrator shall mean the Committee.

9.2 Delegation to an Officer. To the extent authorized by applica may delegate to one or more officers of the Company the author both of the following: (a) designate employees (other than office Company or any of its subsidiary corporations to be recipients o Options, Nonqualified Options, Restricted Stock Units, Restricted Appreciation Rights and (b) determine the number of shares of C be subject to such Options or Stock Appreciation Rights or to be Restricted Stock Units or Restricted Stock and granted to such e than officers) of the Company or any of its subsidiary corporation however, that the resolutions of the Board regarding such delegat that grants of Plan awards to employees pursuant to this Section consistent with specific parameters approved in advance by the C

9.3 Powers of the Administrator. In addition to any other powers conferred upon the Administrator elsewhere in this Plan or by la Administrator shall have full power and authority: (a) to determ whom, and the time or times at which, Incentive Options, Nonqu Restricted Stock Units, Restricted Stock or Stock Appreciation I granted, the number of shares to be represented by each Option . Restricted Stock Unit Agreement, Restricted Stock Agreement of Appreciation Right Agreement, and the Exercise Price of such C Purchase Price of the Restricted Stock and the Base Price of suc Appreciation Rights; (b) to interpret the Plan; (c) to create, ame and regulations relating to the Plan; (d) to determine the terms, of restrictions contained in, and the form of, Option Agreements, R Unit Agreements, Restricted Stock Agreements and Stock Appr Agreements; (e) to determine the identity or capacity of any personal sector of the se entitled to exercise a Participant's rights under any Option Agre Stock Unit Agreement, Restricted Stock Agreement or Stock Ag Agreement under the Plan; (f) to correct any defect or supply an reconcile any inconsistency in the Plan or in any Option Agreen Stock Unit Agreement, Restricted Stock Agreement or Stock Ag Agreement; (g) to accelerate the vesting of any Option, Restricted Restricted Stock or Stock Appreciation Right; (h) to extend the any Option Agreement or Stock Appreciation Right Agreement; outstanding Option Agreements, Restricted Stock Unit Agreeme Stock Agreements or Stock Appreciation Right Agreements to p other things, any change or modification which the Administrate included in the original agreement or in furtherance of the powe herein; and (j) to make all other determinations necessary or adv administration of this Plan, but only to the extent not contrary to provisions of this Plan. Any action, decision, interpretation or de in good faith by the Administrator in the exercise of its authority under this Plan shall be final and binding on the Company and a

Notwithstanding any term or provision in this Plan, the Adminis have the power or authority, by amendment or otherwise to exte date of an Option or Stock Appreciation Right beyond the origin of such Option or Stock Appreciation Right.

9.4 Repricing Prohibited. Subject to Section 4.2, and except in c corporate transaction involving the Company (including, withou stock dividend, stock split, extraordinary cash dividend, recapita reorganization, merger, consolidation, split-up, spin-off, combin of shares), neither the Committee nor the Board shall amend the outstanding awards to reduce the Exercise Price of outstanding O Price of outstanding Stock Appreciation Rights or cancel outstant stock Appreciation Rights in exchange for cash, Options with an that is less than the Exercise Price of the original Options, or Stoc Rights with a Base Price that is less than the Base Price of the compevidenced by a majority of votes cast.

9.5 Limitation on Liability. No employee of the Company or me or Committee shall be subject to any liability with respect to dut unless the person acts fraudulently or in bad faith. To the extent the Company shall indemnify each member of the Board or Con employee of the Company with duties under the Plan, who was threatened to be made a party, to any threatened, pending or con whether civil, criminal, administrative or investigative, by reaso conduct in the performance of duties under the Plan.

9.6No Dividends on Unvested Awards. The Administrator may current payment of dividends or dividend equivalents with respec Common Stock subject to an outstanding award granted under the thereof) that has not vested. For any such award, the Committee for the accrual of dividends or dividend equivalents that will not Participant unless and until, and only to the extent that, such award dividends or dividend equivalents shall be paid on Options or St Rights.

#### ARTICLE 10.

# **RESTRICTIONS; EXTENSIONS**

10.1 Recovery. All Options and Stock Appreciation Rights, or a Common Stock or cash issued or awarded pursuant to the exerci Stock Appreciation Rights, and all Restricted Stock and Restrict be subject to recoupment in accordance with any clawback or re the Company is required to adopt pursuant to the listing standard securities exchange or association on which the Company's secu as is otherwise required by the Dodd-Frank Wall Street Reform Protection Act or other applicable law. In addition, the Administ such other clawback, recovery or recoupment provisions in a Sto Agreement, Stock Appreciation Right Agreement, Restricted Sto Agreement or Restricted Stock Agreement as the Administrator necessary or appropriate, including but not limited to a reacquisi of previously acquired shares of Common Stock or other cash or occurrence of an event constituting Cause. No recovery of comp

such a clawback policy will be an event giving rise to a right to reason" or "constructive termination" (or similar term) under an Company.

10.2 Termination for Cause. Except as explicitly provided other Participant's Stock Option Agreement or Stock Appreciation Ri other individual written agreement between the Company or any Company and the Participant, if a Participant's Continuous Serv Cause, the Option or SAR will terminate immediately upon such termination of Continuous Service, and the Participant will be p exercising his or her Option or SAR from and after the date of s Continuous Service. "Cause" will have the meaning ascribed to written agreement between the Participant and the Company def and, in the absence of such agreement, shall mean Cause as defi The determination that a termination of the Participant's Continu either for Cause or without Cause will be made by the Administ discretion. Any determination by the Administrator that the Con a Participant was terminated with or without Cause for the purpe Options or Stock Appreciation Rights held by such Participant v upon any determination of the rights or obligations of the Comp Participant for any other purpose.

10.3 Extension of Termination Date.

(a) If the exercise of an Option or Stock Appreciation Right follot termination of the Participant's Continuous Service (other than f than upon the Participant's death or Disability) would be prohibisolely because the issuance of shares of Common Stock would w Securities Act, then the Option or Stock Appreciation Right will earlier of (i) the expiration of a total period of time (that need no equal to the applicable post termination exercise period after the Participant's Continuous Service (as set forth in the applicable a extended for any period of time during which the exercise of the Appreciation Right would violate the Securities Act, and (ii) the the Option or Stock Appreciation Right as set forth in the applic Agreement or Stock Appreciation Right Agreement.

(b) Unless otherwise provided in a Participant's Option Agreemed Appreciation Right Agreement, if the sale of any Common Stock exercise of an Option or Stock Appreciation Right following the Participant's Continuous Service (other than for Cause) would v Company's Insider Trading Policy (assuming, for this purpose, t Continuous Service had not terminated and thus the provisions of Trading Policy continued to apply to Participant), then the Optic Appreciation Right will terminate on the earlier of (i) the expirat time (that need not be consecutive) equal to the applicable post-terminate exercise period after the termination of the Participant's Continu forth in the applicable award agreement) as extended for any per which the sale of the Common Stock received upon exercise of the Appreciation Right would violate the Insider Trading Policy (ass purpose, that Participant's Continuous Service had not terminated

provisions of the Insider Trading Policy continued to apply to Pa only if, such violation of the Insider Trading Policy arose during post-termination exercise period, or (ii) the final expiration of th Option or Stock Appreciation Right as set forth in the applicable Agreement or Stock Appreciation Right Agreement.

# ARTICLE 11.

#### CHANGE IN CONTROL

11.1 Options and Stock Appreciation Rights. In order to preserv rights with respect to any outstanding Options or Stock Apprecia event of a Change in Control of the Company:

(a) Vesting of all outstanding Options and Stock Appreciation R accelerate automatically effective as of immediately prior to the the Change in Control unless the Options or Stock Appreciation assumed by the acquiring or successor entity (or parent thereof) stock appreciation rights or New Incentives are to be issued in eas provided in subsection (b) below.

(b) Vesting of outstanding Options or Stock Appreciation Right accelerate if and to the extent that: (i) the Options or Stock Appr (including the unvested portion thereof) are to be assumed by th successor entity (or parent thereof) or new options or stock appr comparable value and containing such terms and provisions as the its discretion may consider equitable are to be issued in exchange to the terms of the Change in Control transaction, or (ii) the Opt Appreciation Rights (including the unvested portion thereof) are the acquiring or successor entity (or parent thereof) with other in comparable value containing such terms and provisions as the A discretion may consider equitable under a new incentive program If outstanding Options or Stock Appreciation Rights are assume or stock appreciation rights of comparable value are issued in ex then each such Option, new option, Stock Appreciation Right or appreciation right shall be appropriately adjusted, concurrently w Control, to apply to the number and class of securities or other p Participant would have received pursuant to the Change in Cont exchange for the shares that would have been issued upon exerc Stock Appreciation Right had the Option or Stock Appreciation exercised immediately prior to the Change in Control and, with Appreciation Rights, payments in respect of such Stock Appreci made in shares, and appropriate adjustment also shall be made to or Base Price such that the aggregate Exercise Price of each such option or Base Price of each Stock Appreciation Right or new st right shall remain the same as nearly as practicable and in a man provisions of Sections 409A and 424 of the Code.

(c) If any Option or Stock Appreciation Right is assumed by an a successor entity (or parent thereof) or a new option or stock appreciation appreciation of a Change in Control transaction, then, if so provided in Agreement or Stock Appreciation Right Agreement, the vesting option, Stock Appreciation Right, new stock appreciation right of shall accelerate if and at such time as the Participant's service as

director, officer, consultant or other Service Provider to the acque entity (or a parent or subsidiary thereof) is terminated involuntar under certain circumstances within a specified period following the Change in Control, pursuant to such terms and conditions as the Option Agreement or Stock Appreciation Right Agreement.

(d) If vesting of outstanding Options or Stock Appreciation Righ pursuant to subsection (a) above, the Administrator in its discret connection with the Change in Control transaction, for the purch each Option or Stock Appreciation Right for an amount of cash having a value equal to (i) with respect to each Option, the amou which, (x) the value of the cash or other property that the Option received pursuant to the Change in Control transaction in exchan issuable upon exercise of the Option had the Option been exerci prior to the Change in Control, exceeds (y) the Exercise Price of (ii) with respect to each Stock Appreciation Right, the value of the property that the Participant would have received had the Stock been exercised immediately prior to the Change in Control.

(e) The Administrator shall have the discretion to provide in eac Agreement and Stock Appreciation Right Agreement other term that relate to (i) vesting of such Option or Stock Appreciation Ri a Change in Control and (ii) assumption of such Options or Stoc Rights or issuance of comparable securities or New Incentives in Change in Control. The aforementioned terms and conditions ma Option Agreement and Stock Appreciation Right Agreement, an from and have precedence over the provisions set forth in Section above.

(f) Outstanding Options and Stock Appreciation Rights shall term be exercisable upon consummation of a Change in Control except the Options or Stock Appreciation Rights are assumed by the sup parent thereof) pursuant to the terms of the Change in Control tr

(g) If outstanding Options or Stock Appreciation Rights will not acquiring or successor entity (or parent thereof), the Administrat written notice of a proposed Change in Control transaction to be Participants who hold Options and Stock Appreciation Rights no (15) days prior to the anticipated effective date of the proposed t

11.2 Restricted Stock Units and Restricted Stock. In order to pre rights with respect to any outstanding Restricted Stock Units or the event of a Change in Control of the Company:

(a) All Restricted Stock Units and Restricted Stock shall vest in immediately prior to the consummation of the Change in Control extent that in connection with such Change in Control, the acqui entity (or parent thereof) provides for the continuance or assump Stock Unit Agreements or Restricted Stock Agreements or the su agreements of comparable value covering shares of a successor appropriate adjustments as to the number and kind of shares.

(b) The Administrator in its discretion may provide in any Restr Agreement or Restricted Stock Agreement that if, upon a Chang acquiring or successor entity (or parent thereof) assumes such R Agreement or Restricted Stock Agreement or substitutes new ag comparable value and containing such terms and provisions as th its discretion may consider equitable covering shares of a succes (with appropriate adjustments as to the number and kind of share Restricted Stock Units or Restricted Stock or any substituted sha thereby shall immediately vest in full, if the Participant's service director, officer, consultant or other Service Provider to the acqu entity (or a parent or subsidiary thereof) is terminated involuntar under certain circumstances within a specified period following Change in Control, pursuant to such terms and conditions as sha Restricted Stock Unit Agreement or Restricted Stock Agreemen

(c) If vesting of outstanding Restricted Stock Units or Restricted accelerate pursuant to subsection (a) above, the Administrator in provide, in connection with the Change in Control transaction, fe exchange of each Restricted Stock Unit or Restricted Stock for a or other property having a value equal to the value of the cash of the Participant would have received had the Restricted Stock ves prior to the Change in Control.

(d) The Administrator shall have the discretion to provide in eac Unit Agreement or Restricted Stock Agreement other terms and relate to (i) vesting of such Restricted Stock Units or Restricted of a Change in Control and (ii) assumption of such Restricted St Agreements or Restricted Stock Agreements or issuance of subs agreements of comparable value in the event of a Change in Cor aforementioned terms and conditions may vary in each Restricted Agreement or Restricted Stock Agreement, and may be different precedence over the provisions set forth in Sections 11.2(a) - 11.

11.3 Dissolution or Liquidation. Except as otherwise provided in Agreement, Restricted Stock Unit Agreement, Restricted Stock . Stock Appreciation Right Agreement, in the event of a dissolution winding up of the Company, all outstanding Options, Stock App and Restricted Stock Units will terminate immediately prior to the such dissolution or liquidation, and the shares of Common Stock Company's repurchase rights or subject to a forfeiture condition Restricted Stock or pursuant to early exercise of an Option, may reacquired by the Company notwithstanding the fact that the hol is providing Continuous Service; provided, however, that the Act its sole discretion, cause some or all Options, Restricted Stock U Stock and Stock Appreciation Rights to become fully vested, exlonger subject to repurchase or forfeiture (to the extent such awa previously expired or terminated) before the dissolution, liquidar is completed but contingent on its completion.

#### ARTICLE 12.

#### AMENDMENT AND TERMINATION OF THE PLAN

12.1 Amendments. The Board may from time to time alter, ame terminate this Plan in such respects as the Board may deem advi alteration, amendment, suspension or termination shall be made substantially affect or impair the rights of any Participant under Option Agreement, Restricted Stock Unit Agreement, Restricted or Stock Appreciation Right Agreement without such Participan Board may alter or amend the Plan to comply with requirements relating to Incentive Options or other types of options which giv favorable tax treatment than that applicable to Options granted u the date of its adoption. Upon any such alteration or amendment Option granted hereunder may, if the Administrator so determin by applicable law, be subject to the more favorable tax treatmen Optionee pursuant to such terms and conditions. The Board may amendments of the Plan relating to certain nonqualified deferred under Section 409A of the Code and/or ensuring the Plan or any under the Plan are exempt from, or compliant with, the requirem nonqualified deferred compensation under Section 409A of the limitations, if any, of applicable law.

12.2 Foreign Participants. The Board may from time to time add and sub-plans as are necessary or appropriate to permit participal Employees, Directors or Service Providers who are foreign nation outside the United States (provided that Board approval will not immaterial modifications to the Plan or any Option Agreement, Unit Agreement, Restricted Stock Agreement or Stock Apprecia Agreement that are required for compliance with the laws of the jurisdiction).

12.3 Plan Termination. Unless this Plan shall theretofore have b Plan shall terminate on the tenth (10th) anniversary of the Effect Options, Restricted Stock Units, Restricted Stock or Stock Appr may be granted under the Plan thereafter, but Option Agreement Unit Agreements, Restricted Stock Agreement and Stock Appre Agreements then outstanding shall continue in effect in accordance respective terms.

#### ARTICLE 13.

#### TAXES

13.1 Withholding. The Company shall have the power to withho Participant to remit to the Company, an amount sufficient to sati minimum Federal, state, and local tax withholding requirements Options, Restricted Stock Units, Restricted Stock or Stock Appr the extent permissible under applicable tax, securities and other Administrator may, in its sole discretion and upon such terms ar may deem appropriate, permit a Participant to satisfy his or her any such tax, in whole or in part, up to an amount determined or highest marginal tax rate applicable to such Participant, by (a) d Company to apply shares of Common Stock to which the Participation result of the exercise of an Option or Stock Appreciation Right of Restricted Stock Unit or Restricted Stock or (b) delivering to the of Common Stock owned by the Participant. The shares of Com applied or delivered in satisfaction of the Participant's tax withh shall be valued at their Fair Market Value as of the date of meas amount of income subject to withholding.

13.2 Compliance with Section 409A of the Code. Options, Restr Restricted Stock and Stock Appreciation Rights will be designed such a manner that they are either exempt from the application of the requirements of Section 409A of the Code such that the gran settlement or deferral will not be subject to the additional tax or under Section 409A of the Code, except as otherwise determined discretion of the Administrator. The Plan and each Option Agree Stock Unit Agreement, Restricted Stock Agreement and Stock A Agreement is intended to meet the requirements of Section 409A will be construed and interpreted in accordance with such intent otherwise determined in the sole discretion of the Administrator an Option, Restricted Stock Unit, Restricted Stock or Stock App grant, payment, settlement or deferral thereof is subject to Section Code such Option, Restricted Stock Unit, Restricted Stock or St Right will be granted, paid, settled or deferred in a manner that requirements of Section 409A of the Code, such that the grant, p or deferral thereof will not be subject to the additional tax or interunder Section 409A of the Code. Notwithstanding the generality sentence, to the extent any grant, payment, settlement or deferra Agreement, Restricted Stock Unit Agreement, Restricted Stock Stock Appreciation Right Agreement subject to Section 409A is requirement under Section 409A(a)(2)(B)(i) of the Code that such settlement or deferral be delayed until six (6) months after Partic from service if Participant is a specified employee within the me aforesaid section of the Code at the time of such separation from grant, payment, settlement or deferral will not be made before the (6) months after the date of such separation from service (or, if e death of such Participant).

# ARTICLE 14.

# MISCELLANEOUS

14.1 Benefits Not Alienable. Other than as provided above, bene may not be assigned or alienated, whether voluntarily or involur unauthorized attempt at assignment, transfer, pledge or other dis without effect.

14.2 No Enlargement of Employee Rights. This Plan is strictly a undertaking on the part of the Company and shall not be deemed contract between the Company and any Participant to be conside inducement to, or a condition of, the employment of any Particip contained in the Plan shall be deemed to give the right to any Pa retained as an employee of the Company or any Affiliated Comp with the right of the Company or any Affiliated Company to disc Participant at any time. The Company will have no duty or oblig Participant to advise such holder as to the time or manner of exe under any outstanding awards under the Plan. Furthermore, the C no duty or obligation to warn or otherwise advise such holder of termination or expiration of an Option or any other form of awar a possible period in which such Option or other award may not be Company has no duty or obligation to reduce the tax consequence granted to a Participant under the Plan.

14.3 Application of Funds. The proceeds received by the Compa Common Stock pursuant to Option Agreements or Restricted Sto except as otherwise provided herein, will be used for general con-

14.4 Annual Reports. During the term of this Plan, the Company each Participant who does not otherwise receive such materials, reports, proxy statements and other communications that the Cogenerally to its stockholders or as otherwise required by applical

14.5 Stockholder Approval. This Plan shall be effective as of the stockholders of the Company.

14.6 Electronic Delivery. Any reference herein to a "written" ag shall include any agreement or document delivered electronicall Company's intranet.

# APPENDIX C

### TANDEM DIABETES CARE, INC.

#### AMENDED AND RESTATED 2013 EMPLOYEE STOCK PU

As adopted by the Board of Directors on March 12, 2018

ARTICLE 1

### PURPOSE

The purposes of the Plan are to (a) amend and restate, in its entin Employee Stock Purchase Plan, originally adopted by the Board 2013, (b) to enhance the Company's ability to attract and retain Eligible Employees upon whose judgment, initiative and efforts conduct and development of the Company's business largely dep additional incentives to Eligible Employees to devote their utmot to the advancement and betterment of the Company, by providin opportunity to participate in the ownership of the Company and interest in the success and increased value of the Company. This qualify as an "employee stock purchase plan" within the meanin of the Code.

# ARTICLE 2

#### DEFINITIONS

For purposes of the Plan, terms not otherwise defined herein sha meanings indicated below:

2.1 "Administrator" means the Board or, with respect to any ma responsibility has been delegated to the Committee, the term Ad mean the Committee.

2.2 "Board" means the Board of Directors of the Company.

2.3 "Capitalization Adjustment" means any change that is made that occur with respect to, the Common Stock subject to the Plan Purchase Right after the Effective Date without the receipt of co Company through merger, consolidation, reorganization, recapit reincorporation, stock dividend, dividend in property other than nonrecurring cash dividend, stock split, liquidating dividend, co shares, exchange of shares, change in corporate structure or othe restructuring transaction, as that term is used in Financial Accour Board Accounting Standards Codification Topic 718 (or any suc

2.4 "Change in Control" means:

(a) The acquisition, directly or indirectly, in one transaction or a transactions, by any person or group (within the meaning of Sec Exchange Act) of the beneficial ownership of securities of the C more than fifty percent (50%) of the total combined voting power securities of the Company; provided, however, that a Change in result upon such acquisition of beneficial ownership if such acquiresult of a public offering of the Company's securities or any fin or series of financing transactions;

(b) A merger or consolidation in which the Company is not the sexcept for a transaction in which the holders of the outstanding with the Company immediately prior to such merger or consolidation holding Company securities prior to such transaction, in the agg possessing more than fifty percent (50%) of the total combined woutstanding voting securities of the surviving entity (or the parenentity) immediately after such merger or consolidation;

(c) A reverse merger in which the Company is the surviving entiholders of the outstanding voting securities of the Company imm such merger hold, in the aggregate, securities possessing less tha (50%) of the total combined voting power of all outstanding vot Company or of the acquiring entity immediately after such merg

(d) The sale, transfer or other disposition (in one transaction or a transactions) of all or substantially all of the assets of the Compa transaction in which the holders of the outstanding voting securi Company immediately prior to such transaction(s) receive as a d respect to securities of the Company, in the aggregate, securities than fifty percent (50%) of the total combined voting power of a voting securities of the acquiring entity immediately after such t

Notwithstanding the foregoing, a transaction will not be deemed Control unless the transaction qualifies as a change in control ev meaning of Section 409A of the Code.

The Administrator shall have full and final authority to determin whether a Change in Control of the Company has occurred pursu definition, and the date of the occurrence of such Change in Conincidental matters relating thereto.

2.5 "Code" means the Internal Revenue Code of 1986, as amend

C-1

2.6 "Committee" means a committee of two or more members o to administer the Plan as set forth in Section 12.1.

2.7 "Common Stock" means the Common Stock of the Company securities of the Company that may be substituted for Common Article 9.

2.8 "Company" means Tandem Diabetes Care, Inc., a Delaware

2.9 "Contributions" means the payroll deductions and other addi specifically provided for in the Offering that a Participant contri exercise of a Purchase Right. A Participant may make additional or her account if specifically provided for in the Offering, and the Participant has not already had the maximum permitted amount Offering through payroll deductions.

2.10 "Director" means a member of the Board.

2.11 "Effective Date" means October 29, 2013.

2.12 "Eligible Employee" means an Employee who meets the re in the document(s) governing the Offering for eligibility to parti Offering, provided that such Employee also meets the requirement to participate set forth in the Plan.

2.13 "Employee" means any person, including an Officer or Dir "employed" for purposes of Section 423(b)(4) of the Code by th Related Corporation. However, service solely as a Director, or p such services, will not cause a Director to be considered an "Em of the Plan. For purposes of the Plan, the employment relationsh as continuing intact while the individual is on sick leave or other approved by the Company and meeting the requirements of Trea Section 1.421-1(h)(2). Where the period of leave exceeds three of individual's right to reemployment is not guaranteed either by st the employment relationship shall be deemed to have terminated immediately following such three (3)-month period.

2.14 "Employee Stock Purchase Plan" means a plan that grants lintended to be options issued under an "employee stock purchas is defined in Section 423(b) of the Code.

2.15 "Exchange Act" means the Securities Exchange Act of 193 time to time.

2.16 "Fair Market Value" on any given date means the value of Common Stock, determined as follows:

(a) If the Common Stock is then listed or admitted to trading on Stock Market or another stock exchange which reports closing s

Market Value shall be the closing sale price on the date of valua NASDAQ Stock Market or principal stock exchange on which the is then listed or admitted for trading, or, if no closing sale price of day, then the Fair Market Value shall be the closing sale price of Stock on The NASDAQ Stock Market or such exchange on the on which a closing sale price is reported.

(b) If the Common Stock is not then listed or admitted to trading Stock Market or a stock exchange which reports closing sale pri-Market Value shall be the average of the closing bid and asked p Common Stock in the over-the-counter market on the date of va

(c) If neither (a) nor (b) is applicable as of the date of valuation, Market Value shall be determined by the Administrator in good reasonable method of evaluation in a manner consistent with the principles under Section 409A of the Code, which determination conclusive and binding on all interested parties.

2.17 "Offering" means the grant to Eligible Employees of Purch exercise of those Purchase Rights automatically occurring at the Purchase Periods. The terms and conditions of an Offering will g forth in the "Offering Document" approved by the Administrato

2.18 "Offering Date" means a date selected by the Administrator commence.

2.19 "Officer" means a person who is an officer of the Company Corporation within the meaning of Section 16 of the Exchange A

2.20 "Participant" means an Eligible Employee who holds an ou Right.

2.21 "Plan" means this Amended and Restated 2013 Employee S of the Company.

2.22 "Purchase Date" means one or more dates during an Offerin Administrator on which Purchase Rights will be exercised and o of shares of Common Stock will be carried out in accordance wi

2.23 "Purchase Period" means a period of time specified within generally beginning on the Offering Date or on the first Trading Purchase Date, and ending on a Purchase Date. An Offering may more Purchase Periods.

2.24 "Purchase Right" means an option to purchase shares of Copursuant to the Plan.

C-2

2.25 "Related Corporation" means any "parent corporation" or " of the Company (to the extent established in the future), as those in Sections 424(e) and (f), respectively, of the Code.

2.26 "Securities Act" means the Securities Act of 1933, as amen time.

2.27 "Share" means a share of Common Stock.

2.28 "Trading Day" means any day on which The NASDAQ Sto another stock exchange on which shares of Common Stock are t admitted to trading, is open for trading.

# ARTICLE 3

### SHARES SUBJECT TO THE PLAN

3.1 Number of Shares. Subject to Article 9, the aggregate numb may be issued or transferred pursuant to Purchase Rights granted shall be 2,241,909 Shares. If any Purchase Right granted under any reason terminate without having been exercised, the Shares under such Purchase Right shall again become available for issu Plan.

3.2 Shares Distributed. The Shares available for issuance under authorized but unissued Shares or Shares reacquired by the Com

# ARTICLE 4

#### ELIGIBILITY

4.1 Employees. Purchase Rights may be granted only to Employ Company or, as the Administrator may designate in accordance to Employees of a Related Corporation. Except as provided in S Employee shall not be eligible to be granted Purchase Rights un Offering Date, the Employee has been in the employ of the Com Related Corporation, as the case may be, for such continuous pe Offering Date as the Administrator may require, but in no event period of continuous employment be equal to or greater than two addition, the Administrator may provide that no Employee will I granted Purchase Rights under the Plan unless, on the Offering I Employee's customary employment with the Company or the Re is more than twenty (20) hours per week and more than five (5) calendar year or such other criteria as the Administrator may det with Section 423 of the Code.

4.2 Eligible Employee. The Administrator may provide that each during the course of an Offering, first becomes an Eligible Emplote date or dates specified in the Offering which coincides with the

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person becomes an Eligible Employee or which occurs thereafte Purchase Right under that Offering, which Purchase Right shall deemed to be a part of that Offering. Such Purchase Right shall characteristics as any Purchase Rights originally granted under t described herein, except that:

(a) the date on which such Purchase Right is granted shall be the such Purchase Right for all purposes, including determination of of such Purchase Right;

(b) the period of the Offering with respect to such Purchase Righ Offering Date and end coincident with the end of such Offering;

(c) the Administrator may provide that if such person first become Employee within a specified period of time before the end of the she shall not receive any Purchase Right under that Offering.

4.3 Five-Percent Owners. No Employee will be eligible for the g Purchase Rights if, immediately after any such Purchase Rights Employee owns stock possessing five percent (5%) or more of t voting power or value of all classes of stock of the Company or Corporation. For purposes of this Section 4.3, the rules of Section Code shall apply in determining the stock ownership of any Emp which such Employee may purchase under all outstanding Purch options will be treated as stock owned by such Employee.

4.4 Limitation on Purchase of Common Stock. As specified in S the Code, an Eligible Employee may be granted Purchase Rights Purchase Rights, together with any other rights granted under all Purchase Plans of the Company and any Related Corporations, of Eligible Employee's rights to purchase stock of the Company or Corporation to accrue at a rate which exceeds \$25,000 of the Fai such stock (determined at the time such rights are granted, and w to the Plan, will be determined as of their respective Offering Da calendar year in which such rights are outstanding at any time.

4.5 Officers and Highly Compensated Employees. Officers of the any Related Corporation, to the extent they are otherwise Eligibile be eligible to participate in Offerings under the Plan. Notwithsta foregoing, the Administrator may provide in an Offering that Enhighly compensated Employees within the meaning of Section 4 Code shall not be eligible to participate.

C-3

#### ARTICLE 5

#### PARTICIPATION; WITHDRAWAL; TERMINATION

5.1 Enrollment. An Eligible Employee may elect to authorize pa the means of making Contributions by completing and deliverin within the time specified in the Offering, an enrollment form pro-Company for such purpose (which may be similar to the form at Exhibit A) or following an electronic or other enrollment proceed the Administrator. The enrollment form or procedure shall inclu specify the amount of Contributions not to exceed the maximum by the Administrator, which amount shall be fifteen percent (15) earnings in the absence of any such specification. If permitted in Participant may begin such Contributions with the first payroll of the Offering Date (or, in the case of a payroll date that occurs af prior Offering but before the Offering Date of the next new Offe from such payroll shall be included in the new Offering). If perr Offering, a Participant may thereafter reduce (including to zero) her Contributions; provided, however, that the Administrator ma of changes a Participant may make to his or her Contributions d Offering, and in the absence of any specific limitation by the Ad Participant shall be allowed one (1) change to his or her Contrib Offering. Any such change to a Participant's Contributions shall the first full payroll period following five (5) business days after receipt of the enrollment form provided by the Company or the electronic or other procedure determined by the Administrator ( longer period as may be specified by the Administrator). In the reduces his or her Contributions to zero, such Participant's Cont such reduction shall be applied to the purchase of Shares on the Purchase Date and shall not be paid to such Participant unless he from the Offering in accordance with Section 5.2. If specifically Offering, in addition to making Contributions by payroll deduct may make Contributions through the payment by cash or check Date.

5.2 Withdrawal. During an Offering, a Participant may cease ma and withdraw from the Offering by delivering to the Company a provided by the Company for such purpose (which may be simil attached hereto as Exhibit B) or following an electronic or other procedure determined by the Administrator. The Company may before a Purchase Date for withdrawing. Upon such withdrawal, Purchase Right in that Offering shall immediately terminate and distribute to such Participant all of his or her accumulated but ur and such Participant's Purchase Right in that Offering shall there Participant's withdrawal from that Offering shall have no effect eligibility to participate in any other Offerings under the Plan, bu shall be required to deliver a new enrollment form or follow an e enrollment procedure determined by the Administrator to partici Offerings.

5.3 Termination of Purchase Rights. Purchase Rights granted pu Offering under the Plan shall terminate immediately if the Partic no longer an Employee for any reason or for no reason (subject to any post-employment participation period required by law) or (b longer eligible to participate. The Company shall distribute to su his or her accumulated but unused Contributions.

5.4 Decrease or Suspension of Payroll Deductions. To comply w 423(b)(8) of the Code and Section 4.4 or the other limitations se a Participant's Contributions may be decreased or suspended by any time during an Offering. The balance of the amount credited each Participant that has not been applied to the purchase of Sha Section 423(b)(8) of the Code, Section 4.4 or the other limitation Plan shall be paid to such Participant as soon as commercially p next occurring Purchase Date.

5.5 Leave of Absence. During leaves of absence approved by the meeting the requirements of Treasury Regulation Section 1.421-Participant may continue participation in the Plan by making pay Company by cash or check on his or her normal paydays equal t authorized Contributions.

# ARTICLE 6

# GRANT OF PURCHASE RIGHTS; OFFERINGS

6.1 Grant of Purchase Rights. The Administrator may from time provide for the grant of Purchase Rights to Eligible Employees u (consisting of one or more Purchase Periods) on an Offering Dat selected by the Administrator. Each Offering shall be in such for contain such terms and conditions as the Administrator deems and shall comply with the requirement of Section 423(b)(5) of the Co Employees granted Purchase Rights shall have the same rights a terms and conditions of an Offering shall be incorporated by refe and treated as part of the Plan. The provisions of separate Offeri identical, but each Offering will include (through incorporation of this Plan by reference in the document comprising the Offering of period during which the Offering shall be effective, which period twenty-seven (27) months beginning with the Offering Date, and the provisions contained in Articles 4, 5 and 7.

6.2 Multiple Purchase Rights. If a Participant has more than one outstanding under the Plan, unless he or she otherwise indicates to the Company: (a) each form shall apply to all of his or her Pur the Plan, and (b) a Purchase Right with a lower exercise price (o Purchase Right, if different Purchase Rights have identical exercise exercise to the fullest possible extent before a Purchase Right we exercise price (or a later-granted Purchase Right if different Purchase Right we exercise price (or a later-granted Purchase Right if different Purchase Right if d

6.3 Offerings. The Administrator shall have the discretion to struso that if the Fair Market Value of a Share on the first Trading D Purchase Period within that Offering is less than or equal to the of a Share on the Offering Date for that Offering, then (a) that O terminate immediately as of that first Trading Day, and (b) the P terminated Offering shall be automatically enrolled in a new Off the first Trading Day of such new Purchase Period.

### ARTICLE 7

### PURCHASE RIGHTS; EXERCISE OF

# PURCHASE RIGHTS; PURCHASE PRICE

7.1 Purchase Rights. On each Offering Date, each Eligible Empl an Offering made under the Plan, shall be granted a Purchase Ri to that number of shares of Common Stock purchasable either w with a maximum dollar amount, as designated by the Administra case not exceeding fifteen percent (15%) of such Employee's ea by the Administrator in each Offering) during the period that be Offering Date (or such later date as the Administrator determine Offering) and ends on the date stated in the Offering, which date than the end of the Offering.

7.2 Purchase Dates. The Administrator shall establish one or mo during an Offering on which Purchase Rights granted for that O exercised and Shares shall be purchased in accordance with such

7.3 Pro Rata Allocation of Shares. In connection with each Offer the Plan, the Administrator may specify (a) a maximum number be purchased by any Participant on any Purchase Date during su maximum aggregate number of Shares that may be purchased by pursuant to such Offering and/or (c) a maximum aggregate numb may be purchased by all Participants on any Purchase Date under the aggregate purchase of Shares issuable upon exercise of Purch under the Offering would exceed any such maximum aggregate the absence of any other action by the Administrator, a pro rata a each Participant's accumulated Contributions) of the Shares ava in as nearly a uniform manner as shall be practicable and equitable by the Administrator.

7.4 Exercise of Rights. On each Purchase Date, each Participant Contributions shall be applied to the purchase of Shares, up to the number of Shares permitted by the Plan and the applicable Offer purchase price specified in the Offering.

7.5 Fractional Shares. No fractional Shares shall be issued unles provided for in the Offering. If any amount of accumulated Com in a Participant's account after the purchase of Shares and such

less than the amount required to purchase one (1) Share on the fi of an Offering, then such remaining amount will be held in such account for the purchase of Shares under the next Offering unde such Participant withdraws from or is not eligible to participate is which case such amount will be distributed to such Participant a Purchase Date, without interest. If the amount of Contributions r Participant's account after the purchase of Shares is at least equa required to purchase one (1) Share on the final Purchase Date of such remaining amount shall not roll over to the next Offering at distributed in full to such Participant after the final Purchase Date without interest.

7.6 Limitation on Exercise. No Purchase Rights may be exercise unless the Shares to be issued upon such exercise under the Plan effective registration statement pursuant to the Securities Act an material compliance with all applicable federal, state, foreign an and other laws applicable to the Plan. If, on a Purchase Date, the registered or the Plan is not in such compliance, no Purchase Rig exercised on such Purchase Date, and the Purchase Date will be Shares are so registered and the Plan is in such material complia Purchase Date will in no event be more than six (6) months from If, on the Purchase Date, as delayed to the maximum extent perr are not so registered and the Plan is not in such material complia Rights shall be exercised and all accumulated but unused Contri distributed to the Participants, without interest. The Company sh for any failure to grant Purchase Rights and/or to issue and sell S exercise of such Purchase Rights.

7.7 Purchase Price. The purchase price of Shares acquired pursu Rights shall be not less than the lesser of: (a) an amount equal to percent (85%) of the Fair Market Value of the Shares on the Off amount equal to eighty-five (85%) of the Fair Market Value of t applicable Purchase Date.

# ARTICLE 8

### DESIGNATION OF A BENEFICIARY;

# DEATH OF A PARTICIPANT

8.1 Designation of a Beneficiary. The Company may, but is not a Participant to submit a form or follow an electronic or other pr determined by the Administrator to designate a beneficiary who shares and/or Contributions from the Participant's account under Participant dies before such shares and/or Contributions are deli Participant. The Company may, but is not obligated to, permit the change such designation of beneficiary. Any such designation and be on a form approved by the Company for such purpose or made electronic or other procedure determined by the Administrator. The not recognize and shall be under no duty to recognize any assign designation of the Participant's interest in the Plan, the Participant

Plan or any rights thereunder except to the extent of Participant' the provisions of this Section 8.1.

8.2 Death of a Participant. If a Participant dies, in the absence of designation, the Company shall deliver any Shares and/or Contreexecutor or administrator of the estate of the Participant. If no exadministrator has been appointed (to the knowledge of the Comp Company may deliver such Shares and/or Contributions to the P dependents or relatives, or if no spouse, dependent or relative is Company, then to such other person as the Company may design

### **ARTICLE 9**

### ADJUSTMENTS UPON CAPITALIZATION

### ADJUSTMENT; CHANGE IN CONTROL

9.1 Capitalization Adjustment. In the event of a Capitalization A Administrator shall appropriately and proportionately adjust: (a) maximum number of securities subject to the Plan pursuant to S class(es) and number of securities subject to, and the purchase p outstanding Offerings and Purchase Rights, and (c) the class(es) securities that are the subject of the purchase limits under each of The Administrator shall make these adjustments, and its deterministical, binding and conclusive.

9.2 Change in Control. In the event of a Change in Control, then corporation or acquiring corporation (or the surviving or acquiring parent company) may assume or continue outstanding Purchase substitute similar rights (including a right to acquire the same conthe stockholders in the Change in Control) for outstanding Purchase fights or continue such Purchase Rights or does not substitute similar repurchase Rights, then the Participants' accumulated Contribution purchase Shares within ten (10) business days prior to the Change the outstanding Purchase Rights, and the Purchase Rights shall t immediately after such purchase.

# ARTICLE 10

### AMENDMENT; TERMINATION; SUSPENSION

10.1 Amendment. The Administrator may amend the Plan at any time to time in any respect the Administrator deems necessary o including a determination by the Administrator that the ongoing Plan may result in unfavorable financial accounting consequence the generality of the preceding sentence, except as provided in S approval by a vote of the holders of the outstanding shares of the stock entitled to vote shall be required for any amendment of the such approval is required by applicable law or stock exchange li including any amendment that (a) materially increases the numb available for issuance under the Plan, (b) materially expands the

individuals eligible to become Participants and receive Purchase materially increases the benefits accruing to Participants under t materially reduces the price at which Shares may be purchased u materially extends the term of the Plan, or (e) expands the types for issuance under the Plan, but in the case of each of (a) through the extent such approval is required by applicable law or stock e requirements.

10.2 Suspension or Termination. The Administrator may suspen Plan at any time and from time to time as the Administrator deer advisable. Upon the termination of the Plan, all accumulated but Contributions shall be distributed to the Participants, without int

### ARTICLE 11

#### TERM

11.1 Stockholder Approval. This Plan shall be effective as of the stockholders of the Company. Unless the Plan shall theretofore I terminated, the Plan shall terminate on the tenth (10th) anniversa Date. No Purchase Rights may be granted under the Plan while the suspended or after it is terminated.

### ARTICLE 12

### ADMINISTRATION

12.1 Administrator. Authority to control and manage the operati administration of the Plan shall be vested in the Board, which m responsibilities in whole or in part to the Committee. Each of the meet the independence requirements under the then applicable relisting requirements adopted by The NASDAQ Stock Market or exchange on which the Shares are then listed or admitted to trad the Committee may be appointed from time to time by, and shall pleasure of, the Board. The Board may limit the composition of those persons necessary to comply with the requirements of Sect Code and Section 16 of the Exchange Act. As used herein, the te means the Board or, with respect to any matter as to which responde delegated to the Committee, the term shall mean the Committee.

C-6

12.2 Powers of the Administrator. In addition to any other powe conferred upon the Administrator elsewhere in the Plan or by la Administrator shall have full power and authority to: (a) determined whom, and the time or times at which Purchase Rights shall be a Plan and the provisions of each Offering (which need not be ide the Plan and the rights granted under it, (c) establish, amend and regulations for the administration of the Plan, (d) correct any de reconcile any inconsistency in the Plan, (e) amend the Plan as pr 10.1, (f) settle all controversies regarding the Plan and Purchase under the Plan, (g) suspend or terminate the Plan at any time as 10.2, (h) exercise such powers and perform such acts as the Adm necessary to carry out the intent that the Plan be treated as an "e purchase plan" within the meaning of Section 423 of the Code, a other determinations necessary or advisable for the administration only to the extent not contrary to the express provisions of the P decision, interpretation or determination made in good faith by t the exercise of its authority conferred upon it under the Plan sha binding on the Company and all Participants.

12.3 Limitation on Liability. No employee of the Company or m or Committee shall be subject to any liability with respect to dut unless the person acts fraudulently or in bad faith. To the extent the Company shall indemnify each member of the Board or Com employee of the Company with duties under the Plan, who was threatened to be made a party, to any threatened, pending or com whether civil, criminal, administrative or investigative, by reaso conduct in the performance of duties under the Plan.

ARTICLE 13

### MISCELLANEOUS

13.1 Restriction upon Assignment. Purchase Rights granted und be transferable other than by will, applicable laws of descent and permitted by the Company, by a beneficiary designated in accord 8.1. During a Participant's lifetime, Purchase Rights shall be exer Participant.

13.2 Rights as a Stockholder. Participant shall not be deemed to to have any of the rights of a holder with respect to, Shares subject Right granted under the Plan unless and until (a) such Shares has the Participant following the exercise of such Purchase Right pu of the Plan, (b) the Company or the transfer agent shall have trans to Participant, and (c) Participant's name shall have been entered of record on the books of the Company. Thereupon, Participant voting, dividend and other ownership rights with respect to such

13.3 Interest. No interest shall accrue on Contributions.

13.4 Notices. All notices or other communications by a Participa under or in connection with the Plan shall be deemed to have be received in the form specified by the Company at the location, o designated by the Company for the receipt thereof.

13.5 Application of Funds. Each Participant's Contributions sha bookkeeping account for such Participant under the Plan and sha with the general funds of the Company and may be used by the corporate purpose, except where applicable law requires that Co segregated or deposited with a third party.

13.6 Reports. Statements of account shall be given to Participant which statements shall set forth the amounts of payroll deduction Price, the number of Shares purchased and the remaining cash b

13.7 No Enlargement of Employee Rights. This Plan is strictly a undertaking on the part of the Company and shall not be deemed contract between the Company and any Eligible Employee or Pa consideration for, or an inducement to, or a condition of, the emp Eligible Employee or Participant. Nothing contained in the Plan give the right to any Participant to be retained as an employee of interfere with the right of the Company to discharge any Eligible Participant at any time.

13.8 Notice of Disposition of Shares. Each Participant shall give the Company of any disposition or other transfer of any Shares p exercise of a Purchase Right granted under the Plan if such dispomade: (a) within two (2) years after the first day of the Offering Shares were purchased or (b) within one (1) year after the Purch such Shares were purchased. Such notice shall specify the date of or other transfer and the amount realized, in cash, other property indebtedness or other consideration, by the Participant in such d transfer.

13.9 Governing Law. The Plan and any agreements hereunder sh administered, interpreted and enforced under the internal laws of Delaware without regard to conflicts of laws thereof or of any of

13.10 Electronic Delivery. Any reference herein to a "written" a document shall include any agreement or document delivered eleposted on the Company's intranet.

### EXHIBIT A

#### TANDEM DIABETES CARE, INC.

#### AMENDED AND RESTATED 2013 EMPLOYEE STOCK PU

#### ENROLLMENT FORM

Original Application

Offering Da

#### Change in Payroll Deduction Rate

1. I hereby elect to participate in the Tandem Diabetes Care, Inc Restated 2013 Employee Stock Purchase Plan (the "Plan") and s shares of the Company's common stock in accordance with this and the Plan.

2. I hereby authorize payroll deductions from each paycheck in t (from 1% to 15%) of my eligible earnings (as provided in the Of on each payday during the offering in accordance with the Plan. fractional percentages are permitted.

3. I understand that the authorized payroll deductions will be acc purchase of shares of the Company's common stock at the applidetermined in accordance with the Plan. I understand that if I do an offering, any accumulated payroll deductions will be used to exercise my purchase rights and purchase common stock under t

4. I have received a copy of the complete Plan and its accompan understand that my participation in the Plan is in all respects sub the Plan.

5. I understand that if I dispose of any shares of the Company's received by me pursuant to the Plan within two (2) years after the offering during which I purchased such shares or one (1) year af date, I will be treated for federal income tax purposes as having income at the time of such disposition in an amount equal to the market value of such shares at the time such shares were purcha price that I paid for such shares. I hereby agree to notify the Cor within thirty (30) days after the date of any disposition of my sh Company's common stock, and I will make adequate provision other tax withholding obligations, if any, which arise upon the d shares of the Company's common stock, as determined by the C Company may, but will not be obligated to, withhold from my c amount necessary to meet any applicable withholding obligation withholding necessary to make available to the Company any ta benefits attributable to sale or early disposition of my shares of t common stock. If I dispose of my shares of the Company's com

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time after the expiration of the two (2)-year and one (1)-year hol understand that I will be treated for federal income tax purposes income only at the time of such disposition, and that such income ordinary income only to the extent of an amount equal to the less of the fair market value of such shares at the time of such dispose purchase price which I paid for such shares, or (b) fifteen percenmarket value of such shares on the first day of the offering. The gain, if any, recognized on such disposition will be taxed as capital

6. I hereby agree to be bound by the terms of the Plan. The effect Enrollment Form is dependent upon my eligibility to participate

Employee's Social

Security Number:

Employee's Address:

I UNDERSTAND THAT THIS ENROLLMENT FORM WILL EFFECT FOR THE OFFERING AND ANY SUBSEQUENT O WHICH I AM AUTOMATICALLY ENROLLED IN ACCORD THE PLAN UNLESS TERMINATED BY ME.

Dated:

Signature of Employee

C-8

#### EXHIBIT B

#### TANDEM DIABETES CARE, INC.

AMENDED AND RESTATED 2013 EMPLOYEE STOCK PU

#### NOTICE OF WITHDRAWAL

The undersigned participant in the offering of the Tandem Diabe Amended and Restated 2013 Employee Stock Purchase Plan that on , hereby notifies the Company that withdraws from the offering. He or she hereby directs the Comp undersigned all the payroll deductions or other amounts credited account with respect to such offering. The undersigned understa all of his or her purchase rights for such offering will be automa The undersigned understands further that no further payroll dedu made for the purchase of shares in the current offering and the u eligible to participate in succeeding offerings only by delivering new enrollment form.

0 TANDEM DIABETES CARE, INC. Proxy for Annual Meetin on June 14, 2018 Solicited on Behalf of the Board of Directors 7 hereby appoints Kim D. Blickenstaff and Leigh A. Vosseller, or proxies, each with the power to appoint his or her substitute, to r as designated on the reverse side hereof, all of the shares of com Tandem Diabetes Care, Inc held of record by the undersigned at business on April 19, 2018 at the Annual Meeting of Stockholde 14, 2018 at 3:00 p.m. Pacific Time at 11075 Roselle St., San Die 92121, and at any adjournment or postpostment thereof. (Contin signed on the reverse side.) 1.1 14475

ANNUAL MEETING OF STOCKHOLDERS OF TANDEM D INC. June 14, 2018 PROXY VOTING INSTRUXTIONS INTE www.voteproxy.com and follow the on-screen instructions or sc with your smartphone. Have your proxy card available when yo page. TELEPHONE - Call toll-free 1-800-PROXIES (1-800-77 from the United States, or 1-718-921-8500 if calling from foreig any touch-tone telephone and follow the instructions. Have you available when you call. Vote online/phone until 11:59 PM EST meeting. MAIL - Sign, date and mail your proxy card in the env soon as possible. IN PERSON - You may vote your shares in pe the Annual Meeting. GO GREE – e-Consent makes it easy to go e-Consent, you can quickly access your proxy material, statement eligible documents online, while reducing costs, clutter and pape today via www.astfinancial.com to enjoy online access. COMPA ACCOUNT NUMBER NOTICE OF INTERNET AVAILABIL MATERIALS: The Notice of Meeting, proxy statement and pro available at http://www.astproxy portal.com/ast/21769 Please de perforated line and mail in the envelope provided IF you are not telephone or the Internet. 20230300300300000005 061418 TH DIRECTORS RECOMMENDS A VOTE "FOR" THE ELECTI THE DIRECTORS NOMINEES AND "FOR" PROPOSALS 2-DATE AND RETURN PROMPTLY IN THE ENCLOSED EN MARK YOU VOTE IN BLUE OR BLACK INK AS SHOWN two Class II directors for a three-year term to expire at the 2021 stockholders: NOMINEES: FOR ALL NOMINEES Dick P. All Cahill WITHHOLD AUTHORITY FOR ALL NOMINEES FOR (See instructions below) INSTRUCTIONS: To withhold authority individual nominee(s) mark "FOR ALL EXCEP" and fill in the nominee you wish to withhold, as shown here 2 To ratify the ap & Young LLP as our independent registered public accounting f year ending December 31, 2018 FOR AGAINST ABSTAIN 3. amendment to our Amended and Restated Certificate of Incorpo the total number of authorized shares of our common stock by 1 or from 100,000,000 shares to 200,000,000 shares. 4. To approv our 2013 Stock Incentive Plan to among other things (i) increase shares of our common stock reserved under the plan by 5.500.00 remove the evergreen provisions and (ii) increase the number of awarded automatically to our non-employee director pursuant to compensation program. 5. To approve amendments to our 213 E Purchase Plan to, among other things: (i) increase the number of common stock reserved under the plan by 2,000,000 shares and evergreen provisions. 6. To transact such other business as may brought before the Annual Meeting, or at any adjournment or po thereof. In their discretion, the proxies are authorized to vote up business as may properly come before the Annual Meeting. This properly executed will be voted as directed herein by the unders If no direction is made, this proxy will be voted "FOR ALL NO Proposal 1 and "FOR" Proposals 2-5. To change the address on

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check the box at right and indicate your new address in the address Please note that changes to the registered name(s) on the account submitted via this method. Signature of Stockholder Date: Signa Date: Note: Please sign exactly as your name or your names app When shares are held jointly, each holder should sign. When sig administrator, attorney, trustee or guardian please give full title a signer is a corporation, please sign full corporate name by duly a giving full title as such. If signer is a partnership, please sign in p by authorized person