LIGAND PHARMACEUTICALS INC

Form 10-Q May 09, 2016 Table of Contents

**UNITED STATES** 

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10	0-Q
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 $x\,Quarterly$  Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934 For the quarterly period ended March 31, 2016

or

o Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Transition Period From \_\_\_\_\_ to \_\_\_\_\_.

Commission File Number: 001-33093

#### LIGAND PHARMACEUTICALS INCORPORATED

(Exact name of registrant as specified in its charter)

Delaware 77-0160744
(State or other jurisdiction of incorporation or organization) Identification No.)

11119 North Torrey Pines Road, Suite 200 92037 La Jolla, CA (Zip Code)

(Address of principal executive offices)

(858) 550-7500

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one)

Large Accelerated Filer x

Accelerated Filer o

Non-Accelerated Filer  $\,$  o(Do not check if a smaller reporting company) Smaller Reporting Company o Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o  $\,$  No x

As of May 1, 2016, the registrant had 20,822,444 shares of common stock outstanding.

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# LIGAND PHARMACEUTICALS INCORPORATED QUARTERLY REPORT

# FORM 10-Q

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#### GLOSSARY OF TERMS AND ABBREVIATIONS

Abbreviation Definition

2019 Convertible Senior \$245.0 million aggregate principal amount of convertible senior unsecured notes due

Notes 2019

Amgen, Inc.

AOCI Accumulated Other Comprehensive Income

ASC Accounting Standards Codification
ASU Accounting Standards Update

Company Ligand Pharmaceuticals Incorporated, including subsidiaries

CorMatrix Cardiovascular, Inc.

CVR Contingent value right
CyDex CyDex Pharmaceuticals, Inc.

Amended ESPP Employee Stock Purchase Plan, as amended and restated

Eisai Incorporated

EMA European Medicines Agency

FASB Financial Accounting Standards Board

FDA Food and Drug Administration
FSGS Focal segmental glomerulosclerosis

GAAP Generally accepted accounting principles in the United States

IPO Initial public offering

IPR&D In-Process Research and Development

Ligand Pharmaceuticals Incorporated, including subsidiaries

LSA Loan and Security Agreement
Metabasis Metabasis Therapeutics, Inc.
MLA Master License Agreement
NOLs Net Operating Losses

OMT, Inc. or Open Monoclonal Technology, Inc.

Par Pharmaceutical, Inc.

Pfizer Inc.
Retrophin Retrophin Inc.

SEC Securities and Exchange Commission

Selexis Selexis, SA

TPE Third-party evidence
VIE Variable interest entity
Viking Viking Therapeutics

Viking IPO Viking's initial public offering
VSOE Vendor-specific objective evidence

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PART I. FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS LIGAND PHARMACEUTICALS INCORPORATED CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited, in thousands, except share data)

(,,,,,	March 31, 2016	December 31, 2015
ASSETS		
Current assets:		
Cash and cash equivalents	\$31,293	\$97,428
Short-term investments	81,908	102,791
Accounts receivable	11,779	6,170
Note receivable from Viking Therapeutics	4,767	4,782
Inventory	1,750	1,633
Other current assets	1,562	1,908
Total current assets	133,059	214,712
Deferred income taxes	157,258	216,564
Investment in Viking Therapeutics	28,118	29,728
Intangible assets, net	212,823	48,347
Goodwill	72,997	12,238
Commercial license rights	8,546	8,554
Property and equipment, net	567	372
Other assets	70	27
Total assets	\$613,438	\$530,542
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$2,688	\$4,083
Accrued liabilities	3,669	5,397
Current contingent liabilities	5,285	10,414
Current lease exit obligations	577	934
Other current liabilities	21	8
Total current liabilities	12,240	20,836
Long-term debt, net	204,653	201,985
Long-term contingent liabilities	4,022	3,033
Other long-term liabilities	446	297
Total liabilities	221,361	226,151
Commitments and Contingencies		
Stockholders' equity:		
Common stock, \$0.001 par value; 33,333,333 shares authorized; 20,815,636 and 19,949,012	21	20
shares issued and outstanding at March 31, 2016 and December 31, 2015, respectively	21	20
Additional paid-in capital	783,890	701,478
Accumulated other comprehensive income	3,568	4,903
Accumulated deficit	(395,402)	(402,010)
Total stockholders' equity attributable to Ligand Pharmaceuticals	392,077	304,391
Total liabilities and stockholders' equity	\$613,438	\$530,542
See accompanying notes.		

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# LIGAND PHARMACEUTICALS INCORPORATED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited) (in thousands)

	Three mo ended March 31	
	2016	2015
Revenues:		
Royalties	\$14,390	\$10,287
Material sales	5,341	3,729
License fees, milestones and other revenues	9,917	586
Total revenues	29,648	14,602
Operating costs and expenses:		
Cost of sales (1)	955	1,074
Amortization of intangibles	2,524	594
Research and development	4,004	3,368
General and administrative	6,825	5,994
Lease exit and termination costs	244	223
Total operating costs and expenses	14,552	11,253
Income from operations	15,096	3,349
Other (expense) income:		
Interest expense, net	(3,005)	(2,973)
Increase in contingent liabilities	(1,306)	(3)
Equity in net losses from Viking Therapeutics	(1,605)	
Other, net	391	(447)
Total other (expense) income, net	(5,525)	(3,423)
Income (loss) before income taxes	9,571	(74)
Income tax expense	(3,694)	(15)
Income (loss) from operations	5,877	(89)
Discontinued operations:		
Gain on sale of Oncology Product Line before income taxes	1,139	_
Income tax expense on discontinued operations	(408)	
Income from discontinued operations	731	_
Net income (loss) including noncontrolling interests:	6,608	(89)
Less: Net loss attributable to noncontrolling interests	_	(843)
Net income	\$6,608	\$754
Per share amounts attributable to Ligand common shareholders:		
Basic earnings per share data		
Income from continuing operations	\$0.28	\$0.04
Income from discontinued operations	0.04	_
Net income	\$0.32	\$0.04
Diluted earnings per share data		
Income from continuing operations	\$0.26	\$0.04
Income from discontinued operations	0.03	_
Net income	\$0.30	\$0.04

Shares used for computation (in thousands)

Basic 20,708 19,612 Diluted 22,284 20,631

(1) Excludes amortization of intangibles.

See accompanying notes.

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LIGAND PHARMACEUTICALS INCORPORATED
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
(Unaudited)
(in thousands)

Three months ended March 31, 2016 2015

Net income: \$6,608 \$754

Unrealized net (loss) gain on available-for-sale securities, net of tax (1,098 ) 4,614

Less: Reclassification of net realized (gains) losses included in net income, net of tax (236 ) (234 )

Comprehensive income (loss) \$5,274 \$5,134

See accompanying notes.

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# LIGAND PHARMACEUTICAL INCORPORATED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited, in thousands)

On the state of th	Three m March 3 2016	onths end 1, 2015	led
Operating activities Net income (loss) including noncontrolling interests	\$6,608	\$(89	`
Less: gain from discontinued operations	731	φ(09 	)
Income (loss) from continuing operations			
meome (1033) from continuing operations	5,877	(89	)
Adjustments to reconcile net income including noncontrolling interests to net cash provided by operating activities:			
Non-cash change in estimated fair value of contingent liabilities	1,306	3	
Realized (gain) loss on sale of short-term investment	(406	) 447	
Depreciation and amortization	2,575	650	
Amortization of discount on investments, net	320	_	
Amortization of debt discount and issuance fees	2,668	2,509	
Stock-based compensation	4,118	2,914	
Deferred income taxes	4,101	6	
Accretion of note payable		14	
Change in fair value of the convertible debt receivable from Viking	15	_	
Loss on equity investment in Viking Therapeutics, Inc.	1,605		
Other		(1	)
Changes in operating assets and liabilities:			
Accounts receivable	(5,604	) 5,211	
Inventory	853	(150	)
Other current assets	16	445	
Other long-term assets	(41	) (291	)
Accounts payable and accrued liabilities	(4,302	) (4,667	)
Restricted investments		661	
Deferred revenue	13	(83	)
Net cash provided by operating activities	13,114	7,579	
Investing activities			
Payments to CVR holders and other contingency payments	(5,446	) (3,247	)
Purchases of property and equipment	(238	) (10	)
Cash paid for acquisition, net of cash acquired			
•	(92,855	) —	
Purchase of short-term investments	(49,892	) —	
Proceeds from sale of property and equipment		1	
Proceeds from sale of short-term investments	20,270	459	
Proceeds from maturity of short-term investments	48,401	_	
Net cash used in investing activities	(79,760	) (2,797	)
Financing activities	4.015	<b>=</b> 0.1	
Net proceeds from stock option exercises and ESPP	1,013	781	
Purchase of common stock for RSU vesting	(502	) —	
	(	,	

Net cash provided by financing activities Net (decrease) increase in cash and cash equivalent	nts		511 (66,135)	781 5,563
Cash and cash equivalents at beginning of period			97,428	160,203
Cash and cash equivalents at end of period			\$31,293	\$165,766
Supplemental disclosure of cash flow information				
Interest paid	\$ 919	\$903		
Taxes paid	1	11		
Supplemental schedule of non-cash activity				
Stock issued for acquisition, net of issuance cost	(77,61 <b>5</b>	; <u> </u>		
Accrued inventory purchases	600	2,402		
Unrealized gain (loss) on AFS investments	(1,834)	4,614		
See accompanying notes				

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### LIGAND PHARMACEUTICALS INCORPORATED Notes to Condensed Consolidated Financial Statements (Unaudited)

#### 1. Significant Accounting Principles

#### **Business**

Ligand is a biopharmaceutical company with a business model that is based upon the concept of developing or acquiring royalty revenue generating assets and coupling them with a lean corporate cost structure. We operate in one business segment: development and licensing biopharmaceutical assets.

#### Principles of Consolidation

The accompanying consolidated financial statements include Ligand and its wholly owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

#### **Basis of Presentation**

The Company's accompanying unaudited condensed consolidated financial statements as of March 31, 2016 and for the three months ended March 31, 2016 and 2015 have been prepared in accordance with GAAP for interim financial information. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation of the financial position and results of operations of the Company and its subsidiaries, have been included. Operating results for the three months ended March 31, 2016 are not necessarily indicative of the results that may be expected for the year ending December 31, 2016. These financial statements should be read in conjunction with the consolidated financial statements and notes therein included in the Company's annual report on Form 10-K for the year ended December 31, 2015.

#### Use of Estimates

The preparation of condensed consolidated financial statements in conformity with GAAP requires the use of estimates and assumptions that affect the amounts reported in the condensed consolidated financial statements and the accompanying notes. Actual results may differ from those estimates.

#### Reclassifications

Certain reclassifications have been made to the previously issued balance sheet and statement of operations for the three months ended March 31, 2015 for comparability purposes. These reclassifications had no effect on the reported net income, stockholders' equity, and operating cash flows as previously reported.

#### Income Per Share

Basic income per share is calculated by dividing net income by the weighted-average number of common shares outstanding during the period. Diluted income per share is computed by dividing net income by the weighted-average number of common shares and common stock equivalents of all dilutive securities calculated using the treasury stock method and the if-converted method. The total number of potentially dilutive securities including stock options and warrants excluded from the computation of diluted income per share because their inclusion would have been anti-dilutive was 3.5 million and 4.5 million, as of March 31, 2016 and 2015, respectively.

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The following table presents the computation of basic and diluted net income per share for the periods indicated (in thousands, except per share amounts):

Net income from continuing operations Net income from discontinued operations Net income	Three months ended March 31, 2016 2015 \$5,877 \$ 754 731 — \$6,608 \$ 754
Shares used to compute basic income per share	20,707,9126,611,881
Dilutive potential common shares:	66.736 61.530
Restricted stock	66,736 61,538
Stock options	759,581957,369
0.75% Convertible Senior Notes, Due 2019	749,736—
Shares used to compute diluted income per share	22,283,920,630,788
Basic per share amounts:	
Income from continuing operations	\$0.28 \$ 0.04
Income from discontinued operations	0.04 —
Basic net income per share	\$0.32 \$ 0.04
basic net income per snare	ψ0.32 ψ 0.04
Diluted per share amounts:	
Income from continuing operations	\$0.26 \$ 0.04
Income from discontinued operations	0.03 —
•	\$0.30 \$ 0.04
Diluted net income per share	φυ.30 φ U.U4

#### Cash Equivalents

Cash equivalents consist of all investments with maturities of three months or less from the date of acquisition. Short-term Investments

Short-term investments primarily consist of investments in debt securities that have effective maturities greater than three months and less than twelve months from the date of acquisition. The Company classifies its short-term investments as "available-for-sale". Such investments are carried at fair value, with unrealized gains and losses included in the statement of comprehensive income (loss). The Company determines the cost of investments based on the specific identification method.

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#### Restricted Investments

Restricted investments consist of certificates of deposit held with a financial institution as collateral under a facility lease and third-party service provider arrangements.

The following table summarizes the various investment categories at March 31, 2016 and December 31, 2015 (in thousands):

	Amortized cost	Gross unrealized gains	Gross unrealized losses	l	Estimated fair value
March 31, 2016					
Short-term investments					
Bank deposits	\$ 42,376	\$ 87	\$ —		\$42,463
Corporate bonds	24,268	84	(2)	)	24,350
Commercial paper	8,401	2	_		8,403
Asset backed securities	2,067	1	(1)	1	2,067
Corporate equity securities	1,811	2,814	_		4,625
	\$ 78,923	\$ 2,988	\$ (3)	)	\$81,908
December 31, 2015					
Short-term investments					
Bank deposits	\$ 43,043	\$ —	\$ (4)	1	\$43,039
Corporate bonds	41,238	\$ —	(35)	1	41,203
Commercial paper	1,747	\$ —	_		1,747
Asset backed securities	10,020	\$ —	(5)	)	10,015
Corporate equity securities	1,843	\$ 4,944	_		6,787
	\$ 97,891	\$ 4,944	\$ (44 )	)	\$102,791

#### Inventory

Inventory, which consists of finished goods, is stated at the lower of cost or market value. The Company determines cost using the first-in, first-out method. Inventory levels are analyzed periodically and written down to its net realizable value if it has become obsolete, has a cost basis in excess of its expected net realizable value or is in excess of expected requirements. There were no write downs related to obsolete inventory recorded for the three months ended March 31, 2016 and 2015.

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Goodwill and Other Identifiable Intangible Assets

Goodwill and other identifiable intangible assets consist of the following (in thousands):

	March 31,	December 31,
	2016	2015
Indefinite lived intangible assets		
Acquired IPR&D	\$12,556	\$12,556
Goodwill	72,997	12,238
Definite lived intangible assets		
Complete technology	182,267	15,267
Less: Accumulated amortization	(5,883)	(3,762)
Trade name	2,642	2,642
Less: Accumulated amortization	(685)	(652)
Customer relationships	29,600	29,600
Less: Accumulated amortization	(7,674)	(7,304)
Total goodwill and other identifiable intangible assets, net	\$285,820	\$60,585

As Discussed in Note 2-Business Combination, on January 8, 2016, the Company completed its acquisition of OMT. As a result of the transaction, the Company recorded \$167.0 million of intangibles with definite lives and goodwill of \$60.8 million. Amortization of definite-lived intangible assets is computed using the straight-line method over the estimated useful life of the asset of 20 years. Amortization expense of \$2.5 million was recognized for the three months ended March 31, 2016 and amortization expense of \$0.6 million was recognized for the three months ended March 31, 2015. Estimated amortization expense for the year ending December 31, 2016 is \$10.6 million and estimated amortization expense for the years ended December 31, 2017 through 2020 is \$10.7 million per year. For each of the three months ended March 31, 2016 and 2015, there was no impairment of IPR&D or goodwill.

#### Commercial License Rights

Commercial license rights represent a portfolio of future milestone and royalty payment rights acquired from Selexis in April 2013 and April 2015. Individual commercial license rights acquired under the agreement are carried at allocated cost and approximate fair value. The carrying value of the license rights will be reduced on a pro-rata basis as revenue is realized over the term of the agreement. Declines in the fair value of individual license rights below their carrying value that are deemed to be other than temporary are reflected in earnings in the period such determination is made. As of March 31, 2016, management does not believe there have been any events or circumstances indicating that the carrying amount of its commercial license rights may not be recoverable.

#### Property and Equipment

Property and equipment is stated at cost and consists of the following (in thousands):

	March	December
	31,	31,
	2016	2015
Lab and office equipment	\$2,482	\$ 2,248
Leasehold improvements	273	273
Computer equipment and software	636	632

3,391 3,153
Less accumulated depreciation and amortization (2,824 ) (2,781 )
Total property and equipment, net \$567 \$372

Depreciation of equipment is computed using the straight-line method over the estimated useful lives of the assets, which range from three to ten years. Leasehold improvements are amortized using the straight-line method over the shorter of

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the estimated useful lives or the related lease term. Depreciation expense of \$0.1 million was recognized for each of the three months ended March 31, 2016 and 2015, respectively, which is included in operating expenses.

#### Other Current Assets

Other current assets consist of the following (in thousands):

	March	December
	31,	31,
	2016	2015
Prepaid expenses	\$1,087	\$ 1,177

Other receivables 475 731

A director is not independent if the director is a current employee, or an immediate family member is a current executive officer, of a company that has made payments to, or received payments from, the Company for property or services in an amount which, in any of the last three fiscal years, exceeds the greater of \$1 million, or 2% of such other company's consolidated gross revenues.

A director is not independent if the director serves an executive officer of any tax exempt organization to which the Company has made, within the last three years, contributions in any single fiscal year that exceeded the greater of \$1 million or 2% of such tax exempt organization's consolidated gross revenues.

The Board has determined that the following directors and nominees for director have no material relationship with the Company (either directly or as a partner, stockholder or officer of an organization that has a relationship with the Company), and each is independent within the meaning of independence as set forth in the rules of the New York Stock Exchange: David W. Brady, Irving F. Lyons, III, George M. Marcus, Gary P. Martin, Issie N. Rabinovitch, Thomas E. Robinson, Byron A. Scordelis, Janice L. Sears, Jr., Thomas P. Sullivan, and Claude J. Zinngrabe, Jr. Messrs. Brady, Sullivan, and Zinngrabe are not standing for re-election at the Annual Meeting. Since they are not standing for re-election, the Company expects that following the election at the Annual Meeting, our Board of Directors will consist of nine directors, seven of whom are independent.

In determining the independence of Mr. Marcus, the Board considered the matters that refer to Mr. Marcus set forth under Certain Relationships and Related Persons Transactions below. In determining the independence of Mr. Martin, the Board considered that his adult son is employed by Essex at a junior level position and is not an executive officer. The Board also considered the ownership of Essex equity securities by the directors and determined, in accordance with principles of the NYSE listing standards, that such ownership is not inconsistent with a determination of independence.

#### **Access to Corporate Governance Policies**

Stockholders may access the Company s committee charters, the code of business conduct and ethics, stock ownership guidelines, policy on hedging and pledging Essex equity securities, and corporate governance guidelines at the Company s Internet website at http://www.essex.com. Copies of these documents will be provided to any Stockholder upon written request to Jordan E. Ritter, Corporate Secretary, Essex Property Trust, Inc., 1100 Park Place, Suite 200, San Mateo, California 94403.

#### **Communication with Directors**

The Company endeavors to ensure that the views of stockholders and other interested parties are heard by the Board or individual directors, as applicable. Our corporate governance guidelines (which may be accessed at http://www.essex.com) provide that the identity of the presiding director will be set forth in the annual meeting proxy

statement, together with a method for interested parties to communicate directly with the presiding director or with the non-management directors as a group. Stockholders or any other interested parties wishing to formally communicate with the Board of Directors, non-management directors, or any individual directors may send communications directly to the presiding director of the Board: Irving F. Lyons, III, Presiding Independent Director, c/o Essex Property Trust, Inc., 1100 Park Place, Suite 200, San Mateo, California 94403.

#### **Compensation Committee Interlocks and Insider Participation**

The Company s Compensation Committee was formed in June 1994. No interlocking relationship existed in 2015 or presently exists between any member of the Company s Compensation Committee or Board of Directors on the one hand another company s compensation committee or Board of Directors on the other hand. Certain transactions and relationships between the Company and certain of its officers and directors are set forth below in the section titled Certain Relationships and Related Persons Transactions.

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#### **Relationships Among Directors or Executive Officers**

There are no family relationships among any of the directors or executive officers of the Company.

#### **Director Stock Ownership Guidelines**

The Company encourages its independent directors to own shares of the Company s stock. In furtherance of this goal, the Company adopted a guideline as of January 1, 2010 for independent directors to own shares that are equal in value to approximately five times the director s annual cash retainer. The value of shares as of January 1, 2010 will be used for this guideline, except with respect to directors who join the board after 2010, and then the value of the Essex shares on the date that they join the board will be used. Directors are expected to achieve this goal within 4 years of its effective date or, with respect to new directors, within 4 years of joining the Board. The Board or the Nominating and Corporate Governance Committee may waive this requirement or modify this guideline under certain circumstances. As of December 31, 2015, all independent directors were in compliance with the share ownership guideline.

#### **Executive Officer Ownership Guidelines**

The Company encourages its executive officers to own shares of the Company s stock. In furtherance of this goal, the Company adopted a guideline as of March 1, 2011 for the Chief Executive Officer to own shares that are equal in value to approximately five times annual base salary, and four times annual base salary for the Company s executive vice presidents. The value of shares as of February 10, 2011 will be used for this guideline, except with respect to new executive vice presidents who are promoted or hired after 2011, and then the value of the Essex shares on the date of attaining their position will be used. The executive officers are expected to achieve this goal within 5 years of its effective date or, with respect to new executive officers, within 5 years of attaining their position. The Board or the Nominating and Corporate Governance Committee may waive this requirement or modify this guideline under certain circumstances. As of December 31, 2015, all executive officers were in compliance with the share ownership guideline.

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#### **DIRECTOR COMPENSATION**

Each director of Essex, who is not an executive officer, receives, or has received, the following compensation under Essex s current director compensation program:

An annual equity grant as determined by having the grant have a value of \$50,000 for directors (other than the chairman) and \$140,000 for the chairman of the board, as based on using the Black-Scholes pricing methodology. Directors and the chairman elect whether to receive such grant in the form of options or a

- restricted stock award, or a combination of these types of awards. The directors and the chairman must make this election at the time of Essex's annual meeting, at which time such grant of options and/or restricted stock will be made. Such annual grants of options and/or restricted stock are fully vested on the grant date, but are subject to a one-year transfer restriction.
- An annual cash retainer, paid quarterly, in the amount of \$30,000 per year.
- A board attendance fee of \$1,000 per meeting attended.
   A committee attendance fee up to \$750 per meeting, except as to regularly scheduled Audit Committee
- meetings, for which a \$2,000 attendance fee is paid, pricing committee meetings for which a \$500 attendance fee is paid, and unanimous written consents, in lieu of committee meetings, for which a \$500 participation fee is paid.
- A committee chairman fee of \$4,000 per year. The chairman of the Audit Committee receives \$15,000 per year, payable quarterly, in addition to the other compensation indicated above.

Each non-employee director, upon joining the Essex Board, receives an automatic grant of options for that number of shares as determined by having the grant have a value of \$80,000 based on the Black-Scholes option pricing methodology. Such options become exercisable as to one-third of the shares of common stock subject to the option on each yearly anniversary of the grant date, such that the options granted will be fully exercisable three years after the grant date.

Director Compensation Table. The table below summarizes the compensation the Company paid to directors for the fiscal year ended December 31, 2015. Mr. Schall, who served in 2015 as the Company s Chief Executive Officer, is not included in the table below because he did not receive for 2015 any additional compensation for services provided as a director. Mr. Guericke, who served as a part-time employee in 2015, received a salary, bonus and perquisites shown below under All Other Compensation, but he did not receive any additional compensation for services provided as a director.

Name	Fees Earned or Paid in Cash (\$)	Stock Awards (\$)(1)	Option Awards (\$)(1)	All Other Compensation (\$)	Total (\$)
D. Brady (2)	48,500	50,000	_	_	98,500
K. Guericke		_		359,794 (3)	359,794 (3)
I. Lyons, III	37,750	_	50,000	_	87,750
G. Marcus	40,750	_	140,000	_	180,750
G. Martin	43,250		50,000		93,250
I. Rabinovitch	45,000	50,000		_	95,000
T. Randlett (4)	45,500		50,000	_	95,500
T. Robinson	45,500		50,000		95,500
B. Scordelis	43,750		50,000		93,750
J. Sears	51,500	_	50,000	_	101,500

T. Sullivan (2)	45,500	50,000	_	_	95,500
C. Zinngrabe, Jr.					
(2)	41,000		50,000	_	91,000
The assumptions used to calculate the value of the restricted stock and options awards are set forth in Note 13 of the Notes to Consolidated Financial Statements in our Form 10-K for the year ended December 31, 2015. As of December 31, 2015, each director had the following number of stock options (vested and unvested) then outstanding: David W. Brady: 4,676 options; Keith R. Guericke: 10,000 options; Irving F. Lyons: 12,325 options; George M. Marcus: 15,736 options; Gary P. Martin: 19,017 options; Issie N. Rabinovitch: 14,017					

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options; Thomas E. Robinson: 8,119 options; Byron A. Scordelis: 18,103 options; Janice L. Sears: 12,338 options; Thomas P. Sullivan: 5,619 options; and Claude J. Zinngrabe, Jr.: 18,103 options, respectively.

- (2) This director is not standing for re-election.
- (3) This amount represents salary and bonus for Mr. Guericke's role as a part time employee and includes insurance premiums of \$2,110 paid by, or on behalf of, the Company.
  - (4) Mr. Randlett passed away in August 2015.

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#### **EXECUTIVE COMPENSATION**

#### **Compensation Discussion and Analysis**

#### **Executive Summary and 2015 Accomplishments**

In 2015, Essex delivered yet another year of sector-leading results. Extraordinary job growth and vibrant economic conditions in coastal California and Seattle, coupled with limited new housing supply, fueled robust apartment operating fundamentals. Under these favorable conditions, we surpassed our goals in each major segment of the Company.

**Operating and Core FFO growth:** In 2015, Essex had same-property revenue growth of 8.0%, the highest level reached in the last 15 years, and Net Operating Income (NOI) growth of 10.7%. For the year, Core Funds from Operations (Core FFO) per diluted share, grew 15.0%, the fifth consecutive year of double digit growth.

**Acquisition and Development:** Acquired ownership interests in seven apartment communities, located in urban and suburban neighborhoods in proximity to public transit systems, for \$638 million. In development, we completed the lease-up of seven communities comprising 1,617 units.

**Redevelopment:** Expanded our redevelopment and resource management platforms. Through these programs, we seek to improve the quality of our communities based on consumer needs and expectations, while earning an attractive return on investment. Furthermore, our resource management efforts implement sustainable practices to conserve water and reduce energy consumption at our existing communities, decreasing our impact on the environment.

**Portfolio Management:** Opportunistically sold \$308 million of apartment communities at attractive pricing, including Sharon Green Apartments, built in 1970 and located in Menlo Park, CA, for \$245.0 million, or \$828,000 per unit.

**Balance Sheet Management:** Achieved a Debt, net of deferred financing costs, premiums and discounts, to Total Market Capitalization (defined as total debt, net of deferred financing costs, premiums and discounts plus total equity capitalization) ratio of 24.6% at year-end, the lowest level for this metric since 2007.

**Dividend Growth:** In February 2016, we announced a dividend increase of 11.1%, continuing a long history of strong dividend growth during our 20+ year life as a public company.

For a discussion of the calculation of Core FFO and NOI, see Item 6. Selected Financial Data and Item 7. Management s Discussion and Analysis of Financial Conditions and Results of Operations, respectively, in our Form 10-K for the year ended December 31, 2015.

#### **Objectives of Executive Compensation**

The primary objectives of Essex s executive compensation program are to (i) attract, motivate and retain experienced, effective executives, (ii) direct the performance of those executives with clearly defined goals and measures of achievement, and (iii) align the interests of management with the interests of Essex s stockholders. With regard to absolute levels of executive compensation and the compensation programs, the Compensation Committee of the Essex Board periodically reviews relevant information about competitive pay levels and structures but also considers a number of other factors, as described below.

Each year, the Essex Board sets annual corporate goals that are generally designed to promote stockholder value creation over a multiple year period. These corporate goals are used as the basis for measuring management performance, a key consideration in granting both cash bonuses and long-term equity. These goals, which include measures of performance on both an absolute basis as well as relative to peers, are described in more detail in the discussion below. Goals for 2015 included:

- specific company performance metrics such as per share growth in Funds from Operations (FFO),
- yields from recent investment transactions relative to the pro-forma underwriting, increasing same property NOI, and,
- dispositions of underperforming assets and discretionary objectives, including progress on specific corporate initiatives such as the successful integration of the BRE merger.

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The Compensation Committee also considered and acknowledged that Essex performed in the top quartile of its REIT peers in terms of increasing its Core FFO per share and net asset value per share. In 2015, Essex granted long-term equity incentive compensation awards focusing on Essex s relative total stockholder return. The compensation of Essex s executive officers also reflects performance against individual and (where appropriate) business unit goals, as described in the discussion below.

Stockholder advisory approval of Essex s executive compensation. In 2015, Essex held a say-on-pay vote on the executive compensation program as set forth in the proxy statement and approximately 98.2% of the votes cast voted for the proposal. The Compensation Committee considered the results of the stockholder vote in continuing to apply the same principles in determining the amounts and types of executive compensation and did not implement substantial changes as a result of the stockholder advisory vote. An advisory vote to approve the compensation of Essex s named executive officers will be held on an annual basis unless modified.

Role and Procedures of the Compensation Committee. The Compensation Committee, composed of independent, non-employee directors, determines and approves the compensation arrangements for the named executive officers. The Committee has the authority to select, retain and terminate special counsel and other experts (including compensation consultants) as the Committee deems appropriate.

Mercer has not provided any services to Essex other than to the Compensation Committee with respect to executive and board compensation matters, reports directly to the Compensation Committee and not to management, and is independent from Essex. The Compensation Committee has assessed the independence of Mercer pursuant to, and taking into account factors listed in, applicable SEC and stock exchange rules and concluded that the work of Mercer has not raised any conflict of interest.

While the Compensation Committee determines Essex s overall compensation philosophy and sets the compensation for Essex s CEO and other executive officers, it looks to the CEO to make recommendations with respect to both overall compensation policies and specific compensation decisions. For the upcoming fiscal year, Essex s CEO recommends to the Compensation Committee the levels of base salary, targeted annual bonus and long-term equity for the named executive officers other than himself, within the elements of compensation otherwise established by the Compensation Committee. The sum of such base salaries and targeted bonuses and long term equity compensation, if any, is included in the Essex annual business plan. Also, at that time, the Compensation Committee reviews and approves goals for the upcoming year for specific executive officers. Such goals may include company-wide, business unit and individual goals.

At the end of a fiscal year, the Compensation Committee reviews actual performance against goals and, in consultation with the CEO and as discussed further below, sets the actual bonuses to be paid to the executive officers. The CEO also provides the Compensation Committee with his perspective on the performance of Essex s executive officers as well as a self-assessment of his own performance. The Compensation Committee establishes the compensation package for the CEO. Essex s Chief Financial Officer also attends certain of the Compensation Committee s meetings to provide perspective on the competitive landscape and the needs of the business and to discuss potentially new elements for the executive officer s compensation packages.

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*Peer Group* In 2015, the Compensation Committee retained Mercer to select a peer group of REITs and complete a review of the executive compensation levels and practices relative to performance and to the peer group. The following 17 REITs (all are equity REITs, eight are headquartered in California, seven are reasonably similar to Essex in revenue and market capitalization and seven invest primarily in apartments) are considered in an annual peer comparison prepared by Mercer based on publicly filed proxy materials.

#### **Company**

AvalonBay Communities, Inc. (AVB)

Apartment Investment and Management Company (AIV)

Alexandria Real Estate Equities, Inc. (ARE)

BioMed Realty Trust, Inc. (BMR)

Brixmor Property Group (BRX)

Camden Property Trust (CPT)

Digital Realty Trust (DLR)

Douglas Emmett, Inc. (DEI)

Duke Realty Corporation (DRE)

Equity Residential (EQR)

HCP, Inc. (HCP)

Home Properties, Inc. (HME)

Macerich Company (MAC)

Mid-America Apartment Communities, Inc. (MAA)

Public Storage (PSA)

Realty Income Corporation (O)

United Dominion Realty Trust, Inc. (UDR)

Essex compares to the peer group in both revenue and assets as follows:

	Revenue	Assets	
	(\$ in millions)(1)	(\$ in millions)(1)	
25TH percentile	823	6,171	
50TH percentile	996	8,136	
75TH percentile	1,632	11,013	
ESSEX	1,021	11,563	
Percentile rank	53 %	76 %	

<sup>(1)</sup> Assets are as of the end of the most recent fiscal year and revenue reflects the quarter ended June 30, 2015, as annualized for 12 months.

The Compensation Committee considered the peer group information in determining overall compensation levels in light of the Compensation Committee s view of appropriate, market-based compensation levels and pay for performance. However, the Compensation Committee did not use any specific or numeric percentile or other benchmark within the peer group companies for this purpose.

Compensation Program Objectives. The objectives of our compensation program for named executive officers are to:

Attract, retain, and motivate executive officers through the overall design and mix of cash, equity, and short-and long-term compensation elements;

- Reward individual performance by tying significant portions of short-term compensation in the form of salary and annual bonus opportunity to achievement of individual performance; and Align the interests of executive officers with the interests of Essex's stockholders by tying significant portions of short- and long-term compensation, in the form of annual bonus and long-term equity based awards, to
- increasing distributable cash flow to stockholders, and increasing the value of Essex's common stock based on the acquisition, development, redevelopment and onsite property management of apartment communities.

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Within these objectives, the Compensation Committee believes that the primary goal of Essex s executive compensation program should be related to creating stockholder value. The Compensation Committee seeks to offer the named executive officers competitive compensation opportunities based upon their personal performance, the financial performance of Essex as compared to other REITs, and their contribution to that performance.

*Key elements*. The key elements of Essex s current compensation program for the named executive officers are summarized in the table below:

Compensation element:	Why this element is included:	How the amount of the element is determined:	How the element fits in the overall program:
Base salary	Customary element necessary to hire and retain executives.	• •	Short-term cash compensation that is fixed and paid during the year.
Annual bonus	Customary element appropriate to motivate executives and tie a significant compensation opportunity to achieving individual and corporate performance goals.	Annual bonus is based on both discretionary and non-discretionary performance criteria.	Short-term cash compensation that is contingent on Essex Compensation Committee discretion and review of non-discretionary criteria.
Equity incentive—stock options, restricted stock units ( RSUs ) and LTIP Units		Stock option awards, RSUs and LTIP Unit awards are determined primarily based on how the award's grant date value relates to the officer's total cash compensation and how the vesting and other aspects of the awards might incentivize performance.	Long-term compensation is primarily contingent on meeting performance goals and continued employment which are expected to be consistent with an increase in the long-term value of Essex's common stock into which the LTIP Units and RSUs are ultimately convertible.
Deferred compensation plan	Supplemental element to assist in retaining executives.	Executive officers may defer up to 100% of their base salary and bonus.	A tax planning benefit for executives.
Severance plan	For hiring and retaining executives by, providing a reasonable level of continued economic benefit if a change of control and related termination occurs, as stated	In the event of a change of control and related involuntary termination within the period commencing 2 months preceding a change of control	A supplement to the base salary and annual bonus arrangements, which addresses possible change of control situations.

below under the caption and ending 24 months after Severance and Other Benefitshe change of control,

Upon Termination of executives receive two times Employment or Change of Control. executives receive two times their current annual salary and three-year average

annual bonus, vesting acceleration of equity

awards, continued insurance benefits and out placement

services.

**Perquisites** Customary element necessary Generally based on A supplement to the base

to hire and retain executives. perquisites being offered by salary.

comparable companies.

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Base Salaries. None of Essex s executive officers have an employment agreement. Base salaries are viewed as a customary element necessary to hire and retain executive officers. Base salary and any changes in base salary are based on views of individual retention and/or performance factors and market data at peer companies, without benchmarking. For 2015, the Compensation Committee established base salaries in light of these considerations as well as subjective assessments of individual performance, scope of responsibilities, expertise and experience, and Essex s financial performance and condition.

Michael Dance retired from his position as Executive Vice President and Chief Financial Officer, effective as of September 30, 2015, and Angela Kleiman was appointed to succeed Mr. Dance as Executive Vice President and Chief Financial Officer, effective as of October 1, 2015.

Executive	<b>Salary 2014 (\$)</b>	<b>Salary 2015 (\$)</b>	Percentage Change
Michael Schall, CEO	550,000	550,000	0%
Michael Dance, former CFO and EVP (through 9/30/2015)	350,000	350,000	0%
Angela Kleiman, CFO and EVP (effective 10/1/2015)	N/A	325,000	N/A
Craig Zimmerman, Executive Vice President ( EVP )	350,000	350,000	0%
John Eudy, EVP	350,000	350,000	0%
John Burkart, Senior Executive Vice President (SEVP)	350,000	350,000	0%

Annual Bonuses. Each named executive officer is eligible to earn an annual cash bonus based on the achievement of the operating performance budget approved by our Board and the meeting of performance goals during the year. The performance goals used for determining an officer s annual bonus include individual performance, business unit and corporate performance as determined by the Compensation Committee and by the CEO in his recommendations to the Compensation Committee.

Each year, a target bonus amount is established for each named executive officer, and the sum of all target bonuses are included in the Essex annual business plan, which is reviewed by the Essex Board. To the extent that Essex does not meet its annual business plan targets and its results are less than the plan targets, the annual target bonus amounts can be reduced to a threshold amount. In years that Essex exceeds its financial targets, the Compensation Committee has awarded the named executive officers annual bonuses that are as much as twice the individual starget bonus amount.

The Targeted Non-Discretionary Incentive Bonus is tied to achieving corporate performance goals. Each executive is paid based on meeting objective corporate performance goals with a maximum opportunity of 200% of the targeted non-discretionary bonus if specific performance levels exceeded the objective corporate performance goals at levels consistent with the high end of Essex s 2015 guidance.

Essex s primary corporate performance measures are Core FFO per share and the growth in same property NOI relative to its peers that have portfolios in the same markets. The Essex Board reviews the operating plans that include annual Core FFO per share targets and expected NOI results. The Compensation Committee monitors management s achievement of the targets and where it ranks compared to the top quartile of the multifamily REITs with respect to Core FFO per share growth. The target levels for the increase in Core FFO per share from year to year are dependent on a number of factors, including expectations surrounding internal and external growth opportunities, general economic conditions, real estate fundamentals and other specific circumstances facing Essex in the coming year. The Compensation Committee also establishes Core FFO goals that are consistent with the operating plan. For 2015, specific goals for corporate performance and achievements were as follows:

- 1) Goal: Same-property NOI growth of 8.0% Achieved: Same-property NOI growth of 10.7%, thereby achieving 134% of the performance target;
- Goal: Core FFO per diluted share of \$9.40 Achieved: Core FFO per diluted share of \$9.82, thereby achieving 104% of the performance target;
- 3) Acquire and develop new investment opportunities consistent with the 2015 operating plan; and
- 4) Achieve the underwritten yields from 2013 and 2014 acquisitions and developments.

For a discussion of the calculations of Core FFO and NOI, see Item 6. Selected Financial Data and Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations , respectively, in our

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Form 10-K for the year ended December 31, 2015. The Compensation Committee considered the quantitative criteria above for the non-discretionary incentive bonus and based on the Company s results, the Compensation Committee concluded that 100% of the maximum non-discretionary incentive bonus was earned in 2015 as the Company generally exceeded all its corporate performance goals.

A portion of each executive s bonus for 2015 also related to achievement of both objective and subjective individual factors, including the evaluation of the officer s handling of his day-to-day responsibilities, and individual performance goals and, in some cases, business unit goals. For 2015, the primary individual-based bonus criteria were as follows:

- **Mr. Schall's** goals included achieving Essex's financial and operating objectives, including ranking in the top quartile of multifamily REITs with respect to Core FFO results, overseeing the Company's transformation
- process in connection with the merger with BRE, and ensuring strategic objectives as to property locations, accretion, etc. are satisfied in connection with acquisition and development goals.
  - The goals of **Mr. Dance**, who was CFO through September 30, 2015, and **Ms. Kleiman**, who became CFO effective as of October 1, 2015 included achieving Essex's financial and operating objectives, including
- ranking in the top quartile of multifamily REITs with respect to Core FFO results, overseeing the integration of the accounting systems, and identifying process improvements.
- **Mr. Eudy's** goals included delivering ongoing development projects on time and on budget, and initiation of three new development projects.
- Mr. Zimmerman's goals included allocating capital via acquisitions to the supply constrained markets with
- the best return potential resulting in over \$600 million in acquisitions and other investments at returns that exceed the cost of capital.
- Mr. Burkart's goals included identifying assets for renovations to improve their long-term performance to achieve targeted returns, disposition of assets to achieve the desired long term portfolio returns, and creating implementation plans for various departments in connection with the Company's transformation strategy.

The 2015 discretionary and non-discretionary bonuses for the named executive officers ranged from approximately 126% to 171% of their annual base salary amounts. Payments for bonuses compared to targets in 2015 were as follows:

Executive	Actual Non-Discretionary Incentive Bonus (\$)	Actual Discretionary Incentive Bonus (\$)	Total Actual Incentive Bonuses (\$)	Targeted Incentive Bonuses (\$)	Maximum Aggregate Bonuses (\$)
Michael Schall, CEO	500,000	300,000	800,000	700,000	800,000
Michael Dance, former CFO and EVP	300,000	200,000	500,000	350,000	500,000
Angela Kleiman, CFO and					
EVP (effective 10/1/2015)	N/A	410,000	410,000	N/A	410,000
Craig Zimmerman, EVP	400,000	200,000	600,000	400,000	600,000
John Eudy, EVP	400,000	200,000	600,000	400,000	600,000
John Burkart, SEVP	400,000	200,000	600,000	400,000	600,000

Retention Bonus Program. On January 27, 2014, upon recommendation of the Compensation Committee of the Essex Board and in light of the additional management time and effort necessary to close the BRE merger and integrate the two companies operations, the Essex Board approved a merger bonus program for key Essex personnel (the Retention Bonus Program ). Pursuant to the Retention Bonus Program, certain Essex personnel, including named executive officers, were eligible to receive a cash bonus if both the merger closed and the eligible executive remained employed at the applicable payment date. Essex was authorized to pay up to \$8,000,000 in aggregate cash bonuses pursuant to

the Retention Bonus Program. Employees at the senior vice president level or higher received two-thirds of their bonus at the 12 month anniversary of the closing of the merger and the remaining one-third at the 18 month anniversary of the closing of the merger.

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The table below sets forth the amount that Essex paid to each of its named executive officers pursuant to the Retention Bonus Program in 2015.

	<b>Retention Bonus</b>
Executive	(\$)
Michael Schall, CEO	550,000
Michael Dance, former CFO and EVP	500,000
Angela Kleiman, CFO and EVP	300,000
Craig Zimmerman, EVP	500,000
John Eudy, EVP	500,000
John Burkart, SEVP	550,000

Long-Term Equity Incentives. The Essex long-term equity incentive program is designed to provide an opportunity for management to share in the value creation to stockholders. The Compensation Committee approves the granting of new equity based compensation awards and determines the performance criteria for the annual increases in the conversion ratio (equivalent to vesting) for Z-1 incentive unit awards and the terms of performance criteria for LTIP Units and restricted stock units ( RSUs ).

Prior to 2014, awards under the Essex long-term incentive program included restricted operating partnership units, referred to as Z-1 incentive units , which were granted to designated executive officers in 2010 and 2011. These incentive units are convertible into limited partnership units of EPLP, which are exchangeable for shares of Essex common stock. The conversion ratio generally starts at zero upon issuance of the awards and may increase up to 14% each year and up to 20% in certain circumstances in the year following their initial issuance, in which Essex meets the performance criteria set forth in the plan. The Compensation Committee may revise the criteria for increases in the conversion ratio to reflect different or additional parameters, objectives or performance measures if it determines that the Core FFO per share performance measure is no longer appropriate for establishing management objectives or that the target levels are no longer feasible in light of factors or circumstances outside of Essex s control (such as general economic conditions, legal/regulatory changes, war or similar events). To change such criteria, the Compensation Committee must further determine that the revised criteria are, as a whole, comparable or more effective for analyzing the performance of Essex and incentivizing the executives and that the amended or revised criterion will not be more difficult to achieve than the FFO target measure set forth in the plan. The sale of these incentive units is contractually prohibited; Z-1 incentive units are convertible into operating partnership common units which are exchangeable for shares of Essex common stock that may have marketability restrictions.

Beginning in 2013, the Compensation Committee has approved and granted LTIP Unit awards to the named executive officers. The vesting of these awards is generally based on Essex s total stockholder return. The LTIP Units are a class of partnership interests in Essex Portfolio, L.P. in which Essex is the general partner, and are intended to be utilized by Essex and Essex Portfolio, L.P. in its equity compensation program. The Compensation Committee determined the relative amounts of these awards based primarily on consideration of how long the grant date value of each award related to the total compensation of each officer and how the long-term vesting of each award would incentivize Essex s executive team to focus on longer term performance. For additional information regarding LTIP Unit awards, see the section entitled Long-Term Incentive Plan Awards below.

On December 10, 2013, the Compensation Committee approved and granted LTIP Units to each of our named executive officers under the 2014 Long-Term Incentive Plan. Pursuant to the 2014 Long-Term Incentive Plan, each recipient was initially granted a number of LTIP Units, 90% of which are subject to performance-based and service-based vesting, and 10% of which are subject only to service-based vesting based on continued employment. One-third of the performance-based vesting of the LTIP Units initially granted were eligible to be earned by recipients

based on Essex s absolute total stockholder return and two-thirds were eligible to be earned based on Essex s relative total stockholder return, in each case, during a one-year performance period beginning on the initial grant date of the awards.

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The Compensation Committee granted the following amounts of LTIP Units, subject to performance-based and service-based vesting, to Essex s named executive officers as of 2013:

Name	<b>Grant Date</b>	Number of Units Granted (#)
Schall	12/10/2013	9,000
Dance	12/10/2013	5,000
Eudy	12/10/2013	5,000
Zimmerman	12/10/2013	5,000
Burkart	12/10/2013	5,000

On December 10, 2014, each recipient earned 100.0% of the units awarded. The LTIP Units earned in 2014 remain subject to service-based vesting, with 25% of the LTIP Units earned vesting on each of the first four anniversaries of the initial grant date, subject to the recipient s continued employment through such dates.

On December 9, 2014, the Compensation Committee approved and granted LTIP Units to each of our named executive officers under the 2015 Long-Term Incentive Plan. Pursuant to the 2015 Long-Term Incentive Plan, each recipient was initially granted a number of LTIP Units, 75% of which are subject to performance-based and service-based vesting, and 25% of which are subject only to service-based vesting based on continued employment. Half of the performance-based vesting LTIP Units initially granted were eligible to be earned by recipients based on Essex s absolute total stockholder return and half were eligible to be earned based on Essex s relative total stockholder return, in each case, during a one-year performance period beginning on the initial grant date of the awards.

The Compensation Committee granted the following amounts of LTIP Units, subject to performance-based and service-based vesting, to Essex s named executive officers as of 2014:

Name	<b>Grant Date</b>	Number of Units Granted (#)
Schall	12/09/2014	10,000
Dance	12/09/2014	3,000
Eudy	12/09/2014	3,000
Zimmerman	12/09/2014	3,000
Burkart	12/09/2014	5,000

On December 9, 2015, each recipient earned 95.75% of the units awarded. The LTIP Units earned in 2015 remain subject to service-based vesting, with 20% of the LTIP Units earned vesting on each of the first five anniversaries of the initial grant date, subject to the recipient s continued employment through such dates.

On December 10, 2015, the Compensation Committee approved and granted RSU awards (the 2018 Long-Term Incentive Plan Awards ) to each of our named executive officers (other than Mr. Dance, who was then no longer an executive officer), which will be eligible to be earned based on Essex s percentile rank of total stockholder return compared to the total stockholder return of a specified list of peer companies determined by the Compensation Committee during a three-year performance period beginning on the initial grant date of the awards and ending on the third anniversary of such grant date (or earlier in connection with a change of control). The number of RSUs earned will be based on the performance criteria set forth in the table below:

	Percentage				
Percentile Rank	Earned				
50 <sup>th</sup> percentile or below	50 %				

75th percentile or higher

100 %

In the event that the percentile rank of Essex s total stockholder return is between the 50 and 75th percentile, the percentage of RSUs earned will be based on linear interpolation between the amounts set forth above. Fifty percent of the RSUs initially granted will effectively only be subject to service-based vesting, as they will be earned regardless of performance. The RSUs and any shares of common stock issued upon settlement of RSUs earned based on the performance set forth above will vest on the third anniversary of the initial grant date, subject to continued employment.

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The Compensation Committee granted 2018 Long-Term Incentive Plan Awards for the following amounts of RSUs, subject to performance-based and service-based vesting, to Essex s named executive officers:

Name	<b>Grant Date</b>	Number of RSUs Granted (#)
Schall	12/10/2015	7,500
Kleiman	12/10/2015	3,438
Eudy	12/10/2015	3,750
Zimmerman	12/10/2015	3,750
Burkart	12/10/2015	3.750

In addition, on December 10, 2015, the Compensation Committee also approved and granted fully vested RSUs (the 2015 Long-Term Bonus Awards ) to each of our named executive officers. These RSUs are subject to the same performance criteria as set forth above for the 2018 Long-Term Incentive Plan Awards and will be eligible to be earned based on Essex s percentile rank of total stockholder return compared to the total stockholder return of a specified list of peer companies determined by the Compensation Committee during a three-year performance period beginning on the initial grant date of the awards and ending on the third anniversary of such grant date (or earlier in connection with a change of control). Fifty percent of the RSUs initially granted will be earned regardless of performance.

The Compensation Committee granted 2015 Long-Term Bonus Awards for the following amounts of RSUs to Essex s named executive officers:

Name	<b>Grant Date</b>	Number of RSUs Granted (#)
Schall	12/10/2015	3,125
Kleiman	12/10/2015	1,250
Eudy	12/10/2015	1,875
Zimmerman	12/10/2015	1,875
Burkart	12/10/2015	1.875

Nonqualified Deferred Compensation. Named executive officers are currently permitted to make elections to defer up to 100% of their base salaries and bonuses under Essex s Deferred Compensation Plan. Essex believes that providing the named executive officers and other eligible employees with nonqualified deferred compensation opportunities is a cost-effective supplemental benefit that enables named executive officers to defer income tax on deferred salary and bonus payments, even though Essex also defers the related deduction. Essex makes no matching contributions to the plan. Additional information concerning this deferred compensation plan is set forth in the Nonqualified Deferred Compensation table and related text below.

Retirement Benefit. Named executive officers are eligible to participate in the Essex tax-qualified 401(k) plan. Essex does not maintain any defined benefit, pension, or supplemental or excess retirement plans for the named executive officers.

Severance and Other Benefits Upon Termination of Employment or Change of Control. Under the Essex Property Trust, Inc. Executive Severance Plan, which was amended and restated March 12, 2013, each of Essex s named executive officers would be entitled to benefits defined under the plan if, within the period commencing two months prior to a change in control (as defined in the section titled Potential Payments upon Termination or Change of Control ) of Essex (if the termination were in connection with a change of control) and ending 24 months after a change of control, the individual s employment is terminated by the employer for any reason other than cause (as defined in the plan), death or disability, or if the individual resigns for good reason (as defined in the plan).

The benefits in such event generally consist of:

- severance payments of two times current annual base salary and two times the individual's average annual bonus for the three calendar years preceding the change in control;
- continuation of health, dental and life insurance for up to 24 months to be paid by Essex;

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- accelerated vesting of all outstanding, unvested equity-based compensation awards, option awards, and
- Series Z-1 incentive units that are not assumed or substituted in connection with a change in control (the vesting will accelerate at the time of a change in control if such awards or units are not assumed or substituted in connection with a change in control of Essex); and
- outplacement services provided at the cost of Essex.

Severance payments and benefits are subject to withholding and other potential requirements of applicable income tax law. Individuals participating in the plan are not entitled to any tax gross up in respect of excise taxes, if any, that might arise under the golden parachute sections of the federal income tax law (Section 280G of the Code), and may be subject to a reduction in benefits if any such excise tax were applicable and the reduced benefit would maximize the after-tax payment to the participant.

With respect to LTIP Units and RSUs subject to performance-based vesting conditions granted in 2013 through 2015, in the event of a change in control (as defined in the award agreements) during the performance period, the LTIP Units and RSUs will be earned based on Essex s performance from the beginning of the performance period through the date of the change in control, on an annualized basis. With respect to these awards, if a recipient s employment is terminated in circumstances constituting a terminating event (as defined in the award agreements), then all LTIP Units and RSUs will fully vest upon such termination; provided that such LTIP Units and RSUs will remain subject to performance-based vesting if such termination occurs before performance-based vesting has been determined. A terminating event, generally, includes termination of employment by Essex other than for cause (as defined in the award agreements) or upon death or disability or by the recipient for good reason (as defined in the award agreements) that occurs, in either event, in connection with or within 24 months after a change in control, as all such terms are defined with respect to these awards.

The Compensation Committee believes that these provisions in the Executive Severance Plan and the LTIP and RSU awards provide a reasonable level of continued economic benefit to the named executive officer if a change of control and related termination event were to occur, are a reasonable balance to the at will nature (and lack of fixed terms) of employment for the officers, and provide a reasonable level of incentive for the covered individuals to remain with Essex prior to any proposal or contemplation of, and during any negotiations for, a change of control. The Compensation Committee also believes that the 2 years—cash severance payment, the accelerated vesting of equity awards and other reasonable severance benefits, together with the absence of a tax—gross up—provision, is in line with or provides lesser benefits than the scope of change of control benefits offered by many companies the Compensation Committee considers to be comparable. Generally, the existence of this plan, and the potential benefits to executive officers under it, does not affect the annual determination of an executive officer—s base salary, cash bonus or long-term incentive unit grants.

Life insurance and perquisites. Named executive officers receive automobile allowances or leased automobiles, automobile insurance, annual DMV renewals, health and dental insurance and payment of life insurance premiums. The Compensation Committee believes that the perquisites are comparable to, or less than, those provided by comparable companies.

Tax and Accounting Considerations. Section 162(m) of the Internal Revenue Code of 1986, as amended, prohibits Essex from deducting compensation in excess of \$1 million for certain executive officers unless certain performance, disclosure, and stockholder approval requirements are met. Option grants under the Essex 2013 Stock Award and Incentive Compensation Plan are intended to qualify as performance-based compensation not subject to the Section 162(m) deduction limitation. The Compensation Committee s present intention is to qualify, to the extent reasonable, a substantial portion of the executive officers compensation for deductibility under applicable tax laws. However, the Compensation Committee reserves the right to design programs that incorporate a full range of performance criteria important to Essex s success, even where compensation payable under such programs may not be deductible.

Under the incentive program involving the issuance of LTIP Units, vesting in the units is based on performance criteria established in the plan. The estimated fair value of a unit is determined on the grant date using Monte Carlo simulations under a risk-neutral premise and considers Essex s current stock price, the unpaid dividends on unvested units and the discount factor for 10 years of illiquidity.

Under the incentive program involving the issuance of RSUs, vesting in the units is based on performance criteria and service criteria.

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Stock ownership guidelines. The company has stock ownership guidelines that require executives to acquire and hold a certain amount of company shares. All named executive officers were in compliance with the guidelines as of December 31, 2015.

The table below sets forth the minimum amount of stock, including indirectly held shares, vested and unvested LTIPs and RSUs, and vested stock options, assuming net settlement, that each named executive officers (other than Michael Dance who is no longer an executive officer) is required to hold pursuant to the Executive Stock Ownership guidelines. The executive officers are expected to achieve this goal within 5 years of its effective date or, with respect to new executive officers, within 5 years of attaining their position.

Executive(1)	Stock Ownership Target as a Multiple of Salary (#)	Stock Ownership Target (\$)	In Compliance(2)
Michael Schall, CEO	5x	1,750,000	Yes
Angela Kleiman, CFO and EVP (3)	4x	1,300,000	Yes
Craig Zimmerman, EVP	4x	1,200,000	Yes
John Eudy, EVP	4x	1,200,000	Yes
John Burkart, SEVP	4x	1,000,000	Yes

- (1) No named executive officer has hedged or pledged Essex equity securities.
- (2) Executive stock ownership includes all Z-1 incentive units and LTIP Units.
- Mr. Dance retired from his position, effective as of September 30, 2015. Ms. Kleiman was appointed to succeed Mr. Dance as Executive Vice President and Chief Financial Officer, effective as of October 1, 2015. Policy on Hedging and Pledging Essex Equity Securities The Nominating and Corporate Governance Committee has adopted a policy concerning hedging and pledging of Essex equity securities. A copy of the policy may be obtained as indicated under Access to Corporate Governance Policies above.

Directors and executive officers are not permitted to own financial instruments or participate in investment strategies that represent a direct hedge of the economic risk of owning our common stock or voting preferred stock, equity interests issued by our operating partnership, or securities that give the holder any rights to acquire any such stock or equity interests (collectively, Essex equity securities).

Directors and executive officers are not permitted to pledge or otherwise use any Essex equity securities as collateral to secure any loan (collectively, a pledge) unless: (1) that transaction is first approved by the Board of Directors (not counting the vote of any director with a personal interest in the transaction) based on the committee s determination that the pledge is not significant from a corporate governance standpoint, or (2) that transaction involves a pledge of Essex equity securities that results in such individual having pledged (counting pledged securities that are not common stock on an as exercised or converted basis, as the case may be) an amount of Essex equity securities not exceeding the greater of (x) 0.002 times the number of the issued and outstanding shares of the Company s Common Stock, or (y) 20% of such individual s ownership of Essex equity securities.

However, notwithstanding the provisions of the prior paragraph, as to any individual who has pledged Essex equity securities prior to the effective date of the policy, the individual is required within seven years after the effective date to reduce the pledged securities to an amount that would not require Board approval described above, or obtain Board approval of the pledge.

As more fully set forth in the policy, the directors and executive officers are not permitted to pledge any equity compensation awards prior to the awards respective exercise, delivery or conversion into equity securities free of restriction under the applicable equity compensation plan.

Compensation Recovery Policy. The Company s Board of Directors will, to the extent permitted by applicable law, have the authority to make retroactive adjustments to any bonus or other incentive-based or equity-based compensation paid to an executive officer of the Company, where the payment was predicated upon the achievement of certain financial results that were subsequently the subject of a restatement, where such restatement was due to

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the material non-compliance by the Company, as a result of misconduct, with any financial reporting requirement. Where applicable, an officer will be required to reimburse the Company for any bonus or other incentive-based or equity-based compensation received during the 12-month period following the filing with the SEC of the financial statement that was later restated.

#### **Compensation Committee Report**

This report is not deemed to be soliciting material, filed with the SEC, or subject to the liabilities of Section 18 of the Securities Exchange Act of 1934, as amended (the Exchange Act ) except to the extent that Essex specifically incorporates it by reference into a document filed with the SEC. The Compensation Committee reviewed and discussed the above Compensation Discussion and Analysis ( CD&A ) with the Company s management. Based on the review and discussions, the Compensation Committee recommended to the Company s Board of Directors that the CD&A be included in this proxy statement.

#### **Members of the Compensation Committee**

David W. Brady Byron A. Scordelis Gary P. Martin

#### **Summary Compensation Table**

The following table summarizes compensation information for our named executive officers for our year ended December 31, 2015, which we refer to as 2015, our year ended December 31, 2014, which we refer to as 2014, and our year December 31, 2013, which we refer to as 2013.

				Non-Equity Incentive				
Name and Principal		Salary	Bonus	Plan Compensation	Stock Awards	Awards Co	-	
Position	Year	(\$)	(\$)	(\$)(1)	(\$)(2)	<b>(\$)(2)</b>	(\$)(3)	(\$)
Michael J.	2015	550,000	300,000	1,050,000	1,610,219	_	11,945	3,522,164
Schall Director, President and Chief Executive	2014	550,000	200,000	500,000	1,501,500	_	13,073	2,764,573
Officer	2013	550,000	240,000	460,526	583,290	319,200	13,609	2,166,625
Michael T.	2015	311,250	200,000	800,000			12,353	1,323,603
Dance (4) Former Executive Vice President and Chief Financial	2014	350,000	150,000	300,000	600,600	_	14,832	1,415,432
Officer	2013	325,000	140,000	276,316	324,050	159,600	14,130	1,239,096

Angela L. Kleiman (4) Executive Vice President and Chief Financial								
Officer	2015	268,750	410,000	300,000	710,466	_	12,227	1,701,443
John D. Eudy	2015	350,000	200,000	900,000	852,469	_	14,962	2,317,431
Executive Vice	2014	350,000	200,000	300,000	600,600	_	13,444	1,464,044
President, Development								
Development	2013	325,000	150,000	276,316	324,050	159,600	13,439	1,248,405
Craig K.	2015	350,000	200,000	900,000	852,469	_	13,103	2,315,572
Zimmerman	2014	350,000	170,000	300,000	600,600	_	13,724	1,434,324
Executive Vice President,		•	ŕ	•	,		ŕ	, ,
Acquisitions	2013	325,000	150,000	276,316	324,050	159,600	13,377	1,248,343
	2013	323,000	130,000	270,310	324,030	137,000	13,377	1,210,515
John F. Burkart	2015	350,000	200,000	950,000	852,469	_	12,520	2,364,989
Senior	2014	350,000	200,000	300,000	750,750	_	11,940	1,612,690
Executive Vice President,								
Asset								
Management	2013	275,000	150,000	276,316	324,050	159,600	13,351	1,198,317
For 201	5. these	dollar amoui	nts include the	e amounts paid	pursuant to th	ne Retention B	onus Prog	ram as

For 2015, these dollar amounts include the amounts paid pursuant to the Retention Bonus Program as described in Retention Bonus Program in the Compensation Discussion and Analysis section above.

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These dollar amounts reflect the aggregate grant date fair value calculated in accordance with FASB ASC Topic 718 for the awards granted for the year indicated. The 2014 Long-Term Incentive Plan Awards (granted December 10, 2013), 2015 Long-Term Incentive Plan Awards (granted December 9, 2014), 2015 Long-Term

- (2) Bonus Awards (granted December 10, 2015) and 2018 Long-Term Incentive Plan Awards (granted December 10, 2015) are subject to performance conditions, and the grant date fair value of these awards is based on the probable outcome of the performance conditions calculated in accordance with ASC Topic 718. These dollar amounts do not represent payments actually received by the officers.
  - These awards consist of (i) for 2015, 2015 Long-Term Bonus Awards and 2018 Long-Term Incentive Plan
  - Awards (described in the Grant of Plan-Based Awards table below) (ii) for 2014, 2015 Long-Term Incentive Plan Awards, and (iii) for 2013, 2014 Long-Term Incentive Plan Awards and stock option awards. The grant date fair value of the 2015 Long-Term Bonus Award Plan and 2018 Long-Term Incentive Plan
  - Awards based on the maximum level of performance is as follows: \$1,610,219 for Mr. Schall, \$710,466 for Ms. Kleiman, \$852,469 for Mr. Eudy, \$852,469 for Mr. Zimmerman, and \$852,469 for Mr. Burkart. The grant date fair value of the 2015 Long-Term Incentive Plan Awards based on the maximum level of
  - performance is as follows: \$1,501,500 for Mr. Schall, \$600,600 for Mr. Dance, \$600,600 for Mr. Eudy, \$600,600 for Mr. Zimmerman, and \$750,750 for Mr. Burkart.
    - The grant date fair value of the 2014 Long-Term Incentive Plan Awards based on the maximum level of
  - performance is as follows: \$583,290 for Mr. Schall, \$324,050 for Mr. Dance, \$324,050 for Mr. Eudy, \$324,050 for Mr. Zimmerman, and \$324,050 for Mr. Burkart.
    - The methodology used to calculate the values of the 2014 Long-Term Incentive Plan Awards, 2015
  - Long-Term Incentive Plan Awards, 2015 Long-Term Bonus Awards and 2018 Long-Term Incentive Plan Awards is consistent with the methodology set forth in the Note 13 of the Notes to Consolidated Financial Statements in Essex's Annual Report on Form 10-K for the year ended December 31, 2015.

For 2015, these amounts include the named executive officers' respective perquisites limited to Company

- (3) provided leased automobiles or automobile allowances, and payments of life insurance premiums, for Mr. Schall, Mr. Dance, Ms. Kleiman, Mr. Eudy, Mr. Zimmerman, and Mr. Burkart, respectively.
- (4) Mr. Dance retired from his position, effective as of September 30, 2015. Ms. Kleiman was appointed to succeed Mr. Dance as Executive Vice President and Chief Financial Officer, effective as of October 1, 2015.

#### **Risk Assessment in Compensation Programs**

The Compensation Committee regularly reviews Essex s compensation programs, policies and practices to assess whether they create excessive or unintended significant risk to the Company. Although the Committee reviews all executive compensation programs, it focuses on those programs with variability of payout, and reviews the ability of a participant to directly affect payout, the controls on participant action and actual payouts. Essex supports the use of base salary and performance-based compensation in its executive compensation programs.

The Committee does not believe Essex s compensation programs encourage employees to take unnecessary or excessive risks. The following features of the compensation programs help to mitigate risk taking:

- A mix of short- and long-term compensation, particularly incentive compensation, to encourage employees to focus on goals consistent with the long-term interests of Essex stockholders.
- Short-term incentives in the form of an annual cash bonus based on FFO and NOI.
- Stock ownership guidelines that encourage executives to retain significant amounts of Essex common stock, thereby aligning the long-term interests of management with those of the stockholders.

  Long-term incentives including LTIP Units earned based on Essex's total stockholder return, and stock
- options with appreciation caps that reward longer-term financial performance consistent with the interests of Essex's stockholders.
- A policy that prohibits executives from participating in investment strategies that represents a direct hedge of the economic risk of owning Essex's stock. The policy also restricts to a certain degree executives and

directors from pledging stock of the Company.

The Compensation Committee also believes that Essex s incentive compensation arrangements provide incentives that do not encourage risk-taking beyond the organization s ability to effectively identify and manage significant risks, are addressed by effective internal controls and the risk management practices of Essex, and are supported by the oversight and administration of the Compensation Committee with regard to executive compensation programs.

#### **Grants of Plan-Based Awards for 2015**

The following table shows all plan-based awards which Essex granted to the named executive officers during 2015. The equity awards are also reported in the Outstanding Equity Awards table on page 34.

Name	Grant Date	Estimated Future Payouts Under Equity Incentive Plan Awards Maximum (#)(1)	All Other Stock Awards: Number of Shares of Stock or Units (#)(2)	All Other Option Awards; Number of Securities Underlying Options (#)(3)	Exercise or Base Price of Option Awards (\$/Sh)	Grant Date Fair Value of Stock and Options Awards (\$)(4)
Schall	12/10/2015	7,500	3,125	_		1,610,219
Kleiman	12/10/2015	3,438	1,250	_	_	710,466
Eudy	12/10/2015	3,750	1,875		_	852,469
Zimmerman	12/10/2015	3,750	1,875	_	_	852,469
Burkart	12/10/2015	3,750	1,875			852,469

Represents RSUs granted pursuant to the 2018 Long-Term Incentive Plan Awards that are subject to both performance-based vesting and service-based vesting based on continued employment. The number of RSUs in this column will be eligible to be earned by recipients based on Essex's percentile rank of relative total stockholder return compared to the total stockholder return of a specified list of peer companies determined by the

- (1) Compensation Committee, during a three-year performance period beginning on the initial grant date of the awards. RSUs earned based on the performance criteria set forth above will remain subject to service-based vesting, with 100% of the RSUs earned vesting on the third anniversary of the initial grant date, subject to the executive's continued employment through such dates. For a description of the RSUs and the 2018 Long-Term Incentive Plan Awards, see Long-Term Incentive Plan Awards below.
- Represents RSUs granted as 2015 Long-Term Bonus Awards, 50% of which are to be earned based on meeting
- (2) the same performance criteria as set forth in footnote one for the RSUs granted pursuant to the 2018 Long-Term Incentive Plan Awards.
  - (3) There were no option awards granted in 2015.
- (4) These dollar amounts reflect the aggregate grant date fair value calculated in accordance with FASB ASC Topic 718 as described in footnote 2 to the Summary Compensation Table above.

#### **Minimum Vesting Period**

The 2015 and future grants of equity awards to executive officers are expected to have a minimum vesting period of one year.

#### **Long-Term Incentive Plan Awards**

On December 10, 2013, Essex, as general partner of Essex Portfolio, L.P., which we refer to EPLP, executed the Third Amended and Restated Agreement of Limited Partnership of EPLP, which we refer to, as amended, as the Partnership Agreement, which established the terms of a new class of partnership interests designated as LTIP Units, which are intended to be utilized by Essex and EPLP in its equity compensation programs in lieu of the Z-1 incentive units.

LTIP Units are structured to qualify as profits interests for U.S. federal income tax purposes. As profits interests, LTIP Units initially will not have full parity, on a per-unit basis, with EPLP common units with respect to liquidating distributions. Upon the occurrence of specified events, LTIP Units can over time achieve full parity with EPLP common units and therefore accrete to an economic value for the participant equivalent to EPLP common units.

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This accretion to parity is driven, in part, by partnership tax rules and is based on the book capital account associated with LTIP Units for tax purposes. Generally, the book capital account associated with LTIP Units when they are initially issued is zero. Economic parity is reached when the book capital account of the LTIP Units has grown, through special allocations of unrealized or realized gain, to be equal to that of an equal number of common units. Events that allow such special allocations under the partnership agreement and applicable federal tax regulations include the issuance or redemption by EPLP of more than a de minimis amount of partnership units. If such parity is achieved, LTIP Units may be converted, subject to the satisfaction of applicable vesting conditions, on a one-for-one basis into EPLP common units, which in turn may be converted by the holder for shares of Essex common stock on a one-for-one basis. Whether or not such parity has been achieved, LTIP Units will entitle the holder to receive regular or other non-liquidating distributions per unit from EPLP that are equivalent to the dividends and distributions per share that would be made with respect to the number of shares of common stock of Essex underlying such LTIP Units multiplied by the sharing percentage specified in the award agreement for such LTIP Units.

Before LTIP Units are earned, recipients are only entitled to receive distributions on 10% of the LTIP Units awarded. After the LTIP Units performance period has ended, recipients will be entitled to receive distributions on the LTIP Units that are earned equal to the dividends and distributions per share that would be made with respect to the number of shares of common stock of Essex underlying such earned LTIP Units. LTIP Units are nontransferable by the grantee for 10 years after the grant date with the exception of certain hardship events as defined.

#### **Executive Severance Plan**

We discuss our executive severance plan and related quantitative disclosure based on assumed triggering events under the heading Potential Payments upon Termination or Change of Control below.

## **Outstanding Equity Awards at December 31, 2015**

The following table shows all outstanding equity awards held by the named executive officers at the end of 2015:

		Number of Securities	Exercisable Number of Securities Underlying gnexercisec	; 1	Ontion	Number of Shares or Units of Stock That Have Not	Market Value of Shares or Units of Stock That	Awards Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not	Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That
	Grant Date	<b>Options</b>	d Options (#) n-exercisab		Option Expiration Date	Vested (#)	Have Not Vested (\$) (1)	Vested (#)	Have Not Vested (#)(1)
Schall	12/10/2013	8,000	12,000 (2)	152.63	12/10/2023				
	12/11/2012	11,000	16,500 (3)	143.03	12/11/2019				
	12/6/2011	8,000	2,000 (4)	132.03	12/6/2021				
	12/10/2015					3,750 (5)	897,788	3,750 (6)	897,788
	12/9/2014					7,660 (7)	1,833,881		
	12/10/2013					4,500 (8)	1,077,345		
	Various		6,000					6,500 (9)	1,549,665
Dance	12/10/2013	4,000	6,000 (2)	152.63	12/10/2023				
	12/11/2012	_	5,100	143.03	12/11/2019				
	12/6/2011	785	1,250 (4)	132.03	12/6/2021				
	12/9/2014					2,298 (7)	574,584		
	12/10/2013					2,500 (8)	598,525		

	Various							4,520 (9)	1,077,613
	, <b>u</b> li 10 <b>u</b> .s		3,000					(- )	1,077,010
Kleiman	12/10/2013	2,000	(2 ) 1,800	152.63	12/10/2023				
	12/11/2012		(3)	143.03	12/11/2019				
	12/6/2011	_	300 (4 )	132.03	12/6/2021				
	12/15/2009	2,846	_	84.87	12/15/2019				
		,				1,719		1,719	
	12/10/2015					(5)	411,546	(6)	411,546
						2,298			
	12/9/2014					(7)	550,260		
						1,750			
	12/10/2013					(8)	418,968		
								2,000	
	12/6/2011							(9)	476,820
			6,000						
Eudy	12/10/2013	1,467	(2)	152.63	12/10/2023				
			5,100						
	12/11/2012		(3)	143.03	12/11/2019				
	10/6/0011		1,250	122.02	10/6/0001				
	12/6/2011	_	(4)	132.03	12/6/2021	1.055		1.055	
	12/10/2015					1,875	110 001	1,875	110 001
	12/10/2015					(5)	448,894	(6)	448,894
	12/9/2014					2,298 (7)	550,260		
	12/9/2014						330,200		
	12/10/2013					2,500 (8)	598,525		
	12/10/2019					(0)	370,323	4,520	
	Various							(9)	1,077,613
	, <b>u</b> li 10 <b>u</b> .s		6,000					(- )	1,077,010
Zimmermar	n 12/10/2013	4,000	(2)	152.63	12/10/2023				
		•	5,100						
	12/11/2012	3,400	(3)	143.03	12/11/2019				
			1,250						
	12/6/2011	8,222	(4)	132.03	12/6/2021				
						1,875		1,875	
	12/10/2015					(5)	448,894	(6)	448,894
						2,298			
	12/9/2014					(7)	550,260		
						2,500			
	12/10/2013					(8)	598,525		
	<b>X</b> 7 ·							4,520	1 077 (12
ъ :	Various	4.000		1.50	10/10/2000			(9)	1,077,613
Burkart	12/10/2013	4,000	)	152.63	12/10/2023				

	6,000						
	(2						
	4,500						
12/11/2012	— (3)	143.03	12/11/2019				
12/6/2011	<b>—</b> 500 (4 )	132.03	12/6/2021				
				1,875		1,875	
12/10/2015				(5)	448,894	(6)	448,894
				1,915			
12/9/2014				(7)	458,518		
				2,500			
12/10/2013				(8)	598,525		
						5,900	
Various						(9)	1.406.619

As it relates to the 2013, 2014 and 2015 grants, amount based on the closing price of Essex common stock on the (1) NYSE on December 31, 2015, of \$239.41. For awards granted prior to 2013, the value is based on \$239.41 multiplied by the number of units acquired on vesting, less \$1.00 per unit capital contributions.

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- 20% of these options vested on December 10, 2014, and 1/60th of these options will vest on each monthly
- (2) anniversary thereafter, subject to continued employment through each such vesting date. These options are subject to a cap on appreciation of \$100 per share.
  - 10% of these options vested on December 11, 2012, the date of the grant, and 20% of these options will vest each
- (3) year through 2016 with the remaining 10% vesting in 2017. These options are subject to a cap on appreciation of \$75 per share.
  - 10% of these options vested on December 6, 2011, the date of the grant, and 20% of these will vest each year
- (4) through 2015 with the remaining 10% vesting in 2016. These options are subject to a cap on appreciation of \$100 per share.
  - Represents RSUs granted pursuant to the 2018 Long-Term Incentive Plan Awards that are subject to
- (5) service-based vesting only. These RSUs vest 100% on the third anniversary of the grant date, subject to the executive's continued employment through December 10, 2018.
  - Represents a number of RSUs, based on achieving the maximum levels of performance, granted pursuant to the 2018 Long-Term Incentive Plan Awards that are subject to both performance-based vesting and service-based vesting based on continued employment. The number of RSUs will be eligible to be earned by recipients based on
- the Company's percentile rank of relative total stockholder return compared to the total stockholder return of a specified list of peer companies determined by the Compensation Committee, during a three-year performance period beginning on the initial grant date of the awards. RSUs earned based on the performance criteria set forth above will remain subject to service-based vesting, with 100% of the RSUs earned vesting on the third anniversary of the initial grant date, subject to the executive's continued employment through such dates. Represents LTIP Units granted pursuant to the 2015 Long-Term Incentive Plan Awards that are subject to
- (7) service-based vesting only. These LTIP Units vest 20% on each of the first five anniversaries of the grant date, subject to the executive's continued employment through each such vesting date.

  Represents LTIP Units granted pursuant to the 2014 Long-Term Incentive Plan Awards that are subject to
- (8) service-based vesting only. These LTIP Units vest 25% on each of the first four anniversaries of the grant date, subject to the executive's continued employment through each such vesting date.
  - (9) Represents Z-1 incentive units, approximately 14% of which vested in 2015.

#### **Option Exercises and Stock Vested for 2015**

The following table shows for 2015 the number of shares acquired upon exercise of option awards and the vesting of stock awards and the value realized upon such exercise and vesting.

	Option Awards		Stock Awards		
Name	Number of Shares Acquired on Exercise (#)	Value Realized on Exercise (\$)	Number of Shares Acquired on Vesting (#)(1)	Value Realized on Vesting (\$)(2)	
Schall	29,500	2,448,230	9,453	2,260,861	
Dance	17,365	1,470,507	3,465	827,941	
Kleiman	9,954	1,005,280	3,180	760,748	
Eudy	14,683	1,218,381	5,315	1,270,753	
Zimmerman	11,528	928,067	5,315	1,270,753	
Burkart	15,000	1,237,500	5,381	1,286,560	

- Stock awards consist of Z-1 incentive units, LTIP Units and RSUs. With respect to Z-1 incentive units, the
- (1) amounts reflect the increase in conversion ratio during 2015, and with respect to LTIP Units and RSUs, the amounts reflect both performance-based and service-based vesting achieved during 2015.
- (2) As it relates to the 2013, 2014 and 2015 grants, amount based on the closing price of Essex common stock on the NYSE on December 31, 2015, of \$239.41. For awards granted prior to 2013, the value is based on \$239.41

multiplied by the number of units acquired on vesting, less \$1.00 per unit capital contributions.

#### **Nonqualified Deferred Compensation**

The named executive officers are currently eligible to participate in the Essex Portfolio, L.P. 2005 Deferred Compensation Plan, which is referred to herein as the 2005 deferred compensation plan. The 2005 deferred compensation plan, which was adopted on December 2, 2008, replaced an older plan to comply with Section 409A of the Internal Revenue Code. Under the deferred compensation plan, eligible employees, which include the named executive officers of Essex, may elect in accordance with plan procedures to defer up to 100% of their base salary and up to 100% of their cash bonus (and other cash compensation) in any year, in each case, after taking into effect reductions due to income and payroll tax withholding and contributions to benefits plans. Essex does not currently make company matching contributions, although the plan allows Essex to make a discretionary contribution. Deferral elections under the 2005 deferred compensation plan must generally be made by December 15th of the calendar year proceeding the calendar year in which the compensation that is to be deferred is scheduled to be earned.

Distributions of the deferred accounts under the 2005 deferred compensation plan are made on the earliest of (1) the participant s separation from service, as defined in the plan, (2) a change in control, as defined in the plan or (3) a date specified by the participant at the time the deferral election was made. The distributions are payable in a lump sum, except that a participant may elect a payout of amounts exceeding \$150,000 as of the distribution date over a period of 5, 10 or 15 annual installments. Distributions under the 2005 deferred compensation plan payable to a key employee (as defined in the plan) in connection with a separation from service will be delayed for six months (to the extent required to comply with Section 409A of the Internal Revenue Code).

Under the plans, the earnings in an officer s account are based on investment earnings (or losses) equal to the actual net investment earning or losses experienced by the investment selected by the participant. Accordingly, any earnings are based solely upon the investment allocations directed by the officer. Essex does not make these investment decisions or guarantee any particular rate of return or other benefit under the plan. Under the investment policies of the plans, and subject to administrative approval, investments may be directed by the officer in any securities generally available and traded on US public markets. However, the plan prohibits investments such as derivative securities, securities issued by Essex, tax-exempt securities, foreign securities not listed on the NYSE, securities determined by the administrator to be illiquid, securities purchased on margin, and a number of other categories intended to limit the permitted investments to securities regularly and publicly traded in the US market. The plans do not impose specific limitations on the frequency of investment selections or changes in investments.

Although each participant s account is wholly unfunded, the investments selected by the officer are purchased by Essex in and for its own account, which account is maintained by Essex with a brokerage firm, and the return on the deferral account is derived solely from these purchased investments directed by the officer. The plan administrator will not monitor a participant s investment instructions, but it may require the participant to liquidate an investment that is determined to be inconsistent with the plan s investment policy, other plan provisions, or Essex s brokerage account agreement. The following table provides information concerning compensation deferred under the prior deferred compensation plan and the 2005 deferred compensation plan by the named executive officers as of the end of 2015.

			Aggregate		
	Executive	Registrant	Aggregate	Withdrawals/	Aggregate
	Contributions	ContributionsEa	arnings/(Losses)	<b>Distributions</b>	Balance as of
Name	in 2015 (\$)(1)	in 2015 (\$)	in 2015 (\$)	<b>(\$</b> )	<b>December 31, 2015 (\$)</b>
Schall			(251,567)		2,618,626
Kleiman			3		22,826
Eudy	204,362		15,512		610,807

Zimmerman	_	_		_	_
Burkart	_		10,310	_	463,609
(1) All contributions in this column of the Summary	column are also include Compensation Table	luded as con le.	npensation to the nan	ned executive off	icers in the Salary
36					

#### **Potential Payments upon Termination or Change of Control**

Essex maintains an executive severance plan, which was amended and restated effective March 12, 2013, that covers the officers and members of senior management of Essex who are selected by the Essex Board and employees who were participating in the plan as of March 12, 2013, which includes, among others, Messrs. Schall, Eudy, Zimmerman, Burkart and Ms. Kleiman.

The plan provides that if within the period commencing 2 months prior to a change of control of Essex and ending 24 months thereafter, Essex terminates without cause any officer covered by the plan or the officer terminates his or her employment for good reason, (as these terms are defined in the plan), Essex will pay the officer an amount equal to twice such officer s current annual base salary, twice such officer s three-year average annual bonus, pay for up to 24 months of health, dental and life insurance premium benefits and outplacement services, and the equity awards to purchase common stock and Series Z-1 incentive unit awards held by the officer will fully vest and become exercisable. The severance amounts are payable in one lump sum within 31 days following the termination date, except that payments to officer who are specified employees at the time of payment will be subject to a 6-month delay. Good reason includes a number of circumstances including a substantial adverse change in the officer s authority, duty or power, a reduction in annual base salary, annual bonus opportunity or certain employee benefits. certain relocations, failure to pay amounts owed to the officer, or a material breach by Essex under the plan. Severance payments and benefits are subject to withholding and other potential requirements of applicable income tax law. Individuals participating in the plan are not entitled to any tax gross up in respect of excise taxes, if any, that might arise under the golden parachute sections of the federal income tax law (Section 280G of the Code), and may be subject to a reduction in benefits if any such excise tax were applicable and the reduced benefit would maximize the after-tax payment to the participant.

A change of control under the executive severance plan is generally defined as: (a) the acquisition by any person or entity, together with all of their respective affiliates or associates, of securities representing 30 percent or more of the combined voting power of Essex s then outstanding securities having the right to vote, (b) the persons who, as of March 12, 2013, constituted Essex Board (or the incumbent directors) cease to constitute a majority of such directors, provided that a person becoming a director subsequent to March 12, 2013 shall be considered an incumbent director if the person s election was approved by a vote of a majority of the incumbent directors, or (c) the consummation of any consolidation or merger of Essex where the stockholders of Essex, immediately prior to the consolidation or merger, would not, immediately after the consolidation or merger, beneficially own shares representing in the aggregate 50 percent or more of the voting shares of the corporation issuing cash or securities in the consolidation or merger.

With respect to LTIP Units and RSUs subject to performance-based vesting conditions, in the event of a change in control during the performance period, the LTIP Units and RSUs will be earned based on Essex s performance from the beginning of the performance period through the date of the change in control, on an annualized basis. Under the award agreements, if a recipient s employment is terminated in circumstances constituting a terminating event (as defined in the award agreements), then all LTIP Units and RSUs will fully vest upon such termination; provided that such LTIP Units and RSUs will remain subject to performance-based vesting if such termination occurs before performance-based vesting has been determined. A terminating event, generally, includes termination of employment by Essex other than for cause or upon death or disability or by the recipient for good reason that occurs, in either event, in connection with or within 24 months after a change in control. The award agreements define a termination for cause, a termination by the recipient for good reason, and a change in control with generally the same meanings as such terms are defined under the executive severance plan, as described above.

The table below illustrates hypothetical payments under the executive severance plan as if a change of control had occurred on December 31, 2015 and a defined termination occurred on such date:

Name	Payment for 2X Annual Salary/Bonus (\$)	Value of Accelerated Equity 24 months of Awards (including benefits (1)(\$) LTIP Units) (\$) Total (2)(\$)		
Schall	2,567,017	19,000	8,735,326	11,321,343
Kleiman	1,350,000	19,000	3,036,979	4,405,979
Eudy	1,717,544	19,000	4,152,366	5,888,910
Zimmerman	1,697,544	19,000	4,152,366	5,868,910
Burkart	1,717,544	19,000	4,269,630	6,006,174

- (1) These amounts are based on the estimated average value of the benefits for all named executive officers. Actual amounts for individual officers may differ from this average amount.
  - The total does not include: (i) available balances under the nonqualified deferred compensation plan table
- preceding this table, (ii) any amounts due for accrued but unpaid wages under applicable law or under generally available benefit plans such as our 401(k) plan, at the time of any employment termination, or (iii) the proceeds of insurance policies paid by insurance companies in the event of death or disability.

#### **EQUITY COMPENSATION PLANS**

The following table summarizes share and exercise price information about our equity compensation plans as of December 31, 2015.

Plan Category	Number of Securities To Be Issued Upon Exercise Of Outstanding Options, Warrants and Rights (#)	Weighted Average Exercise Price For Outstanding Options, Warrants and Rights (\$)	Securities Remaining Available for Future Issuance Under Plans (#)
Equity compensation plans approved by security holders:			
Stock Incentive Plans	640,169 (1	154.98 (2)	684,643
Equity compensation plans not approved by security holders:			
Series Z-1 incentive units (3)	135,267	N/A	74,572
Total	775,436	_	759,215

- (1) Stock Incentive Plans includes 115,075 LTIP Units granted in 2013 and 2014 but excludes 54,676 shares of unvested restricted stock.
- (2) This weighted average price amount applies only to options granted under the Company's 1994, 2004 and 2013 plans.
  - (3) Includes convertible Series Z-1 incentive units, as described above.

#### REPORT OF THE AUDIT COMMITTEE

This report is not deemed to be soliciting material, filed with the SEC, or subject to the liabilities of Section 18 of the Securities Exchange Act of 1934, as amended, except to the extent that Essex specifically incorporates it by reference into a document filed with the SEC.

The Audit Committee of the Board of Directors consists of Mr. Brady, Mr. Robinson, Ms. Sears, and Mr. Sullivan. Ms. Sears serves as Chairman of the Committee. The Board of Directors has determined that each of the members of the Audit Committee meets the independence and experience requirements of the rules and regulations of the New York Stock Exchange and the Securities and Exchange Commission, as currently applicable to the Company.

The Audit Committee operates under a written charter approved by the Board of Directors. Stockholders may access this charter at the Company s Internet website at http://www.essex.com.

The primary function of the Audit Committee is to assist the Board of Directors in fulfilling its oversight responsibilities by reviewing financial reports and other financial information provided by the Company to any governmental body or the public, the Company s systems of internal control regarding finance, accounting, legal compliance and ethics that management and the Board of Directors have established, and the processes relating to the Company s auditing, accounting and financial reporting as of December 31, 2015. The Audit Committee annually approves the appointment of an independent registered public accounting firm to audit the consolidated financial statements and internal control over financial reporting of the Company and meets with such personnel of the Company to review the scope and the results of the annual audits, the amount of audit fees, the Company s internal control over financial reporting, the Company s consolidated financial statements and schedule contained in the Company s Annual Report included in the Form 10-K and other related matters.

The Audit Committee has reviewed and discussed with management the consolidated financial statements for fiscal year 2015 and effectiveness of internal control over financial reporting as of December 31, 2015 audited by KPMG LLP, the Company s independent registered public accounting firm. The Audit Committee has discussed with KPMG LLP various matters related to the financial statements, including those matters required to be discussed by rules adopted by the Public Company Accounting Oversight Board. The Audit Committee has also received the written disclosures and the letter from KPMG LLP required by applicable requirements of the Public Company Accounting Oversight Board regarding the communications of KPMG LLP with the audit committee concerning independence, and has discussed with KPMG LLP its independence. Based upon such review and discussions, the Audit Committee recommended to the Board of Directors that the audited consolidated financial statements be included in the Company s Annual Report on Form 10-K for the year ended December 31, 2015, for filing with the Securities and Exchange Commission.

The Audit Committee also has recommended the approval, subject to stockholder ratification, of the selection of KPMG LLP as the Company s independent registered public accounting firm for the year ending December 31, 2016.

#### **Members of the Audit Committee**

David W. Brady Thomas E. Robinson Janice L. Sears, Chairman Thomas P. Sullivan

#### CERTAIN RELATIONSHIPS AND RELATED PERSONS TRANSACTIONS

#### Policies and Procedures with Respect to Related Person Transactions

The Company has adopted written related party transaction guidelines that are intended to cover transactions in which the Company (including entities it controls) is a party and in which any related person has a direct or indirect interest. A related person means any Essex director, director nominee, or executive officer, any beneficial owner of more than 5% of Essex outstanding common stock, and any immediate family member of any of the foregoing persons. A related person may be considered to have an indirect interest in a transaction if he or she (i) is an owner, director, officer or employee of or otherwise associated with another company that is engaging in a transaction with Essex, or (ii) otherwise, through one or more entities or arrangements, has an indirect financial interest in or personal benefit from the transaction.

The related person transaction review and approval process is intended to determine, among any other relevant issues, the dollar amount involved in the transaction; the nature and value of any related person s direct or indirect interest (if any) in the transaction; and whether or not (i) a related person s interest is material, (ii) the transaction is fair, reasonable, and serves the best interest of Essex and its shareholders, and (iii) whether the transaction or relationship should be entered into, continued or ended.

Generally, prior to entering into a related party transaction, various information about the proposed transaction is to be submitted to the Audit Committee, or subcommittee thereof, which will then review the proposed transaction for compliance with the related party approval guidelines and make a determination as to whether or not to approve the transaction.

The guidelines also list types of related person transactions that are governed by specific approval procedures:

- Routine Transactions up to \$1,000,000 that might involve a related person: generally transactions with a related person for ordinary course goods or services with established pricing practices, such as broker commissions for listing or buying properties, do not require prior committee approval but are to be reported to the Audit Committee for ratification.
  - Property Transactions: as to the acquisition or disposition of properties that may involve a related person, the guidelines list specified information to be provided to the Audit Committee, including a description of the
- related person's direct or indirect interest in the transaction, the underwriting process, risk and mitigation information, the property marketing process, and analysis of comparable transactions. For two years after an acquisition involving a related person, the Audit Committee will receive reports concerning actual versus underwritten performance.
  - Preferred Equity/Subordinate Debt Transactions: As to these transactions, the Audit Committee, must be provided information concerning the proposed transaction that is comparable to that set forth above for property transactions, and reports must be made to the Audit Committee quarterly as to the status of the
- transactions, and reports must be made to the Audit Committee quarterly as to the status of the transaction and promptly as to any default or similar event. Unless otherwise approved by the Board of Directors, the amount outstanding under, or invested pursuant to, all preferred equity/subordinate debt transactions involving the same related person may not exceed \$50 million.

The guidelines also state that the Board is to be annually provided a report of the related person transactions that have been entered into since the date of the last such report to the Board.

These guidelines were revised May 2015. Previously, the guidelines provided that certain related party transactions had to be approved by other Committees of the Board in addition to the Audit Committee.

#### Agreements between Mr. Marcus and the Company

George Marcus, the Company s Chairman, is also involved in other real estate businesses. Mr. Marcus has entered into a written agreement with the Company pursuant to which Mr. Marcus has agreed (1) that he will not divert any multifamily property acquisition and/or development opportunities, which involve properties in the Company s geographic areas and with more than one hundred rental units, that are presented to him in his capacity as Chairman of the Company to any of his affiliated companies, (2) that he will not divulge any confidential or proprietary information regarding property acquisition and/or development opportunities that may be received by him in his capacity as Chairman of the Company to any of his affiliated companies and (3) that he will absent himself from any and all discussions by the Company s Board of Directors regarding any proposed acquisition and/or

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development of a multifamily property where it appears that there may be an actual conflict of interest with any of his affiliated companies. This agreement was approved by the independent directors (other than Mr. Marcus) of the Company.

#### **Other Transactions**

The Company s Chairman and founder, Mr. George Marcus, is the Chairman of the Marcus & Millichap Company (MMC), which is a parent company of a diversified group of real estate service, investment, and development firms. Mr. Marcus is also the Co-Chairman of Marcus & Millichap, Inc. (MMI), and Mr. Marcus owns a controlling interest in MMI. MMI is a national brokerage firm listed on the NYSE that underwent its initial public offering in 2013. Essex Apartment Value Fund II, L.P. (Fund II), in which the Company had an investment, paid brokerage commissions totaling \$0.6 million, to an affiliate of MMI related to the sales of properties in 2013. There were no brokerage commissions paid by the Company to MMI or its affiliates during 2015, 2014, and 2013.

In March 2015, a multi-family property, located in Anaheim, California that was owned by an entity affiliated with MMC, in which the Company held a \$13.7 million preferred equity investment, was sold. That investment of \$13.7 million plus an additional \$1.3 million in cash was invested as outlined in the next two paragraphs. Prior to the property sale, the \$13.7 million preferred equity investment earned a 9.0% preferred return and was scheduled to mature in September 2020. Independent members of the Company s Board of Directors that serve on the Nominating and Corporate Governance and Audit Committees approved the sale of this investment.

In June 2015, the Company made a \$10.0 million preferred equity investment in an entity affiliated with MMC that owns Greentree Apartments, a 220 apartment community located in San Jose, California. This investment will earn a 9.5% preferred return and is scheduled to mature in June 2022. Independent members of the Company s Board of Directors that serve on the Nominating and Corporate Governance and Audit Committees approved the investment in this entity.

In June 2015, the Company made a \$5.0 million preferred equity investment in an entity affiliated with MMC that owns Sterling Cove Apartments, a 218 apartment community located in Concord, California. This investment will earn a 9.5% preferred return and is scheduled to mature in June 2022. Independent members of the Company s Board of Directors that serve on the Nominating and Corporate Governance and Audit Committees approved the investment in this entity.

In August 2015, the Company made a \$5.0 million preferred equity investment in an entity affiliated with MMC that owns Alta Vista Apartments, a 92 apartment community located in Los Angeles, California. This investment will earn a 9.5% preferred return and is scheduled to mature in August 2022. Independent members of the Company s Board of Directors that serve on the Nominating and Corporate Governance and Audit Committees approved the investment in this entity.

In July 2014, the Company acquired Paragon Apartments, a 301 unit apartment community located in Fremont, California for \$111.0 million from an entity that was partially owned by an affiliate of MMC. Independent members of the Company s Board of Directors that serve on the Nominating and Corporate Governance and Audit Committees approved the acquisition of Paragon Apartments.

In January 2013, the Company invested \$8.6 million as a preferred equity interest investment in an entity affiliated with MMC that owns an apartment development in Redwood City, California. In March 2015 the Company s preferred interest investment was prepaid and the Company recognized a gain of \$0.5 million as a result of the prepayment. Independent directors on the Essex Board that serve on the Nominating and Corporate Governance and Audit Committees approved the investment in this entity.

In 2010, an Executive Vice President of the Company invested \$4.0 million for a 3% limited partnership interest in a partnership with the Company that owns Essex Skyline at MacArthur Place. The Executive Vice President s investment is equal to a pro-rata share of the contributions to the limited partnership. The Executive Vice President s investment also receives pro-rata distributions resulting from distributable cash generated by the property if and when distributions are made.

\* \* \*

#### PROPOSAL NO. 2

Amendment of our charter to change the current super-majority vote requirement to amend certain sections of the charter to a majority vote standard.

The Essex Board is recommending that our stockholders approve an amendment to our charter, the effect of which would be to allow the holders of shares entitled to cast a majority of all the votes entitled to be cast on the matter to approve future amendments to our charter that require stockholder approval.

The provision of our charter proposed to be amended is set forth in Appendix A, with deletions indicated by strikeouts as shown on page 47.

The Essex charter currently requires a two-thirds vote to amend any of the following provisions in our charter:

- the provision requiring a two-thirds vote of the stockholders to remove directors without cause (paragraph (b) of Article Sixth of the charter);
- the provision requiring a two-thirds vote of the stockholders to dissolve the Company (Article Ninth of the charter); and
- the amendment provision itself (Article Seventh, paragraph (b)(4) of the charter), which imposes the foregoing two-thirds super-majority vote requirement to make such amendments.

After evaluation, the Board has determined that while the current voting requirements imposed by the charter are designed to ensure that interests of all stockholders are fully protected by requiring that the amendment threshold tracks the current approval threshold for the removal of directors without cause and dissolution, the Board recognizes that there are different perspectives on this matter and compelling arguments for the elimination of super-majority voting requirements to amend a company s charter, including growing sentiment that the elimination of such a provision provides stockholders greater ability to participate in the corporate governance of a company. The Board has also determined that an increasing number of companies are beginning to view such a voting requirement as overly burdensome.

For these reasons, the Board has determined that it is in the best interests of the Company to allow all provisions of the charter to be amended by a majority vote.

Approval of this Proposal No. 2 will result in Article Seventh of the charter being amended to eliminate requirement of super-majority votes by stockholders to approve certain amendments to the charter.

The summary of the proposed amendment to Article Seventh of our charter set forth above is qualified in its entirety by the text of the proposed amendment, which is attached as Appendix A.

The affirmative vote of the holders of at least two-thirds of our outstanding common stock is required to approve the amendment to our charter proposed by this Proposal No. 2. If this proposal is approved by stockholders, we will file articles of amendment and restatement with the State Department of Assessments and Taxation of Maryland as soon as practicable after the 2016 annual meeting. If this proposal is not approved by stockholders, the proposed amendment to the charter will not become effective and the current two-thirds super-majority amendment thresholds will remain in effect.

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT
THE STOCKHOLDERS VOTE FOR APPROVAL OF PROPOSAL NO. 2, AMENDMENT OF OUR
CHARTER TO CHANGE THE CURRENT SUPER-MAJORITY VOTE REQUIREMENT TO AMEND

## CERTAIN SECTIONS OF THE CHARTER TO A MAJORITY VOTE STANDARD.

# PROPOSAL NO. 3 RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

KPMG LLP served as the Company s independent registered public accounting firm for the fiscal year ended December 31, 2015, and has been appointed by the Audit Committee and the Board to continue as the Company s independent registered public accounting firm for the fiscal year ending December 31, 2016. A representative of KPMG LLP is expected to be present at the Annual Meeting. The representative will have an opportunity to make a statement if he or she so desires and will be able to respond to appropriate questions.

Stockholder ratification of the selection of KPMG LLP as our independent registered public accounting firm is not required by our Bylaws or otherwise. However, the Board is submitting the selection of KPMG LLP to our stockholders for ratification as a matter of good corporate practice. If the stockholders fail to ratify the selection, the Audit Committee and the Board will reconsider whether or not to retain that firm. Even if the selection is ratified, the Audit Committee and the Board in their discretion may direct the appointment of a different independent registered public accounting firm at any time during the year if they determine that such a change would be in the best interests of our stockholders.

Unless marked to the contrary, proxies received will be voted FOR ratification of KPMG LLP as the independent registered public accounting firm for the fiscal year ending December 31, 2016.

#### FEES PAID TO KPMG LLP

#### **Audit and Non-Audit Fees**

The following table presents fees billed for professional audit services rendered by KPMG LLP for the audit of the Company s annual financial statements for the years ended December 31, 2015 and 2014 and fees billed for other services rendered by KPMG LLP during those periods:

	2015	2014
Audit Fees (1)	\$ 1,559,720	\$ 1,659,500
Audit-Related Fees (2)	472,150	453,600
Tax Fees (3)	_	_
All Other Fees (4)	25,000	220,000
Total	\$ 2,056,870	\$ 2,333,100

Audit Fees consist of fees billed for professional services rendered for the audit of the Company's consolidated annual financial statements, the audit of internal control over financial reporting as of the end of the year, reviews

- (1) of the interim consolidated financial statements included in quarterly reports, comfort letters to underwriters, and services that are normally provided by KPMG LLP in connection with statutory and regulatory filings or engagements.
  - (2) Audit-Related Fees consist of audit fees paid by unconsolidated joint ventures of the Company.
- (3) Tax Fees consist of fees billed for professional services rendered for tax compliance, tax advice and tax planning for both federal and state income taxes. There were no fees in this category incurred in 2015 or 2014.

  All Other Fees consist of fees for products and services other than the services reported above. In 2015 these fees
- (4) were related to a process review benchmarking project. In 2014 these fees were related to integration assistance services

The Audit Committee considers as necessary whether services other than audit and audit-related services provided by KPMG LLP are compatible with maintaining the independence of KPMG LLP.

## **Audit Committee Pre-Approval of Audit and Permissible Non-Audit Services of Independent Registered Public Accounting Firm**

The Audit Committee pre-approves all audit and permissible non-audit services provided by the independent registered public accounting firm. These services may include audit services, audit-related services, tax services and other services. The Audit Committee has adopted a policy for the pre-approval of services provided by the independent registered public accounting firm.

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Under the policy, pre-approval is generally provided for up to one year and any pre-approval is detailed as to the particular service or category of services and is subject to a specific budget. In addition, the Audit Committee may also pre-approve particular services on a case-by-case basis. For each proposed service, the independent registered public accounting firm may be required to provide detailed back-up documentation at the time of approval. The status of any pre-approved service is reported at subsequent audit committee meetings.

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT THE STOCKHOLDERS VOTE FOR RATIFICATION OF THE APPOINTMENT OF KPMG LLP AS THE COMPANY'S INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM FOR THE YEAR ENDING DECEMBER 31, 2016.

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## PROPOSAL NO. 4 ADVISORY APPROVAL OF THE COMPANY'S EXECUTIVE COMPENSATION

The Compensation Discussion and Analysis in this proxy statement describes the Company s executive compensation program and the compensation decisions made by the Compensation Committee for our fiscal year ended December 31, 2015, with respect to the executive officers named in the Summary Compensation Table above. The Board of Directors is asking our stockholders to cast a non-binding advisory vote on the following resolution:

RESOLVED, that the stockholders of Essex Property Trust, Inc. approve the compensation of the executive officers named in the Summary Compensation Table, as disclosed in its proxy statement for the annual meeting of stockholders in 2016 pursuant to the compensation disclosure rules of the Securities and Exchange Commission (which disclosure includes the Compensation Discussion and Analysis, the executive compensation tables and the related footnotes and narrative accompanying the tables).

The Board is asking our stockholders to vote FOR this proposal. Although your vote on this proposal is advisory and non-binding, the Compensation Committee values the views of our stockholders and will take into account the outcome of the vote when considering future compensation decisions for our named executive officers. Section 14A of the Securities Exchange Act of 1934 requires that we solicit your advisory vote on this proposal.

Our stockholders approved our say on pay proposal at our 2015 annual meeting. The results of the 2015 vote are discussed at the beginning of CD&A above.

## THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE FOR PROPOSAL NO. 4.

#### CODE OF BUSINESS CONDUCT AND ETHICS

The Board of Directors has adopted a Code of Business Conduct and Ethics applicable to all directors, officers, and employees of the Company as required by applicable securities laws, rules of the Securities and Exchange Commission, and the listing standards of the New York Stock Exchange. A copy of the Code of Business Conduct and Ethics is posted on the Company s Internet website http://www.essex.com. The Company will post on its website any amendments to, or waivers from, any provision of its Code of Business Conduct and Ethics. A copy of the Code of Business Conduct and Ethics will be provided to any Stockholder upon written request to Jordan E. Ritter, Corporate Secretary, Essex Property Trust, Inc., 1100 Park Place, Suite 200, San Mateo, California 94403.

#### DEADLINE FOR RECEIPT OF STOCKHOLDER PROPOSALS

Requirements for Stockholder Proposals to be Brought Before an Annual Meeting. For stockholder proposals to be considered properly brought before an annual meeting by a Stockholder, the Stockholder must have given timely notice thereof in writing to Jordan E. Ritter, the Secretary of the Company. To be timely for the Company s 2017 annual meeting of stockholders, a Stockholder s notice must be received by the Secretary at the principal executive offices of the Company, no earlier than November 5, 2016 and no later than December 5, 2016. A Stockholder s notice shall set forth (i) as to each person whom the Stockholder proposes to nominate for election or reelection as a director all information relating to such person that is required to be disclosed in solicitations of proxies for election of directors, or is otherwise required, in each case pursuant to Regulation 14A under the Exchange Act; (ii) as to any other business that the Stockholder proposes to bring before the meeting, a description of the business desired to be brought before the meeting, the reasons for proposing such business at the meeting and any material interest in such business of such Stockholder or any stockholder associated person (as defined below), including any anticipated

benefit to the Stockholder or stockholder associated person; (iii) as to the Stockholder giving the notice, any proposed nominee and any stockholder associated person, (a) the class, series and number of shares of stock of the Company that each of them or any of their affiliates own, the date the shares were acquired and the investment intent of such acquisition and any short interest in Company shares by any such person, (b) the nominee holder for, and number of, Company shares owned beneficially but not of record by such person, (c) whether such person has engaged in any hedging, derivative or other transaction with respect to Company shares or any shares of any entity listed in the peer group in the stock performance graph in the Company s most recent annual report, and (d) any substantial interest of such person in the Company, other than an interest arising from the ownership of Company shares; (iv) as to the Stockholder giving the notice, any stockholder associated person and any proposed nominee, (a) the person s

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name and address, (b) the person s investment strategy or objective and a copy of the prospectus, offering memorandum or similar document provided to investors in such person; (v) the name and address of any person who contacted or was contacted by the Stockholder giving the notice or any stockholder associated person about the proposed nominee or other proposed business; and (vi) the name and address of any stockholder supporting the proposed nominee or the proposed business. A stockholder associated person of any Stockholder means (i) any person acting in concert with such Stockholder, (ii) any beneficial owner of Company shares owned of record or beneficially by such Stockholder, and (iii) any person that controls, is controlled by, or is under common control with such Stockholder.

The foregoing is a summary of the applicable provisions of the Company s bylaws and is qualified by reference to the Company s bylaws, which were last filed as an exhibit to the Company s current report on Form 8-K, filed March 2, 2015.

Requirements for Stockholder Proposals to be Considered for Inclusion in the Company s Proxy Materials. Stockholder proposals submitted pursuant to Rule 14a-8 under the Exchange Act and intended to be presented at the Company s 2017 annual meeting of stockholders must be received by the Company not later than December 5, 2016 in order to be considered for inclusion in the Company s proxy materials for that meeting.

#### SECTION 16(A) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Exchange Act requires the Company s directors, executive officers and persons who own more than 10% of the Company s common stock (collectively, Reporting Persons) to file with the SEC and the New York Stock Exchange initial reports of ownership and changes in ownership of the Company s common stock. Reporting Persons are required by SEC regulations to furnish the Company with copies of all Section 16(a) reports they file. To the Company s knowledge, based solely on its review of the copies of such reports received, the Company believes that for the fiscal year ended December 31, 2015, all Reporting Persons complied with all Section 16(a) filing requirements applicable except for one Form 4 filed in May 2015 on behalf of each of Mr. Eudy and Dr. Brady reporting the exercise and sale of stock options and one Form 4 filed in March 2016 on behalf of Dr. Brady reporting the purchase of common stock in his self-directed brokerage account.

#### **OTHER MATTERS**

The Board is not aware of any other matter to be presented to the Annual Meeting. If any other business is properly brought before the Annual Meeting, the persons named in the enclosed proxy will act thereon according to their best judgment.

It is important that the proxies be returned promptly and that your shares be represented. Stockholders are urged to mark, date, execute and promptly return the accompanying proxy card in the enclosed envelope.

#### **FORM 10-K ANNUAL REPORT**

UPON WRITTEN REQUEST TO THE INVESTOR RELATIONS DEPARTMENT, ESSEX PROPERTY TRUST, INC., 1100 PARK PLACE, SUITE 200, SAN MATEO, CALIFORNIA 94403, THE COMPANY WILL PROVIDE WITHOUT CHARGE TO EACH PERSON SOLICITED A COPY OF THE ANNUAL REPORT ON FORM 10-K, INCLUDING FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULES FILED THEREWITH. A COPY OF THE ANNUAL REPORT ON FORM 10-K IS ALSO AVAILABLE, FREE OF CHARGE, ON OUR WEBSITE, WHICH IS HTTP://WWW.ESSEX.COM.

By Order of the Board of Directors,

Michael J. Schall Chief Executive Officer and President April 4, 2016 San Mateo, California

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#### Appendix A

#### PROPOSED CHARTER AMENDMENT

ARTICLE SEVENTH, Paragraph (b)(4):

Notwithstanding any provision of law permitting or requiring any action to be taken or authorized by the affirmative vote of the holders of shares entitled to cast a greater number of votes, any such action shall be valid and effective if taken or authorized by the affirmative vote of holders of shares entitled to cast a majority of all the votes entitled to be cast on the matter, except as otherwise specifically provided in the Charter. The preceding sentence shall not apply to any amendment of paragraph (b) of Article SIXTH or to Article NINTH or this sentence.

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